

OPTIONAL FORM NO. 10  
5010-107

UNITED STATES GOVERNMENT

# Memorandum

Undifferentiated Rpt. 3p.

TO : Dr. Philip H. Haney  
AFR/CWA, AID/W

DATE: July 15, 1974

FROM : *JK*  
James H. Kirk  
MSO/EDU, USAID/Lagos

SUBJECT: Contractor Performance Evaluation Report (U-1423/1)  
Opportunities Industrialization Center, Inc. (AID/afr-653)

Attached are copies (original ~~and three~~) of annual Performance Evaluation Report on OIG/I. It should be noted that Contract cumulative amount includes the recent obligation of \$258,000 in Task Order #3 to the Contract per State 138788 of June 27, 1974.

Attachments: a/s.

January 1, 1973

June 30, 1974

x

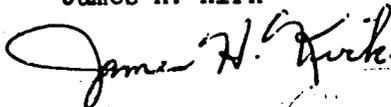
Opportunities			
Industrialization Center, Inc.	AID/afr-653, T.O.#3	6/1970-6/1976	\$1,538,260
Opportunities Industrialization Center		620-11-610-802	Nigeria

x		x
x		x
x	x	
x	x	
x		x
x	x	
x	x	
x	x	
x		x
x		x
x	x	
x		x
x		x
x		x
x	x	

- c) While the contractor is authorized a team of ten U.S. technicians, a full team has never been on site. Obstacles in recruitment, obtaining Nigerian visas, and early departures and resignations are reasons given for not having a staff of proper size.
- d) The problem of obtaining Nigerian residence visas has resulted in posting of technicians to other countries or resignation of technicians after prolonged delays.

(See Continuation Sheet)

James H. Kirk



Lagos/MSO/EDU

July 9, 1974

(Continued)

- 2 -

- f) Several incidents of lack of responsiveness to AID directions occurred pertaining to travel, disbursements of funds, answering requests for information on trainee placements and success (failure) incidents.
- g) Scope of work has not been attained because permanent physical plant not obtained, U.S. and Nigerian staffs not at full complement, and enrollment not sufficiently large.
- h) Not adhered to because of delay in initiating the feeder program, lack of vocational training facility until early FY 1973 and other reasons mentioned under "g" above.
- k) Contractor has been unable to attract and keep a full complement of Nigerian teachers and administrative staff.
- o) While locally prepared reports have been useful, the OIC/I "Quarterly Progress Reports" have lacked both candor and usefulness. A USAID/W request of August 21, 1973 recommending a change in format was not incorporated in the October-November-December 1973 report. There is a critical need for more relevant facts and substantially less editorializing. The referenced report was also received three and one-half months after the reporting period.