



AID 1020-25 (10-70)	PROJECT NO.	PAR FOR PERIOD:	COUNTRY	PAR SERIAL NO.
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**II. PERFORMANCE OF KEY INPUTS AND ACTION AGENTS**

A. INPUT OR ACTION AGENT CONTRACTOR, PARTICIPATING AGENCY OR VOLUNTARY AGENCY	B. PERFORMANCE AGAINST PLAN							C. IMPORTANCE FOR ACHIEVING PROJECT PURPOSE (X)				
	UNSATISFACTORY		SATISFACTORY			OUT-STANDING		LOW		MEDIUM		HIGH
	1	2	3	4	5	6	7	1	2	3	4	5
1. James Willett						X						X
2.												
3.												

Comment on key factors determining rating

Contractor structured INAD's municipal development teams and imparted excellent on-the-job training which accounts for the success of the project.

4. PARTICIPANT TRAINING	1	2	3	4	5	6	7	1	2	3	4	5
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Comment on key factors determining rating

N/A

5. COMMODITIES	1	2	3	4	5	6	7	1	2	3	4	5
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Comment on key factors determining rating

N/A

**INAD (National Institute for Development Administration)**

6. COOPERATING COUNTRY	a. PERSONNEL	1	2	3	4	5	6	7	1	2	3	4	5
	b. OTHER			X							X		

Comment on key factors determining rating

- a) The project, during the appraised period, remains uncoordinated with the Municipal Development Institute (INFOM) and was further constrained by the presidential and municipal elections campaign.
- b) GOG budget support to INAD remains inadequate, consequently USAID has determined to terminate further support of project through INAD, and will concentrate its assistance on INFOM commencing on July 1, 1974.

7. OTHER DONORS	N/A	1	2	3	4	5	6	7	1	2	3	4	5
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(See Next Page for Comments on Other Donors)

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II. 7. Continued: Comment on key factors determining rating of Other Donors

### III. KEY OUTPUT INDICATORS AND TARGETS

A. QUANTITATIVE INDICATORS FOR MAJOR OUTPUTS		TARGETS (Percentage/Rate/Amount)					END OF PROJECT
		CUMU- LATIVE PRIOR FY	CURRENT <del>CY</del> 74		CY75 <del>FY</del>	CY76 <del>FY</del>	
			TO DATE	TO END			
Establishment of Regional Associations	PLANNED	3	5	6			6
	ACTUAL PERFORMANCE	3	5				
	REPLANNED						
Technical offices with each of the regional associations	PLANNED	1	1	3	6		6
	ACTUAL PERFORMANCE	0	0				
	REPLANNED			-	-		0
Training courses, seminars and workshops on administrative reform for municipal employees and mayors	PLANNED	15	15	35	55	75	100
	ACTUAL PERFORMANCE	13	13				
	REPLANNED						
Studies of municipal revenue and collections and budgeting procedures	PLANNED	3	3	9	12	15	15
	ACTUAL PERFORMANCE	8	8				
	REPLANNED			9	19	-	19
B. QUALITATIVE INDICATORS FOR MAJOR OUTPUTS		COMMENT:					
1. Field training activities and organization of technical offices and related activities.		INAD was instructed by the central government to disengage from field activities due to presidential and municipal election campaign throughout the country during the past 12 months.					
2. activities.		COMMENT:					
		COMMENT:					

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**IV. PROJECT PURPOSE**

A. 1. Statement of purpose as currently envisaged.

2. Same as in PROP?  YES  NO

**Establish Six viable Regional Municipal Associations, with professionally staffed technical offices to provide administrative, financial management and project planning assistance for up to 120 member municipalities.**

B. 1. Conditions which will exist when above purpose is achieved.	2. Evidence to date of progress toward these conditions.
1. Regional Associations and technical offices are fully established and self-financed	1. Two associations have initial pledges from members to contribute a fixed percentage of their municipal revenues.
2. All municipalities will be able to finance development activities by finding new ways to increase revenues over current levels.	2. Coatepeque is first Municipality in interior to have land value property tax approved by GOG.
3. Effective methodology will be established in the 120 associated municipalities for planning, budgeting and administration.	3. Eight initial studies on tax revenues have been completed and a model tax collection plan designed.
4. Local citizens will be participating actively in municipal projects.	4. Municipal employees are involved in the training of association mayors in the promotion of local improvement committees.

**V. PROGRAMMING GOAL**

A. Statement of Programming Goal

**Contribute to Guatemala's five-year Rural Development Program by strengthening the administrative, financial and planning capacity of municipal governments in selected rural areas.**

B. Will the achievement of the project purpose make a significant contribution to the programming goal, given the magnitude of the national problem? Cite evidence.

Yes. There is preliminary evidence to indicate that well established municipal governments, in an increasing dialogue with national institutions can give local representatives a greater role in the determination of national priorities. The associations provide local governments with an effective vehicle of communication among themselves to identify common problems and develop regional strategies. They also serve as a good platform for coordinating inputs in training.