

PROJECT APPRAISAL REPORT (PAR) 5260105- (3) 4p

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1. PROJECT NO. 526-15-110-050.6	2. PAR FOR PERIOD: 12/26/74 Inception TO Feb. 28, 76	3. COUNTRY PARAGUAY	4. PAR SERIAL NO. 76-5
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FARM MANAGEMENT SERVICES FOR SMALL FARMERS

6. PROJECT DURATION: Began FY 1975 Ends FY 1977	7. DATE LATEST PROP 10/21/74	8. DATE LATEST PIP -	9. DATE PRIOR PAR -
10. U.S. FUNDING	a. Cumulative Obligation Thru Prior FY: \$ 106,000	b. Current FY Estimated Budget: \$ 195,000	c. Estimated Budget to completion After Current FY: \$ 148,000

11. KEY ACTION AGENTS (Contractor, Participating Agency or Voluntary Agency)

a. NAME	b. CONTRACT, PASA OR VOL. AG. NO.
USDA	PASA AG/PAR-050-10-65

I. NEW ACTIONS PROPOSED AND REQUESTED AS A RESULT OF THIS EVALUATION

A. ACTION (X)			B. LIST OF ACTIONS	C. PROPOSED ACT ON COMPLETION DATE
USAID	AID/W	HOST		
X			1. The USDA/PASA Farm Management advisor should prepare a working draft for the project redesign.	April 9, 1976
X			2. Initiate in-house discussions on the proposal and decide on the new project strategy.	April 16, 1976
X		X	3. Develop new project design with MAG counterparts.	April 30, 1976
X		X	4. Discuss new project design with Minister of Agriculture and obtain his agreement.	May 7, 1976
X			5. Submit revised project paper to AID/W.	May 14, 1976

D. REPLANNING REQUIRES	E. DATE OF MISSION REVIEW
REVISED OR NEW: <input checked="" type="checkbox"/> PROP <input type="checkbox"/> PIP <input type="checkbox"/> PRO AG <input type="checkbox"/> PIO/T <input type="checkbox"/> PIO/C <input type="checkbox"/> PIO/P	March 16, 1976

PROJECT MANAGER: TYPED NAME, SIGNED INITIALS AND DATE David L. Peacock	MISSION DIRECTOR: TYPED NAME, SIGNED INITIALS AND DATE Oliver L. Sauer
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II. PERFORMANCE OF KEY INPUTS AND ACTION AGENTS

A. INPUT OR ACTION AGENT CONTRACTOR, PARTICIPATING AGENCY OR VOLUNTARY AGENCY	B. PERFORMANCE AGAINST PLAN							C. IMPORTANCE FOR ACHIEVING PROJECT PURPOSE (X)					
	UNSATISFACTORY		SATISFACTORY			OUTSTANDING		LOW		MEDIUM		HIGH	
	1	2	3	4	5	6	7	1	2	3	4	5	
1. USDA/PASA		X											X
2.													
3.													

Comment on key factors determining rating

Project implementation has been severely affected due to the inability of AID/W and USDA to locate qualified personnel for the position of farm management advisor. Upon Mission's proposal, on July 25, 1975 AID/W concurred that the USDA/PASA Marketing Advisor, who had been performing as de facto advisor since early 1975, continue as the long term advisor. The project has also been delayed by the lack of TDY assistance to perform specific tasks which are critical to project initiation.

Adherence to work schedule has been negative due to the lack of TDY consultants and the failure of MAG in providing key personnel inputs.

4. PARTICIPANT TRAINING		X												X
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Comment on key factors determining rating

The participant training program, one of the most important inputs to the project (\$175,000), has not started yet because the MAG has been unable to provide candidates.

5. COMMODITIES				X								X		
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Comment on key factors determining rating

Total funds obligated to date amount to \$14,000 and are being utilized to purchase a motor vehicle, audio visual equipment, printing materials and technical literature for the project. Some items have already arrived but have not been delivered to the project site.

6. COOPERATING COUNTRY	Government													X
	Private													X

Comment on key factors determining rating

The MAG repeatedly has emphasized interest in the project but has failed to provide most of its agreed contribution. So far, only one MAG technician was assigned to work with the advisor. This technician was not sufficiently qualified, worked only on a part-time basis and left the project two months ago. No replacement has been appointed. Another factor that determined the low rating has been the inability of MAG to provide candidates for training.

7. OTHER DONORS														
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(See Next Page for Comments on Other Donors)

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II. 7. Continued: Comment on key factors determining rating of Other Donors

There are no other donors.

III. KEY OUTPUT INDICATORS AND TARGETS

A. QUANTITATIVE INDICATORS FOR MAJOR OUTPUTS		TARGETS (Percentage/Rate/Amount)					END OF PROJECT
		CUMU- LATIVE PRIOR FY	CURRENT FY 76		FY 77	FY ____	
			TO DATE	TO END			
M.S. level agricultural economists trained in farm management principles.	PLANNED	0	0	0	5		5
	ACTUAL PERFORM- ANCE	0	0				
	REPLANNED						
Courses for extension service agents in delivering of farm management concepts to small farmers.	PLANNED			15	15		30
	ACTUAL PERFORM- ANCE	0	0				
	REPLANNED						
Extension agents connected with the project trained in areas directly related to management of small farms.	PLANNED		(No annual targets stated in PROP)				35
	ACTUAL PERFORM- ANCE	0	0				
	REPLANNED						
	PLANNED						
	ACTUAL PERFORM- ANCE						
	REPLANNED						
B. QUALITATIVE INDICATORS FOR MAJOR OUTPUTS		COMMENT					
1.	Performance of the MAG Farm Management Unit	No progress has been made yet towards the establishment of this Unit.					
2.		COMMENT					
3.		COMMENT					

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IV. PROJECT PURPOSE

A. 1. Statement of purpose as currently envisaged.

2. Same as in PROP? YES NO

To establish within the Ministry of Agriculture (MAG) the capacity to carry out research and extension activities in farm management for small farmers.

B. 1. Conditions which will exist when above purpose is achieved.	2. Evidence to date of progress toward these conditions.												
<p>1. MAG farm management unit performing farm management studies and copies distributed to extension agents.</p> <table border="1"> <thead> <tr> <th></th> <th>FY 75</th> <th>76</th> <th>77</th> </tr> </thead> <tbody> <tr> <td>No. of studies</td> <td>1</td> <td>5</td> <td>5</td> </tr> <tr> <td>N° of cop. distr.</td> <td>100</td> <td>500</td> <td>500</td> </tr> </tbody> </table>		FY 75	76	77	No. of studies	1	5	5	N° of cop. distr.	100	500	500	<p>1. The PASA Advisor and counterpart technician initiated the first study on farm management. Due to the departure of the counterpart, the advisor continued working on the study alone. This study will be developed in conjunction with the small farmer livestock survey currently in process.</p>
	FY 75	76	77										
No. of studies	1	5	5										
N° of cop. distr.	100	500	500										
<p>2. Farm management and/or marketing information bulletins and leaflets completed, published and distributed to farmers.</p> <table border="1"> <tbody> <tr> <td>Published</td> <td>5</td> <td>35</td> <td>35</td> </tr> <tr> <td>Distributed</td> <td>2,500</td> <td>17,000</td> <td>30,000</td> </tr> </tbody> </table>	Published	5	35	35	Distributed	2,500	17,000	30,000	<p>2. No progress to date.</p>				
Published	5	35	35										
Distributed	2,500	17,000	30,000										
<p>3. Individual farm visits by extension personnel</p> <table border="1"> <tbody> <tr> <td></td> <td>500</td> <td>2,500</td> <td>4,000</td> </tr> </tbody> </table>		500	2,500	4,000	<p>3. id. id.</p>								
	500	2,500	4,000										
<p>4. Meetings of groups of small farmers on farm management</p> <table border="1"> <tbody> <tr> <td></td> <td>50</td> <td>100</td> <td>200</td> </tr> </tbody> </table>		50	100	200	<p>4. id. id.</p>								
	50	100	200										
<p>5. Field demonstration on farm management</p> <table border="1"> <tbody> <tr> <td></td> <td>30</td> <td>100</td> <td>150</td> </tr> </tbody> </table>		30	100	150	<p>5. id. id.</p>								
	30	100	150										

V. PROGRAMMING GOAL

A. Statement of Programming Goal

To increase the net income of the small scale farmer.

Sub-Goal: To establish and verify improved farm management practices and to increase small farmer utilization of those practices.

B. Will the achievement of the project purpose make a significant contribution to the programming goal, given the magnitude of the national problem? Cite evidence.

This project is approximately one year behind schedule and implementation has virtually not begun. Therefore, there has been no impact yet on project goal.