PD-AAB-057-E1

5220105 (4)

AID 1020-25 (10-70)

REPORT U-443

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PROJECT APPRAISAL REPORT (PAR)

1. PROJECT NO.	2. PAR FOR PERIOD:	3. COUNTRY	4. PAR SERIAL NO.
522-15-140-105	June 75 TO Nov. 1, 1976	Honduras	SP

5. PROJECT TITLE

AGRICULTURAL COOPERATIVES
(Small Farmer Organizations Development)

6. PROJECT DURATION: Began FY 75 Ends FY TQ	7. DATE LATEST PROP	8. DATE LATEST PIP	9. DATE PRIOR PAR
	3/75	N.A.	NA

10. U.S. FUNDING	a. Cumulative Obligation Thru Prior FY: $ 288	b. Current FY Estimated Budget: $ 0	c. Estimated Budget to completion After Current FY: $ 0

11. KEY ACTION AGENTS (Contractor, Participating Agency or Voluntary Agency)

a. NAME	b. CONTRACT, PASA OR VOL. AG. NO.
Agriculture Cooperative Development International	Grantee-Unnumbered

I. NEW ACTIONS PROPOSED AND REQUESTED AS A RESULT OF THIS EVALUATION

A. ACTION (X) USAID	AID/W	HQST	B. LIST OF ACTIONS	C. PROPOSED ACTION COMPLETION DATE
X			Evaluate the effectiveness of training in terms of course content and the use farmers make of their new skills. Contract No AID-522-UNN-94-T	4/77

D. REPLANNING REQUIRED

REVISED OR NEW ☐ PROP ☐ PIP ☐ PRO AG ☐ PIO/T ☐ PIO/C ☐ PIO/P

E. DATE OF MISSION REVIEW 9/76

PROJECT MANAGER: TYPED NAME, SIGNED INITIALS AND DATE — MISSION DIRECTOR: TYPED NAME, SIGNATURE, INITIALS AND DATE

James O. Bleidner James O. Bleidner 12/9/76 — John B. Robinson

Clearances:

PROG: KSchofield Kenneth L. Schofield 12/10/76 — AD: MVDagata

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II. PERFORMANCE OF KEY INPUTS AND ACTION AGENTS

A. INPUT OR ACTION AGENT: CONTRACTOR, PARTICIPATING AGENCY OR VOLUNTARY AGENCY	B. PERFORMANCE AGAINST PLAN: UNSATISFACTORY 1	2	SATISFACTORY 3	4	5	OUTSTANDING 6	7	C. IMPORTANCE FOR ACHIEVING PROJECT PURPOSE (X): LOW 1	2	MEDIUM 3	4	HIGH 5
1. ACDI					X						X	
2.												
3.												

Comment on key factors determining rating

Contractor personnel have played a key role in project implementation and keeping with the implementation schedule in spite of deficiencies in the cooperating agency logistical support. Without satisfactory performance by the contractor the purpose of the project cannot be achieved.

	1	2	3	4	5	6	7	1	2	3	4	5
4. PARTICIPANT TRAINING												

Comment on key factors determining rating

No participant training scheduled for period of PAR.

	1	2	3	4	5	6	7	1	2	3	4	5
5. COMMODITIES				X						X		

Comment on key factors determining rating

Commodities needed for printing of course materials were procured on a timely basis.

		1	2	3	4	5	6	7	1	2	3	4	5
6. COOPERATING COUNTRY	a. PERSONNEL			X								X	
	b. OTHER			X							X		

Comment on key factors determining rating

Personnel: During initial stages of implementation, counterpart personnel were not assigned on a timely basis and when assigned, not all were qualified. However, recent changes in the assignment of personnel has significantly improved the quality of counterpart personnel.

Other: Initially, the failure of the counterpart agency to provide logistical and secretarial support on a timely basis made contractor performance difficult. However, this problem has been resolved in recent months as logistical and secretarial support provided by the cooperating agency has become adequate.

	1	2	3	4	5	6	7	1	2	3	4	5
7. OTHER DONORS												

(See Next Page for Comments on Other Donors)

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B. 7. Continued: Comment on key factors determining rating of Other Donors

N.A.

III. KEY OUTPUT INDICATORS AND TARGETS

A. QUANTITATIVE INDICATORS FOR MAJOR OUTPUTS		TARGETS (Percentage/Rate/Amount)					
		CUMULATIVE PRIOR FY	CURRENT FY TO DATE	CURRENT FY TO END	FY 78	FY___	END OF PROJECT
1. Accounting System Developed	PLANNED	1	-	-	-	-	1
	ACTUAL PERFORMANCE	1					
	REPLANNED						
2. Set of course materials for training course in accounting developed	PLANNED	1	-	-	-	-	1
	ACTUAL PERFORMANCE	1					
	REPLANNED						
3. Set of course materials for training in administration developed	PLANNED	1	-	-	-	-	1
	ACTUAL PERFORMANCE	1					
	REPLANNED						
4. Personnel of DIFOCOOP and other institutions trained to give courses	PLANNED	38	-	-	-	-	38
	ACTUAL PERFORMANCE	0	0*				
	REPLANNED			40			40

B. QUALITATIVE INDICATORS FOR MAJOR OUTPUTS	COMMENT:
1.	(See Continuation Sheet 3-a)
2.	COMMENT:
3.	COMMENT:

*Approximately 30 employees of DIFOCOOP and other institutions have received the 1st of a series of 3 courses designed to provide this training.

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II. 7. Continued: Comment on key factors determining rating of Other Donors

N.A.

III. KEY OUTPUT INDICATORS AND TARGETS

A. QUANTITATIVE INDICATORS FOR MAJOR OUTPUTS		TARGETS (Percentage/Rate/Amount)					
		CUMULATIVE PRIOR FY	CURRENT FY TO DATE	CURRENT FY TO END	FY 78	FY ____	END OF PROJECT
5. Managers trained	PLANNED	90	-	120	90	-	300
	ACTUAL PERFORMANCE	0	-				
	REPLANNED			180	120		300
6. Bookkeepers trained	PLANNED	90	-	120	90	-	300
	ACTUAL PERFORMANCE	0	-				
	REPLANNED			180	120	-	300
	PLANNED						
	ACTUAL PERFORMANCE						
	REPLANNED						
	PLANNED						
	ACTUAL PERFORMANCE						
	REPLANNED						

B. QUALITATIVE INDICATORS FOR MAJOR OUTPUTS	COMMENT:
1. Qualitative Indicator 1. Effectiveness of training 2. Value of new systems to small farmers.	Mission is planning an evaluation of these dimensions in April (approximately three months after the first group of managers and bookkeepers are trained).
2.	COMMENT:
3.	COMMENT:

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IV. PROJECT PURPOSE

A. 1. Statement of purpose as currently envisaged. 2. Same as in PROP? ☒ YES ☐ NO

Increase managerial skills and financial control in small farmer cooperatives and associations.

B. 1. Conditions which will exist when above purpose is achieved.	2. Evidence to date of progress toward these conditions.
300 small farmer cooperatives and organizations will be employing trained managers and will have installed a standardized accounting system efficiently maintained by trained bookkeepers.	Actual training of managers and bookkeepers has not yet begun. Thus, in quantifiable terms the only evidence which can be cited of progress towards these conditions is the progress towards achieving key outputs, which will make achievement of the purpose possible. (See Part III - Key Output Indication and Targets.)

V. PROGRAMMING GOAL

A. Statement of Programming Goal

Increase the income of the rural poor of Honduras.

A.I. Sub-goal: Increase the viability of small farmer organizations.

B. Will the achievement of the project purpose make a significant contribution to the programming goal, given the magnitude of the national problem? Cite evidence.

Yes. In Honduras small farmer organizations are expected to play a vital role in channeling resources required for income generation to the small farmer. To do this, they must be viable which requires they be well managed with adequate financial control.