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*UPDATED JULY 2009

PROGRAM HIGHLIGHTS

The **Capable Partners Program (CAP)** is a Leader With Associates Cooperative Agreement HFP-A-00-03-00020-00.

Associate Awards may be executed by Missions and operating units that relate to any of **CAP's four programmatic objectives:**

- Objective 1: Organizational development (OD), operational and/or technical capacity of local non-governmental organizations (NGOs), networks and intermediary support organizations (ISOs) strengthened;
- Objective 2: Linkages among local organizations (NGOs, coops, networks, governments and businesses) strengthened;
- Objective 3: Increased capacity of NGOs, networks and ISOs to engage in advocacy for key policies or programs; and
- Objective 4: Wide dissemination of tested innovations, best practices and lessons learned.

New Associate Awards may be executed until **8/10/13**. Associate Awards may run until **8/10/18**.

From **February 2004 to March 2009**, CAP:

Trained 31,001 individuals on organizational development and technical topics;

Provided technical assistance (TA) to **9,649** NGOs, CSOs, FBOs and networks;

Served 374,506 beneficiaries in PEPFAR and anti-trafficking programs; and

Generated Associate Awards totaling **\$179,430,323**.

CAP Associate Awards are funded by:
USAID/Sudan USAID/DCHA USAID/Zambia
USAID/Ghana USAID/Kenya USAID/West Africa
USAID/Liberia USAID/FFP USAID/South Africa
USAID/CFBI USAID/Mexico USAID/Global Health
USAID/Southern Africa USAID/Mozambique

CAP-administered Mission grants programs total **\$81,772,911**.

Please see the reverse side for a list of **CAP Associate Awards** and **Global Core Initiatives**.

Visit www.NGOConnect.Net for additional information about CAP's work and guidance for executing an Associate Award.

Tools and Publications Developed

- NGOConnect.Net Web Portal and NPI-Connect.Net site for PEPFAR grantees
- Participatory Organizational Analysis Process (POAP)
- Capacity-Building Resource Database
- Teaching Basic Financial Management to Community-Based Organizations
- Financial Systems Assessment Tool
- Community Profile – Participatory assessment tool for CSOs in conflict-affected environments
- Guide to Developing an Administrative Manual for Mid-sized Organizations
- Field Guide for Building Financial Management Capacity in Small Organizations
- Integrated Curriculum on Infant and Young Child Feeding in the Prevention of Mother-to-Child Transmission (PMTCT) of HIV Context
- Anti-Trafficking Awareness Training Video
- Legislative Advocacy Handbook
- HIV/AIDS Information Kits
 - Living Positively with AIDS
 - How to Remain HIV Negative
 - Living Positively with AIDS for Discordant Couples
- Institutional Development Framework (IDF)
- Distance Learning Module
- eNews series on Compliance, M&E, Financial Management and other OD topics

CAP Countries to date

- Africa**
- Angola
- Benin
- Botswana
- Burkina Faso
- Chad
- Côte d' Ivoire
- Democratic Republic of the Congo
- Ethiopia
- Gambia
- Ghana
- Guinea
- Guinea Bissau
- Kenya
- Liberia
- Malawi
- Mozambique
- Nigeria
- Rwanda
- Senegal
- Sierra Leone
- South Africa
- Sudan
- Tanzania
- Togo
- Uganda
- Zambia
- Zimbabwe
- Asia**
- Bangladesh
- East Timor
- India
- Indonesia
- Kazakhstan
- Mongolia
- Nepal
- Sri Lanka
- Vietnam
- Europe/Middle East/Central Asia**
- Albania
- Azerbaijan
- Bulgaria
- Georgia
- Lebanon
- Macedonia
- Moldova
- Russia
- Turkmenistan
- Latin America & Caribbean**
- Dominican Republic
- Ecuador
- Guyana
- Haiti
- Mexico
- Nicaragua
- Paraguay
- Peru

PROGRAM HIGHLIGHTS

ASSOCIATE AWARDS AND GLOBAL CORE INITIATIVES

CAP Associate Awards

- USAID/CFBCI—Capacity Building for Faith-Based Organizations
- USAID/DCHA—Conflict-Sensitive Monitoring and Evaluation Program (12 Countries)
- USAID/FFP—Food Aid Commodity Management Capacity-Building Program
- USAID/Ghana—Ghana Advocacy Skills Building and Institutional Strengthening for Networks
- USAID/Global Health—New Partners Initiative Technical Assistance Program (13 Countries)
- USAID/Kenya—Small Grants and Institutional Strengthening Programs I and II
- USAID/Liberia—Liberia NGO Assistance Program
- USAID/Mexico—Mexico Trafficking in Persons Shelter Project
- USAID/Mozambique—Strengthening Leading Mozambican NGOs and Networks Program I and II
- USAID/South Africa—Maternal Nutrition and Infant and Young Child Feeding in the Context of PMTCT Program
- USAID/Southern Africa—Botswana CSO Strengthening Program
- USAID/Sudan—Sudan Advocacy Skills Building and Institutional Strengthening for Networks
- USAID/West Africa—Chad Peace Support and Capacity Development Project
- USAID/Zambia—Zambia Local Partners Capacity Building Program

CAP Global Core Initiatives

- GCI 1: Advocacy Skills Building and Institutional Strengthening for NGO Networks**
15 Countries: Albania, Bulgaria, Ghana, Georgia, Guyana, India, Indonesia, Lebanon, Mongolia, Paraguay, Peru, Sri Lanka, Sudan, Tajikistan, Zambia
- GCI 2a: Monitoring Training and Institutional Strengthening for the West Africa Network for Peacebuilding (WANEP)**
12 Countries: Benin, Burkina Faso, Côte d'Ivoire, Gambia, Ghana, Guinea Bissau, Liberia, Nigeria, Senegal, Sierra Leone, Togo
- GCI 2b: Evaluation Training and Institutional Strengthening for the Action Against Trafficking and Sexual Exploitation of Children (ATSEC) Network**
4 Countries: Bangladesh, India, Nepal, Sri Lanka
- GCI 3: *Tips for Working Effectively with NGOs*, a series of publications for development professionals**
- GCI 4: Technical Assistance for the Office of Development Partner's Development Grants Program**
26 Countries: Angola, Azerbaijan, DRC, Dominican Republic, East Timor, Ecuador, Ethiopia, Georgia, Haiti, India, Kazakhstan, Macedonia, Madagascar, Malawi, Moldova, Mozambique, Nigeria, Peru, Russia, Rwanda, Senegal, Sierra Leone, Tanzania, Uganda, Zambia, Zimbabwe

Please see the reverse side for highlights covering the period from February 2004 through March 2009.
Visit www.NGOConnect.Net for more information about CAP's work and guidance for executing an Associate Award.

CAP BOTSWANA CSO STRENGTHENING PROGRAM

Project Overview: Funded by USAID, the goal of CAP Botswana (2008-2012, \$7.695 million) is to enhance the capacity of local non-governmental, faith-based and community-based organizations (NGOs, FBOs and CBOs) to implement successful HIV/AIDS prevention programs.

As of **March 2009**, CAP Botswana has:

- Assisted 10 organizations in preparing grant applications and awarded grants to support HIV/AIDS prevention activities;
- Provided technical assistance (TA) to strengthen organizational and technical capacities of 12 local NGOs, FBOs, and CBOs ; and
- Provided technical assistance to Peace Corps Volunteers and local NGO counterparts in preparing grant applications under the Peace Corps Community Grants Program. Grassroots organizations will soon receive funding through this mechanism for support of HIV prevention, treatment and care programs.

Botswana Context: Botswana is a small, landlocked country in Southern Africa. Since independence in 1966, Botswana has achieved significant economic growth. However, the number of HIV/AIDS-infected Botswana continues to rise. Economic, political and social development is threatened by the impact of HIV/AIDS on the working population.

While some progress has been made in the fight against HIV/AIDS as evidenced by greater collaboration among organizations and local and national governments, increased training on prevention interventions and capacity development is needed to prevent the growing number of infections.

The major components of the program include:

Grants Management: Assist local organizations in preparing and executing grants under PEPFAR. Additionally, administering a small grants program in collaboration with Peace Corps Botswana.

Technical Assistance: Provide grantees and Makgabaneng (a radio-based soap opera that aims to promote safe sex and healthier lives in Botswana) with technical assistance (TA) in the areas of organizational development, financial management, USG compliance, HIV prevention program delivery and monitoring and evaluation.

Training: Conduct workshops on HIV-prevention interventions; provide training for grantee program managers; and develop, disseminate and support behavior change tools to be used by subgrantees.

Capacity Development for a Network of NGOs: Facilitate a strong network among all partners and ensure coordination with other implementing partners in Botswana.

Collaboration between Local NGOs, the Government of Botswana and the United States Government: Ensure that programs align with and link to services provided by the Government of Botswana and the United States Government.

Areas of intervention: Nationwide, including Gaborone, Ghanzi, Hukuntsi, Lobatse, Kanye, Mabutsane, Mahalapye, Molepolole, Serowe, Tlokweng and Tsabong.

Number of grants awarded:

- 10 NGO sub-grants executed, 1 pending
- Up to 20 Peace Corps grants pending

Number of people reached through community outreach that promotes HIV/AIDS prevention: 10,025

Number of trainings on organizational development and technical topics: 5

CAP CHAD CAPACITY DEVELOPMENT AND PEACE SUPPORT PROJECT

Project Overview: Funded by USAID/West Africa, the overall goal of the CAP Chad program (2006-2008, \$1.45 million) was promoting peace and stability in target regions of Chad.

From **July 2006** to **September 2008**, CAP Chad:

- Supported rural communities in mitigating potential destabilizing factors at the local level in the Kanem and Batha regions;
- Provided people with the resources for community-development initiatives to address the root causes of conflict (e.g., natural resources);
- Strengthened the capacity of community leaders and civil society organizations (CSOs) to identify and address key issues in their communities (e.g., income generation);
- Supported increased collaboration among local governmental officials, traditional leaders and CSOs; and
- Served as a model and promoter of good governance, transparency and effective and community-driven decision making and problem solving.

Chad Context: Chad has experienced increasing amounts of conflict due to ongoing internal and external political crises; limited natural resources, such as water and arable land, poor economic performance; pressures from large displaced populations; increased presence in eastern Chad of armed military and rebel groups; and lack of government accountability for state revenues from oil extraction.

Communities located far from the country's capital have little access to resources and support from the government and in their isolation must devise strategies for maintaining peace and meeting community needs.

The **major components of the program** included:

Capacity Development for Community Leaders: Traditional chiefs, civil servants, teachers and religious authorities received training and technical assistance to support them in managing limited local resources, mitigating conflict and leading community advocacy and problem-solving efforts;

CSO Institutional Strengthening: A participatory processes was facilitated with CSOs to increase programmatic impact and improve community services. One hundred percent of organizations demonstrated progress in meeting institutional strengthening benchmarks;

Small Grants for Community Initiatives: Resources were awarded to communities to implement activities for community-identified needs, including repairing and building wells, rehabilitating schools, building community centers and income-generation activities. Participation of community members in community problem-solving processes increased 17%;

Collaboration between CSOs and Local Governments: Opportunities were created for CSO leaders and local governments to engage in 67 community-level trainings and 68 activities through the implementation of small grants; and

Strengthening of Inter- and Intra-community relations: 94% of community members reported weakened "dividers" in inter-community relations, and 99% reported strengthened "connectors" in inter- and intra-community relations.

Areas of intervention: N'Djamena and the Kanem and Batha regions; 24 communities

Number of individuals trained: 1,540

Number of organizations worked with: 16 CSOs

Number of grants executed and total value: 9 CSO and 10 in-kind commodity grants; \$515,000

"The project's approach of bringing people together to discuss community problems has had a significant impact. Women who once struggled to express themselves are now able to speak freely and even share their ideas with men who are their advisors."

--LEAD Chad, CAP Chad Grantee

"It's like a new school, as every day we learn new, interesting and pertinent things, as well as adapted and effective tools."

--Association of Nomads and Herders
CAP Chad Grantee

CAP KENYA SMALL GRANTS AND INSTITUTIONAL STRENGTHENING PROGRAMS I AND II

Project Overview: Funded by USAID/Kenya under the President's Emergency Plan for AIDS Relief (PEPFAR), CAP Kenya (2005-2009, \$25 million) is enhancing the technical and organizational capacities of 42 Kenyan civil society organizations (CSOs) engaging in HIV/AIDS prevention and service delivery activities.

From **April 2005** to **December 2008** CAP Kenya:

- Provided grant funding to CSOs working in all PEPFAR priority areas in Kenya.
- Facilitated participatory assessments with participating organizations to create baseline measures of organizational and technical strengths and weaknesses;
- Designed and implemented Institutional Improvement Plans with all participating organizations; and
- Facilitated reassessments to document the changes in grantee systems, processes and procedures along the continuum of organizational development domains.

Kenya Context: HIV and AIDS remain major challenges in Kenya. Substantial regional variations in HIV infection, low levels of HIV testing, couple HIV discordance and ongoing epidemics of sexually transmitted infections are important challenges in the control and management of the HIV epidemic.

The **major components of the program** include:

Institutional Strengthening. CAP Kenya delivers intensive technical assistance to its local partners by:

- Guiding organizations through the grant proposal and budgeting processes;
- Building funds into each grant to provide institutional capacity-building interventions tailored to the organization's individual needs;
- Conducting monitoring visits to all grantees at least once each quarter;
- Implementing the AED-created HIV/AIDS Technical Self-Assessment to gauge the grantee's technical ability, and providing customized training in this area based on the results.

Quarterly Partner's Forums. Working sessions in Nairobi allow CAP Kenya staff opportunities to provide M&E, financial compliance and other trainings to our grantees.

Peer Learning Exchanges. Funds for networking and exchange visits are built into each grant. During the visits, grantees observe how colleague organizations implement programs, discuss best practices and brainstorm potential collaboration.

Founders Forums. Organizations founded by a passionate and committed leader often experience unique growth challenges. CAP Kenya created a collaborative for founders to address these issues.

National Civil Society Platforms. CAP Kenya is a leader in the Nairobi Regional Network of NGOs, participates on two Government of Kenya committees that focus on developing Kenya's HIV/AIDS strategy, and has written and published several research studies on technical aspects of HIV/AIDS programming.

Prevention Support to Substance-Using Populations. CAP Kenya provides support to several organizations working for HIV/AIDS prevention among substance abusers in Kenya with innovative and holistic approaches that offer alternate livelihoods to at-risk individuals as well as providing them treatment.

Mwagalizi Project. This pilot initiative aims to strengthen improve the quality and continuum for care of HIV-positive children by assigning a *Mwagalizi*, or caregiver, to children enrolled in care. The *Mwagalizi* follows the child through the various stages of care, offering support and ensuring treatment is adhered to. This program is undergoing a Real-Time Evaluation to assess its progress.

Number of individuals trained: 13,289

Number of beneficiaries served: 205,285

Number of grants executed: 63

Value of grants program: \$17,428,129

Number grantee exchange visits: 45

Number of technical assistance episodes and monitoring visits: 273

Percentage of grantees demonstrating an increase in overall institutional capacity: 69%

CAP LIBERIA

USAID/LIBERIA NGO STRENGTHENING ASSISTANCE PROGRAM

Project Overview: The purpose of the CAP Liberia activity was to strengthen the capacity of selected local NGOs (LNGOs) that were supported by USAID's primary partners—international private voluntary organizations (PVOs)—to mitigate conflict and promote recovery, stability and reform.

For this purpose, the CAP team worked with 15 PVOs, each of which identified two local NGOs as partner organizations. The specific objectives of the program were to:

- Promote good governance within NGOs;
- Strengthen the organizational capacity of local NGOs in such areas as leadership, advocacy, financial and administrative management, strategic planning, resource mobilization, and monitoring and evaluation; and
- Assist international PVOs with the strengthening of effective partnerships with LNGOs.

Liberia Context: During the 14-year civil war, which ended with the Peace Accords in 1993, USAID's PVO partners operated largely in a relief mode, providing urgently needed humanitarian assistance. Now that the emergency is ending, the foundation must be laid for long-term and sustainable development. This means that the role of international PVOs is shifting from that of providing relief to enabling and facilitating local capacity and ownership. Thus, PVO-LNGO relations need to be updated and strengthened, with the former attending to the organizational capacity of and becoming mentors for the latter.

From April 2006 to December 2006, CAP Liberia:

- Phase One - Conducted an assessment among participating PVOs and a sample of LNGOs in order both to identify the needs of PVOs for them to integrate NGO capacity-building services into their existing portfolios, and to prioritize the organizational needs of the LNGOs. Assessment results were analyzed, then presented and discussed during a forum with participating organizations. That discussion informed the specific design and timing of subsequent program activities.
- Phase Two - Built on the results of the information collected to design and conduct a five-day workshop for LNGOs which was conducted twice (30 participants each time) This was designed to build the capacity of participating LNGOs in the areas of priority need identified through the assessment and subsequent discussion. Specific topics were drawn from the areas of organization development described above in Objective 2.
- Phase Three - Representatives of all PVOs and LNGOs were brought together for a three-day Partnership Forum focused on ways in which the two groups can work together in the longer term. The culmination of this workshop was the formulation of an outline for follow-on activities to further strengthen the organizational capacity of LNGOs as critical actors in the consolidation of democratic governance in Liberia.

CAP MEXICO PROTEJA – TRAFFICKING IN PERSONS (TIP) SHELTER PROJECT

Project Overview: Funded by USAID/Mexico under the President's Initiative to Combat Trafficking in Persons, CAP Mexico (2006-2009, \$3 million), the CAP Mexico TIP Shelter Project (PROTEJA) is improving legal protection and access to and quality of services available to victims of trafficking. The project promotes a holistic approach encompassing medical, legal, psychosocial and vocational services.

From **May 2006 to March 2009**, PROTEJA:

- Assisted Mexico's federal government in enacting national anti-TIP legislation;
- Assisted seven of Mexico's thirty-one state legislatures in enacting anti-TIP reforms, and gave legislative advice on similar reforms to over half of the states;
- Empowered shelters to work together to bring specialized care to TIP victims;
- Educated vulnerable populations on trafficking and how to detect predators;
- Trained national and state public servants including legal and law enforcement personnel, in indentifying victims, referring victims to proper care and prosecuting TIP as a crime;
- Created the country's first and only website for information and networking on TIP, and developed standards of care and an advocacy manual;
- Formed numerous networks and task forces at local, state and national levels that either work to prevent TIP, detect TIP or assist its victims; and
- Premiered its short-film "The Exploitation of the XXI Century: Trafficking in Persons".

Mexico Context: Mexico is considered a country of origin of trafficking victims, as well as a country of transit and destination. Mexico also experiences

a significant amount of internal and external migration to the United States, and this migratory flow is correlated with the incidence of trafficking victims in Mexico.

The **major components of the program** are:

- **Raising public awareness** and promoting community-based strategies to address human trafficking at local and national levels;
- **Providing technical assistance to federal and state congresses** to support the categorization of human trafficking as a crime;
- **Providing technical and financial support to shelters** to develop integrated service models that address the specific needs of TIP victims; and
- **Providing technical assistance to networks and task forces** to coordinate efforts to combat human trafficking and to establish or improve the provision of restorative care to trafficking victims.

Number of individuals trained: 8,980

Number of TIP beneficiaries who received services: 8,206

Number of organizations worked with: 127 CSOs, 95 government departments and agencies

Number of grants to shelters executed and total value: 5 grants totaling \$324,587

Number of technical assistance episodes and monitoring visits: 96

"Thanks to PROTEJA's technical assistance we have improved the quality of our services to trafficking victims, as well as our capacity to detect this crime. The capacity building has been fundamental to our launch of a strategy for political engagement and legislative proposals."

-- Alternativas Pacificas
CAP Mexico Grantee

CAP MOZAMBIQUE STRENGTHENING LEADING MOZAMBIKAN NGOs AND NETWORKS

Overview: Funded by USAID/Mozambique under the President's Emergency Plan for AIDS Relief (PEPFAR), the CAP Mozambique program (2006-2014, \$63.9 million) is building the organizational and technical capacities of NGOs and networks working in HIV/AIDS prevention and service delivery.

From **January 2006** to **March 2009** CAP Mozambique:

- Trained participating organizations to strengthen skills and knowledge in program development and management, financial management, and reporting;
- Provided opportunities to apply learning immediately through implementation of small grants; and
- Tailored organizational strengthening support in priority areas identified through an assessment process that examines financial management, leadership and governance, project management and organizational development domains.

Mozambique Context: Mozambique has over one million people estimated to be living with HIV/AIDS, with a prevalence rate that is higher than the sub-Saharan African region overall.

The epidemic poses significant development challenges to this low-income country. Women account for 56% of adults estimated to be living with HIV/AIDS in Mozambique, and the majority of new HIV infections occur among people under the age of 29.

The major components of the program include:

- A **Participatory Organizational Analysis Process (POAP)** that engages NGOs and networks in the diagnosis of organizational strengths and weaknesses and in the design and the implementation of institutional improvement plans to support organizational development;

- **Integrated small grants and institutional strengthening** that stress transparency and accountability; and
- **Exchange and training opportunities** known as *Intercambios*, a series of workshop events that promote a networking model for participants to work together to address common challenges.

Highlights of CAP Mozambique include:

- Development of a curriculum and certificate program in *Basic Financial Management for CBOs*, through which trainer candidates complete practicums for improving the control of funds and recordkeeping among small CBOs; and
- Training-of-trainers workshops for HIV/AIDS home-based care (HBC) trainers through a program—provided by local partner, the National Association of Nurses of Mozambique (ANEMO)—designed for participants to meet the Government of Mozambique's technical requirements for HBC accreditation.

Areas of intervention: Maputo, Sofala, Zambezia and Nampula Provinces

Number of individuals trained: 3,532

Number of beneficiaries served: 35,305

Number of grants: 31

Value of grants program: \$3,434,505

Number of *Intercambios* held: 5, with 101 participants and 42 local and international organizations participating

Number of technical assistance episodes and monitoring visits: 84

"What is different about [CAP] in comparison with other partners is the fact that [CAP] walks alongside us, which other partners don't do."

--Mozambique Network of AIDS Service Organizations, CAP Mozambique Grantee

CAP NPI NEW PARTNERS INITIATIVE TECHNICAL ASSISTANCE PROGRAM

Project Overview: The New Partners Initiative (NPI) is a \$200 million initiative created under the President's Emergency Plan for AIDS Relief (PEPFAR) to fund work by new partners, including faith-based and community organizations that implement HIV/AIDS prevention and care activities in the 15 PEPFAR focus countries.

CAP NPI (2007-2012, \$20.6 million) supports the grantees through tailored/customized technical assistance (TA) and broad-based trainings, and ensures that the skills built are institutionalized to support grantees' ability to apply for direct funding from the U.S. Government (USG) in the future. From the three rounds of NPI competition, CAP NPI provides TA services to 29 grantees.

Countries: CAP NPI supports grantees in Botswana, Côte D'Ivoire, Ethiopia, Haiti, Kenya, Mozambique, Namibia, Nigeria, Rwanda, South Africa, Tanzania, Uganda, Vietnam and Zambia.

From **August 2007** to **January 2009**, CAP NPI:

- **Validated** grantee needs assessments and action plans for grantee organizational development;
- **Conducted** one-on-one and group trainings for and TA visits with grantees;
- **Published** 20 issues of *NPI-Connect eNews*, an online newsletter that covers eight capacity-building focus areas: compliance, external relations, financial management, human resources, monitoring and evaluation (M&E), program management, governance and HIV/AIDS technical resources;
- **Facilitated** Global Partners Meetings in South Africa and Uganda;
- **Launched** *www.NPI-Connect.Net*, a Web site designed especially for NPI grantees, and initiated the development of a comprehensive resource guide to bolster the performance of grantees;

- **Conducted** large-scale, regional trainings in East and Southern Africa on financial compliance, governance, program planning, organizational development and staff and volunteer management;
- **Provided** TA in monitoring and evaluation, program delivery, sustainability and technical issues such as stigma; and
- **Supported** grantees in finalizing Country Operational Plan submissions, annual work plans and other program documents.

The major components of the program include:

- Developing and implementing grantee technical assistance plans anchored in baseline measurements across seven organizational domains;
- Supporting grantees' understanding and compliance with PEPFAR and USG rules and regulations, enhancing their systems' capacity to receive and manage USG funds;
- Strengthening the management and administrative structures and systems of grantees to ensure compliance with local laws and NGO best practices;
- Strengthening grantees' abilities to deliver quality technical programs based on best practices and aligned with the USG in-country program and applicable National Strategic Plans for HIV/AIDS;
- Facilitating scale-up and sustainability by strengthening indigenous capacity and building on local networks and institutions; and

Coordinating linkages with implementing partners, other grantees, other implementing stakeholders and the USG

CAP SOUTH AFRICA

INTEGRATION OF MATERNAL NUTRITION AND INFANT AND YOUNG CHILD FEEDING IN THE CONTEXT OF PMTCT

Project Overview: Funded by USAID/South Africa, the CAP South Africa program (2006-2012, \$9.55 million) expands the integration of prevention of mother-to-child transmission (PMTCT) of HIV, maternal nutrition and infant and young child feeding (IYCF) services to all nine provinces in South Africa.

From **October 2006 to September 2008**, CAP South Africa:

- Mobilized communities in nine provinces to address social norms and behavior change related to health and nutrition practices;
- Raised public awareness of the importance of improved nutrition for women by incorporating messages, counseling and services for IYCF in the context of PMTCT;
- Integrated maternal nutrition and IYCF in the context of PMTCT into NGO health facility and community health services; and
- Built NGO and government capacity to sustain the implementation of interventions and the reporting of results.

South Africa Context: South Africa has one of the highest HIV-prevalence rates in the world. A national survey developed by the Actuarial Society of South Africa and conducted by the Ministry of Health in 2006 estimates that 28.3% of pregnant women between 15 and 49 years old—the age group most affected by HIV in South Africa—were HIV-positive.

The major components of the program include:

- **Integration of maternal nutrition guidelines** into clinical and community support services in nine provinces;
- **Development of implementation plans** for maternal nutrition and IYCF guidelines in the context of PMTCT in collaboration with

implementers from the Department of Health (DoH) Directorates of Nutrition, HIV and AIDS;

- **Training and capacity building** of health workers and community service providers on maternal nutrition and IYCF in the PMTCT context and Behavior Change Communication approaches;
- Implementing and providing quality assurance based on the **Baby-Friendly Hospital Initiative (BFHI)** in the context of PMTCT to improve IYCF and care and support of mother-infant pairs and families;
- **Providing technical assistance to the national DoH and selected NGOs** to monitor and evaluate integrated maternal nutrition and IYCF services in the context of HIV/AIDS; and
- **Writing resource documents**, such as the “Mother, Child and Family Health and Nutrition Booklet” and “Maternal Guidelines on Nutrition for Pregnant and Lactating Women in the context of PMTCT of HIV.”

Number of people trained: 2,037

Number of pregnant women provided with ARV prophylaxis in a PMTCT setting: 4,432

Number of women receiving messages about maternal nutrition infant and young child feeding in the context of PMTCT: 44,446

Number of service outlets provided with Technical Assistance: 232

“[The Integrated Approach] is a fantastic package, which all health care providers and counselors will benefit from to improve service delivery and support the mother to make informed decisions, re: pregnancy, infant feeding, etc.”

--Training Participant
Western Cape Department of Health

CAP ZAMBIA

LOCAL PARTNERS CAPACITY BUILDING PROGRAM

Project Overview: Funded by USAID/Zambia under the President's Emergency Plan for AIDS Relief (PEPFAR), the Local Partners Capacity Building Program (2008-2013, \$50 million) improves the overall capacity of selected local non-governmental, faith-based and community-based organizations to ensure they can effectively expand their technical programs to deliver quality services addressing HIV/AIDS in Zambia.

CAP Zambia aims to enable a large number and range of organizations throughout Zambia to become aware of their organizational assets and liabilities, and understand why attention to the health of their organizations is as critical as the substance of the activities they implement. These organizations will more ably identify and scale up good practices; they will better manage and report on their resources; and they will pay attention to the needs of their staff and volunteers.

The program also supports several intermediary support organization partners (ISOPs) to develop their institutional strengthening capabilities and expertise to become sustainable entities working directly with local organizations as service providers.

Zambia Context: Zambia has approximately 1.1 million people living with HIV and an estimated 14.4% prevalence rate among the adult population. An increasing need for HIV treatment and support requires a massive scale up of national treatment and support services, which will require local organizations to absorb significant funding more effectively. In the PEPFAR context, this scale up also means that local organizations must learn to accurately account for financial spending and report targeted results.

The major components of the program include:

- **Organizational assessment and business planning processes** with local organizations;
- **Technical assistance and training** for selected local organizations to improve their institutional capacities;
- Short-term **organizational strengthening funds** to complement capacity-building training for the development of internal policies and procedures, the purchase of IT and communications systems and other organizational needs;
- A competitive **grants program** focused on expanding HIV/AIDS-related services and campaigns for organizations that have achieved organizational strengthening goals and demonstrated strength in technical service delivery;
- Training and mentoring to **intermediary support organization partners (ISOPs)**, so that they become capacity-support experts and are able to provide services to local organizations throughout the country.

It is anticipated that local organizations supported through the program will use grant funding to "shop" among these ISOPs for the best quality services; thus, ISOPs will become market service providers.

Number of local organizations selected to participate: 20

Number of ISOPs selected to participate: 6

Number of local organizations assessed and provided with assistance: 10

CAPABLE PARTNERS PROGRAM (CAP)

Agreement Type:	Leader With Associate Cooperative Agreement
Agreement Number:	HFP-A-00-03-00020-00
Duration of Leader Award:	8/11/03 – 8/10/13
Duration of Associate Awards:	8/11/03 – 8/11/18
Geographic Scope:	Worldwide

Purpose:

CAP strengthens the organizational and technical capacities of nongovernmental organizations (NGOs), community-based organizations (CBOs), faith-based organizations (FBOs), intermediary support organizations (ISOs) and NGO networks across technical sectors.

CAP provides technical assistance, training and grants management to USAID Missions and operating units to enhance their NGO programs. Competitively awarded by USAID/Washington, no additional competition is needed to execute an Associate Award under CAP.

Programmatic Objectives:

- Strengthening operational and technical capacity of local NGOs, networks and ISOs;
- Strengthening linkages among local organizations (NGOs, coops, networks, governments and businesses);
- Increasing capacity of NGOs, networks and ISOs to engage in advocacy for key policies or programs; and
- Disseminating tested innovations, best practices and lessons learned.

Services Provided:

Leader (ODP/PVC funded): CAP core-funded activities include 18-month training series in advocacy and M&E; a series of technical papers on working effectively with NGOs; NGO and network institutional strengthening; grants to support the development of NGO networks; an interactive, electronic web portal, NGOConnect.NET; research and publications, including case studies of NGO networks and organizational assessments and strengthening tools; and technical assistance and support to grantees under the Office of Development Partners (ODP) Development Grants Program.

Associate (Mission or USAID/W designed and funded): CAP will accept Associate Awards from Missions and USAID/Washington in support of specific objectives. CAP will determine that the scopes of all Mission and operating unit requests meet the Leader scope and will issue concurrences prior to the Missions' and operating units' executing cooperative agreements under CAP. CAP has received funded requests for PEPFAR small grants and institutional strengthening, anti-trafficking, NGO organizational and technical strengthening, advocacy skills building and NGO-government partnerships.

Partners: Academy for Educational Development (AED, prime), Management Systems International, Inc. (MSI), Advocacy Institute, Aga Khan Foundation, U.S.A., American Red Cross, Citizens Development Corps, Freedom from Hunger, Goodwill Industries International, Huairou Commission, Institute of Multi-Track Diplomacy, International Center for Not-for-Profit Law (ICNL), Kenan Institute, Mercy Corps, National Cooperative Business Association, ORT International Cooperation and Social Impact.

Means of Access: Associate Awards