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# **FAMINE EARLY WARNING SYSTEMS NETWORK (FEWS NET III)**

**ANNUAL WORK PLAN FOR FY 2014  
OCTOBER 2013 – SEPTEMBER 2014**

**SEPTEMBER 2013**

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## **DISCLAIMER**

The author's views expressed in this publication do not necessarily reflect the views of the United States Agency for International Development or the United States Government.

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## LIST OF ACRONYMS

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ACF	Action Against Hunger/Action Contre la Faim
ACTESA	Alliance for Commodity Trade in Eastern and Southern Africa
ADMARC	Agricultural Development and Marketing Corporation, Malawi
CGIS	Centre for GIS of the National University of Rwanda
CHB	Cadre Harmonisé Bonifié
CILSS	Comité Inter-Etat de Lutte contre la Sécheresse au Sahel
CNSA	Coordination nationale de la sécurité alimentaire d'Haïti
DCHA	Bureau of Democracy, Conflict and Humanitarian Assistance
DISK	Data and Information Sub-committee of the Kenya Food Security Steering Group
DRRU	Disaster Reduction Unit
EfD	Evidence for Development
EFSA	Emergency Food Security Assessment
FANR	Food Agriculture and Natural Resources Directorate
FAO	Food and Agriculture Organization of the United Nations
FEWS NET	Famine Early Warning Systems Network
FFP	Food for Peace
FSIN	Food Security Information Network
FSNAU	Food Security and Nutrition Analysis Unit – Somalia
FSNWG	Food Security and Nutrition Working Group, East Africa region
FSTS	Food Security Technical Secretariat
GTPA	Grain Traders and Producers Association, Malawi
HO	Home Office (Washington-based FEWS NET Chemonics team)
INGC	National Disasters Management Institute, Mozambique
IPC	Integrated Phase Classification
IQC	Indefinite Quantity Contract
IR	Intermediate Result
KFSSG	Kenya Food Security Steering Group
NASA	National Aeronautics and Space Administration
NOAA	National Oceanic and Atmospheric Administration
NTM	National Technical Manager
NVAC	National Vulnerability Assessment Committee
OSC	Overseas Strategic Consulting, Ltd.
RIACSO	Regional Interagency Coordination and Support Group
RF	Results Framework
RFSS	Regional Food Security Specialist
RTM	Regional Technical Manager
RVAA	Regional Vulnerability, Assessment and Analysis Program
RVAC	Regional Vulnerability Assessment Committee
SADC	Southern Africa Development Community
SETSAN	Technical Secretariat for Food Security and Nutrition, Mozambique
SIFSIA	Sudan Institutional Capacity Programme: Food Security Information for Action
SO	Strategic Objective
STTA	Short-term Technical Assistant (consultant)
SWALIM	Somalia Water and Land Information Management
UNHCR	United Nations High Commissioner for Refugees
UNICEF	The United Nations Children's Fund
UNOCHA	United Nations Office for the Coordination of Humanitarian Affairs

## **LIST OF ACRONYMS** (continued)

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USAID	United States Agency for International Development
USDA	United States Department of Agriculture
USGS	United States Geological Survey
VAC	Vulnerability Assessment Committee
WFP	United Nations World Food Programme

## SECTION I

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### INTRODUCTION TO FEWS NET

#### A. Background

The United States Agency for International Development's (USAID) Famine Early Warning Systems Network (FEWS NET) is the world's premier provider of high quality food security analysis and early warning. Created in response to the 1984 famines in East and West Africa, FEWS NET comprises a 27-year old set of integrated activities that monitors, assesses, predicts, and informs about environmental, socio-economic and humanitarian hazards and conditions, and their present or future impacts on food security and vulnerability across the globe. The goal of FEWS NET is to help sustainably prevent food insecurity and famine.

In December 2011, USAID awarded the FEWS NET IQC to Chemonics International Inc. and its subcontracting partners: Evidence for Development (EfD), Action Against Hunger-UK (ACF), and Overseas Strategic Consulting, Inc. (OSC). FEWS NET is coordinated by USAID's Bureau of Democracy, Conflict and Humanitarian Assistance, Office of Food for Peace, Policy and Technical Division (DCHA/FFP/PTD). The FEWS NET Implementing Team is comprised of the USAID Management Unit, the IQC Contractor, National Aeronautics and Space Administration (NASA), National Oceanic and Atmospheric Administration (NOAA), United States Geological Survey (USGS), United States Department of Agriculture (USDA), and a Technology Support Contractor—Kimetrica Inc.

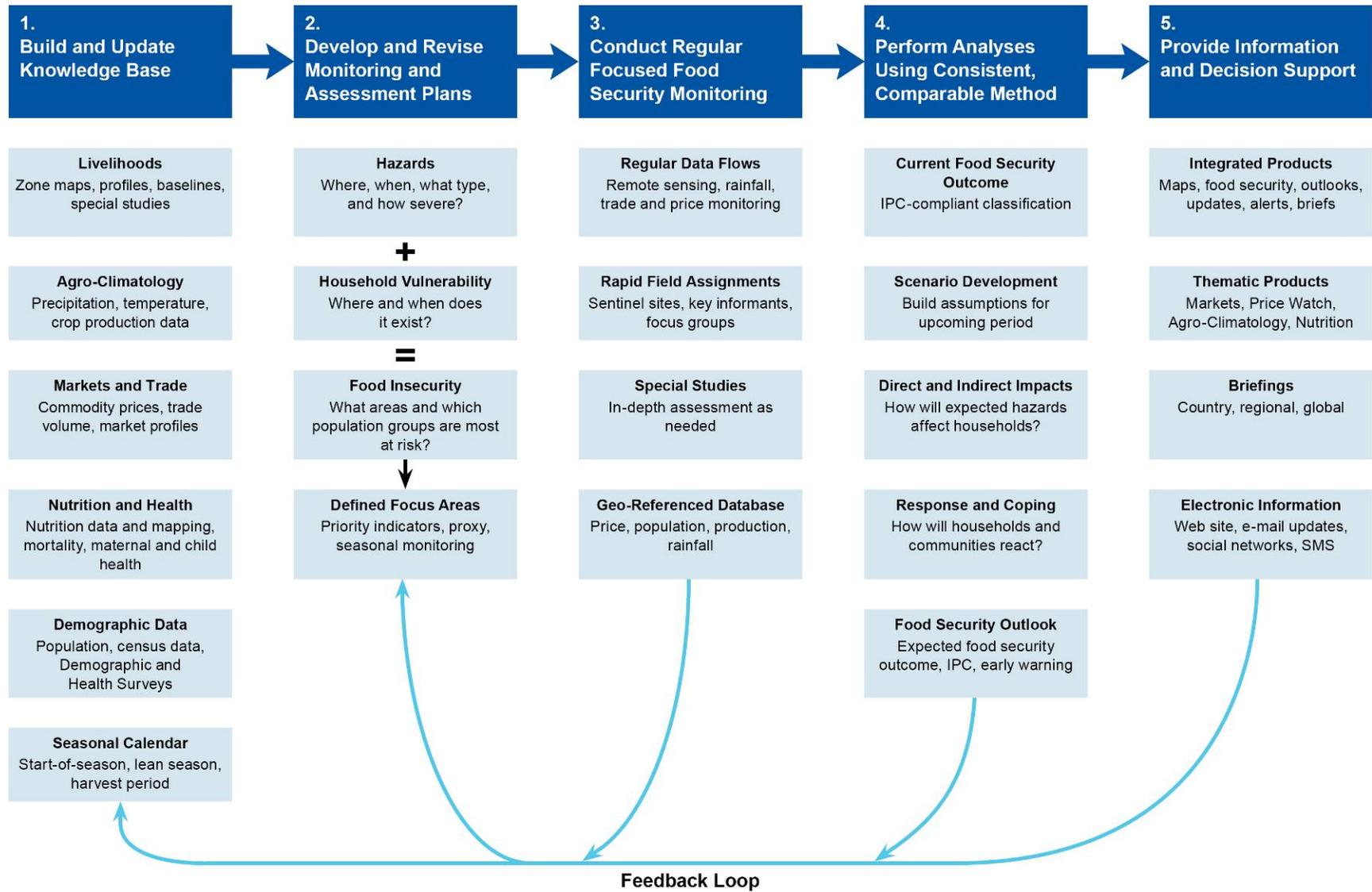
#### B. Program Description and Approach

FEWS NET aims to collaborate with international, regional, and national partners to provide timely and rigorous early warning and analysis of potential, emerging, and/or evolving food security issues in order to inform appropriate humanitarian response. The project currently covers 31 countries, with plans to expand during this phase.

*Core monitoring and assessment approach.* Figure 1 shows the FEWS NET approach to monitoring and assessment, which is a blueprint for how to monitor and assess food insecurity in all FEWS NET countries. The approach has five distinct steps: Step 1 involves building and updating knowledge bases of livelihoods zones and profiles, market context, nutrition data, and other information needed to understand underlying causes of food insecurity. Using the knowledge base, Step 2 involves development of monitoring and assessment plans to track proximate causes of food insecurity that we will monitor in Step 3. In Step 4, we analyze current food security outcome using data and information to project future outcome through scenario development and to classify food-security outcomes using an IPC-compliant method to ensure comparability between countries and with IPC partners. Step 5 focuses on information dissemination and decision support.

Within the context of local livelihoods that are included in country knowledge bases, FEWS NET professionals in Africa, Central America, Haiti, Central Asia, and the United States monitor a range of relevant data sources (e.g., remote sensing imagery, price and trade data, nutrition information). This information informs a scenario-building process, which is used to project future food security outcomes. FEWS NET then uses a suite of decision-support products to communicate this analysis to U.S. government, U.N., national government, and NGO decision makers. These products include regular briefings to senior USAID staff, quarterly Food Security Outlooks, and Food Security Alerts. FEWS NET staff also provides advisory support to regional and country-specific contingency and response planning efforts as well as in-depth studies related to livelihoods, markets and trade, and nutrition.

**Figure I. FEWS NET Approach to Monitoring, Assessment and Decision-Support**

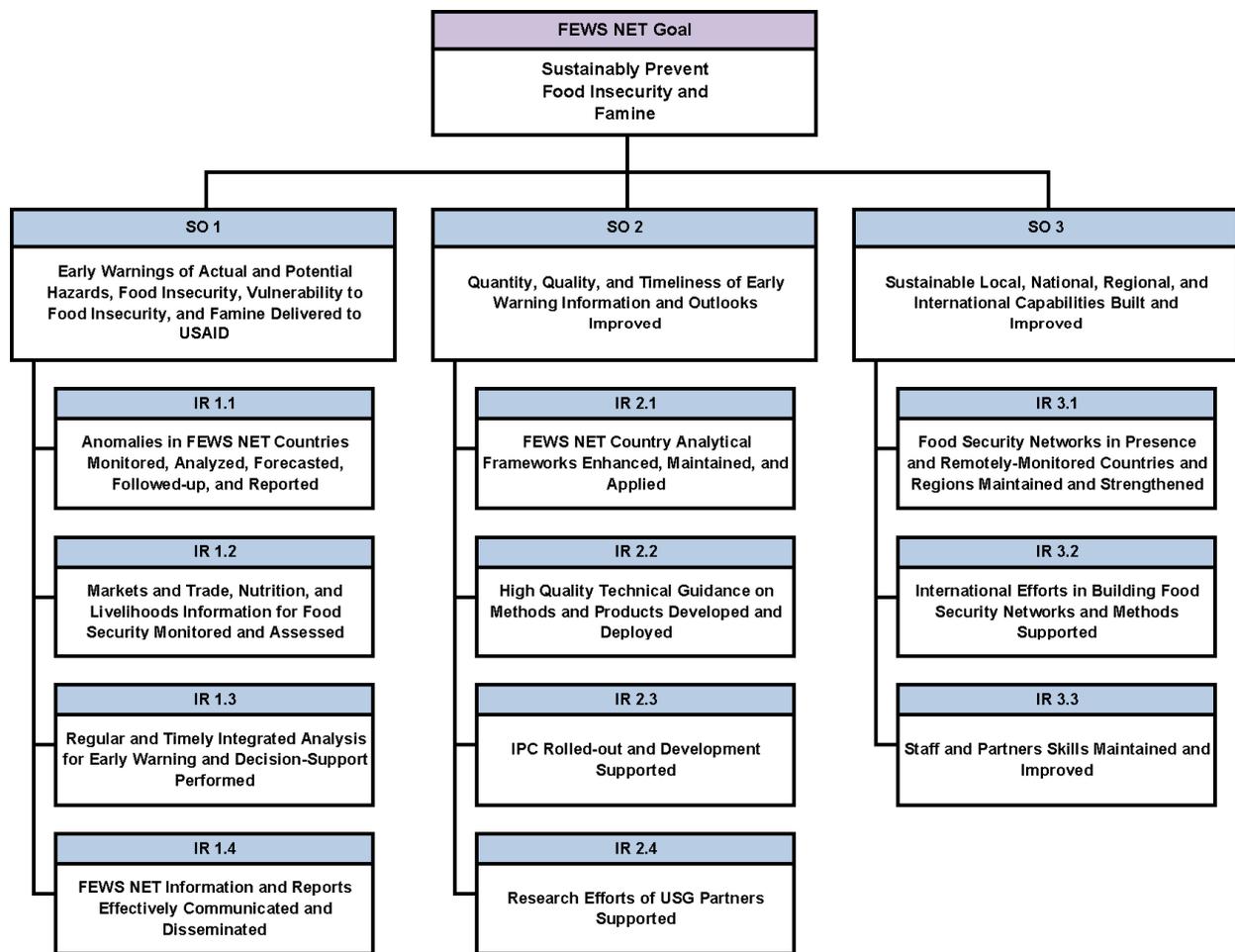


FEWS NET also aims to strengthen regional and national capabilities in food security monitoring and analysis. This is done through pro-active, hands-on collaboration with partners and counterparts in the various stages of monitoring, assessment, analysis, and information dissemination. The objective is to share FEWS NET knowledge and methods with partners in local, regional, and global food security networks so together, network partners can achieve the global objective of assuring food security for all.

**C. Results Framework**

The FEWS NET Results Framework (RF) is a planning, communications, and management tool (Figure 2). It conveys the development hypothesis implicit in project goal and objectives, as well as the cause-effect relationships between Intermediate Results (IR) and Strategy Objectives (SO). Hence the RF provides a foundation for work-planning and performance monitoring.

**Figure 2. FEWS NET Results Framework**



FEWS NET will work towards its goal of sustainably preventing food insecurity and famine through the three project strategic objectives of providing early warning, improving the quantity, quality and timeliness of early warning, and building capacity of partners in food security assessment, monitoring, and analysis. The three SOs represent the main concepts of what we do, how we will do it better, and how we will help our partners to do it better.

Under SO 1, FEWS NET will carry out its core activities of early warning. The four IRs represent 1) identifying, monitoring and assessing anomalies that can impact on food security outcomes; 2) monitoring the livelihoods, markets and trade, nutrition and other sectoral context; 3) performing food security analysis and outlook using scenario development, IPC and other relevant methods; and 4) effectively communicating early warning information to decision-makers and partners via the FEWS NET website, publications, briefings, and other means of information dissemination.

Under SO 2, FEWS NET works to improve its methods and products. The project will maintain and update the national knowledge bases and monitoring plans (IR 2.1) and improve and refine the various tools and methods that are essential to food security analysis (IR 2.2). FEWS NET supports the continuing development of the Integrated Phase Classification (IPC) and IR 2.3 covers activities that we will undertake to roll-out and support the use of IPC in FEWS NET. The Chemonics team will also work with other implementation partners to support the overall goal of FEWS NET in areas such as climate change, remote sensing applications, etc.

SO 3 represents the networking, capacity development and institutional strengthening components of FEWS NET. In addition to working with national, regional, and global food security networks on monitoring and early warning (IR 3.1), FEWS NET will also participate in global efforts in developing methods and systems such as the IPC and the FSIN (IR 3.2). Recognizing that the strength of FEWS NET is in its cadre of field-based analysts and technicians, we also plan to devote considerable efforts to support, maintain, and improve staff skill (IR 3.3).

## SECTION II

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### VISION, STRATEGIES, AND PROCESS

#### A. Developing the Work Plan

The FY 2014 work planning process followed a number of stages:

- Home office management and advisors developed visions and strategies for the project (July 2013)
- Regional and country offices drafted work plans based on project visions and strategies, while consulting with key partners and stakeholders (August 2013)
- Regional Technical Managers meeting in Washington to review and refine work plans (August 2013)
- Compilation and harmonization of final project work plan (September 2013)

In the first stage, management and technical advisors developed visions for their respective areas of the project, focusing on the completion of the knowledge bases, improved methods, and integrated analysis. Senior management also reiterated the vision of the regional offices as centers of excellence, where increasingly technical oversight and administrative management will be decentralized from Washington to the regional offices. This has major implication on the development of the work plans and eventual implementation and oversight.

In the second stage, field teams and their partners collaborated extensively to draft the country and regional work plans. The draft work plans were shared with key partners and USAID mission for input and feedback. They were then shared with the corresponding regional office and the regional technical managers provided feedback and recommended adjustments where appropriate. The Washington-based Decision Support Group (DSG) also participated in this process and provided input to the national and regional teams. For Afghanistan where there is no regional office, the DSG analyst participated in the review.

During the third stage, the regional technical managers assembled in Washington, DC during the final week of August 2013. Together with the home office team, they review the visions and strategies, presented the work plans from the region, and engaged in technical and management discussions to prioritize, modify, or remove the various activities.

During the final stage, the Deputy Chief-of-party reviewed the final draft work plans, verified the availability of time and resources, and consolidated the work plans for presentation in this document. During this process, some harmonization in terms and descriptions of activities also occurred.

In the following sub-sections, we present the visions and strategies for each technical sector. In the next section, we present the highlights of the consolidated project work plan organized by Strategic Objectives. Individual work plan components are included in Annex.

#### B. Vision and Strategies

##### Decision Support Group

The DSG envisions a fully staffed unit that effectively supports country and regional offices to develop and communicate high quality early warning analysis for USAID and the broader food security

community. This support includes provision of effective guidance and training on scenario building, food security classification, and sectoral analysis to both home office and field staff to support this objective.

The strategy for the DSG in FY 2014 towards this vision includes focusing on four key areas:

1. *The consolidation of existing technical guidance and approaches.* The DSG will work closely with regional and country-level staff to fully operationalize an expanded Outlook process that includes regional assumption building, pre-analysis field travel, and sectoral assumption building in addition to scenario analysis, food security classification and Outlook reporting. This focus area will also include continued participation in the technical development of the Integrated Food Security Phase Classification approach.
2. *Continued support to scenario development.* The DSG will facilitate the development and delivery of high quality guidance on assumption building related to two key sectors: herd dynamics and agro-climatology. The latter topic will be the focus of regional training meetings during 2014.
3. *Management of an expanded Decision Support Group.* During the coming year, we plan to expand the DSG from six to eight full time staff. This expansion will relieve some of the excess workload that has built up over recent years with the addition of remote monitoring countries and the increased rigor of FEWS NET's early warning. A major focus of 2014 will be to successfully manage this transition including the orientation of new staff. We will also invest heavily in building the HEA analysis capacity of all food security analysts.
4. *Development and maintenance of the DSG knowledge base.* In parallel with the launch of the new FEWS NET website and work on a FEWS NET data warehouse, the DSG will oversee the development of four key aspects of the FEWS NET knowledge base: the completion of 10-15 "Food Security in Brief" reports, completion and maintenance of the historical mapping database, maintenance of a dataset of historical beneficiary and food insecure population data, collection and uploading of historical FEWS NET reports to the new website.

## **Markets and Trade**

The M&T team envisions improved FEWS NET staff and partner understanding of staple food and income-generating markets as they relate to the rural and urban poor using a common set of concepts and tools and an innovative and integrated data-management and analysis systems. There are four components to this vision:

1. *Capacity Building:* FEWS NET staff and partners have a basic understanding of key markets and trade concepts and tools to contribute to integrated food security early warning. Provide technical assistance on an as-needed basis (first by regional office, then by home office or consultant) to reinforce previous training. Reinforce technical skills of regional M&T analysts (full time and consultants) to assure standard and coherent M&T analysis across FEWS NET regions.
2. *Existing Knowledge Base:* Build upon existing knowledge base to enable an improved understanding of typical marketing conditions, thereby enabling improved monitoring. This will involve providing guidance to field staff as they update existing production and trade flow maps and adding to our portfolio of knowledge base products on an as needed basis.
3. *New Guidance and Tools:* Develop markets and trade guidance and tools that enable FEWS NET staff and partners to effectively monitor and analyze storable commodity markets as

well as income-earning markets (labor, non-stable commodities, etc.) are nevertheless central to ability to provide acute food insecurity early warning.

4. *Data Management*: Develop and use innovative data management tools to enable improved integrated analysis of markets and trade data.

The strategy for the M&T team in FY 2014 builds off work that began during FY 2013 to improve the quality of key markets and trade inputs to FEWS NET's integrated acute food security analysis for the purpose of early warning. At the core of this strategy are the needs to:

1. Identify and train a core group of individuals with geographic or thematic expertise who will contribute to staple food and income-generating market monitoring and analysis and oversee the development of new knowledge base products using a standard set of tools and training materials. In FY 2014, this will include the regional M&T specialists (some to be identified). FEWS NET will also rely on consultants on an as-needed basis. FEWS NET M&T staff in regional offices will be empowered to respond effectively to planned and ad-hoc requests for technical assistance from field offices and USAID, thereby increasing their level of visibility, engagement with the field, and responsibility.
2. Provide technical support and training to a group of strategically selected countries and partners that are in need of markets and trade classroom and field-work training to improve their understanding of core concepts and monitoring tools used by FEWS NET in our sectoral and integrated food security analysis. Nearly all FEWS NET NTMs and ANTM's received some form of M&T training during FY 2013, including but not limited to the All FEWS NET meeting in May 2013. The focus therefore in 2014 should be on identifying where capacity building is still merited to reach strategic objectives to be determined by home office and regional office staff.
3. Identify countries and regions where there is a persistent lack of understanding of core drivers of staple food price and income trends, and develop knowledge base products and/or monitoring plans to fill key M&T information gaps. This information may be captured in the Food Security Briefs to be completed in FY 2014 and beyond. However some of these issues are already well-known by FEWS NET staff and should be flagged, to the extent possible, during the FY 2014 work planning process.
4. Providing clear and concise technical guidance to enable FEWS NET staff and partners to carry out improved staple food and income-earning market monitoring and analysis for the purpose of food security early warning. The focus for FY 2014 is will to update the existing guidance on creating and using commodity production and trade flow maps and to generate guidance to improve FEWS NET's monitoring and analysis of labor markets. Labor market knowledge base products and monitoring systems will be piloted in FY 2014 and scaled up in subsequent years.
5. Continue revising the content and layout of monthly Markets and Trade reports (Price Watch, Price Bulletin, Price Watch Annex, and special reports-- key avenues through which FEWS NET disseminates information about staple food markets) to improve their accessibility and utility to USAID, FEWS NET staff, and other core audiences.
6. Work closely with Kimetrica to develop a useful data management and analysis system that will enable integrated analysis of markets and trade data by home and field office staff.

## **Livelihoods**

Increasingly the project will focus more on the applied use of livelihood information in integrated food security analysis and projection that combines socioeconomic, agriculture and nutritional data. The livelihoods team will focus on promoting these skills with FEWS NET staff and food security partners through capacity strengthening activities.

For FY 2014, the livelihoods team will:

1. Continue generating or updating high quality livelihood products (zoning, profiles and rapid HEA baselines) in FEWS NET countries, both presence and remote monitoring;
2. Continue to strengthen FEWS NET's early warning analytical capabilities by increasing the use of these products, as well as increased utilization of existing Livelihood Baselines for scenario and outcome analysis purposes; and
3. Continue to promote rapid and innovative methods of HEA livelihood assessment techniques that are less resource intensive, including human and financial costs.

## **Nutrition**

The Nutrition team envisions a strong, fully staffed group of regional specialists and home-office advisor that will provide timely and effective technical support to regional and field offices while simultaneously building staff capacity. The team expects to break new ground in identifying and refining key methods for understanding the nutrition context and key drivers of acute malnutrition.

For FY 2014, the nutrition team will focus on these key areas:

1. Complete first iteration of a nutrition database for all presence countries. This nutrition database would include all available data (e.g. DHS, MICS, SMART surveys, etc.) from the past 10 years on child wasting, stunting, and underweight prevalence, crude and under-five mortality rates, maternal BMI, and where available, supplementary data on morbidity, dietary intake, infant and young child feeding practices, and micronutrient deficiencies.
2. Develop and pilot the nutrition context document in 3 countries. The nutrition context document would collect and summarize available information on current and historical levels of malnutrition and mortality, key drivers, and seasonality. This document would have two purposes. Internally, it would provide FEWS NET staff with the necessary context for interpreting future nutrition survey results. Externally, it would provide a useful overview of a country's nutrition context.
3. Identify and pilot nutrition causal analysis studies in 2 countries. This activity would involve the assessment of existing approaches (including the ACF/WFP/Tufts approach) to understand the drivers of acute malnutrition and the development of an improved methodology, which would be piloted in 2 countries.
4. Build the capacity of FEWS NET staff to use nutrition information. The advisor and nutrition specialists will build upon existing training materials to develop and deliver high quality training on nutrition information to all FEWS NET staff. Work will also begin on guidance and training related to building assumptions related to the likely evolution of nutrition and mortality.

5. Successfully implement rapid nutrition surveys in identified priority areas. In order to support analysis in areas of special concern, FEWS NET will work with local partners to implement nutrition/mortality surveys.

## Strategic Communications

The vision for strategic communications is to expand FEWS NET's global influence on famine and food security issues while protecting core assets of objectivity, credibility, and transparency.

We can achieve this by making FEWS NET and [www.fews.net](http://www.fews.net) the global *go-to* source of information and communications on famine and food security issues. The FY 2014 communications strategy continues work begun in prior fiscal years to improve the clarity and quality of FEWS NET information, make that information more available, and actively reach new audiences.

FEWS NET already enjoys a strong, positive reputation, particularly with the majority of its primary audience: USAID. The strategy ensures that this reputation will be protected and maintained while also opening channels to new audiences. Leaders in the humanitarian and development communities repeatedly call for closer cooperation and integration; FEWS NET is well-positioned to use its external communications to help build this bridge. Elements of the strategy include:

1. *Maximizing use of select external communications channels:* this will involve continued work to expand the functionality of [www.fews.net](http://www.fews.net), including mapping and data visualization. New work in this area will center on creating new occasional reports and web content that explore cross-cutting food security themes of interest to the broader development community. Sample topics might address: water and food security or climate change and food security. Consideration is also being given to producing more personal web content, such as *reports from the field* done either in text or video.
2. *Improve the quality and clarity of information:* efforts to improve the quality of FEWS NET information will center on two things: 1) continuing to invest in FEWS NET's regular food security reporting (FSOs, FSOU's, Price Watch, special products, etc.) and 2) emphasis on new, plain language products that will attract non-expert audiences (the new Food Security Briefs are one example; the thematic reports described above are another.) This work may include additional staff training, one-on-one coaching, team projects and other activities aimed at improving report writing, key messages, presentations and other communications.
3. *Attract new audiences/allies while retaining current following:* this strategy element has many components. Among them is the launch of the new FEWS NET website: it will renew opportunities to connect with our primary audiences while also reaching new ones. A campaign to promote the website will kick-start this work, along with continued attention to adding subscribers on Twitter, Facebook and other social media. FEWS NET will also seek to engage external audiences by participating in two or more global speaking platforms, such as the World Food Prize. Consideration will be given to significant regional forums as well. FEWS NET will also expand outreach to existing peer communications networks that may have events, publications or online forums in which FEWS NET might participate.

As always, the communications strategy is designed with flexibility so that the team can take advantage of inevitable, unforeseen communications opportunities, including media requests and crises.

## **Institutional Building and Capacity Strengthening**

The vision has FEWS NET recognized as a provider of premier capacity development and training on early warning and food security analysis. The strategy involves strengthening basic early warning skills in all FEWS NET countries and creating a global learning opportunity while helping build best practice early warning units in a limited number of countries.

For the remaining three years of its contract with USAID, FEWS NET intends to expand activities in building capacity of national and regional partners to conduct early warning and food security analysis. With a demonstrated track record in strengthening the skills of its own staff and with partners in certain countries, FEWS NET is well-placed to formalize this approach. However, given limited staff and budget resources, activities must be focused and specific.

The strategy is still in the design phase. However, the preliminary thinking is that activities will be undertaken at three levels:

- *Institutional partnerships in 3 to 4 FEWS NET countries:* formal partnerships with existing or new early warning units with multifaceted training and strengthening interventions to create and sustain early warning capacity. These partnerships would require extensive consultation with the country partner, a memorandum of understanding, a multiyear work plan covering a range of activities to build technical and organizational effectiveness. The investment in best practice early warning units is intended to create models that can be replicated in other countries in the future.
- *Competency-based support in all FEWS NET countries:* initiatives targeting key food security partners and offering support for select technical and/or organizational competencies related to early warning and food security analysis. Limited in scope, the work plan for these activities would be set by NTMs and RTMs in consultation with partners. Depending on the required level of human and financial resources per activity, a reasonable expectation would be two to four activities per calendar year.
- *Opened-ended activity at global level:* training on early warning and FEWS NET methodology made available to the global food security community via online course designed and conducted with an existing provider of online courses such as the World Bank e-institute or Coursera. Food security colleagues in FEWS NET countries would be expected to participate, but the course would be available to anyone in the world.

## SECTION III

### WORK PLAN

#### A. SO I—Early Warning of Actual and Potential Hazards and Food Insecurity

##### IR 1.1 Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported

Activities under this IR generally concern seasonal monitoring and assessments. In most countries, FEWS NET staff will participate in pre-season, mid-season, and pre- and post-harvest assessments. These are important activities to monitoring the progress of the growing season and to detect agro-climatic anomalies. Some of the assessments will be carried out jointly with national and regional partners, e.g. CILSS/FAO/WFP in western Africa, VACs in southern Africa, and FSNAU in Somalia. FEWS NET will also carry out independent assessments where appropriate, especially to follow-up with in-depth assessments when anomalies are detected. The home office will support national technical managers by reviewing tools that are designed according to the livelihood zones to be visited.

Monitoring activities also include regular analysis of remote sensing products including RFE, eMODIS NDVI, and WRSI. The USGS regional scientists will support field offices by performing analysis with geoWRSI using field-observed parameters.

For remote monitoring, FEWS NET continue regular contacts with partners in RM countries. The regional remote monitoring coordinator (RMC) for West Africa and other regional team members will visit the Central African Republic, Guinea, Liberia, Senegal, and Sierra Leone during the agricultural season to touch base with partners and USAID missions. The RMC will also participate in pre-harvest evaluation missions to those countries. We have shifted the responsibility of monitoring Yemen to the country team in Djibouti, supervised by the RTM of eastern Africa. We have also incorporated coverage of Burundi into the scope of the Rwanda office. The southern Africa regional team will cover Angola, Lesotho, and Madagascar.

Table I shows the list of activities by country that will address IR 1.1 during this planning period. Detail descriptions of the activities are included in Annex.

**Table I. Activities programmed by each FEWS NET office under IR 1.1**

Office	Activity
Home Office	Support Regional and Country Office Monitoring Efforts
Home Office	Ramp Up Regular Reporting in Yemen
All Offices	Seasonal Assessments and Monitoring
West Africa	Pre-harvest and Markets Assessments
Kenya	National Bi-Annual Food Security Assessments
Rwanda	Remote Monitoring of Burundi
Sudan	Joint Annual Crop and Food Supply Assessments
Somalia	Seasonal Assessments and Monitoring and Dry Seasons Impact
Southern Africa	Seasonal Assessments and Monitoring and Vulnerability Assessments
LAC	Produce Seasonal Monitor Report
Afghanistan	Pre- and Post-Harvest Assessments

## IR 1.2 Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed

While IR 1.1 is designed to focus attention on monitoring anomalies, IR 1.2 is designed to provide sectoral context in markets and trade, health and nutrition and livelihoods. This IR addresses regular monitoring and assessment in these technical sectors. IR 1.3 ensures the integration of the various technical disciplines and IR 2.1 focuses on improvements, innovation, and research.

Most field activities for this IR fall into one of the following categories:

- Market and price monitoring (price bulletin, Price Watch)
- Market assessment and studies
- Urban wage monitoring
- Cross-border trade monitoring
- Compiling and collecting nutrition data
- Livelihoods information

The Home Office team provides support to field staff on these activities including data collection tool development, assessment planning, food security database creation and maintenance. Where required, Home Office staff also participates in field assessment activities.

Another method for regular monitoring is through the use of field monitors. The monitors are placed at key locations to collect relevant food security information including market prices, commodity flow, volume of trade, and population and livestock movements. Since FY 2013, FEWS NET has also assumed responsibility over the FAMIS (Food and Agriculture Market Information System) in Sudan. This provides another source of market prices and food security information.

Table 2 contains a list of IR 1.2 activities by country for fiscal year 2014. Detail descriptions of the activities are included in Annex.

**Table 2. Activities programmed by each FEWS NET office under IR 1.2**

Office	Activity
Home Office	Integrate Sectoral Technical Resources into Analytical Processes and Decision Support
Markets and Trade	Regular and Special Markets and Trade Reporting
Remote Monitoring	Nutrition Surveys in Remote Monitoring Countries
All Offices	Markets and Trade Monitoring, Update, and Analysis
All Offices	Nutrition Monitoring and Analysis
West Africa	HEA Outcome Analysis for Evaluating Seasonal Performance and Impact
Chad	Evaluate Markets Conditions and their Capacity to Function
Nigeria	Nutrition Assessments in Endemic Areas
Eastern Africa	Cross-border Trade and Market Prices Monitoring
Eastern Africa	Support Incorporating Nutrition in Analysis
Eastern Africa	Support Livelihoods Activities in the Region
Sudan	Food and Agriculture Market Monitoring System (FAMIS) Implementation
LAC	Support the Creation and Implementation of a Labor Monitoring System in Guatemala
Guatemala	Implement a Labor Monitoring System
Southern Africa	Livelihoods and Nutrition Monitoring, Update, and Analysis
Afghanistan	Regional and National Trade Policies and Prices Monitoring and Analysis

### **IR 1.3 Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed**

IR 1.3 is where food security analysis and early warning happens. With anomalies assessed under IR 1.1 and the sectoral context of IR 1.2, this intermediate result is the outcome of integrated analysis. Traditionally, food security practitioners have used the convergence of indicators to analyze current conditions. FEWS NET championed the scenario development method, where analysts use the best available information, including those obtained from field assessments, to formulate a set of assumptions for the future behavior of key food security drivers. This allows the analysts to determine the impact of these drivers on household food security. Livelihoods information and data provide the clue to how households will react in light of the anticipated impact, therefore allowing the analysts to provide early warning of possible food security outcomes.

Under this IR, field staff will carry out quarterly food security outlook analyses. For the remaining months, the project will provide food security update reports. Each regional office is planning scenario development workshops to include partners in the analysis and to prepare region-wide assumptions to inform the Outlooks; and in West Africa, FEWS NET plans to begin a joint food security bulletin with CILSS. The list of activities is shown in Table 3.

**Table 3. Activities programmed by each FEWS NET office under IR 1.3**

<b>Office</b>	<b>Activity</b>
Home Office	Provide Regular and ad hoc Decision Support to Washington-based Decision-Makers
Home Office	Support Regular and ad hoc Field Analysis and Reporting
Home Office	Provide Technical Assistance to the Scenario Development Process
Home Office	Ensure Quality and Clarity of Reports
Remote Monitoring	Initiate Monitoring of Angola and Madagascar
All Offices	Produce Food Security Outlook Report and Updates
All Regions	Conduct Scenario Development Workshop
West Africa	Support Country Food Security Outlooks
West Africa	Produce Regional Food Security Reports and Joint Regional Food Security Report with CILSS
Southern Africa	Produce Remote Monitoring Reports for Angola, Lesotho, and Madagascar
LAC	Produce Regional Assumptions for Food Security Outlooks
LAC	Produce Remote Monitoring Reports for Honduras, Nicaragua, and El Salvador

### **IR 1.4 FEWS NET Information and Reports Effectively Communicated and Disseminated**

As an activity that aims to provide early warning, communications is a key feature of FEWS NET. In fiscal year 2013, we started an upgrade of the FEWS NET website that should be completed by the first quarter of FY 2014. OSC consultant will continue to work with the project to provide staff training on subjects including presentation skills, time management, key messages, and other strategic communications skills.

For field offices, this IR is achieved through proactively disseminating all reports and products in hard copies, electronically and in briefings. Many field offices have updated their stakeholder distribution lists and this process will continue through the year in all other offices.

FEWS NET technical managers will continue to proactively engage their USAID mission and US Embassies to provide regular in-person presentation of current and projected food security outcomes.

They are also ready to answer ad hoc questions from USAID missions on broader food security issues, to support other mission activities.

**Table 4. Activities programmed by each FEWS NET office under IR 1.4**

Office	Activity
Home Office	Maximize Use of Select External Communications Channels
Home Office	Upgrade and Maintain Website and IT Systems
Markets and Trade	Market Price Trends Visualization
All Offices	Brief USAID Missions and Partners and Support HO to Brief USAID Washington
All Offices	Disseminate FEWS NET Products
All Offices	Enlarge the Network that Receives Food Security Information
Nigeria	Support USAID Nigeria's Feed the Future Program
Rwanda	M&E Reporting for USAID Rwanda
Somalia	Provide Seasonal Rainfall Monitoring
LAC	Participate in the World Food Price Conference

## **B. SO 2—Improved Quantity, Quality and Timeliness of Early Warning Information and Outlook**

### **IR 2.1 FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied**

FEWS NET has adopted a unified analytical approach to monitoring and assessing food security in presence as well as non-presence countries. This approach is founded on the creation and maintenance of a knowledge base consisting of livelihoods and markets and trade data. This provides the context for identifying key geographic areas for monitoring and assessments, and the key indicators to watch. IR 2.1 represents our work in creating, updating, maintaining and applying this framework.

In FY 2013, FEWS NET developed a standard format and procedure for creating “national food security profiles”, which is a collection of knowledge base documents, databases, monitoring calendars and monitoring plan. This new product, called the Food Security Briefs, will be rolled out to the project during FY 2014.

During FY 2014, we also plan to review and update the livelihoods zones, descriptions, and profiles for a number of countries including Mauritania, Mozambique, Niger, South Sudan and Sudan. All countries have plans to develop and update databases on nutrition and assistance flows. West Africa plans to study the impact of gold mining on food security. The Markets and Trade team will work on a new format for the commodity trade flow map, which will be rolled out in a number of countries and regions. The details of these plans are summarized in table 5.

**Table 5. Activities programmed by each FEWS NET office under IR 2.1**

Office	Activity
Home Office	Support the Development and Use of National Food Security Frameworks and Monitoring Plans
Home Office	Manage FEWS NET Data
Markets and Trade	Support Regional M&T Team to Update and Expand the M&T Knowledge Base
Markets and Trade	Update the Content of Key Markets and Trade Products
Livelihoods	Support to Strengthening Outcome Analysis and Urban Assessments
Remote Monitoring	Complete Remote Monitoring Knowledge Bases
Remote Monitoring	Develop and Roll-Out Monitoring Plans for all Remote Monitoring Countries
All Offices	Review Country Knowledge Base and Update Monitoring and Assessment Plan
All Offices	Develop and Update Databases on Nutrition and Assistance Flows and Beneficiaries

Office	Activity
All Offices	Support the Production of Country Food Security Briefs
West Africa	Conduct Gold Mining Study in Niger, Burkina, Mali, and Guinea
West Africa	Update Commodity Flow Maps using a New Format
Burkina Faso	Pilot Commodity Flow Mapping using a New Format
Burkina Faso	Review Livelihoods Zones and Profiles
Mali	Update Two Livelihoods Baselines Started by Oxfam
Mauritania	Update Livelihoods Profiles
Niger	Pilot a Nutrition Causality Study
Niger	Update Livelihoods Profiles
Nigeria	Complete Commodity Flow Mapping using a New Format
Nigeria	Update Livelihoods Zones and Profiles
Chad	Conduct a Pilot Study on Herds Dynamics
East Africa	Update Commodity Flow Mapping using a New Format
Djibouti	Update Livelihoods Zones and Profiles
Djibouti	Create Market Profiles for Djibouti
Kenya	Update Livelihoods Profiles
Sudan	Complete Commodity Flow Mapping using a New Format
Sudan	Complete Profiling of Ten (10) Livelihood Zones
Somalia	Conduct Burao Urban Baseline
South Sudan	Complete Livelihoods Profiles
South Sudan	Conduct Market Structure Assessment
South Sudan	Review and Update the Seasonal Calendar
Mozambique	Participate in Food Security and Nutrition Baseline Studies
Mozambique	Update Livelihoods Zones, Profiles, and Baselines
Zambia	Update Livelihoods Zones and Profiles
LAC	Create Labor Flow Map for Honduras
LAC	Support Livelihoods Zoning Plus in Honduras
LAC	Update the Regional Commodity Flow Map for Central America
Guatemala	Support the Update of the Land Use Map of Guatemala
Haiti	Update Livelihoods Zones and Profiles

## IR 2.2 High Quality Technical Guidance on Methods and Products Developed and Deployed

FEWS NET Home Office staff has the primary responsibility of providing written technical guidance to technical managers in the field to help them stay current with assessment and analytic methods. In FY 2013, FEWS NET released the draft guidance on updated scenario development method (SD 2.0). The final guidance is expected in FY 2014. The Markets and Trade team introduce advance method of markets monitoring during the All FEWS workshop in 2013; the accompanying guidance will be released in FY 2014. More details for activities programmed under IR 2.2 are included in the following table.

**Table 6. Activities programmed by each FEWS NET office under IR 2.2**

Office	Activity
Home Office	Complete and Roll-out Guidance and Training Materials on Scenario Development
Home Office	Complete and Roll-out Markets and Trade Guidance Documents
Home Office	Provide Guidance and Assistance to LAC Regional Office for Regional Markets and Trade Reporting
Home Office	Complete and Roll-out Guidance on Herd Dynamics
Sudan	Visit FAMIS in Selected Areas to Provide Technical Guidance to Improve Market Analysis and Reporting
Somalia	Develop Urban Livelihood Monitoring Method and Guidance

### IR 2.3 IPC Rolled-out and Development Supported

FEWS NET has adopted the IPC as a classification scale for acute food insecurity. With the official launch of IPC version 2.0, FEWS NET has committed to supporting the roll out of IPC in all countries where it has staff. All FEWS NET offices have included this activity in their work plans to promote IPC version 2.0. This includes coordinating with the IPC to provide training to national partners, participating and leading national IPC workshops and helping to introduce and explain IPC to decision-makers.

In West Africa, FEWS NET has been working with the regional organization CILSS and partners to update the Cadre Harmonisé method to be IPC compatible. Two series of analysis workshops took place in FY 2013 and lessons learned from them went into improving the Cadre Harmonisé. FEWS NET will continue to support the development of Cadre Harmonisé, keeping it IPC-compatible.

During FY 2013, FEWS NET also worked with the IPC's Global Support Unit (GSU) to define a scale for classifying chronic food security. A number of pilot workshops are on-going in late 2013. FEWS NET will continue to work with the IPC in finalizing the chronic scale and support its roll-out in FY 2014.

**Table 7. Activities programmed by each FEWS NET office under IR 2.3**

Office	Activity
Home Office	Provide Continued Technical Input to the IPC Development Process
All Offices	Participate in IPC Processes
All Offices	Support Roll-Out of Chronic IPC
West Africa	Participate in National Cadre Harmonisé Analysis Workshop
West Africa	Support Roll-Out of Cadre Harmonisé
East Africa	Participate in IPC Analysis and Steering
Ethiopia	Support the IPC Initiatives

### IR 2.4 Research Efforts of USG Partners Supported

FEWS NET is well known for being at the cutting edge of technology. USG science partners continue to innovate and provide FEWS NET with tools and methods to perform its job. The Home Office staff is tasked to stay abreast of these developments through regular contacts and consultations with USG partners.

In FY 2014, FEWS NET has asked the USG partners to support scenario development by being the technical lead for the regional training workshops in FY 2014 to introduce improved agro-climatic assumption in scenario development. FEWS NET will continue to work closely with USG partners to improve its analysis.

**Table 8. Activities programmed by each FEWS NET office under IR 2.4**

Office	Activity
Home Office	Collaborate with and Support Scientists Partners
Home Office	Work with USG partners to prepare for 2014 regional training workshops
Home Office	Provide Peer Review of USG Research that Relate to Markets and Trade
All Offices	Collaborate with and Support Scientists Partners; Strengthen Coordination with USGS Scientist
All Offices	Provide feedback on science products and methods
Regional Offices	Produce and distribute regional weather hazard products

FEWS NET staff also works with USGS regional scientists on providing training on geographic information system and remote sensing for national and regional partners. USGS regional scientists are an integral part of FEWS NET's capacity development strategy.

## C. SO 3—Sustainable Local, National, Regional and International Capacity Strengthening

### IR 3.1 Food Security Networks Maintained and Strengthened

FEWS became FEWS NET in 2000 as it became clear that it requires the effort of all food security practitioners, working in networks, to help address the issues of food security. Since FEWS NET I, the project has emphasized working through local, national, regional, and international networks.

In 2013, FEWS NET developed a strategy for capacity strengthening and institutional building. In 2014, all countries will develop specific capacity development plans within the context of this strategy. Activities to promote network include regularly attending network and clusters meetings, providing presentations on updated food security situations at those meetings, participating in joint network activities such as assessments, and training network partners in the FEWS NET scenario development method.

In all countries, FEWS NET plans to continue active collaboration in joint food security network activities; details are included in Table 9 below.

**Table 9. Activities programmed by each FEWS NET office under IR 3.1**

Office	Activity
Home Office	Support Field Office in Capacity Strengthening Activities
Home Office	Implement Multiyear Capacity Development Strategy
Markets and Trade	Support RESIMAO's Regional Cross-border Trade Monitoring System
All Offices	Review Capacity Building Strategy and Consult with Partners
All Offices	Participate in Food Security Network Meetings and Activities
Burkina Faso	Support National EWS to Develop and Improve Methods and Guidance
Rwanda	Continue Institutional Strengthening and Capacity Building
South Sudan	Collaborate with AFIS
Southern Africa	Strengthen SADC FANR/RVAC, SADC DRRU, and RIACSO Information Sharing and Reporting
Southern Africa	Support ACTESA's Informal Cross-border Monitoring System
Southern Africa	Support and Assist in Strengthening Networks in Presence and RM Countries
Mozambique	Support the National Food Security Networks Analysis and Reporting
LAC	Participate in Coffee Rust Early Warning and Social Economic Groups
LAC	Support FAO in IPC Trainings in the Region
Guatemala	Support the Creation of a Markets and Trade Working Group
Guatemala	Support the Improvement of Food Security Forecast led by SESAN
Guatemala	Support the Strengthening of the Crop Monitoring Network
Haiti	Collaborate with and Support the Technical Group for Food Security and Nutrition (GTSAN)
Haiti	Promote Regular Meetings with CNSA and Regional Office

### IR 3.2 International Efforts in Building Food Security Networks and Methods Supported

FEWS NET actively participates in international efforts to establish, promote, and harmonize food security data standards and methods. Ongoing activities include the IPC, the Food Security Information Network, and the Cadre Harmonisé in West Africa. In Central America, the regional technical manager

and the remote monitoring coordinator work closely together with the IPC regional focal point to promote and support IPC in the region.

FEWS NET has also been working with the IPC Global Support Unit (GSU) on testing various protocols for measuring chronic food insecurity. Finally FEWS NET and FANTA are collaborating, together with WFP, to study the relationship between various IPC consumption indicators and food security classification, this work is on-going.

**Table 10. Activities programmed by each FEWS NET office under IR 3.2**

Office	Activity
Home Office	Support International Technical Initiatives
Markets and Trade	Consult on Local and Regional Food Aid Procurement
Markets and Trade	Review ad hoc Partners Markets and Trade Products and Data Sharing
West Africa	Participate in Regional IPC and FSIN Efforts
Southern Africa	Participate in Food Security Cluster Meetings and the FSIN Initiative
Malawi	Provide Input Into the RVAC Food Security Monitoring and Analysis Strategies
Zimbabwe	Provide Input Into the RVAC Food Security Monitoring and Analysis Strategies

### IR 3.3 Staff and Partners Skills Maintained and Improved

It is important for FEWS NET Home Office and field staff to constantly maintain and upgrade their monitoring, assessment, analysis and reporting skills. It is also important to stay current on scientific methods. USAID recognizes how important this is by explicitly requiring the contractor to provide a week-long training to its field staff every year.

In 2014, FEWS NET plans to hold a series of regional training workshops. The main focus of the workshops will be on agro-climatic and remote sensing analysis, interpretation, and assumptions for food security scenario development. The project will also hold additional regional thematic meetings when needed. For these meetings, FEWS NET will include technically relevant partners as part of its capacity strengthening effort.

Individual countries and regions have also identified other training and capacity training objectives. These are included in details in Table 11.

**Table 11. Activities programmed by each FEWS NET office under IR 3.3**

Office	Activity
Home Office	Build Staff Capacity to Build Assumptions and Implement Scenario Development
Home Office	GIS Software Training
Home Office	Maintain and Improve DSG Staff Skills
Home Office	Strengthen Staff Report Writing and Presentation Skills
Livelihoods	Provide Training on HEA and Advanced Analysis
Remote Monitoring	Training in Livelihood Assessment and Analysis
All Offices	Remote Sensing Training
All Offices	Update FO and Partners Technical Skills in Food Security Monitoring
Western Africa	HEA Training
Western Africa	Nutrition Training
Western Africa	Participate in National CH Training by CILSS
Western Africa	Provide Training on Scenario Development and Price Projection
Western Africa	Support CILSS and Regional Partners to Continue the Refinement of CH
Guatemala	Improve the Capacity of Market Analysis for FEWS NET and Partners

Office	Activity
Kenya	Incorporate GAM Statistics in NDMA Analysis and Reporting to Enhance IPC Mapping
Somalia	Provide Scenario Building Training for FSNAU and Partners Staff
Somalia	Train Somalia Staff on SPSS
Sudan	Improve the Capacity of Market Analysis for FEWS NET and Partners
Southern Africa	Nutrition Training
LAC	Support National Offices and RM Countries in Analysis and Reporting
Haiti	Improve the Capacity of Market Analysis for FEWS NET and Partners
Haiti	Train Journalists on Food Security Concepts

## D. Management and Coordination

The Chief-of-Party, the Deputy Chief-of-Party, and the Project Management Unit will oversee the implementation of this work plan. The Regional Technical Managers will administer the plan for each region. The RTMs are responsible for monitoring progress, identifying bottlenecks, and recommending adjustments where needed. We will hold weekly management meetings with each RTM to review the implementation of this work plan. Any major changes will be communicated immediately to the COR. This management team is also responsible for preparing quarterly performance reports and financial management reports.

## **ANNEX – DETAILED WORK PLANS**

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### Decision Support Group

SO 1: Early Warnings of Actual and Potential Hazards, Food Insecurity, Vulnerability to Food Insecurity, and Famine Delivered to USAID																
IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported																
Activity: Support Regional and Country Office Monitoring Efforts																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Support monitoring efforts (e.g., support to data collection tool development and assessment planning, participation in field visits)		X	X		X	X		X	X		X	X	All DSG	FL	Field travel as needed, typically in non-Outlook months	
Support regional and country offices to develop and maintain key food security databases (e.g., historical mapping, food insecure population, assistance needs and flows )	X	X	X	X	X	X	X	X	X	X	X	X	CH/PS			
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity: Integrate Sectoral Technical Resources into Analytical Processes and Decision Support																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Liaise with sectoral staff as needed during the development and review of integrated analysis and decision support activities	X	X	X	X	X	X	X	X	X	X	X	X	DSG	Advisors and Specialists		
Collaborate with sectoral staff on larger technical initiatives (e.g. IPC) and guidance development	X	X	X	X	X	X	X	X	X	X	X	X	DSG	Advisors and Specialists		
Work with M&T and consultants to build an LRP feasibility toolkit				X	X	X	X	X	X				BS	SMP		
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity: Support Regular and ad hoc Field Analysis and Reporting																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Travel quarterly to selected field offices to provide technical support.	X		X	X		X	X		X	X		X	All DSG		16 2 week trips per year Coordination, assist. w/ spec. analyses (e.g. response analysis), field travel, etc.	
Provide additional ad hoc support to field offices as needed, when food security crises are identified	X	X	X	X	X	X	X	X	X	X	X	X	All DSG			
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity: Provide Regular and ad hoc Decision Support to Washington-based Decision-Makers																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Develop and deliver the monthly Food Assistance Outlook Brief.	X	X	X	X	X	X	X	X	X	X	X	X	CH			
Provide briefings, as requested, to other USG partners (e.g., OFDA, NSC) and stakeholders (e.g., InterAction)	X	X	X	X	X	X	X	X	X	X	X	X	All DSG			
Respond to ad hoc information and analysis requests from USG partners, including requests for response analysis.	X	X	X	X	X	X	X	X	X	X	X	X	All DSG			
SO 2: Quantity, Quality, and Timeliness of Early Warning Information and Predictions Improved																
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Support the Development and Use of National Food Security Frameworks and Monitoring Plans																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Provide technical and editorial support to consultants and field staff in the development of ~15 food security briefs.	X	X	X	X	X	X	X	X	X	X	X	X	AS	All DSG		
Provide input to the development of monitoring plan guidance							X	X	X	X	X	X	CH/AS			
IR 2.2: High Quality Technical Guidance on Methods and Products Developed and Deployed																
Activity: Complete and Roll-out Guidance and Training Materials on Scenario Development																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Support the completion of herd dynamics assumptions training and guidance	X	X	X										FEG	JC, BS		
Coordinate dry run of regional meetings focused on agroclimatology assumption building						X	X						CH	Science partners	1 week mtg involving RTMs, USGS scientists, science partners, select HO	
Begin formative work on guidance related to the incorporation of humanitarian assistance into scenario building	X	X	X	X	X	X	X	X	X	X	X	X	PS		includes local and international travel	

### Decision Support Group

SO 2: Quantity, Quality, and Timeliness of Early Warning Information and Predictions Improved <i>(continued)</i>																
Activity: Provide Continued Technical Input to the IPC Development Process																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Participation in Chronic IPC pilots and Synthesis meetings		X	X		X								CH			
Development of a FEWS NET and IPC training package													CH			
Support FEWS NET/FANTA IPC Indicator study	X	X	X	X	X	X	X	X	X	X	X	X	CH	FANTA		
Support retrospective HEA analysis as an input to FEWS NET/FANTA IPC indicator study	X	X	X	X	X	X	X	X	X	X	X	X	CH	FEG		
IR 2.4: Research Efforts of USG Partners Supported																
Activity: Collaborate with and Support Scientists Partners																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Development of training materials for agroclimatology assumptions building	X	X	X	X	X	X							CH			
Attend science meetings									X				CH			
Provide input to science partner initiatives (e.g., historical drought index)																
SO 3: Sustainable Local, National, Regional, and International Capabilities Built and Improved																
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity: Support Field Office in Capacity Strengthening Activities																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Support selected country and regional SD training efforts			X			X			X			X	All DSG		3-4 trips, most are TBD, FSNAU likely	
Support, as needed, FEWS NET sectoral staff efforts to improve national and regional level information collection systems	X	X	X	X	X	X	X	X	X	X	X	X	All DSG			
IR 3.2: International Efforts in Building Food Security Networks and Methods Supported																
Activity: Support International Technical Initiatives																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Represent FEWS NET at relevant meetings and conferences	X	X	X	X	X	X	X	X	X	X	X	X	All DSG		Travel as needed	
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity: Build Staff Capacity to Build Assumptions and Implement Scenario Development																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Support selected country and regional SD training efforts			X			X			X			X	All DSG		3-4 trips, most are TBD, FSNAU likely	
Support a herd dynamics training in East Africa								X					FEG	TBD		
Coordinate regional meetings focused on agroclimatology assumption building								X	X				CH	Science partners	3 1 week training meetings in Africa	
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity: Maintain and Improve DSG Staff Skills																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
DSG staff will participate in sectoral activities (e.g., Livelihood Zoning Plus, Market Flow Mapping) as is feasible.		X		X		X		X		X		X	All DSG			
FEWS methods training for new staff	X	X	X	X	X	X	X						TBD	New staff		
HEA Outcome Analysis Training			X										All DSG	FEG		
EFD Software Training											X		All DSG	Efd		

### Markets and Trade

SO 1: Early Warnings of Actual and Potential Hazards, Food Insecurity, Vulnerability to Food Insecurity, and Famine Delivered to USAID																
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity: Regular Markets and Trade Reporting																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Price Watch	X	X	X	X	X	X	X	X	X	X	X	X	SMP	M&T HO	HO lead with the NTM and RTM support	
Price Bulletins	X	X	X	X	X	X	X	X	X	X	X	X	MTA	M&T HO	HO lead with the NTM and RTM support	
Provide review for East Africa Cross border trade bulletins	X			X			X			X			SMP	M&T HO with RTMs		
Sudan FAMIS report review	X	X	X	X	X	X	X	X	X	X	X	X	MTA	(TA is the lead in the field)	Home office monthly review before publishing	
CILSS (West Africa) XBT report review				X	X	X	X	X	X	X	X	X	SMP	West RO, HO M&T, HO Communications	Review on an as-needed basis	
Support Kimetrica Data Warehouse	X	X	X	X	X								SMP	M&T (HO & RO)	M&T SPECIAST SUPPORT	
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity: Special Markets and Trade Reporting																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Northern Mali Special reporting		X			X			X				X	DSG	Adama Thera, Laouali, Regional M&T, HO M&T	Have transformed from M&T special rpt to DSG special rpt to FSOU replacement; will maintain current system with periodic in-depth check-ins on market situation in the north. Assume this series will continue through 2014.	
Southern Africa Special report on marketing costs and maize competitiveness in Tanzania and the GHA.	X												MTA	TBD		
LAC Coffee	X	X	X	X	X	X	X	X	X	X	X	X	DSG	M&T HO	Reporting on an as-needed basis	
West Mining sector special report			X	X	X	X	X						STTA	West RO, HO M&T, and Mali, Burkina and RM support	Dates TBD, SR published on the subject published at the end	
South Sudan Trade Flow Report/Study		X	X	X	X								STTA	East RO, HO M&T, and SS, SD, UG office support as-needed	SR published following field work and initial report write up	
Madagascar M&T special report following strike team visit	X	X											DSG	Southern RO and HO support	This may be in the form of a special RM report or it could be something more.	
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity: Provide Technical Assistance to the Scenario Development Process																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Provide guidance to DSG, RTMs, NTMs on making price assumptions for scenario building process and updates	X		X	X		X	X		X	X		X	SMP	HO M&T, RO M&T Specialists	Market and Price assumptions	
Provide Malawi team with tech assistance for understanding current market dynamics and implications for SD through the end of this consumption year	X	X	X	X	X	X	X	X	X	X	X	X	MTA	HO M&T, DSG	Focus on improving maize price and labor assumptions.	
Provide Zimbabwe team with tech assistance for understanding current market dynamics and implications for SD through the end of this consumption year	X	X	X	X	X	X	X	X	X	X	X	X	SMP	HO M&T, DSG	Focus on improving price assumptions.	
Provide Nigeria and West Africa teams with tech assistance for understanding current market dynamics and implications for SD through the end of this consumption year	X	X	X	X	X	X	X	X	X	X	X	X	SMP	HO M&T, DSG	Focus on improving price assumptions.	
Provide Southern Africa regional office with assistance regarding regional food availability and feasibility of local and regional food aid procurement	X	X	X	X	X	X	X	X	X	X	X	X	SMP	HO M&T, DSG, Southern Africa RO	Ongoing	
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated																
Activity: Review M&T Products																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Update content of Price Bulletins	X	X	X	X	X	X	X	X	X	X	X	X	MTA/DSG	HO M&T, NTMs/ANTMS, DSG, RO	Update content of PBs for countries w/ prod & flow maps that will not be updated now; move on to others as M&T products are updated	
Update content of the Price Watch Annex	X	X	X	X	X	X	X	X	X	X	X	X	MTA	HO M&T, NTMs/ANTMS, RO	The content of the Annex will follow the updated content of the bulletins and/or M&T knowledge base products.	

### Markets and Trade

SO 1: Early Warnings of Actual and Potential Hazards, Food Insecurity, Vulnerability to Food Insecurity, and Famine Delivered to USAID <i>(continued)</i>															
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated															
Activity: Market Price Trends Visualization															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Present market information (price levels and changes) visually in national and regional maps	X	X	X	X	X	X	X	X	X	X	X	X	SMP/TA	HO M&T, NTMs, RTMs, USGS field partners	Start with EA; TA started conversation with SD, SS, KE and TZ, and Gideon
SO 2: Quantity, Quality, and Timeliness of Early Warning Information and Predictions Improved															
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied															
Activity: Update the Content of Key Markets and Trade Products															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Pilot new M&T Knowledge base product		X	X	X									SMP/MTA	SMP, MTA, RTMs, Roes Pilot in KE and BF	Staple mkt context, include aggregate prod and flow maps and narratives
Marketing cost baseline study pilot	X	X	X			X	X	X					STTA	East RO, HO M&T, and TZ, KE, UG office support as-needed	STTA will work on South Sudan starting Nov; need spec rpt for the pilot
Update marketing cost baseline in pilot and roll out countries	X	X	X	X	X	X	X	X	X	X	X	X	NTMs	HO and RO M&T	
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied															
Activity: Support Regional Markets and Trade Team to Update and Expand the M&T Knowledge Base															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Roll out new M&T Knowledge base pilot					X	X	X	X	X	X	X	X	RFSS/MT	NTMs, Regional team	HO MT support, start will Malawi and Nigeria for roll out
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied															
Activity: Contribute to Building Knowledge Bases for New Remote Monitoring Countries															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Lesotho market context documents	X	X	X										SMP/RO	NTMs, RTMs, DSG	TBD
Set up Price Bulletin for Madagascar	X												M&T Temp	SMP	
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied															
Activity: Create Market Profiles for Djibouti															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Description of the Djibouti market context	X	X	X										STTA	Tom Awuor, Baidane, SMP	Focus on policy environment
IR 2.2: High Quality Technical Guidance on Methods and Products Developed and Deployed															
Activity: Complete and Roll-out Markets and Trade Guidance Documents															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Develop guidance on making price assumptions for the scenario building process	X	X	X	X	X	X	X						SMP	RTMs, M&T specialists (West, East and Southern Africa)	Finalize in the first six months of the year
Develop guidance for new M&T knowledge base products		X	X	X									SMP	M&T specialists	Draft to the field by January 2013
IR 2.2: High Quality Technical Guidance on Methods and Products Developed and Deployed															
Activity: Provide Guidance and Assistance to LAC Regional Office for Regional Markets and Trade Reporting															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Review documents and M&T discussions and materials development with consultant	X	X	X	X	X	X	X						SMP/MTA	RTM, NTMs, local M&T consultant	
IR 2.3: IPC Rolled-out and Development Supported															
Activity: Support Roll-Out of Chronic IPC															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Support Chronic IPC activities	X	X	X	X	X	X	X	X	X	X	X	X	TBD	TBD	
IR 2.4: Research Efforts of USG Partners Supported															
Activity: Provide Peer Review of USG Research that Relate to Markets and Trade															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Review ongoing USG research that relate to M&T	X	X	X	X	X	X	X	X	X	X	X	X			

### Markets and Trade

SO 3: Sustainable Local, National, Regional, and International Capabilities Built and Improved															
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened															
Activity: Support RESIMAO's Regional Cross-border Trade Monitoring System															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Support CILSS/ATP in efforts to collect, analyze and disseminate information on cross border trade in West Africa				X	X	X	X	X	X	X	X	X	West RO	RTM, HO	
IR 3.2: International Efforts in Building Food Security Networks and Methods Supported															
Activity: Review ad hoc Partners Markets and Trade Products and Data Sharing															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
TBD with partner organizations													HO M&T		ACF, OXFAM, FFP/USDA FAS
Reach out to USDA FAS Offices to strengthen communication	X	X	X	X	X	X	X	X	X	X	X	X	HO M&T		Ongoing
IR 3.2: International Efforts in Building Food Security Networks and Methods Supported															
Activity: Consult on Local and Regional Food Aid Procurement															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Review methods of analyzing feasibility of LRP and develop agreed upon standard guidelines and recommendations													STTA	SMP, CH	TBD
IR 3.3: Staff and Partners Skills Maintained and Improved															
Activity: GIS Software Training															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Participate in GIS software training to allow the M&T team to more easily update our maps				X	X	X							SMP	HO M&T	Whenever the training is available over the course of this next year.

### Livelihoods

<b>SO 2: Quantity, Quality, and Timeliness of Early Warning Information and Predictions Improved</b>															
<b>IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied</b>															
<b>Activity: Support to Updating Knowledge Base Products - Livelihood Zoning Plus</b>															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Mozambique Livelihood Zoning Update	X	X											GS	James, Daison Antonio with SETSAN	Design issues on how to approach the exercise, requires discussion. Dates TBD
Zambia Livelihood Zoning Plus Updates							X	X					GS	Daison, Chansa with Zambia VAC	Preparatory and design work required. Orientation and intro training required
Honduras Livelihood Zoning Plus	X	X											GS	LAC FEWSNET & Adriana	
Nigeria Livelihood Zoning Plus		X				X	X						GS	James, Bachir	Nov planning; begin with rezoning the north and then to center and south
Angola Livelihood Zoning Plus	X												GS	James, Antonio and Gary	Zoning Plus Workshop held in September
<b>IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied</b>															
<b>Activity: Support to Updating Knowledge Base Products - Livelihood Profiles / Rapid Baselines</b>															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Mauritania - Livelihood Profiles								X	X				GS	Bachir	To take place after Nigeria zoning activity; In collaboration with SCF
Central African Republic - HEA Baselines				X									GS	Bachir	Led by ACF ; technical contributions and participation only
Sudan - Completion of Livelihood Profiles				X	X								GS	James/EFD Consultant FEWSNET Sudan and partners	Completion of 2013 process
South Sudan - commence Livelihood Profiles						X		X	X				GS	James/EFD Consultant/ FEWSNET S Sudan	March Planning session; field Work May - June
Kenya - updating of Livelihood Baselines													GS	James	No direct leadership; technical contributions and participation only
Uganda - Karamoja rezoning and partial baseline update	X	X											GS	James/EFD Consultant FEWSNET Sudan and partners	Follow up to Aug review of Karamoja LH zones / baselines; include FAO & govt
Update knowledge base products, with possible inclusion of HEA rapid, resulting in a quantitative element to the current profiles (wealth groups, sources of food and income)	X	X	X	X	X	X	X	X	X	X	X	X	GS	John Seaman/Celia Petty	
Develop materials and examples on how to qualitative profiles in FEWS NET Outlook Analysis													GS	John Seaman/Celia Petty	Timing TBD
<b>IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied</b>															
<b>Activity: Support to Strengthening Outcome Analysis and Urban Assessments</b>															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Ongoing technical support to West African Countries													BY	Bachir	W/ tech partners SCF, ECHO; ongoing tech support & training
Somalia Urban Assessment Burao													GS	John/Celia	Dates TBD; more discussion needed on methods and approaches
Djibouti updating of Livelihood Baselines													EfD		Led by FAO/WFP with FEG; tech contributions & participation only
Technical support and guidance on updating Malawi's Livelihood Baselines										X			GS	Daison/Olex	Dates TBD; technical guidance on methods and approaches
<b>SO 3: Sustainable Local, National, Regional, and International Capabilities Built and Improved</b>															
<b>IR 3.3: Staff and Partners Skills Maintained and Improved</b>															
<b>Activity: Provide Training on HEA and Advanced Analysis</b>															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
HEA Outcome Analysis Training for Field Staff							X		X				GS	Daison / James	Training sessions on outcome analysis training in both regions
Regional Introductory Livelihoods Training													GS	Daison/James	Remote Virtual Livelihood Training Sessions, primarily aimed at new staff and partners; EA and SA, possibly LAC; dates TBD
HEA Outcome Analysis Training for HO Staff			X												
Introduction to HEA-IHM Urban Methods HO Washington		X												John Seaman/Celia Petty	
Demonstrate HEA software, progress to date. Input into a centralized dbase from multiple computers, basic problem specification and outputs		X													

### Strategic Communications

SO 1: Early Warnings of Actual and Potential Hazards, Food Insecurity, Vulnerability to Food Insecurity, and Famine Delivered to USAID																
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity: Ensure Quality and Clarity of Reports																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Review/edit key alerts, monthly reports etc.	X	X	X	X	X	X	X	X	X	X	X	X	EM	DSG, advisors	As needed, usually 2-3 times per month	
Support transition to web-based reports		X	X	X	X								EM	KG, DSG	New site to affect report templates + guidance	
Conduct user survey									X	X	X		EM	SMT, advisors	Assess satisfaction w/site, reporting changes	
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated																
Activity: Maximize Use of Select External Communications Channels																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Launch website and build traffic		X	X	X	X	X	X	X	X	X	X	X	EM/ KG	All FEWS support	Launch expected November 2013	
Build social media presence		X	X	X	X	X	X	X	X	X	X	X	EM/ KG	All FEWS support	Focus on twitter and Facebook	
Contribute to online peer networks		X		X	X	X	X		X	X		X	EM	All FEWS support	E.g.: Agrilinks, FSIN, food security portal	
Participate in two major speaking platforms		X				X							EM	Select HO/field staff	Panel scheduled for October 2013 World Food Prize; second event TBD	
Increase electronic subscriber list		X	X	X	X	X	X	X	X	X	X	X	EM/ KG	All FEWS support	New email service coming with website	
Target content to specialized user groups			X		X		X		X	X		X	EM	All FEWS support	FS Briefs, livelihood, markets & trade content	
SO 2: Quantity, Quality, and Timeliness of Early Warning Information and Predictions Improved																
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Manage FEWS NET Data																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Finalize data policy		X	X										EM/ KG	SMT, advisors	Draft prepared in FY13	
Develop data management plan				X	X								TBD	SMT, advisors, KG	DB manager to be hired in Jan 2014	
Implement data management plan				X	X	X	X	X	X	X	X	X	TBD	SMT, advisors, KG	Online data availability will require technical and comms support	
SO 3: Sustainable Local, National, Regional, and International Capabilities Built and Improved																
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity: Implement Multiyear Capacity Development Strategy																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Country level consultation on activities	X	X													Work plans tailored to needs of each country	
Finalization of 3-year strategy		X	X										EM	SMT, advisors, RTMs	Captures global approach, local implementation	
Targeted activities in all presence countries		X	X	X	X	X	X	X	X	X	X	X	RTMs	Field staff	Ongoing based on country work plan	
Develop online course				X	X	X	X	X	X	X	X	X	EM	SMT, advisors	To be launched in FY 15	
Assess FY 14, refine FY 15 approach										X	X	X	EM	SMT, advisors, RTMs	Review of 3-year strategy	
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity: Strengthen Staff Report Writing and Presentation Skills																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Targeted coaching		X	X	X	X	X	X		X	X	X		EM	Field staff	3-month rotating sessions w/small staff groups	
Training at regional workshops						X	X	X					EM	DSG, advisors	Follow-up on prior communications training	

### Information Technology

SO 1: Early Warnings of Actual and Potential Hazards, Food Insecurity, Vulnerability to Food Insecurity, and Famine Delivered to USAID															
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated															
Activity: Upgrade and Maintain Website and IT Systems															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Complete Website and Prepare for Launch	X	X											KG	EM, HO	expected launch: Nov 2013
Train Staff on New Website	X	X											KG	HO	includes HO staff immediately and FO staff later
Maintain website (current + new)	X	X	X	X	X	X	X	X	X	X	X	X	KG	EM, all staff	ensure that new website continues to add value over time
Ensure website Section 508 compliance	X	X	X	X	X	X	X	X	X	X	X	X	KG		ensure new website and uploaded PDF documents are compliant
Create Data Visualizations									X	X	X	X	KG		use Data Warehouse to drive effort to enhance website w/ data visualizations
Collect/report website analytics	X	X	X	X	X	X	X	X	X	X	X	X	KG		monitor traffic and continue to improve analytics to inform site maintenance
Technically manage Social Media accounts	X	X	X	X	X	X	X	X	X	X	X	X	KG	EM	maintain accounts and enter posts on various accounts
Manage Geodatabase optimization	X	X	X	X	X	X	X	X	X	X	X	X	KG	FL	effort expected to conclude Nov 2013; follow-on efforts may be needed
Manage FEWS Amazon Web Services (AWS) account	X	X	X	X	X	X	X	X	X	X	X	X	KG		includes hosting for web and ArcGIS, Data Warehouse, archives, backups
Monitor ArcGIS Online mapping account	X	X	X	X	X	X	X	X	X	X	X	X	KG	FL	Monitor usage and potential for use
Provide desktop support for HO and FO	X	X	X	X	X	X	X	X	X	X	X	X	KG		includes troubleshooting, ongoing preventive maintenance, procurements
Provide IT procurement guidance for HO and FO	X	X	X	X	X	X	X	X	X	X	X	X	KG		includes desktops, laptops, and server procurements
Manage Population Explorer				X	X	X	X	X	X	X	X	X	KG		TBD for handover, need to transition and maintain Pop Explorer when it occurs
Maintain Data Warehouse				X	X	X	X	X	X	X	X	X	KG		when Data Warehouse is complete, transition to the FEWS Amazon account
Migrate local FEWS server array	X	X	X										KG	HO support	phase out ISPortal and other FEWS Servers by end of 2014
Maintain accounts for document sharing and archiving				X	X	X	X	X	X	X	X	X	KG		after migrating FEWS servers, maintain the document sharing and archiving
Develop and Maintain FEWS Contact Directory	X	X	X	X	X	X	X	X	X	X	X	X	KG	TH	continue to improve online directory at contacts.fews.net

### Remote Monitoring

SO 1: Early Warnings of Actual and Potential Hazards, Food Insecurity, Vulnerability to Food Insecurity, and Famine Delivered to USAID																
IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported																
Activity: Ramp Up Regular Reporting in Yemen																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Coordinate budgeting, recruit, office share, registration	X	X	X	X	X	X							PMU	JC, East regional office manager		
Staff training, monitoring plan and implementation			X	X									NB	JC, DSG analyst		
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity: Nutrition Surveys in Remote Monitoring Countries																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Madagascar: implement in Oct/Nov and Mar	X	X	X	X	X	X	X						NA	CH/JC/DSG analyst		
CAR: implement data collection in Dec/Jan and Apr/May	X	X	X	X	X	X	X	X					NA	CH/JC/DSG analyst		
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity: Initiate Monitoring of Angola and Madagascar																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Train monitors for Angola, Madagascar	X	X	X										RO/DSG	JC	JC to provide general guidance and support to training plans; RO lead	
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity: Provide Decision Support for Remote Monitoring																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Ad hoc DSG reporting support	X	X	X	X	X	X	X	X	X	X	X	X	CH	DSG analyst		
Angola field assessment support/review	X												PM	AM, JC, TI		
2 RM strike teams per year				X	X	X			X	X	X		JC/CH	Field focal point, regional office, specialists, consultants		
Visit to Tajikistan, ideally during IPC analysis workshop				X	X	X							MH	JC, AF ANTM		
SO 2: Quantity, Quality, and Timeliness of Early Warning Information and Predictions Improved																
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Complete the Startup of Angola and Madagascar																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Country in-brief				X	X	X							JC	Regional office, advisors		
livelihood knowledge base					X	X	X						GS	Regional		
market knowledge base and price bulletin set-up					X	X	X						SP	JC		
Monitoring plan							X	X	X				JC	Regional office		
Staffing							X	X	X				JC	PMU		
Handover to DSG, training									X	X	X		JC	DSG Analyst		
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Develop and Roll-Out Monitoring Plans for all Remote Monitoring Countries																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
RM monitoring plan design, consultation fit/adjustments for presence countries	X	X	X										JC	HO Tech, RTMs	To include further development of strike team concept and capacity.	
RM monitoring plan pilots				X	X	X							JC	field focal points, DSG analysts	RTMs, HO Tech will also be included at consultation points	
Final revision							X						JC			
Monitoring plan roll-out								X	X	X			NTM/DSG			

### Remote Monitoring

<b>SO 2: Quantity, Quality, and Timeliness of Early Warning Information and Predictions Improved</b> <i>(continued)</i>																
<b>IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied</b>																
<b>Activity: Complete Remote Monitoring Knowledge Bases</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Angola LH finalize	X	X											JA	EFD		
Angola Market flow maps finalize	X	X											SP	Phumzile, Antonio		
Lesotho market context				X	X	X	X						RFSS/ MT	Sonja, Phumzile		
Angola price bulletin (FEWS NET collects data)	X	X	X										PD	South Markets		
Madagascar price bulletin	X	X											LS	South Markets		
Guinea price bulletin	X	X											NBA	West Markets		
<b>IR 2.2: High Quality Technical Guidance on Methods and Products Developed and Deployed</b>																
<b>Activity: Complete and Roll-out Guidance on Herd Dynamics</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Herd dynamics guidance review	X															
Pilot herd dynamics in West Africa								X	X	X	X		FEG	JC, Regional office	need to coordinate for best timing.	
<b>IR 2.3: IPC Rolled-out and Development Supported</b>																
<b>Activity: Support Roll-Out of Chronic IPC</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
IPC Chronic pilots	X	X	X	X	X								CH	JC		
<b>SO 3: Sustainable Local, National, Regional, and International Capabilities Built and Improved</b>																
<b>IR 3.3: Staff and Partners Skills Maintained and Improved</b>																
<b>Activity: Training in Livelihood Assessment and Analysis</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
DSG livelihood analysis training			X												JC to participate	
Participate in livelihood baseline				X												

Western Africa

SO 1: Early Warnings of Actual and Potential Hazards, Food Insecurity, Vulnerability to Food Insecurity, and Famine Delivered to USAID																
IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported																
Activity: Seasonal Assessments and Monitoring																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Seasonal forecast analysis						X			X				LI	CILSS, Regional team	Focus on where capacity is low, where there is serious FS issues and where tools are not well developed	
Start of season analysis							X	X	X				LI	CILSS, Regional team		
Participate in selected country level seasonal assessments, monitor season progress									X	X	X		LI	CILSS, Regional team		
Joint annual crop assessments	X	X										X	CILSS	LI, Regional team, NTMs, Partners		
End of season projection												X	LI	CILSS, Regional team		
Joint market and Food security assessment				X	X	X							MTS	CILSS, Regional team		
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity: Markets and Trade and Nutrition Assessments, Monitoring, and Analysis																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Market data collection	X	X	X	X	X	X	X	X	X	X	X	X	MTS	LI, NMA, NTMs, Partners	Inputs for Scenario Development	
Regional monthly price watch/price bulletin	X	X	X	X	X	X	X	X	X	X	X	X	MTS	LI, NMA, NTMs, Partners		
Regional Market assumptions for outlook	X	X		X	X		X	X		X	X		MTS	LI, NMA, NTMs, Partners	Inputs for Scenario Development	
Cross border flows monitoring and reporting	X	X	X	X	X	X	X	X	X	X	X	X	MTS	LI, NMA, NTMs, Partners	Support to CILSS/ATP market monitoring	
Collect the nutritional data in livelihood assessment and FS rapid assessment	X		X	X		X	X		X				MM	LI, NMA, NTMs, Partners		
Field Offices support(Support Regional team assumption and Support Country to getting and use the nutritional information in outlooks reviewed)		X	X				X	X	X	X	X	X	MM	RTM & NTMs		
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity: HEA Outcome Analysis for Evaluating Seasonal Performance and Impact																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Keys parameter collection	X			X				X					BY	NTMs, RO and HO	OA will be done in All FEWS NET countries	
Outcome analysis set up	X			X				X					BY	NTMs, RO and HO		
report	X			X				X					BY	NTMs, RO and HO		
Support to CAR livelihood baseline lead by ACF				X									NMA	BY, HO		
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity: Produce Regional Food Security Reports and Joint Regional Food Security Report with CILSS																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Contact country offices and partners for their inputs	X	X	X	X	X	X	X	X	X	X	X	X	LI	Regional team		
Review scenario and Scenario Summary Tables from NTMs	X			X			X			X			LI	Regional team		
Harmonize food security mapping along borders and transition areas	X	X		X	X		X	X		X	X		LI	Regional team		
Collaborate with USGS on seasonal progress						X	X	X	X	X	X	X	LI	Regional team		
Draft report with inputs from all regional food security specialists	X	X	X	X	X	X	X	X	X	X	X	X	LI	Regional team		
Publish and disseminate CILSS/FEWS NET FS joint report	X	X	X	X	X	X	X	X	X	X	X	X	AKO	Regional team		

### Western Africa

SO 1: Early Warnings of Actual and Potential Hazards, Food Insecurity, Vulnerability to Food Insecurity, and Famine Delivered to USAID <i>(continued)</i>															
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed															
Activity: Support Country Food Security Outlooks															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Assemble and collect data and information			X			X			X			X	RFSS	NTMs	Regional network around CILSS
Develop regional assumptions	X		X	X		X	X		X	X		X	LI	RFSS, Regional scientist, HO	
Support countries			X			X			X				LI	RFSS, Regional scientist, HO	
Review the regional map for its harmonization	X			X			X			X			LI	RFSS, Regional scientist, HO	
Brief USAID and partners on finalized outlook	X	X		X	X		X	X		X	X		LI	HO	
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed															
Activity: Conduct Scenario Development Workshop															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Coordinate with relevant country offices to develop scenarios	X					X	X					X	LI	NTMs, Regional team	Timing and location to be determined by needs in the region and according to the countries offices Work plan
Consolidate country analysis into a regional scenario	X				X	X			X	X		X	LI	NTMs, Regional team	
Organize meeting/workshop with Cos, HO, and partners at the regional level							X					X	LI	NTMs, Regional team	
Disseminate findings to decision makers	X	X					X	X	X		X		LI	NTMs, Regional team	
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated															
Activity: Prepare and Submit Quarterly Progress Reports															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Preparation			X			X			X			X	LI	Regional team	
Submission	X			X			X			X			LI	Regional team	
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated															
Activity: Brief USAID Missions and Partners and Support HO to Brief USAID Washington															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
FAOB information submission	X	X	X	X	X	X	X	X	X	X	X	X	LI	Regional team	Including during Dakar FSNWG briefings
Briefing to USAID and key partners	X	X	X	X	X	X	X	X	X	X	X	X	LI	Regional team	
SO 2: Quantity, Quality, and Timeliness of Early Warning Information and Predictions Improved															
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied															
Activity: Conduct Gold Mining Study in Niger, Burkina, Mali, and Guinea															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Develop term of reference				X									MBY	Regional team	NTMs, HO and RTM support
Assessment tools development				X									MBY	Regional team	NTMs lead, HO and RTM support
Field assessment with technical committee					X	X							MBY	Regional team	NTMs lead, HO and RTM support
Produce reports						X							MBY	Regional team	HO guidance
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied															
Activity: Update Commodity Flow Maps using a New Format															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
SOW drafting	X	X	X										MTS	NTMs, Regional team	HO MT support
Burkina Faso pilot application				X	X	X							MTS	NTMs, Regional team	HO MT support, USGS mapping support
Review and consolidation of the SOW							X						MTS	NTMs, Regional team	HO MT support, USGS mapping support
Nigeria market mapping									X	X	X	X	MTS	NTMs, Regional team	HO MT support, USGS mapping support

Western Africa

SO 2: Quantity, Quality, and Timeliness of Early Warning Information and Predictions Improved <sup>(continued)</sup>																
Activity: Improve Livelihood Monitoring and Analysis																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Knowledge base review	X												BY	LI, HO, NTMs, Partners		
Support to Burkina workshop to consolidate the existing baselines					X								BY	LI, HO, NTMs, Partners		
Support to Nigeria livelihood zoning and profiling		X	X	X									BY	LI, HO, NTMs, Partners		
Support to Mali update of two baselines made by Oxfam in 2008					X	X							BY	LI, HO, NTMs, Partners		
Technical support to Niger government and partners baselines processes					X	X							BY	LI, HO, NTMs, Partners		
Support to Mauritania country profile update						X	X						BY	LI, HO, NTMs, Partners		
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Improve Nutrition Monitoring, Database, and Analysis																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Develop nutrition monitoring guide				X									MM	LI, HO, NTMs, Partners		
Contribution to the Nutritional Causal analysis SOW							X	X	X	X	X	X	MM	WARO AFC, RTM, NTM, HO	realization of SMART at Livelihood zone level at adding wealth breakdown (SMART/HEA).SMART at Dept. level and Integration of FSL indicators	
Development of nutritional, assistance flows and beneficiaries regional databases	X	X	X	X	X	X	X	X	X	X	X	X	MM	WARO AFC, RTM, NTM, HO		
Contribution to the Nutritional context outline							X	X	X				MM	WARO AFC, RTM, NTM, HO		
IR 2.2: High Quality Technical Guidance on Methods and Products Developed and Deployed																
Activity: Collaborate with Home Office on Providing Technical Guidance																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Collaborate with HO to provide input to draft technical guidance	X	X	X	X	X	X	X	X	X	X	X	X	LI	Regional team	According to HO work plan	
Obtain input from concerned staff and partners	X	X	X	X	X	X	X	X	X	X	X	X	LI	Regional team	According to HO work plan	
Review technical drafts	X	X	X	X	X	X	X	X	X	X	X	X	LI	Regional team	According to HO work plan	
Actively deploy technical guidance to national offices with support and training if needed	X	X	X	X	X	X	X	X	X	X	X	X	LI	Regional team	According to HO and FO work plans	
IR 2.3: IPC Rolled-out and Development Supported																
Activity: Support Roll-Out of Cadre Harmonisé																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Chair CH Technical committee meetings	X					X	X		X	X		X	LI/ CILSS	Karim, LI, CILSS, IPC GUS, Regional team		
Participate in national and regional CH/IPC analysis workshops	X	X				X	X		X	X			AKO/ CILSS	Karim, LI, CILSS, IPC GUS, Regional team		
Support technically CILSS in the implementation of the CH	X	X	X	X	X	X	X	X	X	X	X	X	AKO/ CILSS	Regional team	According to the agenda formulated by CILSS	
IR 2.4: Research Efforts of USG Partners Supported																
Activity: Collaborate with and Support Scientists Partners; Strengthen Coordination with USGS Scientist																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Support the USGS and other USGS partners in research in the region, including climate change	X	X	X	X	X	X	X	X	X	X	X	X	AA	Regional team	Timing and location TBD by USGS	
Participate in Climate Outlook Forums								X			X		AA	Regional team		
Participate in USGS annual science meeting	X												AA	Regional team		

### Western Africa

SO 3: Sustainable Local, National, Regional, and International Capabilities Built and Improved																
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity: Review Capacity Building Strategy and Consult with Partners																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Document of strategy review	X	X											AKO	LI and HO		
Consultation with partners	X	X											AKO	LI and HO		
Drafting of the country capacity strengthening plan		X	X										AKO	LI and HO		
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity: Participate in Food Security Network Meetings and Activities																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Regular meeting with CILSS, FAO, WFP, and other key partners	X	X	X	X	X	X	X	X	X	X	X	X	LI	Regional team	Details to be defined	
Support to the regional food insecurity joint mapping process	X	X					X	X	X			X	LI	AKO, NTMs, HO		
Share work plan and identify areas/activities for collaboration	X	X							X			X	LI	Regional team		
CILSS/PREGEC market and food security meetings		X	X			X	X		X			X	RFSS/ MT	LI, Partners		
CILSS/Club du Sahel RPCA meetings			X				X						OECD	LI, HO, Partners		
Dakar FSNWG monthly meetings	X	X		X	X	X		X		X	X	X	UN	LI, AKO, Partners	Turn lead	
IR 3.2: International Efforts in Building Food Security Networks and Methods Supported																
Activity: Participate in Regional IPC and FSIN Efforts																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Participate in IPC chronic FS pilots in the region							X	X	X	X	X	X	LI	Regional team	Timing and location TBD by IPC	
Engage in dialogue with HO and IPC on Improving the chronic IPC scale							X	X	X	X	X	X	LI	Regional team		
Keep informed of FSIN development and support FSIN activities where appropriate	X	X	X	X	X	X	X	X	X	X	X	X	LI	Regional team		
Regional Nutrition working group meeting	X	X	X	X	X	X	X	X	X	X	X	X	MM			
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity: Provide Training on Scenario Development and Price Projection																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
SOWs drafting			X													
Regional partners training			X										RO/ NTM	NTM, ANTM,HO	CILSS at regional level and National EWS partnership	
National partners trainings				X	X					X	X		RO/ NTM	NTM, ANTM,HO	According to the agenda agreed with each country and partners	
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity: Support CILSS and Regional Partners to Continue the Refinement of CH																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Consultations with CILSS and regional partners	X	X	X	X	X	X	X	X	X	X	X	X	AKO	LI, Felix		
Work with CILSS and regional partners to establish and reinforce national CH technical committees	X	X	X	X	X	X	X	X	X	X	X	X	AKO	RTM-RFSS		
Support CILSS and regional partners in training the national early warning staff and partners in CH		X				X							AKO	FEWS NET, FAO, WFP		
Work with CILSS and regional partners to support national CH technical committee to organize, coordinate and lead data collection, food security assessments and CH analysis workshops	X	X	X	X	X	X	X	X	X	X	X	X	AKO	RTM-RFSS		
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity: HEA Training																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Take part to the HEA basic training in DC			X										AKO, BY	HO		

### Western Africa

SO 3: Sustainable Local, National, Regional, and International Capabilities Built and Improved <i>(continued)</i>																
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity: Remote Sensing Training																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Staff refresh trainings			X	X	X								RTM/ USGS	RO,NTM, ANTM	To plan with Cos and USGS/RS	
Regional training run meeting							X						RTM/ USGS	RO,NTM, ANTM		
West Regional training workshop									X				HO	RO,NTM, ANTM		
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity: Nutrition Training																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Conduct FEWS NET west training session		X											MM	RO, HO		

**Burkina Faso**

<b>SO 1: Early Warnings of Actual and Potential Hazards, Food Insecurity, Vulnerability to Food Insecurity, and Famine Delivered to USAID</b>																
<b>IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported</b>																
<b>Activity: Seasonal Assessments and Monitoring</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Start of season assessment										X			NTM	NTM,ANTM,GTP	GTP: Multidisciplinary monitoring group  CILSS: Permanent Inter-State Committee for Drought Control in the Sahel	
Mid season crop assessment												X	NTM	NTM,ANTM,GTP		
Monitoring and share remote sensing product	X							X	X	X	X	X	NTM	NTM,ANTM		
Pre-harvest crop assessment	X												NTM	NTM,ANTM,GTP, CILSS		
<b>IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed</b>																
<b>Activity: Markets and Trade and Nutrition Assessments, Monitoring, and Analysis</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Assemble and collect data and information	X	X	X	X	X	X	X	X	X	X	X	X	ANTM	NTM,ANTM	National partners: WFP, ACF, FAO	
Draft and review monthly price watch	X	X	X	X	X	X	X	X	X	X	X	X	ANTM	NTM,ANTM		
Field assessment and updated livelihood profile	X	X	X	X	X	X	X	X	X	X	X	X	ANTM	NTM,ANTM, Partners		
Participate in regional markets assessment					X			X					NTM	NTM,ANTM,GTP, CILSS		
Collect nutritional information and updated data base	X				X				X				ANTM	NTM,ANTM		
<b>IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed</b>																
<b>Activity: Produce Food Security Outlook Report and Updates</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Assemble and collect data and information			X			X			X			X	ANTM	NTM,ANTM		
Develop scenario	X		X	X		X	X		X	X		X	ANTM	NTM,ANTM		
Prepare scenario summary table			X			X			X			X	ANTM	NTM,ANTM		
Perform analysis and create mapping data	X			X			X			X			ANTM	NTM,ANTM		
Draft and review outlook report	X			X			X			X			NTM	NTM,ANTM		
Brief USAID and partners on finalized outlook	X	X		X	X		X	X		X	X		NTM	NTM,ANTM		
Assemble and collect data and information		X	X		X	X		X	X		X	X	ANTM	NTM,ANTM		
Perform analysis and update mapping data		X	X		X	X		X	X		X	X	ANTM	NTM,ANTM		
Draft and review FSOU report		X	X		X	X		X	X		X	X	NTM	NTM,ANTM		
<b>IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated</b>																
<b>Activity: Brief USAID Missions and Partners and Support HO to Brief USAID Washington</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
FAOB information submission	X	X	X	X	X	X	X	X	X	X	X	X	NTM	NTM,ANTM	SAP: national early warning system	
Brief to USAID	X	X	X	X	X	X	X	X	X	X	X	X	NTM	NTM,ANTM		
Prepare and submit quarterly progress reports	X			X			X			X			NTM	NTM,ANTM		
Share national and regional information at SAP monthly meeting	X	X	X	X	X	X	X	X	X	X	X	X	ANTM	NTM,ANTM		
Disseminate monthly report to all partners	X	X	X	X	X	X	X	X	X	X	X	X	ANTM	NTM,ANTM		

**Burkina Faso**

SO 2: Quantity, Quality, and Timeliness of Early Warning Information and Predictions Improved																
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Review Livelihoods Zones and Profiles																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Develop term of reference					X								RLS/ ANTM	ANTM, NTM, RLS, HO	RLS: west African regional livelihood specialist	
Assemble and collect data and information					X	X							RLS	ANTM, NTM, RLS	In closed collaboration with National EWS	
Workshop of review livelihood zone and profile baseline						X							RLS/ NTM	ANTM, NTM, RLS	Workshop at Fada N'Gourma	
Develop term of reference	X												ANTM	NTM,ANTM		
Field assessment with partners	X												RLS	RLS, NTM, ANTM	Fields trip 5 days, 9 participants	
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Study the Impact of Gold Mining on Food Security																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Field assessment with partners					X	X							RLS	ANTM, NTM, RLS, HO		
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Pilot Commodity Flow Mapping using a New Format																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Pilot study				X	X	X							RFSS/ MT	NTM,ANTM	HO and RO guidance	
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Develop and Update Databases on Nutrition and Assistance Flows and Beneficiaries																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Data base conception	X	X	X										NTM	NTM,ANTM	RO and HO support	
Data collection			X	X	X	X	X	X	X	X	X	X	ANTM	NTM,ANTM		
Data base report			X	X	X	X	X	X	X	X	X	X	NTM	NTM, ANTM	RO and HO support	
IR 2.3: IPC Rolled-out and Development Supported																
Activity: Participate in National Cadre Harmonisé Analysis Workshop																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Assemble and collect data and information	X			X									ANTM	NTM,ANTM		
Training and analysis workshops on CH updated		X			X				X				ANTM	NTM,ANTM		
IR 2.3: IPC Rolled-out and Development Supported																
Activity: Contribute to IPC chronic scale development																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Data collection							X	X	X	X	X	X	NTM	NTM/ANTM	RO and HO Guidance	
IR 2.4: Research Efforts of USG Partners Supported																
Activity: Collaborate with and Support Scientists Partners; Strengthen Coordination with USGS Scientist																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Share RFE, NDVI, SOS, WRSI to keys partners involved in remote sensing activity	X							X	X	X	X	X	ANTM	NTM,ANTM		
Get Feedback form partners using FEWS NET remote sensing product	X	X						X	X	X	X	X	ANTM	NTM,ANTM		

**Burkina Faso**

<b>SO 3: Sustainable Local, National, Regional, and International Capabilities Built and Improved</b>																
<b>IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened</b>																
<b>Activity: Participate in Food Security Network Meetings and Activities</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Strengthened collaboration with EWS and NGO Field Offices	X	X			X		X		X	X		X		NTM,ANTM		
Participate in national EWS network meeting	X	X	X	X	X	X	X	X	X	X	X	X	ANTM	NTM,ANTM		
Participate in UN clusters and humanitarian meeting	X	X	X	X	X	X	X	X	X	X	X	X	ANTM	NTM,ANTM		
Participate in CILSS study on the urban vulnerability	X	X											ANTM	NTM,ANTM		
Participate in CPSA meeting	X				X								ANTM	NTM,ANTM	CPSA: National Committee of food security forecast	
Participate in MIS/SONAGESS national market reviews	X	X	X	X	X	X	X							NTM,ANTM		
<b>IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened</b>																
<b>Activity: Support National EWS to Develop and Improve Methods and Guidance</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Participate at workshop on review national EWS tools and methods									X				ANTM	NTM,ANTM		
<b>IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened</b>																
<b>Activity: Review Capacity Building Strategy and Consult with Partners</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Document of strategy review	X												NTM	RO and HO		
Consultation with partners	X												NTM	RO and HO		
Drafting of the country capacity strengthening plan		X											NTM	RO and HO		
<b>IR 3.3: Staff and Partners Skills Maintained and Improved</b>																
<b>Activity: Remote Sensing Training</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Staff refresh training			X										RS/ USGS	RTM,NTM, ANTM		
Regional training workshop								X	X				HO,RS /USGS	RTM,NTM, ANTM		
<b>IR 3.3: Staff and Partners Skills Maintained and Improved</b>																
<b>Activity: Provide Training on Scenario Development and Price Projection</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Develop term of reference		X											RO/ NTM	NTM, ANTM,HO	CILSS at regional level and National EWS partnership	
workshop with national partners			X										RO/ NTM	NTM, ANTM,HO		

Mali

SO 1: Early Warnings of Actual and Potential Hazards, Food Insecurity, Vulnerability to Food Insecurity, and Famine Delivered to USAID																
IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported																
Activity: Seasonal Assessments and Monitoring																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Start of season assessment										X			NTM	NTM,ANTM,GTP	GTP: Multidisciplinary monitoring group  CILSS: Permanent Inter-State Committee for Drought Control in the Sahel	
Mid season crop assessment												X	NTM	NTM,ANTM,GTP		
Monitoring and share remote sensing product	X							X	X	X	X	X	NTM	NTM,ANTM		
Pre-harvest crop assessment	X												NTM	NTM,ANTM,GTP, CILSS		
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity: Markets and Trade and Nutrition Assessments, Monitoring, and Analysis																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Assemble and collect data and information	X	X	X	X	X	X	X	X	X	X	X	X	ANTM	NTM,ANTM	National partners: WFP, ACF, FAO	
Draft and review monthly price watch	X	X	X	X	X	X	X	X	X	X	X	X	ANTM	NTM,ANTM		
Field assessment and updated livelihood profile	X	X	X	X	X	X	X	X	X	X	X	X	ANTM	NTM,ANTM, Partners		
Participate in regional markets assessment					X			X					NTM	NTM,ANTM,GTP, CILSS		
Collect nutritional information and updated data base	X				X				X				ANTM	NTM,ANTM		
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity: Produce Food Security Outlook Report and Updates																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Assemble and collect data and information			X			X			X			X	NTM		Technical Structure and partners	
Develop scenario	X		X	X		X	X		X	X		X	NTM			
Prepare scenario summary table			X			X			X				NTM			
Perform analysis and create mapping data	X			X			X			X			NTM			
Draft and review outlook report	X			X			X			X			NTM			
Brief USAID and partners on finalized outlook	X	X		X	X		X	X		X	X		NTM			
Assemble and collect data and information	X	X		X	X		X	X			X	X	NTM			
Draft and review outlook report		X		X	X	X		X	X		X	X	NTM			
Brief USAID and partners on finalized FSU	X		X		X	X			X			X	NTM			
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated																
Activity: Brief USAID Missions and Partners and Support HO to Brief USAID Washington																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
FAOB information submission	X	X	X	X	X	X	X	X	X	X	X	X	NTM	NTM,ANTM	SAP: national early warning system	
Brief to USAID	X	X	X	X	X	X	X	X	X	X	X	X	NTM	NTM,ANTM		
Prepare and submit quarterly progress reports	X			X			X			X			NTM	NTM,ANTM		
Share national and regional information at SAP monthly meeting	X	X	X	X	X	X	X	X	X	X	X	X	ANTM	NTM,ANTM		
Disseminate monthly report to all partners	X	X	X	X	X	X	X	X	X	X	X	X	ANTM	NTM,ANTM		

Mali

SO 2: Quantity, Quality, and Timeliness of Early Warning Information and Predictions Improved																
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Update Two Livelihoods Baselines Started by Oxfam																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
SOW drafting				X									NTM, RFSS/L	RFSS/L, partners	In collaboration with partners in the network HEA the country and support the regional level	
Field assessment					X								NTM, RFSS/L	RFSS/L, partners		
Report drafting					X	X							NTM, RFSS/L			
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Study the Impact of Gold Mining on Food Security																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Field assessment with partners					X	X							RLS	ANTM, NTM, RLS, HO		
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Develop and Update Databases on Nutrition and Assistance Flows and Beneficiaries																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Data base conception	X	X	X										NTM	NTM,ANTM	RO and HO support	
Data collection			X	X	X	X	X	X	X	X	X	X	ANTM	NTM,ANTM		
Data base report			X	X	X	X	X	X	X	X	X	X	NTM	NTM, ANTM	RO and HO support	
IR 2.3: IPC Rolled-out and Development Supported																
Activity: Participate in National Cadre Harmonisé Analysis Workshop																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Assemble and collect data and information	X			X									ANTM	NTM,ANTM		
Training an analysis workshops on CH updated		X			X				X				ANTM	NTM,ANTM		
IR 2.3: IPC Rolled-out and Development Supported																
Activity: Support Roll-Out of Chronic IPC																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Data collection							X	X	X	X	X	X	NTM	NTM/ANTM	RO and HO Guidance	
SO 3: Sustainable Local, National, Regional, and International Capabilities Built and Improved																
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity: Participate in Food Security Network Meetings and Activities																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Monthly food security cluster meeting	X	X	X	X	X	X	X	X	X	X	X	X	UN	Food security cluster meeting team	UN: United Nations	
Monthly Nutrition cluster meeting	X	X	X	X	X	X	X	X	X	X	X	X	UN	Nutrition cluster meeting team		
SAP meeting	X	X	X	X	X	X	X	X	X	X	X	X	SAP	SAP cluster meeting team		
GTP meeting	X								X	X	X	X	GTP			
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity: Review Capacity Building Strategy and Consult with Partners																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Document review	X												NTM	RO and HO		
Consultation with partners		X											NTM	RO and HO		
Drafting of the country capacity strengthening plan			X										NTM	RO and HO		

**Mali**

SO 3: Sustainable Local, National, Regional, and International Capabilities Built and Improved <i>(continued)</i>															
IR 3.3: Staff and Partners Skills Maintained and Improved															
Activity: Remote Sensing Training															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Staff refresh training			X										RS/ USGS	RTM,NTM, ANTM	
Regional training workshop								X	X				HO/ USGS	RTM,NTM, ANTM	
IR 3.3: Staff and Partners Skills Maintained and Improved															
Activity: Provide Training on Scenario Development and Price Projection															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Develop term of reference		X											RO/ NTM	NTM, ANTM,HO	CILSS at regional level and National EWS partnership
workshop with national partners			X										RO/ NTM	NTM, ANTM,HO	

**Mauritania**

<b>SO 1: Early Warnings of Actual and Potential Hazards, Food Insecurity, Vulnerability to Food Insecurity, and Famine Delivered to USAID</b>															
<b>IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported</b>															
<b>Activity: Seasonal Assessments and Monitoring</b>															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Start of season assessment										X			NTM	NTM,ANTM,GTP	GTP: Multidisciplinary monitoring group  CILSS: Permanent Inter-State Committee for Drought Control in the Sahel
Mid season crop assessment												X	NTM	NTM,ANTM,GTP	
Monitoring and share remote sensing product	X							X	X	X	X	X	NTM	NTM,ANTM	
Pre-harvest crop assessment	X												NTM	NTM,ANTM,GTP, CILSS	
<b>IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed</b>															
<b>Activity: Markets and Trade and Nutrition Assessments, Monitoring, and Analysis</b>															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Assemble and collect data and information	X	X	X	X	X	X	X	X	X	X	X	X	ANTM	NTM,ANTM	National partners: CSA, WFP, ACF, FAO
Draft and review monthly price watch	X	X	X	X	X	X	X	X	X	X	X	X	ANTM	NTM,ANTM	
Field assessment and updated livelihood profile	X	X	X	X	X	X	X	X	X	X	X	X	ANTM	NTM,ANTM, Partners	
Participate in regional markets assessment					X			X					NTM	NTM,ANTM,GTP, CILSS	
Collect nutritional information and updated data base	X				X				X				ANTM	NTM,ANTM	
<b>IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed</b>															
<b>Activity: Produce Food Security Outlook Report and Updates</b>															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Assemble and collect data and information for outlook preparation and update	X	X	X	X	X	X	X	X	X	X	X	X	NTM	PAM, CSA, partners	
Develop scenario	X		X	X		X	X		X	X		X	NTM	NTM, partners	
Prepare scenario summary table			X			X			X				NTM		
Perform analysis and create mapping data	X			X			X			X			NTM		
Draft and review outlook report	X			X			X			X					
Brief USAID and partners on planning and finalized outlook	X	X		X	X		X	X		X	X				
Assemble and collect data and information		X	X		X	X		X	X		X	X	ANTM	NTM,ANTM	
Perform analysis and update mapping data		X	X		X	X		X	X		X	X	ANTM	NTM,ANTM	
Draft and review FSOU report		X	X		X	X		X	X		X	X	NTM	NTM,ANTM	
<b>IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated</b>															
<b>Activity: Brief USAID Missions and Partners and Support HO to Brief USAID Washington</b>															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
FAOB information submission	X	X	X	X	X	X	X	X	X	X	X	X	NTM	NTM,ANTM	CSA: Commisariat à la Sécurité Alimentaire
Brief to USAID	X	X	X	X	X	X	X	X	X	X	X	X	NTM	NTM,ANTM	
Prepare and submit quarterly progress repots	X			X			X			X			NTM	NTM,ANTM	
Share national and regional information at CSA meeting	X	X	X	X	X	X	X	X	X	X	X	X	ANTM	NTM,ANTM	
Disseminate monthly report to all partners	X	X	X	X	X	X	X	X	X	X	X	X	ANTM	NTM,ANTM	

### Mauritania

SO 2: Quantity, Quality, and Timeliness of Early Warning Information and Predictions Improved																
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Update Livelihoods Profiles																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Develop term of reference						X							RLS-ANTM	ANTM, NTM, RLS, HO	RLS: west African regional livelihood specialist	
Assemble and collect data and information						X	X						RLS	ANTM, NTM, RLS	In closed collaboration with National EWS	
Workshop of review livelihood zone and profile baseline							X						RLS,NTM	ANTM, NTM, RLS		
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Develop and Update Databases on Nutrition and Assistance Flows and Beneficiaries																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Data base conception	X	X	X										NTM	NTM,ANTM	RO and HO support	
Data collection			X	X	X	X	X	X	X	X	X	X	ANTM	NTM,ANTM		
Data base report			X	X	X	X	X	X	X	X	X	X	NTM	NTM, ANTM	RO and HO support	
IR 2.3: IPC Rolled-out and Development Supported																
Activity: Participate in National Cadre Harmonisé Analysis Workshop																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Assemble and collect data and information	X			X									ANTM	NTM,ANTM		
Training an analysis workshops on CH updated		X			X				X				ANTM	NTM,ANTM		
IR 2.3: IPC Rolled-out and Development Supported																
Activity: Support Roll-Out of Chronic IPC																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Data collection							X	X	X	X	X	X	NTM	NTM/ANTM	RO and HO Guidance	
SO 3: Sustainable Local, National, Regional, and International Capabilities Built and Improved																
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity: Participate in Food Security Network Meetings and Activities																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Monthly food security cluster meeting	X	X	X	X	X	X	X	X	X	X	X	X	UN	Food security cluster meeting team		
Monthly Nutrition cluster meeting	X	X	X	X	X	X	X	X	X	X	X	X	UN	Nutrition cluster meeting team	UN: United Nations	
CSA meeting	X	X	X	X	X	X	X	X	X	X	X	X	CSA			
GTP meeting	X								X	X	X	X				
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity: Review Capacity Building Strategy and Consult with Partners																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Document review	X												NTM	RO and HO		
Consultation with partners	X												NTM	RO and HO		
Drafting of the country capacity strengthening plan		X											NTM	RO and HO		

### Mauritania

SO 3: Sustainable Local, National, Regional, and International Capabilities Built and Improved <i>(continued)</i>																
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity: Remote Sensing Training																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Staff refresh training			X										RS/ USGS	RTM,NTM, ANTM		
Regional training workshop								X	X				HO	RTM,NTM, ANTM		
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity: Provide Training on Scenario Development and Price Projection																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Develop term of reference		X											RO/ NTM	NTM, ANTM,HO	CILSS at regional level and National EWS partnership	
workshop with national partners			X										RO/ NTM	NTM, ANTM,HO		

Niger

SO 1: Early Warnings of Actual and Potential Hazards, Food Insecurity, Vulnerability to Food Insecurity, and Famine Delivered to USAID																
IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported																
Activity: Seasonal Assessments and Monitoring																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Annual meeting on vulnerability zones		X						X					SAP	SAP, FEWS NET, WFP, FAO, NGOs		
Household food insecurity joint survey		X	X				X	X					SAP/INS	SAP, INS, FEWS NET, WFP, FAO, NGOs		
Perform food insecurity joint analysis and reporting			X					X					SAP/INS	SAP, INS, FEWS NET, WFP, FAO, NGOs		
Pre-season and pre-harvest assessment	X	X								X	X	X	MinAg	Dir. Agricultural Stat, WFP, FAO, FEWS NET, CILSS		
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity: Market and Trade Monitoring, Update, and Analysis																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Field data and information collection on cereals markets behavior and prices			X						X				CILSS	CILSS, WFP, FAO, FEWS NET, SIM		
Cereals markets and prices joint analysis and reporting													CILSS	CILSS, WFP, FAO, FEWS NET, SIM		
Price data collection	X	X	X	X	X	X	X	X	X	X	X	X	HY	HY, HA,SP, M&T Specialist		
Complete price data sheet	X	X	X	X	X	X	X	X	X	X	X	X	HY	HY, HA,SP, M&T Specialist		
Perform market and prices analysis	X	X	X	X	X	X	X	X	X	X	X	X	HY	HY, HA,SP, M&T Specialist		
Draft price watch report	X	X	X	X	X	X	X	X	X	X	X	X	HY	HY, HA,SP, M&T Specialist		
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity: Nutrition Assessments, Monitoring, and Analysis																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Enumerators training								X					UNICEF	UNICEF, INS, SAP, WFP, FEWS NET, NGOs		
Supervision of nutrition data collection									X				UNICEF	UNICEF, INS, SAP, WFP, FEWS NET, NGOs		
Joint analysis and reporting									X	X			UNICEF	UNICEF, INS, SAP, WFP, FEWS NET, NGOs		
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity: Perform HEA Outcome Analysis in Area of Concern																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Assemble and collect data and information on keys parameters	X			X			X						NTM	Save, WFP, FEWS NET, SAP, FAO, NGOs		
Perform analysis and reporting	X			X			X						NTM	Save, WFP, FEWS NET, SAP, FAO, NGOs		
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity: Produce Food Security Outlook Report and Updates																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Assemble and collect data and information			X			X			X			X	HY	HY, HA, LI, MS		
Develop scenario	X		X	X		X	X		X	X		X	HY	HY, HA, LI, MS		
Prepare scenario summary table			X			X			X				HY	HY, HA, LI, MS		
Perform analysis and create mapping data	X			X			X			X			HY	HY, HA, LI, MS		
Draft and review outlook report	X			X			X			X			HY	HY, HA, LI, MS		
Brief USAID and partners on finalized outlook	X	X		X	X		X	X		X	X		HY	HY, HA		

### Niger

SO 1: Early Warnings of Actual and Potential Hazards, Food Insecurity, Vulnerability to Food Insecurity, and Famine Delivered to USAID <i>(continued)</i>																
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated																
Activity: Briefing and Presentation on Food Security and Vulnerability																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
FAOB information submission	X	X	X	X	X	X	X	X	X	X	X	X	NTM	NTM,ANTM		
Brief to USAID	X	X	X	X	X	X	X	X	X	X	X	X	NTM	NTM,ANTM		
Prepare and submit quarterly progress reports	X			X			X			X			NTM	NTM,ANTM		
Share national and regional information at SAP monthly meeting	X	X	X	X	X	X	X	X	X	X	X	X	ANTM	NTM,ANTM	SAP: national early warning system	
Disseminate monthly report to all partners	X	X	X	X	X	X	X	X	X	X	X	X	ANTM	NTM,ANTM		
SO 2: Quantity, Quality, and Timeliness of Early Warning Information and Predictions Improved																
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Update Livelihood Profiles																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Workshop training on livelihood zones profiling					X								HY	HY, Livelihood Regional Specialist, Livelihoods Advisor, HA, WFP, FAO, SAP, NGOs		
Field data collection livelihood zones					X	X	X						HY			
Draft report													HY			
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Study the Impact of Gold Mining on Food Security																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Field assessment with partners					X	X							RLS	ANTM, NTM, RLS, HO		
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Develop and Update Databases on Nutrition and Assistance Flows and Beneficiaries																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Data base conception	X	X	X										NTM	NTM,ANTM	RO and HO support	
Data collection			X	X	X	X	X	X	X	X	X	X	ANTM	NTM,ANTM		
Data base report			X	X	X	X	X	X	X	X	X	X	NTM	NTM, ANTM	RO and HO support	
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Pilot a Nutrition Causality Study																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Contribute to the SOW drafting							X						HY	HA, HY, RTM, DSG		
Presented SOW in clusters meeting							X						HY	HA, HY, RTM, DSG		
Involved keys partners in rapid assessment									X		X		HY	HA, HY, RTM, DSG		
IR 2.3: IPC Rolled-out and Development Supported																
Activity: Participate in National Cadre Harmonisé Analysis Workshop																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Assemble and collect data and information	X			X									ANTM	NTM,ANTM		
Training an analysis workshops on CH updated		X			X				X				ANTM	NTM,ANTM		

### Niger

SO 2: Quantity, Quality, and Timeliness of Early Warning Information and Predictions Improved <i>(continued)</i>																
IR 2.3: IPC Rolled-out and Development Supported																
Activity: Support Roll-Out of Chronic IPC																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Organized workshop training on IPC						X							HY	HA, HY, RTM, DSG		
Presented IPC in clusters meeting							X		X		X		HY	HA, HY, RTM, DSG		
Involved keys partners in IPC-based analysis						X	X		X		X		HY	HA, HY, RTM, DSG		
Data collection for IPC chronic scale							X	X	X	X	X	X	HY	NTM/ANTM	RO and HO Guidance	
SO 3: Sustainable Local, National, Regional, and International Capabilities Built and Improved																
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity: Participate in Food Security Network Meetings and Activities																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Monthly food security cluster meeting	X	X	X	X	X	X	X	X	X	X	X	X	UN	Food security cluster meeting team		
Monthly Nutrition cluster meeting	X	X	X	X	X	X	X	X	X	X	X	X	UN	Nutrition cluster meeting team		
SAP, CCA and CRC meetings	X	X	X	X	X	X	X	X	X	X	X	X	CRC			
GTP meeting	X								X	X	X	X				
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity: Review Capacity Building Strategy and Consult with Partners																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Document review	X												NTM	RO and HO		
Consultation with partners	X												NTM	RO and HO		
Drafting of the country capacity strengthening plan		X											NTM	RO and HO		
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity: Remote Sensing Training																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Staff refresh training			X										RS/ USGS	RTM,NTM, ANTM		
Regional training workshop								X	X				HO	RTM,NTM, ANTM		
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity: Provide Training on Scenario Development and Price Projection																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Develop term of reference		X											RO/ NTM	NTM, ANTM,HO	CILSS at regional level and National EWS partnership	
workshop with national partners			X										RO/ NTM	NTM, ANTM,HO		

### Nigeria

SO 1: Early Warnings of Actual and Potential Hazards, Food Insecurity, Vulnerability to Food Insecurity, and Famine Delivered to USAID															
IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported															
Activity: Seasonal Assessments and Monitoring															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Start of season assessment									X	X			NTM	FEWS NET, Partners	
Mid season crop assessment												X	NTM	FEWS NET, Partners	
Monitoring and share remote sensing product	X							X	X	X	X	X	NTM	NTM,ANTM,	
Joint pre-harvest assessment	X												NTM	FEWS NET, Partners	
Postharvest and flood impact assessment		X											NTM	FEWS NET, Partners	
Market and trade flow assessment			X										NTM	FEWS NET, Partners	
Food security vulnerability assessment								X	X				NTM	FEWS NET, Partners, RTM and HO support	
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed															
Activity: Market and Trade Monitoring, Update, and Analysis															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Assemble and collect data and information	X	X	X	X	X	X	X	X	X	X	X	X	ANTM	NTM,ANTM	
Draft and review monthly price watch	X	X	X	X	X	X	X	X	X	X	X	X	ANTM	NTM,ANTM	
Field assessment and updated livelihood profile	X	X	X	X	X	X	X	X	X	X	X	X	ANTM	NTM,ANTM, Partners	National partners: NEMA, OCHA, FAO
Participate in regional markets assessment					X			X					NTM	NTM,ANTM, CILSS	
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed															
Activity: Nutrition Assessments in Endemic Areas															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Identify vulnerable communities									X				NTM	FEWS NET, Partners	
Field data collection										X	X		NTM	FEWS NET, Partners	
Data synthesis and analysis											X		NTM	FEWS NET, Partners	
Report and presentation												X	NTM	FEWS NET, Partners	
Monthly Price Watch/price bulletin	X	X	X	X	X	X	X	X	X	X	X	X	NTM		
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed															
Activity: Produce Food Security Outlook Report and Updates															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Assemble and collect data and information			X			X			X			X	NTM		
Develop scenario	X		X	X		X	X		X	X		X	NTM		
Prepare scenario summary table			X			X			X				NTM		
Perform analysis and create mapping data	X			X			X			X			NTM		
Draft and review outlook report	X			X			X			X			NTM		
Brief USAID and partners on finalized outlook	X	X		X	X		X	X		X	X		NTM		
Collect update data and information		X	X		X	X		X	X		X	X	NTM		
Draft and review update report		X	X		X	X		X	X		X	X	NTM		

**Nigeria**

SO 1: Early Warnings of Actual and Potential Hazards, Food Insecurity, Vulnerability to Food Insecurity, and Famine Delivered to USAID <i>(continued)</i>															
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated															
Activity: Brief USAID Missions and Partners and Support HO to Brief USAID Washington															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Prepare and submit quarterly progress reports			X			X			X			X	NTM	Field enumerators, partners	
FAOB input	X	X	X	X	X	X	X	X	X	X	X	X	NTM		
Brief USAID and partners on finalized outlook	X	X		X	X		X	X		X	X		NTM		
Disseminate Monthly and FSO Reports, and brief USAID and partners on important anomalies	X	X	X	X	X	X	X	X	X	X	X	X	NTM		
Share price data base for key products with key partners	X	X	X	X	X	X	X	X	X	X	X	X	NTM		
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated															
Activity: Support USAID Nigeria's Feed the Future Program															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Review knowledge base, monitoring plan and methods with USAID		X	X										NTM	HO, RTM support	
Respond to ad hoc request from USAID Nigeria for data, and information	X	X	X	X	X	X	X	X	X	X	X	X	NTM		
Keep up-to-date with USAID Nigeria programs and needs and offer input where appropriate	X	X	X	X	X	X	X	X	X	X	X	X	NTM		
SO 2: Quantity, Quality, and Timeliness of Early Warning Information and Predictions Improved															
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied															
Activity: Update Livelihoods Zones and Profiles															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
SOW drafting	X	X											NTM	FEWS NET, EFD, Partners	
Training of participants		X											NTM		
Preliminary field assessment		X											NTM		
Data collection			X	X									NTM		
Field verification				X									NTM		
Draft report and presentation				X	X								NTM		
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied															
Activity: Complete Commodity Flow Mapping using a New Format															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
SOW drafting						X							RFSS/ MT	NTM,ANTM, RTM, NAMIS, Traders associations etc.	
National workshop							X						RFSS/ MT		
Reports								X	X				RFSS/ MT		
Posting										X			HO		
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied															
Activity: Develop and Update Databases on Nutrition and Assistance Flows and Beneficiaries															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Data base conception	X	X	X										NTM	NTM,ANTM	
Data collection			X	X	X	X	X	X	X	X	X	X	ANTM	NTM,ANTM	
Data base report			X	X	X	X	X	X	X	X	X	X	NTM	NTM, ANTM	

**Nigeria**

<b>SO 2: Quantity, Quality, and Timeliness of Early Warning Information and Predictions Improved (continued)</b>																
<b>IR 2.3: IPC Rolled-out and Development Supported</b>																
<b>Activity: Support Roll-Out of Chronic IPC</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Data collection							X	X	X	X	X	X	NTM	NTM/ANTM	RO and HO Guidance	
<b>IR 2.4: Research Efforts of USG Partners Supported</b>																
<b>Activity: Collaborate with and Support Scientists Partners; Strengthen Coordination with USGS Scientist</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Share RFE, NDVI, SOS, WRSI to keys partners involved in remote sensing activity	X							X	X	X	X	X	ANTM	NTM,ANTM		
Get Feedback form partners using FEWS NET remote sensing product	X	X						X	X	X	X	X	ANTM	NTM,ANTM		
<b>SO 3: Sustainable Local, National, Regional, and International Capabilities Built and Improved</b>																
<b>IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened</b>																
<b>Activity: Participate in Food Security Network Meetings and Activities</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Participate in national food security network, nutrition cluster, and other relevant partners meeting	X	X	X	X	X	X	X	X	X	X	X	X	NTM	Partners		
<b>IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened</b>																
<b>Activity: Review Capacity Building Strategy and Consult with Partners</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Strategy document review	X												NTM	RO and HO		
Consultation with partners	X												NTM	RO and HO		
Drafting of the country capacity strengthening plan		X											NTM	RO and HO		
<b>IR 3.3: Staff and Partners Skills Maintained and Improved</b>																
<b>Activity: Update FO and Partners Technical Skills in Food Security Monitoring</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Training of field enumerators	X	X														
<b>IR 3.3: Staff and Partners Skills Maintained and Improved</b>																
<b>Activity: Remote Sensing Training</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Staff refresh training			X										RS/ USGS	RTM,NTM, ANTM		
Regional training workshop									X				HO	RTM,NTM, ANTM		
<b>IR 3.3: Staff and Partners Skills Maintained and Improved</b>																
<b>Activity: Provide Training on Scenario Development and Price Projection</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Develop term of reference						X							RO/ NTM	NTM, ANTM,HO, FE,	CILSS at regional level and National EWS partnership	
workshop with national partners							X						RO/ NTM	NAMIS,NEMA, FAO etc.		

**Chad**

<b>SO 1: Early Warnings of Actual and Potential Hazards, Food Insecurity, Vulnerability to Food Insecurity, and Famine Delivered to USAID</b>																
<b>IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported</b>																
<b>Activity: Seasonal Assessments and Monitoring</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Monitoring rainfall and NDVI anomalies							X	X	X	X	X	X	YA	YA and Alkhalil	YA: Yacoub	
Monitoring Flooding and Locust and birds invasion and damage on crops	X									X	X	X	YA	YA and SD	SD: Simplice Dingamro	
Assess Start of Season 2014-2015								X	X	X	X		YA/ SD	YA and SD		
CILSS/MAI/FAO/WFP/FEWS NET pre-harvest assessment	X												CILSS	CILSS, MAOI, FAO, WFP and FEWS NET	LI: Laouali	
Assess maize production in Lac Chad							X						YA/ SODELAC	YACOUB AND SODELAC		
Investigate and Assess the "berbere" production in the Salamat, Chari Baguirmi, Guera and Mayo Kebbi regions						X	X						YA/ MAI	YA	MAI: Ministry of Agriculture and Irrigation	
<b>IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed</b>																
<b>Activity: Evaluate Markets Conditions and their Capacity to Function</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Assess market and livelihood conditions after 2013 harvests.						X			X				YA/ SD	YA and SD	To visit the Sahelian markets in January and Sudanian zones in February. Then visit Sahelian markets in may and Sudanian markets in June.	
Regular Monitoring of Selected Markets (STTA in the field)	X	X	X	X	X	X	X	X	X	X	X	X	STTA	STTA in the field, Simplice and Yacoub		
Monitoring cross-border Trade (Nigeria, CAR, Cameroon and Libya)		X							X				YA	YA and SD		
<b>IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed</b>																
<b>Activity: Market and Trade Monitoring, Update, and Analysis</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Draft price report to the Regional and home Office	X	X	X	X	X	X	X	X	X	X	X	X	YA/ SD	SD and YA		
Update price data base	X	X	X	X	X	X	X	X	X	X	X	X	SD	SD and Field monitors		
<b>IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed</b>																
<b>Activity: Produce Food Security Outlook Report and Updates</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Field assessment (assemble and collect data and information)			X			X			X			X	YA	YA and SD		
Develop assumptions/scenario	X		X	X		X	X		X	X		X	YA	YA and SD		
Prepare scenario summary table (SST)			X			X			X			X	YA	YA and SD		
Perform analysis and create mapping food insecurity	X			X			X			X			YA	YA and SD		
Draft and finalizing outlook report	X			X			X			X			YA	YA and SD		
Update food security outlook report		X	X		X	X		X	X		X	X	YA	YA and SD		
<b>IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated</b>																
<b>Activity: Brief USAID Missions and Partners and Support HO to Brief USAID Washington</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Prepare and submit quarterly progress reports			X			X			X			X	YA/ SD	YA and SD		
Draft FAOB for Chad to the HO	X	X	X	X	X	X	X	X	X	X	X	X	YA/ SD	YA and SD		
Brief US Embassy and partners on finalized outlook	X	X		X	X		X	X		X	X		SD	SD and Field monitors		
Disseminate Monthly and FSO Reports, and brief US EMBASSY and partners on important anomalies	X	X	X	X	X	X	X	X	X	X	X	X	YA	YA and SD		
Share price data base for key products with key partners	X	X	X	X	X	X	X	X	X	X	X	X	YA	YA and SD		

Chad

SO 2: Quantity, Quality, and Timeliness of Early Warning Information and Predictions Improved																
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Review Country Knowledge Base and Update Monitoring and Assessment Plan																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Review the knowledge base			X			X			X			X	YA	YA AND SD		
Identify areas and populations that experience repeated high food insecurity (mapping them)			X			X			X			X	YA	YA AND SD		
Identify the indicators that are relevant for monitoring these factors and the timing that matters			X			X			X			X	YA	YA AND SD		
Meeting with monitors to finalize monitoring plan			X										YA/ SD	YA AND SD		
Writing up the monitoring plan (DRAFT)			X										YA	YA AND SD		
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Conduct a Pilot Study on Herds Dynamics																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
SOW drafting										X			HO/ RO	Few Net-Chad, Key partners	ML: Ministry of Livestock; MAI: Ministry of Agriculture and Irrigation	
Share draft with partners										X			YA	FEWS NET, Key partners		
Field data collection											X		YA	FEWS NET Chad and partners	RO supervision	
Data analysis and report drafting												X	YA	RO and HO		
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Develop and Update Databases on Nutrition and Assistance Flows and Beneficiaries																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Data base conception	X	X	X										NTM	NTM,ANTM	RO and HO support	
Data collection			X	X	X	X	X	X	X	X	X	X	ANTM	NTM,ANTM		
Data base report			X	X	X	X	X	X	X	X	X	X	NTM	NTM, ANTM	RO and HO support	
IR 2.3: IPC Rolled-out and Development Supported																
Activity: Participate in National Cadre Harmonisé Analysis Workshop																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Participate in National CH/IPC analysis workshop when planned	X					X							CILSS	Technical team CH/IPC		
IR 2.3: IPC Rolled-out and Development Supported																
Activity: Support Roll-Out of Chronic IPC																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Data collection							X	X	X	X	X	X	NTM	NTM/ANTM	RO and HO Guidance	

**Chad**

<b>SO 3: Sustainable Local, National, Regional, and International Capabilities Built and Improved</b>																
<b>IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened</b>																
<b>Activity: Participate in Food Security Network Meetings and Activities</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Monthly food security cluster meeting	X	X	X	X	X	X	X	X	X	X	X	X	Partner	Food security cluster meeting team	DPSA: Direction de Production et de Statistiques Agricoles	
Monthly Nutrition cluster meeting	X	X	X	X	X	X	X	X	X	X	X	X	Partner	Nutrition cluster meeting team	UN: United Nations	
CASAGC meeting	X	X	X	X	X	X	X	X	X	X	X	X	Partner	CASAGC cluster meeting team	Comite d'Action pour la Securite Alimentaire et la Gestion des Crises	
GTP meeting	X								X	X	X	X				
<b>IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened</b>																
<b>Activity: Review Capacity Building Strategy and Consult with Partners</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Document review	X												NTM	RO and HO		
Consultation with partners	X												NTM	RO and HO		
Drafting of the country capacity strengthening plan		X											NTM	RO and HO		
<b>IR 3.3: Staff and Partners Skills Maintained and Improved</b>																
<b>Activity: Participate in National CH Training by CILSS</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Livelihoods training								X					BY	Key partners		
Nutritional training											X		MM	Key partners		
Market and trade training					X								LI	Key partners		
<b>IR 3.3: Staff and Partners Skills Maintained and Improved</b>																
<b>Activity: Remote Sensing Training</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
New staff training			X										RS/ USGS	RTM,NTM, ANTM		
Regional training workshop								X	X				HO	RTM,NTM, ANTM		
<b>IR 3.3: Staff and Partners Skills Maintained and Improved</b>																
<b>Activity: Provide Training on Scenario Development and Price Projection</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Develop term of reference			X										RO/ NTM	NTM, ANTM,HO	CILSS at regional level and National EWS partnership	
workshop with national partners				X	X								RO/ RO/ NTM	NTM, ANTM,HO		

Eastern Africa

SO 1: Early Warnings of Actual and Potential Hazards, Food Insecurity, Vulnerability to Food Insecurity, and Famine Delivered to USAID																
IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported																
Activity: Seasonal Assessments and Monitoring																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Participate in the Climate Outlook Forums held three times a year within the region with relevant countries					X			X				X	GG		With new NTMs/ANTMs in the region who need to understand the COF process  Focus on countries where capacity is low or where there is need for support This activity is led by the regional USGS scientist	
Carry out FIT analysis after the COFs					X			X				X	GG			
Regional staff participate in selected country level seasonal assessments		X	X										NB			
Prepare seasonal monitor	X	X	X	X	X	X	X	X	X	X	X	X	GG	NB AND NM		
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity: Market and Trade Monitoring, Update, and Analysis																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Develop representative cost margins and parity prices along major supply routes (Database for market monitoring)	X												TA	HO MT team	Short term consultant will be hired for this activity in addition to support from HO's M&T team	
Develop representative cost margins and parity prices along major supply routes (Database for market monitoring) in the rest of the region based on result of the pilot							X	X	X	X	X	X	TA	HO MT team		
Markets assessment in northern Uganda and southeastern Sudan and northwestern Kenya					X										New	
Monthly price watch/price bulletin	X	X	X	X	X	X	X	X	X	X	X	X	TA	HO MT team	With input from NTMs and ANTM	
Cross border trade monitoring - ensuring data is complete, anomalies checked and received from all countries.	X	X	X	X	X	X	X	X	X	X	X	X	TA	HO MT team	With input from NTMs and ANTM	
Finding resources for continuation of cross-border data	X	X	X										TA	HO MT team		
Final cross border report preparation	X			X			X			X			TA	HO MT team	With input from NTMs and ANTM	
Provide technical assistance to assure the successful implementation of the proposed improvements to the Food and Agriculture Market Information System (FAMIS)	X	X	X	X	X	X	X	X	X	X	X	X	TA	NB	Sudan NTM and ANTM	
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity: Support Livelihoods Activities in the Region																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Support the Burao urban monitoring baseline data collection						X	X						JA	RFSS	James Acidri, EFD consultant, will lead livelihoods activities in the region  RTM or RFSS to participate	
Provide technical support to the Kenya livelihoods data updating activity		X	X	X	X								JA	PM and NM		
Participate in the livelihood profiling activity of South Sudan													JA	RFSS		
Participate in Sudan's profiling				X	X								JA	RFSS and RTM		
Follow up on the recommendation of the Karamoja desk review																
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity: Support Incorporating Nutrition in Analysis																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Continue to collate and update nutrition data from all countries in the region	X	X	X	X	X	X	X	X	X	X	X	X	JM	RFSS	NTMs and ANTM will also help JM to collect data from their countries  with support from the new HO nutrition adviser	
Include nutrition analysis in regional food security reports	X	X	X	X	X	X	X	X	X	X	X	X	JM	RFSS		
Review the nutrition section of the country food security briefs	X	X	X	X	X	X	X	X	X	X	X	X	JM	RFSS		
Produce quarterly nutrition report for the region	X			X			X			X			JM	RFSS		

Eastern Africa

SO 1: Early Warnings of Actual and Potential Hazards, Food Insecurity, Vulnerability to Food Insecurity, and Famine Delivered to USAID <i>(continued)</i>																
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity: Produce Food Security Outlook Report and Updates																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Complete regional food security outlooks and outlook updates with inputs from all regional and country food security specialists	X	X	X	X	X	X	X	X	X	X	X	X	NM	NM		
Prepare regional assumptions and share with country offices			X			X			X			X	NB	NM		
Complete Regional Assumptions Report	X			X			X			X			NB	NM, GG, JM and TA		
Prepare Remote Monitoring report for Yemen	X	X		X	X	X	X						NB	NM & GG		
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated																
Activity: Provide Decision Support																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Provide regional assumptions to support scenario development of countries			X			X			X			X	RTM	NM, GG, TA, JM		
Provide technical assistance to different countries in scenario development and outlook preparation	X			X			X			X			RTM	NM, GG, TA, JM		
Present regional outlooks to USAID regional office		X			X			X			X		RTM	NM, GG, TA, JM		
Present regional outlooks at the FSNWG		X			X			X			X		RTM	NM, GG, TA, JM		
SO 2: Quantity, Quality, and Timeliness of Early Warning Information and Predictions Improved																
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Update Commodity Flow Mapping using a New Format																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Prepare a pilot trade flow map for Kenya		X											TA	HO MT team		
Prepare/update trade flow maps in Sudan and South Sudan based on the result of the pilot in Kenya						X	X	X	X	X	X		TA	HO MT team		
IR 2.3: IPC Rolled-out and Development Supported																
Activity: Participate in IPC Analysis and Steering																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Continue active participation in regional IPC steering committee meetings													RTM	RFSS	This activity depends on the regional IPC steering committee and timing will depend on their activity	
Participate in regional IPC trainings organized by the regional IPC steering committee													RTM	RFSS		
Participate in country IPC analysis based on request													RTM	RFSS		
IR 2.4: Research Efforts of USG Partners Supported																
Activity: Collaborate with and Support Scientists Partners; Strengthen Coordination with USGS Scientist																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Providing inputs to weekly hazards discussion, monthly climate telecom, Rain Watch, FSNWG and USAID briefings, seasonal monitor and regular reports	X	X	X	X	X	X	X	X	X	X	X	X	GG	RFSS	this activity is led by the USGS regional scientist	
Participation in annual science meetings	X												GG	RFSS	USGS scientist	
Crop acreage estimation activities	X	X	X										GG	RFSS	Rwanda and Burkina Faso	
Participation in several International, Regional and National workshops as necessary													GG	RFSS		
Regional/National Climate related studies													GG		this activity is led by the USGS regional scientist	
Continue developing climate gridded datasets and follow-up actions in	X				X								GG			

**Eastern Africa**

SO 3: Sustainable Local, National, Regional, and International Capabilities Built and Improved																
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity: Update FO and Partners Technical Skills in Food Security Monitoring																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Basic HEA training															Arrange country level trainings on basic HEA training for NTMs and ANTM's who have not been trained before.	
Herd Dynamics Training								X								
Dry run on the regional training on remote sensing products on agroclimatology							X								GG to go to all the countries in the region and provide the training to FEWS NET as well as in country partners so they are ready for the regional training in June	
Regional training on remote sensing products on agroclimatology									X							
Country level refresher trainings on agroclimatic products				X	X	X	X									
Training on GIS and Remote sensing to the countries based on request																
Provide training to FEWS NET Sudan on market monitoring in Sudan												X	TA	RFSS	based on Sudan's work plan	
Scenario Development Training to regional partners					X								RTM	RFSS	DSG support required	
Provide training on nutrition to the FEWS NET South Africa team		X											JM	South Africa Tech Team		

### Djibouti

SO 1: Early Warnings of Actual and Potential Hazards, Food Insecurity, Vulnerability to Food Insecurity, and Famine Delivered to USAID																
IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported																
Activity: Seasonal Assessments and Monitoring																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Seasonal assessment			X			X			X			X	BM	MOA, FAO, WFP	Support from RO (New)	
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity: Market and Trade Monitoring, Update, and Analysis																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Assemble and collect prices data	X	X	X	X	X	X	X	X	X	X	X	X	BM	Cross-border monitors		
Analyze price information and publish price bulletin	X	X	X	X	X	X	X	X	X	X	X	X	BM			
Manage cross-border monitoring program	X	X	X	X	X	X	X	X	X	X	X	X	BM			
Assemble and collect nutrition data	X	X	X	X	X	X	X	X	X	X	X	X	BM			
Analyze nutrition information	X	X	X	X	X	X	X	X	X	X	X	X	BM			
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity: Produce Food Security Outlook Report and Updates																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Assemble and collect data and information			X			X			X			X	BM			
Develop scenario	X		X	X		X	X		X	X		X	BM			
Prepare scenario summary table			X			X			X			X	BM			
Perform analysis and create mapping data	X			X			X			X			BM			
Draft and review outlook report	X			X			X			X			BM			
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated																
Activity: Brief USAID Missions and Partners and Support HO to Brief USAID Washington																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Brief USAID and partners on finalized outlook	X	X		X	X		X	X		X	X		BM			
FAOB submission	X	X	X	X	X	X	X	X	X	X	X	X	BM			

**Djibouti**

SO 2: Quantity, Quality, and Timeliness of Early Warning Information and Predictions Improved															
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied															
Activity: Review Country Knowledge Base and Update Monitoring and Assessment Plan															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Review country knowledge base, take inventory of available information, data				X									BM	With support of RO	
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied															
Activity: Update Livelihoods Zones and Profiles															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Rezoned and update livelihood profile							X						BM	With support of RO and HO	Partners leading; FEWS NET will facilitate and participate
IR 2.3: IPC Rolled-out and Development Supported															
Activity: Participate in IPC processes															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Participate in IPC analysis workshop				X								X			
IR 2.4: Research Efforts of USG Partners Supported															
Activity: Collaborate with and Support Scientists Partners; Strengthen Coordination with USGS Scientist															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Collaborate with USGS on regional information	X	X	X	X	X	X	X	X	X	X	X	X	BM		
Support NOAA climate prediction center's Africa hazards outlook	X	X	X	X	X	X	X	X	X	X	X	X	BM		
SO 3: Sustainable Local, National, Regional, and International Capabilities Built and Improved															
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened															
Activity: Participate in Food Security Network Meetings and Activities															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Participate in food security meeting- Cluster	X	X	X	X	X	X	X	X	X	X	X	X	BM		
IR 3.3: Staff and Partners Skills Maintained and Improved															
Activity: Update FO and Partners Technical Skills in Food Security Monitoring															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
GIS and remote sensing training													BM	To be confirmed and fixed date with RO	
Nutrition training													BM	To be confirmed and fixed date with RO	Date to be determined
Herd Dynamics Training								X							
Regional training on remote sensing products on agroclimatology									X						
Country level refresher trainings on agroclimatic products															GG to go to all countries in the region and provide training to FEWS NET and in country partners so they are ready for regional training in June

### Ethiopia

SO 1: Early Warnings of Actual and Potential Hazards, Food Insecurity, Vulnerability to Food Insecurity, and Famine Delivered to USAID															
IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported															
Activity: Seasonal Assessments and Monitoring															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Compile information on climate and events		X	X		X	X		X	X		X	X	YM	GA,ZM,ET	
Conduct rapid and regular seasonal assessments		X	X		X	X		X	X		X	X	YM	GA,ZM,ET	
Compile updates on food security		X	X		X	X		X	X		X	X	YM	GA,ZM,ET	
Monitor remote sensing activities		X	X		X	X		X	X		X	X	YM	GA,ZM,ET	
Draft and review outlook updates		X	X		X	X		X	X		X	X	YM	GA,ZM,ET	
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed															
Activity: Market and Trade Monitoring, Update, and Analysis															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Compile the weekly price data from EGTE	X	X	X	X	X	X	X	X	X	X	X	X	GA	YM,ZM,ET	
Compile the monthly CPI data from he CSA	X	X	X	X	X	X	X	X	X	X	X	X	GA	YM,ZM,ET	
Compile the XBT data and manage the database	X	X	X	X	X	X	X	X	X	X	X	X	GA	YM,ZM,ET	
Compile price data from Somali Region	X	X	X	X	X	X	X	X	X	X	X	X	GA	YM,ZM,ET	
Facilitate the marketing cost assessment	X												GA	YM,ZM,ET	
Produce monthly reports for the price watch	X	X	X	X	X	X	X	X	X	X	X	X	YM	GA,ZM,ET	
Produce quarterly price projections for selected markets	X			X			X			X			ZM	YM,GA,ET	
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed															
Activity: Nutrition Assessments, Monitoring, and Analysis															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Coordinate and liaise with Federal and Regional Emergency Nutrition Coordination Units (ENCUs) and other USAID funded projects to improve access to information on nutrition	X	X	X	X	X	X	X	X	X	X	X	X	GA	YM,ZM,ET	
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed															
Activity: Produce Food Security Outlook Report and Updates															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Assemble and collect data and information			X			X			X			X	YM	GA,ZM,ET	
Develop scenario	X		X	X		X	X		X	X		X	YM	GA,ZM,ET	
Prepare scenario summary table			X			X			X				YM	GA,ZM,ET	
Perform analysis and create mapping data	X			X			X			X			YM	GA,ZM,ET	
Draft and review outlook report	X			X			X			X			YM	GA,ZM,ET	

### Ethiopia

SO 1: Early Warnings of Actual and Potential Hazards, Food Insecurity, Vulnerability to Food Insecurity, and Famine Delivered to USAID <i>(continued)</i>																
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity: Contribute to FAOB																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Compile and analyze inputs for the FAOB	X	X	X	X	X	X	X	X	X	X	X	X	YM	GA		
Provide the information to the home office	X	X	X	X	X	X	X	X	X	X	X	X	YM	GA		
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated																
Activity: Disseminate FEWS NET Products																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Brief USAID and partners on finalized SST and outlook	X	X		X	X		X	X		X	X		YM	GA,ZM,ET		
Brief USAID and partners on price trends	X			X			X			X			ZM	YM,GA,ET		
Brief USAID and partners on outlook update		X	X		X	X		X	X		X	X	YM	GA,ZM,ET		
Products disseminated to donors, UN agencies, other humanitarian groups, civil society groups and relevant government offices through e-mail	X	X	X	X	X	X	X	X	X	X	X	X	YM	GA,ZM,ET		
Food security outlook and updates shared (presentation) to network partners as deemed necessary and as per requests from partners	X	X	X	X	X	X	X	X	X	X	X	X	YM	GA,ZM,ET		
Prepare and Present power point presentations in different task forces as necessary (outlook analysis, field trip reports, New tools and frameworks)	X	X	X	X	X	X	X	X	X	X	X	X	YM	GA,ZM,ET		
SO 2: Quantity, Quality, and Timeliness of Early Warning Information and Predictions Improved																
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Strengthen Food Security Analytical Framework and Update Databases																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Update seasonal production database in collaboration with the Central Statistical Agency and/or Ministry of Agriculture					X	X					X	X	GA	YM,ZM,ET		
Update the nutritional databases			X			X			X			X	GA	YM,ZM,ET		
Compile Regional Seasonal Calendars from HEA baseline data		X		X		X		X		X		X	GA	YM,ZM,ET		
Utilize livelihood information for better analytical output	X			X			X			X			GA	YM,ZM,ET		
IR 2.2: High Quality Technical Guidance on Methods and Products Developed and Deployed																
Activity: Contribute to the Development of Technical Guidelines																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Review the seasonal assessment tools		X							X				GA	YM,ZM,ET		
Contribute in the improvement of the existing methodologies as well development of new methods to improve the monitoring and assessment processes		X							X				GA	YM,ZM,ET		
Review on technical guidance on methods and products developed by the HO, RO and partners	X	X	X	X	X	X	X	X	X	X	X	X	YM	GA,ZM,ET		
Promote new techniques and guidelines to be used at the national level by the partners	X	X	X	X	X	X	X	X	X	X	X	X	YM	GA,ZM,ET		
IR 2.3: IPC Rolled-out and Development Supported																
Activity: Support the IPC Initiatives																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Support the implementation of IPC at the national level and play the leading role together with DRMFS and other partners	X	X	X	X	X	X	X	X	X	X	X	X	GA	YM,ZM,ET		
Promote the use of IPC tools in food security analysis	X	X	X	X	X	X	X	X	X	X	X	X	GA	YM,ZM,ET		
IR 2.4: Research Efforts of USG Partners Supported																
Activity: Collaborate with and Support Scientists Partners; Strengthen Coordination with USGS Scientist																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Provide inputs/feedback and liaise with relevant partners as deemed necessary to facilitate usage of the USG research outputs	X	X	X	X	X	X	X	X	X	X	X	X	YM	GA,ZM,ET		
Participate and facilitate on confirmation of the Evapo-transpiration anomaly (ETA) products for Ethiopia	X												YM	GA,ZM,ET		

### Ethiopia

SO 3: Sustainable Local, National, Regional, and International Capabilities Built and Improved																
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity: Participate in Food Security Network Meetings and Activities																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Play a leading role in the Country's early warning system by Providing input/feedback/data/information and liaise with relevant partners	X	X	X	X	X	X	X	X	X	X	X	X	GA	YM,ZM,ET		
Increase participation in different sectoral taskforces ( ETF, MANTF, FMT,ATF, FTF,DRMTWG, HCC)	X	X	X	X	X	X	X	X	X	X	X	X	YM	GA,ZM,ET		
Establishing and strengthening networking with relevant stakeholders	X	X	X	X	X	X	X	X	X	X	X	X	YM	GA,ZM,ET		
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity: Update FO and Partners Technical Skills in Food Security Monitoring																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Participate at the regional training on remote sensing products on agroclimatology									X				YM	GA,ZM,ET	training to be led by HO (New)	
Refresher trainings on agroclimatic products													GG	GA,ZM,ET and partners	new. Date to be determined by CO	
provide training on the use of HEA, fieldwork, analysis and reporting writing		X							X				GA	YM,ZM,ET	Yakob and Beydane to be trained as well (new)	

**Kenya**

<b>SO 1: Early Warnings of Actual and Potential Hazards, Food Insecurity, Vulnerability to Food Insecurity, and Famine Delivered to USAID</b>																
<b>IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported</b>																
<b>Activity: National Bi-Annual Food Security Assessments</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Assessments Methodology Review Workshop	X						X						TWG	TWG		
Pre-Field Work Training of Teams					X					X			NTM	TWG		
Field Assessments						X					X		TWG	TWG		
District, Cluster and National Report Writing						X					X		TWG	TWG		
Presentation of Results and Briefings							X					X	NTM	TWG		
<b>IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported</b>																
<b>Activity: Mid Season Assessments</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Field Assessments			X					X					NTM	NTM, ANTM	Collaborative activity of the Technical Working Group (TWG)	
Finalizing the Report			X					X	X				NTM	NTM, ANTM	Collaborative activity of the TWG	
<b>IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed</b>																
<b>Activity: Market and Trade Monitoring, Update, and Analysis</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Monthly Price Watch/Price Bulletin	X	X	X	X	X	X	X	X	X	X	X	X	NTM	NTM, ANTM		
Pilot a new trade flow map and documentation		X											TA	SP, PM and ANTM	NEW	
<b>IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed</b>																
<b>Activity: Nutrition Assessments, Monitoring, and Analysis</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Monthly Monitoring of Malnutrition	X	X	X	X	X	X	X	X	X	X	X	X	NTM	NTM, ANTM	Will involve the TWG	
<b>IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed</b>																
<b>Activity: Provide Decision Support</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
FAOB Information	X	X	X	X	X	X	X	X	X	X	X	X	NTM	NTM, ANTM		
<b>IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed</b>																
<b>Activity: Produce Food Security Outlook Report and Updates</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Assemble and collect data and information			X			X			X			X	NTM	NTM, ANTM		
Develop scenario	X		X	X		X	X		X	X		X	NTM	NTM, ANTM		
Prepare scenario summary table			X			X			X				NTM	NTM, ANTM	Inputs from HO and key partners	
Perform analysis and create mapping data	X			X			X			X			NTM	NTM, ANTM		
Draft and review outlook report and Updates	X			X			X			X			NTM	NTM, ANTM		
<b>IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated</b>																
<b>Activity: Brief USAID Missions and Partners and Support HO to Brief USAID Washington</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Quarterly brief to USAID		X			X			X			X		NTM	NTM, ANTM	Will require support from RTM, RFSS	

### Kenya

SO 2: Quantity, Quality, and Timeliness of Early Warning Information and Predictions Improved																
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Update Livelihoods Profiles																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Preparation of Concept note on Methodological approach to livelihood zone updating	X												Consultant	TWG	Will require support from the RFSS-Livelihoods	
Review of the LZ updating Concept Note	X												TWG	TWG		
Updating Livelihood Profiles	X	X		X	X								Consultant	TWG		
Finalizing Updated Livelihoods						X	X						Consultant	TWG		
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Strengthen Food Security Analytical Framework and Update Databases																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Management of Food Security Database	X	X	X	X	X	X	X	X	X	X	X	X	NTM	NTM, ANTM	Support from the TWG	
SO 3: Sustainable Local, National, Regional, and International Capabilities Built and Improved																
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity: Participate in Food Security Network Meetings and Activities																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
KFSSG Meetings	X	X	X	X	X	X	X	X	X	X	X	X	TWG	TWG		
KFSM Meetings	X	X	X	X	X	X	X	X	X	X	X	X	TWG	TWG		
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity: Incorporate GAM Statistics in NDMA Analysis and Reporting to Enhance IPC Mapping																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Preparation of concept note			X													
Aggregation of available data and analysis trial					X											
Development of Training Materials							X									
Training NDMA how to derive GAM statistics and interpretation									X	X						
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity: Update FO and Partners Technical Skills in Food Security Monitoring																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Refresher trainings on agro climatic products													GG	PM, ANTM and partners	This will be led by Gideon and will depend on whether the country needs it. Time to be determined by CO	
Regional training on remote sensing products on agroclimatology									X				GG			
Basic HEA training													JA	PM and ANTM	To be led by James Acidri. Dates to be determined by CO	
Herd Dynamics Training								X					ML	Somali, Ethiopia and Kenya teams	Mark Lawrence will lead this activity	

### Rwanda

SO 1: Early Warnings of Actual and Potential Hazards, Food Insecurity, Vulnerability to Food Insecurity, and Famine Delivered to USAID																
IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported																
Activity: Seasonal Assessments and Monitoring																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Start of season assessment					X								NTM	DC, NM, JB, CK, PK, TM		
Crop development follow-up	X					X							NTM	DC, NM, JB, CK, PK, TM		
Pre-harvest assessment		X											NTM	DC, NM, JB, CK, PK, TM		
Crop assessment			X										NTM	DC, NM, JB, CK, PK, TM		
Post harvest assessment				X	X								NTM	DC, NM, JB, CK, PK, TM		
Monitoring remote sensing products	X	X	X	X	X	X	X						NTM	DC, NM, JB, CK, PK, TM		
IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported																
Activity: Remote Monitoring of Burundi																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Networking with local institutions	X	X	X	X	X	X	X						NM	DC, NM, JB, CK, PK, TM		
Regular sharing of information	X	X	X	X	X	X	X						NM	DC, NM, JB, CK, PK, TM		
Updating Burundi knowledge base			X										NM	DC, NM, JB, CK, PK, TM		
Working visits to Burundi				X									NM	DC, NM, JB, CK, PK, TM		
Drafting & finalizing reports	X	X	X	X	X	X	X						NM	DC, NM, JB, CK, PK, TM		
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity: Market and Trade Monitoring, Update, and Analysis																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Monthly market price data collection/entry	X	X	X	X	X	X	X						NM	DC, NM, JB, CK, PK, TM		
Monthly CPI and Fuel prices collection	X	X	X	X	X	X	X						NM	DC, NM, JB, CK, PK, TM		
Cross border data compilation	X	X	X	X	X	X	X						NM	DC, NM, JB, CK, PK, TM		
Monthly price watch	X	X	X	X	X	X	X						NM	DC, NM, JB, CK, PK, TM		
Marketing costs	X												CONS			
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity: Produce Food Security Outlook Report and Updates																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Assemble and collect data and information			X			X							NTM	DC, NM, JB, CK, PK, TM		
Develop scenario	X		X	X		X	X						NTM	DC, NM, JB, CK, PK, TM		
Prepare scenario summary table			X			X							NTM	DC, NM, JB, CK, PK, TM		
Perform analysis and create mapping data	X			X			X						NTM	DC, NM, JB, CK, PK, TM		
Draft and review outlook report	X			X			X						NTM	DC, NM, JB, CK, PK, TM		
Brief USAID and partners on finalized outlook	X	X		X	X		X						NTM	DC, NM, JB, CK, PK, TM		

**Rwanda**

<b>SO 1: Early Warnings of Actual and Potential Hazards, Food Insecurity, Vulnerability to Food Insecurity, and Famine Delivered to USAID</b> <i>(continued)</i>																
<b>IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated</b>																
<b>Activity: Brief USAID Missions and Partners and Support HO to Brief USAID Washington</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
FAOB information submission	X	X	X	X	X	X	X						NTM	DC, NM, JB, CK, PK, TM		
Briefings to USAID	X	X	X	X	X	X	X						NTM	DC, NM, JB, CK, PK, TM		
Monthly Food security reports dissemination	X	X	X	X	X	X	X						NTM	DC, NM, JB, CK, PK, TM		
Briefing to partners where needed	X	X	X	X	X	X	X						NTM	DC, NM, JB, CK, PK, TM		
<b>IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated</b>																
<b>Activity: M&amp;E Reporting</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Monthly reporting on web based M&E database by MEMS	X	X	X	X	X	X	X						JB	DC, NM, JB		
<b>SO 2: Quantity, Quality, and Timeliness of Early Warning Information and Predictions Improved</b>																
<b>IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied</b>																
<b>Activity: Review Country Knowledge Base and Update Monitoring and Assessment Plan</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Review country knowledge base, take inventory of available data, information, and databases					X								NTM	DC, NM, JB, CK, PK, TM		
Develop and review country monitoring plan	X												NTM	DC, NM, JB, CK, PK, TM		
<b>IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied</b>																
<b>Activity: Strengthen Food Security Analytical Framework and Update Databases</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Conduct labor wage survey							X						JB	DC, NM, JB, CK, PK, TM		
Conduct HEA in Eastern Semi Arid Agro Pastoral Zone					X								NTM	DC, NM, JB, CK, PK, TM		
<b>IR 2.3: IPC Rolled-out and Development Supported</b>																
<b>Activity: Participate in IPC Processes</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Participate in IPC analysis				X									NTM	DC, NM, JB, CK, PK, TM		
Participate in IPC roll-out in Rwanda		X											NTM	DC, NM, JB, CK, PK, TM		

**Rwanda**

<b>SO 3: Sustainable Local, National, Regional, and International Capabilities Built and Improved</b>																
<b>IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened</b>																
<b>Activity: Participate in Food Security Network Meetings and Activities</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Active participation in various working groups	X	X	X	X	X	X	X						NTM	DC, NM, JB, CK, PK, TM		
Active participation in joint food security and nutrition assessments	X	X	X	X	X	X	X						NTM	DC, NM, JB, CK, PK, TM		
Participation in FNSMS						X							JB	DC, NM, JB, CK, PK, TM		
Advocating FEWS NET Food Security analysis tools and methods	X	X	X	X	X	X	X						NTM	DC, NM, JB, CK, PK, TM		
<b>IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened</b>																
<b>Activity: Continue Institutional Strengthening and Capacity Building</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Provide mapping support as may be needed by partners	X	X	X	X	X	X	X						TM	DC, NM, JB, CK, PK, TM		
Continuous day to day mentoring and support to NUR-CGIS staff	X	X	X	X	X	X	X						NTM	DC, NM, JB, CK, PK, TM		
Training within FEWS analytical framework as may be requested by partners	X	X	X	X	X	X	X						NTM	DC, NM, JB, CK, PK, TM		
<b>IR 3.3: Staff and Partners Skills Maintained and Improved</b>																
<b>Activity: Update FO and Partners Technical Skills in Food Security Monitoring</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Regional coordination and training workshop													RO		Is dependent on RO arrangement	
In-house staff training and practicals/exercises	X	X	X	X	X	X	X						NTM	DC, NM, JB, CK, PK, TM		

Sudan

SO 1: Early Warnings of Actual and Potential Hazards, Food Insecurity, Vulnerability to Food Insecurity, and Famine Delivered to USAID																
IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported																
Activity: Joint Annual Crop and Food Supply Assessments																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Coordination with partners	X												NTM	ANTM, FMOAI, FAO, WFP,		
Planning the logistics of fieldwork	X												NTM	ANTM, FMOAI, FAO, WFP, OM		
Fieldwork		X											NTM	FEWS NET, FAO, WFP, FMOAI		
Debrief preliminary findings by teams			X										NTM	FEWS NET, FAO, WFP, FMOAI		
Draft Joint Annual Crop and Food Supply Report			X										STTA			
Presentation of main findings to partners				X									STTA			
IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported																
Activity: Mid Season Assessments																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Coordination with partners										X			NTM	FEWS NET, FMOAI, FAO, WFP		
Logistic arrangement										X			NTM	FEWS NET, FMOAI, FAO, WFP		
Fieldwork											X		NTM	FEWS NET, FMOAI, FAO, WFP		
Report												X	FSTS	FEWS NET, FMOAI, FAO, WFP		
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity: Market and Trade Monitoring, Update, and Analysis																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Assemble and collect market data	X	X	X	X	X	X	X	X	X	X	X	X	ANTM	NTM, ANTM, FMC	FAMIS is the main source of market data for FEWS NET Sudan, but also we do contact other market monitoring systems to share common market analysis trends in Sudan.	
Update spreadsheet of prices	X	X	X	X	X	X	X	X	X	X	X	X	ANTM	NTM, ANTM, FMC		
Update market price bulletin	X	X	X	X	X	X	X	X	X	X	X	X	ANTM	NTM, ANTM, FMC		
Draft monthly price watch	X	X	X	X	X	X	X	X	X	X	X	X	ANTM	NTM, ANTM, FMC		
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity: Food and Agriculture Market Monitoring System (FAMIS) Implementation																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Weekly Market price collection	X	X	X	X	X	X	X	X	X	X	X	X	FMC/ME	NTM, ANTM, FMC, ME, DCH	FAMIS has 34 Market Enumerators (ME), 5 data checkers (DCH) and 1 Field Monitors Coordinator.	
Transmission of market data to Farmers Platform in weekly basis	X	X	X	X	X	X	X	X	X	X	X	X	FMC/DCH	NTM, ANTM, FMC, ME, DCH		
Weekly checking and approval of market data	X	X	X	X	X	X	X	X	X	X	X	X	FMC/DCH	NTM, ANTM, FMC, ME, DCH		
Coordination with partners telecommunication companies	X	X	X	X	X	X	X	X	X	X	X	X	FMC	NTM, ANTM, FMC, ME, DCH		
Draft monthly Sudan Market Price Update	X	X	X	X	X	X	X	X	X	X	X	X	FMC	NTM, ANTM, FMC, ME, DCH		

**Sudan**

<b>SO 1: Early Warnings of Actual and Potential Hazards, Food Insecurity, Vulnerability to Food Insecurity, and Famine Delivered to USAID</b> <i>(continued)</i>																
<b>IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed</b>																
<b>Activity: Produce Food Security Outlook Report and Updates</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Assemble and collect data and information			X			X			X			X	NTM	NTM, ANTM, FMC		
Develop scenario	X		X	X		X	X		X	X		X	NTM	NTM, ANTM, FMC		
Prepare scenario summary table			X			X			X			X	NTM	NTM, ANTM, FMC		
Perform analysis and create mapping data	X			X			X			X			NTM	NTM, ANTM, FMC		
Draft and review outlook report	X			X			X			X			NTM	NTM, ANTM, FMC		
Assemble and collect data and information		X	X		X	X		X	X		X	X	NTM	NTM, ANTM, FMC		
Draft and review food security update report		X	X		X	X		X	X		X	X	NTM	NTM, ANTM, FMC		
Monthly Food Assistance Outlook Brief (FAOB)	X	X	X	X	X	X	X	X	X	X	X	X	NTM	NTM, ANTM, FMC		
<b>IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated</b>																
<b>Activity: Brief USAID Missions and Partners and Support HO to Brief USAID Washington</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
FAOB information submission	X	X	X	X	X	X	X	X	X	X	X	X	NTM	NTM, ANTM, FMC		
Brief USAID and partners on finalized outlook	X			X			X			X			NTM	NTM, ANTM, FMC		
Brief USAID and partners on finalized FSOU		X	X		X	X		X	X		X	X	NTM	NTM, ANTM, FMC		
<b>SO 2: Quantity, Quality, and Timeliness of Early Warning Information and Predictions Improved</b>																
<b>IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied</b>																
<b>Activity: Complete Commodity Flow Mapping using a New Format</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Consultation and coordination with regional office				X									ANTM	NTM, ANTM, FMC		
One day consultation workshop with partners					X								RMTA	NTM, ANTM, FMC	This activity will depend on the result of the pilot in Kenya to take place in November (New)	
Verification field visits					X								RMTA	RMTA, ANTM, FMC		
Produce trade flow map and narrative description of Sudan trade flow						X							RMTA	RMTA		
<b>IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied</b>																
<b>Activity: Complete Profiling of Ten (10) Livelihood Zones</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Hiring of National consultant		X	X										NTM	PMU, GS,		
Formation of two teams			X										NTM	ANTM, Partners, JA, GS		
Planning meeting for fieldwork			X										NTM	NTM, ANTM, JA, NC, partners		
Fieldwork and data entry				X									JA	NTM, ANTM, JA, NC, partners		
Analysis workshop and draft report					X								JA	NTM, ANTM, JA, NC, partners		
Final Report						X							JA	NTM, ANTM, JA, NC, partners		

### Sudan

SO 2: Quantity, Quality, and Timeliness of Early Warning Information and Predictions Improved <i>(continued)</i>																
IR 2.2: High Quality Technical Guidance on Methods and Products Developed and Deployed																
Activity: Visit FAMIS in Selected Areas to Provide Technical Guidance to Improve Market Analysis and Reporting																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Develop standard guidelines for FAMIS enumerators								X					FMC	NTM, ANTM		
Conduct field visits to selected areas									X				FMC	ANTM, FSTS		
IR 2.3: IPC Rolled-out and Development Supported																
Activity: Participate in IPC Processes																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Support State level IPC analysis				X						X			ANTM	SFST, AFO, FEWS NET		
Support National IPC analysis					X						X		ANTM	SFST, AFO, FEWS NET		
Support state and national level IPC training				X						X			ANTM	SFST, AFO, FEWS NET		
IR 2.4: Research Efforts of USG Partners Supported																
Activity: Collaborate with and Support Scientists Partners; Strengthen Coordination with USGS Scientist																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Monitor rainfall precipitation	X							X	X	X	X	X	NTM	ANTM, SMA, FMC, ME, SMoA		
Monitor crop performance	X							X	X	X	X	X	NTM	ANTM, SMA, FMC		
Review Weekly Africa Hazard Reports of USGS	X							X	X	X	X	X	NTM			
SO 3: Sustainable Local, National, Regional, and International Capabilities Built and Improved																
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity: Participate in Food Security Network Meetings and Activities																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Attend monthly food security livelihood coordination forum at national level	X	X	X	X	X	X	X	X	X	X	X	X	NTM	ANTM/FMC		
Attend Bi-weekly nutrition coordination forum at national level	X	X	X	X	X	X	X	X	X	X	X	X	NTM	ANTM/FMC		
Attend Ad-hoc and quarterly IPC working group meetings at national level				X						X			NTM	ANTM/FMC		
Ad-hoc coordination meetings with partners	X	X	X	X	X	X	X	X	X	X	X	X	NTM	ANTM/FMC		
Host the monthly retreat meeting with FFP of USAID Sudan	X	X	X	X	X	X	X	X	X	X	X	X	NTM	ANTM/FMC		
Maintain regular contact with partners at different levels to allow exchange of ideas and information with other food security stakeholders in Sudan	X	X	X	X	X	X	X	X	X	X	X	X	NTM	ANTM/FMC		
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity: Improve the Capacity of Market Analysis for FEWS NET and Partners																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Consultation with Regional office and partners												X	ANTM	ANTM, FMC, FSTS, WFP, DRA, FAO		
Organize 5 days training and coordination among partners involved in market monitoring in Sudan												X	RMTA	FEWS NET, WFP, DRA, FSTS, FMoAI,		
Participate in Regional training on remote sensing products on agroclimatology									X				HO	RO and USGS		
Country level refresher trainings on agro climatic products																

### Somalia

SO 1: Early Warnings of Actual and Potential Hazards, Food Insecurity, Vulnerability to Food Insecurity, and Famine Delivered to USAID															
IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported															
Activity: Seasonal Assessments and Monitoring and Dry Seasons Impact															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Field assessments (4 seasons)			X			X				X		X	AN/MA	AN, MA, AK	FSOU schedule will be reviewed if MOU is signed with FSNAU FSNAU core deliverable, FEWS NET team leads climate and market sectors BS will play a crucial role in reviewing and editing As required
Food security outlook update report writing		X	X		X	X		X	X	X		X	AN	AN, AK, MA	
Food security and nutrition brief (FSNB)		X					X		X				FSNAU	FSNAU, FEWS NET Team	
Technical series					X							X	FSNAU	FSNAU, FEWS NET Team	
Technical release writing and dissemination				X							X		AK/BS	FEWS NET Team and FSNAU	
FEWS NET Alerts															
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed															
Activity: Cross-border Trade and Market Prices Monitoring															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Monthly market price data collection	X	X	X	X	X	X	X	X	X	X	X	X	MA	MA, AK, AN	RTM and Regional Market advisor will be informed and advised for Regional Report and consulted with any ad hoc or regular Somalia report
Monthly grain and livestock price bulletins/ price watch reports	X	X	X	X	X	X	X	X	X	X	X	X	MA	MA, AK, AN	
Weekly cross border trade data collection	X	X	X	X	X	X	X	X	X	X	X	X	MA	MA, AK, AN	
Cross border trade report	X	X	X	X	X	X	X	X	X	X	X	X	MA	MA, AK, AN	
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed															
Activity: Produce Food Security Outlook Report and Updates															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Assemble and collect data and information			X	X						X	X		AK/AN/MA	AN, AK, MA	All Three team members are leading data collection from different target areas January and July outlook report are delayed to late January/early Feb and to August due to joint reporting with FSNAU
Develop scenario	X		X	X		X	X			X	X		AK	AK, AN, MA	
Prepare scenario summary table			X			X				X		X	AK	AK, AN, MA	
Perform analysis and create mapping data	X		X	X			X				X		AK	AK, AN, MA	
Draft and review outlook report	X		X	X		X	X			X	X	X	AK	AK, AN, MA, BS	
Brief USAID and partners on finalized outlook	X	X		X	X		X	X			X	X	AK	AK, AN, MA	
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated															
Activity: Provide Seasonal Rainfall Monitoring															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Dekadal rainfall monitoring and data collection	X	X	X				X	X	X				AN	AN, MA, AK	Rainfall performance and precipitation forecast one page analysis with rainfall and vegetation mapping will be produced in every 10 days
Dekadal Rain Watch report writing	X	X	X				X	X	X				AN	AN, MA, AK	
Dekadal Rain Watch dissemination and briefings to USAID	X	X	X				X	X	X				AK	AK, AN, MA	
Participation for cluster meetings and seasonal performance presentations	X	X	X				X	X	X				AN	AN, AK, MA	FEWS NET travels sometime to the field w/ Cluster heads and members for Somali regional briefings
Hays rains monitoring			X	X									AN	AN, MA, AK	Coastal areas of the North and East Golis
Hagaa/Karan rains monitoring										X	X		AN	AN, MA, AK	South and Northwest

**Somalia**

SO 1: Early Warnings of Actual and Potential Hazards, Food Insecurity, Vulnerability to Food Insecurity, and Famine Delivered to USAID <i>(continued)</i>															
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated															
Activity: Contribute to DSG Efforts on Monthly FSOB and Monthly and Quarterly Food Security Outcome Analysis															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Draft and submit FAOB	X	X	X	X	X	X	X	X	X	X	X	X	AN	AN, AK, MA	FEWS NET Somalia mailing list established and information dissemination channels are strong
Monthly and quarterly food security outcome analysis	X	X	X	X	X	X	X	X	X	X	X	X	AK	AK, AN, MA	
SO 2: Quantity, Quality, and Timeliness of Early Warning Information and Predictions Improved															
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied															
Activity: Conduct Burao Urban Baseline															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Burao urban monitoring baseline data collected and FSNAU and FEWS NET teams and enumerators trained							X						EFD/AN/DN	FEWS NET-FSNAU team	A cosmopolitan biz center that connects Somaliland, Puntland, S/Cent Somalia and ET; a livestock center and important for understanding urban poor LH.
Baseline profile report written, published and deployed								X					EFD/DN/AN	FEWS NET-FSNAU team	
IR 2.2: High Quality Technical Guidance on Methods and Products Developed and Deployed															
Activity: Develop Urban Livelihood Monitoring Method and Guidance															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Urban baseline data collection methodology developed							X						EFD, DN	FEWS NET-FSNAU team	Rural & urban LH indicators of FSNAU & FEWS NET not well distinguished currently. EFD/STTA will design urban LH indicators w/ Daison support.
IR 2.2: High Quality Technical Guidance on Methods and Products Developed and Deployed															
Activity: Roll-out and Support Scenario Development Method															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Food security projected scenario methodology rolled-out										X	X		AK/BS	FEWS NET and FSNAU teams	By Jul/Aug food security projection using FN SD deployed to partners & FSNAU
SO 3: Sustainable Local, National, Regional, and International Capabilities Built and Improved															
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened															
Activity: Participate in Food Security Network Meetings and Activities															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Participate and make inputs for Clusters and regional initiatives such as Regional Technical Livestock and Pastoralism	X	X	X	X	X	X	X	X	X	X	X	X	AN	AN,AK,MA	EA Regional team will be collaborated
Support the establishment and capacity strengthening of Somalia's nascent national early warning systems						X	X	X			X	X	AK	FEWS NET SO and RO	FSNAU staff will involve
Participate in and support FSIN efforts	X	X	X	X	X	X	X	X	X	X	X	X	AK	AK,AN,MA	
IR 3.3: Staff and Partners Skills Maintained and Improved															
Activity: Provide Scenario Building Training for FSNAU and Partners Staff															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Scenario building training for FSNAU and partners						X							AK/BS	FEWS NET SO, RO and FSNAU	One week training in Nairobi with FSNAU CTA and senior team. This is TOT for SD.
Scenario building training for FSNAU and partners field staff						X							AN	FEWS NET SO, RO and FSNAU	One week training for FSNAU / partners field analysts following NBO training.
Regional training on remote sensing products on agroclimatology							X		X				GG	FEWS NET EA technical staff	this activity is led by HO
Herd Dynamics Training								X					ML	Tech staff from ET, Kenya and Somalia	
Country level refresher trainings on agro climatic products													GG	FEWS NET Somalia and partners	Depending on need for training date to be determined by CO
IR 3.3: Staff and Partners Skills Maintained and Improved															
Activity: Train Somalia Staff on SPSS															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
FEWS NET Somalia staff training on SPSS and statistical methods		X				X						X	AK	MA, AN, AK	

**South Sudan**

<b>SO 1: Early Warnings of Actual and Potential Hazards, Food Insecurity, Vulnerability to Food Insecurity, and Famine Delivered to USAID</b>																
<b>IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported</b>																
<b>Activity: Seasonal Assessments and Monitoring</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Food security monitoring - field mission			X			X			X			X	ANTM	NTM/ANTM/Field monitors		
Produce Food Security report			X			X			X			X	ANTM	NTM/ANTM/Field monitors		
Participate in the Rapid Crop Assessment (RCA)										X			NTM	NTM/ANTM/Partners		
Participate in the annual Crop and Food Security Assessment Missions (CFSAM)	X												NTM	NTM/ANTM/Partners		
Support the Annual Needs and Livelihood Analysis (ANLA)		X	X										NTM	NTM/ANTM/Partners		
<b>IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed</b>																
<b>Activity: Market and Trade Monitoring, Update, and Analysis</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Update price data	X	X	X	X	X	X	X	X	X	X	X	X	ANTM	NTM/ANTM		
Prepare monthly price watch	X	X	X	X	X	X	X	X	X	X	X	X	NTM	NTM/ANTM		
Monitor cross border and update data	X	X	X	X	X	X	X	X	X	X	X	X	ANTM	NTM/ANTM		
Technical backstopping to support cross border enumerators					X								ANTM	NTM/ANTM		
<b>IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed</b>																
<b>Activity: Produce Food Security Outlook Report and Updates</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Assemble and collect data and information			X			X			X			X	ANTM	NTM/ANTM		
Develop scenario	X		X	X		X	X		X	X		X	ANTM	NTM/ANTM		
Prepare scenario summary table			X			X			X				ANTM	NTM/ANTM		
Perform analysis and create mapping data	X			X			X			X			ANTM	NTM/ANTM		
Draft and review outlook report	X			X			X			X			ANTM	NTM/ANTM		
<b>IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed</b>																
<b>Activity: Contribute to FAOB</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Update FAOB database	X	X	X	X	X	X	X	X	X	X	X	X	NTM	NTM/ANTM		
Regular analysis of food assistance requirement	X	X	X	X	X	X	X	X	X	X	X	X	NTM	NTM/ANTM		
Provide timely input for Home Office briefing	X	X	X	X	X	X	X	X	X	X	X	X	NTM	NTM/ANTM		
<b>IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated</b>																
<b>Activity: Disseminate FEWS NET Products</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Brief USAID and partners on finalized outlook	X	X		X	X		X	X		X	X		ANTM	NTM/ANTM		
Dissemination of FSO and FSOU	X	X	X	X	X	X	X	X	X	X	X	X	NTM	NTM/ANTM		
Dissemination of alerts and climate outlook														NTM/ANTM		

South Sudan

SO 2: Quantity, Quality, and Timeliness of Early Warning Information and Outlooks Improved																
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Conduct Market Structure Assessment																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Consult with partners	X												NTM	NTM/ANTM		
Trade flow assessment - field work		X	X										STTA	JV/CL/Consultant/RMT		
Draft report including new flow maps			X										STTA	JV/CL/Consultant/RMT		
Review draft flow maps with partners			X										STTA	JV/CL/Consultant/RMT		
Finalize report and maps			X										STTA/FO	FO/HO Tech		
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Complete Livelihoods Profiles																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Consultation with partners													NTM	NTM/ANTM		
Livelihood profiling - field work													STTA	Consultant/FO/Partners	Timeline for this is still unclear. Needs to be sorted out with GS.	
Draft livelihood profile report													STTA	Consultant/FO		
Review draft livelihood profile with partners													STTA	Consultant/FO/HO		
Finalize livelihood profile report													STTA	Consultant/FO/Partners		
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Review and Update the Seasonal Calendar																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Update the seasonal calendar	X	X											NTM	NTM/ANTM		
IR 2.3: IPC Rolled-out and Development Supported																
Activity: Participate in IPC Processes																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Participate in quarterly IPC analysis			X			X			X			X	NTM	NTM/ANTM/Partners	ANTM normally participate in the analysis process involving the state-level IPC focal points. NTM participates in the IPC National Technical Working Group meeting.	
Train partners in scenario development for improved IPC analysis			X			X			X			X	NTM	NTM/ANTM/Partners		
Participate in the National IPC analysis and validation of products			X			X			X			X	NTM	NTM/ANTM/Partners		
IR 2.4: Research Efforts of USG Partners Supported																
Activity: Collaborate with and Support Scientists Partners; Strengthen Coordination with USGS Scientist																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Support Science Partners including USGS, NOAA,													NTM	NTM/ANTM/USGS	Continuous process	

South Sudan

SO 3: Sustainable Local, National, Regional, and International Capabilities Built and Improved																
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity: Collaborate with AFIS																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Regular meeting with FAO													NTM	NTM/ANTM		
Share work plan and establish joint activities	X											X	NTM	NTM/ANTM		
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity: Participate in Food Security Network Meetings and Activities																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Participate in the monthly Food Security and Livelihood (FSL) Cluster and other Government-lead Food Security meeting	X	X	X	X	X	X	X	X	X	X	X	X	NTM	NTM/ANTM	This involved identification of capacity gaps and training of the EW Thematic Working Group in EW info support for National Strategic Food Reserve.	
Support the National Strategic Food Reserve process													NTM	NTM/ANTM		
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity: Update FO and Partners Technical Skills in Food Security Monitoring																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Scenario Development training for partners to enhance analysis and projection					X								RTM	RFSS, NTM and ANTM	NEW	
Regional training on remote sensing products on agroclimatology							X		X				GG	NTM and ANTM	NEW to be led by HO	
Herd Dynamics Training								X					ML	NTM, ANTM	New	
Country level refresher trainings on agroclimatic products													GG	NTM, ANTM and partners	New (date to be determined by CO)	

### Uganda

SO 1: Early Warnings of Actual and Potential Hazards, Food Insecurity, Vulnerability to Food Insecurity, and Famine Delivered to USAID																
IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported																
Activity: Seasonal Assessments and Monitoring																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Monitoring agroclimatic conditions mainly in northern Uganda	X	X	X	X	X	X	X	X	X	X	X	X	SM	GG	USGS support	
Monitoring remote sensing products	X	X	X	X	X	X	X	X	X	X	X	X	SM	GG	USGS support	
Karamoja Food Security and Nutrition Assessment			X				X						SM	WFP, UNICEF, School of public health Makerere, FAO, OPM	Timing not clear, could be earlier	
Start of season assessment and Climate Outlook Assessment													SM	GG, Dept. of Meteo, Govt ministries, partners		
Post-harvest food security assessment in Karamoja		X											SM	FAO, partner NGOs in Karamoja	Annual assessment by FAO - Field travel involved	
Conduct field missions to conduct rapid assessments of FS in Uganda & more so in Karamoja before scenario period				X		X			X			X	SM	DSG counterpart	To collect information for scenario building	
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity: Market and Trade Monitoring, Update, and Analysis																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Monthly price watch/price bulletin	X	X	X	X	X	X	X	X	X	X	X	X	SM	RO, HO		
Supporting the markets team on preparations of price watch, quarterly cross-border trade bulletins	X	X	X	X	X	X	X	X	X	X	X	X	SM	RO, HO	Through providing input to the reports and responding to questions	
Monitoring of the cross-border trade monitors	X	X	X	X	X	X	X	X	X	X	X	X	SM	RO	At Mpondwe & Suam	
Travel to cross-borders to observe trade activities & refresh training XBT monitors					X						X		SM	RO	Suam border with Kapchorwa and Mpondwe border with DRC	
Perform price analyses & projections	X			X			X			X			SM	DSG counterpart	RO support	
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity: Produce Food Security Outlook Report and Updates																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Assemble and collect data and information			X			X			X			X	SM	DSG counterpart	HO, RTM, RFSS support	
Develop scenario	X		X	X		X	X		X	X		X	SM	DSG counterpart	HO, RTM, RFSS support	
Prepare scenario summary table			X			X			X				SM	DSG counterpart	HO, RO support	
Perform analysis and create mapping data	X			X			X			X			SM	DSG counterpart	HO, RTM, RFSS support	
Draft and review outlook report	X			X			X			X			SM	DSG counterpart	HO, RTM, RFSS support	
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated																
Activity: Brief USAID Missions and Partners and Support HO to Brief USAID Washington																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Publish and disseminate Food Security Outlooks, Outlook Updates, and other information products	X	X	X	X	X	X	X	X	X	X	X	X	SM	NB		
FAOB information submission	X	X	X	X	X	X	X	X	X	X	X	X	SM	NB		
Brief USAID mission and partners, and support HO staff to brief USAID Washington	X	X		X	X	X	X	X	X	X	X	X	SM	NB	Support from DSG counterpart, RTM in preparing presentations	
Prepare and submit quarterly progress reports				X				X				X	SM	HO		
Make presentations at partner cluster, platform or working group meetings	X			X			X			X			SM		When opportunity to secure place on the meeting agenda to present FS update	
Clean up of email distribution list		X	X										SM			

### Uganda

SO 2: Quantity, Quality, and Timeliness of Early Warning Information and Predictions Improved																
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Review Country Knowledge Base and Update Monitoring and Assessment Plan																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Livelihoods 'project' following Karamoja livelihoods desk review	X	X											SM	NB, DSG counterpart, HO livelihoods advisor	Based on recommendations from Karamoja livelihoods desk review	
Updating marketing costs database & support to marketing study			X			X			X				SM	RO support	RO support - output from regional market study will provide the baseline	
Review of the commodity flow maps					X								SM	RO support		
Take inventory of available data, information, and build a database of vulnerable populations in the country					X	X							SM		Consultation among partners and consolidation of available information	
IR 2.3: IPC Rolled-out and Development Supported																
Activity: Participate in IPC Processes																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Collaborate with the IPC working group in training preparations and implementation of IPC at national level	X												SM	IPC technical working group from partner institutions	Timing not clear	
National IPC classification	X														Timing not clear	
IR 2.4: Research Efforts of USG Partners Supported																
Activity: Collaborate with and Support Scientists Partners; Strengthen Coordination with USGS Scientist																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Support NOAA Climate Prediction Center's Africa Hazards Outlook	X	X	X	X	X	X	X	X	X	X	X	X	SM	USGS		
SO 3: Sustainable Local, National, Regional, and International Capabilities Built and Improved																
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity: Participate in Food Security Network Meetings and Activities																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Establish more partnerships at Kampala and local government levels, maintain existing ones	X	X	X	X	X	X	X	X	X	X	X	X	SM	WFP, FAO, OPM, Meteorology dept. & others	These should be regular monthly meetings but don't happen consistently	
Regular meetings with GoU, FAO, WFP and other key partners	X	X	X	X	X	X	X	X	X	X	X	X	SM			
Obtain and exchange data and information from partners	X	X	X	X	X	X	X	X	X	X	X	X	SM			
Share work plan and establish joint activities	X	X											SM			
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity: Update FO and Partners Technical Skills in Food Security Monitoring																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Training on food security, vulnerability & nutrition assessment and mapping	X												SM	UISFNS project with partners	Training will cover aspects of IPC, smart surveys & vulnerability assessment mapping. UISFNS is Uganda Information system for food and nutrition security	
Training on food availability assessment, analysis & preparation of food balance sheets	X	X											SM	UISFNS project with partners		
Training in the use of GIS in food security monitoring and reporting		X											SM	UISFNS project with partners		
Regional training on remote sensing products on agroclimatology							X		X							
Country level refresher trainings on agro climatic products															GG to provide training to FEWS NET and partners	

### Southern Africa

SO 1: Early Warnings of Actual and Potential Hazards, Food Insecurity, Vulnerability to Food Insecurity, and Famine Delivered to USAID															
IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported															
Activity: Seasonal Assessments and Monitoring and Vulnerability Assessments															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Participation in country field assessments				X	X			X	X				RTM	RO Team	Dates TBD, depending on FO scheduling and requests
Participate in regional field/ desk assessments													RTM	RO Team	Dates TBD as season evolves
Launch and monitor seasonal trends and anomalies and conduct targeted field assessments	X	X	X	X	X	X	X	X	X	X	X	X	AM/RLH/USGS/SA	RO Team and RM Monitors	Lead for Lesotho: RFSS/LH, Angola: MZ ANTM and Madagascar: HO/DSG
Monitor remote sensing products	X	X	X	X	X	X	X	X						RO Team	
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed															
Activity: Market and Trade Monitoring, Update, and Analysis															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Regional Price Watch and bulletin	X	X	X	X	X	X	X	X	X	X	X	X	RMT	RO Team	
Support updating of market cost databases			X			X			X			X	RMT	RO Team	Timing will change to reflect FO requests and schedules
Support informal cross border trade monitoring and analysis	X	X	X	X	X	X	X	X	X	X	X	X	RMT	RO Team	Analysis support to ACTESA and the FOs
Monitor markets, trade and prices in RM countries	X	X	X	X	X	X	X	X	X	X	X	X	RMT	RM Monitors	
Monitor markets, trade and prices in non FEWS NET countries especially South Africa and international	X	X	X	X	X	X	X	X	X	X	X	X	RMT	RO Team	
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed															
Activity: Livelihoods and Nutrition Monitoring, Update, and Analysis															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Support livelihoods monitoring / HEA analysis in FOs	X	X	X	X	X	X	X	X	X	X	X	X	RLH	RO Team	In support of field office requests for HEA Outcome analysis
Monitor trends in nutrition for integrated analysis	X	X	X	X	X	X	X	X	X	X	X	X	RLH	RO Team	Depends on provision/ availability of support from nutrition advisors
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed															
Activity: Produce Food Security Outlook Report and Updates															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Draft Regional Assumptions and share with FOS			X			X			X			X	RTM	RO Team	
Support analysis and review country SSTs and the draft OL reports	X		X	X		X	X		X	X		X	RTM	RO Team	
Draft and review Regional OL report		X			X			X			X		RTM	RO Team	
Draft and review Regional Food Security Outlook Updates and the Lesotho RM report	X	X	X	X	X	X	X	X	X	X	X	X	RTM/RLH	RO Team	RFSS/LH takes responsibility for Lesotho RM report
provide input into, review and finalize Seasonal Monitor	X	X	X	X	X	X	X	X					RTM	USGS/SA	USGS/SA takes lead in drafting report
Provide information for the FAOB	X	X	X	X	X	X	X	X	X	X	X	X	RTM	RO Team	
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated															
Activity: Disseminate FEWS NET Products															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Briefings to Regional USAID (FFP/OFDA and others)	X	X	X	X	X	X	X	X	X	X	X	X	RTM	RO Team	
Briefings to RIACSO and Partners	X	X	X	X	X	X	X	X	X	X	X	X	RTM	RO Team	
Briefings to SADC /RVAC and its technical working groups			X			X			X	X			RTM	RO Team	
Disseminate regional food security OL report and FSO Update	X	X	X	X	X	X	X	X	X	X	X	X	RTM	RO Team	
Prepare and submit quarterly progress reports	X			X			X			X			RTM	RO Team	
Regularly update regional dissemination lists	X	X	X	X	X	X	X	X	X	X	X	X	RTM	RO Team	

Southern Africa

SO 2: Quantity, Quality, and Timeliness of Early Warning Information and Predictions Improved																
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Review and Update Regional Knowledge Base and Support Country Reviews and Updates																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Conduct market context study					X	X							RTM	FO Team	Malawi FO may use STTA, dates TBD	
Conduct special market cost baselines							X					X	RTM	FO Team	Zambia FO may use STTA, dates TBD	
Support FOS in developing/updating LHZ, profiles and baselines	X	X				X	X	X					RLH	RO Team	MZ - Oct, Nov; Zambia TBD	
Support FOS to review other knowledge base products	X												RTM	RO Team	On-going. Includes building market cost baselines in MW, ZM, and ZW	
Support /Review HO generated Country Food Security briefs				X	X	X	X						RTM	RO Team	Activity led from HO	
Angola, Lesotho and Madagascar: RM plans	X	X	X	X	X	X	X	X					RTM	RM Monitors	In consultation with HO DSG and RM Advisor	
IR 2.2: High Quality Technical Guidance on Methods and Products Developed and Deployed																
Activity: Support HO Advisors in Developing and Updating Technical Guidance																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Provide input into, and support drafting of technical guidance documents	X	X	X	X	X	X	X	X	X	X	X	X	RTM	RO Team		
Support updating of existing technical guidance	X	X	X	X	X	X	X	X	X	X	X	X	RTM	RO Team		
Consult field offices and solicit feedback to improve guidance	X	X	X	X	X	X	X	X	X	X	X	X	RTM	RO Team		
Contribute to future development of FEWS NET methods	X	X	X	X	X	X	X	X	X	X	X	X	RTM	RO Team		
IR 2.3: IPC Rolled-out and Development Supported																
Activity: Participate in IPC Processes																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Participate in, and support RVAC partners in implementation of IPC activities and training	X	X	X	X	X	X	X	X	X	X	X	X	RTM	RO Team	On-going, but dates for specific activities TBD	
Support IPC capacity building activities for Field Offices and NVACs	X	X	X	X	X	X	X	X	X	X	X	X	RTM	RO Team	On-going, but dates for specific activities TBD	
Participate in Chronic IPC Analysis	X												RLH	RO Team	In collaboration with IPC GSU. MW: Oct; other countries TBD	
Attend IPC TWG meetings	X	X	X	X	X	X	X	X	X	X	X	X	RLH	RO Team		
IR 2.4: Research Efforts of USG Partners Supported																
Activity: Collaborate with and Support Scientists Partners; Strengthen Coordination with USGS Scientist																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Support USGS research on topical issues													RTM	RO Team	Issues as determined globally but with reference to southern Africa	
Dialogue with USGS on interpretation and use of outputs of Climate Outlook Forums	X	X	X	X	X	X	X				X	X	RTM	RO Team		
Support USGS efforts to further refine the GeoWRSI	X		X		X		X						RTM	RO Team		
Provide input into the weekly hazards draft reports	X	X	X	X	X	X	X	X	X	X	X	X	RTM	RO Team		

### Southern Africa

SO 3: Sustainable Local, National, Regional, and International Capabilities Built and Improved															
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened															
Activity: Strengthen SADC FANR/RVAC, SADC DRRU, and RIACSO Information Sharing and Reporting															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
work through networks to enhance EW/ food security analysis and reporting													RTM	RO Team	Includes supporting SADC FANR in refining analysis methods used at country and regional level through seminars and workshops Use of FEWS NET analysis and data to strengthen analysis and reports  Specific activities and dates TBD through RVAC consultations
support organization of RVAC and SARCOF annual and dissemination meetings			X						X	X	X		RTM	RO Team	
Support drafting of RVAC state of Food insecurity Reports										X			RLH	RO Team	
Attend meetings and contribute to drafting RIACSO/FNSWG reports	X	X	X	X	X	X	X	X	X	X	X	X	RLH	RO Team	
Participate in SADC FANR and RVAC meetings and activities			X		X				X			X	RTM	RO Team	
Support SADC capacity building efforts including methodology reviews													RTM	RO Team	
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened															
Activity: Support and Assist in Strengthening Networks in Presence and RM Countries															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Support FO efforts to strengthen local networks	X	X	X	X	X	X	X	X	X	X	X	X	RTM	RO Team	Might involve travel to provide targeted training include SD, HEA, IPC, RS, MT Framework first to be shared to RO and FOS before activity can begin on-going, contact lists are created and updated through various RM activities On-going, through RVAC TWG On-going, through RVAC TWG
Review Capacity Development framework and draft regional plan/ strategy			X	X	X	X	X	X	X	X	X	X	RTM	RO Team/ HO Communications	
Develop and strengthen networks in Angola, Lesotho and Madagascar	X	X	X	X	X	X	X	X	X	X	X	X	RM Monit	RO Team/ HO DSG	
Support the SADC RVAC efforts to integrate market assessments in NVAC led rural and urban assessments													RMT	RO Team	
Support the SADC RVAC efforts to integrate nutrition in NVAC led rural and urban assessments													RLH	RO Team	
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened															
Activity: Support ACTESA's Informal Cross-border Monitoring System															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
provide technical guidance and support to the ACTESA team	X	X	X	X	X	X	X	X	X	X	X	X	RMT	RO Team	Includes support to data management, analysis, and reporting On-going, might involve travel for training border monitors
collaborate closely with ACTESA to ensure system is strengthened	X	X	X	X	X	X	X	X	X	X	X	X	RMT	RO Team	
IR 3.2: International Efforts in Building Food Security Networks and Methods Supported															
Activity: Support IPC Global Support Unit in IPC Roll-out Activities															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Attend RVAC IPC TWG meetings	X		X		X		X		X		X		RLH	RO Team	Specific activities TBD. Nov 4-8 is scheduled Regional Level 2 training specific meetings TBD through the IPC TWG
Support activities to implement southern Africa IPC roll-out strategy		X											RLH	RO Team	
support efforts to finalize IPC manuals for the chronic scale													RLH	RO Team	

Southern Africa

SO 3: Sustainable Local, National, Regional, and International Capabilities Built and Improved <i>(continued)</i>															
IR 3.2: International Efforts in Building Food Security Networks and Methods Supported															
Activity: Participate in Food Security Cluster Meetings and the FSIN Initiative															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
participate in and support FSIN efforts													RTM	RO Team	Mostly through web based interactions
participate in and contribute in scheduled Food Security Cluster Meetings													RTM	RO Team	As per invitation, when meetings are organized
IR 3.3: Staff and Partners Skills Maintained and Improved															
Activity: Update FO and Partners Technical Skills in Food Security Monitoring															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Conduct regional workshops for staff on nutrition integration and SD/IPC		X											RTM	HO/ East Africa Nutrition team	3-day nutrition training followed by a 3-day SD/IPC training
Attend All FEWS training on use of weather information in developing assumptions								X					RTM	RO Team	Dates TBD by HO
support Field offices in conducting SD development for partners													RTM	RO /DSG	Training has been requested by all FO - includes refresher trainings to be delivered by USGS/SA prior to the All FEWS workshops in May/June. Exact dates TBD for each office
support Field Offices in conducting HEA/ outcome analysis for partners													RLH	RO/HO LH Advisor	
support Field Offices in conducting M&T training with focus on price analysis													RMT	RO/HO MT advisor	
Work with USGS scientist to deliver training to Field Offices and their partners													RTM/ USGS	RO Team	

**Malawi**

SO 1: Early Warnings of Actual and Potential Hazards, Food Insecurity, Vulnerability to Food Insecurity, and Famine Delivered to USAID															
IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported															
Activity: Seasonal Assessments and Monitoring															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Participate in Annual MVAC food security assessments	X	X		X			X	X	X			X	JB	OK	Led by the Malawi VAC and FEWS NET provides technical support
Conduct regular food security monitoring field missions		X	X	X	X	X	X	X	X	X	X	X	JB	OK	
Monitoring Remote Sensing Products	X	X	X	X	X	X	X	X	X	X	X	X	JB	OK	with support from RTM and Regional Scientist
Analysis of local meteorological information for the 2013/14 rainfall season.	X	X	X	X	X	X	X						JB	OK,	with support from Malawi Climate Change and Meteorological Department
Participate in Annual Crop Estimates by the MoAFS			X			X		X					OK	JB	Done jointly with MoAFS
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed															
Activity: Markets and Trade, Nutrition, and Livelihoods Monitoring, Update, and Analysis															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Develop/Generate Price Watch /Price Bulletins	X	X	X	X	X	X	X	X	X	X	X	X	OK	JB	Support from RTM and Regional Food Security Specialist-Markets and Trade
Update information on cross-border trading	X	X	X	X	X	X	X	X	X	X	X	X	OK	JB	with support from ACTESA/MoAFS teams
Monitor trends in nutrition	X	X	X	X	X	X	X	X	X	X	X	X	JB	OK	Using any new available surveys by GoM and NGOs.
Undertake HEA Outcome Analysis for Areas of Concern for Food Security Outlooks	X			X			X			X			OK	JB	with support from RTM and Regional Food Security Specialist-Livelihoods
Monitor and Review Market price drivers for staple products	X			X			X			X			OK	JB	
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed															
Activity: Produce Food Security Outlook Report and Updates															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Assemble and collect data and information			X			X			X			X	JB	OK	with Support from RO and DSG Teams
Develop scenario	X		X	X		X	X		X	X		X	JB	OK	with Support from RO and DSG Teams
Develop scenario summary table			X			X			X				JB	OK	with Support from RO and DSG Teams
Perform analysis and submit mapping data	X			X			X			X			JB	OK	with Support from RO and DSG Teams
Draft and review outlook report	X			X			X			X			JB	OK	with Support from RO and DSG Teams
Brief USAID and partners on food security outlook	X	X		X	X		X	X		X	X		JB	OK	
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated															
Activity: Brief USAID Missions and Partners and Support HO to Brief USAID Washington															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Provide monthly briefings to key partners	X	X	X	X	X	X	X	X	X	X	X	X	JB	OK	
Timely provide FAOB information	X	X	X	X	X	X	X	X	X	X	X	X	OK	JB	with the support from RTM and DSG in HO
Provide timely food security updates to HO	X	X	X	X	X	X	X	X	X	X	X	X	JB	OK	
Ensure Reports are updated and timely uploaded on the website	X	X	X	X	X	X	X	X	X	X	X	X	JB	OK	with the support from RTM and DSG in HO
Produce quarterly Progress Reports	X			X			X			X			JB	OK	with the support from RTM

## Malawi

SO 2: Quantity, Quality, and Timeliness of Early Warning Information and Predictions Improved																
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Improve the Country Knowledge Base																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Support MVAC to complete the baselines	X	X	X	X	X	X							OK	JB	Need support from RO to ensure that MVAC baseline update process is completed and ready for use in the 2014 MVAC analysis process. with support from the regional market and trade specialist may use a consultant dates TBD - after completion of first two pilots	
Update databases for early warning information	X					X				X			JB	OK		
Update Maize Marketing Costs using the developed baseline and a database			X			X			X				OK	JB		
Conduct staple food market context study					X	X							OK	RFSS/MT, JB		
IR 2.2: High Quality Technical Guidance on Methods and Products Developed and Deployed																
Activity: Support Key Partners in Developing and Updating Relevant Food Security and Monitoring Processes																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Shared food security skills and updating the country analytical framework.	X	X	X	X	X	X	X	X	X	X	X	X	JB	OK, Malawi VAC, MoAFS/FSU, FAO and WFP		
IR 2.3: IPC Rolled-out and Development Supported																
Activity: Participate in IPC Processes																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Take the online course towards IPC Level 2 Certification	X	X	X	X									JB	MVAC	Done as part of the MVAC	
Support IPC analysis through the MVAC		X									X		JB	OK	Done as part of the MVAC	
IR 2.4: Research Efforts of USG Partners Supported																
Activity: Collaborate with and Support Scientists Partners; Strengthen Coordination with USGS Scientist																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Circulate USGS Products on Seasonal Progress Monitoring	X	X	X	X	X	X	X						JB	OK and TM	With support from regional Scientist for Southern Africa.	
Collaborate with DoCCMS on CWBM for yield estimation			X	X	X	X	X	X	X				JB	OK and TM	May require support from USGS scientist	
SO 3: Sustainable Local, National, Regional, and International Capabilities Built and Improved																
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity: Participate in Food Security Network Meetings and Activities																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Develop and maintain strategic partnerships with key stakeholders in food security at national and district level	X	X	X	X	X	X	X	X	X	X	X	X	JB	OK		
Participate in food security , agriculture and nutrition working groups/clusters	X	X	X	X	X	X	X	X	X	X	X	X	JB	OK		
Attend UN Humanitarian Country Team meetings	X	X	X	X	X	X	X	X	X	X	X	X	JB	OK		
Promote information/data sharing practices within partners actors in Malawi	X	X	X	X	X	X	X	X	X	X	X	X	JB	OK		
IR 3.2: International Efforts in Building Food Security Networks and Methods Supported																
Activity: Provide Input Into the RVAC Food Security Monitoring and Analysis Strategies																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Contribute to the RVAC/MVAC Food Security Monitoring and Analysis Strategies for Malawi and the SADC region by participating in SADC/RVAC regional meetings		X								X			JB	Malawi VAC		
Participate in Regional IPC events		X								X			JB	Malawi VAC		
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity: Update FO and Partners Technical Skills in Food Security Monitoring																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Attend regional workshops for staff on nutrition integration and SD/IPC		X											RTM	JB and OK	Support from ACF with coordination from RTM	
All FEWS Regional agroclimatic assumptions training								X					JB	JB and OK	As part of all FEWS workshop	
USGS Refresher training on RS products													JB/USGS	JB and OK	Dates TBD, but must be done prior to May All FEWS workshop	
Review Capacity Development framework and draft country plan/ strategy			X	X	X	X	X	X	X	X	X	X	JB	JB and OK	Framework first to be shared to RO and FOs before activity can begin	
Receive coaching on writing and presentation skills													JB/Comm	JB and OK	Over a three month block period through Skype	

### Mozambique

SO 1: Early Warnings of Actual and Potential Hazards, Food Insecurity, Vulnerability to Food Insecurity, and Famine Delivered to USAID																
IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported																
Activity: Seasonal Assessments and Monitoring																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Lean season monitoring	X	X	X	X									OB	OB, AM		
Start of season monitoring	X	X											OB	OB, AM		
Mid-Season Food Security assessment					X								AM	OB, AM	Per-diem required for FEWS NET staff and one partner at provincial level Led by SETSAN in collaboration with other FS partners. Field work starts in mid-May and final report complete early July; FEWS NET contribute technically.	
Pre-Harvest assessment						X							AM	OB, AM		
Annual Food Security Assessment								X	X	X			SETSAN	OB, AM, SETSAN		
Monitoring of remote sensing products	X	X	X	X	X	X	X						AM	OB, AM		
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity: Market and Trade Monitoring, Update, and Analysis																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Prepare monthly price bulletin and write up price Watch and annexes	X	X	X	X	X	X	X	X	X	X	X	X	AM	FO		
Review Remote Monitoring reporting	X	X	X	X	X	X	X	X	X	X	X	X	AM	AM, RO, RM advisor		
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity: Produce Food Security Outlook Report and Updates																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Collect data and information		X	X			X			X			X	OB	OB, AM		
Develop scenario	X		X	X		X	X		X	X		X	OB	OB, AM	HO, RTM, RFSS support required	
Prepare scenario summary table			X			X			X				OB	OB, AM	HO, RTM, RFSS support required	
Perform analysis and create mapping data	X			X			X			X			OB	OB, AM		
Draft and review outlook report	X			X			X			X			OB	OB, AM		
Draft and review the outlook report update		X	X		X	X		X	X		X	X	OB	OB, AM		
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated																
Activity: Brief USAID Missions and Partners and Support HO to Brief USAID Washington																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Brief USAID and partners on finalized outlook	X			X			X			X			OB	FO	Often happens during the rainy season. Support from RTM and RFSS as required.	
Submit information for FAOB	X	X	X	X	X	X	X	X	X	X	X	X	OB	FO		
Prepare and submit the Quarterly Progress Report	X			X			X			X			OB	FO		

### Mozambique

SO 2: Quantity, Quality, and Timeliness of Early Warning Information and Predictions Improved																
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Update Livelihoods Zones, Profiles, and Baselines																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Conduct the livelihood zoning update	X	X											Consultant	Consultant, FO, SETSAN, and food security cluster	Support from RO and LHA. Training of facilitators late Oct, 3 regional workshops and 1 day national workshop late Nov. Field verification in Jan and final report by Mar.	
Carry out a field verification and report writing				X	X	X							Consultant	FO	Training on HEA outcome analysis required for FO staff.	
Build/acquire the HEA analysis capacity												X	Consultant	FO	Training on HEA outcome analysis required for FO staff.	
Identify priority livelihood zones for profiling/special studies					X								OB	FO	Consultations with partners are expected.	
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Participate in Food Security and Nutrition Baseline Studies																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Participate in the study analysis		X		X									OB	FO	Led by SETSAN, FO will participate technically; timing TBD	
Develop country profiles								X					OB	FO and consultant	Results of baseline study will be used to develop country brief.	
IR 2.3: IPC Rolled-out and Development Supported																
Activity: Participate in IPC Processes																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Support IPC acute analysis workshop	X												AM	AM, SETSAN and GSU	Acute IPC analysis workshop to take place in FY14, timing TBD.	
IR 2.4: Research Efforts of USG Partners Supported																
Activity: Collaborate with and Support Scientists Partners; Strengthen Coordination with USGS Scientist																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Provide information requested by the USGS regional representative	X	X	X	X	X	X	X	X	X	X	X	X	AM	FO and regional scientist		
SO 3: Sustainable Local, National, Regional, and International Capabilities Built and Improved																
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity: Support the National Food Security Networks Analysis and Reporting																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Strengthen partners capacity development- Basic HEA training	X												OB	FO, RO, HO and SETSAN	Led by SETSAN with RVAC support; FEWS NET provide technical inputs as needed.	
Review Capacity Development framework and draft country plan/ strategy			X	X	X	X	X	X	X	X	X	X	OB	OB, AM	HO Communications specialist to share framework before start of work	
IR 3.2: International Efforts in Building Food Security Networks and Methods Supported																
Activity: Support IPC Global Support Unit in IPC Roll-out Activities																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Build skills by Attending RVAC IPC TWG -led Level 2 Regional Training		X											OB	OB, AM	Nov 4-8 is scheduled Regional Level 2 training	
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity: Update FO and Partners Technical Skills in Food Security Monitoring																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Attend regional workshops for staff on nutrition integration and SD/IPC		X											OB	OB,AM	3-day nutrition training followed by a 3-day SD /IPC training	
Attend All FEWS training on use of weather information in developing assumptions								X					OB	OB,AM	Dates TBD by HO	
Attend USGS Refresher training on RS products													OB	OB,AM	Dates TBD, but must be done prior to May	
Attend HO organized HEA training for DSG Analysts			X										OB		All FEWS workshop Dates TBD, but indicated between week of Dec2, and week of Dec9	

**Zambia**

<b>SO 1: Early Warnings of Actual and Potential Hazards, Food Insecurity, Vulnerability to Food Insecurity, and Famine Delivered to USAID</b>																
<b>IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported</b>																
<b>Activity: Seasonal Assessments and Monitoring</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Food security monitoring	X	X	X	X	X	X	X	X	X	X	X	X	CM	CM,AN		
Start of season monitoring	X	X	X										CM	FSWG	Assumes timely availability of rainfall data	
Mid season monitoring				X	X								AN	FSWG	FEWS NET lead, per diem support for field trips needed	
Monitoring using remote sensing products		X	X	X	X	X	X						AN	FSWG	FEWS NET lead, USGS technical support	
Pre-harvest assessment/analysis						X	X						AN	FSWG		
Vulnerability assessment and report writing							X	X					AN	FEWS NET/ZVAC	ZVAC/FEWS NET - per diem support	
<b>IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed</b>																
<b>Activity: Market and Trade Monitoring, Update, and Analysis</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Monitoring maize/meal markets and prices	X	X	X	X	X	X	X	X	X	X	X	X	CM	CM,AN	Assumes timely availability of price data. Per diem for field trips	
Preparation of Price Watch / Bulletin	X	X	X	X	X	X	X	X	X	X	X	X	AN	AN	Support from Regional Market & Trade specialist	
Cross Border Trade monitoring	X	X	X	X	X	X	X	X	X	X	X	X	AN	FEWS NET/ACTESA	Assumes timely receipt of data from ACTESA	
Monitoring Formal maize trade	X	X	X	X	X	X	X	X	X	X	X	X	CM	CM,AN	Timely availability of secondary data	
<b>IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed</b>																
<b>Activity: Produce Food Security Outlook Report and Updates</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Collect and assemble data and information			X			X			X			X	CM	CM,AN	Assumes timely data availability	
Develop and prepare scenario summary table	X		X	X		X	X		X	X		X	CM	CM,AN	HO, RTM, RFSS, RMETS, support	
Perform analysis and create mapping data	X			X			X			X			CM	CM,AN	HO, RTM, RFSS, RMETS, support	
Draft and review Outlook report	X			X			X			X			CM	CM,AN	HO, RTM, RFSS, RMETS, support	
Draft and prepare Outlook Update		X	X		X	X		X	X		X	X	CM	CM,AN	HO, RTM, RFSS, RMETS, support	
Prepare and submit quarterly report	X			X			X			X			CM	CM,AN	Timely RO reviews and submission to HO	
<b>IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated</b>																
<b>Activity: Brief USAID Missions and Partners and Support HO to Brief USAID Washington</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Preparation and submission of FAOB information	X	X	X	X	X	X	X	X	X	X	X	X	AN	AN	Timely submission to HO	
Publication and dissemination of Outlooks and Outlook Updates	X	X	X	X	X	X	X	X	X	X	X	X	CM	CM,AN	Timely submission and dissemination of reports	
Briefings to USAID and partners	X	X	X	X	X	X	X	X	X	X	X	X	CM	CM,AN	As need arises/or request	

**Zambia**

<b>SO 2: Quantity, Quality, and Timeliness of Early Warning Information and Predictions Improved</b>																
<b>IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied</b>																
<b>Activity: Review and Update Country Knowledge Base</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Review available information and update data bases	X	X	X	X	X	X	X	X	X	X	X	X	CM	CM, AN	Ongoing	
Identify knowledge and data gaps and create update plan	X	X	X	X	X	X	X	X	X	X	X	X	CM	CM, AN	Ongoing	
Conduct market cost baseline study							X					X	CM/RFSS/MT	FO Team	May use a consultant. Dates TBD - after completion of East Africa study	
Review the draft country brief document													CM	CM, AN	Draft to be available first quarter	
<b>IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied</b>																
<b>Activity: Update Livelihoods Zones and Profiles</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Updating country livelihood zones						X							CM/RFSS/L	ZVAC	Zoning+ first. Co-funding with DMMU/ZVAC. FEWS NET tech support	
Building livelihood profiles							X	X					CM/RFSS/LH	ZVAC	As above	
<b>IR 2.3: IPC Rolled-out and Development Supported</b>																
<b>Activity: Participate in IPC Processes</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Support IPC training for ZVAC					X	X							AN	ZVAC	Technical support from RTM. Dates TBD by ZVAC	
Support IPC roll out								X	X				AN	ZVAC	Assumes ZVAC adoption of IPC	
<b>IR 2.4: Research Efforts of USG Partners Supported</b>																
<b>Activity: Collaborate with and Support Scientists Partners; Strengthen Coordination with USGS Scientist</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Collection of secondary data and update data bases to feed into USGS research	X	X	X	X	X	X	X	X	X	X	X	X	CM		Ongoing	
Strengthen coordination with USGS regional scientist	X	X	X	X	X	X	X						CM		Ongoing/seasonal	
Work with partners to try out /roll out new USGS products use and provide feed back		X	X	X	X	X	X						AN	FEWS NET/FSWG	As need arises	
<b>SO 3: Sustainable Local, National, Regional, and International Capabilities Built and Improved</b>																
<b>IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened</b>																
<b>Activity: Participate in Food Security Network Meetings and Activities</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Contribute to improved identification of target areas for vulnerability assessment						X	X						CM	ZVAC core team	Assumes country has areas of concern	
Participation in reviewing and updating of VAC survey instruments					X	X	X						CM,AN	ZVAC		
Contribute to maize stock monitoring committee (MSMC) using market/trade information through meetings & updates	X	X	X	X	X	X	X	X	X	X	X	X	CM	MSMC	As needed	
Participation in contingency planning	X												AN	ZVAC		
Participation in ZVAC Core team planning and review meetings													CM		As needed	
Participate in quarterly Feed the Future Implementers meeting/workshops			X			X			X			X	CM	CM, AN	On request from USAID. Per diem needed for meetings in Eastern province	
<b>IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened</b>																
<b>Activity: Review Capacity Building Strategy and Consult with Partners</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Review Capacity Development framework and draft country plan/ strategy			X	X	X	X	X	X	X	X	X	X	CM	CM, AN	Framework first to be shared to RO and FOs before activity can begin	
Capacity support for Early Warning Unit at Ministry of Agric and Livestock (MAL)													CM	MAL	Dependent on MAL commitment to the support process	

### Zambia

SO 3: Sustainable Local, National, Regional, and International Capabilities Built and Improved <i>(continued)</i>															
IR 3.2: International Efforts in Building Food Security Networks and Methods Supported															
Activity: Support IPC Global Support Unit in IPC Roll-out Activities															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Support regional efforts for improving ZVAC food security analysis and use of IPC							X	X	X				AN	ZVAC	Assumes IPC adoption
Attend RVAC IPC TWG -led Level 2 Regional Training		X											CM	CM, AN	Nov 4-8 is scheduled Regional Level 2 training
IR 3.3: Staff and Partners Skills Maintained and Improved															
Activity: Update FO and Partners Technical Skills in Food Security Monitoring															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Support Scenario development training for ZVAC	X												CM	ZVAC	FEWS NET technical support
Support HEA training for ZVAC						X	X	X					CM	ZVAC	RO, HO, tech support and co-funding; part of rezoning and profiling
Attend regional workshops for staff on nutrition integration and SD/IPC		X											CM	CM, AN	3-day nutrition training followed by a 3-day SD /IPC training
Attend All FEWS training on use of weather information in developing assumptions								X					CM	CM,AN	Dates TBD by HO
Attend USGS Refresher training on RS products															Dates TBD, but must be done prior to May All FEWS workshop

Zimbabwe

SO 1: Early Warnings of Actual and Potential Hazards, Food Insecurity, Vulnerability to Food Insecurity, and Famine Delivered to USAID																
IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported																
Activity: Seasonal Assessments and Monitoring																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Participate in rural food security assessments	X			X			X	X	X			X	GK	ANTM, ZimVAC	This is Zim VAC led process with FEWS NET providing technical support  with support from RO & DSG/HQ with support from RO & DSG/HQ	
Conduct regular food security monitoring field missions	X	X	X	X	X	X	X	X	X	X	X	X	GK	ANTM		
Monitoring Remote Sensing Products	X	X	X	X	X	X	X	X	X	X	X	X	GK	ANTM		
Monitoring Updates from the local Meteorological office	X	X	X	X	X	X	X	X	X	X	X	X	GK	ANTM, Zimbabwe Meteorological Office		
Participate in urban Food Security assessments					X								GK	ANTM, ZimVAC		
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity: Markets and Trade and Nutrition Assessments, Monitoring, and Analysis																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Develop/Generate Price Watch /Price Bulletins	X	X	X	X	X	X	X	X	X	X	X	X	ANTM		with support from RO M&T Specialist and RTM	
Update information on cross-border trading	X	X	X	X	X	X	X	X	X	X	X	X	GK	ANTM	with support from RO M&T Specialist and RTM	
Monitor trends in nutrition	X	X	X	X	X	X	X	X	X	X	X	X	GK	ANTM	with support from RO M&T Specialist and RTM	
Undertake HEA Outcome Analysis for Areas of Concern for Food Security Outlooks	X			X			X			X			GK	ANTM	with support from RO Livelihood Specialist and RTM	
Undertake a price discovery assessment for Zimbabwe	X	X											GK	ANTM	with support from RO M&T Specialist	
Monitor and Review Market price drivers for staple products	X			X			X			X			GK	ANTM	with support from RO M&T Specialist	
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity: Produce Food Security Outlook Report and Updates																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Assemble and collect data and information			X			X			X			X	GK	ANTM		
Develop scenario	X		X	X		X	X		X	X		X	GK	ANTM	with support from RO & DSG/HO	
Prepare scenario summary table			X			X			X				GK	ANTM	with support from RO & DSG/HO	
Perform analysis and create mapping data	X			X			X			X			GK	ANTM	with support from RO & DSG/HO	
Draft and review outlook report	X			X			X			X			GK	ANTM		
Brief USAID and partners on finalized outlook	X	X		X	X		X	X		X	X		GK	ANTM	with support from RO & DSG/HO	
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated																
Activity: Brief USAID Missions and Partners and Support HQ to Brief USAID Washington																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Provide monthly briefings to key partners	X	X	X	X	X	X	X	X	X	X	X	X	GK	ANTM		
Provide monthly briefings to USAID/FFP	X	X	X	X	X	X	X	X	X	X	X	X	GK	ANTM		
Timely submit FAOB information	X	X	X	X	X	X	X	X	X	X	X	X	GK	ANTM		
Provide timely food security updates to HQ	X	X	X	X	X	X	X	X	X	X	X	X	GK	ANTM		
Ensure Reports are updated and timely uploaded on the Zimbabwe FEWS NET web	X	X	X	X	X	X	X	X	X	X	X	X	GK	ANTM	with support from RO & DSG/HO	
Prepare and submit the Quarterly Progress Report	X			X			X			X			GK	ANTM		

Zimbabwe

SO 2: Quantity, Quality, and Timeliness of Early Warning Information and Predictions Improved																
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Review and Update Country Knowledge Base																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Review the Country Monitoring Plan	X												GK	ANTM	with support from RO and DSG/HO	
Review Country Knowledge base on Markets and Trade Data		X		X			X			X			GK	ANTM	with support from the regional market and trade specialist	
Carry out / update Price Discovery study		X						X					GK	ANTM	with support from the regional market and trade specialist	
Update databases for early warning information	X					X				X			GK	ANTM		
Support preparation of, and review country brief													GK	ANTM	Dates TBD, work scheduled to start first quarter. Led by consultant	
IR 2.2: High Quality Technical Guidance on Methods and Products Developed and Deployed																
Activity: Support Key Partners in Developing and Updating Relevant Food Security and Monitoring Processes																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Coordinate with Zim VAC , NEWU and FAO to ensure that relevant food security analytical skills are shared and to ensure that the food security analytical framework is regularly updated	X	X	X	X	X	X	X	X	X	X	X	X	GK	ANTM, Zim VAC, NEWU and FAO		
Pilot the use of HEA in Zim VAC food security analysis	X	X					X	X					ANTM	Zim VAC, NEWU and FAO		
IR 2.3: IPC Rolled-out and Development Supported																
Activity: Promote the Use of IPC in Food Security Analysis in Zimbabwe																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Participate Chronic Food Insecurity Piloting	X	X											GK	ANTM, Zim VAC, FAO	with support from RO and DSG/HO	
Participate in IPC Level 2 training	X	X											GK	ANTM, Zim VAC, FAO	Regional Training scheduled for Nov 4-8	
Coordinate with the Zim VAC , National Early Warning Unit and other key partners to promote the use of IPC in food security updates	X			X			X	X					GK	ANTM, Zim VAC, FAO	with support from RO and DSG/HO	
IR 2.4: Research Efforts of USG Partners Supported																
Activity: Collaborate with and Support Scientists Partners; Strengthen Coordination with USGS Scientist																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Facilitate the training of local meteorological teams in using USG products												X	GK	ANTM, TM and the Zimbabwe Meteorological Office		
Circulation And sharing of USGS Products on Seasonal Progress to key partners	X	X	X	X	X	X	X					X	GK	USGS, ANTM		
Use the remote sensing products to develop likely yield estimates					X	X	X									
SO 3: Sustainable Local, National, Regional, and International Capabilities Built and Improved																
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity: Participate in Food Security Network Meetings and Activities																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Develop and maintain strategic partnerships with key stakeholders in food security at national and district level	X	X	X	X	X	X	X	X	X	X	X	X	GK	ANTM		
Participate in food security , agriculture and nutrition working groups/clusters	X	X	X	X	X	X	X	X	X	X	X	X	GK	ANTM		
Promote a culture of information/data sharing amongst partners in food security	X	X	X	X	X	X	X	X	X	X	X	X	GK	ANTM		
Review Technical Capacity gaps among partners		X							X				GK	ANTM		
Participate in meetings with key partners like FAO, WFP and other USAID funded organizations in food security	X	X	X	X	X	X	X	X	X	X	X	X	GK	ANTM		
Review Capacity Development framework and draft country plan/ strategy			X	X	X	X	X	X	X	X	X	X	GK	GK, ANTM	Framework first to be shared to RO and FOs before activity can begin	
IR 3.2: International Efforts in Building Food Security Networks and Methods Supported																
Activity: Provide Input Into the RVAC Food Security Monitoring and Analysis Strategies																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Contribute to the RVAC Food Security Monitoring and Analysis Strategies on Urban Food Insecurity Assessments	X									X			GK	Zim VAC	FO feedback through the RVAC TWG on Urban VA	
Coordinate with the Zim VAC and other key partners to promote the use of IPC in food security updates	X			X			X	X					GK	ANTM, Zim VAC, FAO	with support from RO and DSG/HO	

Zimbabwe

SO 3: Sustainable Local, National, Regional, and International Capabilities Built and Improved <i>(continued)</i>																
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity: Update FO and Partners Technical Skills in Food Security Monitoring																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Review Skills Base for the FO Technical Team	X						X						GK	ANTM		
Review Technical Capacity gaps among partners		X				X							GK	ANTM		
In collaboration with the Regional Technical Team, arrange for training in Markets and Trade, Nutrition and Application of livelihood and HEA information for EARLY Warning reporting to the FO technical		X						X					GK	ANTM		
Support training of partners in the use of HEA in food security monitoring and analysis	X						X						ANTM	RFSS/LH		
Coordinate with the ZIM VAC to ensure that methods of food security analysis are regularly reviewed and remain relevant	X						X						GK	ANTM		
Carry out trainings on market price projection and scenario development to partners						X	X						GK	RFSS/LH, ANTM		
Attend regional workshops for staff on nutrition integration and SD/IPC		X											GK	GK, ANTM	3-day nutrition training followed by a 3-day SD /IPC training	
Attend All FEWS training on use of weather information in developing assumptions								X					GK	GK, ANTM	Dates TBD by HO	
Attend USGS Refresher training on RS products													GK/ USGS	ANTM	Dates TBD, but must be done prior to May All FEWS workshop	
Receive coaching on writing and presentation skills													GK/ Comm	ANTM	Over a three month block period through Skype	

Latin America and the Caribbean

SO 1: Early Warnings of Actual and Potential Hazards, Food Insecurity, Vulnerability to Food Insecurity, and Famine Delivered to USAID																
IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported																
Activity: Seasonal Assessments and Monitoring																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Review, collecting and following available information (i.e. NOAA, satellite data, rainfall anomalies and three month forecast) for El Salvador, Honduras and Nicaragua	X	X	X	X	X	X	X	X	X	X	X	X	RMC	RTM	Field trips to monitor the harvest and the labor on coffee, as well as strengthening relation with partners.	
Assemble and collect data information at Field trip in El Salvador				X						X			RMC	RTM		
Assemble and collect data information at Field trip in Honduras					X							X	RMC	RTM		
Assemble and collect data information at Field trip in Nicaragua					X						X		RMC	RTM		
Participate in the Regional Climate Outlook Forums		X				X				X			RTM	RMC		
Work with the Caricof in monitoring Caribbean Climate	X	X	X	X	X	X	X	X	X	X	X	X	RTM	HAITI FEWS TEAM		
IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported																
Activity: Produce Seasonal Monitor Report																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Assemble and collect data and information for all the country	X	X					X	X	X	X	X	X	RTM	USGS, Regional Team		
Perform analysis	X	X					X	X	X	X	X	X	RTM	USGS, Regional Team		
Draft and review seasonal monitor report	X	X					X	X	X	X	X	X	RTM	USGS, Regional Team		
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity: Support the Creation and Implementation of a Labor Monitoring System in Guatemala																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Support to coordinate Activities with SESAN, San Carlos University, FAO and PRESANCA	X	X	X	X	X	X	X	X	X	X	X	X	NTM	RTM, ANTM		
Draft a plan for monitoring	X	X	X										NTM	RTM, ANTM		
Establishing MOU with other institutions			X	X	X	X							NTM	RTM, ANTM		
Write SOW and Select the consultant						X	X						NTM	RTM, ANTM		
Design and implement the system						X	X	X	X	X	X	X	NTM	RTM, ANTM		
Collect and analysis data										X	X	X	NTM	RTM, ANTM		
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity: Market and Trade Monitoring, Update, and Analysis																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Collect monthly price data at wholesale and retail levels from Nicaragua, El Salvador and Honduras	X	X	X	X	X	X	X	X	X	X	X	X	RMC	Regional Team		
Produce Price Bulletins for El Salvador, Honduras and Nicaragua	X	X	X	X	X	X	X	X	X	X	X	X	RMC	Regional Team		
Perform analysis of markets inside the country and neighbor countries	X	X	X	X	X	X	X	X	X	X	X	X	RMC	Regional Team		
Collect information from neighbor countries (Mexico, Costa Rica and Panama)	X	X	X	X	X	X	X	X	X	X	X	X	RTLA	Regional Team		
Produce price watch for each country	X	X	X	X	X	X	X	X	X	X	X	X	RMC	Regional Team		
Produce Regional Price Watch	X	X	X	X	X	X	X	X	X	X	X	X	RTM	Regional Team		

### Latin America and the Caribbean

SO 1: Early Warnings of Actual and Potential Hazards, Food Insecurity, Vulnerability to Food Insecurity, and Famine Delivered to USAID <i>(continued)</i>																
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity: Produce Regional Assumptions for Food Security Outlooks																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Assemble and collect data and information for all the countries			X			X			X			X	RTM	Regional Team		
Perform analysis			X			X			X			X	RTM	Regional Team		
Draft and review climate assumptions	X	X	X	X	X	X	X	X	X	X	X	X	USGS	RTM		
Draft and review market, labor, climate, agriculture assumptions			X			X			X			X	RTM	Regional Team		
Distribute the assumptions to all the region FEWS NET team			X			X			X			X	RTM	Regional Team		
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity: Produce Remote Monitoring Reports for Honduras, Nicaragua, and El Salvador																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Assemble and collect data and information for each country	X	X	X	X	X	X	X	X	X	X	X	X	RMC	RTM		
Perform analysis and create mapping data for each country	X	X	X	X	X	X	X	X	X	X	X	X	RMC	RTM		
Draft and review for each country	X	X	X	X	X	X	X	X	X		X	X	RMC	RTM		
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity: Contribute to FAOB and Provide USAID Briefings																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Assemble and collect data and information	X	X	X	X	X	X	X	X	X	X	X	X	RMC	RTM		
Write and review FAOB	X	X	X	X	X	X	X	X	X	X	X	X	RMC	RTM		
Prepare presentations for Briefings at USAID	X	X	X	X	X	X	X	X	X	X	X	X	RTM	Regional Team		
Provide briefings to the different countries	X	X	X	X	X	X	X	X	X	X	X	X	RTM	Regional Team		
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated																
Activity: Disseminate FEWS NET Products																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Update every three months the distribution list of key partners			X			X			X			X	RTM	Regional Team		
Disseminate FEWS NET reports thru the distribution list	X	X	X	X	X	X	X	X	X	X	X	X	RTM	RTLA		
Promote the new web page of FEWS NET thru all the presentations and briefing with partners	X	X	X	X	X	X	X	X	X	X	X	X	RTM	Regional Team		
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated																
Activity: Prepare and Submit Quarterly Progress Reports																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Get the information per country and activity	X			X			X			X			RTM	RMC		
Prepare the report	X			X			X			X			RTM	RMC		
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated																
Activity: Participate in the World Food Price Conference																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Prepare for the presentation	X												RTM	HO		
Present at the Conference	X												RTM	HO		

Latin America and the Caribbean

SO 2: Quantity, Quality, and Timeliness of Early Warning Information and Predictions Improved																
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Create Labor Flow Map for Honduras																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Coordinate with WFP Honduras and get information from EFSA		X	X										RMC	RTM		
Draft a first version of the flow labor map			X	X									RMC	RTM		
Coordinate with partners for 1 day workshop in order to verify the map					X								RMC	RTM		
elaborate the final flow market map and context						X							RMC	RTM		
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Support Livelihoods Zoning Plus in Honduras																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Conduct the livelihood zoning plus in Honduras	X												RTM	Regional Team	A consultant will be hired for the Activity	
Produce and review draft of livelihood zoning plus activity		X											RTM	Regional Team	The government Food Security Technical Unit will do the field assessment and complete the livelihood profiles in connection with WFP.	
Participate in the field verification that will be carried out by the government		X											RMC	RTM		
Review the final document of livelihood profiles			X	X									RTM	RMC		
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Update the Regional Commodity Flow Map for Central America																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Identification of partners for inter-institutional coordination						X							RTM	Regional team		
Get secondary information from other partners and elaborate a first draft						X							RTM	Regional team		
Logistics and organization of the workshop							X						RTM	Regional team		
Workshop for data collection								X					RTM	Regional team		
Preparation of commodity market maps and context									X	X			RTM	Regional team		
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Develop and Maintain Regional Databases																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Update the existence formats and design new formats for nutrition data			X	X	X	X	X	X	X	X	X	X	RTM	Regional Team	Production, Nutrition, Climate, Markets and Other Social and Economic Indicators	
Collect and organize information from markets, production, nutrition and other social indicators for all the countries			X	X	X	X	X	X	X	X	X	X	RTM	Regional Team		
Maintain update the Technical Regional Archive	X	X	X	X	X	X	X	X	X	X	X	X	RTM	Regional Team		

Latin America and the Caribbean

SO 2: Quantity, Quality, and Timeliness of Early Warning Information and Predictions Improved <sup>(continued)</sup>															
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied															
Activity: Develop and Update Database on Assistance Flows and Beneficiaries															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Definition of a monitoring plan			X										RMC	Regional Team	
Identification of information sources			X										RMC	Regional Team	
Creation of national food assistance database				X									RMC	Regional Team	
Monthly update of the national food assistance database					X	X	X	X	X	X	X	X	RMC	Regional Team	
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied															
Activity: Review and Update Monitoring Plans															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Review the country monitoring plan													RMC	Regional Team	
Review the monitoring indicators													RMC	Regional Team	Timing TBD by HO
Under the guidance of HO elaborate the monitoring plan for Honduras, Nicaragua and El Salvador													RMC	Regional Team	
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied															
Activity: Support the Production of Country Briefs															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Support the gathering of information for Haiti	X	X											Haiti NTM	ANTM HAITI, RTM	
Review with HO the briefs for Haiti			X										Haiti NTM	ANTM HAITI, RTM	
Support the gathering of information for Guatemala							X	X					GT NTM	ANTM GUATEMALA, RTM	
Review with HO the briefs for Guatemala									X				GT NTM	ANTM GUATEMALA, RTM	
IR 2.2: High Quality Technical Guidance on Methods and Products Developed and Deployed															
Activity: Support HO Advisors in Developing and Updating Technical Guidance															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Provide feedback to material produced by HO	X	X	X	X	X	X	X	X	X	X	X	X	RTM		
Collaborate with HO in review material for regional training in climatic assumptions					X	X							RTM		
Collaborate with HO in review market & trade databases developed by Kimetrica	X	X	X	X	X	X	X	X	X	X	X	X	RTM		
Obtained input from concerned staff and partners	X	X	X	X	X	X	X	X	X	X	X	X	RTM		
Actively deploy technical guidance to national office and RMC with support and training if needed	X	X	X	X	X	X	X	X	X	X	X	X	RTM		
IR 2.3: IPC Rolled-out and Development Supported															
Activity: Support Roll-Out of Chronic IPC															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Pilot of Chronic IPC	X												GT NTM	RTM, ANTM	
Implementation of Chronic IPC													GT NTM	RTM, ANTM	TBD
IR 2.4: Research Efforts of USG Partners Supported															
Activity: Collaborate with and Support Scientists Partners; Strengthen Coordination with USGS Scientist															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Support the USGS and other USG partners in research in the region, including climate change	X	X	X	X	X	X	X	X	X	X	X	X	NTM	RTM, ANTM	
Support NOAA climate prediction centers Global Hazard Outlook	X	X	X	X	X	X	X	X	X	X	X	X	NTM	RTM, ANTM	

Latin America and the Caribbean

SO 3: Sustainable Local, National, Regional, and International Capabilities Built and Improved																
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity: Participate in Food Security Network Meetings and Activities																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Elaborate every month a petit regional report	X	X	X	X	X	X	X	X	X	X	X	X	RTM	Regional Team		
Elaborate quarterly a more in depth a regional report	X	X	X	X	X	X	X	X	X	X	X	X	RTM	Regional Team		
Maintain the markets & trade network that has being created by doing teleconference as need for analysis	X	X	X	X	X	X	X	X	X	X	X	X	RTM	Regional Team		
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity: Participate in Coffee Rust Early Warning and Social Economic Groups																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Participate in the monthly teleconference organized by CAC	X	X	X	X	X	X	X	X	X	X	X	X	RTM	RMC	Other partners: WFP, FAO, PROMECAFE (Regional association of coffee)	
Participate in the different activities organized by both groups depending the food security relevance													RTM	RMC	Timing TBD	
Provide feedback on the special products such as the socioeconomic assessment	X	X	X													
Collect and analyze data	X	X	X	X	X	X	X	X	X	X	X	X	RTM	RMC, NTM		
Write special report if Needed	X	X											RTM	RMC, NTM	Other special reports Timing TBD if necessary	
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity: Review Capacity Building Strategy and Consult with Partners																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Support the presence countries in develop a plan on capacity development to support in each country			X										ANTM	Regional Team, NTM	Timing TBD	
Develop a regional plan on capacity development			X										RTM	RMC		
Draft and sign Letters of understanding for those specific activities				X	X								NTM, RTM	Regional Team		
Implement the activities to develop capacity strengthening					X	X	X	X	X	X	X	X	NTM, RTM	Regional Team		
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity: Support FAO in IPC Trainings in the Region																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Support FAO in IPC in the different countries of the region													RTM	Regional Team	Timing TBD by importance of the training and place	
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity: Update FO and Partners Technical Skills in Food Security Monitoring																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Trainings to the new staff on scenario development, markets,				X									RTM	NTM Guatemala	Timing TBD when ANTM and RMC will be contract	
Regional training for FEWS NET Staff on livelihoods basics and analysis for scenario development					X								RTM		Topic: Using livelihoods for the analysis.	
Provide training on remote sensing basic products to Haiti						X										
Provide training on remote sensing basic products to Guatemala and Regional Office					X											
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity: Support National Offices and RM Countries in Analysis and Reporting																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Provide feedback on analysis and reports	X	X	X	X	X	X	X	X	X	X	X	X	RTM	NTM's,		
Provide training on work every month specially for the new staff at the region	X	X	X	X	X	X	X	X	X	X	X	X	RTM	NTM's		
Support the NTMs in their country activities if needed															Timing TBD depending on the activity	

**Guatemala**

<b>SO 1: Early Warnings of Actual and Potential Hazards, Food Insecurity, Vulnerability to Food Insecurity, and Famine Delivered to USAID</b>																
<b>IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported</b>																
<b>Activity: Seasonal Assessments and Monitoring</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Review, collecting and following available information (i.e. NOAA, satellite data, rainfall anomalies and three month forecast)	X	X	X	X	X	X	X	X	X	X	X	X	NTM	ANTM		
Develop a plan for the field trip or assessment	X	X	X	X	X	X	X	X	X	X	X	X	NTM	ANTM		
Conduct the field assessment	X	X	X	X	X	X	X	X	X	X	X	X	NTM	ANTM		
Produce a field report	X	X	X	X	X	X	X	X	X	X	X	X	NTM	ANTM		
Provide input to the regional seasonal monitor report	X	X	X	X	X	X	X	X	X	X	X	X	NTM	ANTM		
<b>IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed</b>																
<b>Activity: Implement a Labor Monitoring System</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Coordinate Activities with SESAN, San Carlos University, FAO and PRESANCA	X	X	X	X	X	X	X	X	X	X	X	X	NTM	RTM, ANTM		
Draft a plan for monitoring	X	X	X										NTM	RTM, ANTM		
Establishing MOU with other institutions			X	X	X	X							NTM	RTM, ANTM		
Write SOW and Select the consultant						X	X						NTM	RTM, ANTM		
Implement the labor system						X	X	X	X	X	X	X	NTM	RTM, ANTM		
Analysis of collected data										X	X	X	NTM	RTM, ANTM		
<b>IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed</b>																
<b>Activity: Market and Trade Monitoring, Update, and Analysis</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Collect monthly price data at wholesale and retail levels	X	X	X	X	X	X	X	X	X	X	X	X	NTM	ANTM		
Perform analysis of markets inside the country and neighbor countries	X	X	X	X	X	X	X	X	X	X	X	X	NTM	ANTM		
Draft and review price watch	X	X	X	X	X	X	X	X	X	X	X	X	NTM	ANTM		
<b>IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed</b>																
<b>Activity: Produce Food Security Outlook Report and Updates</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Assemble and collect data and information			X			X			X			X	NTM	ANTM		
Develop scenario	X		X	X		X	X		X	X		X	NTM	ANTM		
Prepare scenario summary table			X			X			X				NTM	ANTM		
Perform analysis and create mapping data	X			X			X			X			NTM	ANTM		
Draft and review outlook report	X			X			X			X			NTM	ANTM		
Brief USAID and partners on finalized outlook	X	X		X	X		X	X		X	X					
Assemble and collect data and information	X	X		X	X		X	X		X	X		NTM	ANTM		
Perform analysis and create mapping data		X	X		X	X		X	X		X	X	NTM	ANTM		
Draft and review outlook report		X	X		X	X		X	X		X	X	NTM	ANTM		

**Guatemala**

SO 1: Early Warnings of Actual and Potential Hazards, Food Insecurity, Vulnerability to Food Insecurity, and Famine Delivered to USAID <i>(continued)</i>																
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity: Contribute to FAOB																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Assemble and collect data and information	X	X	X	X	X	X	X	X	X	X	X	X	NTM	ANTM		
Write and review FAOB	X	X	X	X	X	X	X	X	X	X	X	X	NTM	ANTM		
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated																
Activity: Disseminate FEWS NET Products																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Update every three months the distribution list of key partners			X			X			X			X	NTM	ANTM		
Disseminate FEWS NET reports thru the distribution list			X			X			X			X	NTM	ANTM		
promote the new web page of FEWS NET thru all the presentations and briefing with partners			X			X			X			X	NTM	ANTM		
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated																
Activity: Brief USAID Missions and Partners and Support HO to Brief USAID Washington																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Prepare presentation	X	X	X	X	X	X	X	X	X	X	X	X	NTM	ANTM		
Provide Briefing to USAID	X	X	X	X	X	X	X	X	X	X	X	X	NTM	ANTM		
respond Ad hoc request from the USAID Mission	X	X	X	X	X	X	X	X	X	X	X	X	NTM	ANTM		
SO 2: Quantity, Quality, and Timeliness of Early Warning Information and Predictions Improved																
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Develop and Maintain National Databases																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Update national databases			X	X	X	X	X	X	X	X	X	X	NTM	ANTM		
Collect and organize information from markets, production, nutrition and other social indicators for all the countries			X	X	X	X	X	X	X	X	X	X	NTM	ANTM	Production, Nutrition, Climate, Markets and Other Social and Economic Indicators	
Maintain update the Technical Regional Archive	X	X	X	X	X	X	X	X	X	X	X	X	NTM	ANTM		
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Participate in the Update of Regional Markets Flow Maps and Context																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Identification of partners for inter-institutional coordination						X							RTM	Regional team		
Get secondary information from other partners and elaborate a first draft						X							RTM	Regional team		
Logistics and organization of the workshop							X						RTM	Regional team		
Workshop for data collection								X					RTM	Regional team		
Preparation of commodity market maps and context									X	X			RTM	Regional team		
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Review and Update Monitoring and Assessment Plan																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Review the country monitoring plan													NTM	ANTM	TBD BY HO	
Review the monitoring indicators													NTM	ANTM	TBD BY HO	
Under the guidance of HO elaborate the monitoring plan for Honduras, Nicaragua and El Salvador													NTM	ANTM	TBD BY HO	

**Guatemala**

SO 2: Quantity, Quality, and Timeliness of Early Warning Information and Predictions Improved <i>(continued)</i>																
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Produce Country Brief																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Draft SOW for the consultant					X								NTM	ANTM, RTM		
Select and contract the consultant						X							NTM	ANTM, RTM		
Gathering information for the country profile							X						NTM	ANTM, RTM		
The consultant will draft the country profile							X	X					NTM	ANTM, RTM		
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Develop and Update Database on Assistance Flows and Beneficiaries																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Definition of a monitoring plan			X										NTM	ANTM		
Identification of information sources			X										NTM	ANTM		
Creation of national food assistance database				X									NTM	ANTM		
Monthly update of the national food assistance database					X	X	X	X	X	X	X	X	NTM	ANTM		
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Support the Update of the Land Use Map of Guatemala																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Participate in meetings of the Ministry of agriculture network that is carrying on this activity	X	X	X										NTM	ANTM, RTM, USGS Scientist		
Work thru USGS to elaborate and have a draft of the map for validation													NTM	ANTM, RTM, USGS Scientist	Timing TBD	
Draft a plan with the Ministry of agriculture to validate thru regional workshops the map													NTM	ANTM, RTM, USGS Scientist	Timing TBD	
Make the logistics arrangements for the workshops													NTM	ANTM, RTM, USGS Scientist	Timing TBD	
Support and participate with the Ministry of Agriculture in the workshop													NTM	ANTM, RTM, USGS Scientist	Timing TBD	
Publish the maps													NTM	ANTM, RTM, USGS Scientist	Timing TBD	
IR 2.3: IPC Rolled-out and Development Supported																
Activity: Participate in IPC Processes																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Presentations for introduction of the Acute IPC (TBD)													NTM	ANTM		
Provide training on the Acute IPC Scale													NTM	ANTM	Timing TBD (the IPC hasn't being yet accepted by the government so the activity will depend on that)	
Help to facilitate IPC analysis in the country (TBD)													NTM	ANTM		
IR 2.3: IPC Rolled-out and Development Supported																
Activity: Support Roll-Out of Chronic IPC																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Presentations for introduction of the Chronic IPC (TBD)	X												NTM	ANTM		
Provide training on the Chronic IPC Scale													NTM	ANTM	Timing TBD (the IPC hasn't being yet accepted by the government so the activity will depend on that)	
Help to facilitate IPC analysis in the country (TBD)													NTM	ANTM		

**Guatemala**

<b>SO 2: Quantity, Quality, and Timeliness of Early Warning Information and Predictions Improved (continued)</b>																
<b>IR 2.4: Research Efforts of USG Partners Supported</b>																
<b>Activity: Collaborate with and Support Scientists Partners; Strengthen Coordination with USGS Scientist</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Support the USGS and other USG partners in research in the country, including climate change	X	X	X	X	X	X	X	X	X	X	X	X	NTM	ANTM		
Support NOAA climate prediction Global product	X	X	X	X	X	X	X	X	X	X	X	X	NTM	ANTM		
<b>SO 3: Sustainable Local, National, Regional, and International Capabilities Built and Improved</b>																
<b>IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened</b>																
<b>Activity: Review Capacity Building Strategy and Consult with Partners</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Write the capacity development strategy for Guatemala				X												
Sign letters of understanding for the specific activities					X	X									Strengthening of the food security outlook of SESAN	
<b>IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened</b>																
<b>Activity: Support the Improvement of Food Security Forecast led by SESAN</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Continue providing training on hands on the scenario development tool					X			X			X		NTM	ANTM		
Participate in the production of the quarterly food security outlooks and updates		X	X	X	X	X	X	X	X	X	X		NTM	ANTM		
Follow up of agreements and compromises arising at meetings													NTM	ANTM	TBD	
Sign Letter of Understanding with food security secretariat to support the outlooks					X	X										
<b>IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened</b>																
<b>Activity: Support the Strengthening of the Crop Monitoring Network</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Participate in the monthly meetings of the crop monitoring system	X	X	X	X	X	X	X	X	X	X	X	X	NTM	ANTM, RTM, USGS Scientist		
Provide feedback on the draft report of the crop monitoring system	X	X	X	X	X	X	X	X	X	X	X	X	NTM	ANTM, RTM, USGS Scientist		
Support the improvement of the price module of the crop monitoring system by contract a consultant for the changes to the system	X	X	X	X	X	X							NTM	ANTM, RTM, USGS Scientist		
Support the improvement of the crop module of the crop monitoring system by contract a consultant for the changes to the system	X	X	X	X	X	X							NTM	ANTM, RTM, USGS Scientist		
<b>IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened</b>																
<b>Activity: Support the Creation of a Markets and Trade Working Group</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Work with MAGA to promote the concept of a working group					X								NTM	ANTM		
Support MAGA to invite key partners on markets, trade and prices					X								NTM	ANTM		
Participate in the regional teleconferences of market					X								NTM	ANTM		
Promote the participation of national partners					X	X	X	X	X	X	X	X	NTM	ANTM		
<b>IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened</b>																
<b>Activity: Participate in Food Security Network Meetings and Activities</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Attend meetings promoted by SESAN and other local institutions working in food security in Guatemala	X	X	X	X	X	X	X	X	X	X	X	X	NTM	ANTM		
Follow up of agreements and compromises arising at meetings	X	X	X	X	X	X	X	X	X	X	X	X	NTM	ANTM		

**Guatemala**

<b>SO 3: Sustainable Local, National, Regional, and International Capabilities Built and Improved</b> <i>(continued)</i>																
<b>IR 3.3: Staff and Partners Skills Maintained and Improved</b>																
<b>Activity: Update FO and Partners Technical Skills in Food Security Monitoring</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Training on scenario development, IPC, markets to new staff			X	X	X	X	X	X	X	X	X	X	NTM	HO specialist, RTM		
Training on Remote sensing products					X								USGS			
Participate in Regional training on climatic assumptions									X				HO			
<b>IR 3.3: Staff and Partners Skills Maintained and Improved</b>																
<b>Activity: Improve the Capacity of Market Analysis for FEWS NET and Partners</b>																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Participate in the regional teleconferences of market	X	X	X	X	X	X	X	X	X	X	X	X	NTM	Regional Team, ANTM		
Promote the participation of national partners	X	X	X	X	X	X	X	X	X	X	X	X	NTM	Regional Team, ANTM		
Provide feedback in the regional report	X	X	X	X	X	X	X	X	X	X	X	X	NTM	Regional Team, ANTM		

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SO 1: Early Warnings of Actual and Potential Hazards, Food Insecurity, Vulnerability to Food Insecurity, and Famine Delivered to USAID																
IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported																
Activity: Seasonal Assessments and Monitoring																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Joint harvest assessment with CNSA									X	X			ANTM	FEWS NET/CNSA		
Field Visit conducted	X	X	X	X	X	X	X	X	X	X	X	X	ANTM	FEWS NET		
Regular review of satellite imageries from USG	X	X	X	X	X	X	X	X	X	X	X	X	ANTM	FEWS NET		
Assembling rainfall data collected by partners	X	X	X	X	X	X	X	X	X	X	X	X	ANTM	FEWS NET		
Food availability and access monitored	X	X	X	X	X	X	X	X	X	X	X	X	NTM	FEWS NET		
Review partners food security bulletins	X	X	X	X	X	X	X	X	X	X	X	X	ANTM	FEWS NET		
IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported																
Activity: Provide information for Regional Products																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Gathering information on production, harvest and climate	X			X			X			X			NTM	ANTM, RTM	Regional seasonal monitor, regional climate assumptions	
Participate in the draft of the regional products		X	X	X	X	X	X	X	X	X	X	X	NTM	ANTM, RTM		
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity: Market and Trade Monitoring, Update, and Analysis																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Market prices data collected	X	X	X	X	X	X	X	X	X	X	X	X	ANTM	OMA/Enumerators		
Write the price watch	X	X	X	X	X	X	X	X	X	X	X	X	ANTM	FEWS NET		
Distribution of market data and PW	X	X	X	X	X	X	X	X	X	X	X	X	ANTM	NTM/ANTM		
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity: Produce Food Security Outlook Report and Updates																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Assemble and collect data and information			X			X			X			X	NTM	FEWS NET/CNSA	Meeting in PauP with CNSA liaison agents	
Develop scenario	X		X	X		X	X		X	X		X	NTM	ANTM/NTM		
Prepare scenario summary table			X			X			X				NTM	ANTM/NTM		
Perform analysis and create mapping data	X			X			X			X			NTM	ANTM/NTM		
Draft and review outlook report	X			X			X			X			NTM	ANTM/NTM		
Brief USAID and partners on finalized outlook	X	X		X	X		X	X		X	X		NTM	ANTM/NTM		
Current FS information gathered/Reviewed		X	X		X	X		X	X		X	X	ANTM	FEWS NET		
Concerned areas/region visited		X	X		X	X		X	X		X	X	ANTM	FEWS NET		
FSOU drafted and submitted		X	X		X	X		X	X		X	X	ANTM	FEWS NET		
FSOU Reviewed		X	X		X	X		X	X		X	X	ANTM	FEWS NET		
FSOU final version released		X	X		X	X		X	X		X	X	ANTM	FEWS NET		

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SO 1: Early Warnings of Actual and Potential Hazards, Food Insecurity, Vulnerability to Food Insecurity, and Famine Delivered to USAID <i>(continued)</i>																
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity: Contribute to FAOB																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
FAOB related data assembled	X	X	X	X	X	X	X	X	X	X	X	X	ANTM	FEWS NET		
FAOB drafted	X	X	X	X	X	X	X	X	X	X	X	X	ANTM	FEWS NET		
FAOB submitted	X	X	X	X	X	X	X	X	X	X	X	X	ANTM	FEWS NET		
FAOB Comments received	X	X	X	X	X	X	X	X	X	X	X	X	ANTM	FEWS NET		
FAOB review	X	X	X	X	X	X	X	X	X	X	X	X	ANTM	FEWS NET		
Final FAOB version released	X	X	X	X	X	X	X	X	X	X	X	X	ANTM	FEWS NET		
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated																
Activity: Brief USAID Missions and Partners and Support HO to Brief USAID Washington																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Prepare USAID/Partners presentation	X	X	X	X	X	X	X	X	X	X	X	X	ANTM/NTM	FEWS NET		
Briefing USAID and partners	X	X	X	X	X	X	X	X	X	X	X	X	NTM	FEWS NET		
Meteorological Information gathered	X	X	X	X	X	X	X	X	X	X	X	X	NTM	FEWS NET		
Meteorological Information shared with CARICOF	X	X	X	X	X	X	X	X	X	X	X	X	NTM	FEWS NET		
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated																
Activity: Enlarge the Network that Receives Food Security Information																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Add new categories of readers to the dist. List	X			X			X			X			ANTM	CNSA		
share products with enlisted partners		X	X	X	X	X	X	X	X	X	X	X	ANTM	FEWS NET/CNSA		
SO 2: Quantity, Quality, and Timeliness of Early Warning Information and Predictions Improved																
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Review and Update National Databases																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Design a plan to improve country data base			X										FEWS NET	CNSA/GTSAN		
Update country databases			X	X									FEWS NET	CNSA/GTSAN		
Maintain updated the technical database				X	X								FEWS NET	CNSA/GTSAN		
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Review and Update Monitoring and Assessment Plan																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Create country monitoring plan			X										FEWS NET	CNSA/GTSAN		
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity: Create a nutrition database																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Nutrition data collected From partners	X	X	X	X	X	X	X	X	X	X	X	X	ANTM	CNSA, GTSAN		
Nutrition data consolidated into FEWS NET database	X	X	X	X	X	X	X	X	X	X	X	X	ANTM	FEWS NET		

Haiti

SO 2: Quantity, Quality, and Timeliness of Early Warning Information and Predictions Improved <i>(continued)</i>																
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Update Livelihoods Zones and Profiles																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Identify needs to update LH zones and profiles		X											NTM	CNSA/EU/FEWS	EU and Switzerland will partly finance the LH	
Develop TOR for the Livelihood Consultant			X										NTM	CNSA/FEWS NET/EU		
recruiting consultant to carry the LH study			X										NTM	CNSA/FEWS NET		
Livelihood study Field Activities conducted				X	X								STTA	CNSA/FEWS NET		
Preliminary report submitted						X							STTA	CNSA/FEWS NET		
Review and submission of Final Report							X	X					STTA	CNSA/FEWS NET		
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Develop and Update Database on Assistance Flows and Beneficiaries																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Create the database	X	X											NTM	ANTM		
Update monthly the assistance database			X	X	X	X	X	X	X	X	X	X	NTM	ANTM		
IR 2.3: IPC Rolled-out and Development Supported																
Activity: Participate in IPC Processes																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Gathering information for IPC consultants		X											ANTM	FEWS NET		
Participate in National IPC analysis			X										CNSA	CNSA/GTSAN		
Follow-up on IPC application in reporting	X	X	X	X	X	X	X	X	X	X	X	X	NTM	CNSA/GTSAN		
IR 2.4: Research Efforts of USG Partners Supported																
Activity: Collaborate with and Support Scientists Partners; Strengthen Coordination with USGS Scientist																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Providing feedback to USGS scientists	X	X	X	X	X	X	X	X	X	X	X	X	NTM	FEWS NET		
Attend the monthly telecom organized by NOAA	X	X	X	X	X	X	X	X	X	X	X	X	NTM	FEWS NET		
Attend the regional weather forecast Goto Meeting	X	X	X	X	X	X	X	X	X	X	X	X	NTM	FEWS NET		

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SO 3: Sustainable Local, National, Regional, and International Capabilities Built and Improved																
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity: Review Capacity Building Strategy and Consult with Partners																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Wrote the capacity development strategy for Haiti				X									NTM	ANTM	Strengthening of the food security outlook of SESAN	
Sign letters of understanding for the specific activities					X	X							NTM			
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity: Collaborate with and Support the Technical Group for Food Security and Nutrition (GTSAN)																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Attend meetings called by food security clusters	X	X	X	X	X	X	X	X	X	X	X	X	NTM	GTSAN		
Attend EW meeting and Present tools	X	X	X	X	X	X	X	X	X	X	X	X	NTM	GTSAN		
Attend the "table sectorielle agricole"	X	X	X	X	X	X	X	X	X	X	X	X	ANTM	MARNDR		
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity: Promote Regular Meetings with CNSA and Regional Office																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Participate in GTSAN meeting called by CNSA	X	X	X	X	X	X	X	X	X	X	X	X	NTM	FEWS NET		
Provide info for the Haiti FS brief												X	ANTM/NTM	FEWS NET		
Attend regional technical group	X	X	X	X	X	X	X	X	X	X	X	X	ANTM/NTM	FEWS NET		
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity: Update FO and Partners Technical Skills in Food Security Monitoring																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Train CNSA on scenario development Approach								X					NTM	FEWS NET/CNSA	A remind of prices collection method and agricultural market functioning	
Update enumerators training material									X				ANTM	FEWS NET		
FEWS NET Enumerators Trained										X			ANTM	FEWS NET		
FEWS NET Staff attend Regional Livelihood and HEA Training					X								RM			
Attend regional training on agroclimatic assumptions									X				HO/RM			
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity: Train Journalists on Food Security Concepts																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
SOW for journalist training received			X						X				NTM/FO	CNSA	since this is a CNSA activity, CNSA will prepare the SOW and send it to FEWS NET	
Journalists Trainer recruited				X						X			NTM/FO	FEWS NET		
Journalists receive training in food security					X						X		NTM	CNSA		
Food security info is broadcasted regularly	X	X	X	X	X	X	X	X	X	X	X	X	NTM	CNSA		
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity: Improve the Capacity of Market Analysis for FEWS NET and Partners																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Participate in the regional teleconferences of market	X	X	X	X	X	X	X	X	X	X	X	X	NTM	Regional Team, ANTM		
Promote the participation of national partners	X	X	X	X	X	X	X	X	X	X	X	X	NTM	Regional Team, ANTM		
Provide feedback in the regional report	X	X	X	X	X	X	X	X	X	X	X	X	NTM	Regional Team, ANTM		

### Afghanistan

SO 1: Early Warnings of Actual and Potential Hazards, Food Insecurity, Vulnerability to Food Insecurity, and Famine Delivered to USAID															
IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported															
Activity: Seasonal Assessments and Monitoring															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Precipitation is monitored on dekadal and monthly bases	X	X	X	X	X	X	X	X	X				KN	TBD	
Temperatures are monitored on dekadal and monthly bases	X	X	X	X	X	X	X	X	X				KN	TBD	
NDVI, WRSI, Water Supply/Demand are monitored on dekadal and monthly bases						X	X	X					KN	TBD	
Sub-regional anomalies are monitored reported by field monitors to country office	X	X	X	X	X	X	X	X	X	X	X	X	AY	FM	
Weather hazards forecast is disseminated on weekly bases	X	X	X	X	X	X	X	X	X	X	X	X	AY		
Current and potential implications are analyzed and reported in OLs and OLUs	X	X	X	X	X	X	X	X	X	X	X	X	KN	TBD+AY	
IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported															
Activity: Pre-Harvest Assessments															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Coordination with partners is maintained						X							KN		
logistical arrangements are made					X	X							YZ+PM U		
Assessment is carried out/data collection							X	X					KN	TBD	20-25 days
Briefings								X					KN		
Reporting								X					KN		
IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported															
Activity: Post Harvest Assessments															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Conception of assessment is shared with USAID and technical team									X				KN		
Scope of work is developed										X			KN+BS		
Logistical arrangement are made									X	X			YZ+PM U		
Assessment is carried out											X	X	KN		Post harvest assessment includes any thematic assessment that is important for food security in that particularly time
Briefing												X	KN		
Reporting												X	KN		
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed															
Activity: Regional and National Trade Policies and Prices Monitoring and Analysis															
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes
Sub-national market prices of wheat and livestock are monitored and analyzed on monthly basis	X	X	X	X	X	X	X	X	X	X	X	X	KN	TBD	Source WFP
Kazakhstan and Pakistan production and trade policies are monitored and analyzed	X	X	X	X	X	X	X	X	X	X	X	X	KN	TBD	Pakistan harvest takes place in Apr; Kazak harvest takes place in Aug-Oct
Nutrition and livelihoods situations are monitored and analyzed	X	X	X	X	X	X	X	X	X	X	X	X			
Market price watch report and analysis are submitted to home office Market and Trade team	X	X	X	X	X	X	X	X	X	X	X	X	KN	AY	Market price watch report and analysis sent second week of each month

### Afghanistan

SO 1: Early Warnings of Actual and Potential Hazards, Food Insecurity, Vulnerability to Food Insecurity, and Famine Delivered to USAID <i>(continued)</i>																
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity: Produce Food Security Outlook Report and Updates																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Data and information are collected	X	X	X	X	X	X	X	X	X	X	X	X	KN	AY+TBD		
Scenario is built according to SST logical steps			X			X			X			X	KN	TBD	SSTs need to be submitted on 25th	
Food security outcomes are digitized in a mapping data table			X			X			X			X	KN	AY	Mapping data table needs to be submitted on 25th	
Food security outlook first draft is submitted	X			X			X			X			KN	TBD	Food security outlook fist draft is submitted in the middle of the month	
Food security outlook is reviewed and finalized	X			X			X			X			KN	TBD	Food security outlook is posted by 30th/31st of each month	
Data and information are collected	X	X	X	X	X	X	X	X	X	X	X	X	KN	TBD+AY		
Assumptions are updated		X			X	X		X	X		X	X	KN	TBD+AY		
Outlook update first draft is submitted		X			X	X		X	X		X	X	KN		First draft needs to be submitted on the third Monday of OLU months	
Outlook update is reviewed and finalized		X			X	X		X	X		X	X	KN			
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated																
Activity: Disseminate FEWS NET Products																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Posting OL and OLU onto the FEWS NET's website	X	X	X	X	X	X	X	X	X	X	X	X	BS		Report is posted in last day of the month	
FEWS NET reports are electronically disseminated	X	X	X	X	X	X	X	X	X	X	X	X	AY		Weekly and monthly bases	
USAID, other donors, Afghan government, food security cluster and early warning group are briefed	X	X	X	X	X	X	X	X	X	X	X	X	KN	AY	Monthly bases	
Monthly FAOB information is provided	X	X	X	X	X	X	X	X	X	X	X	X	KN		First week of each month	
Quarterly report is produced	X				X				X				KN			
Activity update sheet is produced	X				X				X				KN			
SO 2: Quantity, Quality, and Timeliness of Early Warning Information and Predictions Improved																
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity: Review and Strengthen Food Security Analytical Framework																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Consultant is recruited in the home office		X											HQ		This is HO led process, the activity is largely depending on HO	
Inputs are provided to the hired consultants so that he/she can start writing them			X										KN			
Consultant work is reviewed					X								KN			
IR 2.3: IPC Rolled-out and Development Supported																
Activity: Participate in IPC Processes																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
FEWS NET is actively participating in IPC national meetings	X	X	X	X	X	X	X	X	X	X	X	X	KN			
FEWS NET is actively participating in IPC national analysis	X	X	X	X	X	X	X	X	X	X	X	X	KN			

### Afghanistan

SO 3: Sustainable Local, National, Regional, and International Capabilities Built and Improved																
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity: Participate in Food Security Network Meetings and Activities																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
FEWS NET is participating in the monthly and technical thematic meetings	X	X	X	X	X	X	X	X	X	X	X	X	KN	TBD		
FEWS NET is leading early warning group meetings on monthly/dekadal basis	X	X	X	X	X	X	X	X	X	X	X	X	KN	TBD		
FEWS NET is presenting monthly early warning messages	X	X	X	X	X	X	X	X	X	X	X	X	KN	TNBD		
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity: Update FO and Partners Technical Skills in Food Security Monitoring																
Tasks:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	
Market fundamentals and prices projection training are carried out for building partners' capacity					X								TBD			
Participate in Regional training on climatic assumptions									X				HO			