

PROJECT APPRAISAL REPORT (PAR)

3p.

1. PROJECT NO. 518-15-500-112	2. PAR FCH PERIOD TO 8/31/73	3. COUNTRY Ecuador	4. PAR SERIAL NO. 74-1
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FAMILY FOOD AND NUTRITION

5. PROJECT DURATION: Begin FY 72 Ends FY 76	7. DATE LATEST PROP 10-17-72	8. DATE LATEST PIP None	9. DATE PRIOR PAR None
U.S. FUNDING	6. Cooperative Obligation FY: \$ 101,000	b. Current FY Estimated Budget: \$ 158,000	c. Estimated Budget to completion After Current FY: \$ 253,000

11. KEY ACTION AGENTS (Contractor, Participating Agency or Voluntary Agency)

a. NAME	b. CONTRACT, PASA OR VOL. AG. NO.
Manoff International	AID-518-345-T
Chestene O. Fried	AID-518-350-T

I. NEW ACTIONS PROPOSED AND REQUESTED AS A RESULT OF THIS EVALUATION

A. ACTION (x)			B. LIST OF ACTIONS *	C. PROPOSED ACTION COMPLETION DATE
USAID	AID/W	HOST		
X		X	Update Matrix.	February 15, 1974
		X	Formalize internal structure of INNE by appointing section (or department) chiefs and assigning staff.	January 15, 1974
		X	Develop program priorities and plans, including resource requirements and staffing pattern.	January 30, 1974
		X	Hire Administrative Assistant and establish administrative procedures.	January 1, 1974
		X	GOE accepts increasing budgetary responsibility on schedule.	According to schedule worked out in revised matrix

* Draft FY 1974 Pro/Ag incorporates these actions.

D. REPLANNING REQUIRES

REVISED OR NEW: PROP PIP PRO AG PIO/T PIO/C PIO/P

DATE OF MISSION REVIEW: **October 3, 1973**

PROJECT MANAGER: TYPED NAME, SIGNED INITIALS AND DATE: **Harold Haight, David Nelson**

MISSION DIRECTOR: TYPED NAME, SIGNED INITIALS AND DATE: **Peter M. Cody**

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II. PERFORMANCE OF KEY INPUTS AND ACTION AGENTS

A. INPUT OR ACTION AGENT CONTRACTOR, PARTICIPATING AGENCY OR VOLUNTARY AGENCY	B. PERFORMANCE AGAINST PLAN							C. IMPORTANCE FOR ACHIEVING PROJECT PURPOSE (X)				
	UNSATISFACTORY		SATISFACTORY			OUT-STANDING		LCW	MEDIUM			HIGH
	1	2	3	4	5	6	7	1	2	3	4	5
1. Manoff International					X							X
2. Chesters O. Fried												
3.												

Comment on key factors determining rating

- It is too early to fully evaluate the contractor, but preliminary indications are that the contractor has excellent technical qualifications, planning ability and relations with host country officials. Progress is on schedule. Contractor has been able to impart enthusiasm to the INHE staff and has succeeded in mobilizing local support for media campaign.
- Contractor has just begun work--too early to evaluate.

4. PARTICIPANT TRAINING	1	2	3	4	5	6	7	1	2	3	4	5
		X							X			

Comment on key factors determining rating

One person has been selected and sent for training. She was the only person in this field that could be identified at that time, and has excellent technical ability and motivation. She has, however, had problems with English language ability, which is slowing down her training program. As she has not yet returned we can not evaluate post training effectiveness at this time.

5. COMMODITIES	1	2	3	4	5	6	7	1	2	3	4	5

Comment on key factors determining rating

It is too early in the project to evaluate commodities, except that a copier and paper needed for the Institute are delayed in customs because the U.S. Despatch Agent in Miami did not forward project documentation.

6. COOPERATING COUNTRY	a. PERSONNEL	1	2	3	4	5	6	7	1	2	3	4	5
	b. OTHER			X									X

Comment on key factors determining rating

Host country support of the project has been good to date. Staff has been appointed and an adequate budget provided. As many of the persons assigned to the project are new, planning management and implementation skills need to be improved. Major problems still to be resolved are increases in staff, improvement of data base, improvement in technical skills of technicians, resolving of key bureaucratic problems and increases in salaries for personnel. INIAP has not been able to provide personnel needed for agricultural production package research and development, because these activities were not contemplated in their CY 1973 operational planning. Indications are that INIAP will be prepared to undertake activities in CY 1974.

7. OTHER DONORS	PABO, UNICEL	1	2	3	4	5	6	7	1	2	3	4	5
							X					X	

(See Next Page for Comments on Other Donors)

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II. 7. Continued: Comment on key factors determining rating of Other Donors

PAHD has collaborated with USAID and INNE in planning the project and has provided TDY assistance to evaluate INNE structure and operations. UNICEF is funding the salary of the Inter-Ministerial Commission for Food and Nutrition Policy coordinator and a tri-province applied Nutrition program that INNE will help implement. Coordination on implementation has been good.

III. KEY OUTPUT INDICATORS AND TARGETS

A. QUANTITATIVE INDICATORS FOR MAJOR OUTPUTS		TARGETS (Percentage/Rate/Amount)					END OF PROJECT
		CUMU- LATIVE PRIOR FY	CURRENT FY		FY 75	FY 76	
			TO DATE	TO END			
MCH (health service) personnel trained in nutrition programs	PLANNED	50		200	400		
	ACTUAL PERFORM- ANCE	0	36				
	REPLANNED			100	300	400	
	PLANNED						
	ACTUAL PERFORM- ANCE						
	REPLANNED						
	PLANNED						
	ACTUAL PERFORM- ANCE						
	REPLANNED						
	PLANNED						
	ACTUAL PERFORM- ANCE						
	REPLANNED						
B. QUALITATIVE INDICATORS FOR MAJOR OUTPUTS	COMMENT						
1. INNE staff adequately trained	The economist/system analyst has been selected and is receiving training. Two communication supervisors have been identified and are scheduled for training in January. We are about 6 months behind schedule.						
2. Initial nutrition survey conducted	COMMENT: Has been postponed to July-December, 1974						
3. Agricultural production packages researched and developed	COMMENT: A working group has been formed for the Quinoa project. Lack of adequate and extra personnel in INIAP to conduct research is causing problems. Alternative means of reaching these outputs are being considered, such as outside consultants, PAA-type contract arrangements and others.						

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IV. PROJECT PURPOSE

A. 1. Statement of purpose as currently envisaged.

2. Same as in PROP? YES NO

To develop INNE as an effective, viable multidisciplinary institution with authority to carry out nutrition program and resource coordination, guidance to policy makers and promotion of applied research in relevant sectors.

B. 1. Conditions which will exist when above purpose is achieved.

2. Evidence to date of progress toward those conditions.

1. INNE fully budgeted (approximately \$100,000 annually) from national sources, with competent staff conducting or supervising research and feasibility studies and promoting the national nutrition programs indicated below:
- (1) Nutrition objectives included in national planning.
 - (2) Improved food distribution system in operation, including directed PL-480 Title II food through improved MCH centers.
 - (3) A program functioning to promote increased production of direct-consumption, nutritious foods by small farmers.
 - (4) A program in operation to stimulate private development of low-cost, nutritious

- a. INNE is currently receiving an annual operating budget of \$1,200,000 (approx \$50,000) from the GOE. This is adequate during the start-up phase, but will have to increase to nearly \$ 2,500,000 by EOP.
- (1) These are included in national 5-year health and development plans. Implementing decree is in formative stage.
 - (2) Three pilot projects are underway in Manabí, Loja and Azuay. New program will be structured on results.
 - (3) This activity has not started.
 - (4) A Peace Corps volunteer assigned to the project has begun to establish contacts with private industries. Program has not yet been developed.

V. PROGRAMMING GOAL

A. Statement of Programming Goal

Reduce incidence of malnutrition and debilitating disease among preschool-aged children.

B. Will the achievement of the project purpose make a significant contribution to the programming goal, given the magnitude of the national problem? Cite evidence.

Since the project has just begun there is no evidence to date of the contribution of this project to attaining the programming goal.

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IV. PROJECT PURPOSE

A. 1. Statement of purpose as currently envisaged.

2. Same as in PROP? YES NO

B. 1. Conditions which will exist when above purpose is achieved.	2. Evidence to date of progress toward these conditions.
<p>manufactured foods.</p> <p>(5) A mass media, education program to promote good nutrition for preschool children.</p> <p>(6) Collateral activities to complement other national and international nutrition projects</p> <p>b. INNE officially designated and working as the nutrition technical advisor to COPANE and the National Planning Board or other appropriate designated agency.</p> <p>c. INNE reviewing and coordinating international technical assistance and financing arrangements and national sector programs to assure proper nutritional impact.</p>	<p>(5) Experimental, pilot phase has been initiated. Program itself will not be initiated until results of pilot project are known.</p> <p>(6) No evidence to date.</p> <p>b. Decree should be issued in next few months.</p> <p>c. No progress to date.</p>

V. PROGRAMMING GOAL

A. Statement of Programming Goal

B. Will the achievement of the project purpose make a significant contribution to the programming goal, given the magnitude of the national problem? Cite evidence.