

US AID Somalia/ Strengthening Somali Governance

Quarterly Progress and Performance Report *FY 2016 Q3*

July 31, 2016

Please Note: USAID Logo not required with assistance agreements.

Strengthening Somali Governance
FY 2016 Q3 PROGRESS REPORT

(01 APRIL-30 JUNE 2016)

Award No: AID-623-C-14-00007

Prepared for Nina Bowen
United States Agency for International Development/Somalia
C/O American Embassy
United Nations Avenue, Gigiri
P.O. Box 629, Village Market 00621
Nairobi, Kenya

Prepared by
Chemonics International Inc.
1717 H Street NW Washington, DC 20006

The authors' views expressed in this report do not necessarily reflect the views of the United States Agency for International Development or the United States Government.

Table of Contents

Acronyms and Abbreviations	2
I. CONTEXT UPDATE (By Region)	4
II. SSG EXECUTIVE SUMMARY	5
III. KEY NARRATIVE ACHIEVEMENTS	12
IV: PROGRESS AGAINST TARGETS	20
V. PERFORMANCE MONITORING	34
VI. LESSONS LEARNED	34
VII. PROGRESS ON LINKS TO OTHER ACTIVITIES	35
VIII. PROGRESS ON LINKS TO HOST GOVERNMENT	35
IX. INCLUSIVITY AND ACCESS	36
X. SUSTAINABILITY	36
XI. UPCOMING REPORTING PERIOD'S WORK PLAN	36
XII. ACTIVITY ADMINISTRATION	36
XIII. SUB-GRANTS	37
ANNEXES AND ATTACHMENTS	47
Annex I: SCHEDULE OF FUTURE EVENTS	48
Annex II: LIST OF DELIVERABLE PRODUCTS	50
Annex III: ENVIRONMENTAL MONITORING	52
Annex IV: WORK PLAN UPDATE	53

Acronyms and Abbreviations

ACEED	Action for Community Empowerment and Enterprise Development (ACEED)
AMEP	Activity Monitoring and Evaluation Plan
AMISOM	African Union Mission in Somalia
ASOW	Activity Scope of Work
AU	African Union
BFC	Boundaries and Federal Commission
CDCH	Center for Dialogue, Civic Education, and Human Rights
COP	Chief of Party
DCOP	Deputy Chief of Party
CIP	Capacity Injection Program
CSO	Civil Society Organization
DG	Director General
FGS	Federal Government of Somalia
FY	Fiscal Year
GJD	Governing Justly and Democratically
HR	Human Resources
IJA	Interim Jubaland Administration
IDP	Internally Displaced Person
IEE	Initial Environmental Examination
IEC	Information, Education and Communication
IGAD	Inter-Governmental Authority on Development
ISWA	Interim South-West Administration
IT	Information Technology
M&E	Monitoring and Evaluation
MoCA	Ministry of Constitutional Affairs
MoF	Ministry of Finance
MoICT	Ministry of Information, Culture and Tourism
MoIFA	Ministry of Interior and Federal Affairs
MoJ	Ministry of Justice
MoPIC	Ministry of Planning and International Cooperation
MoPWR	Ministry of Public Works and Reconstruction
MoWHR	Ministry of Women's Affairs and Human Rights
MoYS	Ministry of Youth and Sports

MP	Member of Parliament
MoU	Memorandum of Understanding
NCF	National Consultative Forum
NDP	National Development Plan
NEC	National Electoral Commission
NIEC	National Independent Electoral Commission
NISA	National Intelligence and Security Agency
NLF	National Leader's Forum
OPM	Office of the Prime Minister
OoP	Office of the President
PFM	Public Financial Management
PS	Peace and Security
PSG	Peace Building and State Building Goal
SNA	Somali National Alliance
SNTV	Somali National Television
SONNA	Somali National News Agency
SOP	Standard Operating Procedures
SOSCENSA	Somalia South-Central Non-State Actors
SOWPA	Somali Federal Government's Women Parliamentarian Caucus
SSF	Somalia Stability Fund
SSG	Strengthening Somali Governance
TIS	Transition in Somalia
ToR	Terms of Reference
UAE	United Arab Emirates

I. CONTEXT UPDATE (By Region)

Mogadishu

During this reporting period, the Federal Government of Somalia (FGS) continued ongoing 2016 election roadmap talks at the National Leader's Forum (NLF) held in Mogadishu and Baidoa.

On June 4, FGS and regional leaders finalized and endorsed the electoral roadmap that was outlined at the NLF in Mogadishu on April 12, 2016. The final electoral model includes clauses that increase electoral college membership from 50 to 51 "voters," while finalizing the list of 135 Traditional Elders selected to nominate the electoral colleges. The FGS government also agreed to form a Federal Election Implementation Team, State Election Implementation Team, and a Conflict Resolution Committee. A follow on NLF meeting was held in Baidoa on June 25, a first for Somalia since the implementation of the NLF.

As next steps, FGS leaders agreed on a budget and schedule for the elections milestones leading to Parliamentary elections in August. During the meeting Somalia's leadership also issued a statement committing to increasing women's political participation (minimum 30% women's quota for Upper House and Lower House of Federal Parliament) for the 2016 elections. Finally, leaders agreed on a projected election timeline, ensuring that there will be no delays beyond the selected presidential election date of September 10th, 2016. Elections for the Upper House are expected to occur July 27, 2016, with elections for the Lower House scheduled for August 20, 2016. President Hassan Sheikh Mohamud also appointed 22 members for the FEIC.

Somaliland

This quarter has seen Somaliland confront a humanitarian crisis as drought continues to devastate agrarian communities in Somaliland and parts of Puntland. According to international aid organizations, millions have been hit by the severe El Nino-related drought. In Somaliland and the neighboring Puntland state, 1.7 million people are in need of aid, according to the United Nations. The government has postponed voter education activities in the region to develop a humanitarian response to the crisis. The hardest hit region in Somaliland is Awdal region.

In political developments this quarter, fighting between warring militias was reported in Sool region. Such events have affected SSG's upcoming public consultations in Somaliland's six regions.

Additionally, ongoing discussions on the Election Law Amendment, which began in early June continue, with House of Representatives (HOR) Members of Parliament (MPs) and civil society organizations (CSOs) working to reach a consensus on representation models for the regions in Somaliland and women's political representation.

Puntland

On April 4, 2016 former Puntland President Abdirahman Mohamed Farole declared his Presidential candidacy for the Somalia 2016 elections.

In development updates, on May 2, 2016, Puntland began the second phase of the upgrading of Bosaso International Airport, the commercial hub of Puntland. Phase two expansion will extend the runway from 2.6 to 3.6 kilometers along with a new terminal building,

Security Update through Somalia

During this quarter, armed conflict has continued between Somali FGS forces, AMISOM peacekeepers, and the armed militia group al-Shabaab across Somalia. FGS and AMISOM forces expanded the areas under their control by pushing al-Shabaab out of key towns in the South-West

and Jubaland regions. Over 500 people were killed or injured by armed conflict and generalized violence, and at least 50,000 people were displaced.

Civilians continued to be indiscriminately killed and wounded in crossfire during armed clashes, whether by suicide attacks, improvised explosive devices (IEDs), or grenade attacks. Al-Shabaab have retained the ability to stage lethal attacks in the most heavily guarded parts of Mogadishu (and other towns), killing or injuring hundreds of civilians. High-profile targets remained vulnerable to such attacks.

Only major incidents are recorded by the Chemonics Country Security Director. To record every event would require a full analyst team, based on this the incidents breakdown this quarter is as follows:

Total for the Quarter – 16

Complex Attacks – 2

Mortar Attacks – 5

Improvised Explosive Attacks (IEDs) – 9 (these include IED, BBIED, VBIED & SVIED attacks).

II. SSG EXECUTIVE SUMMARY

The goal of the Strengthening Somali Governance (SSG) Project is to support the development of more effective and accountable Somali government institutions in their efforts to meet the New Deal Framework and their commitments to develop sound public institutions. The activities aim to improve the reach of government; systematize opportunities for representation and inclusion of citizen interests in the political process; increase the legitimacy of government institutions and representative bodies; and support women's empowerment and leadership.

To reach this goal, SSG has a three-step strategic vision.

1. Introducing concepts of effective governance
2. Translating governance concepts into blueprints for action
3. Using governance blueprints as guides for action and implementation

During the project's first eighteen months, SSG provided partners with a wide array of high-quality experts whose training lay the foundation for understanding effective governance. For parliament and ministries, this conceptual training covered topics including legislative drafting, procurement and asset management, public financial management, management policy, and information management. For civil society, the conceptual training focused on advocacy and civic engagement, and for media, coverage of government and impartial news.

Currently, SSG is focused on collaborating with partners to translate governance concepts into blueprints for action. These "blueprints" can take the form of a standard operating procedure or job description, or they can take the form of a successful governance practice that can be replicated and, over time, formalized. During this reporting period, SSG has concentrated on these follow-up activities and working with partners to develop plans and tools for future action.

Objective 1

For SSG's parliament work, where a legal framework and legislative rules of procedures are established but often not adhered to, the idea of developing a blueprint revolved around greater adherence to the legislative process. SSG sought to use priority legislation as an opportunity to introduce norms for staff research and analysis, information gathering, discussion and debate, legislative amendment, and committee reporting.

SSG made meaningful headway in FGS Parliament through its work with the Budget Committee on the Public Financial Management Bill. The project provided hands-on training and support to committee staff as they researched the subject, analyzed the bill, and reported their findings to the committee MPs. Additionally it facilitated a multi-day workshop, where SSG, MoF, IMF and experts from the Kenyan Parliament provided detailed subject matter information. In a follow-on mark-up session, SSG provided staff support to a subcommittee that drafted amendments for full committee consideration. Finally, SSG provided the Committee with session notes and a draft final workshop report.

From this exercise, staff better understood their role in a modern parliament. Committee members, who received the staff's legislative analysis and benefited from SSG staff assistance, better understood the value of staff. From the many workshop sessions, committee members saw the value of multi-source information gathering, a precursor to future public hearings/consultations. The committee members developed first-hand skill and knowledge around the amendment process. In a letter of appreciation received after the workshop, Chairperson of the Finance, Planning and Oversight Committee, Hon. Saman Mohamed Sheikh Dahir praised SSG for their contributions to the development of staff skills for such preparatory work. SSG hopes that their final report to the plenary will assist the Committee in understanding the political value of knowledge sharing among colleagues and how it can improve the likelihood of legislative success.

In Hargeisa, during this quarter, SSG employed a similar approach. Working with the Environment and Livestock Committee, SSG supported the legislative process as applied to two key environmental laws. SSG provided a background issue briefing and bill review. In the next quarter, the project will support a series of public consultations in Somaliland and will work with the committee on final bill drafting and passage. Over time, the project hopes to shift the emphasis from external SSG financial and technical support to internal parliament-centered institution building around sustainable practices.

Both of these legislative efforts serve as possible blueprints. SSG will encourage replicating legislative process steps, both in the new parliament in Mogadishu, and with parliament partners in Puntland and Somaliland.

Objective 2

In Mogadishu, the project encouraged and supported adoption of well-established tools of public administration, including: job descriptions, terms of reference, human resource policies, standard operating procedures, information management, and asset management.

However, some of these job descriptions, policies and procedures were already developed and of high quality and in those cases SSG made no effort to duplicate work or impose an alternative. In some instances, like paper filing systems, SSG found little interest or demand. In these cases, the project is working with ministry partners to redefine activity objectives so that they are relevant.

With a Somali-led, Somali-owned approach, SSG strongly encouraged inter-ministerial sharing of best practices when departments developed their high-quality tools. For example, the Ministry of Planning developed their set of twenty-nine standard operating procedures (SOPs) and policies. This packet was designed based on a large set of illustrative SOPs given to the Ministry by SSG earlier in the project. The set also contained the six core policies promoted by SSG as part of the work plan. Rather than continue a project approach centered on the acceptance of SSG SOPs, the project strongly encouraged the Ministry of Planning and International Cooperation (MoPIC) to share their SOPs with other ministries. SSG also advocated (with partners) for developing and implementing uniform guidelines across departments.

The same approach was taken with human resource (HR) policies. SSG developed and shared a basic HR manual with partners. MoPIC moved ahead to create a far more detailed and progressive set of standards. Subsequently SSG worked to encourage sharing the HR Manual and to adopt it

government-wide, through inter-ministerial coordination meetings and an SSG-promoted presentation of the HR.

In Somaliland, work focused on the development of a web platform for the Solicitor General and the outline of a public financial management (PFM) communications strategy. In Puntland, it translated as office administration skill development.

One of SSG's notable successes centered on developing and implementing ministry communications plans. For MoPIC, the communication strategy was linked to the National Development Plan (NDP). SSG worked with MoPIC and the Ministry of Information, Culture and Tourism (MoICT) to develop two live, call-in shows aired over television and radio featuring the Minister and Deputy Minister. SSG also developed an NDP web page and linked web postings to Facebook and Twitter social media sources.

Objective 3

The project's civil society and media components have proven more challenging to align within a strategic framework. The diversity of civil society group agendas and often low-level of administrative capacity, coupled with the intensive grant-making process, presented challenges for the project.

The concept of advocacy is a new for CSOs in Somalia, despite their historically critical role in service delivery and prior experience in public outreach and communication. Moreover, coalition building as an essential component of effective advocacy, is even more foreign. SSG worked with CSOs and media organizations in understanding the vital role coalition building plays in lobbying for governance and democratic processes.

For the project's media component, the individualistic culture of reporters led to a focus on ad hoc training rather than media institutions. Late in the reporting period, SSG shifted emphasis to media houses as the focal point, including editors and producers, in addition to journalists.

During the quarter, the project also made considerable progress to refocus civil society and media work while supporting partner activities in the field around elections and civil society engagement. Civil society outreach efforts, mainly in Somaliland, focused on voter registration and citizen participation. Journalists received training on governance issues as well as media house production improvements. Radio Dalsan, an SSG grantee, held a forum on civic engagement. Radio Haatuf convened the first NDP conference in Mogadishu, which was aired live.

Moving to institutionalize media house capacity, SSG engaged in training for journalists, editors, and producers from five media houses in April on content management, media and democracy, and production techniques. In June, 2016, reporters, editors, and producers again discussed ethical reporting.

The project also held a multi-day advocacy training in Mogadishu, followed by additional capacity building sessions with a consultant. Additionally, the project held meetings with issue-groups and coalitions, including collections of women and disability groups to explore ways the project can encourage advocacy through coalition building that is based on shared legislative goals.

A. Key Narrative Achievement

Public Financial Management

From June 6-17, 2016, the Budget Committee held a PFM bill workshop in Nairobi, where it received background briefings from SSG, Ministry of Finance (MoF), and the Kenya Parliament Budget Office, as well as detailed policy assistance by an International Monetary Fund (IMF) expert.

The committee prepared bill amendments and a final report for delivery to the plenary in advance of the second reading in Parliament

Specifically, SSG developed the overall workshop agenda, in close coordination with Budget and Finance Committee. Together with the MoF, SSG identified outside technical experts from the IMF and the Kenyan Parliament. SSG and MoF technical experts provided issue background presentations. The project also provided simultaneous translation services for the English speaking IMF expert. Additionally, SSG contributed logistical support throughout the event, as well as technical assistance to the drafting sub-committee, which developed proposed amendments for full committee consideration.

The committee concluded its work on June 17, 2016. Mr. Tyler Beckelman, Director of USAID/Somalia, joined the Somali Ambassador to Kenya, Hon. Jamal Hassan to thank the committee for their work. After the workshop, SSG provided Chairman Hon. Saman Mohamed Sheikh Dahir with summary reports of the sessions and committee findings. The Chairman was appreciative of the SSG's contributions and indicated that staff skills developed made the workshop a success. Going forward, the Budget Committee will translate the revised PFM law into Somali, and will issue its final report. During the next quarter, the committee expects to hold a Mogadishu-based public hearing and advocate for final bill passage.

B. Quantitative Highlights

Skill Development (SKD) Activities:

- Executive Training: In Mogadishu, SSG local staff provided a total of five coursework days targeting 59 staff from MoICT and MoPWR (4 days: 17 female and 42 male) on non-tax revenue collection as well as one-day webmaster workshop for three (1 female and 2 male) Ministry of Public Works and Reconstruction (MoPWR) staff.

In Puntland, on June 5 - 6, 2016, SSG held a two-day workshop on office administration skills held for 23 (9 female and 14 male) staff from MoPIC, MoJRAR, and OoP.

- Legislative Training: In Mogadishu, on April 5 – 6, 2016, SSG held a workshop on gender responsive law-making for 12 (3 female and 9 male) participants consisting of committee clerks and legal department staff of SSG's target committees of the Federal Parliament.
- CSO Training: Five training events were conducted: two in Hargeisa and three in Mogadishu. The events attracted a total of 85 (34 female and 51 male) participants. Courses delivered include: CSO engagements with the government and the legislature, advocacy campaign tools and methods, and data management and records keeping.
- Journalist Training: SSG organized five SKDs attended by 41 participants (14 female and 27 male) from Hargeisa, Garowe, and Mogadishu. Training titles include: governance, media management, and interactive interviews.

Strategic Communications Plans:

- Three (3) communication strategy guidelines on the NDP were approved by Federal MoF, MoPWR & MoPIC.

Consensus Building Forums:

Federal – Mogadishu

- On May 19, 2016, a public forum on tax and revenue collection was held for the MoF and 10 CSOs to create understanding about government sources of income and how

civil society can support tax collection. 25 participants (4 female and 21 male) attended the public forum.

Puntland - Garowe

- On April 21, 2016, forum on 30% women's quota, attended by 39 participants (24 female and 15 male), was held for stakeholders to discuss strategies to increase women political representation.
- On June 9, 2016, a forum attended by 34 (15 female and 19 male) MP's and CSO's representatives was held to discuss ways to enhance cooperation and effective interaction on key legislation processes.
- On June 14, 2016, one day forum between MP's and CSOs attracted 34 participants (12 female and 22 male) to discuss budget legislation process and how CSO's can increase citizen's knowledge on budget related issues and budget process.

CSO Support:

- SSG delivered five training events for 18 CSOs, 13 based in Mogadishu and five in Hargeisa.

Bill Support:

- At the federal level, SSG supported two bills: (1) Public Financial Management law with amendment, (2) Mines and Explosive Devices bill with review and analysis.
- Local short-term consultants in Somaliland conducted a bill review and analysis on four bills i.e. National Environment Bill, Solid and Liquid Waste Management Bill, Remittance Bill, Anti-Money Laundering Bill.

Public Consultation Forums

Federal – Mogadishu

- On April 14, 2016, a public forum on youth political participation held at City Palace Hotel brought together 36 (12 female and 24 male) youth delegates from CSOs, activists, media and government officials, and the youth caucus of the Somalia Federal Parliament.
- On May 3, 2016, a public forum on the NDP hosted on Radio Haatuf, a live broadcast with 29 (6 female and 23 male) invited participants and panelists from MoPIC, CSO's and media associations. Panelists educated and engaged listeners on the NDP through questions and answers sessions.

Puntland – Garowe

- On May 14, 2016, a forum was hosted on live radio show by Daljir Radio to discuss the Somalia NDP. The event was attended by 29 (8 female and 21 male) participants.

Somaliland - Hargeisa

- On May 25, 2016, Radio Hargeisa - with support from SSG - broadcasted a live forum to enlighten the citizens on the structure and role of Somaliland's Office of the Solicitor General. The 22 (8 females and 14 males) participants and panelists also discussed ways to improve public's access to new laws, among other issues.

Voter Education and Civic Engagement:

Quantitative Summary - Grantees Activities in Q3 –2016	
SOUTH CENTRAL SOMALIA – Civic Education Grantees	
Aragti Relief and Development Organization (ARDO)	<ul style="list-style-type: none"> ToT training in Beledweyn, Hiiran region for 20 participants (12 female and 8 male). Radio debate on 30% women political representation in 2016 elections held in Mogadishu.
Alliance Consulting Group (ACG)	<ul style="list-style-type: none"> Four public forums – on 11 & 12 May in Mogadishu and 14 & 15 May in Jowhar held for the youth, women, elders, minority groups, district administration, and regional administration, which attracted a total of 272 participants (72 female, 200 male). Two ToT training in Mogadishu and Jowhar districts – for 90 participants (45 female, 45 male).
Radio Dalsan	<ul style="list-style-type: none"> Conducted two civic education forums, one in Mogadishu and another in Baidoa – attended by 164 participants (100 female, 64 male). The Radio also aired a talkshow in Mogadishu and Baidoa, and continues to release civic education messages & radio drama in Mogadishu, Baidoa, Jowhar and Adado districts.
Radio Kasmoo	<ul style="list-style-type: none"> Delivered five forums on 30% women political representation – three in Marka District, Lower Shabelle Region and two in Wadajir district, Benadir region. The events were attended by a total of 200 participants (98 female, 102 male). Two radio debates on women political representation aired, one for Marka and another for Mogadishu. Two radio messages and two radio drama on women participation in Mogadishu and Marka.
Puntland – Civic Education Grantees	
Action for Community Empowerment and Enterprise Development (ACEED)	<ul style="list-style-type: none"> Three ToT workshops – one each in Galkayo, Bosaso, and Garowe. A total of 60 (27 female, 33 male) steering committee members trained. Convened a five, one-day public forums in Garowe (two days: 21 April and 5 May, 2016), Galkayo (one day on 30 June, 2016) and Bosaso (two days on May 21-22, 2016) in support of 30% women quota. It was attended by a total of 522 people (251 female, 271 male). Community outreach activities conducted in Bosaso and Garowe – for three days each to educate the public key issues around 2016 elections. Four radio spots were aired three times each day for 15 days both in Garowe and Bosaaso to garner public and stakeholder support for 30% women political representation in 2016 elections.
Somaliland - Voter Education Grantees	

Somaliland Disability Forum (SNDF)	<ul style="list-style-type: none"> • One ToT training for 35 participants (18 female, 17 male). • Voter education outreach in 18 villages near Hargeisa with an estimate population of 57,000 • Drama performance in Haleeya, Gadhka Warsame Xaad and Cadaadley villages - audience reached 400 (250 female, 150 male). • Voter education messages released on radio and televisions to an estimated 150,000 viewers and listeners in Maroodijeex region • Voter education outreach in 26th June village of Hargeisa to an audience estimated at 28,000.
ADAM	<ul style="list-style-type: none"> • Two community mobilization forums in Hargeisa reaching 200 participants (137 female, 63 male). • Two ToT trainings in Ceerigaabo and Ceel-Afweyn for 30 participants (16 female, 14 male). • Five day drama performance in five villages in Hargeisa reached an estimated 1500 potential voters. • 15 day outreach activities for numerous villages in Maroodijeex region. • Four radio programs in Hargeisa aired four days in May, 2016.
SOWRAG	<ul style="list-style-type: none"> • One day community mobilization forum in Halgal district, Sahil region attended by 100 participants (61 female, 39 male). • One day community mobilization forum in Berbera city attracted 100 participants (33 female, 67 male). • Two days voter education outreach activities in Berbera, Halgal and Las-Eidle districts is estimated to have reached 70,000 potential voters. • Voter education materials disseminated in Berbera, Halgal, and Las-Eidle districts.
Women Rehabilitation Development Association (WORDA)	<ul style="list-style-type: none"> • Five live drama shows held each an event in the villages of Kamatuug, Ina Guuxa, Bahadhamal, Qolcaday, and Salaxley Township – in Salaxley district. The events attracted an audience of 390 (130 female, 260 male,) potential voters. • Three rounds of voter education outreach activities conducted in 7 villages of Salaxley districts, is estimated to have reached 15,160 potential voters with messages. • On Somaliland National Television, (SNTV) voter education drama was aired to an estimated 10% TV viewers i.e. 3,500 in Salaxley district.
Solidarity Community Development Organization (SCDO)	<ul style="list-style-type: none"> • Conducted start-up related activities – planning meetings and selection of 30 community mobilizers from five towns: Erigavo; Badhan; Dhahar; Ceelafweyn, and Garadag.

C. Activity Administration

During this reporting period SSG's new COP arrived in Mogadishu April 21, 2016. The COP was aware that the transition may have implications for project implementation, particularly government partners' confidence in SSG's commitment to work plan activities and deliverables. The COP, with his support staff, held meetings with key partner institutions in the FGS Parliament, ministries, and regional partners in Somaliland to renew SSG' commitment to strengthening governance.

Additionally, upcoming elections continue to present a challenge with regards to the timing of activities. Many government partners continue to place their priority with the elections, expected in 2016, and SSG continues to mitigate this challenge by working with civil servants and secretariat staff, who usually remain in country to continue the work of the ministries and the parliament despite the anticipated elections.

D. Subsequent Reporting Period's Work Plan

The upcoming reporting period will focus on outstanding activities in the Y2 Work Plan, which includes;

Objective 1

- Provide training and technical support to targeted committees in Puntland and Somaliland to help them understand and carry out their oversight functions.
- Complete development and training for Somaliland and Puntland websites.
- Provide PFM support to parliament committees in FGS and Somaliland, in terms of staff training on research and analysis and public hearing assistance.
- Seek opportunities for parliaments to engage CSOs in key committees work.
- Develop plans for SSG engagement in the budget formulation process in the FGS and Somaliland.

Objective 2

- Work with FGS MoF on non-salary recurrent costs recovery
- Complete work on JDs and TORs.
- Encourage adoption of SOPs in MoPIC and other FGS ministries.
- SSG will continue to work with 10 ministerial partners.
- Legislative drafting in Puntland.
- Implement Internal Audit work in Somaliland and develop TOR for mid-term expenditure framework (MTEF) / Multi-year budget roadmap with MoF.
- Complete ministry websites and provide technical assistance website content development.

Objective 3

- Media houses assessed using scorecard. Media house capacity development for editors and journalists
- Planning for public consultations around budget formulation process.
- Support CSO advocacy efforts and provide advocacy training.
- Complete voter registration awareness raising in Somaliland.

III. KEY NARRATIVE ACHIEVEMENTS

Mogadishu

Objective 1

Parliament staff skill development:

Skill Development in Gendered Law-Making:

In April, an international consultant delivered two days of skills development in Mogadishu on gender-responsive law-making. The training aimed to build participant's skills to conduct gender-focused bill analysis, initiate and amend bills to promote gender equality in Somalia. Thirteen (4 female, 9 male) staff from the legal and legislation departments of the Federal Parliament attended the event.

Legislative Research and Analysis:

Using a practical skills development approach, and based on Chair demand, parliament and SSG staff worked examined key pieces of committee legislation. Parliament staff learned bill analysis techniques checking for consistency with related law and the Constitution. They also learned methods of international comparative policy review. The two pieces of legislation reviewed were:

- **Public Financial Management:** SSG local staff assisted the SFPs Budget and Finance Committee staff with a two-week (15 – 26 May, 2016) hands-on review and analysis of the PFM bill. The staff reviewed the bill article by article checking for inconsistencies within the bill and also against others such as the Audit and Procurement laws. SSG also guided parliament staff on comparative research techniques, using Ugandan and South African PFM laws for comparison with the Somalia bill. With SSG support staff prepared a report for committee consideration.
- **Mines and Explosive Devices Bill:** Two staffers from the Interior and Regional Administration Committee participated in one-week (15 - 26 May, 2016) exercise to review and analyze the Mines and Explosive Devices bill. Staff found several drafting inconsistencies and significant policy differences with similar laws in other African countries, such as South Africa and Uganda. With SSG assistance, staff prepared a report for committee consideration.

In both cases, staff showed great interest in skill development as well as greater participation in the legislative process, as they traditionally are limited to meeting minute taking. SSG learned that within each committee, several staff had good academic training. SSG believed that there was great potential for staff playing a stronger role in policy research and analysis.

In-kind Grants:

SSG delivered in-kind grants packages equipment to the Office of the Speaker and five target committees of the FGS Parliament. The in-kind grant is provided to enable the committees and staff members to better fulfill their core functions.

Objective 2

Non-salary recurrent cost:

SSG worked closely with the MoF Deputy PFM Coordinator, Abdikadir Suleiman on the non-salary recurrent cost issue. SSG met with the PFM coordinator to draft the agenda for a MoF workshop on non-salary recurrent costs held on May 7, 2016 with twelve key government entities. Workshop attendees discussed the challenges their institutions faced accessing the non-salary recurrent cost funding from the World Bank administered account.

SSG worked with MoF in planning non-salary recurrent cost training for 12 ministries, departments and agencies (MDAs), scheduled for July. Going forward, SSG will provide post-training technical assistance to 4 MDAs (Office of the President, Office of the Prime Minister, Parliament and Ministry of Information, Culture and Tourism).

Job Descriptions (JD) and Terms of Reference (TOR):

SSG developed job descriptions and department terms of reference for senior positions for the Ministry of Interior and Federal Affairs (MoIFA), Ministry of Information, Culture, and Tourism (MoICT), and the Ministry of Public Works and Reconstruction (MoPWR) as follows;

- MoIFA – 12 Job Descriptions and 12 Terms of Reference
- MoICT – 13 Job Descriptions and 13 Terms of Reference
- MoPWR - 6 Job Descriptions and 6 Terms of Reference

Differences in number reflect the number of senior positions in each ministry. Work is not yet complete, as directors have yet to review, amend and sign/adopt the documents.

In some of the ministries SSG assisted, job descriptions and terms of reference had already been provided prior to SSG's intervention. Specifically;

- MoJ - all job descriptions and terms of reference were already in place.
- MoF - only the HR Director and Audit Director required job descriptions.
- MoPIC - all job descriptions and terms of reference were already in place.

SSG expects all work on JD and ToRs to be complete by the end of the next quarter.

Standard Operating Procedures (SOPs):

For the past several months SSG has worked with ministries to encourage development of standardized policies and procedures. SSG focused on six core principles, providing identical draft policies across government, encouraging both adoption and inter-governmental consistency.

MoPIC is the first ministry to move forward with developing policies and procedures. The ministry adopted all six core SOPs, part of a larger package of twenty-nine key policies. It should be noted that several other important SOPs were derived from model language provided by SSG.

Among the 29 policies moving forward for adoption in MoPIC are the six core SSG SOPs;

- ICT Equipment Use Policy
- Internet Use Policy – adopted as presented
- Password Policy - simplified
- Procurement Policy – slightly modified
- Training Policy – significantly modified and improved
- Media Relation Policy –adopted as presented

In addition, the MoPIC package includes;

- Anti-Corruption Policy
- Sexual Harassment Policy
- Workplace Anti-Violence Policy
- Internal Audit
- Anti-Discrimination Policy
- SSG's Asset Management Policy

Promoting policy consistency throughout government, MoPIC has advocated for review of the twenty-nine policies and adoption in each ministry. Supporting this effort, SSG convened a meeting of DGs from SSG's key ministry partners. At the meeting, MoPIC's Administration and Finance Advisor, Mohamed Dahir Farah presented their package of 29 key procedures, as well as the ministry's draft HR Manual.

In the short-term, MoPIC is planning to translate the SOPs and HR Manual into Somali and work with ministry partners to adopt the SOPs and HR Manual.

SSG will offer technical support and encourage ministries to adopt the policies. Looking forward, SSG will seek opportunities to support policy implementation through training workshops and technical assistance.

Human Resources Policy Manual:

SSG had developed a basic HR Policy Manual for ministry consideration and shared with partners. MoPIC expanded the reach of the HR Manual considerably and made several key improvements.

In addition to standard elements, the MoPIC HR Manual also contains significant gender protections. Although women are not specifically noted as a protected class, there are universal protections in sections dealing with equal employment opportunity, non-discrimination, harassment, and personal relationships. SSG will seek opportunities to offer training and workshops to encourage a full understanding of these concepts and their implementation.

Filing System:

SSG has focused on traditional paper record keeping systems in its ministerial work. As a first step, SSG designed a records inventory assessment questionnaire and used it to capture information related to current filing systems/practices within core ministries. Key areas assessed include: file formats, type of files, accessibility to staff, and frequency of update and auditing of the filing systems. The ministries assessed were: MoPIC, MoJ, MoICT and MoFA.

In a notable finding, the ministries showed no demand for traditional paper filing system support. They did, however, voice concern over how electronic information was held and shared, within and across departments and ministries.

SSG will examine this matter in more detail over the upcoming quarter, exploring whether there is sufficient interest to implement workable policies and deploy sustainable solutions for SSG to support.

Asset management:

By the end of the reporting period, SSG had disseminated an asset management standard operation procedure (SOP) to the program's six partner FGS ministries, including the Office of the President and the Office of Prime Minister. Twelve representatives were nominated to register and control assets for their respective ministries. SSG held a workshop to introduce the policy and provide practice using the asset management spreadsheet.

The asset policy distribution is a continuation of SSG's work to link in-kind equipment and furniture grants to asset management training and development of asset management record keeping systems for the FGS ministry.

Over the next quarter, SSG will work with ministries to update their asset tracker systems, and promote greater inter-ministry coordination of asset information.

Communication strategies on the NDP:

During this quarter, SSG sponsored radio and TV talk shows on the NDP, hosted by MoPIC Minister Abdirahman Aynte and Deputy Minister Abdulahi Sheikh Ali. The show was broadcast from the Ministry of Information's studio, with a live audience of citizens, CSO leaders, and journalists. The live TV broadcast, simultaneously aired on Radio Hatuuf, encouraged the audience to send questions and comments via SMS, Twitter, and Facebook. The show helped the public better understand the goals of the NDP, and provided a timeline of future milestones and planned activities. The forum also emphasized the importance of making the NDP a "Somali-owned, Somali-led" process.

Objective 3

Consultative Forums:

On April 14, 2016, SSG organized a one-day consultative forum on youth political participation in Mogadishu. The forum brought together youth activists, CSOs, and Ministry of Youth officials with discussions centering on increased youth participation in Somalia public life including stronger political involvement.

On May 19, 2016, SSG held a one-day forum bringing together CSO leaders and MoF officials together to taxation and fees collection. The forum took place in City Palace Hotel. 25 people attended the

forum (4 female and 21 male). The main objective of the forum was to increase the public's understanding of government's current revenue sources and the links between improved government services and increased revenues.

SSG Grantee Civic Education Coordination meeting:

On April 25, 2016, SSG's grant recipient Radio Dalsan launched its first civic education and engagement coordination meeting for FGS politicians, youth and women CSOs, and journalists at Mogadishu's City Palace Hotel. A total of 45 participants (20 females and 25 males) attended the meeting to discuss the importance of educating Somali citizens on the ongoing federal election process in Somalia.

Advocacy Campaign Skills Development:

On April 27-28, 2016, SSG held a two-day skill development workshop in Mogadishu on CSO and media engagement with government. 28 persons participated (9 female and 19 male) from ten CSOs and media outlets including; Alliance Consulting Group, Aragti Relief and Development Organization, Somali Women Development Center, South and Central Somalia non State Actors, Skills Development Center, Somali Youth Development Foundation, Center for Research and Dialogue, Kasma Radio, Dalsan Radio and Somali Youth Development Network. The workshop discussed how CSOs and media can engage government by covering government stories relating to elections, National Development Plan, legislation, women rights, youth and minorities.

On June 1-2, 2016, SSG held a skills development session in Mogadishu for 17 civil society participants (7 female and 10 male). The skills development session provided participants with best practices on advocacy campaign development, communications and advocacy planning, as well as effective civic engagement strategies. The participants included: Peace & Human Rights Organization, Somali Peace Line, Somali Women Lawyer's Association, and the Skills Development Centre (SDC).

Civic Engagement Skills Development:

On April 27, 2016, SSG held a two-day skills development course on civic engagement strategies for CSOs and media professionals in Mogadishu. The course provided the participants with civic engagement best practices. A total of 28 participants (8 female and 20 male) attended the course, with participants from Centre for Research and Development (CRD) and Somali Youth Development Forum (SYDF) called for the formation of a joint government/CSO caucus, tasked with information sharing and public outreach on all national political and development issues.

Mentoring for Journalists:

On April 12 and 14, 2016, SSG held skills development sessions for two participants (1 female and 1 male) from Mogadishu-based radio stations Radio SIMBA and Radio Mustaqbal. The sessions covered media production techniques such as editorial best practices, copywriting headlines, and investigative journalism.

On June 28-29, 2016, SSG trained twelve radio editors, directors and producers on media management and ethical production (2 female and 10 male). Other key elements delivered to journalists included content management, media and democracy, and fundamental principles for ethics. Participants were from five media houses in Mogadishu that cover national news and reach large areas of listeners in south-central Somalia; Radio Shabeelle, Radio Goobjoog, Radio Kulmiye, Radio Dalsan and Radio Kasma.

Somaliland

Objective 1

Bill Support

During this quarter, the SSG-supported Customs and Revenue Bills were approved by parliament. On May 7, 2016, the Somaliland House of Representatives (SL HoR) rejected the Procurement bill calling for an independent procurement agency rather than a division of the MoF. The SL HoR is in recess

until July 20, 2016. When it reconvenes it is expected to consider two remaining pieces of SSG-supported legislation, the PFM Accountability Bill and the Audit bill.

Technical Support:

Two local consultants delivered legal analysis reports of the five PFM bills and conducted mentoring sessions during their assignment to the budget and Economy Committee. The local consultants also assisted with legislation related the Environment, Livestock and Natural Resource Committee and Budget and Economy committees, including; Anti-Money Laundry bill and Remittance bill, Solid Waste and Liquid Management bill and National Environment bill. Deliverables completed so far include legal analysis reports on Waste Management bill, National Environment bill, Anti Money Laundering and Remittance Bills.

In Kind Grants:

SL HoR signed the in-kind limited scope agreements and SSG successfully delivered and installed all the In-Kind Grants furniture as agreed on April 28, 2016.

Coordination Meetings:

On June 15, 2016, SSG attended the SL HoR's Coordination Meeting. The 1st Deputy Speaker, Hon. Bashe Mohamed, thanked and appreciated the efforts of the three partners that attended the meeting and provide direct support to the SL HoR, namely SSG, UNDP and AWEPA. The next SL HoR Partner's Coordination Meeting will take place on September 15, 2016.

Website Support:

SSG Communication Specialist supported the HoR IT technician to build their website which remains under construction.

Objective 2

In Kind Grants:

Partners including the Office of Solicitor General, MoF and MoNDP have signed the in-kind limited scope agreements. The in-kind grants furniture was successfully delivered to all three SSG partners and all the furniture installation for all the four partners have been finalized.

Printing Publications:

Procurement review process for printing publications has been finalized, it's expected that printed materials will be handed over to Office of Solicitor General in early July.

Website Support:

The Office of the Solicitor General website is fully developed, featuring key laws and documents on the homepage. The MoF is still being developed, as it has purchased a domain name but lacks a hosting service, preventing website creation for the PFM office.

Communications Strategy:

SSG communication consultant developed a draft communications plan for the PFM coordinator. A key stakeholder assessment was done to inform creation of the plan. Interviewees included; the SL MoF PFM Coordinator, Dr Mohamed Samatar, Nagaad Network, an umbrella network of women owned and led organizations, Somaliland Development Fund (SDF) Communications Hub at Ministry of Planning, Ministry of Information, Communication and IT Officer for the MoF and Horn Cable TV. The draft is now under review.

Objective 3

Advocacy Skills Development for CSO's in Somaliland:

On April 3 and 4, 2016, SSG organized and held a two-day skill development event for CSOs engagement with government in Somaliland. 20 participants from five CSOs attended the training,

which covered the role and functions of CSO, ways to engage government, the policy process and the power of CSOs. Workshop participants developed practical action plans related to their work.

A 3-day advocacy campaign methods and tools workshop was held on April 6, 7, and 10, 2016 with 3 CSOs. 12 participants (6 female and 6 male) attended the first workshop and 13 participants (7 females and 6 males) attended the second session. CSOs represented women, youth, and disability groups. The workshops provided theoretical and practical guidance on key advocacy implementation tools including; campaign resource identification, data collection methods, campaign message development, and strategic lobbying techniques.

Consultative Forum with the Solicitor General:

On May 25, 2016, SSG held a consultative forum bringing together the Somaliland Solicitor General and CSOs. The group discussed the role of the Solicitor and improving the public's access to new laws to ensure better engagement and dialogue. A total of 31 participants (12 females and 19 males) attended the forum. The event was broadcast by Radio Hargeisa and short segments were televised by Somaliland National Television and the Somali Channel.

Puntland

Objective 1

Intergovernmental Coordination:

On April 23, 2016, SSG attended the Puntland Parliamentary Board Meeting in Garowe. Representatives from UNDP and SSG met with the Speaker, two deputies, and the Secretary General to approve the 2016 annual work plan for Parliamentary support project implemented by UNDP. The Parliamentary Board meeting is a quarterly based meeting between Parliament and supporting partners.

Women Political Participation:

SSG conducted a one-day consultative forum on women's political participation, chaired by the PL Parliament's Deputy Chairperson from the Women and Human Rights Committee. A total of 39 participants attended (24 females and 15 males), representing Puntland CSOs, delegates from Puntland's Electoral Commission, regional women's associations, and traditional elders. Attendees discussed how best to increase women's political representation. Participants agreed on the need to monitor women's representation on regional and federal legislative and executive bodies

Objective 2

Office Administration Skill Development:

On June 5-6, 2016, SSG conducted skill development training targeting 23 government employees from MoPIC, the Ministry of Justice, Rehabilitation and Religious Affairs, the Office of the President (OOP) and the PL HOR. The training focused on using administrative skills to increase government efficiency.

Objective 3

30% Women's Quota Forum:

On April 21, 2016, SSG conducted consultative forum on the 30% Women's Quota. The forum has brought together women groups, youth, Puntland parliament committees, the Puntland Transitional Election Commission, and other civil society organizations.

Media Talk Show on the National Development Plan:

On May 14, 2016, SSG organized and facilitated a two-hour public forum and debate on the NDP in collaboration with Puntland MoPIC. The event was broadcast live on Radio Daljir. Deputy Minister,

H.E Said Farah and NDP expert Professor Mohamed Said Samatar were the panelists. Prominent civil society groups were present.

Forum for Civil Society and Parliament Interaction:

On June 9, 2016, SSG held a forum for members of Puntland parliament and civil society organizations. The forum sought to enhance cooperation between CSOs and parliament committees to exchange ideas and build strategies to address national issues.

Forum on Budget Legislation and Laws Parliament Committees and CSOs:

On June 14, 2016, SSG conducted a one day consultative forum between key Parliament committees and CSOs with a focus on budget legislation and required laws. The objective of the forum was to increase citizen knowledge on budget-related issues and the budget process.

Grantee Activities in Puntland

On May 19 – 31, 2016, Action for Community Empowerment and Enterprise Development (ACEED) developed public service announcements (PSAs) broadcast on Bosaso Radio three times a day for 15 days. The PSAs included a combination of poems, advocacy messages, and information regarding the outcome of forums, with the goal of educating the public about the 2016 election and encouraging voting participation by youth, minority groups, and women.

On May 21-23, 2016, ACEED conducted a three-day community outreach activity in Bosaso. The group hired 20 community mobilizers (8 female and 12 male). The objectives of the community outreach were to educate the public in regards to the 2016 federal election and mobilize communities in order to participate.

On May 21-22, 2016, SSG / ACEED conducted two consultative public forums in Bosaso promoting civic participation. Day one had 99 participants (44 female and 55 male and the second day had 115 participants (39 female and 76 male).

Mentoring for journalists:

On May 28 and 29, 2016, SSG provided consultative service for one (male) Garowe-based journalist on news production, script writing for radio, and generating creative and in-depth story ideas.

IV: PROGRESS AGAINST TARGETS

Table I: SSG Indicator 4.1 Performance Data Table

INDICATOR TITLE: NUMBER OF LAWS, POLICIES, OR PROCEDURES DRAFTED, PROPOSED OR ADOPTED TO PROMOTE GENDER EQUALITY AT THE REGIONAL, NATIONAL, OR LOCAL LEVEL										
INDICATOR NUMBER: GNDR-1										
UNIT: Number of laws, policies, or procedures	DISAGGREGATE BY: Type of law, proposed/adopted/drafted									
	Type of Law, Policies, & Procedures						Proposed/Adopted/Drafted/Implemented			
	None						0			
	Totals						0			
Results: None to report this quarter.										
Additional Criteria If other criteria are important, add lines for setting targets and tracking	Baseline	Results Achieved Prior Periods	This Reporting Period 30/Jun/16		Reporting Period 30/Sep/16	Reporting Period 31/Dec/16	Reporting Period 31/Mar/17	FY 2016 Target	FY 2017 Target	End of Activity Target
		Achieved	Target	Achieved	Target	Target	Target	Target	Target	Target
	# of laws/policies	# of laws/policies	# of laws/policies	# of laws/policies	# of laws/policies	# of laws/policies	# of laws/policies	# of laws/policies	# of laws/policies	# of laws/policies
	0	11 Policies & 1 bill		0	-	-	-	4	3	18
Total	0	11 Policies & 1 bill		0	-	-	-	4	3	18
Federal Level	0	11 Policies and 1 bill		0						
Puntland	0	0		0						

Somaliland	0	0		0						
------------	---	---	--	---	--	--	--	--	--	--

Table 2: SSG Indicator 4.2 Performance Data Table

INDICATOR TITLE: NUMBER OF DRAFT LAWS SUBJECT TO SUBSTANTIVE AMENDMENT AND FINAL VOTE IN LEGISLATURES RECEIVING USG ASSISTANCE										
INDICATOR NUMBER: 2.2.1-3										
UNIT: Number (of draft) laws	DISAGGREGATE BY: Type of law									Sub-total
	(1) Somaliland Customs Bill – Approved on April 9 by HoR									1
	(2) Somaliland Revenue Bill – Approved on April 12 by HoR									1
	(3) Somaliland Procurement Bill – Rejected on May 7 by HoR									1
	Totals									3
<i>Results: Please note that above noted bills were reported in Q2 2016 as receiving technical assistance. During this reporting period, they have had a final vote and here we are capturing the changed status.</i>										
Additional Criteria <i>If other criteria are important, add lines for setting targets and tracking</i>	Baseline	Results Achieved Prior Periods	This Reporting Period 30/Jun/16		Reporting Period 30/Sep/16	Reporting Period 31/Dec/16	Reporting Period 31/Mar/17	FY 2016 Target	FY 2017 Target	End of Activity Target
		Achieved	Target	Achieved	Target	Target	Target	Target	Target	Target
Total	0	14	-	0	0	0	0	7	4	20
Federal Level	0	9		0						
Puntland	0	0		0						
Somaliland	0	5		0						

Table 3: SSG Indicator 2A.6 Performance Data Table

INDICATOR TITLE: NUMBER OF TRAINING DAYS PROVIDED TO EXECUTIVE BRANCH PERSONNEL WITH USG ASSISTANCE																				
INDICATOR NUMBER: 2.2.2-6																				
UNIT: Number of people / training days		DISAGGREGATE BY: Sex; location, position, functional area, type of training																		
		Geographic Location	Activity Title	Functional Area	Dates	W	M	Sub-Total (W+M)	Sub-Total (Number of Training Days)											
		Mogadishu	Non-Tax Revenue: Collecting User Fees	MoPWR Staff	April 13 - 14	8	24	32	64											
		Mogadishu	Non-Tax Revenue: Collecting User Fees	MoICT Staff	April 19 - 20	9	18	27	54											
		Mogadishu	Webmaster Training	MoPWR Staff	April 28	1	2	3	3											
		Garowe	Office Administration	Ministry, OOP	June 5 - 6	9	14	23	46											
		<i>Computed Totals(total # of days @ training X # of people)</i>				27	58	85	167											
Results:																				
Additional Criteria	Baseline		Results Achieved Prior Periods		This Reporting Period 30/Jun/16		Reporting Period 30/Sep/16		Reporting Period 31/Dec/16		Reporting Period 31/Mar/17		FY 2016 Target		FY 2017 Target		End of Activity Target			
			Achieved		Target		Achieved		Target		Target		Target		Target		Target			
	W	M	W	M	W	M	W	M	W	M	W	M	W	M	W	M	W	M	W	M

Total (training days)	0	1486	-	167	-	-	-	-	1288	400	2142						
Gender*: Women (W), Men (M)	0	0	330	1156	-	-	53	114	-	-	-	-	-	-	-	-	-
<i>Somaliland</i>	0	0	13	15			0	0									
<i>Puntland</i>	0	0	78	185			18	28									
<i>Federal Level</i>	0	0	239	956			35	86									

Table 4: SSG Indicator 3.1 Performance Data Table

INDICATOR TITLE: NUMBER OF ENGAGEMENTS BETWEEN TARGETED CSOS WITH GOVERNMENT OFFICIALS ON KEY GOVERNANCE AND POLITICAL PROCESSES					
INDICATOR NUMBER: 3.1 - CUSTOM					
UNIT: Number	DISAGGREGATE BY: CSOs, topics, type of engagement				Sub-total
	CSO	Topics	Type of Engagement	Government Entity Involved	
	8 CSO's	Youth Political Participation	Forum Participation	Somali Federal Parliament	1
	7 CSO and 5 Media	National Development Plan	Forum Participation	Federal	1
	11 CSO and 3 Media stations	National Development Plan	Forum Participation	PL MoPIC	1
	7 CSO's	Office of the Solicitor General	Radio Talk-show	SL Solicitor General Office	1
	12 CSO's	Revenue and Tax collection	Forum Participation	Federal – Ministry of Finance	1

	6 CSO and 1 Media	30% Women Quota	Forum Participation	PL Parliament Committees and Election Commission	1					
	4 CSO's	Enhance Cooperation	Forum Participation	PL Parliament	1					
	5 CSO's	Budgeting Process	Forum Participation	PL Parliament	1					
	Totals					8				
Results:										
Additional Criteria If other criteria are important, add lines for setting targets and tracking	Baseline	Results Achieved Prior Periods	This Reporting Period 30/Jun/16		Reporting Period 30/Sep/16	Reporting Period 31/Dec/16	Reporting Period 31/Mar/17	FY 2016 Target	FY 2017 Target	End of Activity Target
		Achieved	Target	Achieved	Target	Target	Target	Target	Target	Target
Total	0	0	-	8	0	0	0	20	16	36
Federal Level	0	0		3						
Puntland	0	0		4						
Somaliland	0	0		1						

Table 5: SSG Indicator 3.2 Performance Data Table

INDICATOR TITLE: Most significant change reported by CSOs in key domains
Indicator Number: 3.2 custom
Results: Data collection begins in Q4 and will be reported in subsequent quarterlies.

Table 6: SSG Indicator 3.3 Performance Data Table

INDICATOR TITLE: NUMBER OF INTERACTIVE PROGRAMS INITIATED BY PROJECT-SUPPORTED JOURNALISTS AND MEDIA HOUSES										
INDICATOR NUMBER: 3.3 - CUSTOM										
UNIT: Number (of interactive) programs	DISAGGREGATE BY: Government entity, topic, media forum									Sub-total
	(1) Interactive Interview on NDP – Federal MoPIC (1)									1
	(2) Interactive Interview on NDP –PL MoPIC(1)									1
	(2) Interactive Interview with Somaliland Solicitor General (1)									1
	Totals									3
Additional Criteria <i>If other criteria are important, add lines for setting targets and tracking</i>	Baseline	Results Achieved Prior Periods	This Reporting Period 30/Jun/16		Reporting Period 30/Sep/16	Reporting Period 31/Dec/16	Reporting Period 31/Mar/17	FY 2016 Target	FY 2017 Target	End of Activity Target
		Achieved	Target	Achieved	Target	Target	Target	Target	Target	Target
Total	0	0	-	3	0	0	0	12	20	32
<i>Federal Level</i>	0	0		1						
<i>Puntland</i>	0	0		1						
<i>Somaliland</i>	0	0		1						

Table 7: SSG Indicator 3.4 Performance Data Table

INDICATOR TITLE: Proportion of targeted CSOs with improved advocacy capacity
Indicator Number: 3.4 custom
Results: Data collection begins in Q4 and will be reported in subsequent quarterlies.

Table 8: SSG Indicator 3.5 Performance Data Table

INDICATOR TITLE: Improved content quality among targeted media houses in key areas of interest
Indicator Number: 3.5 custom
Results: Baseline will be conducted and reported in Q4 2016

Table 9: SSG Indicator 3A.1 Performance Data Table

INDICATOR TITLE: NUMBER OF REPORTS IN KEY AREAS OF INTEREST PUBLISHED BY USG-SUPPORTED CSOS AND MEDIA OUTLETS										
INDICATOR NUMBER: 3A.1										
UNIT: Number	DISAGGREGATE BY: Area of interest, media outlet									Sub-total
	(1) Saxansaxo Newspaper – News Article on Solicitor General’s Office - Governance									1
	(2) Radio Dalsan Website - News Article on CSO’s and MPs Forum - Governance									1
	<i>Totals</i>									<i>1</i>
Results:										
Additional Criteria If other criteria are important, add lines for setting targets and tracking	Baseline	Results Achieved Prior Periods	This Reporting Period 30/Jun/16		Reporting Period 30/Sep/16	Reporting Period 31/Dec/16	Reporting Period 31/Mar/17	FY 2016 Target	FY 2017 Target	End of Activity Target
		Achieved	Target	Achieved	Target	Target	Target	Target	Target	Target
Total	0	0	-	2	0	0	0	20	25	45
Federal Level	0	0		1						
Puntland	0	0		0						

Somaliland	0	0		1						
------------	---	---	--	---	--	--	--	--	--	--

Table 10: SSG Indicator 3B.1 Performance Data Table

INDICATOR TITLE: NUMBER OF INDIVIDUALS RECEIVING VOTER AND CIVIC EDUCATION THROUGH USG-ASSISTED PROGRAMS																							
INDICATOR NUMBER: 2.3.2-12																							
UNIT: Number		DISAGGREGATE BY: Sex, minorities or disadvantaged/marginalized groups, type of activity, age group																					
		<i>Geographic Location</i>						<i>Activity Title</i>						<i>Date</i>		<i>W</i>		<i>M</i>		<i>Total</i>			
		South Central Somalia, Puntland & Somaliland						Public forums, training of community mobilizers, drama performance, and meetings						April – June 2016		1243		1334		2577			
Results: The results does not include the estimate of people reached through media PSA, radio and television talk-shows and debates.																							
		<i>Baseline</i>		<i>Results Achieved Prior Periods</i>				<i>This Reporting Period 30/Jun/16</i>				<i>Reporting Period 30/Sep/16</i>		<i>Reporting Period 31/Dec/16</i>		<i>Reporting Period 31/Mar/17</i>		<i>FY 2016 Target</i>		<i>FY 2017 Target</i>		<i>End of Activity Target</i>	
				<i>Achieved</i>				<i>Target</i>		<i>Achieved</i>		<i>Target</i>		<i>Target</i>		<i>Target</i>		<i>Target</i>		<i>Target</i>		<i>Target</i>	
<i>Additional Criteria</i>		<i>W</i>	<i>M</i>	<i>W</i>	<i>M</i>	<i>W</i>	<i>M</i>	<i>W</i>	<i>M</i>	<i>W</i>	<i>M</i>	<i>W</i>	<i>M</i>	<i>W</i>	<i>M</i>	<i>W</i>	<i>M</i>	<i>W</i>	<i>M</i>	<i>W</i>	<i>M</i>		

<i>Total</i>	0	6621	-	2577	-	-	-	3,000	25,000	28,000							
<i>Gender*: Women (W), Men (M)</i>	0	0	3000	3621	-	-	1243	1334	-	-	-	-	-	-	-	-	-
<i>Somaliland</i>	0	0	2862	3432			644	611									
<i>Puntland</i>	0	0	23	10			278	304									

Table 11: SSG Indicator 3B.2 Performance Data Table

INDICATOR TITLE: NUMBER OF CIVIL SOCIETY ORGANIZATIONS (CSOS) RECEIVING USG ASSISTANCE ENGAGED IN ADVOCACY INTERVENTIONS			
INDICATOR NUMBER: 2.4.1-9			
<i>UNIT: Number of CSOs</i>	<i>DISAGGREGATE BY: Type of Initiative</i>		
	<i>Geographic Location</i>	<i>Type of Organization and Topic Areas</i>	<i>Sub-total - # of CSOs</i>
	Hargeisa - Somaliland	1) Solidarity Community Development organization-SCDO	1
	Garowe - Puntland	2) Action for Community Empowerment and Enterprise Development (ACEED)	1
	<i>Totals</i>		2
Results: USG Assistance counted is grants provided			

Additional Criteria	Baseline	Results Achieved Prior Periods	This Reporting Period 30/Jun/16		Reporting Period 30/Sep/16	Reporting Period 31/Dec/16	Reporting Period 31/Mar/17	FY 2016 Target	FY 2017 Target	End of Activity Target
		Achieved	Target	Achieved	Target	Target	Target	Target	Target	Target
Total (# of CSOs)	0	20	-	2	-	-	-	15	25	25
Federal Level	0	7	-	0						
Puntland	0	5	-	1						
Somaliland	0	8	-	1						

Table 12: SSG Indicator 4.3 Performance Data Table

INDICATOR TITLE: NUMBER OF CONSENSUS-BUILDING FORUMS (MULTI-PARTY, CIVIL/SECURITY SECTOR, AND/OR CIVIL/POLITICAL) HELD WITH USG ASSISTANCE						
INDICATOR NUMBER: 2.3.1-7						
UNIT: Number	DISAGGREGATE BY: Level (national/regional, parliament/ministry, etc.)					
	Geographic Location	Activity Title	Dates	Level	Number of forums	
	Garowe	Consultative forum to support 30% Women Quota (1 forums)		April 21, 2016	Regional/MPs and CSO's	1
	Mogadishu	Consultative forum on tax and revenue collection (1 forums)		May 19, 2016	Federal/Ministry/CSO	1
	Garowe	Consultative forum for enhanced cooperation between CSO's and MPs (1 forum)		June 9, 2016	Regional/MPs/CSO	1
	Garowe	Consultative forum on budget legislation process between CSO's and MPs (1 forum)		June 14, 2016	Regional/MPs and CSO's	1

Totals										4
Additional Criteria	Baseline	Results Achieved Prior Periods	This Reporting Period 30/Jun/16		Reporting Period 30/Sep/16	Reporting Period 31/Dec/16	Reporting Period 31/Mar/17	FY 2016 Target	FY 2017 Target	End of Activity Target
		Achieved	Target	Achieved	Target	Target	Target	Target	Target	Target
Total	0	27	0	4	0	0	0	36	12	66
Federal Level	0	26	0	1						
Puntland	0	1	0	3						
Somaliland	0	0	0	0						

Table 13: Benchmarks Tracker Table – Objective 1 & 2

Indicator #	Indicators	Target for Current Year 2016	Cumulative Achievement for FY2016				Comments: Institutions meeting Benchmarks
			Q1	Q2	Q3	Q4	
1.1	Proportion of targeted committees meeting all benchmarks for legislative process	3/10			0		At federal level: - Budget and finance committee met two benchmarks with the amendment & review/analysis of the PFM bill.

1A.1	Proportion of benchmarks for legislative process met by targeted committees	13/30	-	-	3/3 0	-	Interior committee met one benchmark with the review and analysis of the Mines & Explosive bill.
1.2	Proportion of targeted committees meeting all benchmarks for stakeholder consultation processes	2/4			0		
1A.2	Proportion of benchmarks for stakeholder consultation processes met by targeted committees	4/8			0		
1.3	Proportion of targeted committees meeting all benchmarks for oversight duties and responsibilities	3/6			0		
1A.3	Proportion of benchmarks for oversight duties and responsibilities met by targeted committees	4/6			0		
2.1	Proportion of targeted ministries with a filing system in place	0/11			0		At federal level:
2A.1	Proportion of benchmarks met by targeted ministries or government institution for filing systems in place	11/22			5/2 2		<ul style="list-style-type: none"> - Five target ministries completely met the requirements for the benchmark a category based filing system developed. - MoPWR has not fully met the criteria and was not included.

2.2	Proportion of targeted ministries meeting all benchmarks for human resources	4/8			0		
2A.2	Proportion of benchmarks met by targeted ministries for human resources	16/24			0		
2.3	Proportion of targeted ministries with core policies and SOPS developed and approved	8/8			0		Status: All the six target ministries at federal had partially fulfilled the benchmark requirements for this indicator, i.e. policies & SoPs were developed and disseminated. Approval is pending and expected during quarter Q4 2016.
2A.3	Proportion of core policies and SOPS developed and approved	8/8			0		
2.4	Proportion of targeted ministries meeting all benchmarks for planning systems	2/2			0		
2B.2	Proportion of benchmarks for planning systems met by MOPICs	4/4			0		
2.5	Proportion of targeted ministries meeting all benchmarks for assets management policy	6/11					Status: Three quarter of the benchmark criteria has been met for six ministries at federal level. <ul style="list-style-type: none"> - Asset management policy & inventory management tool developed and disseminated. - Implementation is pending and adoption expected as of next quarter.
2A.5	Proportion of benchmarks met by targeted ministries for assets management policy	12/22					

2.6	Proportion of targeted ministries meeting all benchmarks for communication systems and mechanisms	6/11			2/1 1	<p>Results at federal:</p> <ul style="list-style-type: none"> - MoPIC & MoPWR– met all the three benchmarks set during this quarter. - MoF, MoPIC & MoPWR approved the communication strategy. - MoPWR, MoICT, MoJ & MoPIC each met two benchmarks on websites and social media.
2B.3	Proportion of benchmarks for communications met by targeted ministries or government institution	18/33			11/ 33	
2A.4	Proportion of identified benchmarks met by Somaliland Ministry of Finance for internal audit	1/2			0	<p>Activity scope of work was completed & planning meetings done, start of assignment in is expected in next quarters.</p>
2B.1	Proportion of benchmarks for legislative drafting met by Puntland Ministry of Justice, Rehabilitation and Religious Affairs	2/2			0	

V. PERFORMANCE MONITORING

Data Management and Record Keeping Workshop for Grantees: On June 22, 2016, eight staff from four SSG Mogadishu-based grantees participated in a one-day workshop organized to review and update to streamline grantees' data collection and record keeping systems and practices. The workshop's aim was to align the grantee information collection efforts with SSG data needs as well as to orient the staff on SSG's activity monitoring and evaluation plan (AMEP) documentation requirements.

VI. LESSONS LEARNED

#	FLAGS IDENTIFIED	RESOLUTION
1	<p>The root of many of SSG's most significant implementation challenges results from poor ministerial communication during work plan development.</p> <p>In some areas, such as job descriptions and TORs, SSG learned that many ministries already had these documents. When discussing improved paper-based filing systems, SSG learned that (very often) there was no demand. One reason to this lack of demand is most likely the changes in staff at ministries. What had been priorities of previous staff had shifted from when the activity was discussed with them to when the activities were ready to be launched. There is however still an interest among SSG's partners to receive support with electronic information management and e-records, both to provide emergency recovery backup as well as for information sharing purposes. In the case of Somaliland, SSG interpreted work plan activity "support" as technical, yet the ministry only desired financial help.</p>	<p>Going forward, SSG will work much more collaboratively with partners in developing the 2016-17 work plan. SSG will work to shape the partnership so that the emphasis shifts to increasing the effectiveness of government, media, and civil society activists. If record keeping is linked to a specific task or capacity building involved in explicit procedures related to SSG technical assistance, SSG anticipates that our partners' demand for assistance to create better filing systems and record keeping will increase.</p>

#	REQUIRED ACTION POINTS BASED ON SPSS FINDINGS	RESOLUTION
1	N/A	N/A
#	LEARNING POINTS FOR FUTURE BASED ON SPSS FINDINGS	RESPONSE / IMPLEMENTATION ACTION PLAN

<p>1 Round 3 Monitoring and Verification Report to USAID for SSG submitted on May 15, 2016:</p> <p>The report covers 34 site visits on voter education & awareness activities by SSG grantees in Somaliland.</p> <p>Key learning points include:</p> <ol style="list-style-type: none"> 1. IP should include in grantee contracts a requirement for the consistent use of training evaluation forms, and where oral & participatory evaluation is deemed appropriate a consistent approach and ways to document it. 2. Grantee’s event sign-in sheet should include gender disaggregation. 3. Female representation at training events should reach a 40% minimum. 	<ol style="list-style-type: none"> 1. SSG organized a training for grantees based in Mogadishu on June 22 2016 and will roll out similar workshops in other regions to bolster their awareness and understanding of USAID training/events requirements: the standard procedures and minimum documentation needed. 2. Grantees will be instructed during future workshops on best alternatives to conduct training evaluations when written approach is not applicable i.e. methods that employ visual tools to evaluate trainings – which can be easily documented. 3. SSG will provide a preliminary training on gender awareness to all new grantees and as well as ongoing grants. 4. New grantee contracts will be reviewed to reinforce gender-balanced implementation of grants at all levels.
--	--

VII. PROGRESS ON LINKS TO OTHER ACTIVITIES

SSG continues to reinforce coordination efforts with donor partners in Somalia. As SSG’s new COP began his tenure, SSG primarily focused on introducing SSG’s leadership to other implementing donor partners to ensure effective donor coordination, while avoiding programming overlap.

Coordination Meeting with partners: The SSG COP, FGS Parliament’s Secretary General (SG), and the Chief of Staff of Office of the Speaker have met regularly to discuss ongoing SSG support and ideas for the upcoming program year. The COP also met with UNDP representatives, both the outgoing and incoming head of the parliament program, to work collaboratively in providing support to the Parliament.

VIII. PROGRESS ON LINKS TO HOST GOVERNMENT

As this quarter began, SSG’s new COP met with government partners for an introduction and discussion on work plan activities’ progress, areas of improvement, reoccurring challenges, and aligning priorities with available resources and timelines. SSG continues to reinforce the working relationship with the host government partners by placing an emphasis on realistic benchmarks, providing counterparts with hands-on capacity building support from SSG.

IX. INCLUSIVITY AND ACCESS

This quarter SSG, commenced its efforts to mainstream gender inclusivity in Puntland through civil society partners in the region. On April 21, 2016, SSG organized a one-day consultation forum on women's political participation and the proposed 30% gender quota legislative bill with the Federal Parliament. As the election season commences, SSG is hoping to use this political momentum to ignite national discussion on the importance of gender inclusivity and political participation for marginalized communities.

Despite these activities, there continues to be challenges with gender strategies when working with partners, as the exclusion of women continues to be the dominant cultural and religious frameworks of Somalia's government institutions. In Quarter 4, SSG will continue to look for opportunities to support increased participation of women in elections.

X. SUSTAINABILITY

This reporting period, SSG continued to strive for program continuity with the recent changes in leadership by reassuring our partners that SSG's commitment to work plan activities and governance strengthening work remains. As election season approached, SSG's government partners were focused on the electoral process, and to mitigate this challenge, SSG's capacity building work continued to support all levels of governmental institution's civil servants, ranging from the secretariats and other permanent staff members for institutional continuity. The aim of this sustainability strategy is to ensure that capacity building initiatives are not constantly interrupted by Somalia's changing political climate, and that the work of rebuilding Somalia's vital institutions continues. For example, SSG worked with the FGS Parliamentary secretariat on legislative research and analysis of the Public Financial Management Bill. This strategy is part of SSG's work designed to promote continuity with governance strengthening work.

XI. UPCOMING REPORTING PERIOD'S WORK PLAN

See Annex IV.

XII. ACTIVITY ADMINISTRATION

A. Constraints and Critical Issues

This reporting quarter marks the beginning of the campaign season for electoral candidates in Somalia's upcoming 2016 elections, which has impacted SSG's programming due to the absence of many government partners. In addition to the election session, June 6, 2016, marked the beginning of the month of Ramadan, which resulted in reduced government activity, office closure, and government partners travelling abroad for holidays.

B. Personnel

During the reporting period, SSG's new COP commenced his duties on April 21, 2016, replacing the previous COP. In operations, a procurement officer joined the operations team on May 20, 2016 to support SSG in ensuring that programming staff have the necessary support to conduct work plan activities.

C. Changes in the Project

There are no changes to report for this quarter.

D. Contract, Award or Cooperative Agreement Modifications and Amendments

The project received its fifth and sixth modifications in Q3. Modification No.5 increased the contract obligation, changed the alternate Contracting Officer Representative, and altered Section H.32 “Monitoring and Evaluation Program for Somalia.” It also added AIDAR clauses on information technology systems and accessibility and updated FAR 52.222-50 to reflect recent revisions. Modification No.6, increased the contract obligation to [REDACTED] 4. It also clarified portions of Section C, incorporated the Activity Scope of Work produced earlier in the project’s implementation, updated the reporting requirement for the ASOW. Additionally it updated the contract with current key personnel and removed the Objective I Team Leader key personnel position from the contract.

XIII. SUB-GRANTS

A. New Sub-Grant Award Details

Total amount in the approved budget for sub-grants: [REDACTED]

Total amount sub-awarded to date: [REDACTED]

Project Title: SSG-028 – Civic Education & Engagement Activities in Jubaland Related to the 2016 Elections in Somalia

Name of Sub-Grantee: Somali Youth Development Foundation (SYDF)

Agreement Performance Period: TBD

Agreement Amount (Total Estimated Cost): [REDACTED]

Geographic Locations for Implementation: Jubaland, Somalia

Project Description: Under this activity, SYDF will disseminate civic education and engagement information regarding the election through a variety of awareness raising activities. Specifically, SYDF will focus on providing a platform for youth to discuss and deliberate on ways in which they can participate in the electoral process. This includes developing and implementing a comprehensive community outreach strategy that utilizes a mix of media and direct community engagement, allowing youth, government leaders, and civil society to engage in election-related dialogue. SYDF will conduct two training of trainer’s workshops in the central districts of Doolow and Kismayo, bringing together 30 youth participants in each location. These youths will be trained as community mobilizers who will in turn conduct six public forum spreading overarching messages regarding the importance of active participation in the national electoral process. Three of these forums will take place in Gedo region (within the districts of Doolow, Garbahaarey, and Luuq) and three will take place in Lower Juba region (within the districts of Kismayo, Afmadow, and Dhoobley). SYDF will also utilize two vehicles with loudspeakers to spread electoral messages within Jubaland for 20 days each, as well as air 12 radio spots focused on participation in the electoral process.

Project Title: SSG-030 – Civic Education & Engagement Activities in Banadir, Hiraan, and Middle Shabelle Regions Related to the 2016 Elections in Somalia

Name of Sub-Grantee: Aragti Relief and Development Organization (ARDO)

Agreement Performance Period: 4/19/2016 to 8/18/2016

Agreement Amount (Total Estimated Cost): ██████████

Geographic Locations for Implementation: Banadir, Hiraan, and Middle Shabelle Regions, Somalia

Project Description: Under this activity, ARDO will provide a platform for women and youth to discuss and deliberate on ways in which they can participate in the electoral process. This includes developing a comprehensive outreach strategy that utilizes a mix of media and direct community engagement to promote women's participation and leadership so that electoral processes are more inclusive, responsive, egalitarian, and democratic. ARDO will conduct two training of trainer's workshops in Hiraan and Middle Shabelle, bringing together 40 youth and women participants. These participants will be trained as community mobilizers who will in turn conduct eight public forums, six within Hiraan region and two forums within Middle Shabelle region spreading overarching messages regarding the importance of active participation in the national electoral process. ARDO will also utilize five vehicles with loudspeakers to spread electoral messages within Hiraan and Middle Shabelle for a total of 10 days per vehicle, as well as air four radio talk shows focused on participation in the electoral process.

Project Title: SSG-031 – Civic Education & Engagement Activities in Banadir, South-West, & Galmudug Regions Related to the 2016 Elections in Somalia

Name of Sub-Grantee: Center for Research and Dialogue (CRD)

Agreement Performance Period: TBD

Agreement Amount (Total Estimated Cost): ██████████

Geographic Locations for Implementation: Banadir, South-West, & Galmudug Regions, Somalia

Project Description: Under this activity, CRD will disseminate civic education and engagement information regarding the 2016 Somalia election through a variety of awareness raising activities. This includes six training of trainer's workshops that will target 56 participants in each of the regions of Galmudug and South-West. These participants will be trained as community mobilizers to conduct a total of 18 public forums, seven of which will take place in Galmudug region (in the districts of Adaado, Galkacyo, Hobyo, Gelinsoor, Dhusomareb, Xerale, and Abdugwaq), seven of which will take place in South-West region (in the districts of Afgoi, Baidoa, Merca, Buurhakaba, Walaweyn, Wajid, and Hudur) and four in Banadir region (in the districts of Wadajir, Warta-Nabada, Yaaqshid, and Shingani). These forums will spread overarching messages regarding the importance of active participation in the national election process. Media coverage will also be provided for the opening sessions of the forums through ten television spots that will be aired during prime time. CRD will also produce six short video clips from the forums, each approximately 10-20 minutes each, to be posted on YouTube and shared with media groups for broadcast throughout Somalia.

Project Title: SSG-032 – Supporting the Ministry of Planning and National Development with Essential Equipment

Name of Sub-Grantee: Ministry of Planning and National Development (MoNPD)

Agreement Performance Period: 5/10/2016 to 12/09/2016

Agreement Amount (Total Estimated Cost): ██████████

Geographic Locations for Implementation: Hargeisa, Somaliland

Project Description: This activity seeks to provide targeted staff in Somaliland's MoNPD with the equipment necessary to build their capacity and effectively carry out their essential functions. The MoNPD will receive a variety of IT equipment and furniture that includes desktops, laptops, printers, a camera, shredder, projector, filing cabinet, conference table, executive office chair and desk, conference chairs, office chairs, and office desks. The MoNPD's equipment needs were identified during consultative meetings, discussions, and a

functional review of the MoNPD, during which it became apparent that the MoNPD not only was faced with weak technical capacity but also challenged with poorly equipped offices, specifically IT equipment and furniture. To mitigate this, SSG will provide basic equipment for targeted government staff within the MoNPD to make their work easier, efficient, and sustainable in the long-term.

Project Title: SSG-033 – Supporting the Ministry of Finance with Essential Equipment

Name of Sub-Grantee: Ministry of Finance (MoF)

Agreement Performance Period: 5/03/2016 to 12/02/2016

Agreement Amount (Total Estimated Cost): ██████████

Geographic Locations for Implementation: Hargeisa, Somaliland

Project Description: This activity seeks to provide targeted staff in the Somaliland's MoF with the equipment necessary to build their capacity and effectively carry out their essential functions. The MoF will receive a variety of IT equipment and furniture that includes desktops, laptops, printers, scanners, a camera, projector, shredder, filing cabinet, conference table and chairs, office desks and chairs, and an executive office desk and chair. The MoF's equipment needs were identified during consultative meetings and discussions with the MoF, during which it became apparent that the MoF not only was faced with weak technical capacity but also challenged with poorly equipped offices, specifically IT equipment and furniture. To mitigate this, SSG will provide basic equipment for targeted government staff within the MoF to make their work easier, efficient, and sustainable in the long-term.

Project Title: SSG-034 – Supporting the Parliamentary Committee on Budget and Finance with Essential Equipment

Name of Sub-Grantee: Parliamentary Committee on Budget and Finance (PCoB&F)

Agreement Performance Period: 4/27/2016 to 11/26/2016

Agreement Amount (Total Estimated Cost): ██████████

Geographic Locations for Implementation: Hargeisa, Somaliland

Project Description: This activity seeks to provide targeted committee members and staff in Somaliland's PCoB&F with the equipment necessary to build their capacity and effectively carry out their essential functions. PCoB&F will receive a variety of IT equipment and furniture that includes desktops, printers, a laptop, camera, projector, shredder, filing cabinet, executive office chair and desk, office chairs and desks, a conference table, and conference table chairs. PCoB&F's equipment needs were identified during consultative meetings, discussions, and a functional review of the PCoB&F, during which it became apparent that PCoB&F not only was faced with weak technical capacity but also challenged with poorly equipped offices, specifically IT equipment and furniture. To mitigate this, SSG will provide basic equipment for targeted committee members and staff within the Somaliland Parliament to make their work easier, efficient, and sustainable in the long-term.

Project Title: SSG-035 – Supporting the Parliamentary Committee on Constitution with Essential Equipment

Name of Sub-Grantee: Parliamentary Committee on Judiciary, Constitution and Human Rights (PCoJCHR)

Agreement Performance Period: 4/27/2016 to 11/26/2016

Agreement Amount (Total Estimated Cost): ██████████

Geographic Locations for Implementation: Hargeisa, Somaliland

Project Description: This activity seeks to provide targeted committee members and staff in Somaliland's PCoJCHR with the equipment necessary to build their capacity and effectively carry out their essential functions. PCoJCHR will receive a variety of IT equipment and furniture that includes desktops, printers, a laptop, camera, projector, shredder, filing cabinet, executive office chair and desk, office chairs and office

desks, a conference table and conference table chairs. PCoJCHR's equipment needs were identified during consultative meetings, discussions, and a functional review of the PCoJCHR, during which it became apparent that PCoJCHR not only was faced with weak technical capacity but also challenged with poorly equipped offices, specifically IT equipment and furniture. To mitigate this, SSG will provide basic equipment for targeted committee members and staff within the Somaliland Parliament to make their work easier, efficient, and sustainable in the long-term.

Project Title: SSG-036 – Supporting the Somaliland Parliamentary Committee on Environment with Essential Equipment

Name of Sub-Grantee: Parliamentary Committee on Environment (PCoE)

Agreement Performance Period: 4/27/2016 to 11/26/2016

Agreement Amount (Total Estimated Cost): ██████████

Geographic Locations for Implementation: Hargeisa, Somaliland

Project Description: This activity seeks to provide targeted committee members and staff in Somaliland's PCoE with the equipment necessary to build their capacity and effectively carry out their essential functions. PCoE will receive a variety of IT equipment and furniture that includes desktops, printers, a laptop, camera, projector, shredder, executive office chair and desk, office desks and chairs, filing cabinet, conference table, and conference table chairs. PCoE's equipment needs were identified during consultative meetings, discussions, and a scorecard assessment with PCoE, during which it became apparent that PCoE not only was faced with weak technical capacity but also challenged with poorly equipped offices, specifically IT equipment and furniture. To mitigate this, SSG will provide basic equipment for targeted committee members and staff within the Somaliland Parliament to make their work easier, efficient, and sustainable in the long-term.

Project Title: SSG-037 – Supporting the Office of the Solicitor General with Essential Equipment

Name of Sub-Grantee: Office of the Solicitor General (OSG)

Agreement Performance Period: 4/26/2016 to 11/25/2016

Agreement Amount (Total Estimated Cost): ██████████

Geographic Locations for Implementation: Hargeisa, Somaliland

Project Description: This activity seeks to provide targeted committee members and staff in Somaliland's OSG with the equipment necessary to build their capacity and effectively carry out their essential functions. OSG will receive a variety of IT equipment and furniture that includes desktops, laptops, printers, a scanner, camera, projector, shredder, filing cabinet, executive office desk and chair, office desks and chairs, a conference table and conference table chairs. OSG's equipment needs were identified during consultative meetings, discussions, and a functional review of the OSG, during which it became apparent that OSG not only was faced with weak technical capacity but also challenged with poorly equipped offices, specifically IT equipment and furniture. To mitigate this, SSG will provide basic equipment for targeted committee members and staff within the Somaliland Parliament to make their work easier, efficient, and sustainable in the long-term.

Project Title: SSG-038 – Supporting the Secretary General's Office with Essential Equipment

Name of Sub-Grantee: Secretary General's Office (SGO)

Agreement Performance Period: 4/27/2016 to 11/26/2016

Agreement Amount (Total Estimated Cost): ██████████

Geographic Locations for Implementation: Hargeisa, Somaliland

Project Description: This activity seeks to provide targeted staff in Somaliland's SGO with the equipment necessary to build their capacity and effectively carry out their essential functions. The SG will receive a variety of IT equipment and furniture that includes desktops, printers, a laptop, camera shredder, projector, scanner,

filing cabinet, executive office desk and chair, office desks and chairs, conference table, and conference table chairs. The SGO's equipment needs were identified during consultative meetings, discussions, and a functional review of the SGO, during which it became apparent that the office not only was faced with weak technical capacity but also challenged with poorly equipped offices, specifically IT equipment and furniture. To mitigate this, SSG will provide basic equipment for targeted government staff within the SGO to make their work easier, efficient, and sustainable in the long-term.

Project Title: SSG-039 – Supporting the Ministry of Planning and International Cooperation with Essential Equipment

Name of Sub-Grantee: Ministry of Planning and International Cooperation (MoPIC)

Agreement Performance Period: 5/22/2016 to 12/21/2016

Agreement Amount (Total Estimated Cost): ██████████

Geographic Locations for Implementation: Garowe, Puntland, Somalia

Project Description: This activity seeks to provide targeted staff in Puntland's Ministry of Planning and International Cooperation (MoPIC) with the equipment necessary to build their capacity and effectively carry out their essential functions. MoPIC will receive a variety of IT equipment and furniture that includes desktops, laptops, printers, a camera, scanner, filing cabinet, shredder, projector, executive office chairs and desks, a conference table and conference table chairs, and office desks and chairs. The MoPIC's equipment needs were identified during consultative meetings, discussions, and a functional review of the MoPIC, during which it became apparent that the MoPIC not only was faced with weak technical capacity but also challenged with poorly equipped offices, specifically IT equipment and furniture. To mitigate this, SSG will provide basic equipment for targeted government staff within the MoPIC to make their work easier, efficient, and sustainable in the long-term.

Project Title: SSG-040 – Supporting the Ministry of Justice with Essential Equipment

Name of Sub-Grantee: Ministry of Justice (Moj)

Agreement Performance Period: 05/22/2016 to 12/21/2016

Agreement Amount (Total Estimated Cost): ██████████

Geographic Locations for Implementation: Garowe, Puntland, Somalia

Project Description: This activity seeks to provide targeted staff in Puntland's Ministry of Justice (Moj) with the equipment necessary to build their capacity and effectively carry out their essential functions. The Moj will receive a variety of IT equipment and furniture that includes desktops, laptops, printers, a camera, a scanner, shredder, projector, filing cabinet, executive office desks and chairs, conference table and conference table chairs, and office desks and chairs. The Moj's equipment needs were identified during consultative meetings, discussions, and a functional review of the Moj, during which it became apparent that the Moj not only was faced with weak technical capacity but also challenged with poorly equipped offices, specifically IT equipment and furniture. To mitigate this, SSG will provide basic equipment for targeted government staff within the Moj to make their work easier, efficient, and sustainable in the long-term.

Project Title: SSG-041 – Supporting the Parliamentary Committee on Budget and Finance with Essential Equipment

Name of Sub-Grantee: Parliamentary Committee on Budget and Finance (PCoB&F)

Agreement Performance Period: 5/22/2016 to 12/21/2016

Agreement Amount (Total Estimated Cost): ██████████

Geographic Locations for Implementation: Garowe, Puntland, Somalia

Project Description: This activity seeks to provide targeted committee members and staff in Puntland's PCoB&F with the equipment necessary to build their capacity and effectively carry out their essential functions. PCoB&F will receive a variety of IT equipment and furniture that includes printers, executive desks and chairs, a desktop, laptop, camera, projector, shredder, office desk and chair, filing cabinet, conference table and conference table chairs. PCoB&F's equipment needs were identified during consultative meetings, discussions, and a scorecard assessment with PCoB&F, during which it became apparent that PCoB&F not only was faced with weak technical capacity but also challenged with poorly equipped offices, specifically IT equipment and furniture. To mitigate this, SSG will provide basic equipment for targeted committee members and staff within the Puntland Parliament to make their work easier, efficient, and sustainable in the long-term.

Project Title: SSG-042 – Supporting the Parliamentary Committee on Legal Affairs with Essential Equipment

Name of Sub-Grantee: Parliamentary Committee on Legal Affairs (PCoLA)

Agreement Performance Period: 5/22/2016 to 12/21/2016

Agreement Amount (Total Estimated Cost): ██████████

Geographic Locations for Implementation: Garowe, Puntland, Somalia

Project Description: This activity seeks to provide targeted committee members and staff in Puntland's PCoLA with the equipment necessary to build their capacity and effectively carry out their essential functions. The PCoLA will receive a variety of IT equipment and furniture that includes a desktop, laptop, printers, camera, projector, shredder, executive office chairs and desks, office desks and chairs, filing cabinet, conference table and conference table chairs. The PCoLA's equipment needs were identified during consultative meetings, discussions, and a scorecard assessment with the PCoLA, during which it became apparent that the PCoLA not only was faced with weak technical capacity but also challenged with poorly equipped offices, specifically IT equipment and furniture. To mitigate this, SSG will provide basic equipment for targeted committee members and staff within the Puntland Parliament to make their work easier, efficient, and sustainable in the long-term.

Project Title: SSG-043 – Supporting the Office of the President with Essential Equipment

Name of Sub-Grantee: Office of the President (OoP)

Agreement Performance Period: 5/22/2016 to 12/21/2016

Agreement Amount (Total Estimated Cost): ██████████

Geographic Locations for Implementation: Garowe, Puntland, Somalia

Project Description: This activity seeks to provide targeted committee members and staff in the OoP with the equipment necessary to build their capacity and effectively carry out their essential functions. The OoP will receive a variety of IT equipment and furniture that includes desktops, laptops, printers, a scanner, camera, projector, shredder, executive office desks and chairs, office desks and chairs, filing cabinet, conference table, and conference table chairs. The OoP's equipment needs were identified during consultative meetings, discussions, and a scorecard assessment with the OoP, during which it became apparent that the OoP not only was faced with weak technical capacity but also challenged with poorly equipped offices, specifically IT equipment and furniture. To mitigate this, SSG will provide basic equipment for targeted committee members and staff within the office of the president to make their work easier, efficient, and sustainable in the long-term.

Project Title: SSG-044 – Supporting the Office of the Speaker with Essential Equipment

Name of Sub-Grantee: Office of the Speaker (OoS)

Agreement Performance Period: 5/10/2016 to 12/9/2016

Agreement Amount (Total Estimated Cost): ██████████

Geographic Locations for Implementation: Garowe, Puntland, Somalia

Project Description: This activity seeks to provide targeted staff in the Office of the Speaker (OoS) with the equipment necessary to build their capacity and effectively carry out their essential functions. OoS will receive a variety of IT equipment and furniture that includes desktops, laptops, printers, a camera, shredder, projector, filing cabinet, executive office chairs and desks, a conference table and conference table chairs. The OoS's equipment needs were identified during consultative meetings as well as discussions with the Secretary General of the OoS who stressed the weak technical capacity and the poorly equipped offices, specifically in regards to a lack of IT equipment and furniture. To mitigate this, SSG will provide basic equipment for targeted government staff within the OoS to make their work easier, efficient, and sustainable in the long-term.

B. Summary of all Sub-Grants to date

Grant No.	Sub-Awardee Name	Start Date for This Sub-Awardee	End Date for This Sub-Awardee	Amount for This Sub-Awardee	Date Last Audit Conducted	Location of Implementation (Region, Town, & District as applicable)
SSG-001	Somaliland Youth Society (SYS)	12/27/2015	3/26/2016	████████	N/A	Togdheer region, Somaliland
SSG-002	Solidarity Youth Voluntary Organization (SOYVO)	12/28/2015	3/27/2016	████████	N/A	Togdheer region, Somaliland
SSG-003	Ministry of Finance (MoF)	4/4/2016	10/3/2016	██████	NA	Mogadishu, Somalia
SSG-004	Women Rehabilitation & Development Association (WORDA)	2/25/2016	6/24/2016	██████	NA	Maroodijeex region, Somaliland
SSG-005	Somaliland National Disability Forum (SNDF)	2/25/2016	6/24/2016	██████	NA	Maroodijeex region, Somaliland
SSG-006	Disability Action Network (DAN)	1/11/2016	7/10/2016	██████	NA	Regions of Togdheer, Sanaag, Awdal, Saaxil, and Sool, Somaliland
SSG-007	Academy for Development and Advocacy of Minorities (ADAM)	1/15/2016	7/14/2016	██████	NA	Regions of Maroodijeex, Togdheer, Sanaag, Awdal, Saaxil, and Sool, Somaliland
SSG-008	Somaliland Association for Youth Salvation (SAYS)	2/1/2016	5/31/2016	██████	NA	Awdal region, Somaliland

SSG-009	Somaliland Women's Research and Action Group (SOWRAG)	2/15/2016	6/14/2016	██████	NA	Saaxil region, Somaliland
SSG-010	Solidarity Community Development Organization (SCDO)	TBD	TBD	██████	NA	Saanag region, Somaliland
SSG-011	Ministry of Planning and International Cooperation (MoPIC)	4/6/2016	11/5/2016	██████	NA	Mogadishu, Somalia
SSG-012	Ministry of Interior and Federal Affairs (MoIFA)	3/21/2016	10/20/2016	██████	NA	Mogadishu, Somalia
SSG-013	Ministry of Justice (MoJ)	2/28/2016	9/27/2016	██████	NA	Mogadishu, Somalia
SSG-014	Ministry of Information, Culture, and Tourism (MoICT)	3/30/2016	10/31/2016	██████	NA	Mogadishu, Somalia
SSG-015	Ministry of Public Works, Reconstruction, and Housing (MoPWR)	2/28/2016	9/27/2016	██████	NA	Mogadishu, Somalia
SSG-016	Office of the President (OoP)	2/28/2016	9/27/2016	██████	NA	Mogadishu, Somalia
SSG-017	Office of the Prime Minister (OoPM)	1/25/2016	8/24/2016	██████	NA	Mogadishu, Somalia
SSG-018	Office of the Speaker (OoS)	2/29/2016	9/28/2016	██████	NA	Mogadishu, Somalia
SSG-019	Parliamentary Committee on Budget and Finance (PCoB&F)	2/29/2016	9/28/2016	██████	NA	Mogadishu, Somalia
SSG-020	Parliamentary Committee on Media and Communication (PCoM&C)	2/29/2016	9/28/2016	██████	NA	Mogadishu, Somalia
SSG-021	Parliamentary Committee on Human Rights (PCoHR)	2/29/2016	9/28/2016	██████	NA	Mogadishu, Somalia
SSG-022	Parliamentary Committee on Interior (PCoI)	2/29/2016	9/28/2016	██████	NA	Mogadishu, Somalia
SSG-023	Parliamentary Committee on Economy, Trade, and Industry (PCoETI)	2/29/2016	9/28/2016	██████	NA	Mogadishu, Somalia

SSG-024	Sool United Non-Governmental Organization (SUNGO)	TBD	TBD	██████	NA	Sool region, Somaliland
SSG-025	Alliance Consulting Group (ACG)	3/7/2016	7/5/2016	██████	NA	Regions of Banadir and Middle Shabelle, South-Central Somalia
SSG-026	Radio Dalsan	3/22/2016	7/21/2016	██████	NA	Regions of Galguduud, South-West, Banadir, and Middle Shabelle, South-Central Somalia
SSG-027	Kasmo Radio	3/22/2016	7/21/2016	██████	NA	Regions of Banadir, Lower Shabelle, and Middle Shabelle, South-Central Somalia
SSG-028	Somali Youth Development Foundation (SYDF)	TBD	TBD	██████	NA	Jubaland, Somaliland
SSG-029	Action for Community Empowerment and Enterprise Development (ACEED)	3/28/2016	7/29/2016	██████	NA	Puntland
SSG-030	Aragti Relief and Development Organization (ARDO)	4/20/2016	8/19/2016	██████	NA	Banadir, Hiraan, and Middle Shabelle Regions, Somalia
SSG-031	Center for Research and Dialogue (CRD)	TBD	TBD	██████	NA	Banadir, South-West, & Galmudug Regions, Somalia
SSG-032	Ministry of Planning and National Development (MoNPD)	4/15/2016	11/15/2016	██████	NA	Hargeisa, Somaliland
SSG-033	Ministry of Finance (MoF)	4/15/2016	11/14/2016	██████	NA	Hargeisa, Somaliland
SSG-034	Parliamentary Committee on Budget and Finance (PCoB&F)	4/15/2016	11/14/2016	██████	NA	Hargeisa, Somaliland
SSG-035	Parliamentary Committee on Judiciary, Constitution and Human Rights (PCoJCHR)	4/15/2016	11/14/2016	██████	NA	Hargeisa, Somaliland
SSG-036	Parliamentary Committee on Environment (PCoE)	4/27/2016	11/26/2016	██████	NA	Hargeisa, Somaliland

SSG-037	Office of the Solicitor General (OSG)	4/15/2016	11/14/2016	██████	NA	Hargeisa, Somaliland
SSG-038	Secretary General's Office (SGO)	4/15/2016	11/14/2016	██████	NA	Hargeisa, Somaliland
SSG-039	Ministry of Planning and International Cooperation (MoPIC)	5/22/2016	12/21/2016	██████	NA	Garowe, Puntland
SSG-040	Ministry of Justice (MoJ)	5/22/2016	12/21/2016	██████	NA	Garowe, Puntland
SSG-041	Parliamentary Committee on Budget and Finance (PCoB&F)	5/22/2016	12/21/2016	██████	NA	Garowe, Puntland
SSG-042	Parliamentary Committee on Legal Affairs (PCoLA)	5/22/2016	12/21/2016	██████	NA	Garowe, Puntland
SSG-043	Office of the President (OoP)	5/22/2016	12/21/2016	██████	NA	Garowe, Puntland
SSG-044	Office of the Speaker (OoS)	5/10/2016	12/9/2016	██████	NA	Garowe, Puntland

C. GPS Information

Not applicable.

D. List of Deliverables

See Annex II.

E. Summary of Non-USG Funding or Cost-Share, if Applicable

Not applicable.

F. Type of Accounting System Used During Reporting Period

The accounting system used is Abacus, a Chemonics-specific electronic system.

ANNEXES AND ATTACHMENTS

Annexes

- I. Schedule of Future Events**
- II. List of Deliverables**
- III. Environmental Monitoring**
- IV. Work Plan Update**

Attachments

- I. Financial Information**

Annex I: SCHEDULE OF FUTURE EVENTS

Date	Location*	Activity
Quarter 4	Mogadishu, Banadir	MoF non-salary recurrent costs: Follow up technical assistance to be provided to 4 MDAs by SSG (OPM, OP, Parliament, MoICT)
Quarter 4	Mogadishu, Banadir	Asset Management: monitor utilization and actual implementation of asset management inventory database
Quarter 4	Mogadishu, Banadir	MoPIC M&E: Develop subject matter expertise with M&E unit to provide technical assistance in implementation of M&E NDP oversight
Quarter 4	Mogadishu, Banadir	NDP Action Plans: Support MoPIC taskforce team to prepare Action Plans for NDP
Quarter 4	Mogadishu, Banadir	Public hearing/consultation for the PFM bill
Quarter 4	Mogadishu, Banadir	Budget Analysis: Hands-on skill development for the budget and finance committee staff to assist them in preparing for upcoming budget year.
Quarter 4	Mogadishu, Banadir	Interactive programs for women, youth and disability through Radio/National TV Panel discussion on election piece and how to increase women candidates in the upcoming election, the 30% women quota and other pieces of legislation
Quarter 4	Mogadishu, Banadir	Advocacy training for CSOs around disability, sexual violence bill and other bills
Quarter 4	Mogadishu, Banadir	Skill Development for Journalists for covering elections and pieces of legislation
Quarter 4	Hargeisa, Somaliland	Consultative forums between key committees' MPs and CSOs with a focus on budget and finance legislation in all three regions via international STTA and local staff.
Quarter 4	Hargeisa, Somaliland	In-kind grants to support government entities and parliament (MoNPD, MoF, PCoB&F, PCoJCHR, PCoE, OSG and SGO)
Quarter 4	Hargeisa, Somaliland	Recruit STTA to support the MoF internal audit function, support internal control reform, and provide guidance on implementing a basic standard internal audit system compatible with the PFM law. Develop standardized method of rolling this out to all government bodies.
Quarter 4	Hargeisa, Somaliland	Provide STTA to develop MoNDP monitoring and evaluation skills at the regional ministerial offices.

Date	Location*	Activity
Quarter 4	Hargeisa, Somaliland	Facilitate consultative forums between key committees' MPs and CSOs with a focus on budget and finance legislation in all three regions
Quarter 4	Hargeisa, Somaliland	Assist the MoPND to conduct NGO registration and registration renewals in a simple online system
Quarter 4	Hargeisa, Somaliland	Support the MoF to move from single year budgeting to multi-year budgeting, by providing a combination of STTA and on the job training on how to develop and use a multi-year budget system, including training on basic budgeting processes and budget calendar development.
Quarter 4	Hargeisa, Somaliland	Support the review of the Somaliland National Aid Coordination Policy through a combination of STTA and local staff.
Quarter 4	Hargeisa, Somaliland	Award grants to CSO partners to work in close partnership with MoF to conduct consultative forums on national and regional budgets in all three regions
Quarter 4	Hargeisa, Somaliland	Award grants to CSO partners to conduct work related to civic engagement, the election process, and the national development plan
Quarter 4	Garowe, Puntland,	Four days advocacy skill development training for three CSOs, five members from each CSO.
Quarter 4	Garowe, Puntland,	Two-days skill development training on human resources for key government and parliament staff.
Quarter 4	Garowe, Puntland,	In-kind grants to support government entities and parliament (MoPIC, MoJ, PCoB&F), PCoLA, OoP and OoS).
Quarter 4	Garowe, Puntland,	Skill development training on in-kind grants for key government ministries and parliament
Quarter 4	Garowe, Puntland,	Skills development for MOJRAR of trainers on new legislative drafting guidelines. These staff will then roll out the guidelines to other ministries.

Annex II: LIST OF DELIVERABLE PRODUCTS

Client Deliverables:

1. March Weekly Updates
2. March Monthly Report
3. April Weekly Updates
4. April Monthly Report
5. June Weekly Updates
6. June Monthly Report

Public Outreach Documents:

1. April 2016 Snapshot
2. May 2016 Snapshot
3. June 2016 Snapshot

Training Materials: Includes products such as agendas, handouts, training modules/presentations, training manuals, training reports, tools, and evaluation forms as applicable for the courses listed below.

1. Gendering Legislation for Parliamentary Secretariat/Clerks
2. CSO Engagement with the Government
3. Advocacy Methods and Tools
4. Non-Tax Revenue: Collecting User Fees
5. CSO and Media engagement with Legislature
6. Webmaster Training
7. Governance Workshop
8. Interactive Interviews for Journalists with Government Officials.
9. Advocacy Campaign Development
10. Office Administration
11. Data Management and Records Keeping Workshop
12. Media Management Training for Editors, Directors and Journalists

Trips and Draft/Final Reports:

13. LSTTA Legislative Analysis Report on National Environment Bill – Somaliland
14. LSTTA Legislative Analysis Report on Solid and Liquid Waste Management Bill – Somaliland
15. LSTTA Legislative Analysis Report on Remittance Bill – Somaliland
16. LSTTA Legislative Analysis Report on Anti-Money Laundering Bill – Somaliland
17. Draft Communication Strategy – SL Ministry of Finance – Office of the PFM
18. Report on consultative forum to support 30% Women Quota in Puntland
19. Report on forum to support tax and revenue collection in Mogadishu
20. Report on forum for enhanced cooperation between CSO's and MPs in Puntland
21. Report on consultative forum on budget legislation process between CSO's and MPs – Puntland
22. Report on youth political participation forum held in Mogadishu.
23. Final Report Legislative Strengthening and Mentoring STTA – Erin – April 2016
24. Final Report Advocacy Implementation Tools – STTA Ban Saraf – April 2016
25. Final Report Non-Recurrent Fees Support – STTA Anna Lamberson – April 2016
26. Report on review and analysis of the Mines and Explosive Devices bill
27. PFM Workshop in Nairobi agenda

Other Technical Products

1. Voter education grantees milestone reports/deliverables.
2. Talk-show with Minister of Planning on NDP – Bandhiga Program of SNTV (April 2016)
3. Draft Samples – Set of Laws Printed for Office of the Solicitor General – Somaliland

4. Asset Management policy for MoICT, MoPWR, MoPIC, MoF, MoJ and MoIFA, OP and OPM.
5. Asset Management Database for MoICT, MoPWR, MoPIC, MoF, MoJ and MoIFA, OP and OPM.
6. Presentation on Asset Management for the six ministries plus OP and OPM
7. Filing System Assessment Report for six ministries. (12 TORs + JDs for MoIFA, 13 TORs + JDs for MoICT, and 6 TORs + JDs for MoPWR and Job Descriptions for MoF HR director & auditing director).
8. Performance Evaluation Forms for MoF
9. Public Service Announcement Audio and Videos for NDP

Annex III: ENVIRONMENTAL MONITORING

The Initial Environmental Examination (IEE) and Request for Categorical Exclusion for USAID/Somalia's Peace and Security (PS) and Governing Justly and Democratically (GJD) assessment is for FY2014 through FY2019. All activities anticipated under the SSG contract are covered by the categorical exclusion issued in the IEE. The relevant text is included below:

Activity	Categorical Exclusion(s)	Negative Determination	Positive Determination	Deferral
623-00030: Somalia Governance Capacity Building	✓			
623-00026: People to People Environment Peace-Building in Somalia (PPEPS)	✓			
623-0005: Transition Initiative for Somalia (TIS-IOM)	✓	✓ (w/conditions)		
623-0000: Transition Initiative for Somalia (TIS-DAI)	✓	✓ (w/conditions)		
623-0000: Somalia Monitoring and Evaluation Activity	✓			
Activities covered under this IEE				
Transition Initiatives and Stabilization (TIS) Extension <ol style="list-style-type: none"> 1) Rehabilitation of health clinics, local markets, and government and public buildings 2) Road repairs: 3) Water Supply and Sanitation 4) Irrigation System Projects 5) Sub-grants and Sub-awards 	✓	✓ (w/conditions)		
Transition Initiatives and Stabilization Plus (TIS+) (\$ 70 M) <ol style="list-style-type: none"> 1) Rehabilitation of health clinics, local markets, and government and public buildings 2) Road repairs: 3) Water Supply and Sanitation 4) Irrigation System Projects: 5) Sub-grants and Sub-awards 	✓	✓ (w/conditions)		
Somalia Engineering and Architecture (SEA)	✓			
Strengthening Somali Governance (SSG) (All the proposed activities)	✓			
Engaging Somalis in Peaceful Political Processes	✓			
Somalia Program Support Services (SPSS) – All Activities	✓			
Foreign Assistance Objective 6: Program Design & Learning (PD&L)	✓			

Annex IV: WORK PLAN UPDATE

Task	Sub Activity Title	Status	Work to be done Q4
Objective I			
I.1	Provide STTA and local staff support to key committees and the secretariat to strengthen their legislative drafting skills . This includes how to review, analyze, and amend draft bills, and support for applying those skills to the review and analysis of bills they are responsible for.	STTA, provided two sessions of the “Legislative Development Process: Analysis and Drafting” in Hargeisa and Mogadishu for parliaments staff. STTA Training to Somaliland Parliaments staff on “Effective meeting, Roles and Responsibilities of Committee Members, & Public Consultations” Practical research / analysis /drafting technical assistance (TA) with staff from HoP Interior and Budget Committees.	SSG is optimistic that, in collaboration with the FGS HoP, it will have a strong staff research, analysis, and drafting activity – linked to committee identified issues and legislative topics. It will likely be a key aspect of the 2016-17 work plan, but we will work to introduce the work in Q4. If successful, SSG will offer the service for SL and PL.
I.2	Provide STTA to work with select targeted committees to understand and carry out parliamentary oversight functions and responsibilities with line Ministries and institutions.	SKD for FGS parliamentarians from the Budget and Finance Committee on oversight responsibilities, head to head transfers, and use of contingency funds, March, 2016.	Puntland and Somaliland still outstanding. Planned Post Ramadan
I.3	In-kind grants to support committee needs.	Awaiting Puntland furniture and computers for SL / Puntland – in process	Delivery of electronics in SL / PL, and furniture in PL
I.4	Assist the Somaliland and Puntland Secretariats in the development and/or updating of their website .	Puntland done / Somaliland in development	Completion and training.
I.5	Assist key committees in all three regions with holding public hearings on their legislation.	Public consultations have been held	Seek to make a transition from consultation/outreach to Parliament public hearings.
I.6	Support and encourage the Parliaments in all three regions to engage CSOs in key committees’ work.	Ongoing	SSG plans to link advocacy to legislative opportunities. Possible examples include Advocacy Bill, gender violence and 30% Women’s Quota bills.
I.7	Support the department of public relations within the	Seek to minimize payments for printing	SSG will offer to assist with e-docs

	Secretariat in Somaliland in printing publications.		
1.8	International STTA to provide skills development on gender-focused analysis of bills to one FGS committee.	Work on 30% Women's Quota vote. SSG is working to renew work with bill advocates. Future work on women's anti-violence legislation in planning stage.	SSG will initiate work on gender issues that will likely continue into 2016-17
1.9	Provide STTA to the three budget committees and their staff to gain a better understanding of the procedures for government budgeting , budget implementation, budget oversight, budget planning and mid-review processes.	Work with committees on PFM legislation in FGS and SL. Puntland under planning	SSG will seek to work with Budget Committees on the budget formulation process for Sept-Dec, beginning the prep work in Q4
1.10	Provide local STTA to support the Budget, Economy and Finance Committee with PFM related bills in Somaliland.	Support provided for all PFM bills	Ongoing support for the federal Parliament PFM legislative work.
Objective 2			
2.1	Organizational capacity building, as needed and appropriate, in public financial management including annual budget preparation, and mid-year budget preparation and reporting via a combination of STTA, local staff and on-the-job training.	<p>Trainings to select ministries on basic accounting, internal audit, statistics, research and analysis skills conducted in November - December 2015</p> <p>No work done regarding budget preparation or financial reporting. This work was not a priority identified by the MoF.</p> <p>MoF has requested assistance with non-salary recurrent costs. Training of 12 MDAs is scheduled for July 2016. Follow up technical assistance to be provided to 4 MDAs by SSG (OPM, OP, Parliament, and MoICT).</p>	Follow up technical assistance to be provided to 4 MDAs by SSG (OPM, OP, Parliament, and MoICT).
2.2	Organizational capacity building, as needed and appropriate, in organizational and human resource development (job descriptions, TORs) via a	STTA (Jamie DeSalu) conducted job descriptions design training, performance management & performance evaluation, human resources management training.	Wrap up JD/TOR work.

	<p>combination of STTA and on-the-job training. In FGS/Puntland, this work will be coordinated as appropriate with the Civil Service Reform Project, and CIP/CIM respectively.</p>	<p>SSG developed job descriptions and departmental TORs for senior level positions for MoIFA (12 TORs + JDs), MoICT (13 TORs + JD) and MoPWR (6 TORs + JDs).</p> <p>In MoPWR SSG supported 6 departmental TORs and job descriptions in total (3 previously and additional 3 in June).</p> <p>Job descriptions and departmental TORs were largely in place in MoPIC.</p> <p>MoJ already had all departmental TORs and staff job descriptions therefore SSG intervention was not required in this area.</p> <p>At MoF, SSG only supported 2 senior level job descriptions (HR director & auditing director).</p> <p>SSG disseminated MoPIC HR policy & manual to the ministries. MoPIC HR policy & manual will be presented at next DG level meeting and adopted across all line ministries.</p> <p>The work at MoICT, MoIFA and MoPWR is not complete and requires the directors to review the drafted documents, make any necessary changes and finally approve and adopt. Expected completion date is 30 June</p> <p>Puntland – work hasn't started yet, local STTA hire in process to assist</p>	
2.3	<p>Organizational capacity building, as needed and appropriate, in office administration (filing, agendas, meeting minutes) via a combination of STTA, local staff and on-the-job training.</p>	<p>STTA provided training in developing a basic filing system, best practices for file maintenance and record management, creating policies and procedures for file management, regular file audits.</p> <p>SSG conducted a basic records inventory. More information is being gathered to complete the analysis. Results will lead to targeted interventions based on ministry demand – if there is demand. Analysis to be completed by 30 June.</p>	<p>Follow up to finish work on paper based filing systems.</p> <p>2016-17 work plan discussion will explore interest in electronic information management.</p>

		Puntland & Somaliland - only trainings conducted so far.	
2.4	Organizational capacity building as needed and appropriate, in annual planning processes with the Ministry of Planning for the annual plan via a combination of local STTA, local staff, and on-the-job training.	Not started - MoPIC is the lead Ministry and they have been busy with the NDP.	This activity will start after the completion of NDP (possibly in Quarter 4 or early next year?).
2.5	Organizational capacity building, as needed and appropriate, regarding implementation of policy and standards (IT use and password policies, asset management) via a combination of STTA and on-the-job training.	Asset management policy developed, reviewed and disseminated to 6 ministries. Inventory management excel sheet was shared with all 6 ministries and SSG continues to work with the ministries to update it.	SSG will work to promote and monitor utilization of asset management policy.
2.6	Organizational capacity building, as needed and appropriate, in legislative drafting and communications via international STTA and local staff.	Legislative drafting training was conducted by STTA. Communications training was conducted by STTA.	SSG staff will provide capacity building in legislative drafting and communications as needed in Puntland.
2.7	In-kind grants to support key ministries' needs.	Completed for FGS	Somaliland and Puntland will be completed.
2.8	Provide short term technical assistance to support MoIFA in the drafting of principles, standards, and systems for newly formed local governments' assistance.	MoIFA requested that SSG hires STTA to train local government personnel. SSG explained it was outside of the scope of project and that SSG's work focused on the ministry. Discussions about alternative options are ongoing.	SSG will work to implement mutually agreed upon support.
2.9	On the job training by local staff to provide skills building in auto-cad and Total Station for MoPWR.	Pending.	Complete planned training
2.10	Recruit local short term technical assistance to support the MoF in	Simple performance review form drafted for MoF. Demand for this activity uncertain.	Complete work on assisting with introducing a performance review system.

	developing and implementing a simple performance review process for the directors of departments within the Ministry.	MoPIC has developed a government staff performance review form. They will share at the next DG meeting and recommend adoption by all line ministries. SSG will encourage MoF to adopt the MoPIC staff performance form.	SSG will assess demand for additional support in the 2016-17 work plan
2.11	Provide STTA to assist the MoF in outlining a structure for fees and taxes based upon existing law, as potential revenue sources, highlighting the required regulatory reform.	International STTA provided. Public consultation of MoF and civil society held.	Next steps to be discussed.
2.12	Recruit STTA to support the MoF internal audit function, support internal control reform, and provide guidance on implementing a basic standard internal audit system compatible with the PFM law. Develop standardized method of rolling this out to all government bodies.	Contracting underway	Initial work begun. Training program developed and initial implementation begun. Training /TA will likely continue into 2016-17 program year.
2.13	Support the MoF to move from single year budgeting to multi-year budgeting, by providing a combination of STTA and on the job training on how to develop and use a multi-year budget system, including training on basic budgeting processes and budget calendar development. Steps will include creating a multi-year budget roadmap and implementation strategy, appropriate budget planning tools/documents, and midyear review and annual budget reporting templates that link single year systems to a multi-year transition.	Somaliland meeting to review expectations	SSG will seek an international STTA to assist with planning the technical aspects of a transition to MTBF / MTEF
2.14	Recruit STTA to support MoICT and MoPWR with change management. This includes developing an	DROP – World Bank is doing the work	

	organizational chart, staff terms of reference, administrative systems, and procedures.		
Objective 2B Increased Cooperation of Government Ministries			
2.b.1	Support key ministries in reviewing pending legislation/policies.	DROP – no demand at present / other international supports	
2.b.2	Support the Puntland MoJRAR in developing legislative drafting guidelines for ministries.	In Planning Obj I	
2.b.3	Assist the MoJRAR in skills development of trainers on new legislative drafting guidelines. These staff will then roll out the guidelines to other ministries.	In Progress Obj I	
2.b.4	STTA to support key ministries in strengthening the capacity and ability of its staff to draft legislation.	In Progress Obj I	
2.b.5	Support MoJRAR in Puntland to facilitate justice sector monthly coordination meeting.	DROP – only financial support wanted	
2.b.6	Provide short-term work planning and coordination advisors to mentor and train MoPIC employees on facilitating the annual government work planning process by developing clear guidelines for other ministries to follow.	See Item 2.4/ Duplicate	
2.b.7	Facilitate workshops regarding the implementation of MoPIC annual work planning guidelines to other ministries.	See Item 2.4 / Duplicate	
2.b.8			Support for FGS NDP complete.

	Provide STTA to support the FGS NDP.	One local STTA provided (Ahmed Elmi) DROP – Local and CSO interventions	
2.b.9	Develop, in partnership with MoPIC, a national communication plan for the FGS NDP and provide skills development and mentoring for communication efforts.	Communications Plan done. Action plan done. 2 PSAs done. One website done.	Ongoing follow up on website content will continue as NDP moves to roll out.
2.b.10	Provide local STTA support to MoPIC's review of the Puntland development plan.	Local STTA in process	Work will be completed
2.b.11	Provide STTA to develop MoNDP monitoring and evaluation skills at the regional ministerial offices	Not yet started	Will work to coordinate program design with FGS M&E capacity building program
2.b.12	Support the review of the Somaliland National Aid Coordination Policy through a combination of STTA and local staff.	Funding meetings	Meetings will be completed
2.b.13	Provide administrative and planning support for the monthly inter-ministerial DG/PS coordination meeting.	DROP – only ongoing financial support wanted	
2.b.14	Provide administrative and planning support for MoNDP quarterly coordination meetings/forums.	DROP – only ongoing financial support wanted	
2.b.15	Support key ministries to develop a communication strategy and plan to increase public awareness on key ministerial activities via international STTA and local staff.	Ivy Shen developed communications strategies for MoPWR; MoF & MoPIC NDP. MoPWR & MoPIC approved the strategies. MoF is yet to approve. Documentation shared with M&E manager. Internews developed websites for MoICT, MoPWR, and MoJ. No websites were developed for MoPIC, MoIFA and MoF.	Implementation discussions Monitoring website maintenance

Objective 3

3.1	Capacity development and media management for editors and journalists on editorial production, ethical reporting on good governance, elections and NDP via Internews.	Not yet done	SSG will initiate before end of Q3 and complete by Q4
3.2	Build a limited number of key journalists' skills on how to cover stories on government actions with a focus on transparency and accountability, as well as government budgeting, spending, and revenue generation via Internews and on-the-job training.	Not yet done	SSG has identified 5 media houses to begin training
3.3	Train journalists and partner media houses to produce and broadcast radio programs around the NDP, consultative forums, and elections throughout Somalia via Internews.	Work done with journalists. No work begun with media houses One live program on NDP produced and broadcast	SSG will focus on media house work
3.4	Provide capacity building for journalists on interactive programming where government officials are interviewed on current issues and legislation such as the NDP, and voter education campaigns via Internews.	Ongoing	Ongoing
3.5	Provide CSOs and media with technical assistance on government structures and their roles and responsibilities.	Ongoing	Ongoing
3.B Increased Citizen Advocacy			
3.b.1	Award grants to CSO partners that will work in close partnership with FGS MoPIC to conduct civic engagement and public consultative forums around the NDP.	This activity is still pending approvals for the selected CSOs to carry out the NDP for Public Education. One PSA, radio debate and two forums were initially done by SSG local staff	Phase one of NDP communications plan completed. Post NDP release plans to be developed and implemented.

3.b.2	Award grants to CSO partners to work in close partnership with MoF to conduct consultative forums on national and regional budgets in all three regions.		This was planned to be held by 4th quarter of the project
3.b.3	Facilitate civic engagement through public consultative forums between government officials, the public, and media regarding current legislation (i.e., Telecom Law, PFM, etc.) in all three regions via local staff.	SSG Objective 3 team conducted <ul style="list-style-type: none"> • 5 consultative forums on 30% Women Quota Bill, • Public consultations on accountability and transparency, • National budget forums in Mogadishu 	Ongoing
3.b.4	Provide international STTA to conduct skills development for CSOs to initiate and participate in advocacy interventions around current legislation in all three regions.	Done	Training will be used as key resource as SSG works with CSO around advocacy linked to key issues.
3.b.5	Help CSOs develop and implement advocacy plans and evaluate plans around current legislation in all three regions via international STTA.	10 CSOs were trained.	Planning to train 4 more CSOs in Mogadishu and Garowe
3.b.6	Facilitate consultative forums between key committees' MPs and CSOs with a focus on budget and finance legislation in all three regions via international STTA and local staff.	Not yet done	Will facilitate consultative forums or hearing on Sept Budget / will initiate planning in Q4
3.b.7	Facilitate workshops and public consultations for PFM bill, accountability bill, customs bill, and revenue bills in Somaliland.		
3.b.8	Award grants to CSO partners to conduct work related to voter registration awareness, in close partnership with the NEC in Somaliland.	Voter registration process supported	

3.b.9	Award grants to CSO partners to conduct work related to civic engagement, the election process, and the national development plan.	Elections processes supported	Election specific work transitioned to BUILD
-------	--	-------------------------------	--