

66301

PROJECT APPRAISAL REPORT (PAR)

PD-AA-12-12-1971

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1. PROJECT NO. 683-11-130-112	2. PAR FOR PERIOD: 12/69 TO 12/70	3. COUNTRY Ethiopia	4. AID AGENCY A.I.D. Reference Center
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A.I.D. Reference Center
4p.

REGIONAL LIVESTOCK DEVELOPMENT

6. PROJECT DURATION: Began FY <u>69</u> Ends FY <u>73</u>	7. DATE LATEST PROP <u>8-19-68</u>	8. DATE LATEST PIP <u>9-30-70</u>	9. DATE PRIOR PAR <u>12-69</u>
10. U.S. FUNDING	a. Cumulative Obligation Thru Prior FY: \$ <u>371</u>	b. Current FY Estimated Budget: \$ <u>285</u>	c. Estimated Budget to completion After Current FY: \$ <u>457</u>

11. KEY ACTION AGENTS (Contractor, Participating Agency or Voluntary Agency)

a. NAME	b. CONTRACT, PASA OR VOL. AG. NO.
U.S. Geological Survey (PASA)	AF (IC) 07-68
Operations & Maint. Supervisor (Salary Topping)	PIO/T 683-112-3-00005
Slaughterhouse Specialist (Salary Topping)	PIO/T 683-112-3-00006

1. NEW ACTIONS PROPOSED AND REQUESTED AS A RESULT OF THIS EVALUATION

A. ACTION (X)			B. LIST OF ACTIONS	C. PROPOSED ACTION COMPLETION DATE
USAID	AID W	HOST		
X		X	Assure timely availability of local currency funds from the EFY 1963 budget required to complete construction by FY 1972 (EFY 1964)	June, 1971
X		X	Reorganize project operations at site to conform with recent over-all administrative reorganization by which total authority and responsibility for the project was located in the Ministry of Agriculture.	March, 1971
X		Y	Establish adequate, close working relations between the Project and the Livestock and Meat Board to assure successful implementation of the Project's marketing aspect.	June, 1971
X		X	Establish an improved system for maintenance and repairs of project equipment which will involve reorganization and training of on-site personnel, equipping and utilizing a mobile repair unit, and coordinating functions of the machinery pool (Addis Ababa) with the on-site repair shop.	March, 1971

3. REPLANNING REQUIRES	4. DATE OF MISSION REVIEW
REVISED OR NEW: <input type="checkbox"/> PROP <input type="checkbox"/> PIP <input type="checkbox"/> PRO AG <input type="checkbox"/> PIO/T <input type="checkbox"/> PIO/C <input type="checkbox"/> PIO/P	December 18, 1970
PROJECT MANAGER: TYPED NAME, SIGNED INITIALS AND DATE Jack Walker	MISSION DIRECTOR: TYPED NAME, SIGNED INITIALS AND DATE William E. Reed, Actg. Director

II. PERFORMANCE OF KEY INPUTS AND ACTION AGENTS

A. INPUT OR ACTION AGENT CONTRACTOR, PARTICIPATING AGENCY OR VOLUNTARY AGENCY	B. PERFORMANCE AGAINST PLAN							C. IMPORTANCE FOR ACHIEVING PROJECT PURPOSE (X)					
	UNSATISFACTORY		SATISFACTORY			OUT-STANDING		LOW	MEDIUM			HIGH	
	1	2	3	4	5	6	7	1	2	3	4	5	
1. USGS (PASA)			X									X	
2. Oper. & Maint. Supervisor					X								X
3. Slaughterhouse Specialist				X				X					

Comment on key factors determining rating

1. The PASA technician funded under this project was technically competent. However, community water projects sponsored by the Water Resources Department demanded more of his time than work directly related to the project.
2. The Operations and Maintenance Supervisor was instrumental in moving project equipment to the Yabelo site and in supervising construction.
3. The Slaughterhouse Specialist, although funded under this project, was not affiliated with the Regional Livestock Development activities.

4. PARTICIPANT TRAINING	1	2	3	4	5	6	7	1	2	3	4	5
					X							X

Comment on key factors determining rating

Several participants trained under this project have returned to Ethiopia to assume responsible positions in the project operations. To date, returnees include four veterinarians, three range management specialists, and one agricultural engineer.

5. COMMODITIES	1	2	3	4	5	6	7	1	2	3	4	5
		X									X	

Comment on key factors determining rating

Although commodity procurement has been modest for this project, the few commodities received have often not conformed to specifications requested on PIO/Cs. Some commodities ordered from the U.S. have taken two years to arrive.

6. COOPERATING COUNTRY	a. PERSONNEL	1	2	3	4	5	6	7	1	2	3	4	5
	b. OTHER		X										X

Comment on key factors determining rating

- a. Personnel - The technical experience and management skills of IEG Officials have been positive contributions to the project.
- b. Other - The original project plans envisaged a cooperative effort and division of responsibility between Water Resources Department of Ministry of Public Works and the Ministry of Agriculture. Subsequently, the two Ministries executed a contract wherein the Ministry of Agriculture assumed primary responsibility for technical and financial matters and the Water Resources Department assumed responsibility for project construction. This form of joint project administration was never wholly satisfactory and project implementation lagged. In December 1970, project administration was consolidated under the Ministry of Agriculture. Project construction should now proceed as scheduled.

7. OTHER DONORS	1	2	3	4	5	6	7	1	2	3	4	5
NA												

(See Next Page for Comments on Other Donors)

AID (Q20-25(10-70))	PROJECT NO.	PAR FOR PERIOD:	COUNTRY	PAR SERIAL NO.
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II. 7. Continued: Comment on key factors determining rating of Other Donors

NA

III. KEY OUTPUT INDICATORS AND TARGETS

A. QUANTITATIVE INDICATORS OF MAJOR OUTPUTS		TARGETS (Percentage/Rate/Amount)					END OF PROJECT
		CUMU- LATIVE PRIOR FY	CURRENT FY <u>71</u>		FY <u>72</u>	FY ____	
			TO DATE	TO END			
Stock water ponds constructed	PLANNED	10	8	15	7		32
	ACTUAL PERFORM- ANCE	9	6				
	REPLANNED			16	7		32
Boundary and sub-division roads constructed	PLANNED	200	70	150	-		420
	ACTUAL PERFORM- ANCE	170	70				
	REPLANNED			100	-		420
Wells drilled	PLANNED	4	3	6	14		24
	ACTUAL PERFORM- ANCE	0	0				
	REPLANNED			10	14		24
	PLANNED						
	ACTUAL PERFORM- ANCE						
	REPLANNED						

B. QUALITATIVE INDICATORS FOR MAJOR OUTPUTS		COMMENT:
1. Improved range management conditions in the project area.		<p>Target: Water, grazing, health and road facilities utilized and managed as planned.</p> <p>Comment: Management program underway in 4 of the 8 units in the Yabello site.</p>
2. Provision for a system of livestock selection and improvement.		<p>Target: Intensive Extension Program initiated on methods of upgrading local cattlemen's herds.</p> <p>Comment: Scheduled to start on four units in April 1971.</p>
3. Qualified Ethiopians assume responsibility for current project and for the planning of proposed expansion		<p>Target: IEG Project Director with qualified supporting staff provides leadership in project programming and implementation.</p> <p>Comment: Returned participants adequately assuming administrative and management responsibilities.</p>

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IV. PROJECT PURPOSE

A. 1. Statement of purpose as currently envisaged. 2. Same as in PROP? YES NO

To assist the IEG to establish a self-sustaining and expanding project demonstrating that increased cattle production for market will result from the use of proven range and stock management practices.

B. 1. Conditions which will exist when above purpose is achieved.	2. Evidence in date of progress toward these conditions.
<ol style="list-style-type: none"> 1. Trained and qualified management in place. 2. Recommended range management practices in effect. 3. Communities established as planned. 4. Plans for continuation under way. 5. All physical facilities constructed. 	<ol style="list-style-type: none"> 1. IEG Project Director administering over-all project operations. Activities at project site being directed by USAID technicians who will be replaced by returning participants. 2. Management program introduced in 4 of the 8 units. 3. Settlement areas for project inhabitants now being planned. 4. IEG funds FY 70 & 71 have been available as planned, tentative IEG budgets have been prepared to support project activities in FY 72 and 73. 5. Plans for on-site structures have been approved. Construction will commence pending availability of Ag. Sector loan generations.

V. PROGRAMMING GOAL

A. Statement of Programming Goal

Support the Third Five-Year Plan Livestock Subsector target of 34% increase in productivity over the 1968 level by 1973.

B. Will the achievement of the project purpose make a significant contribution to the programming goal, given the magnitude of the national problem? Cite evidence.

Successful demonstration of management practices will result in an increase in cattle off-take from the present 3% to an estimated 10% by FY 1973. To date, project inputs have increased off-take to 6%.