

PROJECT APPRAISAL REPORT (PAR)

PAGE 1

1. PROJECT NO. 669-11-130-123	2. PAR FOR PERIOD: 5/8/74 TO 6/2/75	3. COUNTRY LIBERIA	4. PAR SERIAL NO. 75-2 33p
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5. PROJECT TITLE
Rural (Agriculture) Program Development

6. PROJECT DURATION: Began FY 72 Ends FY 77	7. DATE LATEST PROP 12/74	8. DATE LATEST PIP -	9. DATE PRIOR PAR 5/8/74
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10. U.S. FUNDING	a. Cumulative Obligation Thru Prior FY: \$ 1,068,000	b. Current FY Estimated Budget: \$ 476,000	c. Estimated Budget to completion After Current FY: \$ 0
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11. KEY ACTION AGENTS (Contractor, Participating Agency or Voluntary Agency)

a. NAME U. S. Department of Agriculture	b. CONTRACT, PASA OR VOL. AG. NO. PASA AFR (AJ) 03-73
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I. NEW ACTIONS PROPOSED AND REQUESTED AS A RESULT OF THIS EVALUATION

A. ACTION (X)			B. LIST OF ACTIONS	C. PROPOSED ACTION COMPLETION DATE
USAID	AID/W	HOST		
X			<p>The PROP for this project is to be revised. The revision will incorporate in particular additional assistance to the Ministry of Agriculture in the area of agricultural statistics and will extend the life of the project by approximately three years.</p> <p>*Total funding for the remainder of the project's life-time will not be determined until the PROP has been revised.</p>	July 30, 1975

D. REPLANNING REQUIRES	E. DATE OF MISSION REVIEW
REVISED OR NEW: <input checked="" type="checkbox"/> PROP <input type="checkbox"/> PIP <input type="checkbox"/> PRO AG <input type="checkbox"/> PIO/T <input type="checkbox"/> PIO/C <input type="checkbox"/> PIO/P	6/17/75

PROJECT MANAGER: TYPED NAME, SIGNED INITIALS AND DATE Fred Hagel	MISSION DIRECTOR: TYPED NAME, SIGNED INITIALS AND DATE Stanley J. Siegel, Director
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AID 1020-25(10-70) PAGE 3 PAR	PROJECT NO. 669-11-130-123	PAR FOR PERIOD: 5/8/74 - 6/2/75	COUNTRY Liberia	PAR SERIAL NO. 75-2
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II. 7. Continued: Comment on key factors determining rating of Other Donors

N/A

III. KEY OUTPUT INDICATORS AND TARGETS

A. QUANTITATIVE INDICATORS FOR MAJOR OUTPUTS		TARGETS (Percentage/Rate/Amount)					END OF PROJECT
		CUMU- LATIVE PRIOR FY	CURRENT FY		FY 76	FY 77	
			TO DATE	TO END			
Participant departures Academic training.	PLANNED	-	-	-	-	-	-
	ACTUAL PERFORM- ANCE	-	-				
	REPLANNED			-	1	2	3
Participant departures - Non-academic training.	PLANNED	-	-	-	-	-	-
	ACTUAL PERFORM- ANCE	-	-				
	REPLANNED			-	2	6	10
Participant departures - Short Term.	PLANNED	-	-	-	-	-	-
	ACTUAL PERFORM- ANCE	-	-				
	REPLANNED			-	-	2	4
	PLANNED						
	ACTUAL PERFORM- ANCE						
	REPLANNED						
B. QUALITATIVE INDICATORS FOR MAJOR OUTPUTS	COMMENT: 1st Rice Production Survey completed. 2nd Annual Rice Production Survey has been revised and is being done. Statistical Handbook, 1st in Liberia, in process of publication. Research being done on improved data collection techniques. Training materials have been designed and are in use.						
1. Data collection and tabulation - on production and marketing of crops.							
2.	COMMENT:						
3.	COMMENT:						

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Page 2b - Planning Component

ALL 1020 25 (10-70)	PROJECT NO.	PAR FOR PERIOD	COUNTRY	PAR SERIAL NO.
PAGE 2 PAR	669-11-130-123	TO 5/8/74 5/2/75	LIBERIA	75-2

II. PERFORMANCE OF KEY INPUTS AND ACTION AGENTS

A. INPUT OR ACTION AGENT CONTRACTOR, PARTICIPATING AGENCY OR VOLUNTARY AGENCY	B. PERFORMANCE AGAINST PLAN							C. IMPORTANCE FOR ACHIEVING PROJECT PURPOSE (X)					
	UNSATISFACTORY		SATISFACTORY			OUTSTANDING		LOW		MEDIUM		HIGH	
	1	2	3	4	5	6	7	1	2	3	4	5	
1. U.S. Department of Agriculture					X								X
2.													
3.													

Comment on key factors determining rating

All but one factor was considered as planned while Planning and Management Relations with Host Nationals, Administration of Participants, and Adherence to Work Schedule were considered to be important. Commodity Procurement was rated negative and important since procurement through the USAID, a temporary expedient measure, proved to be unreliable. Commodity procurement is expected to improve in the future.

4. PARTICIPANT TRAINING					X								X
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Comment on key factors determining rating

All factors were considered as planned, however, it was noted that with regard to host country funding the GOL no longer desires to fund international travel costs for participant training programs of less than six months duration. This will not, however, have an appreciable effect on the training input.

5. COMMODITIES		X										X	
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Comment on key factors determining rating Calculators purchased cannot be serviced locally. Afro-American Purchasing Center was delinquent in placing orders. The Liberian GSA was slow in clearing commodities from the port. Project vehicles have been used by the GOL for non-project use. While the GOL has increased funding for vehicle maintenance, payments by them have been delinquent. The use of a waiver will be explored in future in order to purchase essential commodities locally.

6. COOPERATING COUNTRY	a. PERSONNEL					X							X
	b. OTHER												

Comment on key factors determining rating Competence/continuity of Project Leadership, Use of Project Trained Manpower, Technical man/years available, Adequacy of Project Funding, and Resolution of Bureaucratic Problems, were all considered superior. While no factor was rated negative it was noted that pay and allowances could come under competition from other GOL agencies and the private sector in the future. Misuse of project vehicles was also noted but it was considered to be beyond the control of the MOA. Funding for vehicle maintenance has been increased well beyond the Government norm and the Planning Unit of the MOA has had a supplemental budget this year.

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Page 3 b - Planning Component

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U. S. Continued: Comment on key factors determining rating of Other Donors

U.S. Peace Corps Volunteers have assisted the Planning Unit staff in fulfilling one project output (formulating multi-year goals and annual work plans) though the output did not substantially depend upon their input.

III. KEY OUTPUT INDICATORS AND TARGETS

A. QUANTITATIVE INDICATORS FOR MAJOR OUTPUTS		TARGETS (Percentage/Rate/Amount)					END OF PROJECT
		CUMULATIVE PRIOR FY	CURRENT FY		FY 76	FY 77	
			TO DATE	TO END			
Participant departures for long term academic training in the U.S.	PLANNED	6	8	8	-	-	8
	ACTUAL PERFORMANCE	3	3				
	REPLANNED			3	4	-	10
Participant departures for long term practical training in the U.S.	PLANNED	-	-	-	-	-	-
	ACTUAL PERFORMANCE	-	-				
	REPLANNED			-	1	-	2
	PLANNED						
	ACTUAL PERFORMANCE						
	REPLANNED						
	PLANNED						
	ACTUAL PERFORMANCE						
	REPLANNED						

B. QUALITATIVE INDICATORS FOR MAJOR OUTPUTS	COMMENT:
¹ Analysis of the agricultural sector - Identification of alternative investment opportunities.	When the PROP is revised this output will be revised since it is beyond the capability of the project inputs. The Planning Unit is presently identifying projects for future investment including a number being considered for external investment.
² MOA Planning Unit staffed, operating effectively.	Apart from returned participants (target was 5) staff targets have been met and exceeded, unit operating effectively.
MPFA Planning Unit staffed.	Three of four rural development experts presently on board and the fourth arrived this month.
³ Agriculture Development Plan.	The 1972-1976 Agriculture Development Plan has been revised and is now considered to be an overall general plan for the agricultural sector.

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Page 2c - Soils Component

AID 1020-25 (10-70)	PROJECT NO 669-11-130-123	PAR FOR PERIOD: 5/8/75 TO 6/2/75	COUNTRY Iberia	PAR SERIAL NO. 75-2
PAGE 2 PAR				

II. PERFORMANCE OF KEY INPUTS AND ACTION AGENTS

A. INPUT OR ACTION AGENT CONTRACTOR, PARTICIPATING AGENCY OR VOLUNTARY AGENCY	B. PERFORMANCE AGAINST PLAN							C. IMPORTANCE FOR ACHIEVING PROJECT PURPOSE (X)					
	UNSATISFACTORY		SATISFACTORY			OUTSTANDING		LOW	MEDIUM			HIGH	
	1	2	3	4	5	6	7	1	2	3	4	5	
1. Y. S. Department of Agriculture				X									X
2.													
3.													

Comment on key factors determining rating: **All but three factors were rated as planned. Relations with host nationals was rated negative, however, this problem was effectively solved during the PAR period by the departure of one of the soil scientists following a review of this component of the project by the USIA. Administration of participants and recruiting of personnel were rated N/A for the period. Planning and management, understanding of project purpose, relations with host nationals, local staff training and utility of reports were all considered important.**

4. PARTICIPANT TRAINING	N/A												
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Comment on key factors determining rating:

No participants departed or returned during the PAR period.

5. COMMODITIES		X												X
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Comment on key factors determining rating: **The commodity input was deemed to affect all but one output. Two rating factors, timeliness of procurement and delivery were considered negative and important. Direct purchase of miscellaneous but essential commodities has been approved by the USAID. The MOA has assigned a full time employee to facilitating movement of goods from the port.**

6. COOPERATING COUNTRY	a. PERSONNEL			X										X
	b. OTHER													

Comment on key factors determining rating: **A counterpart was not provided until May 1975 following the departure of the previous counterpart in June 1974. College graduates for assignment to the project are not available, however, the skills of the two graduates presently with the project are deemed adequate. Two additional graduates will be assigned to the project in the near future. While pay was considered adequate, allowances are not and the latter are paid late. Some improvement was noted over the PAR period, notably an improvement in the COL's intent and capacity to sustain project impact.**

Page 3c - Soils Component

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Continued: Comment on key factors determining rating of Other Donors

N/A

III. KEY OUTPUT INDICATORS AND TARGETS

A. QUANTITATIVE INDICATORS FOR MAJOR OUTPUTS		TARGETS (Percentage/Rate/Amount)					END OF PROJECT
		CUMULATIVE PRIOR FY	CURRENT FY		FY 76	FY 77	
			TO DATE	TO END			
Participant departures - Academic & Non-academic.	PLANNED	3	1	1	1	-	5
	ACTUAL PERFORMANCE	-	-	-	-	-	-
	REPLANNED	-	-	-	3	-	3
	PLANNED						
	ACTUAL PERFORMANCE						
	REPLANNED						
	PLANNED						
	ACTUAL PERFORMANCE						
	REPLANNED						
	PLANNED						
	ACTUAL PERFORMANCE						
	REPLANNED						
B. QUALITATIVE INDICATORS FOR MAJOR OUTPUTS	COMMENT: Present Chief returned from US with Master's April 1975. Two present senior staff will depart for Masters training 9/75 and 1/76. One chemist, though not fully qualified, working in Division. Four to five junior staff in Division though they cannot be said to be effective until further training is completed.						
1. MDA Soils Division staffed and operating effectively - Chief, junior & senior staff	COMMENT: Mapping of the experiment station has been completed and comprises maps and reports on 1,638 acres.						
2. Mapping - Complete Suakoko Experiment Station.							
3. Soils survey publications Maps prepared for selected pilot areas in Bong and Lofa counties.	COMMENT: The maps and reports of the Suakoko experiment station have been sent to the USDA for reproduction in color and will be returned in September. Field work has commenced on areas in Bong county and this material will be published in the future.						

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IV. PROJECT PURPOSE

1. Statement of purpose as currently envisaged. 2. Same as in PROP? YES NO
To provide technical expertise and related training and commodities to enhance the capabilities of the GOL Ministry of Agriculture (MOA) and the Ministry of Planning and Economic Affairs (MPEA) to plan and monitor its rural development program.

B. 1. Conditions which will exist when above purpose is achieved.	2. Evidence to date of progress toward these conditions.
1. The GOL will have formulated a dynamic plan and supporting programs for rural development.	1. The MOA has developed, in conjunction with the MPEA, a 4-year rolling plan which encompasses all sectors of the rural Liberian economy.
2. The GOL will possess staff and capability for sector planning, project identification, program design and evaluation.	2. Last year the Planning Division of the MOA prepared 23 development project proposals and completed upon request a number of farm plans and feasibility studies.
3. Marketing policies and systems will have been formulated and initiated to serve the economic objectives of the agricultural plan.	3. This activity continues with marked progress having been made in the area of grain crops.
4. Adequate capability will exist for continuing a program of soils identification and management.	4. Progress towards attaining this goal has been less than originally planned, however, the Division now has a new Chief, personnel have been identified and nominated for Masters degree training and on-the-job training for personnel of the Division continues.

V. PROGRAMMING GOAL

A. Statement of Programming Goal

To develop and implement policies and programs that will enable traditional farmers to modernize production technology, to increase their income flows, and to participate more fully in the modern economic and social outputs of Liberia.

B. Will the achievement of the project purpose make a significant contribution to the programming goal, given the magnitude of the national problem? Cite evidence.

The project goal of improving the planning capabilities of the MOA is directly supportive of the program goal.

For example, new techniques utilized in conducting the National Rice Production Survey have resulted in accurate assessments of upland rice yields which will assist national planners in determining important imports of agricultural inputs.

The MOA Planning Division has also been involved in planning agricultural projects which will result in increased employment and income flows in the rural areas. The Division has also been planning large scale agricultural projects which it is hoped will be financed with external assistance resulting in finances moving directly to the rural areas from abroad.

Performance Analysis

Evaluation for Period 5/8/74 to 6/2/75

U.S. ACTION AGENT - Contractor, Participating Agency,
or Voluntary Agency

U.S. Department of
Agent: Agriculture

PLANNING

A. FUNDING

1. Cumulative Obligations
Through Prior Fiscal Year

2. Estimated Budget,
Current Fiscal Year

3. Estimated Additional Budget to
Completion, After Current Fiscal Year

\$

\$

\$

B. IMPORTANT OUTPUTS DEPENDENT SUBSTANTIALLY ON THE ACTION AGENT:

- 1) Agricultural Development Plan - 1972-1976 plan will be refined continually with attention to the costs and benefits of different investment opportunities, changing production and marketing conditions, etc. . . .
- 2) Supporting Programs and Projects - Multi-year goals and annual work plans will be formulated for programs to implement the development plan. Large projects will be identified and examined as to feasibility for international loan finance.

C. ACTUAL PERFORMANCE DURING THE PERIOD
AS COMPARED TO PLANS

D. IMPORTANCE FOR ACHIEVING
PROJECT PURPOSE

Unsatisfactory 2			Satisfactory 4 (5)		Outstanding 6 7		Low 1	Medium 2 3 4		High (5)
E. PERFORMANCE FACTOR RATING FACTORS						Not Appli- cable	Actual Impact			Check if im- portant
							Negative	As Planned	Superior	
1. Planning and Management								X		X
2. Understanding of Project Purpose								X		
3. Relations with Host Nationals								X		X
4. Effective Administration of Participants								X		X
5. Local Staff Training and Utilization								X		
6. Adherence to Work Schedule								X		X
7. Candor and Utility of Required Reports								X		
8. Timely Recruiting of U.S. Personnel								X		
9. Technical Qualifications								X		
10. Responsiveness to A.I.D. Direction								X		
11. Management of Commodities								X		
12. Commodity Procurement							X(A)			X

F. ACTION REQUIRED: What action(s) should be taken and by whom to improve performance?

FOOTNOTE:

- (A) During the PAR period certain commodities were ordered through the U.S. Department of Agriculture, this was a temporary practice which was not found to be practical and has been discontinued.

Performance Analysis

Evaluation for Period 5/8/74 to 6/2/75

II. INPUT - COMMODITIES

(If of particular significance to project, use a separate sheet for each major commodity group) **PLANNING**

Type of Commodity: Calculators, Vehicles, Office Equipment

A. FUNDING

1. Cumulative Obligations Through Prior Fiscal Year

2. Estimated Budget, Current Fiscal Year

3. Estimated Additional Budget to Completion, After Current Fiscal Year

\$

\$

\$

B. IMPORTANT OUTPUTS DEPENDENT SUBSTANTIALLY ON THESE COMMODITIES

- 1) Agricultural Development Plan - 1972-1976 plan will be refined continually with attention to the costs and benefits of different investment opportunities, changing production and marketing conditions, etc.
- 2) Supporting Programs and Projects - Multi-year goals and annual work plans will be formulated for programs to implement the development plan. Large projects will be identified and examined as to feasibility for international loan finance.

C. ACTUAL PERFORMANCE DURING THE PERIOD AS COMPARED TO PLANS					D. IMPORTANCE FOR ACHIEVING PROJECT PURPOSE					
Unsatisfactory 1	(2)	Satisfactory 3	4	5	Outstanding 6	7	Low 1	2	Medium 3	(4)
E. PERFORMANCE FACTOR RATING FACTORS					Not Appli- cable	Actual Impact			Check Important	
						Negative	As Planned	Superior		
1. Commodities Appropriate to Project Needs							.	X (A)		X
2. Timeliness of Procurement/Reconditioning							X (B)			
3. Timeliness of Delivery to Point of Use							X (C)			
4. Storage Adequacy								X		
5. Appropriate Use								X (D)		
6. Maintenance and Spares							X (E)			
7. Records, Accounting, and Controls								X		

F. ACTION REQUIRED: What action(s) should be taken to improve the effectiveness of commodity input?
FOOTNOTES:

- (A) The calculators purchased and in use have no local service agent and cannot be repaired locally. Attention will be paid to this factor in the future.
- (B) The Afro-American Purchasing Center was delinquent in placing orders for commodities. The procurement agent has been changed and this problem alleviated.
- (C) Slow clearance from the part by the GSA of Liberia was noted but not as a factor that can be changed through any action.
- (D) Considered "as planned" with the exception that project vehicles have been commandeered for non-project use by other GOL agencies
- (E) A Trust Fund has been established for vehicle maintenance which has resulted in a greater amount of funds being made available for this purpose however payments by the GOL into the fund have been delinquent to date.

Performance Analysis

Evaluation for Period: 5/8/74 to 6/2/75

III. INPUT. PARTICIPANT TRAINING

PLANNING

Training Program: U.S. Third Country

A. FUNDING

1. Cumulative Obligations Through Prior Fiscal Year \$

2. Estimated Budget, Current Fiscal Year \$

3. Estimated Additional Budget to Completion, After Current Fiscal Year \$

B. IMPORTANT OUTPUTS DEPENDENT SUBSTANTIALLY ON THIS TRAINING

1. Functional Capability - MOA Planning Unit staffed with one chief, five returned participants, and ten junior staff.
2. Agriculture Development Plan - revision of 1972-1976 Agricultural Plan.
3. Supporting Programs and Projects - Multi-year goals and annual work plans formulated to implement development plan.

C. ACTUAL PERFORMANCE DURING THE PERIOD AS COMPARED TO PLANS

D. IMPORTANCE FOR ACHIEVING PROJECT PURPOSE

Unsatisfactory		Satisfactory			Outstanding		Low	Medium				High
1	2	3	4	(5)	6	7	1	2	3	4	(5)	

E. PERFORMANCE FACTOR RATING FACTORS

	Not Applicable	Actual Impact			Check if Important
		Negative	As Planned	Superior	
PREDEPARTURE					
1. English Language Ability (U.S. Training)	X				
2. Host Country Funding			X(A)		X
3. Orientation			X		
4. Participant Availability			X		X
5. Trainee Selection			X		
POST-TRAINING					
1. Relevance of Training to Project			X		X
2. Recognition of Degree Equivalency			X		
3. Appropriate Facilities and Equipment for Returned Trainees			X		
4. Employment Appropriate to Project			X		X
5. Supervisor Receptiveness			X		

F. ACTION REQUIRED: What action(s) should be taken to make the participant element more effective?
 FOTENOTE:

(A) It was noted that the GOL no longer desires to fund international costs for participant training programs of less than ~~three~~^{six} months duration.

Performance Analysis
PLANNING

Evaluation
for Period: 5/8/71 to 6/2/75

IV. ACTION AGENT - COOPERATING COUNTRY

A. IMPORTANT OUTPUTS DEPENDENT PREDOMINANTLY ON THE HOST GOVERNMENT

1. Functional Capability - MOA Planning Unit staffed with one chief, five returned participants, and ten junior staff.
2. Agriculture Development Plan - revision of 1972-1976 Agricultural Plan.
3. Supporting Programs and Projects - Multi-year goals and annual work plans formulated to implement development plan.

B. ACTUAL PERFORMANCE DURING THE PERIOD AS COMPARED TO PLANS						C. IMPORTANCE FOR ACHIEVING PROJECT PURPOSE									
Unsatisfactory		Satisfactory			Outstanding		Low	Medium		High					
1	2	3	4	5	(6)	7	1	2	3	4	(5)				
D. PERFORMANCE FACTOR RATING						FACTORS									
												OTHER FACTORS			
PERSONNEL						OTHER FACTORS									
Not Applicable		Actual Impact		Check if Important		Not Applicable		Actual Impact		Check if Important					
		Negative	As Planned	Superior					Negative	As Planned	Superior				
1. Competence - Continuity of Project Leadership								X	X	1. Cooperation within Host Government					
2. Ability to Implement Project Plans							X		X	2. Host Government Cooperation with Non-Government Organizations					
3. Use of Project-Trained Manpower								X		3. Availability of Reliable Data/Statistics					
4. Technical Skills of Project Personnel							X			4. Adequacy of Project Funding					
5. Planning and Management Skills							X			5. Legislative Changes Relevant to Project					
6. Technical Man-years Available								X		6. Adequacy of Project-Related Organization					
7. Continuity of Staff							X			7. Physical Resource Inputs					
8. Willingness to Work in Rural Areas							X			8. Maintenance of Facilities and Equipment					
9. Adequacy of Pay and Allowances							(A) X			9. Political Conditions Specific to Project					
10. Counterpart Acceptance of and Association with Project Purpose							X			10. Resolution of Bureaucratic Problems					
11. Management of Commodities							(B) X			11. Receptiveness to Change					
										12. Actual Dissemination of Project Benefits					
										13. Intent/Capacity to sustain and or Expand Project Impact After U.S. Inputs are Terminated					
E. ACTION REQUIRED: What action(s) should be taken to improve the performance of the Cooperating Country?															

FOTENOTES:

- (A) Pay and allowances are adequate, however, there is potential competition from other GOL Ministries and the private sector.
- (B) As planned except for mis-use of vehicles as noted in Commodity Worksheet and it is considered beyond control of the MOA.
(If additional space is needed, use the reverse side of the worksheet)
- (C) Funding for vehicle maintenance increased beyond government norm and Planning Unit has had supplemental budget this year.

Performance Analysis
PLANNING

Evaluation for Period: 5/8/74 to 6/2/75

V. ACTION AGENT - OTHER DONOR

(Use a separate sheet for each Donor)

Donor Organization: U.S. Peace Corps

A. IMPORTANT OUTPUTS DEPENDENT SUBSTANTIALLY ON THIS DONOR

U.S. Peace Corps Volunteers have assisted the Planning Unit staff in fulfilling the following output though the output did not depend substantially on Peace Corps inputs;
Supporting Programs and Projects - Multi-year goals and annual work plans will be formulated for programs to implement the development value. Large projects will be identified and examined as to feasibility for international financing.

B. ACTUAL PERFORMANCE DURING THE PERIOD AS COMPARED TO PLANS						C. IMPORTANCE FOR ACHIEVING PROJECT PURPOSE					
Unsatisfactory		Satisfactory			Outstanding		Low	Medium		High	
1	2	3	(4)	5	6	7	1	(2)	3	4	5
D. PERFORMANCE FACTOR RATING FACTORS						Not Applicable	Actual Impact			Check if Important	
							Negative	As Planned	Superior		
1. Recognition of Objectives Shared with A.I.D.								X			
2. Agreement on Strategy and Plans								X			
3. Coordination on Implementation								X			
4. Contribution to Project Staffing								X			X
5. Contribution to Project Funding						X					
6. Adherence to Schedule								X			
7. Planning and Management								X			

E. ACTION REQUIRED: What action(s) should be taken to improve the performance of this Action Agent?

Performance Analysis

PLANNING

Evaluation
for Period:

5/8/74 to 6/2/75

VI. ACTION AGENT - A.I.D./W

A IMPORTANT OUTPUTS DEPENDENT SUBSTANTIALLY ON A.I.D./W

NONE

B. ACTUAL PERFORMANCE DURING THE PERIOD AS COMPARED TO PLANS						C. IMPORTANCE FOR ACHIEVING PROJECT PURPOSE					
Unsatisfactory		Satisfactory			Outstanding		Low	Medium		High	
1	2	(3)	4	5	6	7	1	(2)	3	4	5
D. PERFORMANCE FACTOR RATING FACTORS						Not Appli- cable	Actual Impact			Check if Im- portant	
							Negative	As Planned	Superior		
1. Provision of Personnel								X			
2. Provision of Commodities							X(A)				
3. Provision of Adequate A.I.D./W Technical Backstopping						X					
4. Contract Negotiation								X			

E. ACTION REQUIRED: What Mission action(s) should be taken to stimulate improved A.I.D./W performance?

FOTENOTE:

(A) U.S. GSA, Region 3, performed poorly in procuring and shipping commodities.

Performance Analysis

Evaluation for Period: 5/8/74 to 6/2/75

VII. ACTION AGENT - USAID

PLANNING

A. OUTPUTS DEPENDENT SUBSTANTIALLY ON USAID ACTIONS

B. ACTUAL PERFORMANCE OF USAID DURING THE PERIOD (Compare it to commitments made to host Country in the ProAg)							C. IMPORTANCE FOR ACHIEVING PROJECT PURPOSE			
Unsatisfactory		Satisfactory			Outstanding		Low	Medium		High
1	2	3	(4)	5	6	7	1	2	(3)	4
D. PERFORMANCE FACTOR RATING FACTORS						Not Applicable	Actual Impact			Check for pattern
							Negative	As Planned	Superior	
1. Responsibilities Defined and Assigned in USAID								X		
2. Authorities Defined and Assigned in USAID								X		
3. Effective Communications within USAID								X		X
4. Effective Communications with Other Action Agents								X		X
5. Mobilization of Mission Staff as Needed								X		
6. Coordination with Related Project(s)								X		
7. USAID Performance per Terms of ProAgs/Contracts/PASAs										

E. ACTION REQUIRED: What action(s) should be taken to improve USAID performance?

Plan Planning Component
 Progress Review Worksheet
 PROJECT OUTPUTS-PROGRESS TO DATE

Evaluation
 for Period 5/8/74 to 6/2/75

A. QUANTITATIVE INDICATORS FOR MAJOR OUTPUTS		TARGETS (Percentage/Rate/Amount)					
		CUMU- LATIVE PRIOR FY	CURRENT FY		FY <u>76</u>	FY <u>77</u>	END OF PROJECT
			TO DATE	TO END			
1. Participant Departures for long term academic training in the U.S.	PLANNED	6	8	8	-	-	8
	ACTUAL PERFORM- ANCE	3	3				
	REPLANNED			3	4	-	7
2. Participant departure for long term practical training in the U.S.	PLANNED	-	-	-	-	-	6
	ACTUAL PERFORM- ANCE	-	-				
	REPLANNED			-	1	-	2
3.	PLANNED						
	ACTUAL PERFORM- ANCE						
	REPLANNED						
4	PLANNED						
	ACTUAL PERFORM- ANCE						
	REPLANNED						

B. QUALITATIVE INDICATORS FOR MAJOR OUTPUTS	
1. MOA Planning Unit staffed; operating effectively.	Comment: Apart from returned participants (target was five) the Planning Unit staff targets have been met and exceeded. The Unit is now operating effectively.
MPEA Planning Unit staffed	MPEA Planning Unit - Three out of four rural development experts planned are presently on board and the fourth will arrive this month.
2. Analysis of the Agricultural Sector: Identification of alternative investment opportunities.	Comment: When the PROP for this project is revised this output will be revised since it is beyond the capability of the project inputs. The Planning Unit is presently identifying projects for future investment including a number being considered for external investment.
3. Agriculture Develop- ment Plan.	Comment: The 1972-1976 Agricultural Development Plan has been revised and is now considered to be a general plan.

Soils Component

Progress Review Worksheet
PROJECT OUTPUTS - PROGRESS TO DATE

Evaluation for Period 5/8/74 to 6/2/75

A. QUANTITATIVE INDICATORS FOR MAJOR OUTPUTS		TARGETS (Percentage/Rate/Amount)					
		CUMULATIVE PRIOR FY	CURRENT FY		FY <u>76</u>	FY <u>77</u>	DOF PROJECT
			TO DATE	TO END			
1. Participant departures Academic & Non-academic.	PLANNED	3	1	1	1	-	5
	ACTUAL PERFORMANCE	-	-				
	REPLANNED			-	3	-	3
2.	PLANNED						
	ACTUAL PERFORMANCE						
	REPLANNED						
3.	PLANNED						
	ACTUAL PERFORMANCE						
	REPLANNED						
4.	PLANNED						
	ACTUAL PERFORMANCE						
	REPLANNED						
B. QUALITATIVE INDICATORS FOR MAJOR OUTPUTS		<p>Comment: The present Chief of the Division returned from obtaining his Masters in April 1975. Two senior staff, with bachelor degrees, will depart in September and January for Masters degrees. One partially qualified chemist is working with the Division. There are four to five junior staff working with the division though they can not be said to be operating effectively until further training is completed.</p>					
1. M. A Soils Division staffed - 1 Chief, 2 senior staff, 9 survey party members, 2 soil chemists, 9 junior staff							
2. Mapping - Complete Suakoko Experiment Station.		<p>Comment: Mapping of the experiment station has been complete and comprises maps and reports on 1,638 acres.</p>					
3. Soils Survey Publications - Maps prepared for selected pilot areas in Bong and Iofa counties.		<p>Comment: The maps and reports of the Suakoko experiment station have been sent to the USDA for reproduction in color and will be returned in September. Field work has commenced on areas in Bong county and this will be published in the future.</p>					

**Performance Analysis
Soils Component**

Evaluation for Period: 5/8/74 to 6/2/75

I. U.S. ACTION AGENT - Contractor, Participating Agency, or Voluntary Agency

Agent: U.S. Dept. of Agriculture

A. FUNDING

1. Cumulative Obligations Through Prior Fiscal Year

2. Estimated Budget, Current Fiscal Year

3. Estimated Additional Budget to Completion, After Current Fiscal Year

\$

\$

\$

B. IMPORTANT OUTPUTS DEPENDENT SUBSTANTIALLY ON THE ACTION AGENT:

1. Mapping - Complete Sukoko Experiment Station.
2. Soil Survey Publications - Maps will be prepared for selected pilot areas starting in Bong and Lofa Counties, the maps will be used to tabulate soils information.
3. Practical on-the-job training - The above two outputs will assist in the firm establishment of the Division through experience and training.

C. ACTUAL PERFORMANCE DURING THE PERIOD AS COMPARED TO PLANS

D. IMPORTANCE FOR ACHIEVING PROJECT PURPOSE

Unsatisfactory 1 2			Satisfactory 3 4		Outstanding 6 7		Low 1	Medium 2 3 4		High 5	
E. PERFORMANCE FACTOR RATING FACTORS							Not Appli- cable	Actual Impact			Check if Im- portant
								Negative	As Planned	Superior	
1. Planning and Management									X		X
2. Understanding of Project Purpose									X		X
3. Relations with Host Nationals								X A			X
4. Effective Administration of Participants							X				
5. Local Staff Training and Utilization									X		X
6. Adherence to Work Schedule									X		
7. Candor and Utility of Required Reports									X		X
8. Timely Recruiting of U.S. Personnel							X				
9. Technical Qualifications									X		
10. Responsiveness to A.I.D. Direction									X		
11. Management of Commodities									X		

F. ACTION REQUIRED: What action(s) should be taken and by whom to improve performance?

- (A) One of the two technicians provided under this component of the project had problems with MOA staff, other USDA team members and counterparts. Following the review of the project by the USAID this person was removed from the project and this factor is now considered as planned and remains important.

(If additional space is needed, use the reverse side of the worksheet.)

Performance Analysis
Soils Component

Evaluation for Period: 5/3/74 to 6/2/75
Type of Commodity: Augers, shovels, text books, aerial photos, slide project

II. INPUT - COMMODITIES
(If of particular significance to project, use a separate sheet for each major commodity group)

A. FUNDING

1. Cumulative Obligations Through Prior Fiscal Year

2. Estimated Budget, Current Fiscal Year

3. Estimated Additional Budget to Completion, After Current Fiscal Year

\$

\$

\$

B. IMPORTANT OUTPUTS DEPENDENT SUBSTANTIALLY ON THESE COMMODITIES

1. Mapping - Complete Suakoko Experiment Station
2. Soil Survey Publications - Maps will be prepared for selected pilot areas starting in Bong and Lofa Counties; the maps will be used to tabulate soils information needed for management recommendations.
3. Specific Site Information - The maps and soil testing will provide traditional farmers with soils management recommendations for individual farms. As many as 1,500 farmers cultivating 15,000 acres might be reached.
4. Practical on-the-job training - Outputs 1 and 2 above will assist in the firm establishment of the Division through experience and training.

C. ACTUAL PERFORMANCE DURING THE PERIOD AS COMPARED TO PLANS

D. IMPORTANCE FOR ACHIEVING PROJECT PURPOSE

Unsatisfactory			Satisfactory			Outstanding	Low	Medium		High	
1	2	3	4	5	6	7	1	2	3	4	5
E. PERFORMANCE FACTOR RATING FACTORS							Not Applicable	Actual Impact			Check if Important
								Negative	As Planned	Superior	
1. Commodities Appropriate to Project Needs									X		X
2. Timeliness of Procurement/Reconditioning								X A			X
3. Timeliness of Delivery to Point of Use								X B			X
4. Storage Adequacy									X		
5. Appropriate Use									X		
6. Maintenance and Spares							X				
7. Records, Accounting, and Controls									X		

F. ACTION REQUIRED: What action(s) should be taken to improve the effectiveness of commodity input?

- (A) USDA and AAPC have been non-responsive though the situation has improved with respect to USDA it has not improved with regard to AAPC. Procurement methods will be changed in the future. Some local purchases have been approved. SER/COM in AID/W has improved its procurement process and no further action is suggested at this time.
- (B) Once commodities have arrived in country they are difficult to get cleared from the port, i.e. there is a delay in delivery to point of use. No practical official action is foreseen at this time which would improve the situation. The MOA has assigned a full time employee to the task of clearing commodities from the port.

Performance Analysis

Evaluation for Period: 5/8/74 to 6/2/75

III. INPUT - PARTICIPANT TRAINING

Soils Component

Training Program: U.S. Third Country

A. FUNDING

1. Cumulative Obligations Through Prior Fiscal Year

2. Estimated Budget, Current Fiscal Year

3. Estimated Additional Budget to Completion, After Current Fiscal Year

\$

\$

\$

B. IMPORTANT OUTPUTS DEPENDENT SUBSTANTIALLY ON THIS TRAINING

No participant training was planned during the period of this PAR.

C. ACTUAL PERFORMANCE DURING THE PERIOD AS COMPARED TO PLANS

D. IMPORTANCE FOR ACHIEVING PROJECT PURPOSE

Unsatisfactory		Satisfactory			Outstanding		Low	Medium			High
1	2	3	4	5	6	7	1	2	3	4	5

E. PERFORMANCE FACTOR RATING FACTORS

Not Applicable

Actual Impact

Negative

As Planned

Superior

Check if Important

PREDEPARTURE

1. English Language Ability (U.S. Training)

2. Host Country Funding

3. Orientation

4. Participant Availability

5. Trainee Selection

POST-TRAINING

1. Relevance of Training to Project

2. Recognition of Degree Equivalency

3. Appropriate Facilities and Equipment for Returned Trainees

4. Employment Appropriate to Project

5. Supervisor Receptiveness

F. ACTION REQUIRED: What action(s) should be taken to make the participant element more effective?

Performance Analysis

Evaluation for Period: 5/3/74 to 6/2/75

IV. ACTION AGENT - COOPERATING COUNTRY

Soils Component

A. IMPORTANT OUTPUTS DEPENDENT PREDOMINANTLY ON THE HOST GOVERNMENT

1. Functional Capabilities - MOA Soils Division established with 1 chief, 2 senior staff, 9 survey party members, 2 soil chemists, and 9 junior staff. Operating effectively.
2. Soils Survey Publications - Maps prepared for selected pilot areas in Bong and Lofa counties, maps used to tabulate information for management decisions.
3. Specific site information - Maps and soil testing will be used to provide management recommendations for up to 1,500 farmers farming up to 15,000 acres.
4. Practical on-the-job training - Outputs 1 & 2 above will assist in establishing Division.

B. ACTUAL PERFORMANCE DURING THE PERIOD AS COMPARED TO PLANS

C. IMPORTANCE FOR ACHIEVING PROJECT PURPOSE

Unsatisfactory	Satisfactory		Outstanding	Low	Medium		High				
1	2	3	4	5	6	7	1	2	3	4	5

D. PERFORMANCE FACTOR RATING	FACTORS PERSONNEL	Not Applicable	Actual Impact			Check if Important	FACTORS OTHER FACTORS	Not Applicable	Actual Impact			Check if Important
			Negative	As Planned	Superior				Negative	As Planned	Superior	
	1. Competence/Continuity of Project Leadership		XA			X	1. Cooperation within Host Government					
	2. Ability to Implement Project Plans		XB			X	2. Host Government Cooperation with Non-Government Organizations					X
	3. Use of Project-Trained Manpower			X		X	3. Availability of Reliable Data/Statistics					X
	4. Technical Skills of Project Personnel		XB			X	4. Adequacy of Project Funding					X
	5. Planning and Management Skills		XB			X	5. Legislative Changes Relevant to Project	X				
	6. Technical Man-years Available		XB			X	6. Adequacy of Project-Related Organization		XB			X
	7. Continuity of Staff			X		X	7. Physical Resource Inputs					X
	8. Willingness to Work in Rural Areas			X		X	8. Maintenance of Facilities and Equipment					X
	9. Adequacy of Pay and Allowances		XC			X	9. Political Conditions Specific to Project	X				
	10. Counterpart Acceptance of and Association with Project Purpose			X		X	10. Resolution of Bureaucratic Problems		XD			
				X			11. Receptiveness to Change					X
	11. Management of Commodities			X			12. Actual Dissemination of Project Benefits					X
							13. Intent/Capacity to sustain and/or Expand Project Impact After U.S. Inputs are Terminated					X
E. ACTION REQUIRED: What action(s) should be taken to improve the performance of the Cooperating Country?												

Footnotes: See reverse side

(If additional space is needed, use the reverse side of the worksheet)

Soils Component

- (A) A counterpart was not provided until May 1975 following the departure of the previous counterpart in June 1974.
- (B) There are personnel limitations, for example college graduates are not available. The skills of the two graduates presently with the project are adequate for the purpose of the project. A division chief has recently been appointed and two additional personnel with college degrees, are expected to be assigned to the project in the near future.
- (C) While pay is deemed to be sufficient, allowances are not and they are not paid in a timely manner.
- (D) Problems noted are endemic to the country and not specific to the project.
- (E) Intent and capacity have improved over the PAR period.

Soils Component

Performance Analysis

Evaluation for Period: 5/8/74 to 6/2/75

V. ACTION AGENT - OTHER DONOR
(Use a separate sheet for each Donor)

Donor Organization: Chinese Agricultural Team

A. IMPORTANT OUTPUTS DEPENDENT SUBSTANTIALLY ON THIS DONOR

1. Soil Survey Publications - Maps will be prepared for selected pilot areas starting in Bong and Lofa Counties; the maps will be used to tabulate soils information needed for management recommendations.

Note: The Chinese Agricultural Team's input was not envisaged during the initial planning for the project, however, their contribution will assist the attainment of this output.

B. ACTUAL PERFORMANCE DURING THE PERIOD AS COMPARED TO PLANS							C. IMPORTANCE FOR ACHIEVING PROJECT PURPOSE				
Unsatisfactory		Satisfactory			Outstanding		Low	Medium		High	
1	2	3	4	5	6	7	1	2	3	4	5
D. PERFORMANCE FACTOR RATING FACTORS						Not Applicable	Actual Impact			Check if Important	
							Negative	As Planned	Superior		
1. Recognition of Objectives Shared with A.I.D.						X					
2. Agreement on Strategy and Plans						X					
3. Coordination on Implementation						X					
4. Contribution to Project Staffing						X					
5. Contribution to Project Funding						X					
6. Adherence to Schedule						X					
7. Planning and Management						X					

E. ACTION REQUIRED: What action(s) should be taken to improve the performance of this Action Agent?

Performance Analysis

Evaluation for Period: 5/8/74 to 6/2/75

VI. ACTION AGENT - A.I.D./W

Soils Component

A. IMPORTANT OUTPUTS DEPENDENT SUBSTANTIALLY ON A.I.D./W

No outputs were considered to depend substantially upon this agent.

B. ACTUAL PERFORMANCE DURING THE PERIOD AS COMPARED TO PLANS							C. IMPORTANCE FOR ACHIEVING PROJECT PURPOSE				
Unsatisfactory		Satisfactory			Outstanding		Low	Medium		High	
1	2	3	4	5	6	7	1	2	3	4	5
D. PERFORMANCE FACTOR RATING FACTORS							Actual Impact			Check if Important	
							Negative	As Planned	Superior		
1. Provision of Personnel							X				
2. Provision of Commodities								X A			X
3. Provision of Adequate A.I.D./W Technical Backstopping							X				
4. Contract Negotiation									X		

E. ACTION REQUIRED: What Mission action(s) should be taken to stimulate improved A.I.D./W performance?

- (A) The U.S. General Services Agency, Region 3, performed poorly in procuring and shipping commodities.

Performance Analysis

Evaluation for Period: 5/8/74 to 6/2/75

VII. ACTION AGENT - USAID

Soils Component

A. OUTPUTS DEPENDENT SUBSTANTIALLY ON USAID ACTIONS

1. Functional Capabilities - MOA Soils Division staffed and operating effectively.
2. Mapping - Complete: Suakoko Experiment Station.
3. Soils Survey implications - Maps will be prepared for selected pilot areas starting in Bong and Lofa Counties; the maps will be used to tabulate soils information needed for making management recommendations.
4. Specific Site Information - Maps and soil testing will provide farmers with soils management recommendations. As many as 1,500 farmers cultivating 15,000 acres might be reached.
5. Practical on-the-job training. Outputs 2 and 3 above will assist in the firm establishment of the Division through experience and training.

B. ACTUAL PERFORMANCE OF USAID DURING THE PERIOD
(Compare it to commitments made to Host Country in the ProAg)

C. IMPORTANCE FOR ACHIEVING PROJECT PURPOSE

Unsatisfactory		Satisfactory		Outstanding		Low	Medium		High		
1	2	3	4	5	6	7	1	2	3	4	5

D. PERFORMANCE FACTOR RATING FACTORS

	Not Applicable	Actual Impact			Check if important
		Negative	As Planned	Superior	
1. Responsibilities Defined and Assigned in USAID			X		X
2. Authorities Defined and Assigned in USAID			X		X
3. Effective Communications within USAID			X		X
4. Effective Communications with Other Action Agents			X		X
5. Mobilization of Mission Staff as Needed			X		
6. Coordination with Related Project(s)	X				
7. USAID Performance per Terms of ProAgs/Contracts/PASAs			X		

E. ACTION REQUIRED: What action(s) should be taken to improve USAID performance?

1. Dialogue should be continued between USAID/L Director and the Minister of Agriculture in order to enhance the Ministry's intent and capacity to achieve the purpose of the project. The USAID Director has already taken steps to continue this dialogue.

Statistics Component

Performance Analysis

Evaluation for Period: 1/1/55 to 2/1/55
 Type of Commodity: Range Finders, Moisture Meters, Calculators

II. INPUT - COMMODITIES

(If of particular significance to project, use a separate sheet for each major commodity group)

A. FUNDING

1. Cumulative Obligations Through Prior Fiscal Year

2. Estimated Budget, Current Fiscal Year

3. Estimated Additional Budget to Completion, After Current Fiscal Year

\$

\$

\$

B. IMPORTANT OUTPUTS DEPENDENT SUBSTANTIALLY ON THESE COMMODITIES

Data to be collected will include... Data will be collected and will include... principle commercial crops and livestock...

C. ACTUAL PERFORMANCE DURING THE PERIOD AS COMPARED TO PLANS

D. IMPORTANCE FOR ACHIEVING PROJECT PURPOSE

Unsatisfactory		Satisfactory		Outstanding		Low	Medium		High	
1	2	3	4	6	7	1	2	3	4	5
E. PERFORMANCE FACTOR RATING FACTORS						Not Applicable	Actual Impact			Check if Important
							Negative	As Planned	Superior	
1. Commodities Appropriate to Project Needs								A		A
2. Timeliness of Procurement/Reconditioning								A		A
3. Timeliness of Delivery to Point of Use								A		A
4. Storage Adequacy								A		
5. Appropriate Use								A		
6. Maintenance and Spares								A		
7. Records, Accounting, and Controls								A		

F. ACTION REQUIRED: What action(s) should be taken to improve the effectiveness of commodity input?

Statistics Component

Performance Analysis

Evaluation for Period: 5/9/74 to 6/2/75

III. INPUT - PARTICIPANT TRAINING

Training Program: U.S. Third Country

A. FUNDING

1. Cumulative Obligations Through Prior Fiscal Year

\$

2. Estimated Budget, Current Fiscal Year

\$

3. Estimated Additional Budget to Completion, After Current Fiscal Year

\$

B. IMPORTANT OUTPUTS DEPENDENT SUBSTANTIALLY ON THIS TRAINING

Data collection and tabulation - Data will be collected and tabulated regularly on the production and marketing of principle commercial crops and livestock commodities.

C. ACTUAL PERFORMANCE DURING THE PERIOD AS COMPARED TO PLANS							D. IMPORTANCE FOR ACHIEVING PROJECT PURPOSE				
Unsatisfactory		Satisfactory			Outstanding		Low	Medium			High
1	2	3	4	5	6	7	1	2	3	4	5
E. PERFORMANCE FACTOR RATING FACTORS							Not Applicable	Actual Impact			Check of Importance
								Negative	As Planned	Superior	
PREDEPARTURE											
1. English Language Ability (U.S. Training)							X				
2. Host Country Funding									X		
3. Orientation									X		
4. Participant Availability									X		
5. Trainee Selection									X		
POST-TRAINING											
1. Relevance of Training to Project									X A		X
2. Recognition of Degree Equivalency							X				
3. Appropriate Facilities and Equipment for Returned Trainees									X		
4. Employment Appropriate to Project									X		
5. Supervisor Receptiveness									X		

F. ACTION REQUIRED: What action(s) should be taken to make the participant element more effective?

A. In future consideration should be given to 3rd country training since this would be relevant to conditions in Liberia.

**Statistics Component
Performance Analysis**

Evaluation to 6/30/75
for Period:

IV. ACTION AGENT - COOPERATING COUNTRY

A. IMPORTANT OUTPUTS DEPENDENT PREDOMINANTLY ON THE HOST GOVERNMENT

Data collection and tabulation - Data will be collected and tabulated regularly on the production and marketing of principle commercial crops and livestock commodities.

B. ACTUAL PERFORMANCE DURING THE PERIOD AS COMPARED TO PLANS						C. IMPORTANCE FOR ACHIEVING PROJECT PURPOSE					
Unsatisfactory		Satisfactory			Outstanding		Low	Medium		High	
1	2	3	4	5	6	7	1	2	3	4	5
D. PERFORMANCE FACTOR RATING											
FACTORS PERSONNEL						FACTORS OTHER FACTORS					
1. Competence Continuity of Project Leadership						1. Cooperation within Host Government					
2. Ability to Implement Project Plans						2. Host Government Cooperation with Non-Government Organizations					
3. Use of Project-Trained Manpower						3. Availability of Reliable Data/Statistics				X	
4. Technical Skills of Project Personnel						4. Adequacy of Project Funding					
5. Planning and Management Skills						5. Legislative Changes Relevant to Project					
6. Technical Man-years Available					A	6. Adequacy of Project-Related Organization				X	
7. Continuity of Staff						7. Physical Resource Inputs				X	
8. Willingness to Work in Rural Areas						8. Maintenance of Facilities and Equipment				X	
9. Adequacy of Pay and Allowances						9. Political Conditions Specific to Project				X	
10. Counterpart Acceptance of and Association with Project Purpose					XB	10. Resolution of Bureaucratic Problems					X
						11. Receptiveness to Change					X
11. Management of Commodities						12. Actual Dissemination of Project Benefits				X	
						13. Intent/Capacity to sustain and/or Expand Project Impact After U.S. Inputs are Terminated					
E. ACTION REQUIRED: What action(s) should be taken to improve the performance of the Cooperating Country?											

Comments: See Reverse Side

Statistics Component

Footnotes:

- A. This factor is considered superior mainly in light of the fact that forty personnel previously involved with agriculture statistics with the Ministry of Planning and Economic Affairs (MPEA) were relocated within Statistic Section of the MOA.
- B. Counterpart acceptance of the project purpose was noted as being exceptionally high.
- C. Note was made of the movement of personnel from the MPEA to the MOA.
- D. The statistics section received a considerable supplementary budget during the past year.

Statistics Component
Performance Analysis

Evaluation
for Period: _____ to _____

V. ACTION AGENT - OTHER DONOR
(Use a separate sheet for each Donor)

Donor Organization: USA

A. IMPORTANT OUTPUTS DEPENDENT SUBSTANTIALLY ON THIS DONOR

B. ACTUAL PERFORMANCE DURING THE PERIOD AS COMPARED TO PLANS							C. IMPORTANCE FOR ACHIEVING PROJECT PURPOSE				
Unsatisfactory		Satisfactory			Outstanding		Low	Medium		High	
1	2	3	4	5	6	7	1	2	3	4	5
D. PERFORMANCE FACTOR RATING FACTORS						Not Applicable	Actual Impact			Check if important	
							Negative	As Planned	Superior		
1. Recognition of Objectives Shared with A.I.D.											
2. Agreement on Strategy and Plans											
3. Coordination on Implementation											
4. Contribution to Project Staffing											
5. Contribution to Project Funding											
6. Adherence to Schedule											
7. Planning and Management											

E. ACTION REQUIRED: What action(s) should be taken to improve the performance of this Action Agent?

Statistics Component

Performance Analysis

Evaluation 5/8/74 to 6/2/75
for Period: _____ to _____

VI. ACTION AGENT - A.I.D./W

A. IMPORTANT OUTPUTS DEPENDENT SUBSTANTIALLY ON A.I.D./W

Data collection and tabulation - Data will be collected and tabulated regularly on the production and marketing of principle commercial crops and livestock commodities.

B. ACTUAL PERFORMANCE DURING THE PERIOD AS COMPARED TO PLANS							C. IMPORTANCE FOR ACHIEVING PROJECT PURPOSE				
Unsatisfactory		Satisfactory			Outstanding		Low	Medium		High	
1	2	3	4	5	6	7	1	2	3	4	5
D. PERFORMANCE FACTOR RATING FACTORS							Not Applicable	Actual Impact			Check if Important
								Negative	As Planned	Superior	
1. Provision of Personnel							X				
2. Provision of Commodities								X A			
3. Provision of Adequate A.I.D./W Technical Backstopping							X				
4. Contract Negotiation									X		

E. ACTION REQUIRED: What Mission action(s) should be taken to stimulate improved A.I.D./W performance?

- A. Procurement thru AAPC has been slow. It is envisaged that this problem will be overcome.

Statistics Component
Performance Analysis

Evaluation for Period: 5/8/74 to 6/2/74

VII. ACTION AGENT - USAID

A. OUTPUTS DEPENDENT SUBSTANTIALLY ON USAID ACTIONS

Data collection and tabulation - Data will be collected and tabulated regularly on the production and marketing of principle commercial crops and livestock commodities.

B. ACTUAL PERFORMANCE OF USAID DURING THE PERIOD (Compare it to commitments made to Host Country in the ProAg)							C. IMPORTANCE FOR ACHIEVING PROJECT PURPOSE				
Unsatisfactory		Satisfactory			Outstanding		Low	Medium			High
1	2	3	4	5	6	7	1	2	3	4	5
D. PERFORMANCE FACTOR RATING FACTORS						Not Applicable	Actual Impact			Check if in- satisfactory	
							Negative	As Planned	Superior		
1. Responsibilities Defined and Assigned in USAID								X			
2. Authorities Defined and Assigned in USAID								X			
3. Effective Communications within USAID									X		X
4. Effective Communications with Other Action Agents									X		X
5. Mobilization of Mission Staff as Needed								X			
6. Coordination with Related Project(s)								X			
7. USAID Performance per Terms of ProAgs/Contracts/PASAs								X			

E. ACTION REQUIRED: What action(s) should be taken to improve USAID performance?

Statistics component

Progress Review Worksheet
PROJECT OUTPUTS - PROGRESS TO DATE

Evaluation
for Period 5/8/76 to 6/1/75

A. QUANTITATIVE INDICATORS FOR MAJOR OUTPUTS		TARGETS (Percentage/Rate/Amount)					
		CUMU- LATIVE PRIOR FY	CURRENT FY		76 FY	77 FY	END OF PROJECT
			TO DATE	TO END			
1. Participant departure Academic	PLANNED	-	-	-	-	-	
	ACTUAL PERFORM- ANCE	-					
	REPLANNED			-	1	2	3
2. Participant Departure Non-Academic	PLANNED	-	-	-	-	-	
	ACTUAL PERFORM- ANCE	-					
	REPLANNED			-	2	6	10
3. Participant Departures Short Term	PLANNED	-	-	-	-	-	
	ACTUAL PERFORM- ANCE	-					
	REPLANNED			-		2	4
4	PLANNED						
	ACTUAL PERFORM- ANCE						
	REPLANNED						
B. QUALITATIVE INDICATORS FOR MAJOR OUTPUTS		Comment:					
1. Data collection and tabulation - data on production and marketing of principal commercial crops and livestock.		The first annual National Rice Production Survey has been completed and published. A statistical handbook, the first of its kind in Liberia, is in the process of publication. Research is being done on improved data collection techniques. Training materials for the section have been designed and are in use. The second annual Rice Production survey has been revised and is being done.					
2.		Comment:					
3.		Comment:					