



USAID
FROM THE AMERICAN PEOPLE

**MUNICIPAL ENERGY
REFORM IN UKRAINE**

Low Emissions Development Strategies (LEDS) Training Series

Module 5:

Impact Analysis of LEDS Policy Options

The Center for Climate Strategies

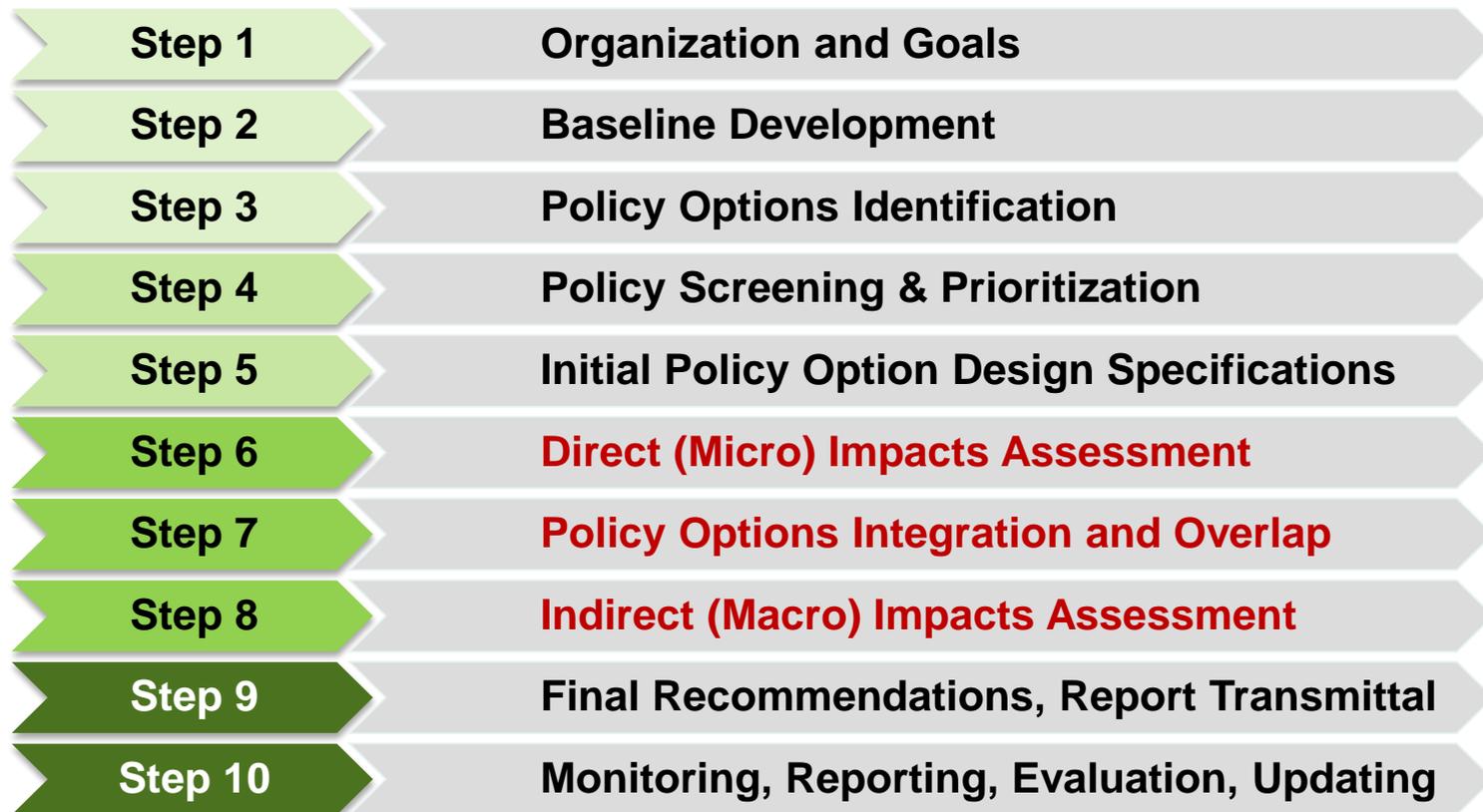
June 2015



USAID
FROM THE AMERICAN PEOPLE

MUNICIPAL ENERGY REFORM IN UKRAINE

LEDS Process





USAID
FROM THE AMERICAN PEOPLE

MUNICIPAL ENERGY REFORM IN UKRAINE

Key Concepts and Approaches

Analytical

Cost Benefit Analysis

Cost Effectiveness Analysis

Baseline shift scenario analysis

Direct and Indirect policy impacts

Integrated policy impacts

Linkage between micro outputs and macro inputs

Strategic

Linkage between policy design and impact

Synergistic design

Links between policy and investment

Iterative approaches to analysis and agreement

Differences between lowest cost and highest value



USAID
FROM THE AMERICAN PEOPLE

MUNICIPAL ENERGY REFORM IN UKRAINE

Tools and Templates

Principles and Guidelines for Quantification

Comprehensive Toolkit for LEDS actions planning and analysis

Modules for Baselines, Options, Priorities, Micro, Integration, Macro

Worksheets (spreadsheet based) for policy option analysis

Cost Effectiveness and Cost Benefit Tools, including Net Present Value (NPV)

Risk and uncertainty tools (sensitivity analysis, Monte Carlo, etc.)

Other forms of direct impact models or analyses that feed into Toolkit

Macroeconomic models that are incorporated into Toolkit (REMI, CGE, etc.)

Visualization tools (e.g. Causal Chains, Cost Curves, ROI graphs, etc.)



USAID
FROM THE AMERICAN PEOPLE

MUNICIPAL ENERGY REFORM IN UKRAINE

Overview and Methods

DIRECT/MICRO IMPACTS



Direct Impacts Analysis Approach

Finalize BAU forecast

- Cross cutting, sector, policy specific baselines

Key parameters of policy design

- Timing, level of effort, coverage of parties, mechanisms

Key parameters of analysis

- Data sources, methods, assumptions

Initial impact analysis of each option

- Financial and societal costs, benefits

Review and revise as needed

- Alternative policy design and or analysis approach

Integrate results to aggregate level

- Overlaps within and across sectors

Summarize

- Cost curve, return on investment, etc.

Translate to macro inputs

- Outlays, spending, etc.



USAID
FROM THE AMERICAN PEOPLE

**MUNICIPAL ENERGY
REFORM IN UKRAINE**

Direct Impact Analysis Objectives

Evaluate

Impacts of alternative design, implementation choices

Timing, level, types of costs/benefits, risk/uncertainty

Distribution of costs/benefits (consumers, producers, public, private, present, future, small or large business, etc.)

Enable

Consensus building (policy design and analysis choices)

Macroeconomic and fiscal analysis

Financing inputs (outlays, returns, risks)

Spending shifts affecting economic security and investment



Evaluation Techniques

Approaches

Outcomes with and without intervention

Net effects

Comprehensive effects

Granular, line item effects

Integrated, system wide effects

Techniques

Econometrics

Statistical models

Net Present Value (NPV) and Discounted Cash Flow (DCF)

Cost/Benefit, Cost Effectiveness formats



USAID
FROM THE AMERICAN PEOPLE

MUNICIPAL ENERGY REFORM IN UKRAINE

Key Issues

Market imperfections Common property, nonmarket values, distributional impacts

Imperfect information, collusion

Non monetized values

Avoided climate change damages (social cost of carbon)

National security (security premiums)

Error

Estimation error

Inclusion/exclusion error (type 1 and type 2)

Uncertainty

Lack of knowledge

Statistical variation

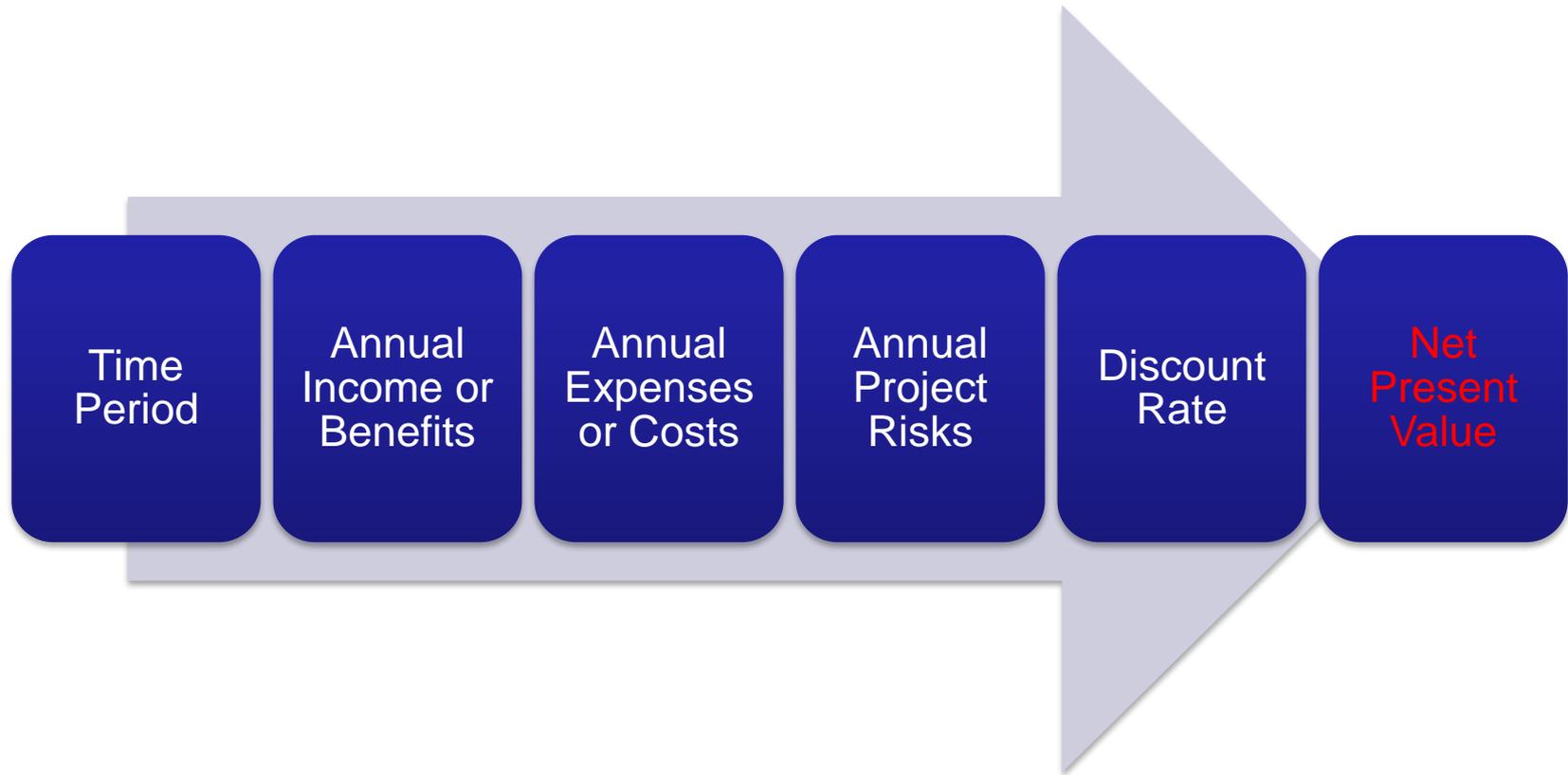


Net Present Value (NPV)

- Addition of annual income and expenses each year, adjusted for risk, discounted, and summed to a total net figure
- Also known as Discounted Cash Flow (DCF) Analysis when used for monetized (financial) calculations
- Enables calculation of:
 - Cost Effectiveness
 - Return on Investment
 - Payback Period
 - Cost/Benefit Ratio
 - Annuities
 - Levelized Costs/Savings
 - Financing Charges
 - Spending and Savings

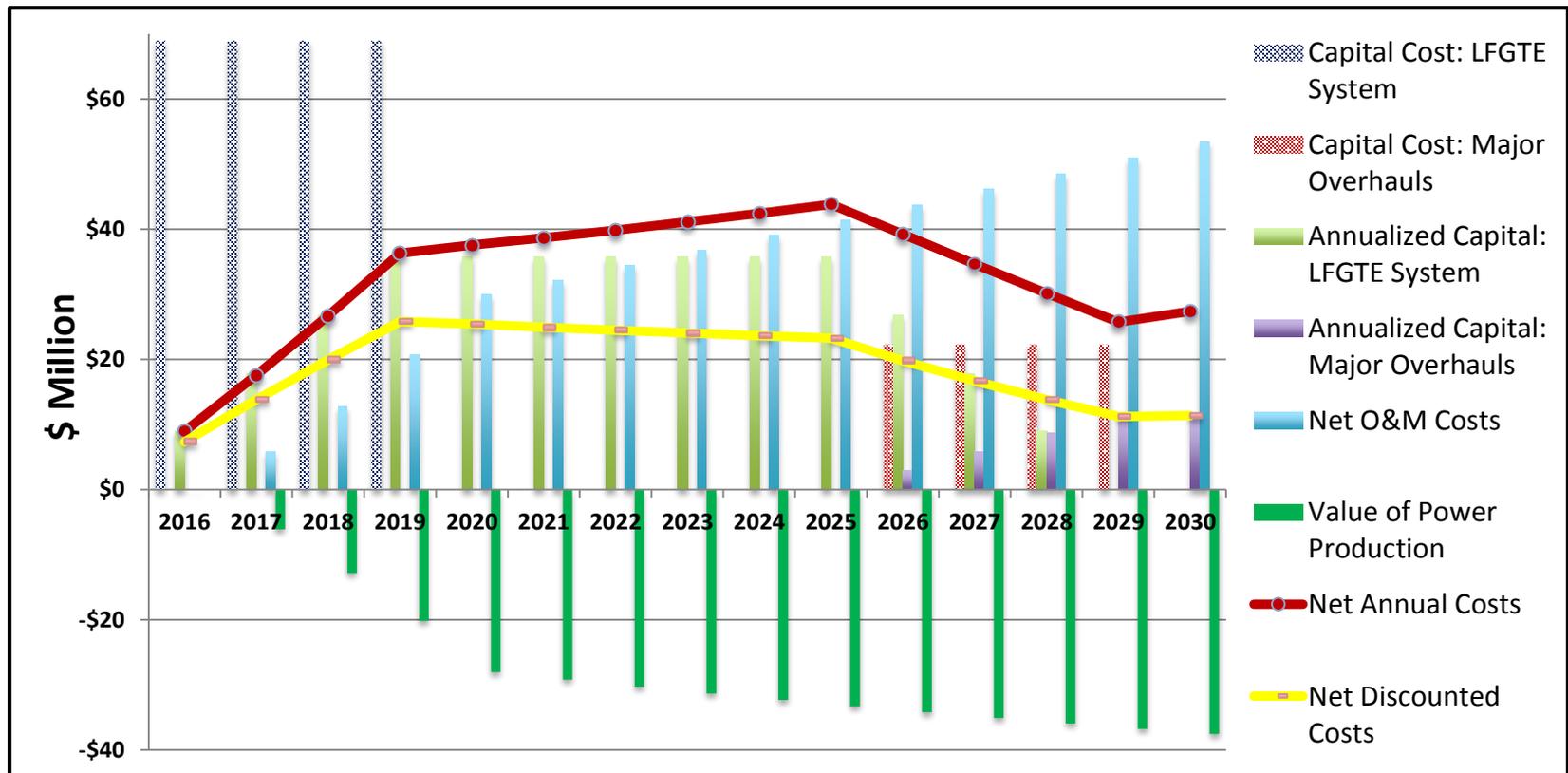


NPV Inputs





NPV Landfill Gas Energy Recovery





USAID
FROM THE AMERICAN PEOPLE

MUNICIPAL ENERGY REFORM IN UKRAINE

Key Steps

Identify and Quantify BAU Costs Affected/Avoided by the Policy
Energy/Resource and Other Costs



Identify Policy Scenario Net Cost Components
Initial and Ongoing Energy/Resource Costs and Other Costs



Quantify Policy Scenario Net Cost Components
Annual, disaggregated costs/savings



Calculate Net Present Value of Policy Costs/Savings
Discounted Cash Flows, adjusted for uncertainty, annual basis



Derive Cost Effectiveness of Policy Option
NPV/GHG removed, energy shift, or other benefit



USAID
FROM THE AMERICAN PEOPLE

MUNICIPAL ENERGY REFORM IN UKRAINE

Key Equations

Marginal Resource Mix

- All GHG emitting supply sources

Emissions Factors

- GHG loading of each unity of supply

Avoided Emissions

- GHGs of each unit avoided supply

Avoided and Incremental Costs

- Cost/savings of each unit avoided supply

Net Policy Costs/Savings

- Net Policy Option Costs/Savings less Baseline Costs

Net Present Value (NPV)

- Sum, from start to end, of annual income and expenses, adjusted for risk, discounted by time period

Cost Effectiveness (CE)

- Cost/Benefit, or NPV/GHG Removed or Energy Change



USAID
FROM THE AMERICAN PEOPLE

MUNICIPAL ENERGY REFORM IN UKRAINE

Which Benefits and Costs?

Parties

- Implementing Parties (agencies, companies)
- Affected Parties (consumers, public)

Monetized impacts

- Financial costs and revenues, including cost savings and avoided costs
- Fixed and initial impacts, including variable and recurring costs
- Present and postponed effects
- Direct and indirect effects
- Subsidies and penalties
- Administrative and other transaction costs

Non monetized impacts

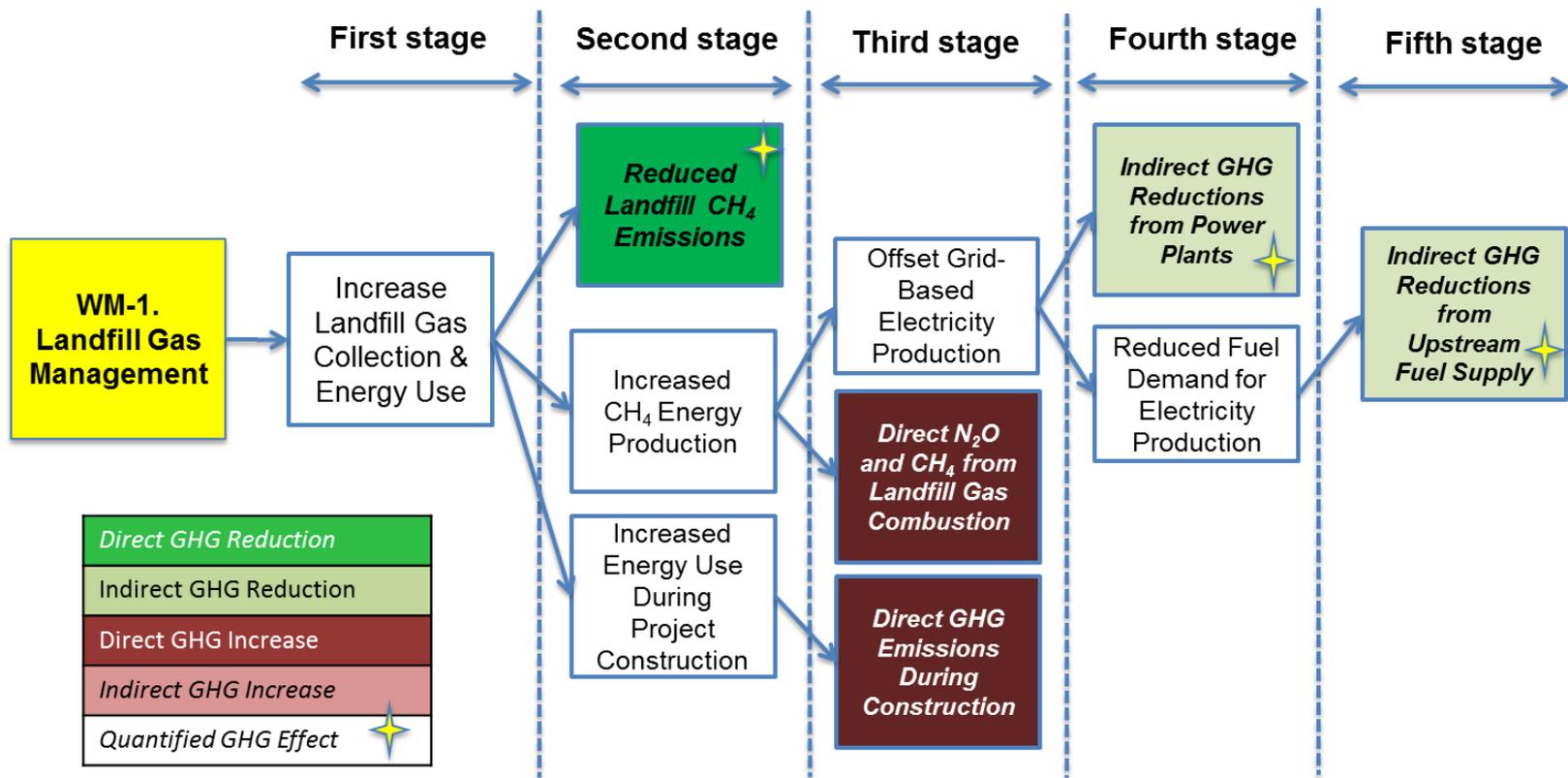
- Societal costs and benefits (e.g. security impacts, health impacts, social costs of carbon)
- Direct and indirect effects
- Present and postponed effects

Distributional impacts

- Entity size and conditions (e.g. small business, emerging industry, recovering industry, etc.)
- Special populations (e.g. age, ethnicity, income, location, etc.)

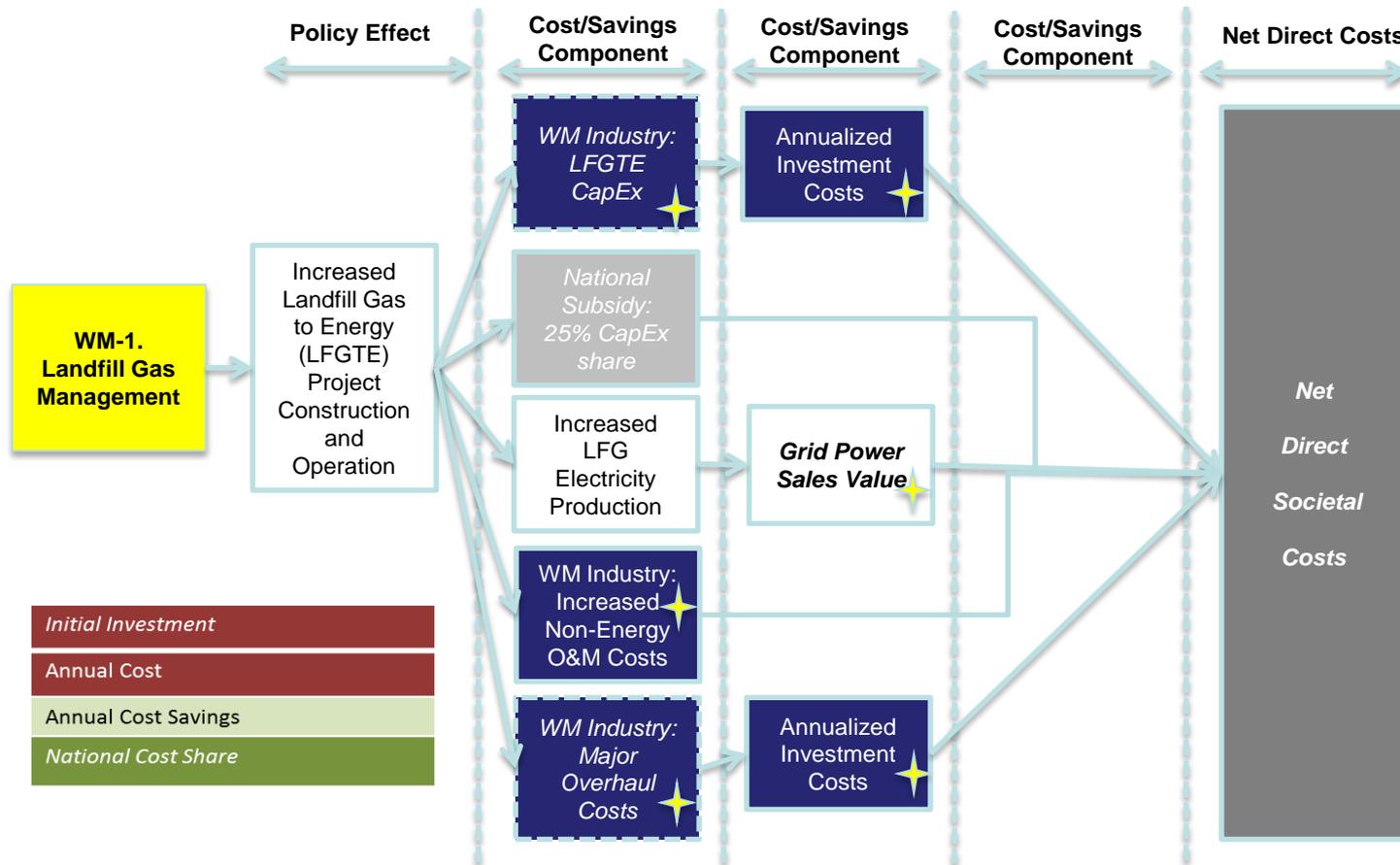


Causal Chain: GHGs, Energy System





Causal Chain: System Costs, Benefits

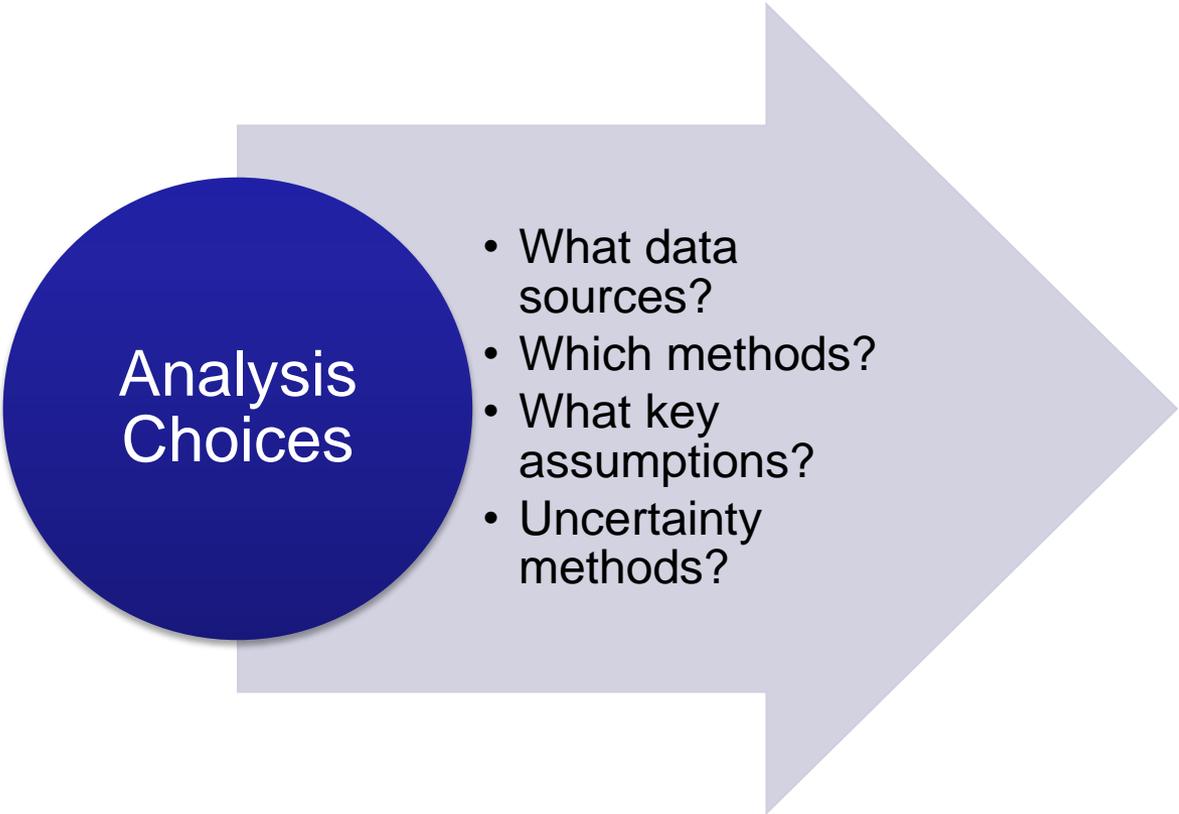




USAID
FROM THE AMERICAN PEOPLE

MUNICIPAL ENERGY REFORM IN UKRAINE

Key Questions



Analysis Choices

- What data sources?
- Which methods?
- What key assumptions?
- Uncertainty methods?



USAID
FROM THE AMERICAN PEOPLE

MUNICIPAL ENERGY REFORM IN UKRAINE

Key Methodological Choices

Simple
worksheets

Transparent
User friendly
Low cost, fast, flexible
Requires expert configuration
May lack precision or interactive effects

Spread-
sheet
systems

May or may not be transparent
Fast, flexible, relatively low cost
Requires expert configuration and use
May or may not capture complex interactions and details

Complex
models

Often are not transparent
Require high levels of expert input and use
May or may not be flexible and fast
Higher cost
May capture greater levels of detail and interactive effects



USAID
FROM THE AMERICAN PEOPLE

MUNICIPAL ENERGY REFORM IN UKRAINE

Key Data Choices

Cross-Sector (Common) Forecasts

Demographic (population, number of households)

Economic (gross product, employment, physical output, floor area...)

Energy prices: electricity and fuels, wholesale & retail

Sector-Specific Forecasts

GHG emissions and associated emission factors (direct and upstream)

Energy consumption

Other emissions drivers: land use, industrial activity, others

Policy specific forecasts

Fixed and variable costs for specific technologies/best practices

Energy or materials efficiencies of new technologies or practices

Materials costs (for example fertilizer, industrial process inputs)



USAID
FROM THE AMERICAN PEOPLE

MUNICIPAL ENERGY REFORM IN UKRAINE

Key Assumptions

Common across sectors

Macroeconomic growth
Population growth
Interest rates
Spending patterns
Prices of goods and services

Sector Specific

Production capacity and growth
Consumption capacity and growth
Supply and demand elasticity (price sensitivity)
Marginal resources and emissions factors

Policy Specific

Technology adoption rates
Transaction and administration costs
Technology demand and price sensitivity
Marginal costs of replacement technologies and management



USAID
FROM THE AMERICAN PEOPLE

MUNICIPAL ENERGY REFORM IN UKRAINE

Uncertainty

Quantified

Alternate modeling approaches

Sensitivity and scenario analysis

Mathematical estimation of known statistical variation

Mathematical simulation of unknown statistical variation

Non Quantified

Expert rankings and ratings

Expert screening

Strategic fit

Removal of uncertain or risky policy design elements



USAID
FROM THE AMERICAN PEOPLE

MUNICIPAL ENERGY REFORM IN UKRAINE

Example Calculation of Avoided Emissions, Costs, Overlaps

ELECTRICITY SYSTEM



USAID
FROM THE AMERICAN PEOPLE

MUNICIPAL ENERGY REFORM IN UKRAINE

Electricity: Incremental and Avoided Costs GHGs

Electricity Supply

MWh produced, Existing and New generation

Carbon Intensity (tCO₂e/MWh) and Emissions Factors

GHG emissions of generation fleet in the jurisdiction and net imported electricity

Electricity Demand

MWh consumed, Existing and New demand sources

Carbon Intensity (tCO₂e/MWh) and Emissions Factors

GHG emissions of a particular demand segment

System Costs

Construction and operation of new generation resources

Beyond BAU application of energy efficiency measures

\$/MWh, incremental and or avoided

Marginal Mix and Generator

Marginal Mix = all GHG producing generation

Marginal Generator = Last power plant brought online or taken offline

Marginal Generation = MWh from the last set of power plants dispatched/taken off-line



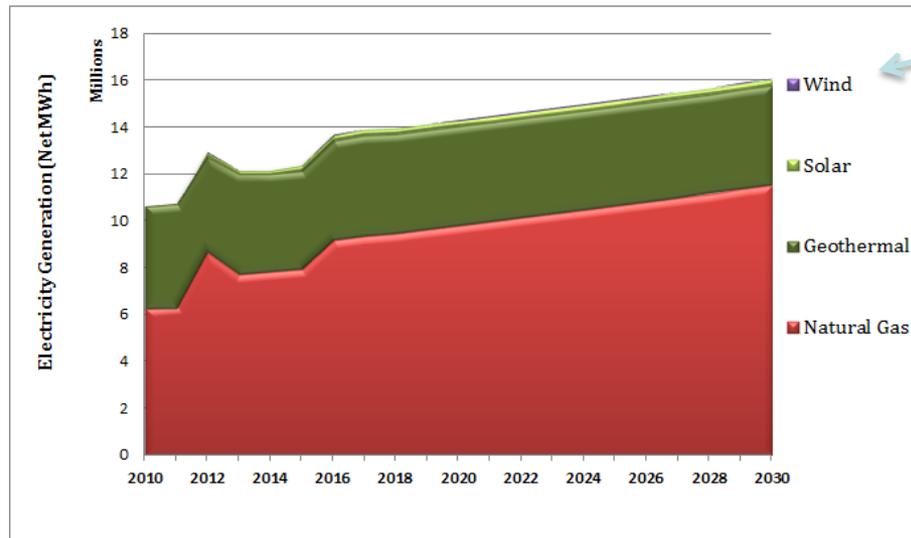
USAID
FROM THE AMERICAN PEOPLE

MUNICIPAL ENERGY REFORM IN UKRAINE

Electricity Resource Mix

Step 1: Review “Marginal Resource Mix,” Electricity Supply system

- Marginal Resource Mix and its carbon intensity
 - Example: Baja California, MX, All Natural Gas Generation



Marginal Resource Mix

0.44 tCO₂e/MWh net generation

with T&D losses of 9.0% =

0.48 tCO₂e/MWh of electricity demand



USAID
FROM THE AMERICAN PEOPLE

MUNICIPAL ENERGY REFORM IN UKRAINE

Avoided Generation

Step 2: Derive a set of avoided generation carbon intensities (“EFs”):

- for each year of the forecast, divide the total emissions from marginal resources by the total net generation plus net power imports* –

$$EF_{AG} =$$

Where:

- EF_{AG} = avoided generation emission factor (tCO₂e/MWh of generation)
- E_J = emissions from marginal generation resources within the jurisdiction (J), tCO₂e
- E_I = emissions from imported power (I), tCO₂e
- E_X = emissions from exported power (X), tCO₂e
- G_N = marginal resource net generation within the jurisdiction, MWh
- P_I = imported power, MWh
- P_X = exported power, MWh

*If net power imports have been included within the marginal resource mix.



USAID
FROM THE AMERICAN PEOPLE

MUNICIPAL ENERGY REFORM IN UKRAINE

Avoided Demand

Step 3: Derive a set of avoided demand (electricity sales) Efs

- Used for demand-side reductions with the following equation

$$EF_{AD} = EF_{AG} \times (1 + L)$$

Where:

- EF_{AD} = avoided demand (sales) emission factor (tCO₂e/MWh of avoided demand)
- EF_{AG} = avoided generation emission factor (tCO₂e/MWh of generation)
- L = losses associated with transmission and distribution (losses as % of demand)



USAID
FROM THE AMERICAN PEOPLE

MUNICIPAL ENERGY REFORM IN UKRAINE

Avoided Costs

Step 4. Establish the avoided electricity system costs (\$/MWh) for the “Marginal Resource Mix”:

1. Energy Costs

1. Fuel: \$/GJ [converted to \$/MWh with plant heat rates (GJ/MWh)]
2. *Variable Operations and Maintenance (O&M) costs: \$/MWh*

2. Capacity Costs:

1. Levelized capital costs (LCC—a function of capital cost, plant lifetime, interest or discount rate): \$/MWh
2. Fixed O&M costs: €/MW [converted to \$/MWh with plant capacity factors (equal to annual generation/(MW capacity * 8760 hours/yr)]

$$\text{Avoided Cost} = \text{Fuel} + \text{Variable O\&M} + \text{LCC} + \text{Fixed O\&M} = AC_{ES}, \text{ \$/MWh}$$



USAID
FROM THE AMERICAN PEOPLE

MUNICIPAL ENERGY REFORM IN UKRAINE

Cost Effectiveness

- **Emissions**

- 2020, Emission Factor Average Generation = 0.44 tCO₂e/MWh
- 2020 T&D losses = 9.0%
- Emission Factor Average Demand = 0.44 x 1.09 = 0.484 tCO₂e/MWh

- **Costs (O&M, fixed O&M and LCC)**

- In 2020, Average Cost for Electricity = \$1,200/MWh

- **Effectiveness**

- EE policy reduces demand by 1,000 MWh in 2020
- 2020 GHG benefit = 1,000 MWh x 0.484 tCO₂e/MWh avoided = 484 tCO₂e
- 2020 Avoided costs associated with electricity generation = 1,000 MWh x \$1,200/MWh = \$1,200,000
- Cost Effectiveness = \$1,200/484 tCO₂e = \$2.48/tCO₂e



USAID
FROM THE AMERICAN PEOPLE

MUNICIPAL ENERGY REFORM IN UKRAINE

Combined Heat/Power Natural Gas, Biomass

Policy Description: Combined heat and power (CHP) systems reduce fossil fuel use and reduce greenhouse gas (GHG) emissions by recovering heat that is usually wasted as reject heat in power plants for useful purposes (heating buildings, domestic hot water, industrial process heat, or conversion to cooling energy for air conditioning or industrial cooling energy).

Goals: Displacement of electric energy and purchased fossil fuels using the output of CHP systems fueled by renewable fuel, biomass. 34TBtu through Natural Gas and 800 MW through biomass.

Timing: Policy period: 2016-2030, Base year: 2010

Coverage of Parties: municipal energy systems, including district heating, as well as residential, commercial, industrial, and institutional buildings and facilities.



USAID
FROM THE AMERICAN PEOPLE

MUNICIPAL ENERGY REFORM IN UKRAINE

1. Business As Usual GHG Emissions

BAU Energy & Emissions		
Year	Avoided Electricity Generation and Heating Fuel Emissions	Avoided Heating Fuel Use
	Tg CO₂e	GBtu
2016	0.69	2,987
2017	1.38	5,975
2018	2.05	8,962
2019	2.72	11,950
2020	3.38	14,937
2021	3.99	17,925
2022	4.61	20,912
2023	5.23	23,900
2024	5.82	26,887
2025	6.36	29,874
2026	6.72	31,866
2027	7.05	33,858
2028	7.36	35,849
2029	7.67	37,841
2030	7.96	39,833
Sum	73	343,556



2. Policy Scenario GHG Emissions

Policy Scenario Energy & Emissions				
Year	Gas-fired CHP Emissions	Renewable-fired CHP Emissions	Total CHP Electrical Output	Total CHP Fuel Input (Natural gas plus renewable fuel)
	Tg CO ₂ e	Tg CO ₂ e	GWh	GBtu
2016	0.23	0.002	572	6,227
2017	0.45	0.005	1,144	12,453
2018	0.68	0.007	1,716	18,680
2019	0.91	0.010	2,288	24,907
2020	1.13	0.014	2,860	31,133
2021	1.36	0.018	3,432	37,360
2022	1.59	0.023	4,004	43,587
2023	1.81	0.028	4,576	49,813
2024	2.04	0.034	5,148	56,040
2025	2.27	0.040	5,720	62,267
2026	2.42	0.046	6,101	66,418
2027	2.57	0.051	6,482	70,569
2028	2.72	0.057	6,864	74,720
2029	2.87	0.063	7,245	78,871
2030	3.02	0.069	7,626	83,022
Sum	26	0.47	65,776	716,068



USAID
FROM THE AMERICAN PEOPLE

MUNICIPAL ENERGY REFORM IN UKRAINE

3. Energy and Emissions Change

Energy & Emissions Change				
	Net Avoided Electricity Generation	Displaced Fossil Heating Fuel Use net of CHP Natural Gas Inputs	Net In-State GHG Reductions	Out-of-State GHG Reductions
Year	GWh	GBtu	Tg CO ₂ e	Tg CO ₂ e
2016	607	1,295	(0.46)	(0.02)
2017	1,215	2,590	(0.92)	(0.05)
2018	1,822	3,884	(1.36)	(0.07)
2019	2,429	5,179	(1.80)	(0.10)
2020	3,036	6,474	(2.23)	(0.14)
2021	3,645	7,769	(2.61)	(0.16)
2022	4,252	9,064	(3.00)	(0.19)
2023	4,860	10,358	(3.39)	(0.23)
2024	5,466	11,653	(3.75)	(0.26)
2025	6,071	12,948	(4.06)	(0.28)
2026	6,474	13,811	(4.25)	(0.31)
2027	6,885	14,675	(4.43)	(0.33)
2028	7,285	15,538	(4.59)	(0.35)
2029	7,690	16,401	(4.74)	(0.37)
2030	8,093	17,264	(4.87)	(0.39)
Sum	69,831	148,903	(46)	(3.3)



Discounted and Undiscounted Costs

Year	BAU Costs	Policy Scenario (PS) Costs						Net Policy Costs	
	Avoided Due to the Policy	3a. Initial CapEx	3b. Major OH CapEx	3b. Annualized Initial CapEx	3b. Annualized Major OH	3c. O&M Costs (non-energy)	3d. Electricity Value	4. Net Annual Costs	5. Discounted Net Costs
	MM\$	MM\$	MM\$	MM\$	MM\$	MM\$	MM\$	MM\$	2012 MM\$
2016	None Identified	\$69	\$0.0	\$8.9	\$0.0	\$0.0	\$0.0	\$8.9	\$7.4
2017	None Identified	\$69	\$0.0	\$18	\$0.0	\$5.8	(\$6.1)	\$18	\$14
2018	None Identified	\$69	\$0.0	\$27	\$0.0	\$13	(\$13)	\$27	\$20
2019	None Identified	\$69	\$0.0	\$36	\$0.0	\$21	(\$20)	\$36	\$26
2020	None Identified	\$0.0	\$0.0	\$36	\$0.0	\$30	(\$28)	\$38	\$25
2021	None Identified	\$0.0	\$0.0	\$36	\$0.0	\$32	(\$29)	\$39	\$25
2022	None Identified	\$0.0	\$0.0	\$36	\$0.0	\$34	(\$30)	\$40	\$24
2023	None Identified	\$0.0	\$0.0	\$36	\$0.0	\$37	(\$31)	\$41	\$24
2024	None Identified	\$0.0	\$0.0	\$36	\$0.0	\$39	(\$32)	\$42	\$24
2025	None Identified	\$0.0	\$0.0	\$36	\$0.0	\$41	(\$33)	\$44	\$23
2026	None Identified	\$0.0	\$22	\$27	\$2.9	\$44	(\$34)	\$39	\$20
2027	None Identified	\$0.0	\$22	\$18	\$5.8	\$46	(\$35)	\$35	\$17
2028	None Identified	\$0.0	\$22	\$9	\$8.7	\$49	(\$36)	\$30	\$14
2029	None Identified	\$0.0	\$22	\$0	\$12	\$51	(\$37)	\$26	\$11
2030	None Identified	\$0.0	\$0.0	\$0	\$12	\$53	(\$38)	\$27	\$11
Sum		\$276	\$89	\$357	\$40	\$496	(\$403)	\$490	\$286

Note: \$ = Mexican Peso

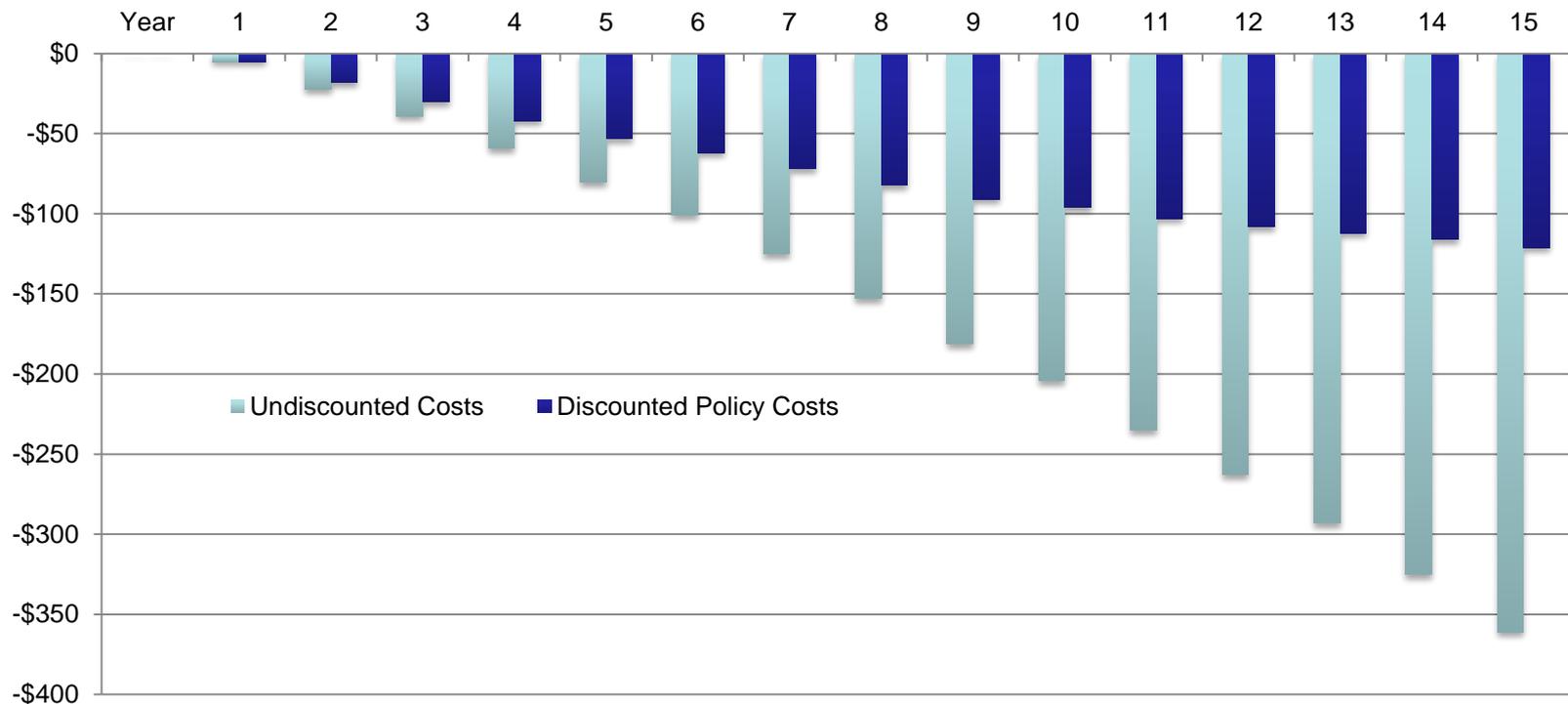


USAID
FROM THE AMERICAN PEOPLE

MUNICIPAL ENERGY REFORM IN UKRAINE

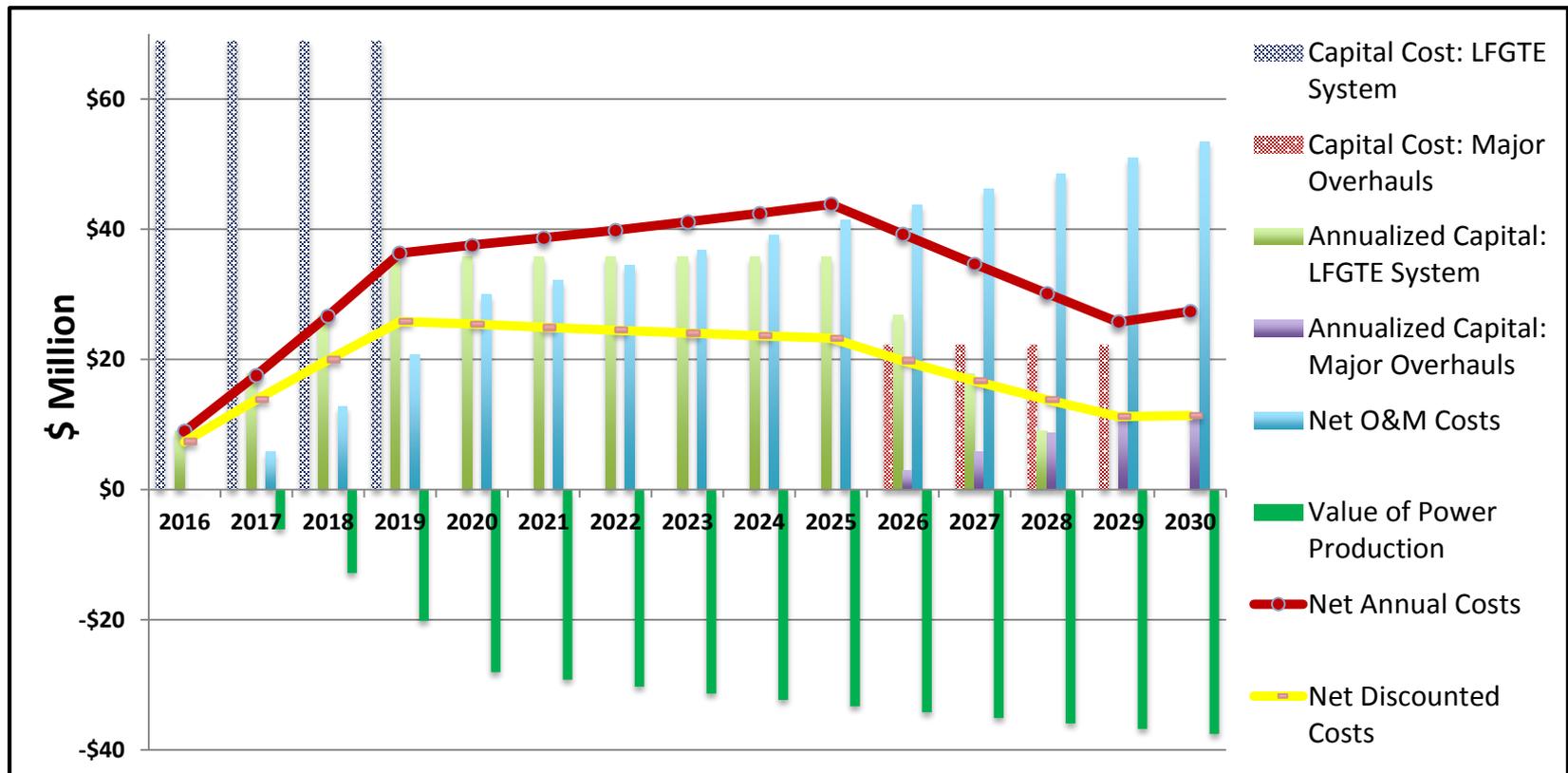
Discounted and Undiscounted Costs

Combined Heat and Power, Biomass & Natural Gas





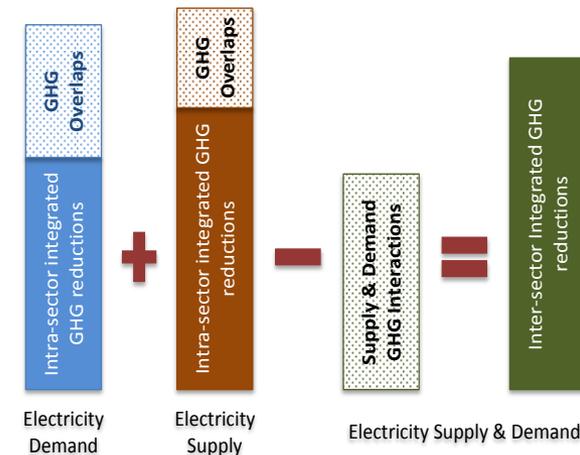
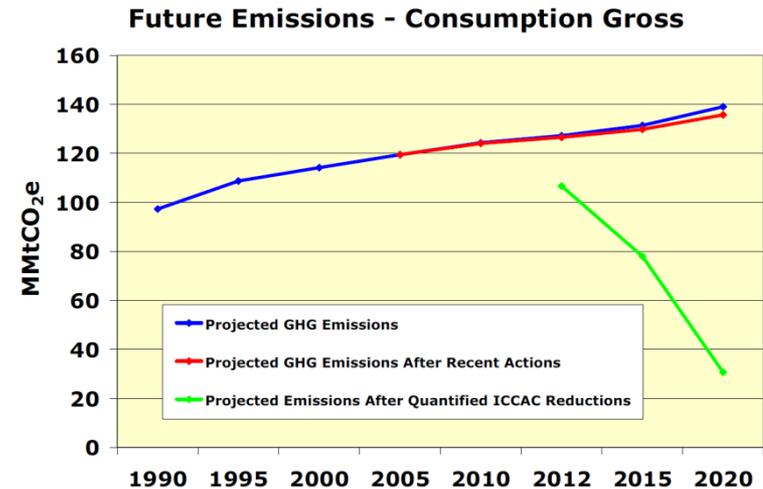
NPV Landfill Gas Energy Recovery





Overlap and Interaction (Integration) Analyses

- Initial micro-economic analysis of each policy is done on a “stand-alone” basis.
- This assumes policy implementation all by itself with results calculated against business as usual (BAU) conditions.
- There are both intra-sector and inter-sector overlaps/interactions to address



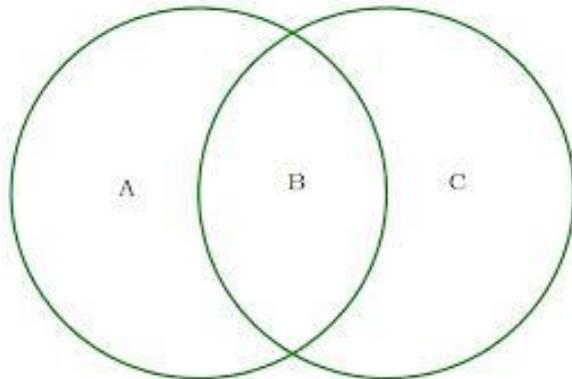


USAID
FROM THE AMERICAN PEOPLE

MUNICIPAL ENERGY REFORM IN UKRAINE

Goal

- Reduce the possibility of “double-counting” of GHG reductions and errors in economic impacts
- Double-counting occurs when the two different policies take credit for the “same” GHG reductions
- Double-counting can occur *within* each sector (intra-) as well as *across* sectors (inter-; e.g. AFF/WM/TLU/RCII → ES)
- The *net* GHG effect needs to be calculated and one set of results produced during the inter-sector integration analysis.



e.g. Policy effects A & C have an overlap = Area B



Steps For Overlapping Policy Options

Review the “Marginal Resource Mix,” such as for the Electricity Supply system

Aggregate Electricity System Impacts (and other export metrics)

Compare the size of the plan’s aggregate electricity system impacts to the BAU marginal resource

Adjust GHG impacts & costs based on the LCD Plan Marginal Resource Mix

Multiply “Stand-Alone” Results by the ratio of LEDS Plan/Baseline metric

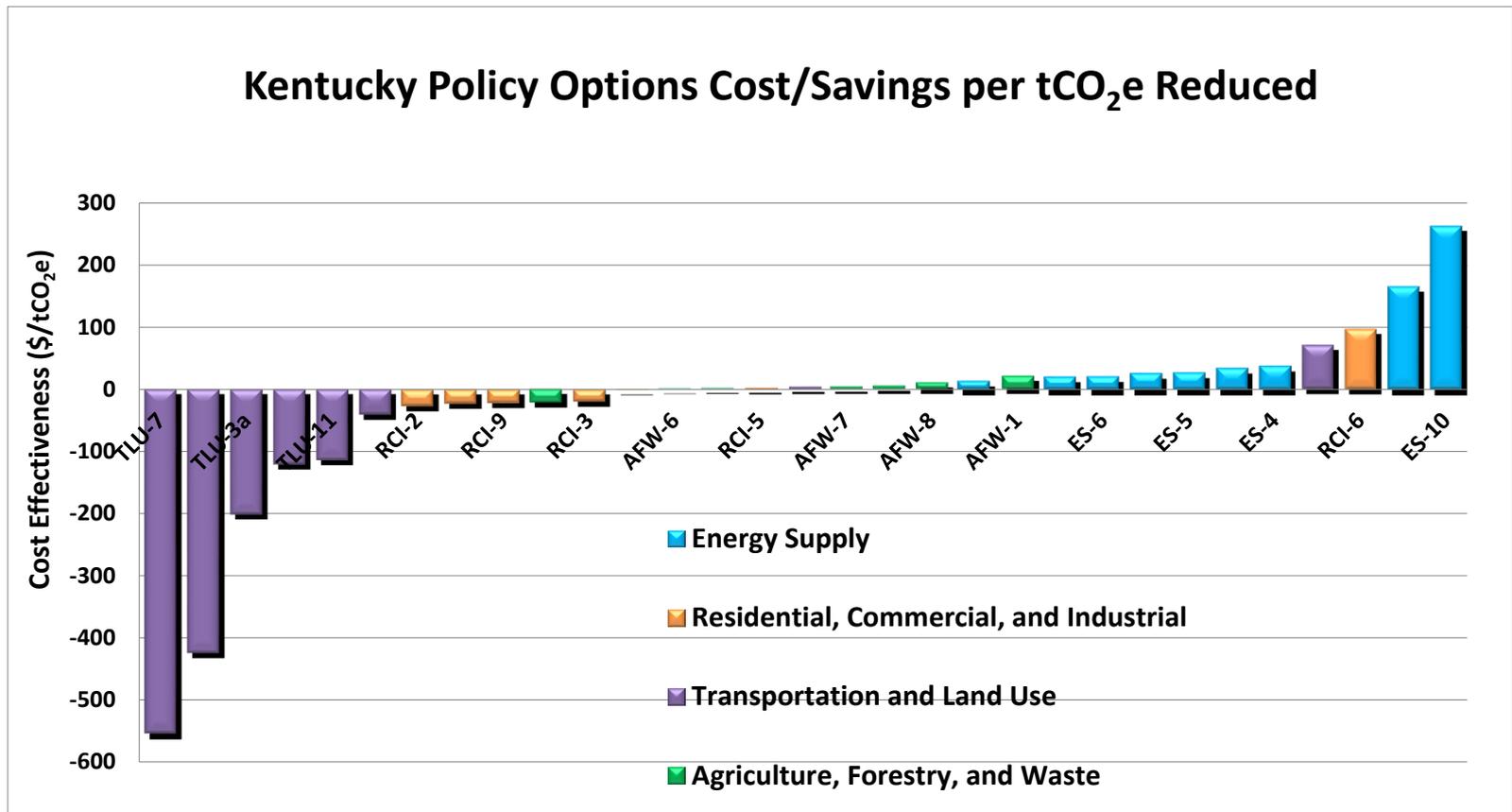


NPVs (Net Social Cost)

20 New Policy Measures		Net Direct Societal Cost M2007\$		New Employment (person-years)		Change in GDP M2007\$		Change in Societal Investment M2007\$
Sector	Policy Description	2020	2010-2030	2020	2010-2030	2020	2010-2030	2010-2030
EHS-1	National Renewable Electricity Standard	\$6,579	\$162,323	12,523	991,393	-\$6,425	-\$165,734	\$94,638
EHS-2	Incentives for Combined Heat and Power	-\$2,388	-\$16,349	40,364	652,658	\$4,964	\$57,667	\$21,500
EHS-AGG	Electricity and Heat Supply	\$4,191	\$145,974	52,887	1,644,051	-\$1,461	-\$108,067	\$87,188
RCI-1	Industrial Process Efficiency and DSM Measures	-\$7,489	-\$99,918	103,898	2,156,391	\$6,926	\$88,214	\$45,188
RCI-2	DSM Programs for Building Electricity & Natural gas Use	-\$1,335	-\$112,010	54,177	2,659,139	\$4,376	\$106,641	\$6,886
RCI-3	Zero Net Energy Buildings	-\$17,161	-\$194,131	164,335	3,132,090	\$10,009	\$118,852	-\$34,940
RCI-4	Appliance Standards	-\$17,566	-\$156,890	130,965	2,122,703	\$7,907	\$82,653	-\$26,054
RCI-5	Advanced Building Codes - Commercial & Residential	-\$16,336	-\$180,425	161,941	3,217,089	\$8,664	\$106,517	-\$1,706
RCI-AGG	Residential, Commercial, Industrial	-\$59,887	-\$743,374	615,316	13,287,412	\$37,882	\$502,877	\$25,772
TLU-1	Rebates for PHEVs and EVs	-\$30,661	-\$279,488	103,354	831,569	\$11,016	\$90,575	\$32,745
TLU-2	National Renewable Fuel Standard - Post 2022	\$153	\$45,608	22,034	231,610	\$1,902	\$11,625	\$8,977
TLU-3	Smart Growth - Land Use - Strong	-\$19,443	-\$237,576	73,644	1,446,169	\$7,137	\$87,404	-\$127,432
TLU-4	Public Transit	\$5,048	\$32,784	32,365	658,515	\$2,873	\$42,016	\$59,858
TLU-5	Anti-Idling Technologies and Practices - Rapid response	-\$2,797	-\$28,091	34,333	666,909	\$2,878	\$34,473	\$1,788
TLU-6	Mode Shift from Truck to Rail	-\$22,526	-\$291,016	109,526	2,079,596	\$10,538	\$130,728	-\$71,034
TLU-7	National CAFE Standard - Post 2025 targets	\$2	\$116,470	-4,184	-626,082	\$249	-\$29,332	\$53,619
TLU-AGG	Transportation and Land Use	-\$70,225	-\$641,310	371,071	5,288,285	\$36,594	\$367,488	-\$38,338
AFW-1	Crop Production & Nutrient Management Practices	\$1,033	\$11,265	20,476	350,753	\$4,464	\$56,987	\$11,279
AFW-2	Agricultural Livestock Manure Management Practices	\$254	\$2,941	31,383	645,108	\$3,880	\$49,913	\$1,284
AFW-3	Forest Retention Practices	\$47	\$576	18,903	395,316	\$2,036	\$26,223	\$2,617
AFW-4	Reforestation Management Practices	\$166	\$1,768	21,023	428,171	\$2,044	\$26,271	\$1,039
AFW-5	Urban Forest Management Practices	\$4,853	\$41,117	124,676	2,438,463	\$2,106	\$35,082	-\$12,922
AFW-6	Integrated Waste Reduction, Recycling and LGF Utilization	-\$7,706	-\$89,707	69,932	1,495,543	\$8,009	\$98,542	\$2,845
AFW-AGG	Agriculture, Forestry and Waste	-\$1,352	-\$32,039	286,393	5,753,354	\$22,539	\$293,019	-\$9,117
ALL-AGG	Total Aggregated Impact	-\$127,273	-\$1,270,749	1,325,666	25,973,101	\$95,554	\$1,055,317	-\$72,798

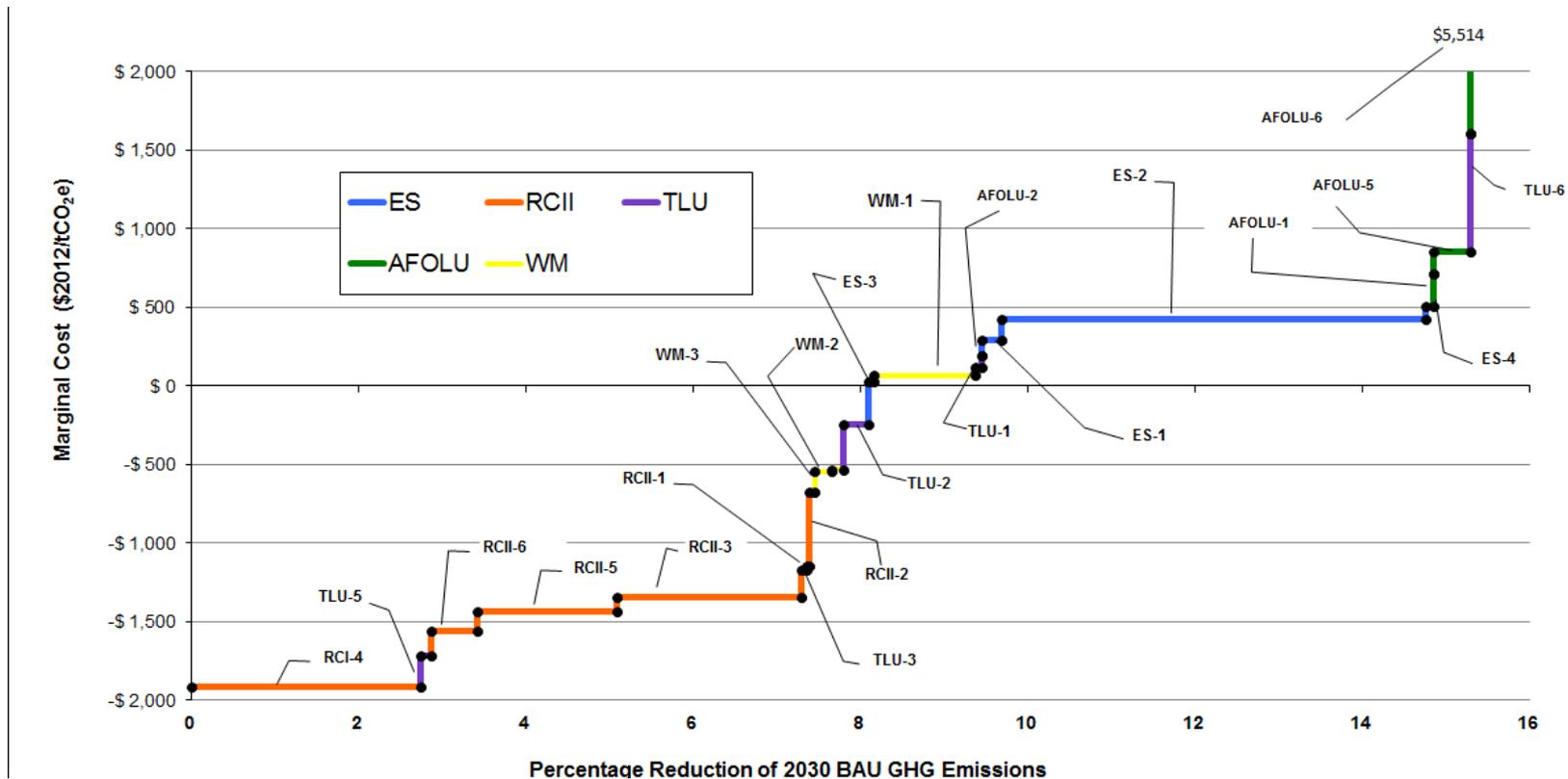


Cost Effectiveness Ranking





Marginal Abatement Curve (MAC)





USAID
FROM THE AMERICAN PEOPLE

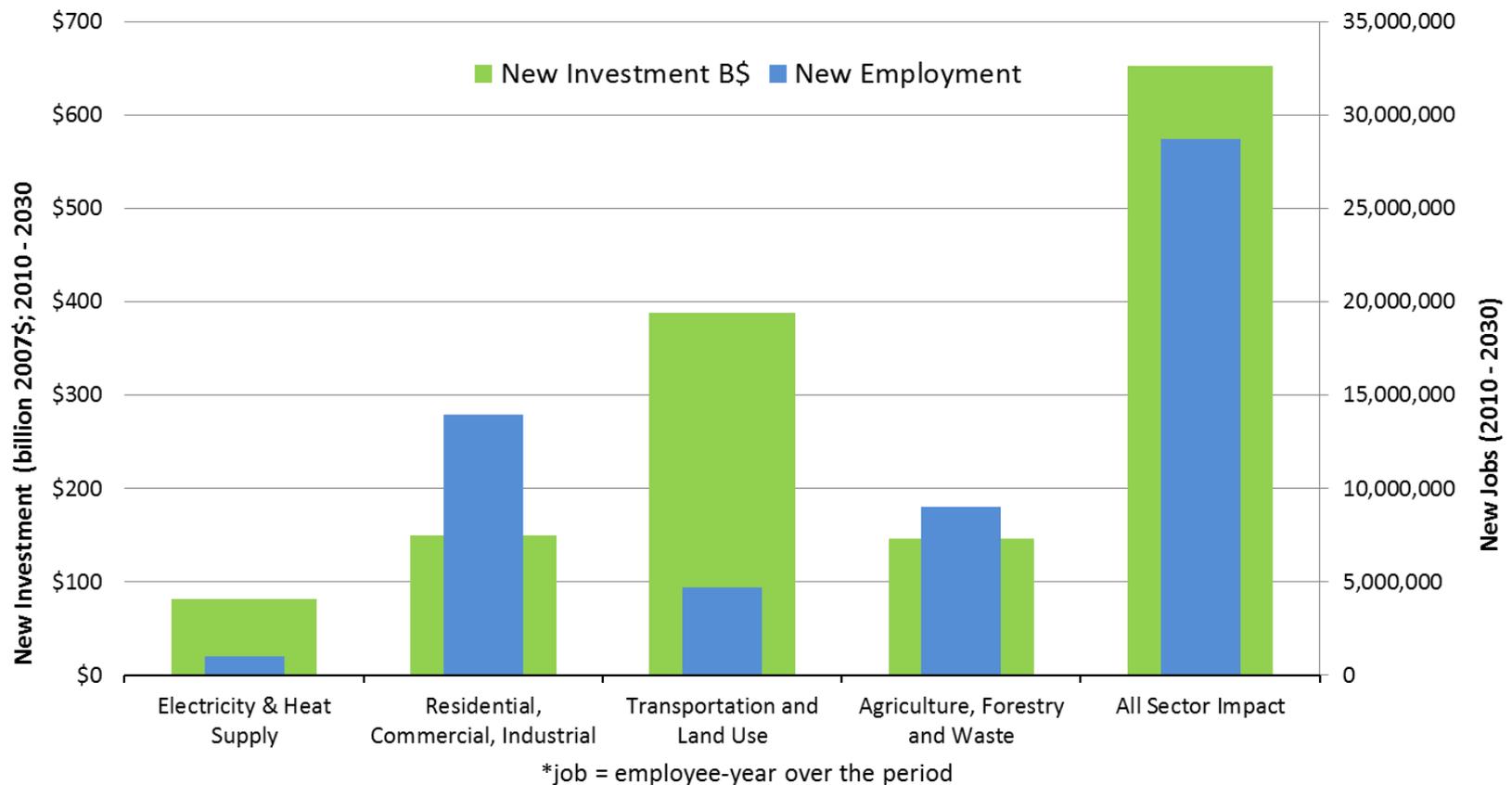
**MUNICIPAL ENERGY
REFORM IN UKRAINE**

Non-Monetized Benefits

- Lowest Cost Options does NOT equal greatest return on Investment
- MAC curves do not incorporate non-monetized benefits like:
 - Energy Security
 - Social Cost of Carbon
 - Health



Return On Investment, Jobs



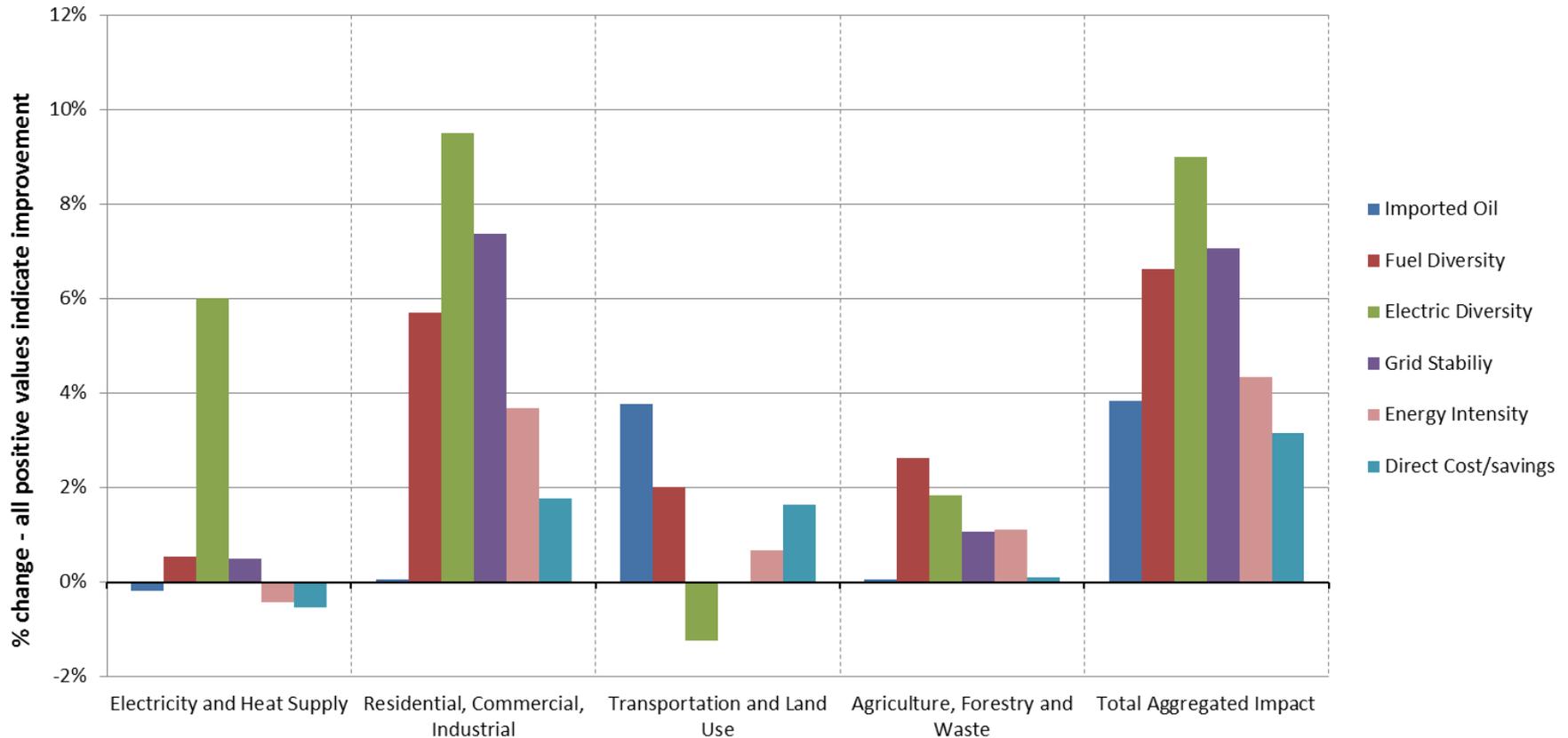


Energy Security

20 New Policy Measures		Change in imported oil	Change in primary energy diversity	Change in electric generation diversity	Change in grid summer peak demand	Change in energy intensity
Sector	Policy Description	2010-2030 levelized	2010-2030 levelized	2010-2030 levelized	2010-2030 levelized	2010-2030 levelized
EHS-1	National Clean Electricity Standard	0.2%	0.5%	6.0%	-0.5%	0.4%
EHS-2	Incentives for Combined Heat and Power	0.0%	0.5%	-0.1%	0.0%	0.0%
EHS-AGG	Electricity and Heat Supply	0.2%	1.0%	6.1%	-0.5%	0.3%
RCI-1	Industrial Process Efficiency and DSM Measures	-0.1%	3.0%	1.0%	0.0%	-1.3%
RCI-2	DSM Programs for COM & RES Electricity & Natural gas Use	0.8%	3.6%	8.1%	-6.3%	-1.8%
RCI-3	Zero Net Energy Buildings	0.0%	2.3%	5.3%	-3.6%	-0.9%
RCI-4	Appliance Standards	0.0%	0.8%	2.4%	-2.5%	-0.3%
RCI-5	Advanced Building Codes - Commercial & Residential	0.0%	3.1%	7.0%	-4.5%	-1.4%
RCI-AGG	Residential, Commercial, Industrial	0.0%	5.6%	9.6%	-7.4%	-3.5%
TLU-1	Rebates for PHEVs and EVs	-1.0%	0.8%	-0.4%	0.0%	-0.2%
TLU-2	National Renewable Fuel Standard - Post 2022	-1.5%	0.0%	0.1%	0.0%	0.1%
TLU-3	Smart Growth - Land Use - Strong	-0.7%	0.6%	0.0%	0.0%	-0.2%
TLU-4	Public Transit	-0.3%	0.2%	-0.1%	0.0%	0.0%
TLU-5	Anti-Idling Technologies and Practices - Rapid response	-0.5%	0.5%	0.0%	0.0%	-0.1%
TLU-6	Mode Shift from Truck to Rail	-2.2%	1.5%	0.0%	0.0%	-0.5%
TLU-7	National CAFE Standard - Post 2025 targets	-0.7%	0.3%	-0.4%	0.0%	-0.1%
TLU-AGG	Transportation and Land Use	-4.9%	2.7%	-0.6%	0.0%	-1.0%
AFW-1	Crop Production & Nutrient Management Practices	0.0%	0.0%	0.0%	0.0%	0.0%
AFW-2	Agricultural Livestock Manure Management Practices	0.0%	0.0%	0.0%	0.0%	0.0%
AFW-3	Forest Retention Practices	0.0%	0.0%	0.0%	0.0%	0.0%
AFW-4	Reforestation Management Practices	0.0%	0.0%	0.0%	0.0%	0.0%
AFW-5	Urban Forest Management Practices	0.0%	0.3%	1.1%	-1.2%	-0.1%
AFW-6	Integrated Waste Reduction, Recycling and LGF Utilization	0.0%	2.5%	0.6%	0.0%	-1.0%
AFW-AGG	Agriculture, Forestry and Waste	0.0%	2.6%	1.8%	-1.1%	-1.1%
ALL-AGG	Total Aggregated Impact	-5.0%	6.8%	9.3%	-7.5%	-4.8%

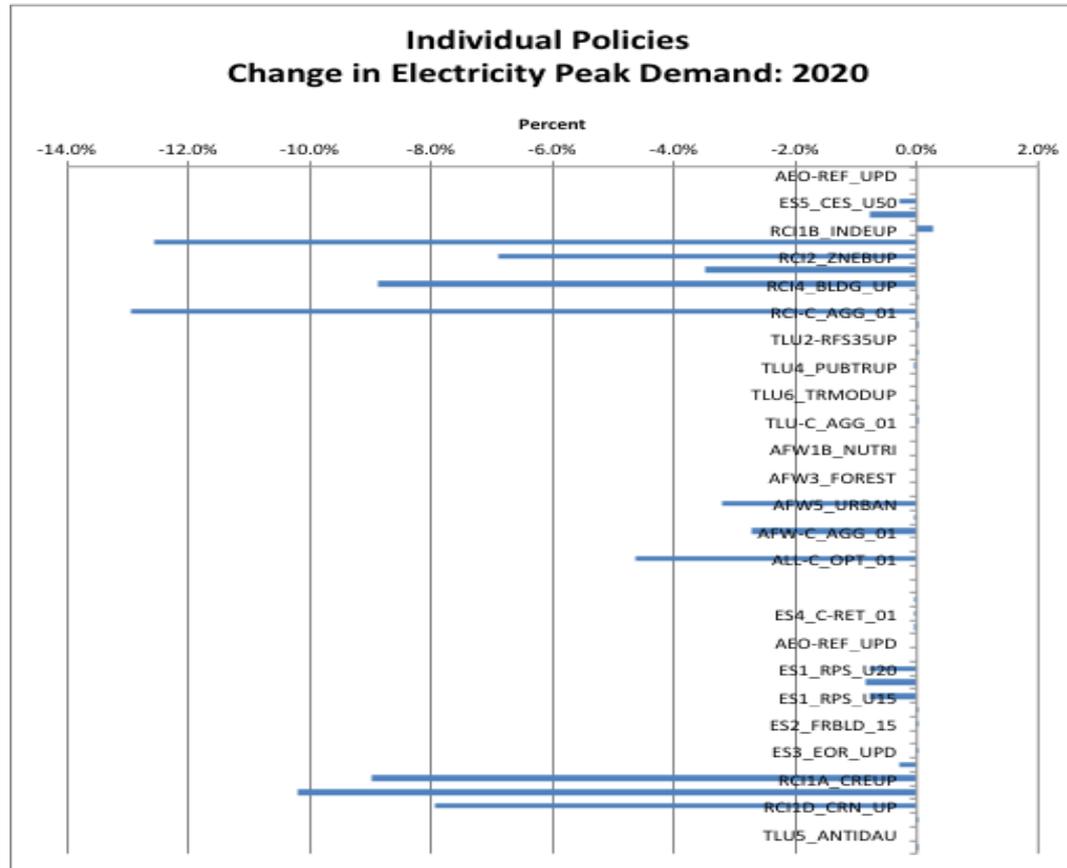


Energy Security Impacts





Energy Security Impacts





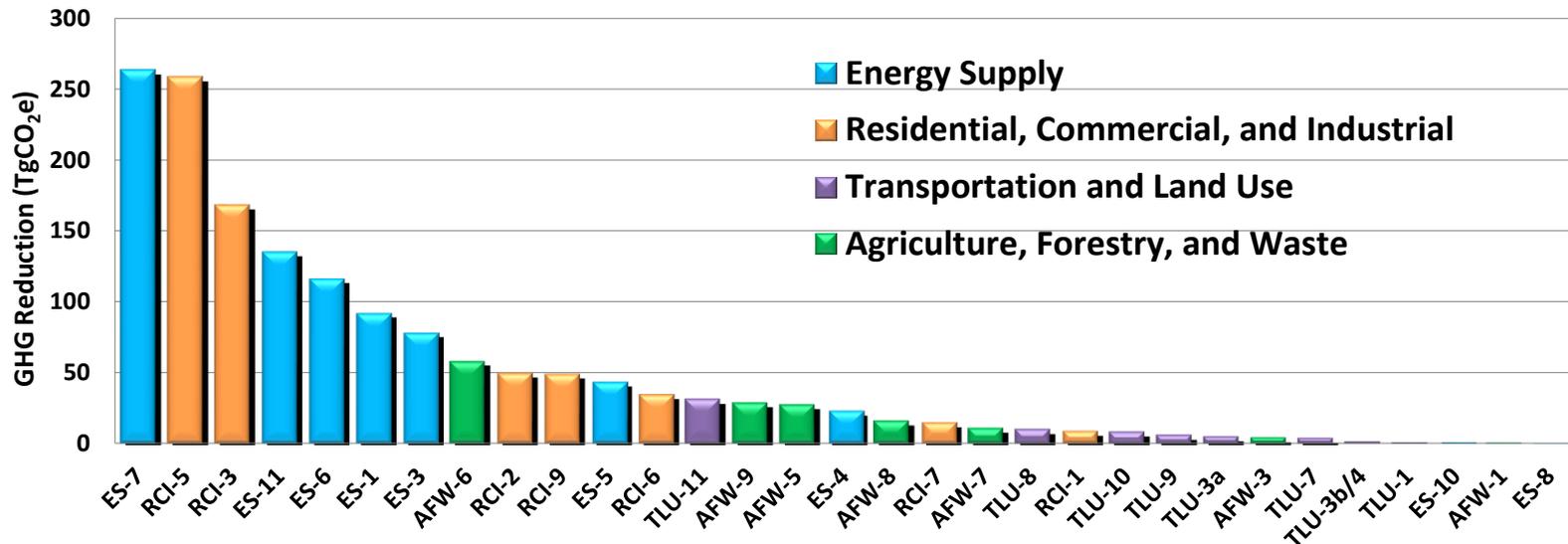
GHG Reductions

20 New Policy Measures		GHG emissions reductions MMtCO ₂ e		Cost effectiveness \$/tCO ₂ e
Sector	Policy Description	2020	2010-2030	2010-2030
EHS-1	National Clean Electricity Standard	30.03	2,559	49.08
EHS-2	Incentives for Combined Heat and Power	9.02	236	-57.65
EHS-AGG	Electricity and Heat Supply	44.26	2,947	39.08
RCI-1	Industrial Process Efficiency and DSM Measures	127.09	2,773	-29.96
RCI-2	DSM Programs for COM & RES Electricity & Natural gas Use	160.28	4,869	-19.16
RCI-3	Zero Net Energy Buildings	73.65	2,329	-68.61
RCI-4	Appliance Standards	30.99	529	-253.93
RCI-5	Advanced Building Codes - Commercial & Residential	97.78	3,687	-40.22
RCI-AGG	Residential, Commercial, Industrial	298.13	9,103	-46.08
TLU-1	Rebates for PHEVs and EVs	8.06	351	222.02
TLU-2	National Renewable Fuel Standard - Post 2022	-1.94	629	54.63
TLU-3	Smart Growth - Land Use - Strong	14.23	339	-570.18
TLU-4	Public Transit	5.60	109	264.54
TLU-5	Anti-Idling Technologies and Practices - Rapid response	12.24	235	-98.53
TLU-6	Mode Shift from Truck to Rail	43.00	953	-252.55
TLU-7	National CAFE Standard - Post 2025 targets	3.06	184	447.17
TLU-AGG	Transportation and Land Use	51.67	2,077	-80.93
AFW-1	Crop Production & Nutrient Management Practices	19.18	495	5.64
AFW-2	Agricultural Livestock Manure Management Practices	5.79	198	12.03
AFW-3	Forest Retention Practices	4.00	100	4.62
AFW-4	Reforestation Management Practices	14.41	371	3.96
AFW-5	Urban Forest Management Practices	6.82	334	98.12
AFW-6	Integrated Waste Reduction, Recycling and LGF Utilization	106.69	2,622	-28.28
AFW-AGG	Agriculture, Forestry and Waste	156.57	4,175	-6.49
ALL-AGG	Total Aggregated Impact	465.66	13,448	-44.61



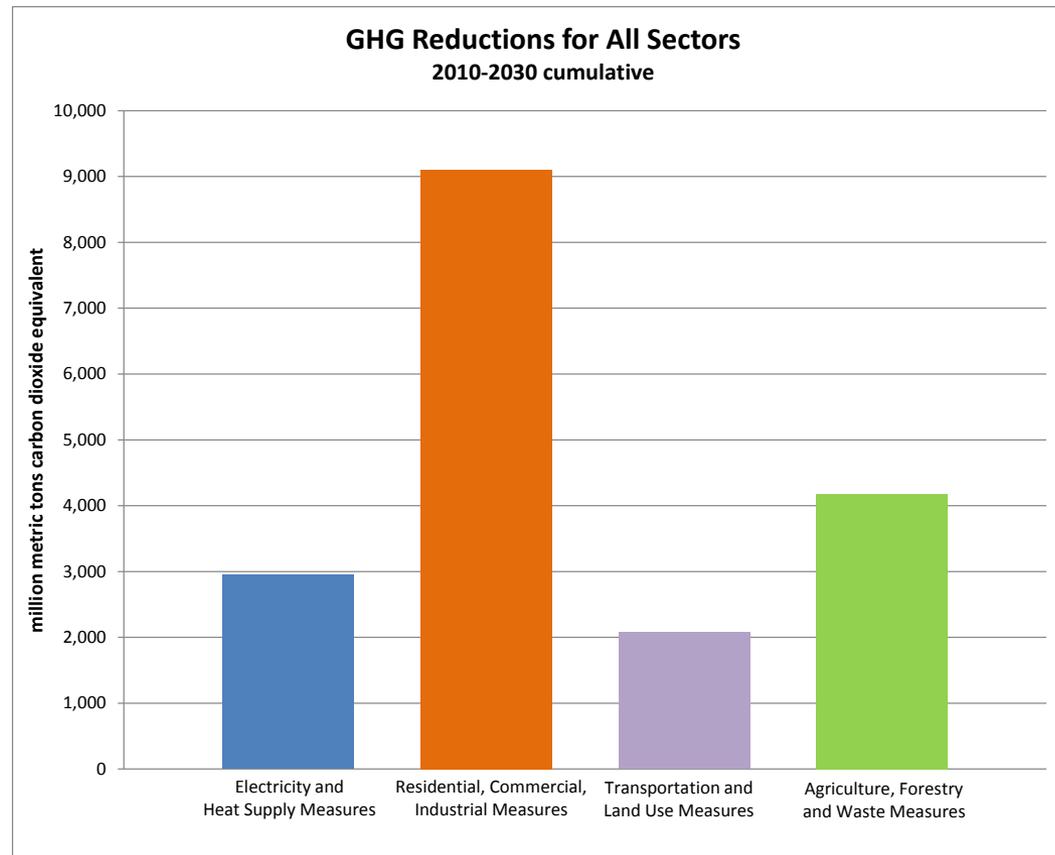
GHG Reduction Rankings

**Cumulative Greenhouse Gas Reduction Potential of Kentucky
Policy Options 2011-2030**





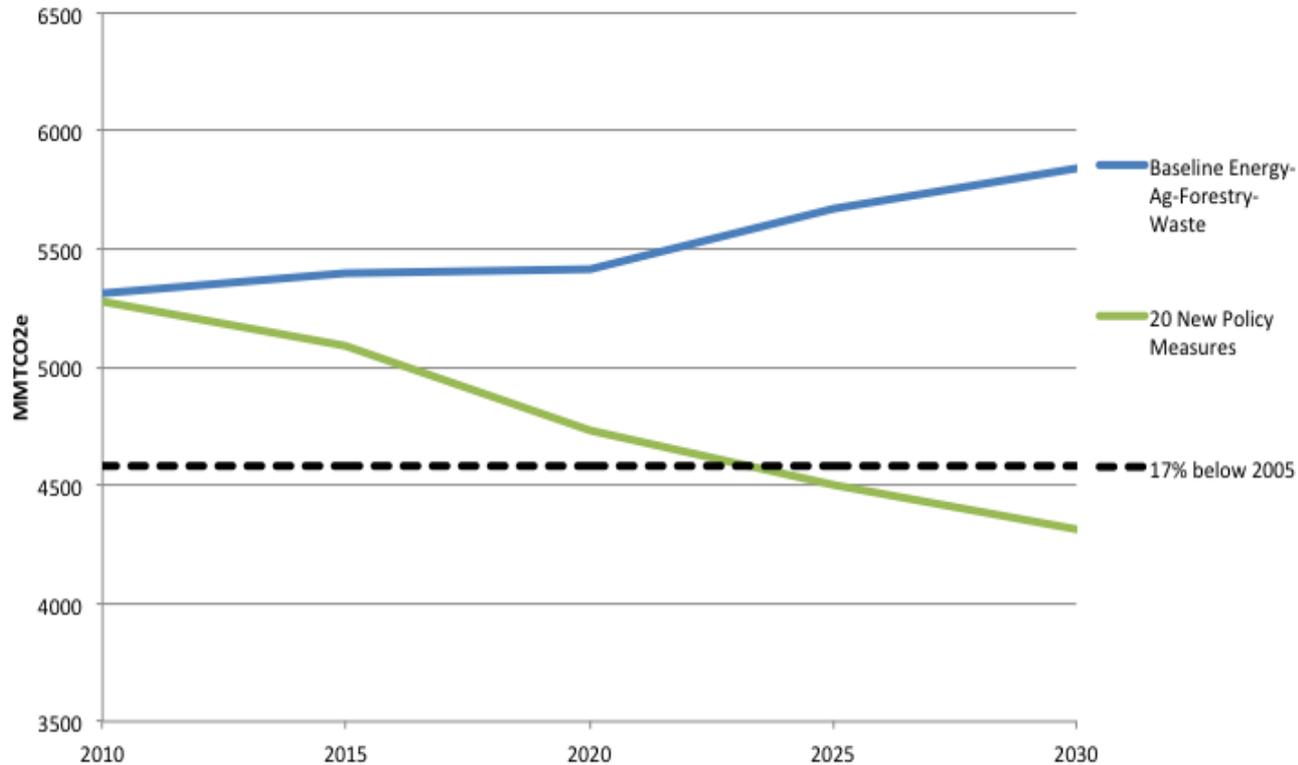
GHG Impacts





GHG Impacts

US GHG Emissions - Baseline (E+AFW) and 20 New Policy Measures





Translating Microeconomic Results to Macroeconomic Analysis

- Allocate annual net cost streams to the applicable economic sector
- Categorize costs by macro-economic category
- Provide expected schedule for investment costs

Macro Sector
(REMI PI+ Industries plus residential, commercial and government sectors)
Agriculture, Hunting, Forestry and Fishing
Mining and Quarrying
Food, Beverages and Tobacco
Textiles and Textile Products
Leather, Leather and Footwear
Wood and Products of Wood and Cork
Pulp, Paper, Paper, Printing and Publishing
Coke, Refined Petroleum and Nuclear Fuel
Chemicals and Chemical Products
Rubber and Plastics
Other Non-Metallic Mineral
Basic Metals and Fabricated Metal
Machinery, Nec
Electrical and Optical Equipment
Transport Equipment
Manufacturing, Nec; Recycling
Electricity, Gas and Water Supply
Construction
Wholesale and retail

Other Supporting and Auxiliary Transport Activities; Activities of Travel Agencies
Post and Telecommunications
Financial Intermediation
Real Estate Activities
Renting of M&Eq and Other Business Activities
Public Admin and Defense; Compulsory Social Security
Education
Health and Social Work
Other Community, Social and Personal Services
Residential
Commercial
Municipal Government
State Government
National Government



USAID
FROM THE AMERICAN PEOPLE

**MUNICIPAL ENERGY
REFORM IN UKRAINE**

GHG and Energy Impacts Exercise

- Following Q&A, break into sector workgroups and construct an analysis of energy and emissions impacts for a sample policy.



USAID
FROM THE AMERICAN PEOPLE

**MUNICIPAL ENERGY
REFORM IN UKRAINE**

Q & A Micro-Economic Analysis

- Following Q&A, break into sector workgroups and construct an analysis of costs/savings impacts for a sample policy.



USAID
FROM THE AMERICAN PEOPLE

**MUNICIPAL ENERGY
REFORM IN UKRAINE**

Overview

INDIRECT/MACRO IMPACTS



USAID
FROM THE AMERICAN PEOPLE

MUNICIPAL ENERGY REFORM IN UKRAINE

Indirect (Macro) Analysis Topics

Concepts

Macro-economic evaluation of policy

Fiscal impacts of policy

Line item budget review

Links to investment and spending

Links to Micro and Macro analyses

Relevance

Employment

Income

Growth

Investment

Prices

Productivity



USAID
FROM THE AMERICAN PEOPLE

MUNICIPAL ENERGY REFORM IN UKRAINE

What is Macroeconomics?

Study of Trends in the Larger Economy

- Changes in total economic activity (GDP), total employment (number of jobs), output – how many goods/services are produced
- Impacts of changes in monetary policy, inflation, interest rates
- Understanding how money spent/saved in one sector flows through to affect other sectors of the economy

Difference from Microeconomics:

- Micro: What types of costs/savings can be attributed to implementing a policy? What are the total direct costs/savings to society?
- Macro: Who pays/receives savings? How will those costs and savings affect the larger economy?



USAID
FROM THE AMERICAN PEOPLE

MUNICIPAL ENERGY REFORM IN UKRAINE

Why Do We Care?

- Good analysis is *Multi-Criteria Analysis*
 - Cannot look at GHG impacts alone
 - GHG impacts, costs & savings, technical feasibility, health benefits...
 - And Economic Impacts!
- Need to understand impacts on:
 - Entire economy
 - Areas of economy not directly affected by a policy
- Economic Analysis Affects Policy Design:
 - Want policies to have the best possible effect on the economy
 - Need to meet other goals (in this case, GHG reduction & cost-effectiveness)
- Positive Economic Impacts: Important to Political Support!



USAID
FROM THE AMERICAN PEOPLE

**MUNICIPAL ENERGY
REFORM IN UKRAINE**

Most Common Results of Macroeconomic Analysis

Macro analysis can estimate a wide range of impacts to economies

Key indicators of greatest interest are:

- Gross Domestic Product (indicator of total economic activity)
- Incomes (indicator of total ability to consume)
- Employment (indicator of number of people working, earning income)



USAID
FROM THE AMERICAN PEOPLE

**MUNICIPAL ENERGY
REFORM IN UKRAINE**

Key Concept 1: GDP

GDP is calculated by adding up the total spending by three different groups:

1. Consumer Spending
2. Investment (spending by businesses)
3. Government Spending

This total is then adjusted for two factors:

1. Level of Exports (goods produced domestically, but not consumed)
2. Level of Imports (goods consumed, but not produced domestically)

$$GDP = C + I + G + Ex - Im$$



USAID
FROM THE AMERICAN PEOPLE

**MUNICIPAL ENERGY
REFORM IN UKRAINE**

Key Concept 2: Income

Income, defined:

- Wages, salaries, benefits, and any other form of earning...
- *Any other accumulation of opportunity to consume goods and services*

Levels of income represent, fundamentally, the ability to consume goods and services.

Higher incomes → higher potential GDP without deficit spending by consumers and/or businesses



USAID
FROM THE AMERICAN PEOPLE

**MUNICIPAL ENERGY
REFORM IN UKRAINE**

GDP: Income, Borrowing & Saving

It is easy to think the following:

- Income defines spending power
- GDP measures spending by consumers, businesses and government
- Therefore, incomes and GDP are linked

But remember:

- Borrowing & spending = spending *beyond* income level now (and spending below income level later)
- Earning & saving = spending below income level now (and spending above income level later)



USAID
FROM THE AMERICAN PEOPLE

**MUNICIPAL ENERGY
REFORM IN UKRAINE**

Key Concept 3: Employment

Measured by number of persons at work, or in total hours worked
(number of people X number of hours)

Driven by:

- Level of total GDP: labor is an input to productivity
- Intensity of labor in each sector: labor hours/year required per unit of employer income
 - Low intensity: 2-3 jobs per 5 million Yuan
 - High intensity: 20-25 jobs per 5 million Yuan
- Economic changes in sectors (changes in intensity of labor)
- Economic changes across sectors (shift of activity across sectors)



USAID
FROM THE AMERICAN PEOPLE

**MUNICIPAL ENERGY
REFORM IN UKRAINE**

Key Concept 4: Intermediate Demand

Sectors buy inputs from other sectors - in unique ways

- To produce its final good/service, each sector needs *inputs* from other sectors of the economy.
- A portion of each dollar spent in one sector is, in turn, spent in other sectors.
- Each sector has a “fingerprint” – a unique breakdown of how its income is spent in other sectors
- Each *other* sector, in turn, spends shares of its share in other specific sectors, and those sectors in turn spend their shares

Intermediate Demand

- Key mechanism for understanding Indirect Impacts in Macroeconomic Modeling



USAID
FROM THE AMERICAN PEOPLE

**MUNICIPAL ENERGY
REFORM IN UKRAINE**

Intermediate Demand: Washington State

Petroleum/Coal Manufacturing

General Split of Spending:

- 20% on capital
- 2% on direct labor (low!)
- 78% on inputs from other sectors
 - Almost all oil/gas extraction sector spending
 - Subsector: only 9% on labor, 56% capital, 27% back to Petroleum/Coal Manufacturing
- Overall, less than 10% of intermediate demand goes to labor

Construction

General Split of Spending:

- 22% on capital
- 36% on direct labor (pretty high)
- 42% on inputs from other sectors
 - 5% to architectural services
 - 4% to petroleum/coal manufacturing
 - 3% structural metals
 - 3% concrete & cement
 - Many other sectors < 3%



USAID
FROM THE AMERICAN PEOPLE

**MUNICIPAL ENERGY
REFORM IN UKRAINE**

Key Concept 6: Imports and Exports

$$GDP = C + I + G + \underline{Ex} - \underline{Im}$$

Spending on goods & services produced within a jurisdiction:

- Increases GDP!
- Increases Employment and Income within the jurisdiction

Spending on *imported* goods & services:

- Decreases GDP!
- Supports Employment and Income in *another* jurisdiction

Attracting spending from another place (i.e. selling exports)

- Increases GDP, employment and incomes
- Does NOT displace spending by those within the jurisdiction



USAID
FROM THE AMERICAN PEOPLE

**MUNICIPAL ENERGY
REFORM IN UKRAINE**

Macro-Analysis in LCD Planning

- Understanding impact of policies on overall economy
 - Common assumption: environmental policy conflicts with economic growth
 - Truth: every policy is different
 - some produce expenses, others produce great savings
 - some involve building new infrastructure (transit, buildings, power facilities) - costs a lot, but often increases economic activity
 - some involve taxes to reduce polluting activities, which can reduce economic activity too
 - many create *efficiencies*, which are very good for economies



USAID
FROM THE AMERICAN PEOPLE

MUNICIPAL ENERGY REFORM IN UKRAINE

Cost-Effectiveness (Micro) and Economic Impact (Macro)

What is the link between direct costs (Lesson 5) and economic impact?

- Are cost-effective policies (low \$/ton) always better than costly policies (high \$/ton) for the overall economy?

No reliable connection between \$/ton and economic impacts!

- High costs can drive economic growth, by:
 - Increasing corporate spending
 - Increasing employment and incomes
 - Shifting capital from low-employment sectors to high-employment sectors
- Or, high costs can hurt economic growth by:
 - Increasing import consumption and displacing local production
 - Diverting capital from high-employment to low-employment sectors
 - Reducing private spending (through taxes) and driving government spending to low-employment sectors



USAID
FROM THE AMERICAN PEOPLE

MUNICIPAL ENERGY REFORM IN UKRAINE

Basic Steps in Macroeconomic Analysis

- Begin with direct costs & savings developed in policy analyses
 - Macro analysis *always* consistent with micro, and with scenarios developed in inventory, forecast, policy designs
- Identify macro category for each cost & savings stream
- Identify induced changes
- Identify other variables affecting Macro analysis
 - Type of effect (consumption, price, demand, sales,...)
 - Boundary issues (export/import)



USAID
FROM THE AMERICAN PEOPLE

**MUNICIPAL ENERGY
REFORM IN UKRAINE**

Start from Micro-Analysis

- Identify which scenario(s) to model
 - Individual policies? Groups of policies? Entire plan?
- Prepare cost streams
 - Keep all costs & savings separate, without any accounting changes (Micro analysis step)
 - Actual expenditures, in year of expense
 - Undo any discounting, levelizing, averaging, etc.



USAID
FROM THE AMERICAN PEOPLE

**MUNICIPAL ENERGY
REFORM IN UKRAINE**

Identify Type of Economic Change

- Each cost stream – what kind of change is it?
 - Consumer spends more – a price change or a demand change?
 - Business sells more – domestic sales or new exports?
Research helps understand source of demand
 - Government spending – on construction, hiring, program costs, goods & services? Each has a different effect on the economy



USAID
FROM THE AMERICAN PEOPLE

**MUNICIPAL ENERGY
REFORM IN UKRAINE**

More Inputs Based on Policy Costs

- Macroeconomic Modeling Needs *More Information*
 - Direct costs and savings are not enough
 - How will people, business, government respond to these costs and savings?
- Key Questions:
 - Change in spending: How is other spending affected? (Reallocation)
 - Change in spending: A change in demand, or a change in price?
 - Change in taxes: How will government spend that tax money?
 - Identities: Who is spending money? Who is saving? Who is selling more? Who is selling less?
 - Where is money for infrastructure coming from? Is it displacing other investment?
 - Import/Export: Are goods/services/investment entering or leaving?



USAID
FROM THE AMERICAN PEOPLE

MUNICIPAL ENERGY REFORM IN UKRAINE

Identify & Quantify Induced Changes

Rule of Macro-analysis: do not create or destroy money!

- If consumers spend more on one good/service, they have less to spend elsewhere
- If businesses invest in a new facility, must account for what is displaced. Savings? Other investment?
- Exception: money can leave (through imports) or enter (through exports)
- Must define and model these reactions in analysis



USAID
FROM THE AMERICAN PEOPLE

MUNICIPAL ENERGY REFORM IN UKRAINE

Other Factors Affecting Analysis

- Responsive changes: displacement or something else? (Engaging idle capital, reducing cash reserves)
- Boundary Issues
 - Changes in spending – how much on imports vs. domestic goods/services?
 - Business spending – are materials/labor local or imported?
 - Investment – where does the capital come from? Displacing local investment or not? Interest paid to local investors, or to outside entities?



USAID
FROM THE AMERICAN PEOPLE

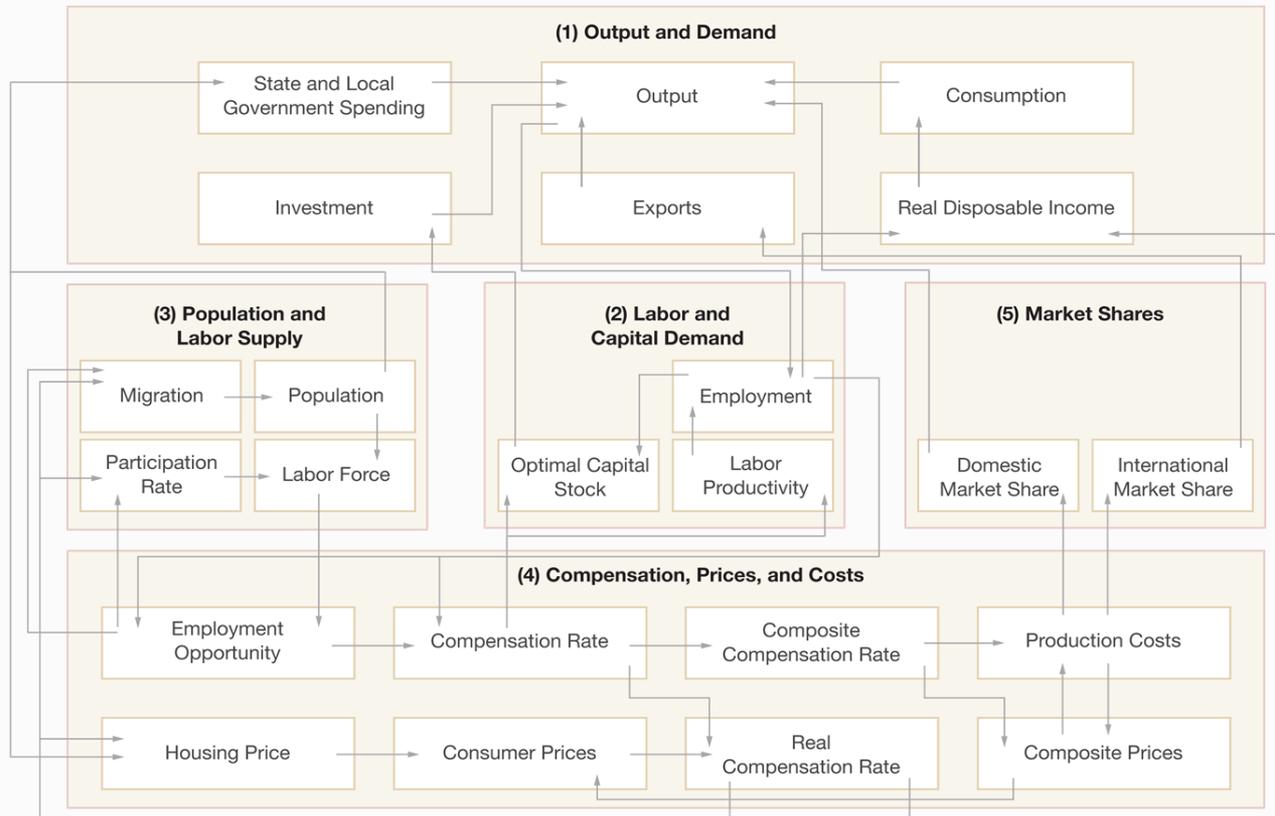
**MUNICIPAL ENERGY
REFORM IN UKRAINE**

Using a Macroeconomic Model

- Software that models flows of money around the economy, changes to productivity, output, inflation, incomes, employment
- Models of different types (REMI, CGE, I-O)
- Data must reflect a specific economy. Each economy has different:
 - Labor productivity
 - Intermediate demand for each sector
 - Elasticities of demand
 - Costs for goods and services
 - Levels of activity in different sectors
 - And Many Other Unique Characteristics!



Exercise: REMI Model Blocks





USAID
FROM THE AMERICAN PEOPLE

MUNICIPAL ENERGY REFORM IN UKRAINE

Examples

STATE REMI MODELING, U.S.



USAID
FROM THE AMERICAN PEOPLE

MUNICIPAL ENERGY REFORM IN UKRAINE

Washington State Clean Fuel Standard

Washington (US Northwest)

Policy: Vehicle fuels 10% cleaner by the year 2026

Industry, fuel users select which fuel option is most attractive

- Electricity
- Natural Gas
- Biofuels

Flexible Policy!





USAID
FROM THE AMERICAN PEOPLE

MUNICIPAL ENERGY REFORM IN UKRAINE

How to Analyze a Flexible Policy?

- Create **8** Possible Future Scenarios!
 - Cover range of likely outcomes
 - Test the importance of key differences, such as
 - Fuel type adopted
 - Infrastructure and Capital (pipelines, manufacturing plants, charging stations) associated with different fuels
 - Domestic vs. imported source of clean fuels
 - Use of tradable credits to fund new investment
 - Understand range of possible economic impacts from Clean Fuels policy – best vs. worst case scenario



USAID
FROM THE AMERICAN PEOPLE

MUNICIPAL ENERGY REFORM IN UKRAINE

Summary Of The 8 Scenarios

- Scenario A – The auto industry complies through the use of advanced vehicles (electric, hydrogen) and some biofuels
- Scenario B – The industry complies through the use of advanced low-emission cellulosic biofuels
- Scenario C – The industry relies primarily on a small set of vehicles that can utilize conventional biofuels for 85% of their fuel
- Scenario D – The industry relies primarily on a large fleet of vehicles that can utilize conventional biofuels for 15% of their fuel
- Alternative version of each scenario: additional financing mechanism to transfer money from petroleum fuel sales to fund investment in clean-fuels technology and infrastructure



Identifying Inputs for Macro Modeling

Fuels & Vehicles (10 Cost/Saving Streams)

Changes in Spending on:

- Gasoline/Diesel
- Ethanol, Biodiesel, Cellulosic Fuel
- Natural Gas, Electricity, Hydrogen

Changes in Prices of:

- Gasoline and Diesel (tax increase)
- Vehicles (electric and hydrogen)

Impacts:

- Consumption changes
- Price Impacts

Infrastructure & Equipment (14 Cost/Saving Streams)

Requiring The Purchase of:

- Electric charging stations
- Liquid fuel stations (natural gas, biofuels)
- Specialized tanks & storage
- Trucks for transportation of fuel
- New manufacturing plants! \$1.8 billion RMB each

Impacts:

- Investment displacement
- Imports/exports



USAID
FROM THE AMERICAN PEOPLE

MUNICIPAL ENERGY REFORM IN UKRAINE

Example of Inputs

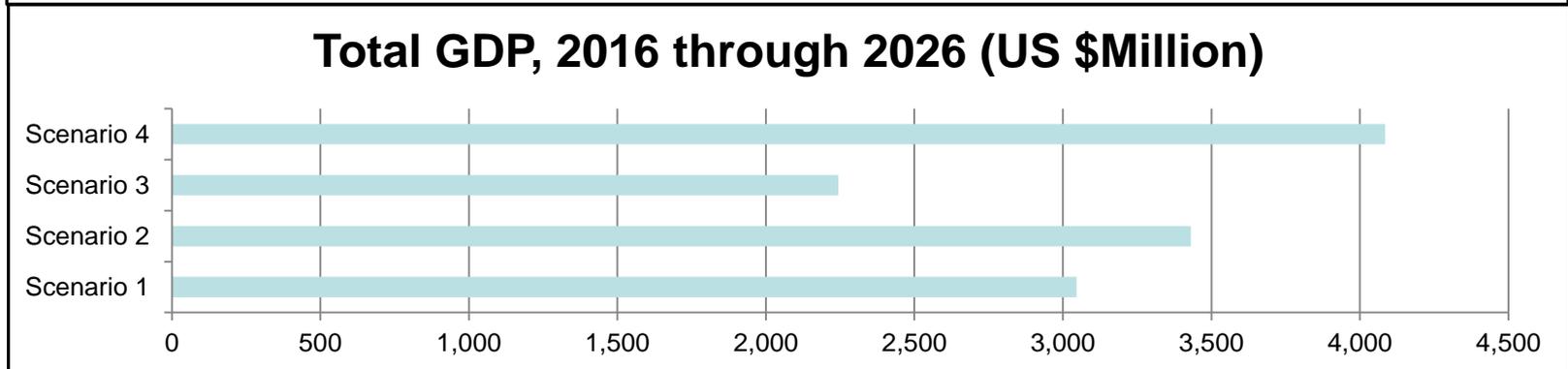
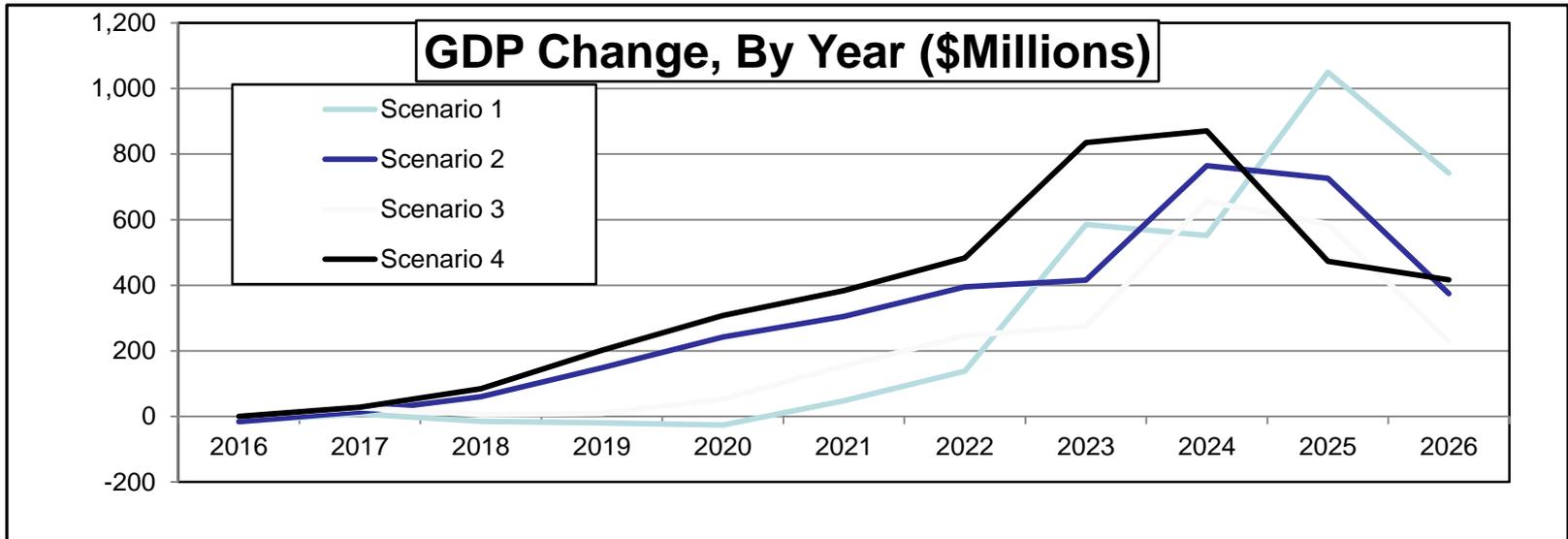
	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Petroleum Fuel	\$ -	\$ (31.47)	\$ (66.13)	\$ (146.45)	\$ (199.74)	\$ (230.67)	\$ (252.53)	\$ (253.96)	\$ (322.35)	\$ (473.12)	\$ (658.93)
Other chemical products	\$ 0.15	\$ 27.45	\$ 27.11	\$ 27.25	\$ 27.27	\$ 27.30	\$ 27.19	\$ 27.08	\$ 109.95	\$ 252.77	\$ 428.91
Electric power	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other chemical products	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Basic organic chemicals	\$ -	\$ 16.36	\$ 59.24	\$ 152.23	\$ 225.26	\$ 278.18	\$ 335.03	\$ 367.32	\$ 376.17	\$ 384.69	\$ 392.98
Basic organic chemicals	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Natural gas	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Basic chemicals	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
All Consumption Categories	\$ (0.15)	\$ 4.02	\$ 39.02	\$ 119.20	\$ 172.47	\$ 203.38	\$ 225.34	\$ 226.88	\$ 212.40	\$ 220.35	\$ 230.02
New motor vehicles	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Electrical equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Manufacturing structures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other structures	\$ -	\$ 14.95	\$ -	\$ -	\$ -	\$ -	\$ 17.25	\$ 8.63	\$ 99.82	\$ 151.98	\$ 60.79
Motor vehicles	\$ -	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ -	\$ -	\$ 0.00	\$ 0.00
Fabricated metals	\$ -	\$ 0.02	\$ 0.00	\$ -	\$ -	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.04	\$ 0.06	\$ 0.09



USAID
FROM THE AMERICAN PEOPLE

MUNICIPAL ENERGY REFORM IN UKRAINE

Example of Results 1 Policy, 4 Designs





USAID
FROM THE AMERICAN PEOPLE

**MUNICIPAL ENERGY
REFORM IN UKRAINE**

*Thank you for your time and attention!
Questions?*

Center for Climate Strategies
1800 K Street NW, Suite 714
Washington, DC 20006
www.climatestrategies.us