



Olive Oil Without Borders II: *Expanding Cross-Border Collaboration in the Olive Sector*



NEAR EAST FOUNDATION

Partners for Community Development since 1915

Quarterly Report

October 1, 2015 – December 31, 2015

Near East Foundation

WEST BANK/GAZA: Trust Building – 3rd Floor, Nablus
Tel: +970 9 2396961 • Fax: +970 9 2396965

NEW YORK: 230 Euclid Avenue
Syracuse, NY, USA 13210 • (315)428-8670

www.neareast.org

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Cover Photo: Olive harvesting event held in Asira in December 2015.

ABBREVIATIONS AND ACRONYMS

GIMI	Galilee International Management Institute
MoA	Ministry of Agriculture (Palestinian Authority)
NEF	Near East Foundation
NGO	Non-Governmental Organization
OOWB	Olive Oil Without Borders
PARCC	Program for the Advancement of Research on Conflict and Collaboration
PCARD	Palestinian Center for Agriculture Researches and Development
PCP	Peres Center for Peace
PTU	Palestine Technical University
ToT	Training of Trainers
USAID	United States Agency for International Development
USG	United States Government
WB	West Bank

I. EXECUTIVE SUMMARY

The Olive Oil Without Borders II Project is continuing to make important progress towards fostering economic collaboration and opportunity among Palestinians and Israelis in the olive sector. This report summarizes the activities and impact during the project's fifth quarter, from October 1, 2015 - December 31, 2015.

Key accomplishments during the reporting period include the following:

- **10 participants (5 Israelis and 5 Palestinians) joined in a joint study tour to Spain**, where they learned improved techniques for harvesting and the production of Extra Virgin Olive Oil. This unique joint event allowed participants to gain new knowledge – which they will share with other farmers through peer-to-peer trainings, and to discuss possibilities for cooperation. Participants discussed the possibility of creating a joint marketing company to market cross-border olive oil production.
- The **Joint Advisory Committee** met to discuss joint scientific studies and activities, as well as strategies to develop the technical and managerial capacities of people who work in the olive sector—particularly women. In December, the Committee issued a joint call for proposals through the IOOC and POOC for cross-border collaborative studies and activities.
- The **Palestinian and Israeli Olive Oil Councils** (POOC and IOOC) came together in another joint quarterly meeting to discuss cooperation. The councils worked to jointly develop a training program for farmers on both sides to improve olive oil production.
- The project team hosted **2 capacity building workshops** for members of the POOC focused on marketing, cross-border cooperation, and conflict mitigation. Through capacity building workshops, POOC staff have improved their management skills and members have indicated that they are now better able to prepare budgets, manage transactions, and prepare financial reports.
- The project hosted an **olive harvesting event** in December on an OOWB beneficiary farm in Asira, with the participation of 26 individuals (25 Palestinian, 1 Israeli), the US Consul General, and representatives from USAID.
- The project selected **6 new project champions**, who will meet with the original 9 champions and assist in the lead farmer trainings. The project also selected 20 new lead farmers.

The project continues to implement activities as outlined in its implementation plan and is having an important impact.

II. PROGRAM OVERVIEW

The Olive Oil Without Borders II: Palestinian-Israeli Olive Oil Project works to build relationships of trust, mutual understanding, and collaboration through economic cooperation. Building on the success and momentum of the USAID-funded Olive Oil without Borders (OOWB) project, NEF aims to strengthen linkages between Israeli and West Bank olive industry leaders and to expand to new communities and regions. The project will work with 1,500 olive farmers in 58 communities in the West Bank and Israel to (1) build working relationships between business, policy, and academic leaders through cross-border workshops and joint initiatives; (2)

expand economic cooperation to farmers, mill owners, and distributors in 34 current villages and in 24 new villages; and (3) develop 50 ancillary businesses, including cross-border collaboration between women's fair-trade associations.

The Olive Oil Without Borders II project is based on the hypothesis that cross-border economic cooperation offers a structured depoliticized process for building trust, relationships, mutual understanding, and capacity for collective action in pursuit of shared economic interests. NEF takes a value chain approach to strengthen the olive oil sector in Israel and the West Bank through cooperation at many levels. Our hypothesis is based on the understanding that economic cooperation and social/political reconciliation are parallel processes. Economic cooperation depends on and builds trust, communication, and sustained relationships. Building trust and social capital depends on (1) understanding common interests and constraints, (2) identifying opportunities for collaborative, mutually beneficial activities, and (3) repeating interactions over time. Value chain development is based on stakeholders working together to strengthen a sector as a whole; the win-win solutions that emerge help build lasting trust and social capital. Economic cooperation has spillover effects in other spheres of social and political life. Strengthening business relationships lays the groundwork for four necessary components of reconciliation: (1) the structural environment becomes more conducive to exchange and cooperation; (2) new narratives emerge about the 'problems' and 'the other side' that are more conducive to collaboration and trust; (3) there is movement away from positional bargaining toward interest-based negotiation; and (4) heightened emotional reactions to conflicts in an economic sector are replaced with more rational and deliberative forms of expression.

III. ACTIVITIES AND ACCOMPLISHMENTS

A. Objective I: Strengthen cross-border cooperation and leadership development through joint marketing and applied research.

Activity 1.1. Build capacity for collaboration between Palestinian and Israeli Olive Oil Councils.

Joint meeting between the Palestinian and Israeli Olive Oil Councils: Meetings between the POOC and the IOOC foster the sharing of experiences and knowledge, and provide a foundation for cooperation. On November 23, 2015, the project facilitated a joint meeting with the participation of 3 members from each council. Participants worked on developing a training program for the olive sector, which will be shared during lead farmer and peer-to-peer training sessions for Palestinian and Israeli participants. Training topics will include (1) combating the olive fruit fly, with information from an entomologist (2) pest control, focusing on the use of traps (3) improved harvesting methods (4) best practices for producing high quality olive oil and maintaining quality during storage. Members from both councils also suggested holding a workshop about the joint marketing of olive oil, and discussed plans for the joint scientific research to be led by the Joint Advisory Committee (see Activity 1.3).

POOC capacity building: The project conducted two training workshops for POOC members, building on an initial workshop held during the last quarter. On December 14, the project team held a workshop with the POOC focused on potential markets, the marketing of olive oil, and the role of the media. The second workshop, held on December 27, focused on conflict management and mitigation, cross border collaboration, and peace building.

Through these three capacity building workshops, POOC staff have improved their management skills and members have indicated that they are now better able to prepare budgets, manage transactions, and prepare accurate financial reports. The POOC has also implemented new management practices and improved documentation and filing systems. Members also indicated that they have a more positive view about working with the IOOC, and highly support cooperation.

The project team will follow up with POOC members through one-on-one coaching sessions in targeted areas to promote continued capacity building.

Activity 1.2. Promote joint branding and marketing initiatives among cooperatives and private businesses.

Study Tour In Spain: From December 13-19, 2015, 5 Israeli and 5 Palestinian participants joined in a joint seven-day study tour to Cordoba, Spain. During this unique experience, these individuals participated in workshops at the University of Cordoba, where they learned about olive growing and Extra Virgin Olive Oil production. Participants also visited olive groves in Granada and Seville.

Workshop topics during the study tour included (1) new technologies for olive harvesting; (2) new technologies in drip irrigation for olive production; (3) future of the olive sector/ new varieties; (4) production and quality of Extra Virgin Olive Oil; (5) marketing; and (6) food safety, labeling and hygiene standards in Extra Virgin Olive Oil production.

Study tour participants found the training and conferences to be highly engaging and beneficial; they will share what they have learned with farmers through peer-to-peer sessions.

This joint and collaborative activity brought Israeli and Palestinian participants together, and offered opportunities to discuss cooperation and to develop ideas that promote olive oil production on both sides. As one important outcome of this joint activity, participants discussed the possibility of creating a joint marketing company to market cross-border olive oil production. This concept will be developed and discussed further in the coming quarter.



Participants in the joint study tour to Spain pose in front of the University of Cordoba.

Olive Harvesting: The project hosted an olive harvesting event with the participation of 26 individuals (25 Palestinian, 1 Israeli) on December 23, 2015, in Asira on a farm owned by an OOWB beneficiary. The American Consul General, Donald Blome, and the Director of the Democracy and Governance Office, Alexander Klaitz, participated in the event, meeting with the olive farmers, speaking about US government support for Palestinian agriculture, and helping farmers with olive harvesting; they also had the opportunity to visit an olive mill and taste fresh olive oil.



The American Consul General, Donald Blome and Nidal Abed El Gafer, Rapid Response and Development Specialist/USAID, during olive harvesting event.



Olive farm in Asira.



American Consul General Donald Blome tastes olive oil at an olive mill participating in the OOWB project.



Nidal Abed El Gafer, Rapid Response and Development Specialist/USAID, Fares Al Jabi and the US Consul General's wife.

Activity 1.3. Promote collaborative studies and activities to improve productivity, certification, and quality of West Bank and Israeli olive oil.

Joint Advisory Committee meeting: Members of the Joint Advisory Committee met on December 7, 2015, at Al Junaidi Nursery. The Committee focused its discussion on promoting joint scientific studies, activities, and assessments, as well as how to develop the technical and managerial capacities of people who work in the olive sector—particularly women.

On December 14, the project issued a call for proposals through the IOOC and POOC for cross-border collaborative marketing studies, activities, and quality assessment projects. Proposals must be submitted by the end of January. A selection committee will be formed and will evaluate proposals and select project ideas based on predefined selection criteria.

B. Objective 2: Expand grassroots, cross-border economic cooperation between Israelis and Palestinians in the West Bank.

Activity 2.1. Develop a network of “Champions” to scale up community participation in cross-border cooperation in the olive sector.

The project selected six individuals (3 Israeli, 3 Palestinians from the West Bank) to serve as project champions. These 6 new champions will meet with the original 9 champions and assist in the lead farmer trainings.

Activity 2.3. Conduct cross-border workshops to train 40 Palestinians from the West Bank and Israeli lead farmers in technical and conflict management skills.

During the quarter, the project team selected and vetted an additional 20 farmers as lead farmers (in addition to the 20 farmers who were selected in Quarter 4). A joint three-day training workshop is planned for these 40 farmers in February and March 2016.

Activity 2.4. Expand participation in cross-border olive oil activities in 24 new communities in the West Bank and Israel; establish 4 Farmer Field Schools.

Establishing four Farmer Field Schools: The process of establishing the FFS begins with choosing the farms. A predesigned application form was distributed to farmers in order to collect information about their land ([Appendix 2](#)). In the next quarter, farms will be selected and the project will start the process of establishing field schools.

Olive Oil Competition: During the reporting period, NEF supported the National Olive Oil Competition in collaboration with the Palestinian Standards Institute. The Palestinian Standard Institute announced this competition in coordination with the MoA, POOC, NEF, and other institutions. The first phase of this competition was to test (sensory and chemical tests) a sample of 250 ml of olive oil from each participating farmer; samples with a low percentage of fruitiness were eliminated.

On December 22, 2015, the organizations supporting this competition and the tasting committee met in the Palestinian Standards Institutions in Ramallah. During the meeting they agreed upon the standards for the winning samples and selected January 21, 2016, to be the date competition winners will be announced. Five winners will be announced from the final sample of 24.

Farmers from the OOWB project are participating in this competition. Through this participation, they are able to test the quality of the olive oil they produce. The competition will demonstrate how those who participate in the OOWB project have benefited from improvements to their farms, farming practices, and mills.

C. Objective 3: Strengthen value chains structurally by supporting the creation of networks of service providers and value-added businesses.

Activity 3.1. Establish 30 microenterprises to provide support services to olive farmers.

The planned six-day microenterprise development training workshop for 30 young men and women was delayed due to the political situation. This joint activity has been shifted to the next quarter to ensure the safety of participants.

Activity 3.2. Establish 20 women’s cooperative microenterprises for value added olive products.

Women’s Cooperative Training: A three-day business management training session for 20 women was planned for Quarter 5. The training was delayed due to the unstable political situation.

D. Crosscutting Areas

Despite the critical political situation in the region, NEF and USAID brought together Palestinian and Israeli farmers in joint olive harvesting activities, helping both sides to work together on issues of common concern and promote peaceful coexistence.

- On November 3, 2015, USAID West Bank/Gaza Mission Director Dave Harden and staff visited a project participant’s farm and helped in the olive harvesting activity.



After a long day of harvesting, USAID West Bank/Gaza Mission Director Dave Harden took a group photo with USAID staff members, OOWB II project champions, and farmers.

- On November 18, USAID West Bank/Gaza Mission Director Dave Harden, USAID West Director of the Democracy and Governance Office Alexander Klaitis, Kirby Reiling

from the US Department of State, Nidal Abed El Gafer (Rapid Response and Development Specialist/USAID), NEF Country Director/Palestine Salah Abu Eisheh, OOWB II team members, and OOWB II participants joined farmers in a joint olive harvesting activity.



Olive harvesting is a symbol of the promise of peace.

E. Administration

Geo-MIS Reporting: All USG-funded activities in this quarter have been uploaded to the system and are also attached in [Appendix 3](#).

IV. PROGRESS AGAINST WORKPLAN

The Olive Oil Without Borders II project has made progress as projected against its second year implementation plan. A chart measuring progress against the workplan can be found in [Appendix 1](#).

V. CHALLENGES, REMEDIAL ACTIONS, AND LESSONS LEARNED

Political conflict in the environment: The outbreak of conflict and violence between Israelis and Palestinians during the last quarter of 2015 has impacted many aspects of the project, including increasing sensitivities around participation in joint experiences, causing various logistical issues, and resulting in some delays to joint activities. NEF will continue to closely monitor all program-related activities and relationships carefully, and to leverage its considerable experience in this context to respond to challenges and to implement the project fully.

VI. PROJECT INDICATORS & IMPACT

Chart: Summary of Project Indicators, Targets and Impact

#	Indicator	CURRENT QUARTER	YEAR 2 TARGET	PROJECT (ACTUAL)
PI 1	Percentage of participants who indicate that they have an increased positive perception about “the other.”	-	35%	-
PI 1.1	Number of US funded events, trainings, or activities designed to build support for peace or reconciliation on a mass scale	7	45	27
PI 1.2	Number of people participating in USG-supported events, trainings, or activities designed to build mass support for peace and reconciliation.	25	525	440
PI 1.2a	Number of women participating in USG-supported events, trainings, or activities designed to build mass support for peace and reconciliation.	7	165	86
PI 1.2b	Number of youth participating in USG-supported events, trainings, or activities designed to build mass support for peace and reconciliation.	5	155	80
PI 1.2c	Number of participants from Israel in USG-supported events, trainings, or activities designed to build mass support for peace and reconciliation.	0	262	109
PI 1.2d	Number of participants from West Bank in USG-supported events, trainings, or activities designed to build mass support for peace and reconciliation.	25	263	331
PI 2.1	Number of private enterprises, trade/ business associations, or community-based organizations that applied new technologies or management practices.	1	4	1
PI 2.2	Percentage of direct participants expressing support for cross-border economic collaboration.	-	35%	-
PI 3.1	Number of micro, small and medium enterprises receiving business development services from USG assisted sources.	-	30	-
PI 3.2	Percentage of female participants in USG-assisted programs designed to increase access to productive economic resources.	-	50%	-

Purpose: Palestinians and Israelis have improved perceptions of the other and trust by working together in the olive sector.

PI 1. Percentage of participants who indicate that they have an increased positive perception about “the other.”

INDICATOR	Year 1 Target	Current Quarter	Project Actual
Percentage of participants who indicate that they have an increased positive perception about “the other.”	N/A	N/A	-

This indicator will be measured at the end of Year 2.

Output I: Cross-border cooperation and leadership is strengthened between Palestinian and Israeli participants .

PI 1.1 Number of USG-funded events, trainings, or activities designed to build support for peace or reconciliation on a mass scale.

INDICATOR	Year I Target	Current Quarter	Project Actual
Number of USG-funded events, trainings, or activities designed to build support for peace or reconciliation on a mass scale.	25	7	27

During the quarter, 7 joint events and activities took place. This includes 2 olive harvesting activities, the joint IOOC-POOC meeting, the joint advisory committee meeting, 2 capacity building training workshops for the POOC, and the study tour to Spain.

PI 1.2 Number of people participating in USG-supported events, trainings, or activities designed to build mass support for peace and reconciliation.

	Year 2	Current Quarter	Project
INDICATOR	TARGET	ACTUAL	ACTUAL
1.2 Number of people participating in USG-supported events, trainings, or activities designed to build mass support for peace and reconciliation.	525	25	440
1.2 a Number of women participating in USG-supported events, trainings, or activities designed to build mass support for peace and reconciliation.	165	7	86
PI 1.2b Number of youth participating in USG-supported events, trainings, or activities designed to build mass support for peace and reconciliation.	155	5	80
PI 1.2c Number of participants from Israel in USG-supported events, trainings, or activities designed to build mass support for peace and reconciliation.	262	0*	109
PI 1.2d Number of participants from West Bank in USG-supported events, trainings, or activities designed to build mass support for peace and reconciliation.	263	25	331

This includes the unique participants at the 2 olive harvesting activities, the joint IOOC-POOC meeting, the joint advisory committee meeting, 2 capacity building training workshops for the POOC, and the study tour.

* No unique Israeli participants during this quarter (participants have been counted in previous quarters).

Output 2: Expanded grassroots, cross-border economic cooperation between Israelis and Palestinians in the West Bank.

PI 2.1 Number of private enterprises, trade/ business associations, or community-based organizations that applied new technologies or management practices.

INDICATOR	Year 2 Target	Current Quarter	Project Actual
Number of private enterprises, trade/ business associations, or community-based organizations that applied new technologies or management practices.	4	1	1

Based on capacity building sessions, the POOC has started using new management practices.

PI 2.2 Percentage of direct participants expressing support for cross-border economic collaboration.

INDICATOR	Year 2 Target	Current Quarter	Project Actual
Percentage of direct participants expressing support for cross-border economic collaboration.	35%	-	-

This indicator will be measured at the end of Year 2.

Output 3: Strengthened cross-border structure of value chains.

PI 3.1 Number of policy initiatives undertaken jointly by Palestinian and Israeli institutions.

INDICATOR	Year 2 Target	Current Quarter	Project Actual
Number of micro, small and medium enterprises receiving business development services from USG assisted sources.	30	-	-

PI 3.2 Percentage of female participants in USG-assisted programs designed to increase access to productive economic resources.

INDICATOR	Year 2 Target	Current Quarter	Project Actual
Percentage of female participants in USG-assisted programs designed to increase access to productive economic resources.	50%	-	-

VII. UPCOMING ACTIVITIES

A. Objective 1: Strengthen cross-border cooperation and leadership development through joint marketing and applied research.

Activity 1.1. Build capacity for collaboration between Palestinian and Israeli Olive Oil Councils.

IOOC-POOC Meetings: The project team will continue to strengthen relations and build on agreements between the IOOC and POOC.

POOC Capacity Building: After the institutional self-assessment of the POOC, the project facilitated capacity building workshops for POOC staff members. In the next quarter, the project will provide continued coaching and will support the council with computers and office equipment.

Activity 1.2. Promote joint branding and marketing initiatives among cooperatives and private businesses.

Joint Olive Advisory Committee Meeting: The project team will organize another quarterly meeting for the committee in the next quarter. The committee will participate in forming a selection committee to evaluate research and activity proposals, and select project ideas based on predefined selection criteria.

B. Objective 2: Expand grassroots, cross-border economic cooperation between Israelis and Palestinians in the West Bank.

Activity 2.3. Conduct cross-border workshops to train 40 Palestinians from the West Bank and Israeli lead farmers in technical and conflict management skills.

40 farmers will participate in a joint three-day training workshop in Israel in February for lead farmers conducted by NEF, PCARD, and the Champions.

Activity 2.4. Expand participation in cross-border olive oil activities in 24 new communities in the West Bank and Israel; establish 4 Farmer Field Schools.

The process of establishing the FFS will continue in the coming quarter and a selection committee will be formed in order to carefully choose the 4 sites for field schools. NEF will follow the grants guide when selecting the four farms.

C. Objective 3: Strengthen value chains structurally by supporting the creation of networks of service providers and value-added businesses.

Activity 3.1. Establish 30 microenterprises to provide support services to olive farmers.

The project will hold a six-day microenterprise development training workshop for 30 young men and women between February and March; this training was slightly shifted from Quarter 5 due to political situation. The training modules will focus on business training, communications skills, conflict management, technical training and business plans.

Business plan submission will follow the training. The project team will provide coaching in the finalization of business plans.

Activity 3.2. Establish 20 women’s cooperative microenterprises for value added olive products.

Women’s Cooperative Training: A three-day business management training session for 20 women will be held in Quarter 6. The 20 women were carefully selected from 20 different women’s associations from different project locations in the West Bank and Israel.

Women will receive support in developing cross-border plans for businesses focusing on value-added products from olives and olive byproducts.

APPENDIX I: PROGRESS AGAINST WORKPLAN- YEAR 2

Objective I: Strengthen cross-border cooperation and leadership development through joint marketing and applied research.

Principal Activities	Specific activity	Number of Beneficiaries	Sub-Activities/ Description	Assumptions (alternatives if necessary)	Deliverables	Predecessor and links	Level of effort from program & financial staff for activities	Responsibility	Output Indicators	Outcomes	Impact Expected	Location	Timing	10	11	12	1	2	3	4	5	6	7	8	9	Status of Achievement		
Activity 1.1: Capacity building with POOC.	1.1a Provide training to POOC	10 POOC members	2 training sessions (Q5&7)	<ul style="list-style-type: none"> POOC willing to engage in project activities Security situation remains stable 	10 trained POOC members	Activity 1.2	Medium-program staff and financial staff	NEF, PCARD, partners	<ul style="list-style-type: none"> # of organizations that applied new technologies/management practices. 	<ul style="list-style-type: none"> Increase POOC capacity to mobilize olive oil stakeholders throughout the value chain and regulate the industry Enable POOC to organize mutually beneficial joint action with IOOC 	POOC expanded capacity and effectiveness is established	West Bank	Training Q5 and Q7; coaching ongoing													2 training sessions completed for POOC		
	1.1b Provide coaching to POOC		Ongoing coaching sessions to take place during the joint meetings										Activity 1.2	Medium-program staff	NEF, PCARD, partners	Ongoing												
	1.1c Coordinate with POOC to develop standards marking	Work with POOC to study procedures for issuing a sticker (or something similar) indicating quality of olive oil	Activity 1.2		Medium-program staff	NEF, PCARD, partners	Ongoing																					
Activity 1.2: Promote joint branding and marketing among cooperatives and businesses.	1.2a Host quarterly Joint IOOC/ POOC meetings		Sharing of common challenges & discuss potential cooperation	<ul style="list-style-type: none"> IOOC and POOC willing to engage in meetings Security situation remains stable 	Quarterly cross-border workshops	Activity 2.1 and Activity 2.3	High- program staff and financial staff	NEF, PCARD, Peres	<ul style="list-style-type: none"> % of participants who indicate increased positive perception about "the other." # of people participating in events, trainings, activities designed to build support for peace & reconciliation. # of Cross-Border 	Develop the Olive Sector market in both sides by mutual sharing of information.	Network to share market information ; cross-border marketing facilitated	Israel and West Bank	Quarterly													1 joint quarterly meeting held		
	1.2b Establish cross-border market network	Methods to pass market information to the community through champions and their trained peers (linked to activity 2.1).	Market network established		Medium-program staff		NEF, PCARD, partners	Israel and West Bank				Duration of project activities																Spain study tour completed; ongoing support provided
	1.2c Support cross-border marketing activities	Support participation of 10 Israeli and Palestinian stakeholders at international trade show in Spain	6 joint market access events			NEF, PCARD, partners	Spain	Dec.																				

Principal Activities	Specific activity	Number of Beneficiaries	Sub-Activities/Description	Assumptions (alternatives if necessary)	Deliverables	Predecessor and links	Level of effort from program & financial staff for activities	Responsibility	Output Indicators	Outcomes	Impact Expected	Location	Timing	10	11	12	1	2	3	4	5	6	7	8	9	Status of Achievement
	1.2d International Olive Oil Festival		First international olive oil festival held in West Bank		Olive Oil festival held		High- program staff and financial staff	NEF, PCARD, partners	Branding, Marketing, and research planning activities.	Develop the Olive Sector market in both sides by mutual sharing of information.		Hebron	Oct.													Harvesting event held during quarter
Activity 1.3: Promote collaborative studies and activities to improve productivity, certification, and quality of West Bank and Israeli olive oil.	1.3a Host quarterly meetings of Joint Olive Oil Industry Advisory Committee		<ul style="list-style-type: none"> Bring together key research and academic specialists to establish Joint Olive Industry Advisory Committee Committee advises and monitors a two-year collaborative study and development plan for a unified Israeli and West Bank olive industry. 	<ul style="list-style-type: none"> Security situation remains stable Participants willing to engage 	4 quarterly meetings hosted		Medium-program staff and financial staff	NEF, PCARD, Volcani, Peres	<ul style="list-style-type: none"> # of events and # of people participating events, trainings, or activities designed to build support for reconciliation. # of Cross-Border Branding, Marketing, and research planning activities 	Support a unified Israeli and West Bank olive industry		Israel and West Bank	Quarterly													Quarterly meeting of committee held; call for proposals for projects released
	1.3b Selection of 4 cross-border research projects				4 cross-border research projects selected and underway																					

Objective 3: Strengthen value chains structurally by supporting the creation of networks of service providers and value-added businesses.

Principal Activities	Specific activity	Number of Beneficiaries	Sub-Activities/Description	Assumptions (alternatives if necessary)	Deliverables	Predecessor and links	Level of effort from program & financial staff for activities	Responsibility	Output Indicators	Outcomes	Impact Expected	Location	Timing	10	11	12	1	2	3	4	5	6	7	8	9	Status of Achievement		
3.1 Establish 30 Microenterprises).	3.1a Host training workshops	30	Joint training workshops, focused on technical aspects, business, conflict management		30 youth trained		Medium-program staff	NEF, PCARD, Peres					Q5												Delayed due to security situation; training will be held Q6			
	3.1b Award 20 start-up fund grants	20	Grantees selected based on evaluation of business plans		Start-up grants awarded		Medium-program staff and financial staff	NEF		Microenterprises provide support services to olive farmers	Essential support services are initiated and opportunities for ancillary business development are created	Israel and West Bank	Q6/7															
	3.1c Provide follow-up technical assistance/support		Hire external coach Technical support to the women.		Support visits to entrepreneurs		Medium-program staff and financial staff	NEF, PCARD					Ongoing															
3.2 Establish 20 Women-run cooperative microenterprises	3.2a Cross-border visits for women's association leaders	20 women	Organize 2 Visits for the 20 women		6 cross-border field visits		High-program staff and financial staff	NEF, PCARD, Peres	<ul style="list-style-type: none"> #of women participating in events, trainings, or activities designed to build mass support for peace and reconciliation. % of female participants in programs designed to increase access to productive economic resources. 	Facilitate both understanding and collaboration between Israeli and West Bank counterparts, as well as access to new markets	Essential support services are initiated and opportunities for ancillary business development are created	Israel and West Bank																
	3.2c Provide business management training to women	20 women	Six days of business training		20 women trained		High-program staff and financial staff							Q6														
	3.2c Selection of 10 grant recipients		Selection committee selects 10 grant recipients		10 grants distributed		High-program staff and financial staff							Q7/8														

Principal Activities	Specific activity	Number of Beneficiaries	Sub-Activities/Description	Assumptions (alternatives if necessary)	Deliverables	Predecessor and links	Level of effort from program & financial staff for activities	Responsibility	Output Indicators	Outcomes	Impact Expected	Location	Timing	10	11	12	1	2	3	4	5	6	7	8	9	Status of Achievement					
Monitoring and Evaluation	Track and document project outputs, indicators, and impact		Finalize Performance Monitoring Plan		Performance Monitoring Plan	High-program staff and financial staff	NEF, with PCARD, Peres Center	<ul style="list-style-type: none"> Outputs, outcomes, and impact data collected. Project model and best practices disseminated 				Israel and West Bank	Ongoing													Ongoing					
			Collect baseline information as defined in the performance monitoring plan		Baseline information documented								Q6/7																		
			Progress Assessment		Assessment report								Q8																		
Environmental Compliance	Ensure project meets all environmental compliance requirements		Prepare and follow Environmental Mitigation and Monitoring Plan		EMMP		NEF																								

APPENDIX 2: Form H - Field School Application



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Olive Oil Without Borders II زيت زيتون بلا حدود II



Form H

REQUEST FOR FIELD SCHOOL ACCREDITATION

طلب اعتماد مدرسة حقليّة

التاريخ: / / Date:	
المحافظة: Governorate:	البلدة/ القرية: Village:
الاسم الكامل: Full Name:	
رقم الهوية و نوعها: ID Type and Number:	مكان الإقامة: Permanent Address
هل تحمل أي جنسية إضافة للجنسية الفلسطينية : Do you have any other citizenship in addition to Palestinian?	
الجنس: Gender	تاريخ الميلاد: DOB
الحالة الاجتماعية: Marital Status	مجموع عدد أفراد الأسرة: # Of Family Members
رقم الهاتف / الجوال: Tel/Mobile #	البريد الإلكتروني: e-mail
المستوى التعليمي: Educational Level	
نوع العمل الحالي: Nature Of Work	مكان العمل: Place Of Work

بيانات شخصية
Personal Information

ضعيف Fair	جيد Good	جيد جداً Very good	
			اللغة العربية Arabic
			اللغة الانجليزية English
			اللغة العبرية Hebrew

مستوى اللغات:
Languages:



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Olive Oil Without Borders II
زيت زيتون بلا حدود II



ما هي مساحة القطعة التي تقترح تخصيصها للمدرسة الحقلية؟ What is the land Area you propose to accredit for the FFS?	
ما هو صنف الزيتون المزروع؟ What is the cultivar planted?	ما هو عدد الأشجار التي تغطي هذه المساحة؟ How Many trees are planted in that area?
كم يبلغ عمر الأشجار؟ How old are the trees?	
ما هو الوضع الصحي للأشجار؟ What is the health condition of the trees?	
ما هي طوبوغرافية الأرض؟ What is land topography?	
نوع التربة؟ Type of soil?	
ما هي المسافة بين قطعة الأرض والقرب شارع رئيسي؟ What is the distance between the land and nearest main street?	
ما هي المسافة بين قطعة الأرض و القرية؟ What is the distance between land and village?	
ما هي كيفية الوصول للقطعة؟ مشيا على الأقدام، سيارة، تراكتور. How the land could be reached? On foot, by car or tractor.	
هل تتوفر مياه للري التكميلي في حال الرغية؟ Is there a water source for irrigation in case needed?	
هل يوجد بئر جمع في القطعة؟ Is there a water collection well in the land?	
ما هو نظام الفلاحة المتبع؟ (الحراثة و استخدام المبيدات) What is the farming practices used? tillage / pest control	
ما عدد مرات الحراثة سنويا؟ How many times do you blow your land?	
ما هي طريقة جمع الثمار المتبعة؟ What is fruits collecting method used?	
ما هو معدل انتاج الدونم الواحد من الزيت في السنوات الأربع الأخيرة؟ What is the average production rate of olive oil per Dunum, during the last four years?	
كيف تتصرف في انتاجك من الزيت : السوق المحلي التصدير للخارج؟ Where do you sell the produced olive oil ? Local market? or Export internationally ?	
هل تمتلك تراكتور أو لية معدات زراعية؟ Do you have a tractor or any other agricultural equipment?	

بيانات قطعة الأرض
الرجاء التفصيل في حال اختلاف المعلومات للقرى الوردية



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هل لديك الحق في التصرف و الفرار المنفرد بالنسبة لقطعة الأرض المقترحة؟
Do you have the right to act and unilateral decision for the proposed piece of land?

لا No	نعم Yes	هل أنت مستعد للمشاركة والالتزام في مشروع لتطوير الزيتون سوف يستمر عدة سنوات؟ Are you ready and committed to participate in an olive project that will continue for three years?
لا No	نعم Yes	هل أنت مستعد للالتزام بتنفيذ تعليمات فريق المشروع فيما يختص بخدمة الأرض المقترحة؟ Are you ready to comply with the instructions of the project team with respect to the land of the proposed service?
لا No	نعم Yes	هل أنت مستعد للالتزام بالسماح لفريق المشروع بتنظيم زيارات لمزارعين آخرين لقطعة الأرض وتنفيذ تدريبات حقلية و تجارب على الأشجار ؟ Are you ready for a commitment to allow the project team to organize visits to other farmers for the land and conduct exercises and field experiments?

توقيع مقدم الطلب: _____
Applicant signature: _____

ملاحظات لجنة الاختيار: (لاستخدام الشرق الأدنى). Selection committee remarks – For NEF Use Only	
المرحلة الثانية (phase 2)	المرحلة الأولى (phase 1)
الجنة الاختيار Names of Selection Committee	الجنة الاختيار Names of Selection Committee
..... 1 1
..... 2 2
..... 3 3

توقيع مؤسسة الشرق الأدنى/ الختم: _____
NEF signature /stamp: _____

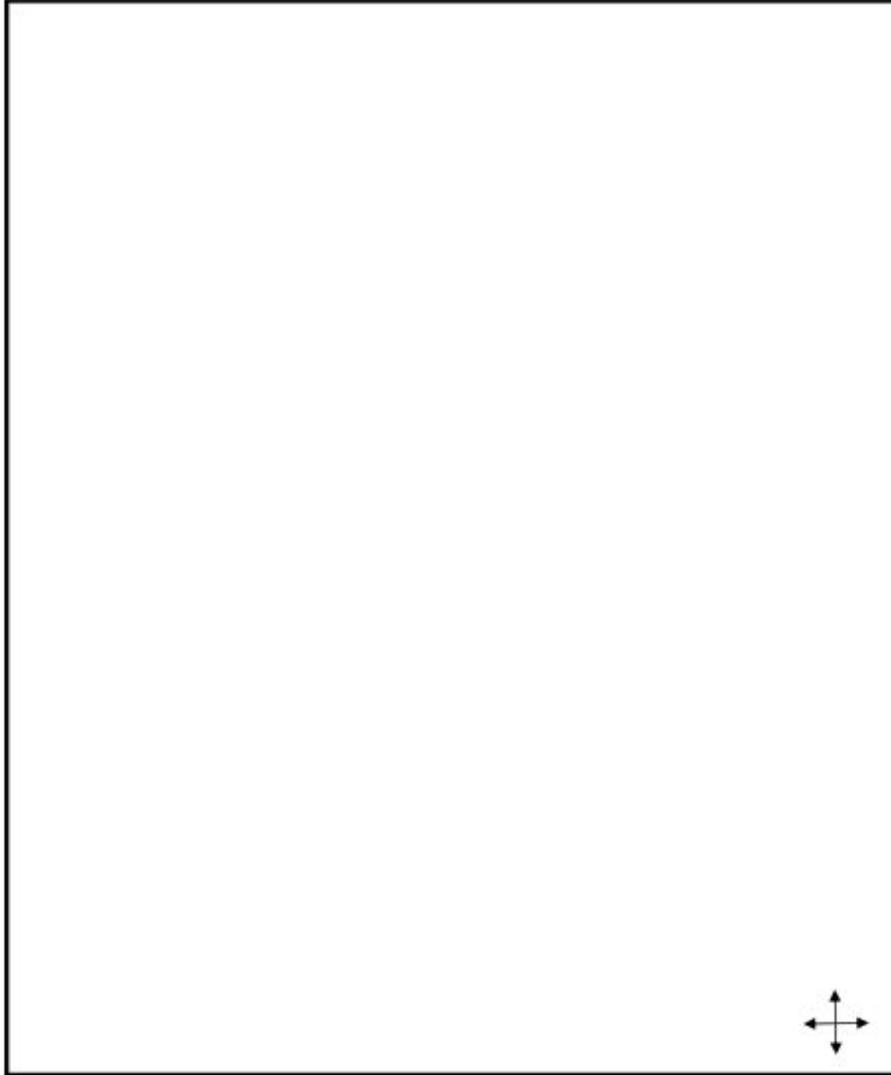


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زيت زيتون بلا حدود II

رسم الأرض
Land Sketch Draw



APPENDIX 3: GEO-MIS & TRAINET

Geo-MIS/TraiNetPartner's Quarterly Update Report (Partner/ Program) Quarter5, FY 2016

I certify that we have appropriate tools in place for data collection, verification, analysis, and storage and we have updated the Geo-MIS system and the participant training system TraiNet with the most updated information that reflects the current project implementation deliverables and achievements.

In addition, the attached list of PMP indicators are still appropriate, valid, and up to date for program performance tracking up to this quarter and those indicators are in compliance with DQA measures (Validity, Integrity, Precision, Reliability, and Timeliness) as per ADS 203.3.5.1.

1) Number of Activities Added/Updated this reporting period:

Location	Activity Status		
	Completed	On Going	Total
Abroad	1	0	1
Al 'Arrub Camp	1	0	1
Any Partner - Nablus	3	0	3
Any Partner - Ramallah	1	0	1
Arraba	1	0	1
'Asira ash Shamaliya	4	0	4
Bani Zeid	0	1	1
Beit Furik	0	1	1
Beita	1	0	1
Deir Ibzi'	1	0	1
Deir Sharaf	1	2	3
Iksal	2	1	3
Israel	1	0	1
Jamma'in	0	1	1
Kafr 'Abbush	0	1	1
Kafr ad Dik	0	1	1
Kafr Ra'i	1	0	1
Nablus	1	1	2
Ramallah	3	0	3
Tammun	0	1	1
Wadi Ara Erea	0	3	3
Total:	22	13	35

1) Quarterly Program Updates during this reporting period:

2)

Category	Added/Updated this reporting period	Date of last update	Comments
Overall Goals	<i>Yes / No</i>	NA	
Overall Achievements	<i>Yes / No</i>	NA	
FY16 Goals	<i>Yes / No</i>	NA	
FY16 Achievements	<i>Yes / No</i>	NA	
Planned Events	<i>0 added</i>	NA	

Success Stories	0 added	NA	
Pictures	4 added	Jan 26, 2016	
Documents	0 added	NA	
Sub Partners	0 added	NA	
PMP Indicators FY16 Results	8 indicators updated 12 total number of indicators	Jan 28, 2016	

- i. PMP Indicators: Attach Current Geo-MIS PMP Matrix report (PMP&PPR indicators).
- ii. Attach list of proposed PMP indicators to be added or dropped (if any).

Indicator title	Definition	Reasons for adding or dropping
N/A		

3) Participant Training (for past quarter):

- a. All Participant Training programs have been updated in the TraiNet system: YES__
NO__X__
- b. Number of courses reported in TraiNet: _____ 2 _____
- c. Number of participants reported in TraiNet: _____ 15 _____

COP Name: Salah A. Eishah Date: 28.1.2016

Signature: 

Program PMP Indicators Report
 Program: OOWBII Partner: NEF

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Program Component / IR	Program Element	Indicator Code and Name	Ind. Type / Ind. Result Type	Ind. Format	Baseline/ Partner's PMP Code	LOP to Date	FY15	FY16	FY17	FY18	FY19	Comment
Output 1	1.6.2 Peace and Reconciliation Processes	1.6.2-12 - 1.6.2-12 Number of USG supported events, trainings, or activities designed to build support for peace or reconciliation on a mass scale	OP_std Output	Integer	0	Planned:	25	45	45			
						Actual:	20	7				
Output 1	1.6.2 Peace and Reconciliation Processes	1.6.2-14 - 1.6.2-14 Number of people participating in USG-supported events, trainings, or activities designed to build mass support for peace and reconciliation.	OP_std Output	Integer	0	Planned:	250	525	725			
						Actual:	415	25				
Output 1	1.6.2 Peace and Reconciliation Processes	1.6.2-14a - 1.6.2-14a Number of men participating in USG-supported events, trainings, or activities designed to build mass support for peace and reconciliation.	OP_std Output	Integer	0	Planned:	175	360	505			
						Actual:	336	18				
Output 1	1.6.2 Peace and Reconciliation Processes	1.6.2-14b - 1.6.2-14b Number of women participating in USG-supported events, trainings, or activities designed to build mass support for peace and reconciliation.	OP_std Output	Integer	0	Planned:	75	165	220			
						Actual:	79	7				
Output 1	1.6.2 Peace and Reconciliation Processes	1.6.2-14c - Number of youth participating in peace building activities	Mgmt Output	Integer	0	Planned:	100	155	120			
						Actual:	75	5				
Output 1	1.6.2 Peace and Reconciliation Processes	1.6.2-14e - Number of Israelis participating in USG-supported events, training and activities designed to build mass support for peace and reconciliation	Mgmt Output	Integer	0	Planned:	125	262	363			
						Actual:	109	0				
Output 1	1.6.2 Peace and Reconciliation Processes	1.6.2-14f - Number of Palestinians participating in USG-supported events, training designed to build mass support for peace and reconciliation	Mgmt Output	Integer	0	Planned:	125	263	362			
						Actual:	306	25				
Output 3	1.6.2 Peace and Reconciliation Processes	1.6.2-C117 - Number of micro small and medium enterprises receiving business development services from USG assisted sources	Mgmt Outcome	Integer	0	Planned:	n/a	30	20			
						Actual:	n/a					
Output 3	6.3.1 Gender	GNDR-2 - Proportion of female participants in USG-assisted programs designed to increase access to productive economic resources (assets, credit, income or employment)	OP_std Outcome	Percentage		Planned:	n/a	50%	50%			
						Actual:	n/a					

Program PMP Indicators Report
 Program: OOWBII Partner: NEF

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Indicator Type	Indicator ID	Description	Category	Unit	Scale	Planned	Actual	Target	Value
Output2	1.6.2 Peace and Reconciliation Processes	1.6.2-C115 - Number of private enterprises, trade/ business associations, or community -based organizations that applied new technologies or management practices	Mgmt Output	Integer	0	1	4	45	
Output2	1.6.2 Peace and Reconciliation Processes	1.6.2-C116 - Percentage of direct participants expressing support for cross-border economic collaboration.	Mgmt Output	Percentage	0	n/a	35%	60%	
Purpose	1.6.2 Peace and Reconciliation Processes	1.6.2-C096 - Percentage of targeted participants who agree that they have better understanding of the others that helped in changing their attitude positively	OP_cust Outcome	Percentage	0	n/a	35%	60%	