

PD-AAA-332-C1

5120296-6

RS/PS

PROJECT TITLE: 296.1

6/30/70

TO 6/30/71

BRAZIL

A.I.D.

Education Administration and Planning

Reference Center

Room 1656 NS

Sp

6. PROJECT DURATION: Began FY <u>62</u> * Ends FY <u>77</u>		7. DATE LATEST PROP <u>12/3/70</u>	8. DATE LATEST PIP <u>5/27/70</u> **	9. DATE PRIOR PAR <u>10/30/70</u> **
10. U.S. FUNDING	a. Cumulative Obligation Thru Prior FY: \$ <u>5,292,000</u> *	b. Current FY Estimated Budget: \$ <u>793,000</u>	c. Estimated Budget to completion After Current FY: \$ <u>5,589,000</u>	

11. KEY ACTION AGENTS (Contractor, Participating Agency or Voluntary Agency)

a. NAME	b. CONTRACT, PASA OR VOL. AG. NO.
<del>San Diego State College Foundation</del>	<del>IA/332</del>
<del>State University of New York</del>	<del>IA/365</del>
<del>University of New Mexico</del>	<del>GOB 12-627</del>

I. NEW ACTIONS PROPOSED AND REQUESTED AS A RESULT OF THIS EVALUATION

A. ACTION (X)			B. LIST OF ACTIONS	C. PROPOSED ACTION COMPLETION DATE
GROUP	AID/W	HOST		
X		X	1. For first two years, change emphasis from long-term participants (25) to short-term while long-term participants are being identified and prepared. Thereby give quick impact on national group especially DEM. New distribution:  FY-71 short-term 36 long-term 2 FY-72 short-term 32 long-term 5	7/71
X		X	2. DEM appoints TA group of 8 in FY-72 and receives funding assistance from SUBIN. San Diego contract to provide assistance to DEM through short-term consultants and reassignment in April, 1972, of two specialists presently working with PREMEM. Estimated man-months available:  A - short-term consultants 12 M.M. B - long-term advisors 10 M.M.	12/71
		X	3. Secretary General appoints group to coordinate DEF and DEM activities.	12/71
		X	4. MEC develops and implements specific plan for strengthening state secretariats. At least 2 states to be assisted FY-72.	7/71-6/72
X	X		5. Shift composition of SDS team through replacements and additions to:  A - add strength in elementary education B - add strength in special secondary fields C - increase personnel in general administration and planning.	7/71-7/72

D. REPLANNING REQUIRES: REVISOR OR NEW:  PROP  PIP  PRO AG  PIO/T  PIO/C  PIO/P

E. DATE OF MISSION REVIEW: July 29, 1971

PROJECT MANAGER: TYPED NAME, SIGNED INITIALS AND DATE: Ardwin J. Dolio

MISSION DIRECTOR: TYPED NAME, SIGNED INITIALS AND DATE: DD/AID: RBallantyne

\* Although Project 296.1 was initiated in FY-1971, it in effect combined the activities of two earlier projects, 037.3 and 042.1, which began in FY-1962 and FY-1965, respectively. These two projects form the financial history of 296.1. \*\* - 042.1

PAR CONTINUATION SHEET

This sheet is to be used for any Narrative Sections for which sufficient space has not been provided on the form. Identify each narrative by its Part and Section Designation.

cont./PAR (page

Proposed Action  
completion Date

6. USAID requests PRIME plan to develop Brazilian replacements for Lee and Hunt, two San Diego specialists presently assisting PRIME on grant-funded basis

9/71

7. USAID submits new project proposal to AID/W following discussion and agreement with DEF, DFM, and Secretary General.

6/71

UNCLASSIFIED

SECURITY CLASSIFICATION



NA

III. KEY OUTPUT INDICATORS AND TARGETS

A. QUANTITATIVE INDICATORS FOR MAJOR OUTPUTS		TARGETS (Percentage/Rate/Amount)					
		CUMULATIVE PRIOR FY	CURRENT FY 71		FY 72	FY 73	END OF PROJECT
			TO DATE	TO END			
INTEGRATED STATE PLANS AVAILABLE	PLANNED	4	10	10	14	16	16
	ACTUAL PERFORMANCE	4	4				
	REPLANNED			4	10	14	16
INCREASED PLANNING CAPACITY WITHING MEC DEF DEM	PLANNED	20	30	30	30	30	30
	ACTUAL PERFORMANCE	16	14 0				
	REPLANNED			14 0	30 0	30 11	30 30
STRENGTHENED STATE SECRETARIATS	PLANNED	0	SEE COMMENTS B-3 3	3	6	9	16
	ACTUAL PERFORMANCE	0	0				
	REPLANNED			0	2	6	16
RETURNED PARTICIPANTS EMPLOYED IN KEY POSITIONS LT ST	PLANNED	--	--	--	107 132	132 147	202 207
	ACTUAL PERFORMANCE	--	99 117				
	REPLANNED			99 117	103 154	123 186	188 261
B. QUALITATIVE INDICATORS FOR MAJOR OUTPUTS		COMMENT: NONE OF THE SIX NEW STATES COMPLETED AN INTEGRATED PLAN. ALL MOUNTED A PLANNING TEAM. FOUR COMPLETED A DIAGNOSIS OF THE SYSTEM AND ARE NOW SETTING PRIORITIES. THE OTHER TWO HAD POLITICAL DIFFICULTIES WHICH INTERFERED BUT ARE NOW AT WORK ON DIAGNOSIS.  COMMENT: NUMERICAL EXPECTATION WAS NOT MET BUT QUALITY OF STAFF ADDED IS HIGH. GOOD TEAM EFFORT RESULTED IN HIGH QUALITY PRODUCTION OF GUIDELINES FOR DEF OPERATION. TECHNICAL ASSISTANCE GROUP REORGANIZED FOR MORE EFFECTIVE OPERATION AND DELIVERY OF ASSISTANCE.  COMMENT: DIRECT EFFORT AT STRENGTHENING STATE SECRETARIATS RESIDED MAINLY WITH SUNY GROUP. ASSISTANCE GIVEN THROUGH CONCLUDING ACTIVITIES IN LOAN IMPLEMENTATION IN N.E. ALSO DEVELOPED A DESCRIPTION OF 5 STATE SECRETARIATS, INITIAL DIAGNOSTIC INSTRUMENT, APPLIED IN DEPTH TO ONE STATE.					
1. INTEGRATED STATE PLANS AVAILABLE							
2. INCREASED PLANNING CAPACITY OF MEC							
3. STRENGTHENED STATE SECRETARIATS.							

RETURNED PARTICIPANTS EMPLOYED IN MEC INCLUDING DIRECTOR.

ITD 1020-25 (10-70)	PROJECT NO.	PAR FOR PERIOD:	COUNTRY	PAR SERIAL NO.
PAGE 4 PAR	296.1	6/30/70-6/30/71	BRAZIL	

IV. PROJECT PURPOSE:

A. 1. Statement of purpose as currently envisaged.

2. Same as in PROP?  YES  NO

**DEVELOP IMPROVED PLANNING AND ADMINISTRATIVE CAPACITY WITHIN MEC AND THE VARIOUS STATE SECRETARIATS OF EDUCATION FOR FUNDAMENTAL AND SECONDARY EDUCATION.**

B. 1. Conditions which will exist when above purpose is achieved.

2. Evidence to date of progress toward these conditions.

1. EXISTENCE WITHIN DEF AND DEM OF TEAMS OF 30, CAPABLE OF DEVELOPING FEASIBLE NATIONAL POLICIES AND PLANS AND OF GIVING TA TO THE STATES IN A COORDINATED FASHION IN PLANNING AND ADMINISTRATION.
2. EXISTENCE OF EFFECTIVE ADMINISTRATIVE ORGANIZATION IN 16 STATES.
3. EDUCATIONAL PLANNING UNITS IN 16 STATES.
4. FEASIBLE INTEGRATED PLANS IN 16 STATES ACCORDING TO EPEM (DEF) GUIDELINES.
5. EFFECTIVE IMPLEMENTATION OF PLAN IN 16 STATES.

1. DEF TEAM OF 17 FUNCTIONING. TA IN PLANNING GIVEN TO 6 STATES. CORE STAFF OF 9 WELL TRAINED AND EXPERIENCED. OTHER 8 EXCELLENT QUALITY, NEED TRAINING. DEM HAS NOT YET ORGANIZED SIMILAR WORK GROUP BUT HAS INDICATED INTENT. SECRETARY GENERAL HAS NOT YET ESTABLISHED COORDINATING MECHANISM.
2. SYSTEMATIC ACTION TOWARD STRENGTHENING ADMINISTRATIVE STRUCTURE IN 16 STATES IS BARELY BEGUN. (RECENT SURVEY INSTRUMENTARY FOR STUDYING FUNCTIONING OF STATE SECRETARIATS HAS BEEN APPLIED TO 5 STATES, ONE IN DEPTH. FOLLOW UP NEEDED.
3. ESTABLISHED IN 10 STATES, ALL NEED STRENGTHENING THROUGH MORE TA.
4. FOUR COMPLETED BUT NEED REVISION (BAHIA, ESPÍRITO SANTO, MENAS GERAIS, RIO GRANDE DO SUL). FOUR ADDITIONAL AT DIAGNOSIS STAGE (CEARÁ, SANTA CATARINA, ALAGOAS, MARANHÃO). TWO MORE BEGUN (PARANÁ, PARÁIBA).
5. FOUR STATES IN IMPLEMENTATION PHASE.

V. PROGRAMMING GOAL

A. Statement of Programming Goal

**IMPROVE EFFICIENCY AND EFFECTIVENESS OF FUNDAMENTAL AND SECONDARY EDUCATION SYSTEM IN BRAZIL.**

B. Will the achievement of the project purpose make a significant contribution to the programming goal, given the magnitude of the national problem? Cite evidence.

**THIS IS A NATIONWIDE PROBLEM AND THIS PROJECT HAS SUFFICIENT SCOPE TO HAVE A NATIONWIDE EFFECT.**

**IMPROVING NATIONAL AND STATE ADMINISTRATIVE CAPACITY WILL BE REFLECTED IN IMPROVED FUNCTIONING OF THE EDUCATIONAL SYSTEM LEADING TO:**

1. REDUCTION IN NUMBER OF STUDENT YEARS REQUIRED TO PRODUCE A GRADUATE, hence, lower unit cost
2. SCHOOL SYSTEM SERVING "LARGER PERCENTAGE OF APPROPRIATE AGE GROUP".
3. IMPROVED QUALITY OF GRADUATES.
4. REDUCTION IN PERCENTAGE OF QUALIFIED TEACHERS.