

5220091 (6)

AID 1020-25 (10-70)

PD-AAB-046-61

A.I.D. REPORT 4-446  
Reference Center  
Room 1656 NS

PAGE 1

PROJECT APPRAISAL REPORT (PAR)

|                                    |  |                        |                           |
|------------------------------------|--|------------------------|---------------------------|
| 1. PROJECT NO.<br>522-15-810-091.1 | 2. PAR FOR PERIOD:<br>July 1970 to May 6, 71 | 3. COUNTRY<br>Honduras | 4. PAR SERIAL NO.<br>71-1 |
|------------------------------------|--|------------------------|---------------------------|

5. PROJECT TITLE  
CIVIC DEVELOPMENT LEADERSHIP TRAINING

|   |                                |                            |                              |
|---|--------------------------------|----------------------------|------------------------------|
| 6. PROJECT DURATION<br>Began FY 69 Ends FY 76 | 7. DATE LATEST PROP<br>8/23/68 | 8. DATE LATEST PIP<br>4/71 | 9. DATE PRIOR PAR<br>11/3/70 |
|---|--------------------------------|----------------------------|------------------------------|

|                  |   |  |   |
|------------------|---|--|---|
| 10. U.S. FUNDING | a. Cumulative Obligation Thru Prior FY: \$77,808.00 | b. Current FY Estimated Budget: \$93,000 | c. Estimated Budget Completion After Current FY: \$170,808.00 |
|------------------|---|--|---|

| 11. KEY ACTION AGENTS (Contractor, Participating Agency or Voluntary Agency) |                                   |
|--|-----------------------------------|
| a. NAME  | b. CONTRACT, PASA OR VOL. AG. NO. |
| Development Education Corporation  | Contract, AID-522-T-164           |
| Centro Cooperativa Técnico Industrial (CCTI)                                 | Contract AID 522-T-201            |

I. NEW ACTIONS PROPOSED AND REQUESTED AS A RESULT OF THIS EVALUATION

| A. ACTION (X) |       |      | B. LIST OF ACTIONS  | C. PROPOSED ACTION COMPLETION DATE |
|---------------|-------|------|---|------------------------------------|
| USAID         | AID/W | HOST |   |                                    |
|               |       | X    | 1. CCTI Project Director does not measure up to the standards required for the administration and supervision of this project. This has not had serious impact on project progress to date, but there is growing concern that the problem will begin to impede progress as project expands. Direct actions are being taken to solve this sensitive problem. | January 1972                       |

|   |  |   |                                 |                                |                                |                                |   |
|---|--|---|---------------------------------|--------------------------------|--------------------------------|--------------------------------|---|
| D. REPLANNING REQUIRED:<br>REVISED OR NEW | <input checked="" type="checkbox"/> PROP | <input checked="" type="checkbox"/> PIP | <input type="checkbox"/> PRO AG | <input type="checkbox"/> PIO/T | <input type="checkbox"/> PIO/C | <input type="checkbox"/> PIO/P | E. DATE OF MISSION REVIEW<br>7 May 1971 |
|---|--|---|---------------------------------|--------------------------------|--------------------------------|--------------------------------|---|

|   |   |
|---|---|
| PROJECT MANAGER: TYPED NAME, SIGNED INITIALS AND DATE<br>Andrew Gregg | MISSION DIRECTOR: TYPED NAME, SIGNED INITIALS AND DATE<br>John E. Kettle 5/7/71 |
|---|---|

|                                   |                                 |                                   |                     |                        |
|-----------------------------------|---------------------------------|-----------------------------------|---------------------|------------------------|
| AID 1020-251(10-70)<br>PAGE 2 PAR | PROJECT NO.<br>522-15-810-091.1 | PAR FOR PERIOD:<br>TO May 6, 1971 | COUNTRY<br>Honduras | PAR SERIAL NO.<br>71-1 |
|-----------------------------------|---------------------------------|-----------------------------------|---------------------|------------------------|

**II. PERFORMANCE OF KEY INPUTS AND ACTION AGENTS**

| A. INPUT OR ACTION AGENT<br>CONTRACTOR, PARTICIPATING AGENCY OR VOLUNTARY AGENCY | -B. PERFORMANCE AGAINST PLAN |   |              |   |   |              |   | C. IMPORTANCE FOR ACHIEVING PROJECT PURPOSE (X) |   |        |   |      |   |
|--|------------------------------|---|--------------|---|---|--------------|---|---|---|--------|---|------|---|
|  | UNSATISFACTORY               |   | SATISFACTORY |   |   | OUT-STANDING |   | LOW   |   | MEDIUM |   | HIGH |   |
|  | 1                            | 2 | 3            | 4 | 5 | 6            | 7 | 1   | 2 | 3      | 4 | 5    |   |
| 1. Development Education Corp.   |                              |   |              |   |   | X            |   |   |   |        |   |      | X |
| 2.   |                              |   |              |   |   |              |   |   |   |        |   |      |   |
| 3.   |                              |   |              |   |   |              |   |   |   |        |   |      |   |

Comment on key factors determining rating

|                         |  |  |  |  |  |  |   |  |  |  |  |  |   |
|-------------------------|--|--|--|--|--|--|---|--|--|--|--|--|---|
| 4. PARTICIPANT TRAINING |  |  |  |  |  |  | X |  |  |  |  |  | X |
|-------------------------|--|--|--|--|--|--|---|--|--|--|--|--|---|

Comment on key factors determining rating

|                |  |  |  |  |   |  |  |  |  |  |  |  |   |
|----------------|--|--|--|--|---|--|--|--|--|--|--|--|---|
| 5. COMMODITIES |  |  |  |  | X |  |  |  |  |  |  |  | X |
|----------------|--|--|--|--|---|--|--|--|--|--|--|--|---|

Comment on key factors determining rating

some problem because of lack of supervised maintenance and adequate records and controls for 5 vehicles. Action is underway to eliminate problem.

|                        |              |  |  |  |   |   |  |  |  |  |  |  |  |   |
|------------------------|--------------|--|--|--|---|---|--|--|--|--|--|--|--|---|
| 6. COOPERATING COUNTRY | a. PERSONNEL |  |  |  | X |   |  |  |  |  |  |  |  | X |
|                        | b. OTHER     |  |  |  |   | X |  |  |  |  |  |  |  | X |

Comment on key factors determining rating

6a. This rating would have been higher except for some problems with the CCTI project director, who placed too high a priority on training courses at the expense of necessary follow up on organizational activities.

|                   |                  |  |  |  |  |  |  |  |  |  |  |  |  |
|-------------------|------------------|--|--|--|--|--|--|--|--|--|--|--|--|
| 7. OTHER DOMESTIC | (Not applicable) |  |  |  |  |  |  |  |  |  |  |  |  |
|-------------------|------------------|--|--|--|--|--|--|--|--|--|--|--|--|

(See Next Page for Comments on Other Inputs)

|                    |                                 |  |                     |                        |
|--------------------|---------------------------------|--|---------------------|------------------------|
| AID 1020-28110-701 | PROJECT NO.<br>522-15-810-091.1 | PAR FOR PERIOD:<br>July '70 to May '71 | COUNTRY<br>Honduras | PAR SERIAL NO.<br>71-1 |
|--------------------|---------------------------------|--|---------------------|------------------------|

II. 7. Continued: Comments on key factors determining rating of Other Donors

### III. KEY OUTPUT INDICATORS AND TARGETS

| A. QUANTITATIVE INDICATORS FOR MAJOR OUTPUTS  |   | 70 TARGETS (Percentage/Rate/Amount) |               |          |          |           | END OF PROJECT |
|---|---|-------------------------------------|---------------|----------|----------|-----------|----------------|
|   |   | CUMULATIVE PRIOR FY                 | CURRENT FY 71 |          | FY 73    | FY 75     |                |
|   |   |                                     | TO DATE       | TO END   |          |           |                |
| 1. Record of adequate NCDC financial resource base (annual figures not cumulative).     | PLANNED   |                                     |               | \$10,000 | \$40,000 | \$160,000 | \$590,000      |
|   | ACTUAL PERFORMANCE  |                                     |               |          |          |           |                |
|   | REPLANNED   |                                     |               |          |          |           |                |
| 2. Trained NCDC staff in place.<br>a. Executive Director                                | PLANNED   |                                     |               |          | 1        | 1         | 1              |
|   | ACTUAL PERFORMANCE  | 0                                   | 0             |          |          |           |                |
|   | REPLANNED   |                                     |               |          |          |           |                |
| b. Central Support Staff  | PLANNED   | 0                                   | 0             | 0        | 5        | 5         | 5              |
|   | ACTUAL PERFORMANCE  | 0                                   | 0             |          |          |           |                |
|   | REPLANNED   |                                     |               |          |          |           |                |
| c. Field Agents   | PLANNED   | 4                                   | 4             | 10       | 20       | 30        | 35             |
|   | ACTUAL PERFORMANCE  | 4                                   | 4             |          |          |           |                |
|   | REPLANNED   |                                     |               |          |          |           |                |
| B. QUALITATIVE INDICATORS FOR MAJOR OUTPUTS   | COMMENT:  |                                     |               |          |          |           |                |
| 1. Official legal status for NCDC in form of government charter.                        | Government charter will be available from GOH by January 1972. This follows projected schedule.   |                                     |               |          |          |           |                |
| 2. NCDC organizational policies and procedures established and formalized.              | COMMENT: Basic policies and organizational procedures are outlined in ProAg and PIO/T. These will be formalized in forthcoming charter. |                                     |               |          |          |           |                |
| 3. NCDC Board of Directors established and actively involved in policy decision making. | COMMENT: Will be commenced at time of charter (Jan., 1972)  |                                     |               |          |          |           |                |

|                      |                                 |                             |                     |                        |
|----------------------|---------------------------------|-----------------------------|---------------------|------------------------|
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|----------------------|---------------------------------|-----------------------------|---------------------|------------------------|

IV. PROJECT PURPOSE

A. 1. Statement of purpose as currently envisaged.

2. Same as in PROP?  YES  NO

Formation of viable campesino organizations oriented toward specific change activities at the local level.

| a. 1. Conditions which will exist when above purpose is achieved.   | 2. Evidence to date of progress toward these conditions.   |
|---|--|
| 1. Community council in each of 285 municipalities.   | 1. 36 active councils as of March, 1971. None to have 40 as of July 31, 1971. No problem achieving 40 figure.  |
| 2. Minimum of one responsibly directed change project per year to meet identified community need in each community. | 2. 27 projects have been started since July, 1970, 8 have been completed; 22 in study and planning stage. Close to schedule (Projects have included primary schools, vocational schools, roads, electric light system, small industry, land distribution). |
| 3. Community councils hold formal meetings at least every two months.   | 3. No overall data, but it appears that each of the 36 active councils are meeting at least every two months on the average.   |
| 4. President of community council is "recognized community leader" with civic development leadership skills.        | 4. Each of the 36 presidents have been "recognized community leaders" and have been through a formal skills training course.   |

V. PROGRAMMING GOAL

B. Statement of programming goal.

To increase local citizenry participation in the planning, execution and benefits of socio-economic development in Honduras.

B. Will the achievement of the project purpose make a significant contribution to the programming goal, given the magnitude of the national problem? Cite evidence.

Evidence to date suggests the following changes and impact as the result of partial achievement of project purpose: Additional schools, improved living conditions (electricity, closer water, reduced health problems), economic improvement (more cash money), social interaction in community (as opposed to isolation).