AID 1020-25 (10-70)

6640237 (17) REPORT U-446

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PROJECT APPRAISAL REPORT (PAR)

PD-AAC-044-A1

1. PROJECT NO.	2. PAR FOR PERIOD:	3. COUNTRY	4. PAR SERIAL NO.
664-11-110-237.1	9/15/73 TO 11/15/74	TUNISIA	-

5. PROJECT TITLE

Agricultural Economic Research and Planning (Ministry of Agriculture)

4p.

6. PROJECT DURATION: Began FY '67 Ends FY '78	7. DATE LATEST PROP	8. DATE LATEST PIP	9. DATE PRIOR PAR
	8/20/69	4/29/71	9/15/73

10. U.S. FUNDING	a. Cumulative Obligation Thru Prior FY: $1,757,000	b. Current FY Estimated Budget: $ 329,000	c. Estimated Budget to completion After Current FY: $ 478,000

11. KEY ACTION AGENTS (*Contractor, Participating Agency or Voluntary Agency*)

a. NAME	b. CONTRACT, PASA OR VOL. AG. NO.
University of Minnesota	Contract AID/afr-469

I. NEW ACTIONS PROPOSED AND REQUESTED AS A RESULT OF THIS EVALUATION

A. ACTION (X) USAID	AID/W	HOST	B. LIST OF ACTIONS	C. PROPOSED ACTION COMPLETION DATE
X	X	X	Selection of four participants for M.S. training in agricultural economics in American universities.	FY '76
X			Maintaining by the University of Minnesota an effective recruitment program to keep project staffed with appropriate personnel.	FY '75/'76
X		X	Planning for the return of participants now in the U.S. including establishment of job positions and provision of facilities.	FY '75/'77
X		X	Concentrate more intensely on output regarding establishment by the DPEA of an on-going program of economic research and planning geared to meet the programming, policy and planning needs of the Ministry of Agriculture.	FY '75
X	X	X	Continuation and further improvement of coordination within the DPEA and the Project with other donors in or related to economic research and planning.	FY '75 thru FY '7[illegible]
X		X	Renew efforts to establish workable information storage and retrieval system, which is part of project design and implementation work plan.	FY '75/'76
X	X		Resolve question of professional conference travel for contractor staff personnel.	FY '75

D. REPLANNING REQUIRES REVISED OR NEW: [X] PROP [X] PIP [X] PRO AG [X] PIO/T [ ] PIO/C [ ] PIO/P

E. DATE OF MISSION REVIEW 11/15/74

PROJECT MANAGER: TYPED NAME, SIGNED INITIALS AND DATE
Carl E. Ferguson 11/21/74

MISSION DIRECTOR: TYPED NAME, SIGNED INITIALS AND DATE
[illegible] 11/25/74

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II. PERFORMANCE OF KEY INPUTS AND ACTION AGENTS

A. INPUT OR ACTION AGENT	B. PERFORMANCE AGAINST PLAN							C. IMPORTANCE FOR ACHIEVING PROJECT PURPOSE (X)				
CONTRACTOR, PARTICIPATING AGENCY OR VOLUNTARY AGENCY	UNSATISFACTORY		SATISFACTORY			OUTSTANDING		LOW	MEDIUM			HIGH
	1	2	3	4	5	6	7	1	2	3	4	5
1. University of Minnesota					X							X
2.												
3.												

Comment on key factors determining rating

American personnel continued to strengthen their working relationships with the Director(s) of the host organization(s), their counterparts, and other GOT officials. The advisory and training role of the team members vis-à-vis the returned participants is now functioning in a satisfactory manner. The team was fully staffed with highly competent and effective personnel for essentially all of the reporting period.

	1	2	3	4	5	6	7	1	2	3	4	5
4. PARTICIPANT TRAINING				X								X

Comment on key factors determining rating Although selection of participants is now behind schedule, it is anticipated that all of the four remaining participants for the M.S. degree will be designated by September 1, 1975. The difficulties of on-the-job training of returned participants referred to in the last PAR have been largely resolved. Participants now in training are specializing in a diversity of economic subject matter areas in a total of five different universities.

	1	2	3	4	5	6	7	1	2	3	4	5
5. COMMODITIES												

Comment on key factors determing rating

N/A

		1	2	3	4	5	6	7	1	2	3	4	5
6. COOPERATING COUNTRY	a. PERSONNEL			X									X
	b. OTHER				X								X

Comment on key factors determining rating

Although there was improvement during the reporting period, the overall performance of Tunisian personnel was considered to be barely satisfactory. There is still inadequate communication between the Director and the returned participants; incomplete use of staff capabilities; and too little forward planning by the Director(s) and his staff.

Some of the returned participants are discouraged and feel they are not being given work assignments commensurate with their training and abilities.

	1	2	3	4	5	6	7	1	2	3	4	5
7. OTHER DONORS					X						X	

(See Next Page for Comments on Other Donors)

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II. 7. Continued: Comment on key factors determining rating of Other Donors

The number of donors and personnel strength of other donors has been increased. The FAO is furnishing consultants and other services in support of the agricultural sector modelling effort initiated by the Minnesota team.

A Dutch expert in agricultural credit worked closely with a member of the Minnesota team on agricultural credit problems.

III. KEY OUTPUT INDICATORS AND TARGETS

A. QUANTITATIVE INDICATORS FOR MAJOR OUTPUTS		TARGETS (Percentage/Rate/Amount)					FY '78
		CUMULATIVE PRIOR FY	CURRENT FY '75 TO DATE	CURRENT FY '75 TO END	FY '76	FY '77	END OF PROJECT
Economists trained to M.S. level	PLANNED	8	10	12	16	20	25
	ACTUAL PERFORMANCE	8	10				
	REPLANNED						
Economists trained to PhD level	PLANNED	0	-	Currently under study			5
	ACTUAL PERFORMANCE	0	-				
	REPLANNED						
	PLANNED						
	ACTUAL PERFORMANCE						
	REPLANNED						
	PLANNED						
	ACTUAL PERFORMANCE						
	REPLANNED						

B. QUALITATIVE INDICATORS FOR MAJOR OUTPUTS	COMMENT:
1. Established functioning and effective unit for conducting economic research analysis and planning.	Ministry of Agriculture recently released and distributed an organigram indicating organization, structure and functions of DPEA and DFCCI staffs. This is currently in the form of a note signed by the Chef-de-Cabinet, Ministry of Agriculture.
2. On-going program of economic research analysis and planning geared to meet needs of Ministry.	Beginning to be visible; Director, DPEA has significantly changed his attitude. Comments by high-ranking Ministry of Agriculture officials and positive response to recently prepared "Budget Economique" indicate important progress being made.
3. A workable technical information storage and retrieval system for the DPEA.	Contractor has done little in this area due to disinterest of DPEA. A short report of recommendations will be prepared for the Director of DPEA proposing a course of action for developing workable technical information storage and retrieval system.

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IV. PROJECT PURPOSE

A. 1. Statement of purpose as currently envisaged. 2. Same as in PROP? ☒ YES ☐ NO

To assist the Ministry of Agriculture to develop a central institutional capacity, principally in DPEA, for applied agricultural economic research, analysis, and planning necessary for determining GOT policy and strategy in the agricultural sector and for planning development programs.

B. 1. Conditions which will exist when above purpose is achieved.	2. Evidence to date of progress toward those conditions.
1. Tunisian staff capable of delivering, independently, required analysis and planning.	1. A visible beginning has been made with the return of 10 economists and their growing responsibility for preparing briefing papers for Ministry officials and their capability to undertake short-term analysis on very specific problems.
2. a. On-going system for delivering research, analysis and planning.	2. a. First signs are recently issued organigram, the first professionally creditable "Budget Economique Nucleus of this system is established but still lacking conviction and leadership to make it optimally productive.
b. Ministry plans, programs, policies, reflect input of DPEA analysis - planning.	b. Evidence appearing, for example, DPEA prepared basic policy paper on farm labor legislation and recent wheat price policy.
c. Professional and respected image of DPEA as center of agricultural economics excellence.	c. Hard to say at this time how other agencies view DPEA since this information unavailable, but several requests for economic analysis assistance have been received in the areas of livestock, cereals and irrigation. Minister has also asked DPEA to undertake national baseline survey, previously the responsibility of an overtaxed National Institute of Statistics.

V. PROGRAMMING GOAL

A. Statement of Programming Goal

Development of effective Tunisian agriculture sector policies to achieve sustained agricultural growth.

B. Will the achievement of the project purpose make a significant contribution to the programming goal, given the magnitude of the national problem? Cite evidence.

There is substantial evidence that achievement of the project purpose will make a significant contribution to the programming goal. For example, Ministry officials, with increasing frequency, are asking the DPEA to prepare short-term economic analyses and briefing notes of an economic nature relating to specific agricultural policy matters. Recently the DPEA, as noted above, prepared basic policy papers on farm labor legislation and wheat price policy.