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FAMINE EARLY WARNING SYSTEMS NETWORK (FEWS NET III)

**ANNUAL WORK PLAN FOR FY 2015
OCTOBER 2014 – SEPTEMBER 2015**

SEPTEMBER 2014

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DISCLAIMER

The author's views expressed in this publication do not necessarily reflect the views of the United States Agency for International Development or the United States Government.

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LIST OF ACRONYMS

ACTESA	Alliance for Commodity Trade in Eastern and Southern Africa
ADMARC	Agricultural Development and Marketing Corporation, Malawi
CGIS	Centre for GIS of the National University of Rwanda
CHB	Cadre Harmonisé Bonifié
CILSS	Comité Inter-Etat de Lutte contre la Sécheresse au Sahel
CNSA	Coordination nationale de la sécurité alimentaire d'Haïti
DCHA	Bureau of Democracy, Conflict and Humanitarian Assistance
DISK	Data and Information Sub-committee of the Kenya Food Security Steering Group
DRRU	Disaster Reduction Unit
EfD	Evidence for Development
EFSA	Emergency Food Security Assessment
FANR	Food Agriculture and Natural Resources Directorate
FAO	Food and Agriculture Organization of the United Nations
FEWS NET	Famine Early Warning Systems Network
FFP	Food for Peace
FSIN	Food Security Information Network
FSNAU	Food Security and Nutrition Analysis Unit – Somalia
FSNWG	Food Security and Nutrition Working Group, East Africa region
FSTS	Food Security Technical Secretariat
GTPA	Grain Traders and Producers Association, Malawi
HO	Home Office (Washington-based FEWS NET Chemonics team)
INGC	National Disasters Management Institute, Mozambique
IPC	Integrated Phase Classification
IQC	Indefinite Quantity Contract
IR	Intermediate Result
KFSSG	Kenya Food Security Steering Group
NASA	National Aeronautics and Space Administration
NOAA	National Oceanic and Atmospheric Administration
NTM	National Technical Manager
NVAC	National Vulnerability Assessment Committee
OSC	Overseas Strategic Consulting, Ltd.
RIACSO	Regional Interagency Coordination and Support Group
RF	Results Framework
RFSS	Regional Food Security Specialist
RTM	Regional Technical Manager
RVAA	Regional Vulnerability, Assessment and Analysis Program
RVAC	Regional Vulnerability Assessment Committee
SADC	Southern Africa Development Community
SETSAN	Technical Secretariat for Food Security and Nutrition, Mozambique
SIFSIA	Sudan Institutional Capacity Programme: Food Security Information for Action
SO	Strategic Objective
STTA	Short-term Technical Assistant (consultant)
SWALIM	Somalia Water and Land Information Management
UNHCR	United Nations High Commissioner for Refugees
UNICEF	The United Nations Children's Fund
UNOCHA	United Nations Office for the Coordination of Humanitarian Affairs

LIST OF ACRONYMS (continued)

USAID	United States Agency for International Development
USDA	United States Department of Agriculture
USGS	United States Geological Survey
VAC	Vulnerability Assessment Committee
WFP	United Nations World Food Programme

SECTION I

INTRODUCTION TO FEWS NET

A. Background

The United States Agency for International Development's (USAID) Famine Early Warning Systems Network (FEWS NET) is the world's premier provider of high quality food security analysis and early warning. Created in response to the 1984 famines in East and West Africa, FEWS NET comprises a 29-year old set of integrated activities that monitors, assesses, predicts, and informs about environmental, socio-economic and humanitarian hazards and conditions, and their present or future impacts on food security and vulnerability across the globe. The goal of FEWS NET is to help sustainably prevent food insecurity and famine.

In December 2011, USAID awarded the FEWS NET IQC to Chemonics International Inc. and its subcontracting partners: Evidence for Development (EfD) and Overseas Strategic Consulting, Inc. (OSC). FEWS NET is coordinated by USAID's Bureau of Democracy, Conflict and Humanitarian Assistance, Office of Food for Peace, Policy and Technical Division (DCHA/FFP/PTD). The FEWS NET Implementing Team is comprised of the USAID Management Unit, the IQC Contractor, National Aeronautics and Space Administration (NASA), National Oceanic and Atmospheric Administration (NOAA), United States Geological Survey (USGS), United States Department of Agriculture (USDA), and a Technology Support Contractor—Kimetrica Inc.

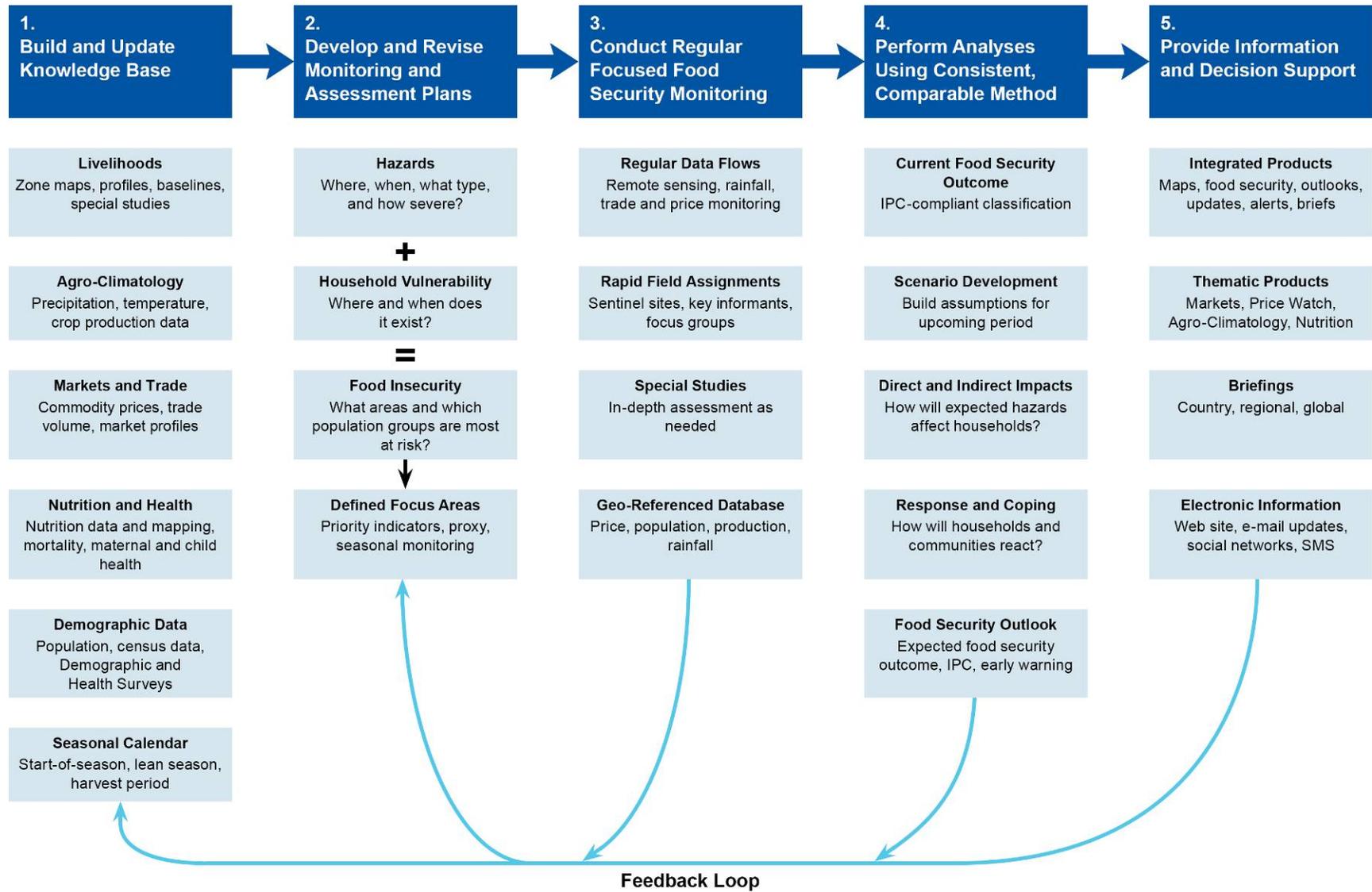
B. Program Description and Approach

FEWS NET aims to collaborate with international, regional, and national partners to provide timely and rigorous early warning and analysis of potential, emerging, and/or evolving food security issues in order to inform appropriate humanitarian response. The project currently covers 31 countries, with plans to expand during this phase.

Core monitoring and assessment approach. Figure 1 shows the FEWS NET approach to monitoring and assessment, which is a blueprint for how to monitor and assess food insecurity in all FEWS NET countries. The approach has five distinct steps: Step 1 involves building and updating knowledge bases of livelihoods zones and profiles, market context, nutrition data, and other information needed to understand underlying causes of food insecurity. Using the knowledge base, Step 2 involves development of monitoring and assessment plans to track proximate causes of food insecurity that we will monitor in Step 3. In Step 4, we analyze current food security outcome using data and information to project future outcome through scenario development and to classify food-security outcomes using an IPC-compliant method to ensure comparability between countries and with IPC partners. Step 5 focuses on information dissemination and decision support.

Within the context of local livelihoods that are included in country knowledge bases, FEWS NET professionals in Africa, Central America, Haiti, Central Asia, and the United States monitor a range of relevant data sources (e.g., remote sensing imagery, price and trade data, nutrition information). This information informs a scenario-building process, which is used to project future food security outcomes. FEWS NET then uses a suite of decision-support products to communicate this analysis to U.S. government, U.N., national government, and NGO decision makers. These products include regular briefings to senior USAID staff, quarterly Food Security Outlooks, and Food Security Alerts. FEWS NET staff also provides advisory support to regional and country-specific contingency and response planning efforts as well as in-depth studies related to livelihoods, markets and trade, and nutrition.

Figure I. FEWS NET Approach to Monitoring, Assessment and Decision-Support

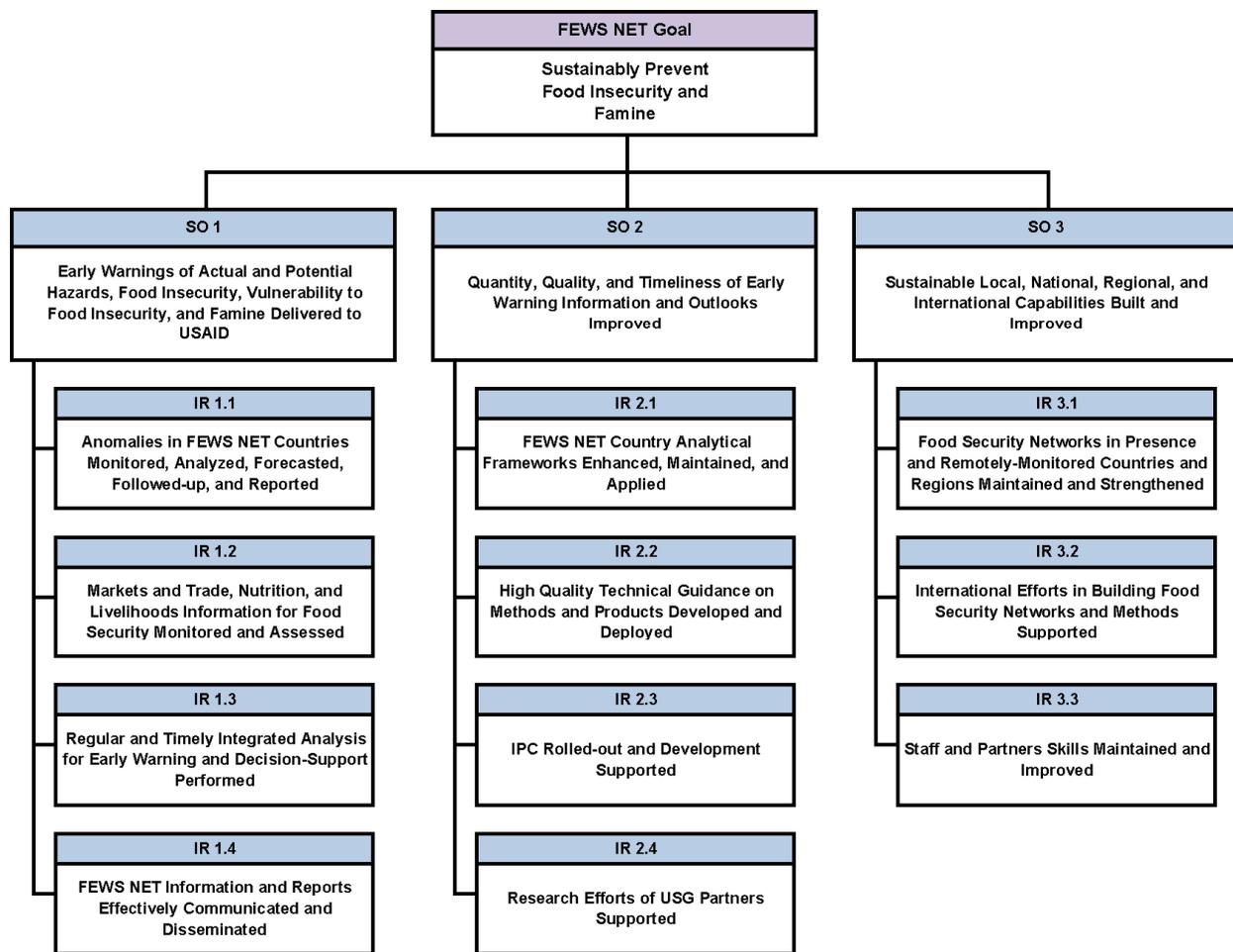


FEWS NET also aims to strengthen regional and national capabilities in food security monitoring and analysis. This is done through pro-active, hands-on collaboration with partners and counterparts in the various stages of monitoring, assessment, analysis, and information dissemination. The objective is to share FEWS NET knowledge and methods with partners in local, regional, and global food security networks so together, network partners can achieve the global objective of assuring food security for all.

C. Results Framework

The FEWS NET Results Framework (RF) is a planning, communications, and management tool (Figure 2). It conveys the development hypothesis implicit in project goal and objectives, as well as the cause-effect relationships between Intermediate Results (IR) and Strategy Objectives (SO). Hence the RF provides a foundation for work-planning and performance monitoring.

Figure 2. FEWS NET Results Framework



FEWS NET will work towards its goal of sustainably preventing food insecurity and famine through the three project strategic objectives of providing early warning, improving the quantity, quality and timeliness of early warning, and building capacity of partners in food security assessment, monitoring, and analysis. The three SOs represent the main concepts of what we do, how we will do it better, and how we will help our partners to do it better.

Under SO 1, FEWS NET will carry out its core activities of early warning. The four IRs represent 1) identifying, monitoring and assessing anomalies that can impact on food security outcomes; 2) monitoring the livelihoods, markets and trade, nutrition and other sectoral context; 3) performing food security analysis and outlook using scenario development, IPC and other relevant methods; and 4) effectively communicating early warning information to decision-makers and partners via the FEWS NET website, publications, briefings, and other means of information dissemination.

Under SO 2, FEWS NET works to improve its methods and products. The project will maintain and update the national knowledge bases and monitoring plans (IR 2.1) and improve and refine the various tools and methods that are essential to food security analysis (IR 2.2). FEWS NET supports the continuing development of the Integrated Phase Classification (IPC) and IR 2.3 covers activities that we will undertake to roll-out and support the use of IPC in FEWS NET. The Chemonics team will also work with other implementation partners to support the overall goal of FEWS NET in areas such as climate change, remote sensing applications, etc.

SO 3 represents the networking, capacity development and institutional strengthening components of FEWS NET. In addition to working with national, regional, and global food security networks on monitoring and early warning (IR 3.1), FEWS NET will also participate in global efforts in developing methods and systems such as the IPC and the FSIN (IR 3.2). Recognizing that the strength of FEWS NET is in its cadre of field-based analysts and technicians, we also plan to devote considerable efforts to support, maintain, and improve staff skill (IR 3.3).

SECTION II

VISION, STRATEGIES, AND PROCESS

A. Refining the Approach to Work Planning

The FY 2015 work plan includes a number of changes and innovations:

- Starting with this work plan, we focus on activity planning and no longer drill down to the task level. With the complexity and large geographic coverage of FEWS NET, it is most often not possible to accurately program at the task level more than a couple of months out. Therefore annual work planning at the task level is not efficient and the resources are better spent to improve other elements of the work plan,
- For the first time, the work plan is completely cross-referenced between sectors, regions, and countries; therefore ensuring coordination and communications between various staff at different levels,
- The work plan includes assignment of responsibilities for leading and supporting each activity down to the individual level, therefore allowing allowance for enhanced performance review in 2015 that are based as much on each staff member's work program as it is on generic scopes of work.
- The work plan includes a focus on network development with specific activities tagged to show its contribution to this initiative.

B. Developing the Work Plan

The FY 2015 work planning process followed a number of stages:

- Home office management and advisors updated their visions and strategies for the project (July/August 2014); this coincided with the arrival of a new chief-of-party and the materials developed were also used to brief the new COP
- Regional and country offices drafted work plans based on project visions, strategies, and local priorities while consulting with key partners and stakeholders. Regional technical managers, sector specialists, advisors, and senior management reviewed all draft work plans and provided comments and directions (August 2014)
- National technical managers produced final drafts of their work plan that are presented to USAID missions, US Embassies, and key partners for comments (September 2014)
- Regional technical managers meeting in Washington to review and refine work plans (September 2014); this included cross-referenced sector reviews to coordinate activities and avoid timing conflicts
- Compilation and harmonization of final project work plan (September 2014)

In the first stage, management and technical advisors updated the visions for their respective areas of the project that were developed the previous year, focusing on the completion of the knowledge bases, improved methods, and integrated analysis. Senior management also re-confirmed the vision of the regional offices as centers of excellence, where increasingly technical oversight and administrative management is decentralized from Washington to the regional offices. The sectoral advisors also developed a list of priority activities and focus countries based on current food security status and needs.

In the second stage, field teams and their partners collaborated extensively to draft the country and regional work plans. The draft work plans were shared with key partners and USAID mission for input and feedback. They were then shared with the corresponding regional office and the regional technical managers provided feedback and recommended adjustments where appropriate. The Washington-based Decision Support Group (DSG) also participated in this process and provided input to the national and regional teams. For Afghanistan where there is no regional office, the DSG analyst participated in the review.

Field offices then incorporated the comments and feedbacks into the draft work plans and presented them to the country USAID missions and US Embassies for their information and observations. In relevant cases, field offices also shared the draft work plan with key partners.

During the fourth stage, the regional technical managers assembled in Washington, DC during the second week of September 2013. Together with the home office team, they review the visions and strategies, presented the work plans from the region, and engaged in technical and management discussions to prioritize, modify, or remove the various activities. Using a new approach this year, all proposed activities were tagged to indicate the sector, lead and support personnel, and whether it directly contributes to network development. This allows all activities to be cross-referenced across sectors and offices to improve coordination and communications across team members.

During the final stage, the Deputy Chief-of-party reviewed the final draft work plans, verified the availability of time and resources, and consolidated the work plans for presentation in this document. During this process, some harmonization in terms and descriptions of activities also occurred.

In the following sub-sections, we present the visions and strategies for each technical sector. In the next sections, we present the regional strategies on network development and highlights of the consolidated project work plan organized by Strategic Objectives. Individual work plan components are included in Annex.

C. Vision and Strategies

Decision Support Group

The DSG envisions a fully staffed unit that effectively supports country and regional offices to develop and communicate high quality early warning analysis for USAID and the broader food security community. This support includes provision of effective guidance and training on scenario building, food security classification, and sectoral analysis to both home office and field staff to support this objective.

The strategy for the DSG in FY 2015 towards this vision includes focusing on three key areas:

1. *Intensive Knowledge base support to select countries.* Home office technical team members worked together to draft a table of the status of knowledge base and needs for all countries. In this list, five countries have 2 or more knowledge base activities scheduled. In DRC we are starting special knowledge base activities through a buy-in from the USAID mission. In Mozambique, there is significant partner and mission interest. In Nigeria, Haiti, and Malawi the home office has identified important gaps in our understanding of the local context and areas for building the capacity of our local staff. The intensive support that will accompany these knowledge base activities is expected to help address both issues.
2. *Data Warehouse.* We expect that the finalization of the price module and work on other modules (crop data, nutrition, food insecure population, etc.) will be a major priority. We

have programmed specific activities to support the final roll out of the price data warehouse and development of the crop data and food insecure population data warehouse. The nutrition data warehouse is also address by the nutrition advisor.

3. *FEWS NET training working in 2015.* We have tentatively identified nutrition and humanitarian assistance assumption building as key topics to be presented in the next project training workshop. The DSG will oversee the development of this training working and the project has identified a training coordinator consultant to help manage this effort.

The DSG also ensures quality and timely response to ad hoc request and special situations such as the Ebola epidemic in West Africa, the civil war in South Sudan, the food and civil insecurity in northeastern Nigeria, coffee rust in Central America, etc.

Markets and Trade

The markets and trade team envisions improved FEWS NET staff and partner understanding of staple food and income-generating markets as they relate to the rural and urban poor using a common set of concepts and tools and an innovative and integrated data-management and analysis systems. There are four key pillars to this vision: network development, maintaining and improving knowledge base, guidance and tools, and data management.

The FY 2015 Markets and Trade strategy builds off work that began during FY 2013 and 2014 to improve the quality of key markets and trade inputs to FEWS NET's integrated acute food security analysis for the purpose of early warning. The priorities of FY 2015 include:

1. Identify and train a core group of individuals with geographic or thematic expertise to support markets and trade analysis, reporting, outreach, and capacity development using a common set of concepts and tools.
2. Oversee refinement and development of markets and trade knowledge base to fill key markets and trade information gaps related to income sources. Identified themes include the mining sector in Western Africa, labor markets in Central America, and key market commodity flow and content documentation in select countries.
3. Develop and test methods and guidance to analyze the feasibility of diverse food assistance modalities in collaboration with the BEST project.
4. Further develop and roll out innovative markets and trade data management, analysis, and visualization system in collaboration with Kimetrica.
5. Collaborative research with IFPRI on linkages between global markets and staple food markets in FEWS NET regions.

Livelihoods

The livelihoods team envisions protecting and improving people's lives and livelihoods by bringing a livelihoods perspective to food security analysis and decision-making globally, through evidence-based livelihoods products and approaches and the development of innovative products and provide insight into evolving livelihood dynamics.

For FY 2015, the livelihoods team will:

1. Continue generating or updating high quality livelihood products (zoning, profiles, and baselines where necessary) in FEWS NET countries, both presence and remote monitoring.

Much of this effort is now field-led and carried out jointly with partners. In some cases, baseline activities are partner-led.

2. Research on methods to improve the baseline process, including the use of rapid profiling and household surveys to inform baseline construction.
3. Continue to strengthen FEWS NET's early warning analytical capabilities by increasing the use of these products and developing tools such as the livestock dynamics model.

Nutrition

The Nutrition team envisions a strong, fully staffed group of regional specialists and home-office advisor that will provide timely and effective technical support to regional and field offices while simultaneously building staff capacity. The team expects to develop an in-depth nutrition knowledge base and fully integrate nutritional information into FEWS NET's early warning and food security analysis.

For FY 2015, the nutrition team will focus on these key areas:

1. *Maintain a nutrition database for all presence countries.* This nutrition database includes all available data (e.g. DHS, MICS, SMART surveys, etc.) from the past 10 years on child wasting, stunting, and underweight prevalence, crude and under-five mortality rates, maternal BMI, and where available, supplementary data on morbidity, dietary intake, infant and young child feeding practices, and micronutrient deficiencies.
2. *Develop the nutrition context document in select countries.* The nutrition context document collects and summarizes available information on current and historical levels of malnutrition and mortality, key drivers, and seasonality. This document serves two purposes. Internally, it provides FEWS NET staff with the necessary context for interpreting future nutrition survey results. Externally, it provides a useful overview of a country's nutrition context.
3. *Continue nutrition causal analysis studies in 2 countries.* This activity is on-going in Niger. In Kenya, we will conduct secondary data analysis of existing data from 135 SMART surveys to extract useful context and nutrition causal information.
4. *Build the capacity of FEWS NET staff to use nutrition information.* The advisor and nutrition specialists will development guidance and deliver training related to building assumptions related to the likely evolution of nutrition and mortality.
5. *Conduct rapid nutrition surveys where needed.* In order to support analysis in areas of special concern, FEWS NET will work with local partners to implement nutrition/mortality surveys.

Strategic Communications

The vision for strategic communications is to expand FEWS NET's global influence on famine and food security issues while protecting core assets of objectivity, credibility, and transparency.

We can achieve this by making FEWS NET and www.fews.net the global go-to source of information and communications on famine and food security issues. The FY 2015 communications strategy continues work begun in prior fiscal years to improve the clarity and quality of FEWS NET information, make that information more available, and actively reach new audiences.

FEWS NET already enjoys a strong, positive reputation, particularly with the majority of its primary audience: USAID. The strategy ensures that this reputation will be protected and maintained while also opening channels to new audiences. Leaders in the humanitarian and development communities

repeatedly call for closer cooperation and integration; FEWS NET is well-positioned to use its external communications to help build this bridge. Priorities for FY 2015 include:

1. *Expanding the functions and contents of the FEWS NET website:* this will involve continued work to expand the functionality of www.fews.net, including incorporation of partners' contents, dynamic mapping, and data visualization. New work in this area will include the introduction of a blog, where advisors, analysts, and field staff can share their experience and current work/research. During FY 2015, we will also plan a refinement of the website to improve its usability and contents. This will be guided by a website committee composed of USAID, Chemonics, and partner organization representatives.
2. *Improve the quality and clarity of information:* efforts to improve the quality of FEWS NET information will include several elements: 1) continue to review and edit alerts, special reports, other high profile reports, and external briefings and presentations; 2) support the development of attractive reporting formats; 3) initiate a handful of new media products such as short, narrated video presentation of the FAOB, alert, and special reports; and 4) targeted media training for key FEWS NET staff to handle increasing requests from the media for information.
3. *Attract new audiences/allies while retaining current following:* this strategy element has many components. Among them is the improvement of online subscription and delivery system, a campaign to promote the website and increase subscription, and increase social media followers. FEWS NET will also seek to engage external audiences by participating in global speaking platforms where appropriate. FEWS NET will also expand outreach to existing peer communications networks that may have events, publications or online forums in which FEWS NET might participate.

As always, the communications strategy is designed with flexibility so that the team can take advantage of inevitable, unforeseen communications opportunities, including media requests and crises.

SECTION III

NETWORK DEVELOPMENT

USAID and FEWS NET acknowledge the critical importance of durable, effective, and sustained information environments in food-insecure countries. In FY 2014, FEWS NET adopted a network development strategy to cultivate these environments by expanding support of partner networks. This strategy takes a new tack on what traditionally is called capacity development, favoring, instead, the concept of network development with the vision to contribute measurably to improved food security by enhancing the ability of local networks to access data and produce evidence-based analysis that will influence, inform, and inspire action.

In an effort to move away from hierarchical donor-recipient relationships, the network development concept considers food security actors—whether national or international, governmental or non-governmental—as a group of peers linked by information-driven processes. Varying by country, food security networks are likely to comprise: national ministries and agencies, multi-stakeholder committees, regional bodies, national and international non-governmental organizations, United Nations agencies, universities or research groups, and others. There may also be multiple networks in a given country or region, each focusing on a specific aspect of food security such as nutrition and agriculture. While donor governments often play a financial and/or technical role in these networks, the expectation is that their activities will diminish over time as national and regional institutions drive, fund, and manage their own networks.

The network development perspective seeks to inject vitality in traditional approaches to capacity development. It suggests that training of personnel, alone, is not sufficient to create capable, sustained food security institutions and information flows. It acknowledges that food security institutions thrive because of relevant, information-driven processes that occur even when the cast of participants changes. Rather than concentrate on the inner workings of a single agency, this approach seeks to leverage cross-cutting information needs and processes as a means to strengthening a core group of institutions.

The network concept also implies a crucial dynamic of close partnership, coordination, and shared responsibility. Invariably, participants in the network have finite resources and a limited opportunity to affect major change on their own. Through network coordination, however, partners can work together to leverage resources and address as many needs as possible.

After its introduction in mid-FY 2014, FEWS NET senior managers has worked with regional and national offices to promote this approach and assisted each to develop region-specific strategies and implementation plans. We present these regional strategies in this section. Activities that directly contribute to the network development initiative are tagged in the detail work plan in Annex.

A. West Africa

Early warning networks in West Africa were established and consolidated since the severe drought experienced in 1973 that led to the creation of The Permanent Inter-State Committee for Drought Control in the Sahel (CILSS) in 1974. CILSS, with the mandate to monitor food security in member States, has been taking the lead with the support of partners to develop tools and establish and train multidisciplinary working groups in each country to collect relevant food security data, analyze them, and support decision-makers. CILSS benefits from strong involvement of policy-makers in food security. The networks established at national and regional levels also receive financial and political support from member states governments, USAID, the European Union, France, and several other donors.

In 2000, with changes in the causes and manifestation of food insecurity in the region, CILSS was commissioned to develop a more appropriate tool for monitoring and analysis of food insecurity in the region. As a result, Cadre Harmonisé (CH) was developed to guide existing networks to add value to and improve their work. Today, CH is the main tool for analyzing food insecurity in West Africa. The CH is internationally considered as a full IPC process, yet this process still suffers from the lack of timely and relevant data and weak national leadership.

The FEWS NET approach to network development in West Africa must take into account the existing regional and national network, seek to strengthen them to fulfill their mandates, and not reinvent the wheel. FEWS NET has a strategic opportunity to help existing networks to address the shortcomings in the region and in each covered country by:

- Working with regional partners to support CILSS and national early warning systems to support and empower CH technical Committees to organize, coordinate, and lead data collection and analysis towards technical consensus on food security outcomes,
- Working with partners to develop appropriate technical guides and support monthly meetings to facilitate technical consensus on the status of food security outcomes in each country,
- Providing integrated training to partners including scenario development, price projection, nutrition analysis, and other technical methods to improve CH food security analysis and to strengthen the convergence of indicators approach,
- Supporting CILSS-led coordination of livelihood activities and quality assurance for livelihood products and analysis, and
- Supporting outcome analysis and its application to the CH process.

B. East Africa

FEWS NET in East Africa will focus on supporting the Intergovernmental Authority on Development (IGAD) in implementing its Drought Resilience and Sustainability Initiative. Following the severe drought that devastated the region in 2010/2011, the East African Community (EAC) Heads of State held a summit in Nairobi on 9th September 2011 and took the decision to task IGAD to address the effects of recurring droughts on vulnerable communities in the region, calling for increased commitment by affected countries and development partners to support investments in sustainable development especially in the Arid and Semiarid Lands (ASALs).

The IGAD Drought Resilience and Sustainability Initiative (IDDRSI) Strategy aims at addressing the effects of drought and related shocks in the IGAD region in a sustainable and holistic manner. IDDRSI recognizes the need for a comprehensive and holistic approach to combating chronic food and nutrition insecurity and addresses the deep-seated poverty and environmental degradation to build the resilience of communities and households to the effects of droughts and other shocks in the region. The strategy identified seven priority intervention areas, where the necessary investment and action will help build resilience through reducing the vulnerability of target communities to climatic and economic shocks. These priority intervention areas include:

1. Ensuring equitable access and sustainable use of natural resources, while improving environmental management;
2. Enhancing market access, facilitating trade and availing versatile financial services;
3. Providing equitable access to livelihood support and basic social services;
4. Improving disaster risk management capabilities and preparedness for effective response;

5. Enhancing the generation and use of research, knowledge, technology and innovations in the IGAD region;
6. Promoting conflict prevention and resolution and peace building;
7. Strengthening coordination mechanisms and institutional arrangements for more organized, collaborative and synergistic action as well as improving partnerships to increase the commitment and support necessary to execute the objectives of the initiative.

IGAD plans to work with the various government and non-governmental partners working on improving food and nutrition security in the region to address the priority interventions. As one of the strong partners in food security analysis in the region, FEWS NET aims to support IGAD by focusing on one of its priority intervention areas under the IDDRSI strategy, where FEWS NET has the capacity and expertise. FEWS NET will support the objective to improve disaster risk management capabilities and preparedness for effective response through:

- Supporting IGAD's effort of improving the current hazard atlas of IGAD to a regional food security and Climate change Atlas for its member states. FEWS NET will support this effort by;
 - Contributing to the analysis and mapping of nutritional situation in the region. IGAD has put this as one of the information to be included in the Atlas. The regional nutrition specialist can be part of the group that works on this initiative and undertake specific tasks or provide comments depending on the group's activities.
 - Contributing to the analysis and mapping aspects that are cross border in nature, such as mapping trade routes and livestock migration patterns. IGAD has put this as an additional information that would be included in the Atlas. FEWS NET already have national cereal trade flow maps that can be used as a starting point to update and incorporate into the revised Atlas.
- Regularly participating in the Food Security and Nutrition Working Group (FSN WG) meeting with the provision of food security outlooks that will enable early response;
- Co-lead the piloting of chronic IPC analysis in the three selected countries of the region (Kenya, Uganda and Burundi) and involve IGAD in the process;
- Supporting the training of acute IPC analysis to IGAD's decision-making body and technical team including the Resilience Analysis Unit (RAU); and
- Providing training on scenario development to IGAD's Resilience Analysis Unit (RAU). This training will be a half day training only to familiarize staff of the RAU on how FEWS NET prepares its outlook reports and to emphasize the need to be forward looking when undertaking early warning.

C. Southern Africa

The FEWS NET network development strategy in all presence countries in Southern Africa consists of a targeted approach aimed at improving the quality, availability, and accessibility of 1) food and nutrition security analysis and reporting, and 2) disaster early warning information while working primarily with existing networks and partners. Whereas the overall long-term goal aligns with host government developmental goals of reducing the negative impacts of food insecurity and disasters on vulnerable populations and building resilience, the more immediate goal will be to contribute to the strengthening of these networks through capacity building (embedding skills within networks) and instituting processes that facilitate sustainable network operations and deliverables.

Through consultations with identified networks and partners; field offices have identified a range of targeted interventions that will be implemented not only with national level partners, but will also include interventions at the sub-national level. While the overall area of focus is the same for all countries, there is a slight variation in the choice of 1) networks and partner, 2) the sectoral / thematic focus, and 3) the mix of activities that are deemed necessary to achieve the stated goals and yield measurable results. In Zambia, which has emerged as a major regional maize surplus producer, the focus will be on strengthening markets and trade analysis and reporting; including crop forecasting skills (GeoWRSI) necessary for providing food supply outlooks. In Mozambique, three areas of focus have been identified: the first is to improve food and nutrition security analysis through supporting generation and usage of livelihoods baselines and facilitation of IPC Chronic Analysis roll out; the second is to improve crop forecasting skills through GeoWRSI; and the third is to contribute in strengthening flood disaster risk reduction efforts through use and adoption of USGS/GIS Flood tool. In Malawi, where currently food security information systems and networks are quite weak, the focus will be primarily on working with partners to impart necessary data collection, analytical, and reporting skills either through hands on field level application, or targeted training events. For Zimbabwe, FEWS NET's focus is to support the ZimVAC to build a sustainable information system capable of generating regular sub-area level data through targeted trainings in HEA and scenario building.

The Regional Office will support country level efforts either directly or through the SADC regional information system and the associated UN clusters that work in support of SADC programs and projects. The RO main focus in these networks is to contribute to improve tools, methods, and processes through Technical Working Groups set up specifically to provide such guidance as need arises. Under the RVAC umbrella, the main area of intervention will be in livelihoods work (support to baselines, HEA trainings), while for markets and trade issues, RO will work with ACTESA/COMESA and WFP to support analysis and reporting on regional formal and informal trade. RO level interventions while helping strengthen regional networks, contribute directly to strengthening and improving national level systems.

Country	Network	Activity
Malawi	MinAG, Agriculture Production Estimates Survey (APES)	<ul style="list-style-type: none"> ▪ Joint food security assessments with in-the-field training ▪ Food Balance sheets training
	MinAG - Agriculture Market Information System (AMIS).	<ul style="list-style-type: none"> ▪ Training of AMIS supervisors and district officers
	MVAC	<ul style="list-style-type: none"> ▪ Support MVAC baseline update including re-zoning and training in HEA using LIAS ▪ Training in scenario development
	MinAG and ACTESA	<ul style="list-style-type: none"> ▪ Support / backstop cross border monitoring activity
Mozambique	SETSAN	<ul style="list-style-type: none"> ▪ Training on livelihood based analysis using LIAS ▪ Support SETSAN to build more baselines and re-enforce LIAS ▪ Support IPC Chronic analysis roll out as tool for mapping chronic food insecurity
	MinAG/DNSA	<ul style="list-style-type: none"> ▪ Support DNSA to extend GeoWRSI modeling to provincial level
	DNA	<ul style="list-style-type: none"> ▪ Work with USGS for the adoption of the GFT tool for flood mapping
Zambia	MinAG/AMIC/EWU	<ul style="list-style-type: none"> ▪ Joint price watch bulletin using wholesale price data
	MinAG/EWU/ FSWG	<ul style="list-style-type: none"> ▪ Training in GeoWRSI modeling as tool for crop forecasting
	ZVAC	<ul style="list-style-type: none"> ▪ Support SADC led baseline and livelihoods analysis training
Zimbabwe	ZimVAC	<ul style="list-style-type: none"> ▪ Training of network partners in scenario development, market analysis and price projections ▪ Training in HEA livelihoods and outcome analysis. ▪ Support the ZIMVAC generate key food security parameters for regular monitoring and updates

Country	Network	Activity
Regional Office	SADC (RVAA, REWS DRRU, SARCOF)	<ul style="list-style-type: none"> ▪ Support SADC RVAA program activities on HEA baseline work, HEA LIAS training, Support Outcome Analysis ▪ Support institutionalization, and IPC roll out (acute and chronic) ▪ Support regional training in disciplines such as FBS, RS, SD, GeoWRSI ▪ Create awareness for FEWS NET's innovative tools and support adoption.
	RIACSO, UN Clusters, Regional TWGs	<ul style="list-style-type: none"> ▪ Participate in TWG tasked to improve quality of analysis through methodological and analytical reviews. ▪ Participate in specific pilot initiatives to test tools and methods ▪ Collaborate in activities that support SADC programs aimed at improving FS, VAA, RS, and DRR information systems.

D. Latin America and the Caribbean

The network development strategy in the Latin America and the Caribbean Region consist in creating two regional networks that provide information and support to national networks in the two presence countries and the three remote monitoring countries. At regional level, the markets & trade information network and the coffee rust early warning system should be fed by data and information from the different countries, but at the same time, they will be an integrated source of information analyzed with a regional point of view that will contribute to the specific or food security analysis of decision-makers and technical teams back at the countries. In other words, the initiatives will work as a circular process between countries and region.

At the country level, Guatemala has three networks: two of them (Wages Monitoring System, Crop Monitoring System) are being developed with the purpose of improving the quantity and quality of information that needs to be generated for food security analysis inside the third network—the Food Security Forecast. In Haiti, the main purpose of the network is to strength the capacity of analysis and early warning of the observatories at CNSA.

The status of implementation of the different networks vary from each other; some of them have some advance resulting of joint work for several years now, and the aim is to gain improvement while assuring sustainability. Others, such as the wages monitoring system and coffee rust early warning system, are still in the initial phase of development, as they arise from the identification of information gaps by partners and FEWS NET, as part of the continuous food security analysis carried out in recent years. The lead of the systems varies depending of the nature of each network, but most are government-led.

The main activities to be carried out during the next fiscal year, under the network development strategy, are:

Level	Network	Activities
Regional	Market & Trade Information Network Current leader: FEWS NET & International Markets of America Organization (OIMA)	Regional Teleconferences each 1.5 month. Regional training on Market Analysis. Collaborate with the OIMA network in the implementation of the regional database. Elaborate each month a regional report with the OIMA network.
	Coffee Early Warning System Current leader: PROMECAFE and the Central American Agriculture Council (CAC)	Participate and the regional teleconferences and meetings of the coffee rust early warning system. Provide rainfall and data analysis of the coffee rust. Write the annual special report on the food security impact of coffee rust.

Level	Network	Activities
Guatemala	Crop Monitoring System Current leader: Ministry of Agriculture	Support and participate in the CMS.
	Wages Monitoring System Current leader: FEWS NET and Food Security Secretariat (SESAN)	Carry out the first pilot assessment of the system. Produce a document with the systematization of the implementation process or recommendations of the steps to follow up.
	Food Security Forecast Network Current leader : SESAN	On hands training in scenario development. Participate in the elaboration of the food security forecast every 1.5 months.
Haiti	Strengthening Food Security Observatories at CNSA Current leader: CNSA and FEWS NET	Training on HEA, Scenario Development and FEWS NET Framework to CNSA Observatories and Partners.

SECTION IV

WORK PLAN

A. SO 1—Early Warning of Actual and Potential Hazards and Food Insecurity

IR 1.1 Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported

Activities under this IR generally concern seasonal monitoring and assessments. In most countries, FEWS NET staff will participate in pre-season, mid-season, and pre- and post-harvest assessments. These are important activities to monitoring the progress of the growing season and to detect agro-climatic anomalies. Some of the assessments will be carried out jointly with national and regional partners, e.g. CILSS/FAO/WFP in western Africa, VACs in southern Africa, and FSNAU in Somalia. FEWS NET will also carry out independent assessments where appropriate, especially to follow-up with in-depth assessments when anomalies are detected. The home office will support national technical managers by reviewing tools that are designed according to the livelihood zones to be visited.

Monitoring activities also include regular analysis of remote sensing products including RFE, eMODIS NDVI, and WRSI. The USGS regional scientists will support field offices by performing analysis with geoWRSI using field-observed parameters.

For remote monitoring, FEWS NET continue regular contacts with partners in RM countries. The regional remote monitoring coordinator (RMC) for West Africa and other regional team members will visit the Central African Republic, Guinea, Liberia, Senegal, and Sierra Leone during the agricultural season to touch base with partners and USAID missions. The RMC will also participate in pre-harvest evaluation missions to those countries. We have incorporated coverage of Burundi into the scope of the Rwanda office. The southern Africa regional team will cover Angola, Lesotho, and Madagascar.

Table I shows the list of activities by country that will address IR 1.1 during this planning period. Detail descriptions of the activities are included in Annex.

Table I. Activities programmed by each FEWS NET office under IR 1.1

Office	Activity
Home Office	Support monitoring efforts: data collection tool development, assessment planning, and participation in field missions
Western Africa	Carry out seasonal monitoring and assessment in presence and RM countries
Western Africa	Collect food security data and information in RM countries
Western Africa	Contribute to EFSA in remote monitoring countries
Western Africa	Participate in annual joint harvest assessment in presence and RM countries
All West Africa Countries	Carry out off season harvest and mid-consumption year integrated food security assessment
All West Africa Countries	Carry out start-of season assessment
All West Africa Countries	Carry out mid-season crop assessment in selected priority areas
All West Africa Countries	Participate in joint pre-harvest evaluation
Mali	Carry out crop and market monitoring in Senegal
Mauritania	Carry out flood-recession and off-season crop monitoring and assessment
Mauritania	Participate in annual joint pre-harvest assessment mission
Niger	Participate in joint household food insecurity survey

Office	Activity
Nigeria	Carry out food security assessment in the Northeast Zone
Nigeria	Carry out post-harvest and flood assessment
Eastern Africa	Carry out end- of-season food security assessment in the bimodal and unimodal areas of Tanzania
Djibouti	Carry out seasonal assessment in key areas of concern including the Obock and the Southeastern and Northwestern Pastoral Livelihood Zones
Ethiopia	Carry out bi-annual multi-agency seasonal assessment
Ethiopia	Carry out mid-Belg seasonal assessment in the northern and southern Belg producing area of Ethiopia depending on seasonal performance
Ethiopia	Carry out mid-Meher seasonal assessment in the eastern marginal Meher producing areas of Ethiopia depending on seasonal performance
Ethiopia	Carry out rapid food security assessment in selected priority areas
Kenya	Carry out Food Security Assessment in the High-and Medium Potential Areas (HMPA) of the rift valley and western Kenya
Kenya	Carry out mid-season assessment in pastoral and marginal agriculture areas
Kenya	Carry out national bi-annual food security assessment for pastoral and marginal agriculture areas
Rwanda	Carry out seasonal and harvest assessment
Rwanda	Participate in Comprehensive Food Security Analysis (CFSVA) with partners
Sudan	Carry out food security assessment in areas of concern
Sudan	Carry out mid-season crop assessment in surplus producing areas of Sudan
Sudan	Participate in annual Crop and Food Security Assessment Mission (CFSAM) with partners
Somalia	Carry out Jilaal (dry season) impact assessment
Somalia	Carry out post Deyr (short rains) national seasonal assessment and analysis
Somalia	Carry out post Gu (long rains) national seasonal assessment and analysis
Somalia	Carry out rapid assessment during the start of Deyr (short rains) and Gu (long rains) seasons
Somalia	Carry out <i>Xagaa</i> (dry season) and <i>Karan</i> (rainy season) impact assessment
South Sudan	Carry out rapid interagency food security assessment in areas of concern in greater Upper Nile
South Sudan	Participate in the Annual Needs and Livelihood Analysis (ANLA) through analysis of food security
South Sudan	Participate in the FAO-led Crop and Food Security Assessment Mission (CFSAM)
South Sudan	Participate in the Food Security Monitoring System (FSMS) data collection/field visits
Uganda	Carry out Food Security and vulnerability assessment in Karamoja
Uganda	Carry out post-harvest food security assessment and monitoring in Karamoja
Yemen	Carry out field trips in key areas of concern and collect information that is relevant to food security analysis for Abyan, Lahaj, Aldhale'a and Hajjah
Southern Africa	Carry out field assessment in Angola areas of concern
Southern Africa	Carry out field assessment in Madagascar areas of concern
Southern Africa	Participate in selected country seasonal assessment
Southern Africa	Participate in USDA-led crop assessment
Malawi	Carry out seasonal food security field assessment in selected priority areas
Malawi	Participate in Malawi Vulnerability Assessment Committee food security assessment
Malawi	Participate in National (Ministry of Agriculture) Annual Production Estimates Survey (APES)
Mozambique	Carry out mid-season crop assessment in selected priority areas
Mozambique	Carry out pre-harvest crop assessment
Mozambique	Carry out start-of-season assessment
Mozambique	Participate in annual food security assessment
Zambia	Carry out GeoWRSI analysis to feed into the Farming Season Working Group (FSWG) report
Zambia	Carry out mid-season crop assessment in selected priority areas
Zambia	Carry out pre-harvest crop assessment for preliminary maize yield estimate
Zambia	Participate in vulnerability assessment, analysis, and report writing
Zimbabwe	Participate in national level rural and urban food and nutrition security assessment which include ZIMVAC assessment and nutrition surveys

Office	Activity
Latin America and the Caribbean	Collaborate in special assessments, including EFSA, in the four Central American countries with partners
Latin America and the Caribbean	Participate in seasonal assessments in RM countries (Honduras, Nicaragua and El Salvador)
Latin America and the Caribbean	Participate in the monthly seasonal forecast conferences of USGS/NOAA (and coordinating / collecting inputs from countries)
Guatemala	Collaborate in special assessments, including EFSA, with partners
Guatemala	Participate in seasonal assessments as needed
Haiti	Carry out monthly crops and food assessment in selected priority areas
Haiti	Collaborate with CNSA in harvest assessment
Afghanistan	Carry out joint pre-harvest assessment with MAIL, WFP, and FAO
Afghanistan	Carry out post-harvest or in-depth assessment

IR 1.2 Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed

While IR 1.1 is designed to focus attention on monitoring anomalies, IR 1.2 is designed to provide sectoral context in markets and trade, health and nutrition and livelihoods. This IR addresses regular monitoring and assessment in these technical sectors as well as special activities aimed to provide input to seasonal monitoring and integrated food security analysis. IR 1.3 ensures the integration of the various technical disciplines and IR 2.1 focuses on improvements, innovation, and research.

Most field activities for this IR fall into one of the following categories:

- Market and price monitoring (price bulletin, Price Watch)
- Market assessment and studies
- Urban market monitoring
- Cross-border trade monitoring
- Compiling and collecting nutrition data
- Livelihoods information

The Home Office team provides support to field staff on these activities including data collection tool development, assessment planning, food security database creation and maintenance. Where required, Home Office staff also participates in field assessment activities.

Another method for regular monitoring is through the use of field monitors. The monitors are placed at key locations to collect relevant food security information including market prices, commodity flow, volume of trade, and population and livestock movements. Since FY 2013, FEWS NET has also assumed responsibility over the FAMIS (Food and Agriculture Market Information System) in Sudan. This provides another source of market prices and food security information.

For the FY 2015 work plan, we included an activity that was only carried out in an ad hoc fashion previously. This involves carrying out regular livelihoods outcome analysis in countries where livelihoods baseline information is available. The livelihoods advisor and field-based livelihoods specialists will guide and support this activity. This is a reflection of the increasing applied use of livelihoods information to frame food security outlook analyses.

Table 2 contains a list of IR 1.2 activities by country for FY 2015. Detail descriptions of the activities are included in Annex.

Table 2. Activities programmed by each FEWS NET office under IR 1.2

Office	Activity
All Offices	Collect key parameters and perform outcome analysis
All Offices	Collect, process, update, and manage FEWS NET national databases on market prices, assistance flows, beneficiaries, and other key indicators for monitoring and analysis
All Offices	Draft and submit country Price Watch narrative to RO and HO
All Offices	Update nutrition database regularly when new survey results become available
All Livelihoods Specialists	Provide livelihoods support to field assessment and method and tool development
All Livelihoods Specialists	Provide technical support to FOs when implementing outcome analysis
All Regional Offices	Draft and submit regional Price Watch narrative to HO
All Regional Offices	Perform price projection analysis for regional assumptions
Home Office	Conduct SMART survey/nutrition assessment in the Eastern and Western regions of Guatemala
Home Office	Manage population modeling for South Sudan
Home Office	Provide special nutrition support to South Sudan
Home Office	Provide technical review of regular, occasional, and ad hoc sectoral products
Home Office	Support SMART survey/nutrition assessment in Senegal
All West Africa	Participate in joint market and trade assessment
Western Africa	Conduct SMART survey/nutrition assessment in Senegal if required
Western Africa	Perform monthly regional price analysis as input to joint regional price reporting
Western Africa	Provide technical support to Mauritania market analysis
Western Africa	Provide technical support to Nigeria market analysis
Mali	Collect key parameters and perform outcome analysis for Mali and Senegal
Mali	Support and participate in SMART survey/nutrition assessment in Senegal
Mauritania	Conduct weekly and monthly price data collection through FEWS NET enumerators in Mauritania
Niger	Participate in joint nutrition survey
Nigeria	Conduct weekly and monthly price data collection through FEWS NET enumerators in Nigeria
Chad	Conduct weekly and monthly price data collection through FEWS NET enumerators in Chad
Eastern Africa	Assist in the development of a food commodity price data collection system in the Karamoja region of Uganda
Eastern Africa	Conduct seasonal and market performance assessment in unimodal and bimodal areas and network of food traders
Eastern Africa	Design and start a simple market information system for the conflict affected states of South Sudan
Eastern Africa	Provide special markets and trade support to South Sudan
Eastern Africa	Provide special nutrition support to South Sudan
Eastern Africa	Provide technical guidance to markets and trade assessment in Ethiopia
Eastern Africa	Provide technical guidance to markets and trade assessment in Kenya
Eastern Africa	Provide technical guidance to markets and trade assessment in Tanzania
Eastern Africa	Update market cost and arbitrages in Tanzania
Djibouti	Supervise cross border enumerators with on-site visits to cross-border and trade points
Sudan	Conduct weekly and monthly price data collection through FEWS NET enumerators in Sudan
Somalia	Conduct weekly and monthly price data collection through FEWS NET enumerators in Somalia
Somalia	Supervise cross border enumerators with on-site visits to cross-border and trade points
South Sudan	Conduct weekly and monthly price data collection through FEWS NET enumerators in South Sudan
South Sudan	Update the market functioning and trade routes database for conflict affected states
Uganda	Conduct markets assessment trip to northern Uganda to assess impact of South Sudan refugees on markets and updating the marketing costs database

Office	Activity
Uganda	Develop a food commodity price data collection system in the Karamoja region of Uganda
Uganda	Supervise cross border enumerators with on-site visits to cross-border and trade points
All Southern Africa Countries	Collect and analyze information on key import and export commodities from official sources to update the cereal balance sheet
Southern Africa	Conduct bi-weekly and monthly price data collection through FEWS NET enumerators in Angola
Malawi	Participate in Malawi Vulnerability Assessment Committee market assessment
Zambia	Participate in analysis and reporting for the food trade bulletin by ACTESA
Guatemala	Support and participate in SMART survey/nutrition assessment in the Eastern and Western regions of Guatemala
Haiti	Conduct weekly and monthly price data collection through FEWS NET enumerators in Haiti
Afghanistan	Draft and submit Price Watch narratives for Afghanistan and Tajikistan to HO

IR 1.3 Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed

IR 1.3 is where food security analysis and early warning happens. With anomalies assessed under IR 1.1 and the sectoral context of IR 1.2, this intermediate result is the outcome of integrated analysis. Traditionally, food security practitioners have used the convergence of indicators to analyze current conditions. FEWS NET championed the scenario development method, where analysts use the best available information, including those obtained from field assessments, to formulate a set of assumptions for the future behavior of key food security drivers. This allows the analysts to determine the impact of these drivers on household food security. Livelihoods information and data provide the clue to how households will react in light of the anticipated impact, therefore allowing the analysts to provide early warning of possible food security outcomes.

Under this IR, field staff will carry out quarterly food security outlook analyses. For the remaining months, the project will provide food security update reports. Each regional office is planning scenario development workshops to include partners in the analysis and to prepare region-wide assumptions to inform the Outlooks; and in West Africa, FEWS NET will continue to produce a joint food security bulletin with CILSS.

USAID is reviewing the policy on reporting, which may affect the timing of certain reports. At the same time senior management is also reviewing guidance for implementation of the option to skip traditional monthly reports, substituting it with other information products and network development activities. Whereas this option has been available since mid-FY 2014, the guidance under consideration will result in a systematic approach instead of the current ad hoc application.

FEWS NET receives ad hoc request for special data analysis from time to time. As this is a core function of FEWS NET and its occurrence cannot be predicted, ad hoc analysis is not explicitly programmed in work planning. However the Ebola crisis is deepening in West Africa and FEWS NET anticipates the need to monitor, analysis, and report on its impact at least through FY 2015, we have included an explicit work plan activity to address the Ebola crisis.

The list of activities is shown in Table 3. Detail descriptions of the activities are included in Annex.

Table 3. Activities programmed by each FEWS NET office under IR 1.3

Office	Activity
All Field Offices	Contribute to the monthly Food Assistance and Outlook Brief (FAOB)
All Regional Offices	Monitor, assess, and perform analysis in preparation for regional assumption building
All Regional Offices	Produce regional assumptions report

Office	Activity
All Regional Offices	Review national quarterly performance and M&E report; prepare regional quarterly performance and M&E report, and submit to HO
All Regional Offices	Review SSTs from national offices
All Regional Offices	Support FOs in developing national assumptions for nutrition, market, agroclimatology, and livelihood
All Country Offices	Perform scenario development analysis; produce and publish quarterly national Food Security Outlook (FSO) reports
All Country Offices	Prepare quarterly performance and M&E report and submit to RO and HO
All Country Offices	Produce and publish monthly food security reports, including Food Security Outlook Update (FSOU) and special reports
Home Office	Continue to monitor the Ebola crisis in West Africa; collect information and data; perform integrated food security analysis incorporating impact of crisis
Home Office	Draft and publish monthly Price Watch
Home Office	Prepare and submit quarterly performance report for each technical sector; SMT prepare and submit quarterly management and financial report
Home Office	Review and compile all quarterly performance reports from HO, RO, and FO into consolidated project performance report and submit to USAID
Home Office	Provide in-person technical support to selected field offices in the development of SSTs
Home Office	Provide livelihoods support to field assessment and method and tool development
Home Office	Provide technical review and publish South Sudan Special Crisis Market bulletin
Home Office	Provide technical review of bi-monthly Chad market bulletin
Home Office	Provide technical review of Central America market bulletin (with OIMA)
Home Office	Provide technical review of East Africa cross border trade bulletin
Home Office	Provide technical review of joint West Africa regional market report
Home Office	Provide technical review of Monthly Sudan FAMIS report
Home Office	Provide technical review of Zambia market bulletin (with ACTESA)
Home Office	Provide technical support for coffee and labor market monitoring in Central America
Home Office	Provide the Ethiopia team with technical assistance for understanding current market dynamics and implications for the scenario building process
Home Office	Provide the LAC team with technical assistance for understanding current market dynamics and implications for the scenario building process
Home Office	Provide the Mauritania team with technical assistance for understanding current market dynamics and implications for the scenario building process
Home Office	Provide the South Sudan team with technical assistance for understanding current market dynamics and implications for the scenario building process
Home Office	Provide the West Africa RMC with technical assistance for understanding current market dynamics and implications for the scenario building process in Ebola affected countries
Home Office	Publish price bulletins
Home Office	Review and edit key early warning reports
Home Office	Support FOs and ROs in developing national and regional assumptions
Home Office	Support production and promotion of knowledge base and other monitoring products
Home Office	Write and publish regional key messages for Central America and Central Asia
Western Africa	Continue to monitor the Ebola crisis in West Africa; collect information and data; perform integrated food security analysis incorporating impact of crisis
Western Africa	Collaborate with regional partners to produce a joint West Africa regional market report
Western Africa	Contribute to the monthly Food Assistance and Outlook Brief (FAOB) for remote monitoring countries
Western Africa	Produce a joint CILSS-FEWS NET food security bulletin with CILSS
Western Africa	Produce and publish monthly remote monitoring reports
Western Africa	Produce and publish quarterly regional Food Security Outlook (FSO) reports
Western Africa	Produce regional food security updates
Western Africa	Produce the seasonal monitor report
Western Africa	Provide remote technical support to FO participating in joint nutrition survey
Western Africa	Support FOs in the monitoring and use of nutrition information in food security analysis
Burkina Faso	Produce and publish joint quarterly report on market analysis

Office	Activity
Mali	Produce and publish monthly remote monitoring report for Senegal
Eastern Africa	Produce and publish monthly remote monitoring report for Tanzania
Eastern Africa	Produce and publish quarterly regional Food Security Outlook (FSO) reports
Eastern Africa	Produce the seasonal monitor report
Eastern Africa	Provide technical assistance to South Sudan in scenario development and outlook preparation
Eastern Africa	Provide technical assistance to Yemen in scenario development and outlook preparation
Eastern Africa	Support FOs in the monitoring and use of nutrition information in food security analysis
Eastern Africa	Write and publish the East Africa informal cross-border trade report in collaboration with partners under IGAD's Food Security and Nutrition Working Group (FSN WG)
Rwanda	Produce and publish monthly remote monitoring report for Burundi
Sudan	Write and publish monthly FAMIS market updates
Somalia	Contribute and write climate and market sections of FSNAU's Food Security and Nutrition Briefs (FSNB)
Somalia	Write and publish dekadal Rain Watches during Gu and Deyr rainy seasons
South Sudan	Prepare dekadal seasonal monitoring report
South Sudan	Write the crisis market monitoring report
Southern Africa	Produce and publish Lesotho RM report
Southern Africa	Produce and publish quarterly regional Food Security Outlook (FSO) reports
Latin America and the Caribbean	Produce and publish monthly remote monitoring report for Honduras, Nicaragua and El Salvador
Latin America and the Caribbean	Produce the seasonal monitor report
Latin America and the Caribbean	Write and publish an annual special report on impacts of coffee rust on food security
Latin America and the Caribbean	Write and publish regional key messages
Latin America and the Caribbean	Write and publish the market & trade regional report with the OIMA regional network
Guatemala	Provide technical input to the regional coffee special report
Afghanistan	Produce and publish monthly remote monitoring report for Tajikistan

IR 1.4 FEWS NET Information and Reports Effectively Communicated and Disseminated

As an activity that aims to provide early warning, communications is a key feature of FEWS NET. In FY 2014, we introduced a re-designed FEWS NET website and readership has increased steadily. The communications advisor will continue to work with the project to increase subscription to the website and increased use of social media to proactively disseminate key reports. The advisor will also provide staff training on subjects including media interaction, presentation skills, time management, key messages, and other strategic communications skills.

For field offices, this IR is achieved through proactively disseminating all reports and products in hard copies, electronically and in briefings. Dissemination of information and reports is a core responsibility and not explicitly included in the work plan. Many field offices have updated their stakeholder distribution lists and this process will continue through the year in all offices.

FEWS NET technical managers will continue to proactively engage their USAID mission and US Embassies to provide regular in-person presentation of current and projected food security outcomes. They are also ready to answer ad hoc questions from USAID missions on broader food security issues, to support other mission activities, such as the Ebola crisis in West Africa.

Table 4. Activities programmed by each FEWS NET office under IR 1.4

Office	Activity
All Offices	Provide briefings to USAID, US Embassy, and key partners on food security status, outlook, and issues
All Offices	Improve report/information distribution and build audiences
Home Office	Provide timely updates to USAID on the impact of the Ebola crisis on food security in West Africa
Home Office	Develop and deliver the monthly Food Assistance Outlook Brief (FAOB)
Home Office	Provide quarterly public briefings on regions of concern
Home Office	Increase attendance at public briefings
Home Office	Conduct FEWS NET information user survey
Home Office	Maintain and grow website, and increase web traffic
Home Office	Support the development of web content beyond regular reporting
Home Office	Produce content for and promote fews.net blog
Home Office	Ensure website Section 508 compliance
Home Office	Increase email subscribers and social media following
Home Office	Launch country-based outreach campaigns in select countries
Home Office	Collect and report website analytics
Home Office	Manage media requests for information
Home Office	Develop and maintain FEWS NET Contact Directory
Home Office	Provide technology support for HO and FO
Home Office	Manage FEWS Amazon Web Services (AWS) and GIS server
Home Office	Maintain Data Warehouse
Home Office	Update livelihood sections of website and livelihood archives
Home Office	Build audiences for FEWS NET's livelihood products and research
Home Office	Work with communications advisor to provide guidance on the formatting of the new ACTESA market and price bulletin
Home Office	Work with communications advisor to provide guidance on the formatting of the new Chad market bulletin
Western Africa	Collaborate with CILSS/AGRHYMET to brief USAID/WA
Western Africa	Coordinate with CILSS to disseminate the joint CILSS-FEWS NET food security bulletin
Western Africa	Coordinate with regional partners to disseminate the joint West Africa regional market report
Western Africa	Provide timely updates to USAID on the impact of the Ebola crisis on food security in West Africa
Burkina Faso, Mali, Mauritania, Niger	Collaborate with SAP and key partners to provide joint monthly food security briefing in-country
Chad	Deliver joint briefing with SISAAP (the national EVWS) during regular FS cluster meetings
Nigeria	Collaborate with HO Communications Advisor to launch outreach and audience building campaign
Eastern Africa	Present the regional Food Security Outlook during the three climate outlook fora held within the region
Kenya	Collaborate with HO Communications Advisor to launch outreach and audience building campaign
Rwanda	Disseminate the remote monitoring report to key partners and members of the Burundi food security cluster and IPC group
Sudan	Publish and disseminate Sudan livelihood profiling report and spreadsheet to partners
Southern Africa Regional and Country Offices	Collaborate with HO Communications Advisor to launch outreach and audience building campaign
Latin America and the Caribbean	Provide feedback and input to the communication products on lessons learned in network development
Guatemala	Collaborate with HO Communications Advisor to launch outreach and audience building campaign
Guatemala	Provide feedback and input to the communication products on lessons learned in network development
Haiti	Support CNSA in its relation with mass media

E. SO 2—Improved Quantity, Quality and Timeliness of Early Warning Information and Outlook

IR 2.1 FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied

FEWS NET has adopted a unified analytical approach to monitoring and assessing food security in presence as well as non-presence countries. This approach is founded on the creation and maintenance of a knowledge base consisting of livelihoods, markets and trade, agricultural statistics, nutrition, and other relevant data and information. This provides the context for identifying key geographic areas for monitoring and assessments, and the key indicators to watch. IR 2.1 represents our work in creating, updating, maintaining and applying this framework.

In FY 2014, FEWS NET developed and piloted sector strategies to upgrade the knowledge base and context for markets and trade and nutrition. In FY 2015, we will continue to update this database for select priority countries. We will also continue to complete the updating of livelihoods information, in collaboration with other HEA actors. The following is a summary of all planned knowledge base activities, including full updates, verifications, and minor adjustments led by FEWS NET or network partners:

- Livelihood activities: Burkina Faso, DRC, Ethiopia, Guatemala Honduras, Haiti, Kenya, Mali, Mauritania, Mozambique, Nigeria, Somalia, Yemen, Zambia
- Markets and trade activities: Angola, Burkina Faso, Central Asia, Chad, DRC, Ethiopia, Haiti, Mozambique, Nigeria, Rwanda, Tanzania, Uganda, Zambia, Zimbabwe
- Nutrition activities: Guatemala, Kenya, Malawi, Niger
- Labor market context: Guatemala, Malawi, Rwanda
- Herd dynamics model testing: Chad, Mauritania

The details of these activities are summarized in table 5. Due to our new approach to cross-reference all special activities and assign responsibilities to all participants, some activities may appear to be duplicated across offices; this is intentional to make sure all offices involved have the activity explicitly in their respective work plans.

Table 5. Activities programmed by each FEWS NET office under IR 2.1

Office	Activity
All Regional Offices	Assist FOs to collect and assess historical food insecure population data and prepare for management by data warehouse
All Regional Offices	Assist FOs to collect historical agricultural production data and prepare for management by data warehouse
All Regional Offices	Collaborate with HO and NTMs to define the data structure for historical agricultural production data for the FEWS NET data warehouse
All Regional Offices	Collaborate with HO and NTMs to define the data structure for historical food insecure population data for the FEWS NET data warehouse
Regional Livelihoods Specialists	Conduct a desk review of livelihood products and identify plans and priorities for FY 2016
Regional Livelihoods Specialists	Maintain livelihood database and archive
All Field Offices	Collect and assess historical food insecure population data and prepare for management by data warehouse
All Field Offices	Collect historical agricultural production data and prepare for management by data warehouse
Home Office	Analyze existing SMART survey data from UNICEF Kenya to identify risk factors for malnutrition
Home Office	Carry out banana wilt/cassava mosaic impact study for DRC
Home Office	Carry out resilience measurement using HEA outcome analysis in Ethiopia
Home Office	Carry out resilience measurement using HEA outcome analysis in Haiti
Home Office	Carry out resilience measurement using HEA outcome analysis in Mozambique

Office	Activity
Home Office	Carry out the gold mining Study in Burkina Faso
Home Office	Clean and organize spatial data for management by data warehouse
Home Office	Collaborate with RO to update livelihoods information and data for the northeastern highlands Belg area of Ethiopia
Home Office	Complete evaluation of Somalia monetization program
Home Office	Complete lean season maps for all FEWS NET countries
Home Office	Complete Mauritania baselines
Home Office	Conduct background research, lead network workshop, and draft Central Asia market context report
Home Office	Conduct background research, lead network workshop, and draft DRC market context report
Home Office	Conduct background research, lead network workshop, and draft Ethiopia market context report
Home Office	Conduct background research, lead network workshop, and draft Haiti market context report
Home Office	Conduct background research, lead network workshop, and draft Nigeria market context report
Home Office	Conduct background research, lead network workshop, and draft Zambia market context report
Home Office	Conduct literature review on the labor market of Malawi
Home Office	Conduct Nutrition Causal Analysis study in Niger
Home Office	Conduct study to understand the dynamics of the labor market in Malawi
Home Office	Continue to develop the nutrition database and integrate it into the FEWS NET data warehouse
Home Office	Coordinate the gold mining Study in Burkina Faso
Home Office	Define the data structure for historical agricultural production data for the FEWS NET data warehouse
Home Office	Define the data structure for historical food insecure population data for the FEWS NET data warehouse
Home Office	Extrapolate and validate lessons learned from Burkina Faso gold mining study to Mali and Guinea
Home Office	Finalize Burkina Faso market context report
Home Office	Incorporate East and Southern Africa cross-border trade data into FEWS NET data warehouse
Home Office	Initiate and complete DRC livelihoods zonings plus
Home Office	Initiate and complete Mozambique rapid livelihood profiles (TO-3)
Home Office	Participate in herd dynamics model verification in Chad
Home Office	Participate in herd dynamics model verification in Mauritania
Home Office	Prepare a concept note on the structure and content of a humanitarian assistance module for the FEWS NET data warehouse
Home Office	Prepare nutrition context document for Guatemala
Home Office	Prepare nutrition context document for Malawi
Home Office	Prepare nutrition context document for Niger
Home Office	Provide technical review of West Africa mining sector study
Home Office	Provide training to LAC FOs and RO on FEWS NET price data warehouse
Home Office	Provide training to Southern Africa FOs and RO on FEWS NET price data warehouse
Home Office	Provide training to West Africa FOs and RO on FEWS NET price data warehouse
Home Office	Review the livelihood zoning in Yemen and explore feasibility for creating profiles
Home Office	Support background research, network workshop, and creation of Chad market context report
Home Office	Support background research, network workshop, and creation of southern Mozambique market context report
Home Office	Support background research, network workshop, and creation of Tanzania market context report
Home Office	Support background research, network workshop, and creation of Uganda market context report
Home Office	Support background research, network workshop, and creation of Zimbabwe market context report
Home Office	Support development of a Plan of Action for the Malawi livelihood zone baselines update assessment
Home Office	Support herd dynamics model verification in West Africa
Home Office	Support KFSSG-led Kenya livelihoods survey and database update
Home Office	Support labor market monitoring pilot for Guatemala
Home Office	Support literature review on the labor market of Rwanda
Home Office	Support refinement of market context documents for Angola
Home Office	Support research for Mozambique Value Chain Studies (TO-3)

Office	Activity
Home Office	Support RO and FO to complete the Haiti livelihood baseline
Home Office	Support RO and FO to update livelihoods information and data for the northeastern highlands Belg area of Ethiopia
Home Office	Support study to understand the dynamics of the labor market in Malawi
Home Office	Support the verification of livelihood zones in Honduras
Home Office	Upload archive documents with appropriate tags to the website
All West Africa Offices	Organize price data and participate in the prices data warehouse training
Western Africa	Complete Mauritania baselines
Western Africa	Complete the Haiti livelihood baseline
Western Africa	Conduct herd dynamics model verification in West Africa
Western Africa	Coordinate and support the nutritional causal analysis in Niger
Western Africa	Draft and finalize the Burkina Faso market context report
Western Africa	Extrapolate and validate lessons learned from Burkina Faso gold mining study to Mali and Guinea
Western Africa	Initiate and complete Nigeria livelihood zone verification and rapid livelihood profiles
Western Africa	Maintain nutrition database for West Africa countries and analyze levels of acute and chronic malnutrition
Western Africa	Participate in the validation of Mali livelihood zoning map update
Western Africa	Prepare nutrition context document for Niger
Western Africa	Support and oversee country offices in updating the nutrition database
Western Africa	Support background research, network workshop, and creation of Chad market context report
Western Africa	Support background research, network workshop, and creation of Nigeria market context report
Western Africa	Support national process to review the Burkina Faso livelihood zoning map
Western Africa	Support the gold mining Study in Burkina Faso
Western Africa	Support validation of small changes made to the livelihood zones of Chad
Burkina Faso	Collaborate with the RO to draft and finalize the Burkina Faso market context report
Burkina Faso	Coordinate and support the gold mining Study in Burkina Faso
Burkina Faso	Participate in national process to review the Burkina Faso livelihood zoning map
Mali	Extrapolate and validate lessons learned from Burkina Faso gold mining study to Mali and Guinea
Mali	Organize in collaboration with the HEA group a field verification to update and validate the Mali livelihood zoning
Mauritania	Participate in herd dynamics model verification in Mauritania
Niger	Participate in HEA rapid baselines in selected livelihood zones
Niger	Support the nutritional causal analysis in Niger
Nigeria	Participate in and support Nigeria livelihood zone verification and rapid livelihood profiles
Nigeria	Setup cross-border monitoring system
Nigeria	Support background research, network workshop, and creation of Nigeria market context report
Chad	Conduct background research, lead network workshop, and draft Chad market context report
Chad	Participate in herd dynamics model verification in Chad
Chad	Validate small changes made to the livelihood zones of Chad
Eastern Africa	Conduct background research, lead network workshop, and draft Tanzania market context report
Eastern Africa	Conduct background research, lead network workshop, and draft Uganda market context report
Eastern Africa	Establish and maintain nutrition database for East Africa countries and analyze levels of acute and chronic malnutrition
Eastern Africa	Incorporate East Africa cross-border trade data into FEWS NET data warehouse
Eastern Africa	Participate in review of SADC-led Tanzania livelihood baseline and HEA outcome analysis
Eastern Africa	Prepare nutrition context document for Malawi
Eastern Africa	Review the livelihood zoning in Yemen and explore feasibility for creating profiles
Eastern Africa	Support and oversee country offices in updating the nutrition database
Eastern Africa	Support background research, network workshop, and creation of Ethiopia market context report
Eastern Africa	Support KFSSG-led Kenya livelihoods survey and database update
Eastern Africa	Support the analysis of existing SMART survey data from UNICEF Kenya to identify risk factors for malnutrition

Office	Activity
Eastern Africa	Update livelihoods information and data for the northeastern highlands Belg area of Ethiopia
Ethiopia	Collaborate with HO to conduct resilience measurement using HEA outcome analysis in Ethiopia
Ethiopia	Collaborate with RO to update livelihoods information and data for the northeastern highlands Belg area of Ethiopia
Ethiopia	Enhance the knowledge base by updating production, nutrition and macro-economic databases
Ethiopia	Support background research, network workshop, and creation of Ethiopia market context report
Kenya	Conduct a study using existing baselines in northern Kenya on the livelihoods of pastoral drop outs
Kenya	Support KFSSG-led Kenya livelihoods survey and database update
Rwanda	Conduct literature review on the labor market of Rwanda
Rwanda	Support background research, network workshop, and creation of Rwanda market context report
Sudan	Establish three new cross-border trade monitoring sites in collaboration with partners
Somalia	Co-lead and participate in rezoning, validation, and creation of a new Somalia livelihoods product
Uganda	Support background research, network workshop, and creation of Uganda market context report
Yemen	Initiate regular price update for the Yemen price database; investigate additional sources for price data
Yemen	Work with HO and RO to review the livelihood zoning in Yemen and explore feasibility for creating profiles
All Southern Africa Offices	Organize price data and participate in the prices data warehouse training
Southern Africa	Conduct background research, lead network workshop, and draft southern Mozambique market context report
Southern Africa	Conduct background research, lead network workshop, and draft Zimbabwe market context report
Southern Africa	Incorporate Southern Africa cross-border trade data into FEWS NET data warehouse
Southern Africa	Refine market context documents for Angola
Southern Africa	Support background research, network workshop, and creation of Zambia market context report
Southern Africa	Support development of a Plan of Action for the Malawi livelihood zone baselines update assessment
Southern Africa	Support SADC-led Mozambique baseline and LIAS development
Southern Africa	Support SADC-led Zambia Livelihood baselines and LIAS development
Southern Africa	Support study to understand the dynamics of the labor market in Malawi
Malawi	Support development of a Plan of Action for the Malawi livelihood zone baselines update assessment
Malawi	Support study to understand the dynamics of the labor market in Malawi
Mozambique	Collaborate with HO to conduct resilience measurement using HEA outcome analysis in Mozambique
Mozambique	Oversee completion of the write up of the merged Livelihood profiles
Mozambique	Participate in SADC-led Mozambique baseline and LIAS development
Mozambique	Support and participate in background research, network workshop, and creation of southern Mozambique market context report
Zambia	Participate in SADC-led Zambia Livelihood baselines and LIAS development
Zambia	Support background research, network workshop, and creation of Zambia market context report
Zimbabwe	Support background research, network workshop, and creation of Zimbabwe market context report
All LAC Offices	Organize price data and participate in the prices data warehouse training
Latin America and the Caribbean	Collaborate and participate with the Guatemala office in the update of the livelihood zone map
Latin America and the Caribbean	Collaborate with OIMA Network in the regional coordination of their database
Latin America and the Caribbean	Collaborate with the market & trade advisor on the creation of the knowledge base of Haiti
Latin America and the Caribbean	Support background research, network workshop, and creation of Haiti market context report
Latin America and the Caribbean	Support labor market monitoring pilot for Guatemala
Latin America and the Caribbean	Support the verification of livelihood zones in Honduras
Guatemala	Conduct labor market monitoring pilot for Guatemala
Guatemala	Produce a strategy document to establish a labor monitoring system in Guatemala
Guatemala	Update the livelihood zone map

Office	Activity
Haiti	Collaborate with HO to complete the Haiti livelihood baseline
Haiti	Support background research, network workshop, and creation of Haiti market context report
Afghanistan	Support and participate in background research, network workshop, and creation of Central Asia market context report

IR 2.2 High Quality Technical Guidance on Methods and Products Developed and Deployed

FEWS NET Home Office staff has the primary responsibility of providing written technical guidance to technical managers in the field to help them stay current with assessment and analytic methods. Guidance released to-date include those on scenario development, price projection, and livelihoods zoning plus. In FY 2015, we plan to complete a number of guidance documents in all technical sectors; the regional specialists will have a large role in supporting the advisors in these activities. More details for activities programmed under IR 2.2 are included in the following table.

Table 6. Activities programmed by each FEWS NET office under IR 2.2

Office	Activity
Home Office	Complete and translate markets and trade knowledge base (market context document) guidance notes
Home Office	Complete research on current consideration of aid in scenario building
Home Office	Conclude evaluation of rapid livelihood profile methods
Home Office	Conclude herd dynamics guidance package
Home Office	Conclude livelihood zoning and livelihood product choice guidance package
Home Office	Conduct local and regional food aid procurement feasibility study pilot in Southern Africa
Home Office	Conduct local and regional food aid procurement feasibility study pilot in Western Africa
Home Office	Coordinate the development, summarization, finalization, and translation of sectoral guidance and training modules
Home Office	Create and distribute communications training modules
Home Office	Develop guidance and training module on humanitarian assistance assumptions
Home Office	Develop IPC Phase case studies
Home Office	Draft guidance on FEWS NET approach to outcome analysis
Home Office	Draft guidance on the use and analysis of secondary data for zoning and baselines, including key elements to use and procedure
Home Office	Finalize full price projections training package and translate into French and Spanish
Home Office	Investigate method for improving the understanding of IDP livelihood in conflict-affected areas and their long-term dependency on external assistance
Home Office	Investigate the feasibility of producing livelihood profiles for conflict-affected areas of Sudan and propose a method, if appropriate
Home Office	Investigate the use of household surveys to inform livelihood baselines
Home Office	Prepare and present intensive training on integration of nutrition data into food security analysis at All FEWS annual meeting
Home Office	Produce guidance note for performing local and regional food aid procurement feasibility study
Home Office	Strengthen external presentations and related guidance
Home Office	Support FEWS NET/FANTA food consumption indicator study
Home Office	Support the development of short courses on key FEWS NET methods
Western Africa	Assist the nutrition advisor to prepare and present intensive training on integration of nutrition data into food security analysis at All FEWS annual meeting
Western Africa	Contribute to local and regional food aid procurement feasibility study pilot in Western Africa
Burkina Faso	Contribute to local and regional food aid procurement feasibility study pilot in Western Africa
Mali	Contribute to local and regional food aid procurement feasibility study pilot in Western Africa
Chad	Produce with partners an enumerators manual for market price collection
Eastern Africa	Assist the nutrition advisor to prepare and present intensive training on integration of nutrition data into food security analysis at All FEWS annual meeting

Office	Activity
Eastern Africa	Investigate method for improving the understanding of IDP livelihood in conflict-affected areas and their long-term dependency on external assistance
Eastern Africa	Investigate the feasibility of producing livelihood profiles for conflict-affected areas of Sudan and propose a method, if appropriate
Eastern Africa	Investigate the use of household surveys to inform livelihood baselines
Sudan	Investigate method for improving the understanding of IDP livelihood in conflict-affected areas and their long-term dependency on external assistance
Sudan	Investigate the feasibility of producing livelihood profiles for conflict-affected areas of Sudan and propose a method, if appropriate
Southern Africa	Assist in the completion of guidance document for rapid HEA and Outcome analysis
Southern Africa	Contribute to local and regional food aid procurement feasibility study pilot in Southern Africa
Southern Africa	Support regional efforts to provide guidance for nutrition integration and urban VAA to NVACs
Zimbabwe	Support the Ministry of Agriculture Economics and Markets and NEWU in updating the Cereal Balance Sheet including facilitating discussion on key components of the balance sheet

IR 2.3 IPC Rolled-out and Development Supported

FEWS NET has adopted the IPC as a classification scale for acute food insecurity. With the official launch of IPC version 2.0, FEWS NET has committed to supporting the roll out of IPC in all countries where it has staff. All FEWS NET offices have included this activity in their work plans to promote IPC version 2.0. This includes coordinating with the IPC to provide training to national partners, participating and leading national IPC workshops and helping to introduce and explain IPC to decision-makers.

In West Africa, FEWS NET has been working with the regional organization CILSS and partners to update the Cadre Harmonisé method to be IPC compatible. After two years of implementation and leadership from the regional organization, CH is now ready for devolvement to the leadership of country technical committees. In FY 2014, CILSS established a program of technical support to national units in each member state with the expressed goal of enabling national leadership on the entire CH process, including data collection and analysis. FEWS NET has identified this as a critical network development objective, to support CILSS in this effort from a regional perspective and to support national units to assume local leadership. The FY 2015 work plan reflects this approach.

For the last two fiscal years, FEWS NET worked with the IPC's Global Support Unit (GSU) to define a scale for classifying chronic food security. After a series of pilots and refinements, the Chronic IPC was finalized in 2014. In September 2014, FEWS NET participated in significant number in a training of trainer program for Chronic IPC in Rome. The objective is to train FEWS NET staff to lead a majority of the eight Chronic IPC roll-outs planned for early FY 2015. Lessons learned from these roll-outs will go into a final refinement of the method, after which FEWS NET plans to sponsor at least three Chronic IPC analyses in FY 2015 in priority countries. More details for activities programmed under IR 2.3 are included in the following table.

Table 7. Activities programmed by each FEWS NET office under IR 2.3

Office	Activity
Home Office	Attend IPC Steering Committee meetings and other IPC events
Home Office	Carry out cross border food security analysis to harmonize understanding of food security outcomes across borders of Ethiopia, Kenya and Somalia
Home Office	Co-facilitate Chronic IPC roll-out in Burundi
Home Office	Co-facilitate Chronic IPC roll-out in Kenya
Home Office	Co-facilitate Chronic IPC roll-out in Nepal
Home Office	Co-facilitate Chronic IPC roll-out in Uganda

Office	Activity
Home Office	Complete IPC Level I certification for all DSG staff
Home Office	Participate in Chronic IPC activities in West Africa: facilitate Chronic IPC rollout in Niger
Home Office	Participate in IPC nutrition technical working group meetings
Home Office	Participate in IPC technical meeting to finalize chronic IPC 1.0
Home Office	Participate in national Acute IPC analysis workshops in the DRC
Home Office	Participate in the IPC Technical Advisory group
Home Office	Provide feedback to Chronic IPC guidance and support its refinement
Home Office	Provide scenario development training to IPC global and regional staff
Home Office	Sponsor / lead chronic IPC analysis in Niger/Haiti/Rwanda
Home Office	Support and host meeting on the IPC caloric thresholds
Home Office	Support the IPC nutrition pilot in Niger
Western Africa	Co-facilitate CH national analysis workshops with CILSS and regional partners
Western Africa	Co-facilitate, with CILSS and regional partners, CH training for national early warning staff and partners
Western Africa	Collaborate with CILSS and regional partners to consolidate regional CH analysis
Western Africa	Collaborate with CILSS and regional partners to continue the refinement of CH while maintaining compatibility with IPC
Western Africa	Coordinate with CILSS and regional partners to establish national CH technical committees and reinforce them to lead data collection, food security assessment, and CH analysis workshops
Western Africa	Participate in CH Technical Committee meetings
Western Africa	Participate in Chronic IPC activities in West Africa: facilitate Chronic IPC rollout in Niger
Western Africa	Participate in Chronic IPC roll-out in Burundi
Western Africa	Participate in IPC nutrition pilot in Niger
Western Africa	Participate in national Acute IPC analysis workshops in CAR
Burkina Faso	Collaborate with SAP to lead national CH analysis
Burkina Faso	Collaborate with SAP to lead national outcomes analysis
Mali	Collaborate with SAP and key partners to conduct CH analysis
Mauritania	Collaborate with SAP to lead national CH analysis
Niger	Collaborate with SAP to lead national CH analysis
Chad	Collaborate with CILSS, WFP, FAO, and the Government of Chad to lead national CH analysis
Eastern Africa	Carry out cross border food security analysis to harmonize understanding of food security outcomes across borders of Ethiopia, Kenya and Somalia
Eastern Africa	Co-facilitate Chronic IPC roll-out in Kenya
Eastern Africa	Co-facilitate Chronic IPC roll-out in Uganda
Eastern Africa	Participate in regional IPC level 2 trainings organized by the regional IPC steering committee
Eastern Africa	Sponsor and lead Chronic IPC analysis in Rwanda
Eastern Africa	Support IPC GSU in training IGAD decision-makers on IPC
Eastern Africa	Support national Acute IPC analysis in South Sudan and Kenya
Ethiopia	Carry out cross border food security analysis to harmonize understanding of food security outcomes across borders of Ethiopia, Kenya and Somalia
Kenya	Carry out cross border food security analysis to harmonize understanding of food security outcomes across borders of Ethiopia, Kenya and Somalia
Kenya	Participate in Chronic IPC roll-out in Kenya
Kenya	Participate in national Acute IPC analysis workshops in Kenya
Rwanda	Participate in Chronic IPC roll-out in Burundi
Rwanda	Participate in national Acute IPC analysis workshops in Burundi
Rwanda	Participate in national Acute IPC analysis workshops in Rwanda
Rwanda	Sponsor and lead Chronic IPC analysis in Rwanda
Rwanda	Support IPC training for decision-makers in collaboration with FAO and Ministry of Agriculture
Sudan	Exchange visit with Somalia to learn experience of IPC analysis
Sudan	Provide input to and participate in national and state level IPC analysis
Sudan	Support IPC training in selected states of Sudan

Office	Activity
Somalia	Carry out cross border food security analysis to harmonize understanding of food security outcomes across borders of Ethiopia, Kenya and Somalia
Somalia	Co-facilitate national Acute IPC analysis
South Sudan	Participate in national Acute IPC analysis workshops in South Sudan
Uganda	Collaborate with the IPC working group in training preparations and implementation of Acute IPC at national level
Uganda	Participate in Chronic IPC roll-out in Uganda
Yemen	Support and participate in Acute IPC analysis in Yemen
Southern Africa	Co-facilitate Chronic IPC roll-out in Zimbabwe
Southern Africa	Co-facilitate IPC analysis in the region to complete IPC Level 2 certification
Malawi	Co-facilitate IPC analysis in country to complete IPC Level 2 certification
Mozambique	Co-lead national Acute IPC Level I training
Mozambique	Organize an Acute IPC analysis workshop after the next annual assessment
Mozambique	Promote and lobby for IPC Chronic Analysis
Zambia	Co-facilitate IPC Level I training and Acute IPC analysis in Zambia
Zambia	Raise awareness and advocate for IPC
Zimbabwe	Co-facilitate IPC analysis in the region to complete IPC Level 2 certification
Zimbabwe	Co-facilitate IPC Level I training and Acute IPC analysis in Zimbabwe
Zimbabwe	Participate in Chronic IPC roll-out in Zimbabwe
Latin America and the Caribbean	Co-facilitate Chronic IPC roll-out in El Salvador
Latin America and the Caribbean	Participate in level II IPC training in the region
Latin America and the Caribbean	Participate in national or sub-regional Acute IPC analyses in RM countries
Guatemala	Participate in level II IPC training in the region
Guatemala	Participate in national Acute IPC analysis workshops in Guatemala
Haiti	Attend IPC level 2 training
Haiti	Participate in Chronic IPC analysis in Haiti
Haiti	Participate in national Acute IPC analysis workshops in Haiti
Haiti	Participate in basic IPC training for decision-makers by IPC/GSU
Haiti	Provide training on IPC to partners and CNSA decentralized observatories
Afghanistan	Participate in national Acute IPC analysis workshops in Afghanistan
Afghanistan	Participate in national Acute IPC analysis workshops in Tajikistan

IR 2.4 Research Efforts of USG Partners Supported

FEWS NET is well known for being at the cutting edge of technology. USG science partners continue to innovate and provide FEWS NET with tools and methods to perform its job. The Home Office staff is tasked to stay abreast of these developments through regular contacts and consultations with USG partners. Field office also participate in regular seasonal forecast teleconferences and provide feedback. In West Africa, the USGS science stationed with the Agrhymet Data Center has a regular program for field net staff to provide observations from field trips with the purpose to improve remote sensing products.

FEWS NET is also working with technology support partner Kimetrica to develop and improve a system of data warehouse for the archiving, management, and analysis of specific data sets. In FY 2014, an initial version of the price data warehouse was introduced to Eastern Africa offices. In FY 2015, Kimetrica will complete training materials for this system and FEWS NET plans to roll out the price data warehouse to remaining offices. FEWS NET is also planning with Kimetrica to continue the development of the data

warehouse for other data sets, including nutrition, agricultural statistics, and food insecure population. Table 8 shows the activities planned for IR 2.4:

Table 8. Activities programmed by each FEWS NET office under IR 2.4

Office	Activity
All Regional Offices	Contribute to/participate in FEWS NET monthly forecast review
Home Office	Collaborate with Kimetrica in the development of the agricultural production data warehouse
Home Office	Collaborate with Kimetrica in the development of the food insecure population data warehouse
Home Office	Participate in FEWS NET science meeting
All Western Africa Offices	Collaborate with USGS and provide field information/data to improve the quality of seasonal monitoring product derived from remote sensing
Western Africa	Participate in West Africa annual climate seasonal forecast forums
Mauritania	Carry out a perspective analysis on the impact of the cold season rainfall on agricultural and pastoral systems in northern Mauritania
Eastern Africa	Support post-season review of agro-climatic assumptions
Ethiopia	Participate in Evapo-transpiration anomaly (Eta) product verification assessment with USDA and USGS team and rapidly assess food security situation in Central Oromia
Southern Africa	Attend and support SARCOF and related agroclimatic initiatives
Mozambique	Provide assistance to USGS specialist to develop the flood modeling, using GIS Flood Tool (GFT)
Zambia	Support the Zambia Rainfall Trend Analysis study
Zimbabwe	Facilitate training of local meteorological teams and other key partners in the use USG products on seasonal monitoring
Latin America and the Caribbean	Participate in the Climate Outlook Forum
Latin America and the Caribbean	Participate in the Science Meeting
Latin America and the Caribbean	Support FEWS NET Haiti in communications with CARICOF to improve Haiti climate forecast
Latin America and the Caribbean	Support the research of the USGS on the variation of climate and rust
Guatemala	Provide feedback to the Central America Seasonal Monitor
Guatemala	Support USGS by gathering information on coffee production and rust incidence from ANACAFE for early warning system on coffee rust
Haiti	Facilitate continued Haiti participation in the CARICOF
Haiti	Provide feedback to the seasonal monitor of Haiti twice a month

FEWS NET staff also works with USGS regional scientists on providing training on geographic information system, remote sensing, and agro-climatic outlook for national and regional partners. USGS regional scientists are an integral part of FEWS NET's capacity development strategy.

F. SO 3—Sustainable Local, National, Regional and International Capacity Strengthening

IR 3.1 Food Security Networks Maintained and Strengthened

FEWS became FEWS NET in 2000 as it became clear that it requires the effort of all food security practitioners, working in networks, to help address the issues of food security. Since FEWS NET I, the project has emphasized working through local, national, regional, and international networks.

In FY 2013, FEWS NET began development of a strategy for capacity strengthening and institutional building. This was finalized in mid-FY 2014 as the FEWS NET network development strategy, which is disseminated to all staff to further provide guidance on network activities.

While standard network activities include participating in network and clusters meetings, providing presentations on updated food security situations, participating in joint network activities such as assessments, and training network partners in FEWS NET methods; the network development strategy provide the framework for coordinating these activities into one integrated approach aimed to build and strengthen the institutions within networks, not simply staff members of the networks. We have attempted to capture this aspect of network development by including activities, more than just training, that will enable the networks to become sustainable through the normal staff changes. Table 9 below shows the activities planned.

Table 9. Activities programmed by each FEWS NET office under IR 3.1

Office	Activity
Home Office	Attend IMAAFS meeting in Addis Ababa, Ethiopia and support collaborations in information management for food security early warning
Home Office	Establish Nigeria market monitoring network
Home Office	Support Burkina Faso market monitoring network
Home Office	Support Central America market monitoring network with report reviews and ad hoc technical support
Home Office	Support Chad Market monitoring Network
Home Office	Support FSIN with network development
Home Office	Support SADC Southern Africa market and trade technical working group
Home Office	Support Sudan market monitoring network
Western Africa	Collaborate with CILSS to prepare and conduct the annual joint pre-harvest assessment in West Africa countries
Western Africa	Participate in food security CILSS/PREGEC network meetings in the region
Western Africa	Participate in regional food security and nutrition working group meetings
Western Africa	Participate in regional HEA working group meetings
Western Africa	Participate in the CORPAO meeting
Western Africa	Participate in the RPCA meetings
Western Africa	Participate in West Africa Nutrition Working Group meetings
All West Africa Countries	Collaborate with SAP/national early warning unit to reinforce thematic working groups within the context of the Cadre Harmonisé analytical framework
Burkina Faso	Participate in CPSA meetings
Burkina Faso	Participate in national EWS monthly meeting that assess the country's food security situation
Mali	Participate in food security network meetings and activities
Mali	Participate in UN clusters and humanitarian meetings
Mauritania	Participate in Nutrition Cluster meetings
Mauritania	Participate in the market information system monthly meeting
Mauritania	Participate in the SAP monthly meeting that assess the country's food security
Niger	Participate in Nutrition Cluster meetings
Niger	Participate in SAP annual meeting on food security vulnerability
Nigeria	Collaborate with FAO AMIS to improve market information system
Nigeria	Conduct joint Food Security Vulnerability Study in Northwestern areas
Nigeria	Conduct joint NASRDA Flood vulnerability mapping and prediction using GIS/R Sensing
Nigeria	Establish Nigeria market monitoring network
Nigeria	Participate in CILSS/ECOWAS harmonized framework for food security analysis
Nigeria	Support the USGS regional scientist in a climate change study for Nigeria, as requested by USAID/Nigeria
Chad	Participate in food security network meeting and activities
Eastern Africa	Collaborate with regional partners on IGAD's Drought Disaster Resilience and Sustainability Initiative (IDDRISI)
Eastern Africa	Establish working relationship with IGAD's food security department
Eastern Africa	Participate in and guide and support the involvement of the NTM in Kenya traders meetings
Eastern Africa	Participate in and guide and support the involvement of the NTM in Uganda traders meetings
Eastern Africa	Participate in and guide and support the involvement of the RM in Tanzania traders meetings

Office	Activity
Eastern Africa	Participate in developing, review and implementation of MUCHALI work plans, in collaboration with the MUCHALI
Eastern Africa	Provide technical support to the FSNWG on a monthly basis
Eastern Africa	Provide technical support to the regional initiative in incorporating livelihood zoning and profiles works into the IGAD hazard analysis map
Eastern Africa	Represent FEWS NET on technical meetings organized by FSNWG and IGAD or its partners
Djibouti	Create Food Security and Nutrition Monitoring Group inside cluster to capitalize food security and nutrition existing data
Ethiopia	Build National Meteorology Agency's capacity on spatial and remote sensing analysis in collaboration with USGS
Ethiopia	Improve report/information distribution and build audiences
Kenya	Participate as a resource person in the KFSSG workshop on improving seasonal assessment methodologies
Kenya	Participate in and help organize trader meetings with food security partners
Kenya	Participate in KFSSG/KFSM partner meetings to discuss food security and early warning issues
Rwanda	Conduct country technical visit to meet with the critical members of the Burundi food security cluster to enhance network collaboration and functioning
Rwanda	Promote the establishment of a national food security cluster
Rwanda	Support joint efforts led by nutrition cluster to study nutrition/under-nutrition factors in chronically food insecure areas of Rwanda
Sudan	Continue supporting TUFT's resilience work, market and trade in Sudan.
Sudan	Maintain collaboration with Darfur Development and Reconstruction Agency (DDRA) to share their market price data and analysis from 20 rural markets with FEWS NET Sudan
Sudan	Support joint government-partners effort to undertake a food consumption survey in Sudan
Somalia	Attend Arab Conference on Disaster Risk Reduction (DRR) and contribute to the panel discussion on "Building Resilience by Linking Community Based Early Warning Systems to Informal Safety Nets
Somalia	Conduct quality and capacity assessment for the rain gauge equipment and rain gauge monitors with SWALIM and create rain gauge database
Somalia	Participate in and help organize trader meetings with food security partners
Somalia	Provide technical support to SomReP consortium staff members on price analysis and market functionality and enable them understand FEWS NET approach
South Sudan	Develop and maintain a temporary market information system in collaboration with Agriculture and Food Security Information System for Development (AFIS)
South Sudan	Improve coordination with the national IPC TWG on technical reporting
South Sudan	Support WFP's Integrated Context Analysis in South Sudan
Uganda	Participate in and help organize trader meetings with food security partners
Southern Africa	Attend SADC RVAC Regional Steering, Organizational and Dissemination meetings
Southern Africa	Participate in ACTESA Technical Working Group on Regional Food Security Information Systems meetings
Southern Africa	Participate in SADC RVAA livelihood and nutrition core team technical meetings
Southern Africa	Participate in SADC RVAA markets & trade and urban VA TWG meetings
Southern Africa	Strengthen SADC FANR/ RVAC, SADC DRRU, and RIACSO information sharing and reporting
Southern Africa	Support ACTESA's informal cross border monitoring system
Malawi	Attend and Provide Early Warning Updates Humanitarian Country Team Meetings
Malawi	Attend and Provide Early Warning Updates to the Food and Nutrition Joint Task Force Meetings
Malawi	Participate in Agricultural Statistics Network Activities and Meetings
Malawi	Participate in Agriculture Market Information System Activities and Meetings
Malawi	Participate in Disaster Management and Risk Reduction Activities and Meetings
Malawi	Participate in Ministry of Agriculture Production Estimates Activities and Meetings
Malawi	Participate in USAID Partners Synergy Meetings and Activities
Malawi	Support Informal cross-border trade monitoring supervision and focal point backstopping
Zambia	Contribute to the review and update of VAC survey tools
Zambia	Participate in food security working group and new markets and trade networks with ACTESA and their partners
Zambia	Participate in the 2014/15 national contingency planning (Disaster Management)
Zambia	Support price data and markets analysis for MAL reporting

Office	Activity
Zambia	Support the Maize Stock Monitoring Committee through sharing of national and regional market analysis
Zimbabwe	Participate in food security, agriculture and nutrition working groups/clusters
Zimbabwe	Support the ZIMVAC in the use and application of the HEA framework (PUT IN ROWPASWELL)
Latin America and the Caribbean	Organize and support the regional Market & Trade network by making regional analysis thru teleconferences
Latin America and the Caribbean	Participate in the regional teleconferences and meetings of the coffee rust early warning system
Latin America and the Caribbean	Provide technical support to the coffee rust early warning system
Guatemala	Increase network partners' capacity to perform scenario development by holding joint hands-on analysis
Guatemala	Participate in Crop Monitoring System meetings and activities, as part of the Network Development Strategy
Guatemala	Participate in food security network meetings and activities
Guatemala	Support the Crop Monitoring System by providing technical input
Guatemala	Support the establishment of the Markets & Trade technical working group
Guatemala	Support the implementation of the Regional Coffee Rust Early Warning System by providing technical input
Guatemala	Support the M&T regional teleconference by providing input
Haiti	Assist CNSA in the creation of the West and the Port-au-Prince metropolitan observatories
Haiti	Attend regular FEWS NET/OIMA teleconferences on market and trade
Haiti	Support CNSA in sharing the livelihood baseline with decision-makers at the department level
Afghanistan	Build relations and linkages with key stakeholders in Tajikistan
Afghanistan	Build relations and linkages with M&T and food security stakeholders in Pakistan
Afghanistan	Participate in Early Warning Information Working Group (EWIWG) meeting
Afghanistan	Participate in Emergency Preparedness Sub-Working Group (EPSWG) of OCHA meeting
Afghanistan	Participate in Food Security & Agriculture Cluster (FSAC) meeting
Afghanistan	Participate in Nutrition Cluster monthly meeting

IR 3.2 International Efforts in Building Food Security Networks and Methods Supported

FEWS NET actively participates in international efforts to establish, promote, and harmonize food security data standards and methods. Ongoing activities include the IPC, the Food Security Information Network, and the Cadre Harmonisé in West Africa.

For FY 2015, FEWS NET's network development focus in Western Africa include creating and promoting data and method standards, with the goal to empower national CH technical committee to take ownership and lead on the CH process. At a project level, FEWS NET seeks to reach out to the FSIN to collaborate on network development efforts; the COP will lead this effort.

Table 10 shows the activities programmed under this Intermediate Result:

Table 10. Activities programmed by each FEWS NET office under IR 3.2

Office	Activity
Home Office	Review new GIEWS website and analysis tools
Western Africa	Collaborate with regional partners to develop, test, and validate guidelines and qualitative questionnaire to collect key nutrition parameters
Western Africa	Collaborate with regional partners to develop, test, and validate guidelines and tools for livelihood data collection during field assessment
Western Africa	Collaborate with regional partners to develop, test, and validate guidelines and tools for market data collection during market assessment missions
All Western Africa Offices	Collaborate with regional staff to validate guidelines and tools for monitoring and assessing nutrition, livelihood, and market situation

Office	Activity
All Western Africa Offices	Conduct testing on the application of guidelines and tools, after their validation, to assess nutrition, livelihood, and market situation
Burkina Faso	Collaborate with SAP to review national EVWS tools and methods
Burkina Faso	Work with regional nutrition specialist to test nutritional key parameters data collection in Burkina Faso
Niger	Work with regional nutrition specialist to test nutritional key parameters data collection in Niger
Chad	Work with regional nutrition specialist to test nutritional key parameters data collection in Chad
Djibouti	Support FSIN efforts through active participation in their initiatives in Djibouti
Southern Africa	Support and participate in the FSIN initiative
Southern Africa	Support RVAC and FNSWG initiatives to improve methods and analysis, for better integration of nutrition into FS analysis
Zimbabwe	Collaborate with ZIMVAC in the update of the food security analytical framework for Zimbabwe

IR 3.3 Staff and Partners Skills Maintained and Improved

It is important for FEWS NET Home Office and field staff to constantly maintain and upgrade their monitoring, assessment, analysis and reporting skills. It is also important to stay current on scientific methods. USAID recognizes how important this is by explicitly requiring the contractor to provide a week-long training to its field staff every year.

In 2014, FEWS NET held a series of regional training workshops on agro-climatic and remote sensing analysis, interpretation, and assumptions for food security scenario development. The tentative plan for FY 2015 is to develop and provide training on nutrition and humanitarian assistance assumption making for scenario development.

Additionally, within the context of network development, the project will carry out training on technical methods for select countries and regional partners. Individual countries and regions have also identified other training and capacity training objectives. These are included in details in Table 11. As usual due to cross-referencing activities, some entries may appear to be duplicated but they are intended to include all offices responsible for that activity.

Table 11. Activities programmed by each FEWS NET office under IR 3.3

Office	Activity
All Technical Staff	Participate in 2015 All-FEWS NET training workshop
Home Office	Attend training for Haiti partners on outcome analysis and livelihood data collection
Home Office	Conduct communications training at All-FEWS workshop
Home Office	Conduct media training for select staff
Home Office	Convene nutrition team meeting in Nairobi
Home Office	Investigate the usefulness of establishing a FEWS NET learning center to support network development
Home Office	Oversee implementation and improvements in livelihood strategy and activity planning; coordinate with RTMs on supervision
Home Office	Provide all staff with media basics
Home Office	Provide integrated training on food security and FEWS NET methods to new project staff from Afghanistan, Kenya, Malawi, South Sudan, and Yemen
Home Office	Provide market and price projections training for key partners in West Africa
Home Office	Provide market and price projections training to key partners in Central America
Home Office	Provide market and price projections training to ZIMVAC and key partners in Southern Africa
Home Office	Support All-FEWS workshop planning and implementation
Home Office	Support selected country and regional SD training efforts
Home Office	Train all West Africa technical staff in IPCV 2.0
Home Office	Visit EROS for remote sensing training

Office	Activity
All Western Africa Offices	Provide integrated training to partners including scenario development and using price projection, nutrition, and agro-climatology for food security outlook analysis
Western Africa	Attend nutrition team meeting in Nairobi
Western Africa	Participate in West Africa SMART Survey training
Western Africa	Provide market and price projections training for key partners in West Africa
Western Africa	Train Haiti partners on outcome analysis and livelihood data collection
Mauritania	Provide refresher training to field monitors
Mauritania	Supervise and maintain skills of market enumerators
Mauritania	Support the ANTM to strengthen his capacities in food security analysis
Niger	Collaborate with Save the Children and WFP in providing HEA training to network partner
Nigeria	Supervise and maintain skills of market enumerators
Chad	Provide Orientation and Technical Support to ANTM
Chad	Supervise and maintain skills of market enumerators
Eastern Africa	Attend nutrition team meeting in Nairobi
Eastern Africa	Provide one-day scenario development overview to regional partners
Eastern Africa	Provide training on livelihood outcome analysis in Sudan
Eastern Africa	Support the Yemen NTM on scenario development for the first Outlook report
Eastern Africa	Train cross border monitors in Djibouti
Eastern Africa	Train cross border monitors in Sudan
Eastern Africa	Train early warning experts in the Somali Region of Ethiopia on data collection for food security monitoring, early warning and vulnerability assessment
Eastern Africa	Train Ethiopia DRMFSS experts on the utilization of livelihood profiles and baselines for their regular food security analysis
Eastern Africa	Train experts from the Disaster Risk Management and Food Security Sector (DRMFSS) of the ET Ministry of Agriculture on market data compilation, analysis, and report production
Eastern Africa	Train SomReP, WFP and FSNAU staff members on scenario development
Djibouti	Train cross-border markets and trade monitors on data collection, collation and dissemination
Ethiopia	Train early warning experts in the Somali Region of Ethiopia on data collection for food security monitoring, early warning and vulnerability assessment
Ethiopia	Train Ethiopia DRMFSS experts on the utilization of livelihood profiles and baselines for their regular food security analysis
Ethiopia	Train experts from the Disaster Risk Management and Food Security Sector (DRMFSS) of the Ministry of Agriculture on market data compilation, analysis, and report production
Ethiopia	Train FEWS NET technical staff and partners in conducting markets and trade assessment (for the belg assessment)
Kenya	Attend integrated training on food security and FEWS NET methods to new project staff from Afghanistan, Kenya, Malawi, South Sudan, and Yemen
Kenya	Conduct training to KFSSG Food Security Assessment teams on improving assessment methods
Kenya	Provide pre-assessment training on markets and trade data collection and analysis to KFSSG partners before conducting the short rains assessment
Kenya	Training on scenario development to KFSSG partners to builds their capacity on making assumptions and doing food security prognosis
Rwanda	Support former CGIS interns and train them in core FEWS NET methods
Rwanda	Train partners on scenario development
Sudan	Conduct a two-day scenario development training for the FEWS NET team and partners in Sudan
Sudan	Conduct two days training for six cross-border trade monitors
Sudan	Organize one week HEA and outcome analysis to FEWS NET team and partners in Sudan
Sudan	Supervise and maintain skills of market enumerators
Somalia	Supervise and maintain skills of market enumerators
Somalia	Train SomReP, WFP and FSNAU staff members on scenario development
South Sudan	Attend integrated training on food security and FEWS NET methods to new project staff from Afghanistan, Kenya, Malawi, South Sudan, and Yemen
South Sudan	Supervise and maintain skills of market enumerators

Office	Activity
South Sudan	Train market informants from partners organizations
South Sudan	Train the new Assistant National Technical Manager in Juba
South Sudan	Train the new food security monitors
Uganda	Provide refresher trainings to cross border monitors
Yemen	Attend integrated training on food security and FEWS NET methods to new project staff from Afghanistan, Kenya, Malawi, South Sudan, and Yemen
Southern Africa	Provide market and price projections training to ZIMVAC and key partners in Southern Africa
Southern Africa	Train SETSAN and Mozambique partners on outcome analysis
Malawi	Attend integrated training on food security and FEWS NET methods to new project staff from Afghanistan, Kenya, Malawi, South Sudan, and Yemen
Malawi	Provide scenario development training for MVAC Members
Mozambique	Provide training to agricultural partners at provincial level to use GeoWRSI
Zambia	Provide scenario development refresher training for partners in Zambia
Zambia	Support GeoWRSI training for yield estimation for partners in Zambia
Zimbabwe	Provide HEA refresher training to national and district level partners (food and nutrition security committees)
Zimbabwe	Support market and price projections training to ZIMVAC and key partners in Southern Africa
Latin America and the Caribbean	Organize and provide the Agroclimatic Assumption training for CA Staff
Latin America and the Caribbean	Provide market and price projections training to key partners in Central America
Latin America and the Caribbean	Provide training to Remote Monitor for Nicaragua
Guatemala	Participate and support the regional training on market analysis
Guatemala	Participate in training on agroclimatic assumptions
Haiti	Supervise and maintain skills of market enumerators
Haiti	Support general overview for CNSA observatory member in FEWS NET scenario development methods
Haiti	Support training of Haiti partners on outcome analysis and livelihood data collection
Afghanistan	Attend integrated training on food security and FEWS NET methods to new project staff from Afghanistan, Kenya, Malawi, South Sudan, and Yemen

G. Management and Coordination

The Chief-of-Party, the Deputy Chief-of-Party, and the Project Management Unit will oversee the implementation of this work plan. The Regional Technical Managers will administer the plan for each region. The RTMs are responsible for monitoring progress, identifying bottlenecks, and recommending adjustments where needed. We will hold monthly management meetings with each RTM to review the implementation of this work plan. Any major changes will be communicated immediately to the COR. This management team is also responsible for preparing quarterly performance reports and financial management reports.

ANNEX I – LIST OF STAFF INITIALS USED IN DETAIL WORK PLAN

Initials	Staff	Initials	Staff
AA	Adolfo Alvarez	JC	Jenny Coneff
AAM	Alemu Asfaw Manni	JCB	Jean Claude Bucumi
ABN	Abdulrahim Norein	JDA	Jean Dudson Ariscat
AG	Ana Gonzalez	JJ	Jacob Johnson
AGN	Agness Ngolwe	JN	Julia Naegele
AH	Adamou Hins	JV	John Vuga
AK	Abdullahi Khalif	JW	Joseph Waweru
AKO	Abdou Karim Ouedraogo	KG	Kyle Green
ALM	Alycan Mushayabasa	KS	Kadiatou Sanogo
AM	Antonio Mavie	LA	Lorena Aguilar
AN	Abdirizak Nur	LI	Laouali Ibrahim
AOA	Akeem Olusola Ajibola	LS	Linda Sheppler
AS	Anne Speca	MA	Mohamed Abdikadir
AT	Adama Thera	MBY	Maman Bachir Yacouba
ATT	Amadou Tibou Traore	MHM	Mohamed El Hafiz Mohamed
BI	Bruce Isaacson	ML	Mark Lawrence
BK	Blaise Kienou	MM	Moussa Moctar
BL	Brenda Lazarus	MR	Mario Rodriguez
BM	Baidane M. Miyir	NAM	Nadia Musaninkindi
BS	Blake Stabler	NB	Nigist Biru
BZ	Bernadin Zoungrana	NM	Nancy Mutunga
CH	Chris Hillbruner	NRA	Mahamane Nasser Rabiou Allmadjir
CHM	Chansa Mushingie	NY	Nina Yang
CM	Christine McDonald	OB	Olanda Bata
DC	Dan Chizelema	OK	Olex Kamowa
DG	Daisy Gonzales	PD	Pedro Dozi
DN	Daison Ngirazi	PM	Phumzile Mdladla
EC	Erin Collier	PMU	Project Management Unit
EE	Edgar Escobar	PT	Peter Thomas
EM	Erin Martin	ROM	Regional Office Manager
ERM	Everlyn Muchomba	SAM	Samuel Mugarura
ET	Esayas Tadiwos	SD	Seraphin Djendadje
FEG	Food Economy Group	SHS	Sy Hamady Samba
FL	Felix Lee	SM	Siyad Mohammed
FLD	Fabienne Louis-Dorce	SMP	Sonja Perakis
FRM	Fazal Rahman Malakhail	SP	Shannon Patty
GAM	Getachew A. Mussa	SS	Sami Sallam
GG	Gilda Guerra	TA	Thomas Awuor
GJ	Gabriela Juarez	TH	Tim Hoffine
GK	Godfrey Kafera	TI	Tiffany Imes
GR	Geofrey Rwiza	YA	Yacoub Abdelwahid
GS	Geophrey Sikei	YE	Yahia Elkareem
HAY	Hama Abdou Yacouba	YG	Yelli Gandega
IM	Isa Mainu	YS	Yakob Seid
IN	Imran Nedi	YV	Yvonne Vhevha
ISM	Ismail Muhammad	ZM	Zerihun Mekuria
JA	Joseph Alix		

ANNEX II – DETAILED WORK PLANS

FEWS NET Work Plan for FY 2015 - Home Office

IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Support monitoring efforts: data collection tool development, assessment planning, and participation in field missions		X	X		X	X		X	X		X	X	DSG		May include coordination, assistance with special analyses, and field travel as needed, typically in non-outlook months	
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Manage population modeling for South Sudan		X			X			X				X	JN	CH, Kimetrica		
Provide technical review of regular, occasional, and ad hoc sectoral products	X	X	X	X	X	X	X	X	X	X	X	X	DSG			
Conduct SMART survey/nutrition assessment in the Eastern and Western regions of Guatemala				X	X								CM	GG, GJ		
Provide special nutrition support to South Sudan	X	X	X	X	X	X	X	X	X	X	X	X	CM	JW		
Support SMART survey/nutrition assessment in Senegal				X	X	X							MM	CM, AT	Note that a national nutrition survey is planned to take place in Mauritania in November/December, so Senegal might be more appropriate	
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Continue to monitor the Ebola crisis in West Africa; collect information and data; perform integrated food security analysis incorporating impact of crisis	X	X	X	X	X	X	X	X	X	X	X	X	CH, BL	SMP, EC, LI, NRA	Collect information and data via SMS polling, key informants, and field visits where possible; consider options to ramp up	
Review and edit key early warning reports	X	X	X	X	X	X	X	X	X	X	X	X	EM	DSG	All alerts, special reports + regular reports for countries of concern	
Support production and promotion of knowledge base and other monitoring products	X	X	X	X	X	X	X	X	X	X	X	X	EM	Advisors, DSG	E.g.: M+T, nutrition context docs, gold mining, GT network development report	
Provide in-person technical support to selected field offices in the development of SSTs			X		X				X			X	DSG		14 2 week trips per year	
Write and publish regional key messages for Central America and Central Asia	X	X	X	X	X	X	X	X	X	X	X	X	JJ	LA		
Provide livelihoods support to field assessment and method and tool development	X	X	X	X	X	X	X	X	X	X	X	X	MBY, AAM, DN	NTMs, RTMs, DSG, JC	Priority for FEWS NET assessments, though may also contribute to partner assessments; most support to be provided remotely, but 1 trip per RO to field over the year is possible	
Draft and publish monthly Price Watch	X	X	X	X	X	X	X	X	X	X	X	X	SMP	EC, LS		
Provide technical review and publish South Sudan Special Crisis Market bulletin	X	X	X	X	X	X	X	X	X	X	X	X	SS-FO	SMP, EC, LS, TA, JN		
Provide technical review of bi-monthly Chad market bulletin	X		X		X		X		X		X		TD-FO	SMP, EC, KS		
Provide technical review of Central America market bulletin (with OIMA)	X	X	X	X	X	X	X	X	X	X	X	X	EC	SMP, LS, AA, LA		
Provide technical review of East Africa cross border trade bulletin	X			X			X			X			SMP	EC, LS, NB, TA		
Provide technical review of joint West Africa regional market report	X			X			X			X			SMP	EC, LI, KS	Joint reporting with CILSS, FEWS NET, WFP, FAO, and RESIMAO	

FEWS NET Work Plan for FY 2015 - Home Office (continued)

IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed (Continued)																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Provide technical review of Monthly Sudan FAMIS report	X	X	X	X	X	X	X	X	X	X	X	X	SMP	EC, LS, TA, SD-FO		
Provide technical review of Zambia market bulletin (with ACTESA)				X			X			X			ZM-FO	SMP, EC, LS, YV		
Provide technical support for coffee and labor market monitoring in Central America	X	X	X	X	X	X	X	X	X	X	X	X	EC	SMP, LS, AA, LA		
Provide the Ethiopia team with technical assistance for understanding current market dynamics and implications for the scenario building process	X		X	X		X	X		X	X		X	SMP, TA	EC	Market and Price assumptions; Field visit by East Africa MT specialist in December 2014 and March 2015	
Provide the LAC team with technical assistance for understanding current market dynamics and implications for the scenario building process	X		X	X		X	X		X	X		X	EC	SMP, AA	Market and Price assumptions	
Provide the Mauritania team with technical assistance for understanding current market dynamics and implications for the scenario building process	X		X	X		X	X		X	X		X	SMP, KS	EC, SHS, YG	Market and Price assumptions; field visit TBD	
Provide the South Sudan team with technical assistance for understanding current market dynamics and implications for the scenario building process	X		X	X		X	X		X	X		X	SMP, TA	EC	Market and Price assumptions; ; field visit by HO MTAD in late September/early October 2014	
Provide the West Africa RMC with technical assistance to analyze market dynamics and implications for scenario-building in Ebola-affected countries	X	X	X	X	X	X	X	X	X	X	X	X	SMP	EC, KS	Market and Price assumptions	
Publish price bulletins	X	X	X	X	X	X	X	X	X	X	X	X	LS	SMP, EC		
Support FOs and ROs in developing national and regional assumptions for markets and trade	X		X	X		X	X		X	X		X	SMP	EC, LS, KS, TA, YV	Market and Price assumptions support to all FOs	
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Provide timely updates to USAID on the impact of the Ebola crisis on food security in West Africa	X	X	X	X	X	X	X	X	X	X	X	X	CH, BL	SMP, EC, LI, NRA		
Conduct user survey		X	X	X									EM, KG	DSG, NTMs, Advisors	Online survey to understand user preferences/needs on current site	
Increase attendance at public briefings		X			X			X			X		EM	KG, DSG, NY	Promote on blog, social media, partner platforms	
Increase email subscribers	X	X	X	X	X	X	X	X	X	X	X	X	EM, KG	DSG, NTMs, Advisors	Email/video invitation, outreach thru staff and FS networks, cross-promotion on partner platforms	
Increase social media following	X	X	X	X	X	X	X	X	X	X	X	X	EM, KG	DSG, NTMs	Promote new and existing content, leverage crises, outreach to key influencers	
Increase website traffic	X	X	X	X	X	X	X	X	X	X	X	X	EM, KG		Email/video invitation, outreach thru staff and FS networks, cross-promotion on partner platforms, SEO, backlinks	
Launch country-based outreach campaigns	X	X	X	X	X	X	X	X	X	X	X	X	EM	RTMs, NTMs	Q1: Basic outreach in all countries Q2: Target Guatemala, Nigeria, Kenya, SA; Q3+Q4: additional countries	
Leverage partner communications platforms	X		X		X		X		X			X	EM	TBD	Goal of 6 articles in 2015 Targets: websites, newsletters, etc. with USG partners/projects, FS info sources, relevant NGOs Cross promote on social media, blog	
Manage media requests for information	X	X	X	X	X	X	X	X	X	X	X	X	EM	SMT, DSG	As needed	

FEWS NET Work Plan for FY 2015 - Home Office (continued)

IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated (Continued)																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Produce content for and promote fews.net blog	X	X	X	X	X	X	X	X	X	X	X	X	EM	DSG, NTMs	Feature field activities, analytical innovations, events; cross promote on social media and thru FS communications networks	
Develop and deliver the monthly Food Assistance Outlook Brief	X	X	X	X	X	X	X	X	X	X	X	X	CH	DSG, NTMs, RTMs		
Provide quarterly public briefings on regions of concern		X			X			X				X	DSG			
Support the development of web content beyond regular reporting	X	X	X	X	X	X	X	X	X	X	X	X	TBD	EM, KG	Blog posts	
Collect and report website analytics	X	X	X	X	X	X	X	X	X	X	X	X	KG		Continue to monitor analytics in order to measure success and guide future website improvements	
Develop and maintain FEWS NET Contact Directory	X	X	X	X	X	X	X	X	X	X	X	X	KG, NY	PMU, ROM	continue to improve online directory at contacts.fews.net, optimize hosting environment	
Ensure website Section 508 compliance	X	X	X	X	X	X	X	X	X	X	X	X	KG			
Maintain and grow website	X	X	X	X	X	X	X	X	X	X	X	X	KG	EM	includes maintaining backlog of bugs and new features, and prioritizing according to project needs; manage vendor	
Maintain Data Warehouse	X	X	X	X	X	X	X	X	X	X	X	X	KG		maintain data warehouse as it resides in FEWS NET AWS account	
Manage continued improvement and development of website			X	X	X	X	X	X					KG	EM, SMT, DSG	Own phase 2 of website growth, including data visualizations and other enhancements; liaise with USAID website committee	
Manage FEWS Amazon Web Services (AWS) account	X	X	X	X	X	X	X	X	X	X	X	X	KG		includes web hosting, GIS server (on VPC), data warehouse, and multiple S3 buckets for web delivery of shape files and maps	
Manage GIS server	X	X	X	X	X	X	X	X	X	X	X	X	KG, FL		maintain and grow GIS, expand mapping capabilities	
Manage social media channels and improve use of social media	X	X	X	X	X	X	X	X	X	X	X	X	KG	EM, NY	maintain accounts, enter posts, and improve use of social media to reach larger audiences	
Provide technology support for HO and FO	X	X	X	X	X	X	X	X	X	X	X	X	KG		includes help desk support such as email and software, in addition to website posting support	
Support Dropbox and document sharing	X	X	X	X	X	X	X	X	X	X	X	X	KG		own Dropbox account and provide technical support/guidance/training as necessary	
Support IT procurement	X	X	X	X	X	X	X	X	X	X	X	X	KG		support procurement of laptops, desktops, servers, and software	
Build audiences for FEWS NET's livelihood products and research	X	X	X	X	X	X	X	X	X	X	X	X	JC	MBY, AAM, DN	May include attending conferences, participating in technical working groups, FEWS NET LH knowledge base product launches, HEA awareness for decision-makers, special website features, etc.	
Update livelihood sections of website and livelihood archives	X	X	X										JC	MBY, AAM, DN	May employ web editing intern	
Work with communications advisor to provide guidance on the formatting of the new ACTESA market and price bulletin				X	X								SMP, EM	YV, EC, LS, ZM-FO	Dates TBD	
Work with communications advisor to provide guidance on the formatting of the new Chad market bulletin	X	X											SMP, EM	KS, EC, LS	In addition to providing assistance on the technical review of this report, the report formatting will need to be updated/addressed; dates TBD	

FEWS NET Work Plan for FY 2015 - Home Office (continued)

IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Clean and organize spatial data (shapefiles) for warehousing	X	X	X	X	X	X							FL			
Define the data structure for historical agricultural production data for the FEWS NET data warehouse	X												FL	LA, LI, NB, PM		
Define the data structure for historical food insecure population data for the FEWS NET data warehouse		X	X										CH	LA, LI, NB, PM		
Carry out banana wilt/cassava mosaic impact study for DRC			X	X	X								FL, JC	STTA	DRC mission buy-in requirement; will engage STTA agronomist to conduct the study	
Complete lean season maps for all FEWS NET countries	X	X	X	X	X	X							SP	FL		
Prepare a concept note on the structure and content of a humanitarian assistance module for the FEWS NET data warehouse				X	X	X							SP	CH		
Carry out resilience measurement using HEA outcome analysis in Ethiopia											X	X	BL	CH, USGS, JC, AAM, ET-FO		
Carry out resilience measurement using HEA outcome analysis in Haiti					X	X							PT	CH, USGS, JC, HT-FO		
Carry out resilience measurement using HEA outcome analysis in Mozambique								X	X				TI	CH, USGS, JC, DN, MZ-FO		
Upload archive documents with appropriate tags to the website	X	X	X	X	X	X	X	X	X	X	X	X	STTA	KG		
Carry out the gold mining Study in Burkina Faso	X	X	X	X	X	X							JC, BK	BZ, LI, MBY, KS, SMP, PT	JC=Overall activity lead; BK=day-to-day local focal point; consultant contract should conclude in December/January; option to publish synthesis report by March	
Collaborate with RO to update livelihoods information and data for the northeastern highlands Belg area of Ethiopia		X	X	X	X	X	X						YS	AAM, ZM, ET, SM, JC	With input from regional Agro climatologist, NTM, ANTM, FSSs conduct the study in selected zones - SOW being finalized	
Complete Mauritania baselines			X	X									MBY	SHS, YG, JC	MBY complete report, NTM/ANTM to share with partners for comment, MBY incorporate comments, LHA edit/publish	
Coordinate the gold mining Study in Burkina Faso	X	X	X	X	X	X							PT	BK, BZ, LI, MBY, KS, JC, SMP	JC=Overall activity lead; BK=day-to-day local focal point; consultant contract should conclude in December/January; option to publish synthesis report by March	
Extrapolate and validate lessons learned from Burkina Faso gold mining study to Mali and Guinea							X	X	X	X	X	X	JC	SMP, LI, MBY, KS, AT, ATT	Desk reviews and field verification piggy-backed onto other planned FS assessments where appropriate; output as 1-2 pp in food security analytical framework, annex to livelihood kb, or standalone rpt	
Initiate and complete DRC livelihoods zonings plus			X				X	X	X	X	X		JC	STTA, PMU	Initiate contact in Dec and begin planning, 5 workshops in June/July	
Participate in herd dynamics model verification in Chad										X	X	X	BL	ML, JC, MBY, LI, YA, SD	Led by Mark Lawrence from FEG; field verification in Mauritania and Chad	
Participate in herd dynamics model verification in Mauritania										X	X	X	PT	ML, JC, MBY, LI, SHS, YG	Led by Mark Lawrence from FEG; field verification in Mauritania and Chad	
Review the livelihood zoning in Yemen and explore feasibility for creating profiles							X	X					AAM	JC, SS	There is a strong demand that the livelihood profile work of Yemen to be reviewed	
Support development of a Plan of Action for the Malawi livelihood zone baselines update assessment	X	X	X	X	X	X							TI	OK, IN, DN	As support to efforts to update baselines Includes support to NTM and MVAC in setting up analysis tools	ND

FEWS NET Work Plan for FY 2015 - Home Office (continued)

IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied (Continued)																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Support herd dynamics model verification in West Africa										X	X	X	JC	MBY, LI, BL, YA, SHS	Led by Mark Lawrence from FEG; field verification in Mauritania and Chad	
Support KFSSG-led Kenya livelihoods survey and database update	X	X	X	X	X	X	X	X	X	X	X	X	AAM	GS, JC	AAM technical lead, NTM/ANTM national focal point, JC providing technical direction	
Support RO and FO to complete the Haiti livelihood baseline	X	X	X										JC	MBY, FEG, JA, JDA, TH	MBY responsible for LIASes, FEG responsible for reports, JC/MBY/TH contribute to review, JC publish; JC to travel to Haiti for public presentation of livelihood products in Oct/Nov	
Support RO and FO to update livelihoods information and data for the northeastern highlands Belg area of Ethiopia		X	X	X	X	X	X						JC	AAM, YS, ZM, ET, SM	With input from regional Agro climatologist, NTM, ANTM, FSSs conduct the study in selected zones - SOW being finalized	
Support the verification of livelihood zones in Honduras		X	X	X									JC	LA, EE, STTA	EE to lead coordination, STTA to implement; STTA will need 10-days trip to Honduras	
Conduct literature review on the labor market of Malawi	X	X	X										TI	EC, YV, DN		
Conduct study to understand the dynamics of the labor market in Malawi							X	X	X				TI	SMP, EC, JC, YV, OK, IN		
Support labor market monitoring pilot for Guatemala		X	X	X	X	X							JC, EC	LA, GJ, GG		
Support study to understand the dynamics of the labor market in Malawi							X	X	X				SMP, EC, JC	TI, YV, OK, IN		
Initiate and complete Mozambique rapid livelihood profiles (TO-3)													DN	STTA, OB, AM, JC	6 month activity, timing TBD; DN coordination lead, consultant lead for implementation	
Complete evaluation of Somalia monetization program	X	X	X										BS	SMP, STTA		
Conduct background research, lead network workshop, and draft Central Asia market context report										X	X	X	SMP, BS, FL	FRM, STTA	Dates TBD	ND
Conduct background research, lead network workshop, and draft DRC market context report									X	X	X		SMP	STTA, FL	Including several weeks/months of in-country work	
Conduct background research, lead network workshop, and draft Ethiopia market context report				X	X	X							BS	GAM, ZM, ET, SM, YS, TA, SMP, FL	Including 2 weeks of in-country work by BS and TA	
Conduct background research, lead network workshop, and draft Haiti market context report						X	X	X					SMP	JA, JDA, AA, FL	Including 2 weeks of in-country work by SMP	
Conduct background research, lead network workshop, and draft Nigeria market context report		X	X	X									SMP	IM, AOA, ISM, LI, FL	Including 2 weeks of in-country work by SMP and LI	
Conduct background research, lead network workshop, and draft Zambia market context report	X	X	X										EC	CHM, AGN, YV, SMP, FL	Including 2 weeks of in-country work by EC and YV; SOW will be submitted by mid-September; lit review and other preparations already underway	
Finalize Burkina Faso market context report	X	X	X										KS	BF-FO, SMP, FL	Bulk of work already completed; KS will submit draft report by end of September	
Incorporate East and Southern Africa cross-border trade data into FEWS NET data warehouse	X	X	X				X	X	X	X	X	X	TA, YV	SMP, EC, LS	Dates tentative (dependent on Kimetrica timeline)	
Provide technical review of West Africa mining sector study	X	X	X	X	X	X							STTA	BF-FO, KS, PT, SMP, EC	Consultancy completing o/a December 2014; will convert consultancy reports to final publishable report if that is what we decide to do, based on findings	

FEWS NET Work Plan for FY 2015 - Home Office (continued)

IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied (Continued)																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Provide training to LAC FOs and RO on FEWS NET price data warehouse					X	X							EC	SMP, AA	Dates TBD (based on Kimetrica timeline)	
Provide training to Southern Africa FOs and RO on FEWS NET price data warehouse				X	X								SMP	EC, YV	Dates TBD (based on Kimetrica timeline)	
Provide training to West Africa FOs and RO on FEWS NET price data warehouse							X	X					SMP	EC, KS	Dates TBD (based on Kimetrica timeline)	
Support background research, network workshop, and creation of Chad market context report	X	X	X	X									SMP, BL, FL	YA, SD, KS	Including 2 weeks of in-country work by KS and BL	
Support background research, network workshop, and creation of southern Mozambique market context report										X	X	X	EC	YV, OB, AM, FL	SETSAN requested support on developing market profiles in selected regions of the country; this a part of dev of market and trade knowledge base; this activity targets areas where food insecurity is recurring	
Support background research, network workshop, and creation of Tanzania market context report								X	X	X	X		SMP, FL	TA, GR	Including 2 weeks of in-country work by TA	
Support background research, network workshop, and creation of Uganda market context report		X	X	X									SMP, FL	STTA, SAM, TA	Including 2 weeks of in-country work by TA; SOW will be shared for discussion in mid-September	
Support background research, network workshop, and creation of Zimbabwe market context report							X	X	X				EC, SMP, FL	YV, GK, ALM		
Support literature review on the labor market of Rwanda				X	X	X							SMP, JC	DC, NAM, JCB		
Support refinement of market context documents for Angola		X	X	X	X								SMP, FL	YV, PD	HO Advisor to give guidance on SOW, and Angola Monitor to lead exercise - RFSS MT to support as time permits	
Support research for Mozambique Value Chain Studies (TO-3)													STTA	SMP, EC, YV, FL	Dates TBD	
Analyze existing SMART survey data from UNICEF Kenya to identify risk factors for malnutrition	X	X	X	X	X								CM	JW		
Conduct Nutrition Causal Analysis study in Niger	X	X	X	X	X	X							CM	MM, LI, HAY, AH	Implemented by local firm	
Continue to develop the nutrition database and integrate it into the FEWS NET data warehouse	X	X	X	X	X	X	X						CM	JW, MM, LS	Exacting timing depends on Kimetrica; should complete before 2015 All-FEWS training workshop	
Prepare nutrition context document for Guatemala								X	X	X	X	X	CM	GG, GJ		
Prepare nutrition context document for Malawi								X	X	X	X	X	JW	CM, OK, IN		
Prepare nutrition context document for Niger								X	X	X	X	X	MM	CM, HAY, AH		
IR 2.2: High Quality Technical Guidance on Methods and Products Developed and Deployed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Create and distribute communications training modules				X	X	X							EM	DSG	Consolidating prior training on key messages, presentations, etc.; format TBD	
Strengthen external presentations and related guidance				X	X	X							EM	DSG	Standardize PPT outlines, esp. on USAID presentations	

FEWS NET Work Plan for FY 2015 - Home Office (continued)

IR 2.2: High Quality Technical Guidance on Methods and Products Developed and Deployed (Continued)																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Complete research on current consideration of aid in scenario building	X	X	X										SP			
Coordinate the development, summarization, finalization, and translation of sectoral guidance and training modules	X	X	X	X	X	X	X	X	X	X	X	X	AS	Advisors, BS, JC	2 day SD (Oct/Nov priority), Agroclimatology, Price projection, herd dynamics	
Develop guidance and training module on humanitarian assistance assumptions				X	X	X	X	X	X	X	X		SP, BL			
Develop IPC Phase case studies													AS, JN	NY	Examples and descriptions of each IPC phase and what it is not	
Support FEWS NET/FANTA food consumption indicator study	X	X	X										CH			
Conclude evaluation of rapid livelihood profile methods	X	X	X	X	X	X							JC	MBY, AAM, DN	Follow by developing guidance if result is positive	
Conclude herd dynamics guidance package									X	X	X		JC	MBY, AAM, DN		
Conclude livelihood zoning and livelihood product choice guidance package			X	X	X								JC	MBY, AAM, DN		
Draft guidance on FEWS NET approach to outcome analysis							X	X	X	X	X	X	JC	CH, AAM, DN, MBY	Consider STTA to help with work load	
Draft guidance on the use and analysis of secondary data for zoning and baselines, including key elements to use and procedure										X	X	X	JC	MBY, AAM, DN	Consider STTA to help with work load	
Investigate method for improving the understanding of IDP livelihood in conflict-affected areas and their long-term dependency on external assistance	X	X											AAM	JC, ABN, MHM, JN	AAM technical lead; initiated in September with conclusions in October; method may be identified with implementation later in the year	
Investigate the feasibility of producing livelihood profiles for conflict-affected areas of Sudan and propose a method, if appropriate										X	X	X	AAM	JC, ABN, MHM		
Investigate the use of household surveys to inform livelihood baselines	X	X	X	X	X	X	X	X	X	X	X	X	JC, AAM, AOA	CM, SMP	JC: overall supervision/coordination, AAM: technical lead/implementer for Ethiopia test, AOA: implementer for Nigeria test; CM and SMP: technical support	
Complete and translate markets and trade knowledge base (market context document) guidance notes	X	X											SMP	EC, LS		
Conduct local and regional food aid procurement feasibility study pilot in Southern Africa								X	X	X			EC	YV, PM, BEST		
Conduct local and regional food aid procurement feasibility study pilot in Western Africa	X	X											SMP	KS, LI, BEST		
Finalize full price projections training package and translate into French and Spanish	X	X	X	X	X	X							SMP	EC, LS, AS	Will be completed before first regional training	
Produce guidance note for performing local and regional food aid procurement feasibility study	X	X	X	X									SMP	EC, BEST		
Support the development of short courses on key FEWS NET methods	X	X	X	X	X	X										
Prepare and present intensive training on integration of nutrition data into food security analysis at All FEWS annual meeting	X	X	X	X	X	X	X	X					CM	JW, MM		

FEWS NET Work Plan for FY 2015 - Home Office (continued)

IR 2.3: IPC Rolled-out and Development Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Carry out cross border food security analysis to harmonize understanding of food security outcomes across borders of Ethiopia, Kenya and Somalia						X							CH, BS, JN		Kenya, Ethiopia, Somalia NTMs and ANTM, RFSS and DSG analysts will participate in this activity	
Provide scenario development training to IPC global and regional staff					X				X				CH		Add on to IPC meeting in Feb and IPC RC meeting in June	
Attend IPC Steering Committee meetings and other IPC events			X			X			X			X	FL			
Co-facilitate Chronic IPC roll-out in Burundi		X											PT	BL		
Co-facilitate Chronic IPC roll-out in Kenya	X												BS			
Co-facilitate Chronic IPC roll-out in Nepal		X	X										CH			
Co-facilitate Chronic IPC roll-out in Uganda		X	X										BS	NB, SP		
Complete IPC Level 1 certification for all DSG staff													DSG		Host DC training and travel to field to participate in analysis	
Participate in Chronic IPC activities in West Africa: facilitate Chronic IPC rollout in Niger				X	X								PT	AKO, LI	Contingent on CILSS acceptance of Chronic IPC	
Participate in IPC technical meeting to finalize chronic IPC 1.0					X								CH, JC			
Participate in national Acute IPC analysis workshops in the DRC			X						X				JN			
Participate in the IPC Technical Advisory group					X					X			CH, FL	PT		
Provide feedback to Chronic IPC guidance and support its refinement	X	X	X												Dates TBD; will likely need to contribute to Chronic IPC meeting in March/April	
Sponsor / lead chronic IPC analysis in Niger/Haiti/Rwanda				X	X			X	X	X			PT, CH	NB, LI, LA, NTMs, ANTM	Meeting to discuss the support of the IPC by SESAN in two weeks will define whether or not the initiative is adopted by the government	
Support and host meeting on the IPC caloric thresholds					X								CM	CH	Travel for 3 HO Tech and 2-3 technical experts	
Support the IPC nutrition pilot in Niger		X											CM	MM		
Participate in IPC nutrition technical working group meetings			X										CM		Additional meetings may be planned, but have not yet been scheduled	

FEWS NET Work Plan for FY 2015 - Home Office (continued)

IR 2.4: Research Efforts of USG Partners Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collaborate with Kimetrica in the development of the agricultural production data warehouse	X	X	X	X	X								FL			
Collaborate with Kimetrica in the development of the food insecure population data warehouse				X	X	X	X	X	X				CH	PT, BS, FL	A consultant may be required	
Participate in FEWS NET science meeting				X									CH, BS, FL	BS, FL		
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Support FSIN with network development	X	X	X	X	X	X	X	X	X	X	X	X	BI, PM			ND
Attend IMAAFS meeting in Addis Ababa, Ethiopia and support collaborations in information management for food security early warning	X												SMP			
Establish Nigeria market monitoring network										X	X	X	NG-FO	KS, SMP, LI, PT	Use planned MT activities (enumerator training and knowledge base) to set up a working group that meets regularly to discuss emerging MT issues	
Support Burkina Faso market monitoring network							X	X	X				BF-FO	KS, SMP, BL	Use planned MT activities (knowledge base) to set up a working group that meets regularly to discuss emerging MT issues	
Support Central America market monitoring network with report reviews and ad hoc technical support	X	X	X	X	X	X	X	X	X	X	X	X	LAC-RO	AA, SMP, EC, DSG	This group already meets regularly (every 6-8 weeks) to discuss emerging issues; need to continue reinforcing this effort	
Support Chad Market monitoring Network	X	X	X	X	X	X	X	X	X	X	X	X	TD-FO	KS, SMP, BL	Use ongoing MT activities (enumerator training and knowledge base) to set up a working group that meets regularly to discuss emerging MT issues; link this to the new market monitoring bulletin report writing with partners	
Support SADC Southern Africa market and trade technical working group				X	X	X							YV	EC, TI	Use ongoing MT activities (kb and new MT report with ACTESA) to set up working group that meets regularly to discuss emerging MT issues; link to new Zambia market monitoring bulletin report writing (led by Oxfam)	
Support Sudan market monitoring network	X	X	X	X	X	X	X	X	X	X	X	X	SD-FO	TA, SMP, JN	Use past and upcoming MT activities (knowledge base and cross border trade market monitoring) to set up a working group that meets regularly to discuss emerging MT issues	
IR 3.2: International Efforts in Building Food Security Networks and Methods Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Review new GIEWS website and analysis tools	X												SMP	EC	USAID will also review this new GIEWS website	
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Conduct communications training at All-FEWS workshop							X	X					EM	DSG	Topic TBD	
Conduct media training for select staff			X										EM	TBD	For senior management, RTMs, advisors	
Provide all staff with media basics				X				X					EM	ALL	1) Guidance with talking points, FEWS NET media protocol, general tips 2) short course at ALL FEWS	
Investigate the usefulness of establishing a FEWS NET learning center to support network development							X	X	X	X	X	X	AS	BI		ND
Provide integrated training on food security and FEWS NET methods to new project staff from Afghanistan, Kenya, Malawi, South Sudan, and Yemen		X											JJ, CH			

FEWS NET Work Plan for FY 2015 - Home Office (continued)

IR 3.3: Staff and Partners Skills Maintained and Improved (Continued)																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Support All-FEWS workshop planning and implementation	X	X	X	X	X	X	X	X					AS	CH		
Support selected country and regional SD training efforts		X			X			X			X		TBD		4 trips, FSNAU likely	
Visit EROS for remote sensing training	X												JJ	USGS	For new staff	
Train all West Africa technical staff in IPC V 2.0										X	X		CH	NTMs, ANTMs		
Attend training for Haiti partners on outcome analysis and livelihood data collection					X	X							TH	JC, JA, JDA, MBY	Timed such that outputs may support IPC analysis in April	
Oversee implementation and improvements in livelihood strategy and activity planning; coordinate with RTMs on supervision			X		X				X			X	JC	MBY, AAM, DN	Approximately 4 trips/year as needed to provide regional strategy development support, activity planning support, and activity or personnel supervision	
Provide market and price projections training for key partners in West Africa							X	X					SMP, KS	LI	will involve RO, CILSS, FAO, WFP, and Burkina, Niger, and Mali MISs; SMP in-person support	ND
Provide market and price projections training to key partners in Central America							X						EC, AA	SMP, LA	Dates TBD	ND
Provide market and price projections training to ZIMVAC and key partners in Southern Africa				X									EC, YV	SMP, GK	ZimVAC to participate, also include other partners in the region who can benefit from the training; to be held in Harare	ND
Convene nutrition team meeting in Nairobi		X											CM	JW, MM		
Participate in 2015 All-FEWS NET training workshop								X					HO TECH, SMT			

FEWS NET Work Plan for FY 2015 - Western Africa

IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Carry out seasonal monitoring and assessment in presence and RM countries	X	X					X	X	X	X	X	X	LI	AKO, NRA, USGS, BL, PT	Include analysis of seasonal forecast, start of season, seasonal progress, end of season etc.	
Participate in annual joint harvest assessment in presence and RM countries	X											X	LI	AKO, NRA, KS, MBY, MM, BL, PT	All RFSSs are involved in this activity which covers remote and presence countries RTM submits each year a coverage plan	
Collect food security data and information in RM countries	X	X	X	X	X	X	X	X	X	X	X	X	NRA	LI, AKO	In collaboration with CILSS and other partners	
Contribute to EFSA in remote monitoring countries		X		X			X					X	NRA	LI, AKO, MM, MBY, KS, BL, PT		ND
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect, process, update, and manage FEWS NET regional databases on market prices, assistance flows, beneficiaries, and other key indicators for monitoring and analysis	X	X	X	X	X	X	X	X	X	X	X	X	MBY, KS, MM, NRA	LI, AKO		
Provide livelihoods support to field assessment and method and tool development	X	X	X	X	X	X	X	X	X	X	X	X	MBY	NTMs, LI, BL, PT, JC	Priority for FEWS NET assessments, may include key partner assessments; remote support but field visit is possible	
Provide technical support to FOs when implementing outcome analysis	X		X	X		X	X		X	X		X	MBY	JC, LI, BL, PT		
Draft and submit regional Price Watch narrative to HO	X	X	X	X	X	X	X	X	X	X	X	X	KS	LI, NRA		
Participate in joint market and trade assessment				X	X								KS	LI, NRA, AKO, NTMs, ANTM	RFSSs and NTMs are in general involved in this activity	
Perform monthly regional price analysis	X		X	X	X		X	X		X	X		KS	AKO, LI, SMP, EC	In collaboration with CILSS and WFP	ND
Perform price projection analysis for regional assumptions			X		X				X			X	KS	LI, SMP, EC, BL, PT		
Provide technical support to Mauritania market analysis						X	X						KS	SMP, EC		
Provide technical support to Nigeria market analysis								X	X				KS	SMP, EC		
Conduct SMART survey/nutrition assessment in Senegal if required				X	X	X							MM	CM, AT, BL, PT	Note that a national nutrition survey is planned to take place in Mauritania in November/December, so Senegal might be more appropriate	
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Continue to monitor the Ebola crisis in West Africa; collect information and data; perform integrated food security analysis incorporating impact of crisis	X	X	X	X	X	X	X	X	X	X	X	X	LI, NRA	SMP, EC, CH, BL	Collect information and data via SMS polling, key informants, and field visits where possible; consider options to ramp up	
Contribute to the monthly Food Assistance and Outlook Brief (FAOB) for remote monitoring countries	X	X	X	X	X	X	X	X	X	X	X	X	NRA	LI, BL, PT	For remote monitoring countries	
Monitor, assess, and perform analysis in preparation for regional assumption building	X		X	X		X	X		X	X		X	LI	KS, MM, MBY, AKO, NRA, BL, PT		
Produce a joint CILSS-FEWS NET food security bulletin with CILSS	X	X	X	X	X	X	X	X	X	X	X	X	AKO	LI, KS, MM, MBY, NRA, BL, PT	USGS scientist involved	ND

FEWS NET Work Plan for FY 2015 - Western Africa (continued)

IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed (Continued)																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Produce and publish monthly remote monitoring reports	X	X	X	X	X	X	X	X	X	X	X	X	NRA	LI, PT, BL	All RM countries in West Africa except Senegal, which is produced by the Mali office	
Produce and publish quarterly regional Food Security Outlook (FSO) reports		X			X			X			X		LI	KS, MM, MBY, AKO, NRA, BL, PT		
Produce regional assumptions report			X			X			X			X	LI	KS, MM, MBY, AKO, NRA, BL, PT		
Produce regional food security updates				X			X			X			LI	KS, MM, MBY, AKO, NRA, BL, PT		
Produce the seasonal monitor report	X	X					X	X	X	X	X	X	LI	BL, AKO, NRA	Led by USGS regional scientist	
Review SSTs from national offices	X		X	X		X	X		X	X		X	LI	KS, MM, MBY, AKO, NRA, BL, PT	Regional scientist involved	
Support FOs in developing national assumptions for nutrition, market, agroclimatology, and livelihood	X		X	X		X	X		X	X		X	MM, KS, MBY	LI, AKO, NRA, BL, PT		
Review national quarterly performance and M&E report; prepare regional quarterly performance and M&E report, and submit to HO	X			X			X			X			LI			
Collaborate with regional partners to produce a joint West Africa regional market report	X			X			X			X			KS	SMP, LI	Joint reporting with CILSS, FEWS NET, WFP, FAO, and RESIMAO	ND
Provide remote technical support to FO participating in joint nutrition survey			X	X				X	X	X			MM	CM	In cases where NTMs / ANTMs participate in joint nutrition surveys/activities	
Support FOs in the monitoring and use of nutrition information in food security analysis	X	X	X	X	X	X	X	X	X	X	X	X	MM	CM, BL, PT		
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Provide timely updates to USAID on the impact of the Ebola crisis on food security in West Africa	X	X	X	X	X	X	X	X	X	X	X	X	LI, NRA	SMP, EC, CH, BL		
Collaborate with CILSS/AGRHYMET to brief USAID/WA			X							X			LI	AKO, BL	USAID briefings on the status of FEWS NET and CILSS activities and partnership in the region	ND
Coordinate with CILSS to disseminate the joint CILSS-FEWS NET food security bulletin	X	X	X	X	X	X	X	X	X	X	X	X	AKO	BL	Joint food security analysis posted on FEWS NET and CILSS websites	
Coordinate with regional partners to disseminate the joint West Africa regional market report		X			X			X			X		KS	LI, NTMs	Joint reporting with CILSS, FEWS NET, WFP, FAO, and RESIMAO	ND
Improve report/information distribution and build audiences	X	X	X	X	X	X	X	X	X	X	X	X	LI	KS, MM, MBY, AKO, NRA		
Provide briefings to USAID and key partners on food security status, outlook, and issues	X	X	X	X	X	X	X	X	X	X	X	X	LI	KS, MM, MBY, AKO, NRA, BL, PT	Phone call monthly briefings, quarterly trips briefings and special requested briefings	

FEWS NET Work Plan for FY 2015 - Western Africa (continued)

IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Assist FOs to collect and assess historical food insecure population data and prepare for management by data warehouse				X	X	X							LI	FL, LS		
Assist FOs to collect historical agricultural production data and prepare for management by data warehouse		X	X	X									LI	CH, LS, AKO, NTMs		
Collaborate with HO and NTMs to define the data structure for historical agricultural production data for the FEWS NET data warehouse	X												LI	FL, AKO		
Collaborate with HO and NTMs to define the data structure for historical food insecure population data for the FEWS NET data warehouse		X	X										LI	CH, AKO		
Complete Mauritania baselines	X	X											MBY	SHS, YG, JC	MBY complete report, NTM/ANTM to share with partners for comment, MBY incorporate comments, LHA edit/publish	
Complete the Haiti livelihood baseline	X												MBY	FEG, JA, JDA, JC, TH	MBY responsible for LIASes, FEG responsible for reports, JC/MBY/TH contribute to review, JC publish; JC to travel to Haiti for public presentation of livelihood products in Oct/Nov	
Conduct a desk review of livelihood products and identify plans and priorities for FY 2016								X	X	X			MBY	JC		
Conduct herd dynamics model verification in West Africa										X	X	X	MBY, JC	LI, BL, YA, SHS	Led by Mark Lawrence from FEG; field verification in Mauritania and Chad	
Extrapolate and validate lessons learned from Burkina Faso gold mining study to Mali and Guinea							X	X	X	X	X	X	MBY, KS	JC, SMP, LI, AT, ATT	Desk reviews and field verification piggy-backed onto other planned FS assessments where appropriate; output as 1-2 pp in food security analytical framework, annex to livelihood kb, or standalone rpt	
Initiate and complete Nigeria livelihood zone verification and rapid livelihood profiles										X	X	X	MBY	IM, AOA, ISM, JC, STTA	MBY is coordination lead; implementers TBD and may include AAM, DN, JC, and/or STTA	
Maintain livelihood database and archive	X	X	X	X	X	X	X	X	X	X	X	X	MBY	JC		
Participate in the validation of Mali livelihood zoning map update			X	X									MBY, AT	AT, ATT	Field verification of proposed changes to zone map. MBY technical lead (mostly remote), AT local lead	
Support national process to review the Burkina Faso livelihood zoning map					X	X	X						MBY	JC, LI, BZ, BK	This is a national process that will involve the field office	
Support the gold mining Study in Burkina Faso	X	X	X	X	X	X							MBY	BK, BZ, LI, KS, JC, SMP, PT	JC=Overall activity lead; BK=day-to-day local focal point; consultant contract should conclude in December/January; option to publish synthesis report by March	
Support validation of small changes made to the livelihood zones of Chad					X								MBY	YA		
Draft and finalize the Burkina Faso market context report	X	X	X										KS	SMP, EC, LI		
Organize price data and participate in the prices data warehouse training							X	X					KS, LI	SMP		
Support background research, network workshop, and creation of Chad market context report	X	X	X	X									KS	YA, SD, SMP, BL, FL	Including 2 weeks of in-country work by KS and BL	
Support background research, network workshop, and creation of Nigeria market context report		X	X	X									LI	IM, AOA, ISM, SMP, FL	Including 2 weeks of in-country work by SMP and LI	ND
Coordinate and support the nutritional causal analysis in Niger	X	X	X	X									MM	CM, LI, HAY, AH	Implemented by local firm	

FEWS NET Work Plan for FY 2015 - Western Africa (continued)

IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied (Continued)																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Maintain nutrition database for West Africa countries and analyze levels of acute and chronic malnutrition	X	X	X	X	X	X	X	X	X	X	X	X	MM			
Prepare nutrition context document for Niger								X	X	X	X	X	MM	CM, HAY, AH		
Support and oversee country offices in updating the nutrition database	X	X	X	X	X	X	X	X	X	X	X	X	MM	CM	The nutrition admission database will be shared with all FEWS NET offices for update; updating of nutritional surveys data goes on regularly	
IR 2.2: High Quality Technical Guidance on Methods and Products Developed and Deployed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Contribute to local and regional food aid procurement feasibility study pilot in Western Africa	X	X											KS	SMP, LI, AT, ATT, BZ, BK	NTMs Mali and Burkina; KS will collect data in Benin, Ghana and Côte d'Ivoire	
Assist the nutrition advisor to prepare and present intensive training on integration of nutrition data into food security analysis at All FEWS annual meeting	X	X	X	X	X	X	X	X					CM	JW, MM		
IR 2.3: IPC Rolled-out and Development Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Co-facilitate CH national analysis workshops with CILSS and regional partners	X	X			X	X							LI	AKO, NRA		ND
Co-facilitate, with CILSS and regional partners, CH training for national early warning staff and partners		X			X								AKO	LI, NRA		ND
Collaborate with CILSS and regional partners to consolidate regional CH analysis		X			X								AKO	LI		ND
Collaborate with CILSS and regional partners to continue the refinement of CH while maintaining compatibility with IPC	X	X	X	X	X	X	X	X	X	X	X	X	AKO	LI, BL		ND
Coordinate with CILSS and regional partners to establish national CH technical committees and reinforce them to lead data collection, food security assessment, and CH analysis workshops	X	X	X	X	X	X	X	X	X	X	X	X	AKO	LI, NRA, NTMs, BL, PT	We will support this as part of the strategy to organize the CH national cells in thematic groups	ND
Participate in CH Technical Committee meetings	X	X	X	X	X	X	X	X	X	X	X	X	LI	AKO, NRA, KS, MBY, MM	FEWS NET chairing CH technical committee meetings is planned to end in December 2014	ND
Participate in Chronic IPC activities in West Africa: facilitate Chronic IPC rollout in Niger				X	X								LI, AKO	PT	Contingent on CILSS acceptance of Chronic IPC	
Participate in Chronic IPC roll-out in Burundi	X	X											NRA	intern, BL	To observe and be trained in Chronic IPC	
Participate in national Acute IPC analysis workshops in CAR	X							X					NRA	LI, BL		
Participate in IPC nutrition pilot in Niger		X											MM	CM		

FEWS NET Work Plan for FY 2015 - Western Africa (continued)

IR 2.4: Research Efforts of USG Partners Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collaborate with USGS and provide field information/data to improve the quality of seasonal monitoring product derived from remote sensing	X							X	X	X	X	X	LI	AKO, NRA, NTMs, PT, BL		
Contribute to/participate in FEWS NET monthly forecast review	X	X	X	X	X	X	X	X	X	X	X	X	LI	BL, PT		
Participate in West Africa annual climate seasonal forecast forums							X	X					AKO	LI	USGS scientist involved	
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collaborate with CILSS to prepare and conduct the annual joint pre-harvest assessment in West Africa countries	X											X	LI	AKO	USGS scientist involved	
Participate in food security CILSS/PREGEC network meetings in the region		X				X			X			X	LI	AKO	USGS scientist involved	
Participate in regional food security and nutrition working group meetings			X	X			X	X		X	X		LI	AKO, NRA, KS, MBY, MM		
Participate in the RPCA meetings			X				X						LI	AKO, FL		
Participate in regional HEA working group meetings	X	X	X	X	X	X	X	X	X	X	X	X	MBY		Support ToR development and implementation, monthly coordination telecoms, facilitate leadership by CILSS	ND
Participate in the CORPAO meeting							X						KS	LI, SMP	Regional conference on agricultural production and trade opportunities	
Participate in West Africa Nutrition Working Group meetings	X	X	X	X	X	X	X	X	X	X	X	X	MM			
IR 3.2: International Efforts in Building Food Security Networks and Methods Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collaborate with regional partners to develop, test, and validate guidelines and tools for livelihood data collection during field assessment						X	X		X	X	X		MBY	JC, LI, BL, NTMs, AKO	Collaborate with national and regional partners; testing in Niger, Burkina Faso, and Chad.	ND
Collaborate with regional partners to develop, test, and validate guidelines and tools for market data collection during market assessment missions	X	X	X									X	KS	RO, HO, NTMs, Partners	Part of the network development strategy to support CH and food security analysis; include thematic workshops with regional partners to validate the guides and tools	ND
Collaborate with regional partners to develop, test, and validate guidelines and qualitative questionnaire to collect key nutrition parameters						X	X			X	X		MM	CM, LI, NTMs, BL, AKO	Collaborate with national and regional partners; testing in Niger, Burkina Faso, and Chad.	ND
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Train Haiti partners on outcome analysis and livelihood data collection					X	X							MBY	JC, JA, JDA, TH	Timed such that outputs may support IPC analysis in April	
Provide integrated training to partners including scenario development and using price projection, nutrition, and agro-climatology for food security outlook analysis									X	X	X		LI, AKO	KS, MM, MBY, NRA	10-day training workshop in each presence country for national partners from CH analysis units; part of network development strategy; training will involve national key partners	ND
Provide market and price projections training for key partners in West Africa							X	X					SMP, KS	LI	will involve RO, CILSS, FAO, WFP, and Burkina, Niger, and Mali MISs; SMP in-person support	ND
Attend nutrition team meeting in Nairobi		X											MM	CM, JW		

FEWS NET Work Plan for FY 2015 - Western Africa (continued)

IR 3.3: Staff and Partners Skills Maintained and Improved (Continued)																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Participate in West Africa SMART Survey training							X	X	X				MM		Timing uncertain	
Participate in 2015 All-FEWS NET training workshop								X					LI, AKO, MBY, KS, MM, NRA			

FEWS NET Work Plan for FY 2015 - Burkina Faso

IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Carry out mid-season crop assessment in selected priority areas											X	X	BZ	BK	Jointly with the GTP: Multidisciplinary Working Group	
Carry out off-season harvest and mid-consumption year integrated food security assessment								X	X				BZ	BK	It is an integrated assessment of food security (agric, Nut, market, livelihoods, etc.) and at the same time assess of the off-season campaign	
Carry out pre-harvest crop assessment	X												BZ	BK	Jointly with the GTP: Multidisciplinary Working Group	
Carry out start-of-season assessment								X	X	X			BZ	BK	Jointly with the GTP: Multidisciplinary Working Group	
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect, process, update, and manage FEWS NET national databases on market prices, assistance flows, beneficiaries, and other key indicators for monitoring and analysis	X	X	X	X	X	X	X	X	X	X	X	X	BK	BZ		
Collect key parameters and perform outcome analysis			X	X	X	X			X	X		X	BZ	BK	Jointly with national partners where appropriate	
Draft and submit country Price Watch narrative to RO and HO	X	X	X	X	X	X	X	X	X	X	X	X	BZ	BK		
Participate in joint market and trade assessment					X			X					BZ	BK		
Update nutrition database regularly when new survey results become available	X		X		X			X		X		X	BZ	BK		
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Contribute to the monthly Food Assistance and Outlook Brief (FAOB)	X	X	X	X	X	X	X	X	X	X	X	X	BZ	BK		
Perform scenario development analysis; produce and publish quarterly national Food Security Outlook (FSO) reports	X			X			X			X			BZ	BK		
Produce and publish monthly food security reports, including Food Security Outlook Update (FSOU) and special reports		X	X		X	X		X	X		X	X	BZ	BK	Type of report to be determined jointly by FO and DSG	
Prepare quarterly performance and M&E report and submit to RO and HO	X			X			X			X			BZ	BK		
Produce and publish joint quarterly report on market analysis		X			X			X			X		BK	BZ		ND
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Improve report/information distribution and build audiences	X	X	X	X	X	X	X	X	X	X	X	X	BK	BZ		
Collaborate with SAP and key partners to provide joint monthly food security briefing in-country	X	X	X	X	X	X	X	X	X	X	X	X	BK	BZ, LI	The ANTM works with SAP and key partners to prepare communication/presentation	ND
Provide briefings to USAID and key partners on food security status, outlook, and issues	X	X	X	X	X	X	X	X	X	X	X	X	BZ	BK	jointly with SAP when possible	

FEWS NET Work Plan for FY 2015 - Burkina Faso (continued)

IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect and assess historical food insecure population data and prepare for management by data warehouse				X	X	X							BK, BZ	FL, LS		
Collect historical agricultural production data and prepare for management by data warehouse		X	X	X									BK, BZ	CH, LS		
Coordinate and support the gold mining Study in Burkina Faso	X	X	X	X	X	X							BK	BZ, LI, MBY, KS, JC, SMP, PT	JC=Overall activity lead; BK=day-to-day local focal point; consultant contract should conclude in December/January; option to publish synthesis report by March	
Participate in national process to review the Burkina Faso livelihood zoning map					X	X	X						BZ	BK, MBY, JC	With national partners (12 institutions); final report to be completed in March/April	
Collaborate with the RO to draft and finalize the Burkina Faso market context report	X	X	X										BK	BZ		
Organize price data and participate in the prices data warehouse training							X	X					BK, BZ	SMP		
IR 2.2: High Quality Technical Guidance on Methods and Products Developed and Deployed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Contribute to local and regional food aid procurement feasibility study pilot in Western Africa	X	X											BZ	BK, SMP, KS, LI		
IR 2.3: IPC Rolled-out and Development Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collaborate with SAP to lead national CH analysis	X			X	X				X	X			BZ	BK		
Collaborate with SAP to lead national outcomes analysis	X			X	X				X	X			BK	MBY	With support from HEA Regional Technical Team (MBY is a member)	
IR 2.4: Research Efforts of USG Partners Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collaborate with USGS and provide field information/data to improve the quality of seasonal monitoring product derived from remote sensing	X							X	X	X	X	X	BZ	BK		
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collaborate with SAP to reinforce thematic working groups within the context of the Cadre Harmonisé analytical framework	X	X	X	X	X	X	X	X	X	X	X	X	BK	BZ	With partners	ND
Participate in CPSA meetings	X				X								BZ	BK	CPSA: National Committee of food security forecast	
Participate in national EWS monthly meeting that assess the country's food security situation	X	X	X	X	X	X	X	X	X	X	X	X	BK	BZ		

FEWS NET Work Plan for FY 2015 - Burkina Faso (continued)

IR 3.2: International Efforts in Building Food Security Networks and Methods Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collaborate with SAP to review national EWS tools and methods									X				BK	BZ		
Collaborate with regional staff to validate guidelines and tools for monitoring and assessing nutrition, livelihood, and market situation								X					LI	BZ, BK	Implemented as a regional workshop in May 2015 for all FEWS NET staff in West Africa and key partners; RO will initiate guidelines and tools for nutrition, LH, and market data collection and assessment	ND
Conduct testing on the application of guidelines and tools, after their validation, to assess nutrition, livelihood, and market situation									X				LI	BZ, BK	Key national partners will be involved	ND
Work with regional nutrition specialist to test nutritional key parameters data collection in Burkina Faso										X	X		BZ	MM, LI, AKO, BK		ND
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Provide integrated training to partners including scenario development and using price projection, nutrition, and agro-climatology for food security outlook analysis									X				LI, AKO	KS, MM, MBY, NRA, BZ, BK	10-day training workshop in each presence country for national partners from CH analysis units; part of network development strategy; training will involve national key partners	ND
Participate in 2015 All-FEWS NET training workshop								X					BZ, BK			

FEWS NET Work Plan for FY 2015 - Mali

IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Carry out crop and market monitoring	X			X					X	X	X	X	AT	ATT		
Carry out crop and market monitoring in Senegal							X				X		AT		The situation of poor agricultural production in Senegal requires monitoring market in April before the lean season.	
Carry out joint pre-harvest crop assessment	X												AT	ATT	Jointly with GTP and CILSS	ND
Carry out mid-season crop assessment in selected priority areas											X		ATT	AT	Jointly with GTP	
Carry out off season harvest and mid-consumption year integrated food security assessment								X	X				AT	ATT	It is an integrated assessment of food security (agric, Nut, market, livelihoods, etc.) and at the same time assess of the off-season campaign	
Carry out start-of-season assessment										X			AT	ATT	Jointly with GTP and CILSS	ND
Participate in national food security assessment	X												AT	ATT	In collaboration with partners same the WFP, FAO, SAP It is a national survey whose data will be used for the Cadre Harmonisé of November	ND
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect, process, update, and manage FEWS NET national databases on market prices, assistance flows, beneficiaries, and other key indicators for monitoring and analysis	X	X	X	X	X	X	X	X	X	X	X	X	ATT	AT		
Collect key parameters and perform outcome analysis for Mali and Senegal			X	X		X	X		X	X		X	AT	ATT, , MBY, BS	Jointly with national partners where appropriate; SN supported by RO and HO	ND
Draft and submit country Price Watch narrative to RO and HO	X	X	X	X	X	X	X	X	X	X	X	X	AT	ATT		
Participate in joint market and trade assessment					X								AT	ATT	Jointly with GTP and CILSS	
Support and participate in SMART survey/nutrition assessment in Senegal				X	X	X							MM	CM, AT	Note that a national nutrition survey is planned to take place in Mauritania in November/December, so Senegal might be more appropriate	
Update nutrition database regularly when new survey results become available		X		X		X		X		X		X	AT	ATT		
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Contribute to the monthly Food Assistance and Outlook Brief (FAOB)	X	X	X	X	X	X	X	X	X	X	X	X	AT	ATT	For Mali and Senegal	
Perform scenario development analysis; produce and publish quarterly national Food Security Outlook (FSO) reports	X			X			X			X			AT	ATT		
Produce and publish monthly food security reports, including Food Security Outlook Update (FSOU) and special reports		X	X		X	X		X	X		X	X	AT	ATT	Type of report to be determined jointly by FO and DSG	
Produce and publish monthly remote monitoring report for Senegal	X	X	X	X	X	X	X	X	X	X	X	X	AT	NRA, PT		
Prepare quarterly performance and M&E report and submit to RO and HO	X			X			X			X			AT	ATT		

FEWS NET Work Plan for FY 2015 - Mali (continued)

IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Improve report/information distribution and build audiences	X	X	X	X	X	X	X	X	X	X	X	X	ATT	AT		
Collaborate with SAP and key partners to provide joint monthly food security briefing in-country	X	X	X	X	X	X	X	X	X	X	X	X	ATT	AT, LI	The ANTM works with SAP and key partners to prepare communication/presentation	ND
Provide briefings to USAID and key partners on food security status, outlook, and issues	X	X	X	X	X	X	X	X	X	X	X	X	AT	ATT	Briefing to local USAID mission will delivered jointly with SAP when possible	
Share national and regional information at SAP monthly meeting	X	X	X	X	X	X	X	X	X	X	X	X	ATT	AT	SAP: national early warning system	
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect and assess historical food insecure population data and prepare for management by data warehouse				X	X	X							ATT, AT	FL, LS		
Collect historical agricultural production data and prepare for management by data warehouse		X	X	X									ATT, AT	CH, LS		
Extrapolate and validate lessons learned from Burkina Faso gold mining study to Mali and Guinea							X	X	X	X	X	X	AT	JC, SMP, LI, MBY, KS, ATT	This survey will be conducted in Kenieba (Kayes Region)	
Organize in collaboration with the HEA group a field verification to update and validate the Mali livelihood zoning			X										AT, MBY	ATT, MBY	In collaboration with the HEA group	
Organize price data and participate in the prices data warehouse training							X	X					ATT, AT	SMP		
IR 2.2: High Quality Technical Guidance on Methods and Products Developed and Deployed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Contribute to local and regional food aid procurement feasibility study pilot in Western Africa	X	X											AT	AT, ATT, KS		
IR 2.3: IPC Rolled-out and Development Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collaborate with SAP and key partners to conduct CH analysis		X				X			X				AT	ATT		
IR 2.4: Research Efforts of USG Partners Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collaborate with USGS and provide field information/data to improve the quality of seasonal monitoring product derived from remote sensing	X							X	X	X	X	X	AT	ATT		
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collaborate with SAP to reinforce thematic working groups within the context of the Cadre Harmonisé analytical framework	X	X	X	X	X	X	X	X	X	X	X	X	AT	ATT	With partners	ND
Participate in food security network meetings and activities	X	X	X	X	X	X	X	X	X	X	X	X	AT	ATT	Monthly meeting	ND
Participate in UN clusters and humanitarian meetings	X	X	X	X	X	X	X	X	X	X	X	X	AT	ATT	With FSC (Food Security Cluster) members	ND

FEWS NET Work Plan for FY 2015 - Mali (continued)

IR 3.2: International Efforts in Building Food Security Networks and Methods Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collaborate with regional staff to validate guidelines and tools for monitoring and assessing nutrition, livelihood, and market situation								X					LI	AT, ATT	Implemented as a regional workshop in May 2015 for all FEWS NET staff in West Africa and key partners; RO will initiate guidelines and tools for nutrition, LH, and market data collection and assessment	ND
Conduct testing on the application of guidelines and tools, after their validation, to assess nutrition, livelihood, and market situation									X				LI	AT, ATT	Key national partners will be involved	ND
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Provide integrated training to partners including scenario development and using price projection, nutrition, and agro-climatology for food security outlook analysis										X			LI, AKO	KS, MM, MBY, NRA, AT, ATT	10-day training workshop in each presence country for national partners from CH analysis units; part of network development strategy; training will involve national key partners	ND
Participate in 2015 All-FEWS NET training workshop								X					AT, ATT			

FEWS NET Work Plan for FY 2015 - Mauritania

IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Carry out flood-recession and off-season crop monitoring and assessment		X	X	X	X	X							YG	SHS	FEWS NET, OSA, PAM, MDR, FAO, ACF, OXFAM, CRM	
Carry out mid-consumption year integrated food security assessment								X					YG	SHS	This is an assessment of food security and outlook at mid-term of the consumption year	
Carry out mid-season crop assessment in selected priority areas											X		YG	SHS	With national partners	
Carry out off-season harvest assessment								X	X				YG	SHS	FEWS NET, OSA, PAM, MDR, FAO, ACF, OXFAM, CRM	
Carry out start-of-season assessment									X	X			YG	SHS	With national partners	
Participate in annual joint pre-harvest assessment mission	X															
Participate in joint food security monitoring and assessment		X				X				X			SHS, YG	LI, AKO	PAM, CSA	
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect, process, update, and manage FEWS NET national databases on market prices, assistance flows, beneficiaries, and other key indicators for monitoring and analysis	X	X	X	X	X	X	X	X	X	X	X	X	YG	SHS		
Collect key parameters and perform outcome analysis			X	X		X	X		X	X		X	SHS	YG	Jointly with national partners where appropriate	
Conduct weekly and monthly price data collection through FEWS NET enumerators in Mauritania	X	X	X	X	X	X	X	X	X	X	X	X	YG	SHS		
Draft and submit country Price Watch narrative to RO and HO	X	X	X	X	X	X	X	X	X	X	X	X	SHS	YG		
Participate in joint market and trade assessment					X								SHS	YG	Jointly with CSA and CILSS	
Update nutrition database regularly when new survey results become available		X		X		X		X		X		X	SHS	YG		
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Contribute to the monthly Food Assistance and Outlook Brief (FAOB)	X	X	X	X	X	X	X	X	X	X	X	X	SHS	YG		
Perform scenario development analysis; produce and publish quarterly national Food Security Outlook (FSO) reports	X			X			X			X			SHS	YG		
Produce and publish monthly food security reports, including Food Security Outlook Update (FSOU) and special reports		X	X		X	X		X	X		X	X	SHS	YG	Type of report to be determined jointly by FO and DSG	
Prepare quarterly performance and M&E report and submit to RO and HO	X			X			X			X			SHS	YG		

FEWS NET Work Plan for FY 2015 - Mauritania (continued)

IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Improve report/information distribution and build audiences	X	X	X	X	X	X	X	X	X	X	X	X	YG	SHS		
Collaborate with SAP and key partners to provide joint monthly food security briefing in-country	X	X	X	X	X	X	X	X	X	X	X	X	SHS	YG, LI	The NTM works with SAP, SIM, and key partners to prepare presentations on food security in the country to be delivered during the food security cluster meetings	ND
Provide briefings to USAID and key partners on food security status, outlook, and issues	X	X	X	X	X	X	X	X	X	X	X	X	SHS	YG	to be done jointly with SAP when possible	
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect and assess historical food insecure population data and prepare for management by data warehouse				X	X	X							YG, SHS	FL, LS		
Collect historical agricultural production data and prepare for management by data warehouse		X	X	X									YG, SHS	CH, LS		
Participate in herd dynamics model verification in Mauritania										X	X	X	SHS, YG	ML, JC, MBY, LI, PT	Led by Mark Lawrence from FEG; field verification in Mauritania and Chad	
Organize price data and participate in the prices data warehouse training							X	X					YG, SHS	SMP		
IR 2.3: IPC Rolled-out and Development Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collaborate with SAP to lead national CH analysis		X				X							SHS	YG, AKO, LI		
IR 2.4: Research Efforts of USG Partners Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Carry out a perspective analysis on the impact of the cold season rainfall on agricultural and pastoral systems in northern Mauritania			X	X	X								YG	SHS	ANTM will work with regional scientist; these rains are important for pastures and crops in the north; jointly with ONM and USGS	
Collaborate with USGS and provide field information/data to improve the quality of seasonal monitoring product derived from remote sensing	X							X	X	X	X	X	SHS	YG		
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collaborate with SAP to reinforce thematic working groups within the context of the Cadre Harmonisé analytical framework	X	X	X	X	X	X	X	X	X	X	X	X	YG	SHS, LI	With CSA, MDR, MSAS, PAM, FAO, ONGS, and community organizations	ND
Participate in the SAP monthly meeting that assesses the country's food security	X	X	X	X	X	X	X	X	X	X	X	X	SHS	YG, LI, AKO	CSA, PAM, ACF, Oxfam, ANED	ND
Participate in the market information system monthly meeting	X	X	X	X	X	X	X	X	X	X	X	X	YG	SHS, KS	CSA, PAM, ACF, Oxfam, ANED	
Participate in Nutrition Cluster meetings				X					X				SHS		Include FEWS NET, UNICEF, Ministère de la Santé et d'Action Sociale (MSAS), CSA, WFP, NGOs	

FEWS NET Work Plan for FY 2015 - Mauritania (continued)

IR 3.2: International Efforts in Building Food Security Networks and Methods Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collaborate with regional staff to validate guidelines and tools for monitoring and assessing nutrition, livelihood, and market situation								X					LI	SHS, YG	Implemented as a regional workshop in May 2015 for all FEWS NET staff in West Africa and key partners; RO will initiate guidelines and tools for nutrition, LH, and market data collection and assessment	ND
Conduct testing on the application of guidelines and tools, after their validation, to assess nutrition, livelihood, and market situation									X				LI	SHS, YG	Key national partners will be involved	ND
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Provide refresher training to field monitors							X						YG	SHS	Training oriented to market data collection and the monitoring, OSA, PAM, ACF, Oxfam	
Support the ANTM to strengthen his capacities in food security analysis							X						LI	SHS	Need technical support from RO	
Provide integrated training to partners including scenario development and using price projection, nutrition, and agro-climatology for food security outlook analysis									X				LI, AKO	KS, MM, MBY, NRA, SHS, YG	10-day training workshop in each presence country for national partners from CH analysis units; part of network development strategy; training will involve national key partners	ND
Supervise and maintain skills of market enumerators	X			X			X			X			YG	SHS		
Participate in 2015 All-FEWS NET training workshop								X					SHS, YG			

FEWS NET Work Plan for FY 2015 - Niger

IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Carry out food security assessment in areas of concern			X			X			X			X	AH			
Carry out off season harvest and mid-consumption year integrated food security assessment								X	X				HAY		It is an integrated assessment of food security (agric, Nut, market, livelihoods, etc.) and at the same time assess of the off-season campaign	
Carry out start-of season assessment										X			HAY		SAP, WFP, FAO, FEWS NET, SIM	
Participate in joint household food insecurity survey		X	X										AH		SAP, FEWS NET, WFP, FAO, NGOs	
Participate in joint pre-harvest evaluation	X											X	HAY		SAP, WFP, FAO, FEWS NET, and other partners	
Participate in mid-term evaluation of the agropastoral season											X		HAY		SAP, WFP, FAO, FEWS NET, and other partners	
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect, process, update, and manage FEWS NET national databases on market prices, assistance flows, beneficiaries, and other key indicators for monitoring and analysis	X	X	X	X	X	X	X	X	X	X	X	X	AH	HAY		ND
Collect key parameters and perform outcome analysis			X	X		X	X		X	X		X	HAY	AH	Jointly with national partners where appropriate	
Draft and submit country Price Watch narrative to RO and HO	X	X	X	X	X	X	X	X	X	X	X	X	AH	HAY		
Participate in joint market and trade assessment					X								AH	HAY, KS	With CILSS, WFP, FAO	
Participate in joint nutrition survey								X	X				AH	HAY	Jointly with UNICEF, SAP, WFP, FAO, NGOs; support from RFSSN as needed	
Update nutrition database regularly when new survey results become available		X		X		X		X		X		X	HAY	AH		
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Contribute to the monthly Food Assistance and Outlook Brief (FAOB)	X	X	X	X	X	X	X	X	X	X	X	X	HAY	AH		
Perform scenario development analysis; produce and publish quarterly national Food Security Outlook (FSO) reports	X			X			X			X			HAY	AH		
Produce and publish monthly food security reports, including Food Security Outlook Update (FSOU) and special reports		X	X		X	X		X	X		X	X	HAY	AH	Type of report to be determined jointly by FO and DSG	
Prepare quarterly performance and M&E report and submit to RO and HO	X			X			X			X			HAY	AH		

FEWS NET Work Plan for FY 2015 - Niger (continued)

IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Improve report/information distribution and build audiences	X	X	X	X	X	X	X	X	X	X	X	X	AH	HAY		
Collaborate with SAP and key partners to provide joint monthly food security briefing in-country	X	X	X	X	X	X	X	X	X	X	X	X	HAY	AH, LI		ND
Provide briefings to USAID and key partners on food security status, outlook, and issues	X	X	X	X	X	X	X	X	X	X	X	X	HAY	HA	this will be done jointly with SAP when possible	
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect and assess historical food insecure population data and prepare for management by data warehouse				X	X	X							AH, HAY	FL, LS		
Collect historical agricultural production data and prepare for management by data warehouse		X	X	X									AH, HAY	CH, LS		
Participate in HEA rapid baselines in selected livelihood zones						X	X						HAY	AH, MBY	SAP, WFP, Save, Oxfam, FEWS NET (Field office and Livelihood specialist and Advisor)	ND
Organize price data and participate in the prices data warehouse training							X	X					AH, HAY	SMP		
Support the nutritional causal analysis in Niger	X	X	X	X									AH	CM, MM		
IR 2.3: IPC Rolled-out and Development Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collaborate with SAP to lead national CH analysis		X				X							HAY	HA, HY, RTM, DSG	RO technical support needed	
IR 2.4: Research Efforts of USG Partners Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collaborate with USGS and provide field information/data to improve the quality of seasonal monitoring product derived from remote sensing	X							X	X	X	X	X	HAY	AH		
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collaborate with SAP to reinforce thematic working groups within the context of the Cadre Harmonisé analytical framework	X	X	X	X	X	X	X	X	X	X	X	X	AH	HAY, LI	With Agrhymet, SAP, WFP, FAO	ND
Participate in SAP annual meeting on food security vulnerability		X						X					HAY		SAP, FEWS NET, WFP, FAO, NGOs	
Participate in Nutrition Cluster meetings	X	X	X	X	X	X	X	X	X	X	X	X	AH			

FEWS NET Work Plan for FY 2015 - Niger (continued)

IR 3.2: International Efforts in Building Food Security Networks and Methods Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collaborate with regional staff to validate guidelines and tools for monitoring and assessing nutrition, livelihood, and market situation								X					LI	HAY, AH	Implemented as a regional workshop in May 2015 for all FEWS NET staff in West Africa and key partners; RO will initiate guidelines and tools for nutrition, LH, and market data collection and assessment	ND
Conduct testing on the application of guidelines and tools, after their validation, to assess nutrition, livelihood, and market situation									X				LI	HAY, AH	Key national partners will be involved	ND
Work with regional nutrition specialist to test nutritional key parameters data collection in Niger										X	X		HAY	MM, LI, AKO, AH		ND
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collaborate with Save the Children and WFP in providing HEA training to network partner				X									HAY	AH, MBY		
Provide integrated training to partners including scenario development and using price projection, nutrition, and agro-climatology for food security outlook analysis										X			LI, AKO	KS, MM, MBY, NRA, HAY, AH	10-day training workshop in each presence country for national partners from CH analysis units; part of network development strategy; training will involve national key partners	ND
Participate in 2015 All-FEWS NET training workshop								X					HAY, AH			

FEWS NET Work Plan for FY 2015 - Nigeria

IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Carry out food security assessment in the Northeast Zone		X		X			X			X		X	IM	AOA, Partners	HO, RO Support	
Carry out joint pre-harvest crop assessment												X	IM	AOA	With CILSS and other partners; RO support may be required	
Carry out mid-season crop assessment in selected priority areas									X	X			IM	AOA		
Carry out off season harvest and mid-consumption year integrated food security assessment							X	X					IM	AOA, LI	It is an integrated assessment of food security (agric, Nut, market, livelihoods, etc.) and at the same time assess of the off-season campaign	
Carry out post-harvest and flood assessment	X												IM	AOA, Partners	HO, RO Support	
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect, process, update, and manage FEWS NET national databases on market prices, assistance flows, beneficiaries, and other key indicators for monitoring and analysis	X	X	X	X	X	X	X	X	X	X	X	X	AOA	IM, LI		
Collect key parameters and perform outcome analysis			X	X	X	X			X	X		X	IM	AOA	Jointly with national partners where appropriate	
Conduct weekly and monthly price data collection through FEWS NET enumerators in Nigeria	X	X	X	X	X	X	X	X	X	X	X	X	ISM	IM		
Draft and submit country Price Watch narrative to RO and HO	X	X	X	X	X	X	X	X	X	X	X	X	IM	AOA		
Participate in joint market and trade assessment					X								IM	AOA		
Update nutrition database regularly when new survey results become available	X		X		X		X		X			X	IM	AOA		
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Contribute to the monthly Food Assistance and Outlook Brief (FAOB)	X	X	X	X	X	X	X	X	X	X	X	X	IM	AOA		
Perform scenario development analysis; produce and publish quarterly national Food Security Outlook (FSO) reports	X			X			X			X			IM	AOA		
Produce and publish monthly food security reports, including Food Security Outlook Update (FSOU) and special reports		X	X		X	X		X	X		X	X	IM	AOA	Type of report to be determined jointly by FO and DSG	
Prepare quarterly performance and M&E report and submit to RO and HO	X			X			X			X			IM	AOA		

FEWS NET Work Plan for FY 2015 - Nigeria (continued)

IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collaborate with HO Communications Advisor to launch outreach and audience building campaign	X	X	X	X	X	X							IM	AOA	Q1: Basic outreach in all countries Q2: Target Guatemala, Nigeria, Kenya, SA; Q3+Q4: additional countries	
Improve report/information distribution and build audiences	X	X	X	X	X	X	X	X	X	X	X	X	AOA	IM		
Provide briefings to USAID and key partners on food security status, outlook, and issues	X	X	X	X	X	X	X	X	X	X	X	X	IM	AOA		
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect and assess historical food insecure population data and prepare for management by data warehouse				X	X	X							AOA, IM	FL, LS		
Collect historical agricultural production data and prepare for management by data warehouse		X	X	X									AOA, IM	CH, LS		
Participate in and support Nigeria livelihood zone verification and rapid livelihood profiles										X	X	X	IM, AOA, ISM	MBY, JC, STTA	MBY is coordination lead; implementers TBD and may include AAM, DN, JC, and/or STTA	
Organize price data and participate in the prices data warehouse training							X	X					AOA, IM	SMP		
Setup cross-border monitoring system										X	X		AOA	KS, LI, SMP IM, ISM	RO, HO Support	
Support background research, network workshop, and creation of Nigeria market context report		X	X	X									IM	AOA, ISM, LI, SMP, FL	Including 2 weeks of in-country work by SMP and LI	
IR 2.4: Research Efforts of USG Partners Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collaborate with USGS and provide field information/data to improve the quality of seasonal monitoring product derived from remote sensing	X							X	X	X	X	X	IM	AOA		
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Conduct joint Food Security Vulnerability Study in Northwestern areas							X	X					IM	AOA, IM	With FAO, OCHA, NEMA, IFPRI, Partners	
Conduct joint NASRDA Flood vulnerability mapping and prediction using GIS/R Sensing					X	X	X	X	X				IM	AOA, LI	RO, HO Support, NASRDA, Partners	
Participate in CILSS/ECOWAS harmonized framework for food security analysis							X	X	X				IM	IM, AOA	RO, HO Support, CILSS, FAO, ECOWAS	
Support the USGS regional scientist in a climate change study for Nigeria, as requested by USAID/Nigeria									X	X			IM	IM, AOA, Partners	RO, HO Support	
Collaborate with FAO AMIS to improve market information system	X			X					X			X	IM	KS, SMP, LI	RO Support, FAO, FEWE NET, NBS, IFDC and partners	ND
Establish Nigeria market monitoring network										X	X	X	IM	AOA, Ismail, KS	RO, HO Support	ND

FEWS NET Work Plan for FY 2015 - Nigeria (continued)

IR 3.2: International Efforts in Building Food Security Networks and Methods Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collaborate with regional staff to validate guidelines and tools for monitoring and assessing nutrition, livelihood, and market situation								X					LI	IM, AOA	Implemented as a regional workshop in May 2015 for all FEWS NET staff in West Africa and key partners; RO will initiate guidelines and tools for nutrition, LH, and market data collection and assessment	ND
Conduct testing on the application of guidelines and tools, after their validation, to assess nutrition, livelihood, and market situation									X				LI	IM, AOA	Key national partners will be involved	ND
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Provide integrated training to partners including scenario development and using price projection, nutrition, and agro-climatology for food security outlook analysis										X			LI, AKO	KS, MM, MBY, NRA, IM, AOA	10-day training workshop in each presence country for national partners from CH analysis units; part of network development strategy; training will involve national key partners	ND
Supervise and maintain skills of market enumerators	X			X			X			X			ISM	IM, AOA	RO, HO Support	
Participate in 2015 All-FEWS NET training workshop								X					IM, AOA	ISM		

FEWS NET Work Plan for FY 2015 - Chad

IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Carry out joint pre-harvest crop assessment	X												YA	SD	With CILSS, WFP, FAO	ND
Carry out mid-season crop assessment in selected priority areas											X		YA	SD	Jointly with the GTP: Multidisciplinary Working Group	ND
Carry out off season harvest and mid-consumption year integrated food security assessment								X	X				YA	SD	It is an integrated assessment of food security (agric, Nut, market, livelihoods, etc.) and at the same time assess of the off-season campaign	
Carry out start-of-season assessment										X			YA, SD		Jointly with the GTP: Multidisciplinary Working Group	
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect, process, update, and manage FEWS NET national databases on market prices, assistance flows, beneficiaries, and other key indicators for monitoring and analysis	X	X	X	X	X	X	X	X	X	X	X	X	SD	YA		
Collect key parameters and perform outcome analysis			X	X	X	X			X	X		X	YA	SD	Jointly with national partners where appropriate	
Conduct weekly and monthly price data collection through FEWS NET enumerators in Chad	X	X	X	X	X	X	X	X	X	X	X	X	SD	YA		
Draft and submit country Price Watch narrative to RO and HO	X	X	X	X	X	X	X	X	X	X	X	X	YA	SD		
Participate in joint market and trade assessment					X	X							YA	SD		ND
Produce joint bi-monthly market bulletin with WFP and SISAAP		X		X	X	X		X		X		X	YA	SD	With WFP, SISAAP	ND
Update nutrition database regularly when new survey results become available		X		X	X	X		X		X		X	YA	SD		
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Contribute to the monthly Food Assistance and Outlook Brief (FAOB)	X	X	X	X	X	X	X	X	X	X	X	X	YA	SD		
Perform scenario development analysis; produce and publish quarterly national Food Security Outlook (FSO) reports	X			X			X			X			YA	SD		
Produce and publish monthly food security reports, including Food Security Outlook Update (FSOU) and special reports		X	X		X	X		X	X		X	X	YA	SD	Type of report to be determined jointly by FO and DSG	
Prepare quarterly performance and M&E report and submit to RO and HO	X			X			X			X			YA	SD		

FEWS NET Work Plan for FY 2015 - Chad (continued)

IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Improve report/information distribution and build audiences	X	X	X	X	X	X	X	X	X	X	X	X	SD	YA		
Deliver joint briefing with SISAAP (the national EWS) during regular FS cluster meetings	X	X	X	X	X	X	X	X	X	X	X	X	YA and SD		OXFAM, WFP, FAO, SISAAP	ND
Provide briefings to US Embassy and key partners on food security status, outlook, and issues	X	X	X	X	X	X	X	X	X	X	X	X	YA	SD	Jointly w SISAAP when possible for local mission briefing	
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect and assess historical food insecure population data and prepare for management by data warehouse				X	X	X							SD, YA	FL, LS		
Collect historical agricultural production data and prepare for management by data warehouse		X	X	X									SD, YA	CH, LS		
Participate in herd dynamics model verification in Chad										X	X	X	YA, SD	ML, JC, MBY, LI, YA, SD, BL	Led by Mark Lawrence from FEG; field verification in Mauritania and Chad	
Validate small changes made to the livelihood zones of Chad					X								YA	SD, MBY		
Conduct background research, lead network workshop, and draft Chad market context report	X	X	X	X									YA	SD, SMP, KS, BL, FL	Including 2 weeks of in-country work by KS and BL	
Organize price data and participate in the prices data warehouse training							X	X					SD, YA	SMP		
IR 2.2: High Quality Technical Guidance on Methods and Products Developed and Deployed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Produce with partners an enumerators manual for market price collection	X	X											YA	SD	The manual will be consensual and used by all partners' monitors	
IR 2.3: IPC Rolled-out and Development Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collaborate with CILSS, WFP, FAO, and the Government of Chad to lead national CH analysis		X				X							YA	SD		ND
IR 2.4: Research Efforts of USG Partners Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collaborate with USGS and provide field information/data to improve the quality of seasonal monitoring product derived from remote sensing	X							X	X	X	X	X	YA	SD		
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collaborate with SAP to reinforce thematic working groups within the context of the Cadre Harmonisé analytical framework	X	X	X	X	X	X	X	X	X	X	X	X	YA	SD, LI	With partners	ND
Participate in food security network meeting and activities	X	X	X	X	X	X	X	X	X	X	X	X	SD	YA, SD		ND

FEWS NET Work Plan for FY 2015 - Chad (continued)

IR 3.2: International Efforts in Building Food Security Networks and Methods Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collaborate with regional staff to validate guidelines and tools for monitoring and assessing nutrition, livelihood, and market situation								X					LI	YA, SD	Implemented as a regional workshop in May 2015 for all FEWS NET staff in West Africa and key partners; RO will initiate guidelines and tools for nutrition, LH, and market data collection and assessment	ND
Conduct testing on the application of guidelines and tools, after their validation, to assess nutrition, livelihood, and market situation									X				LI	YA, SD	Key national partners will be involved	ND
Work with regional nutrition specialist to test nutritional key parameters data collection in Chad										X	X		YA	MM, LI, AKO, SD		ND
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Provide Orientation and Technical Support to ANTM	X	X	X										YA	SD		
Provide integrated training to partners including scenario development and using price projection, nutrition, and agro-climatology for food security outlook analysis									X				LI, AKO	KS, MM, MBY, NRA, YA, SD	10-day training workshop in each presence country for national partners from CH analysis units; part of network development strategy; training will involve national key partners	ND
Supervise and maintain skills of market enumerators	X			X			X			X			YG	SHS		
Participate in 2015 All-FEWS NET training workshop								X					YA, SD			

FEWS NET Work Plan for FY 2015 - Eastern Africa

IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Carry out end-of-season food security assessment in the bimodal and unimodal areas of Tanzania					X					X	X		GR		With MUCHALI: Tanzania Food Security Information System	
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect, process, update, and manage FEWS NET regional databases on market prices, assistance flows, beneficiaries, and other key indicators for monitoring and analysis	X	X	X	X	X	X	X	X	X	X	X	X	AAM, JW, TA	NB, NM		
Provide livelihoods support to field assessment and method and tool development	X	X	X	X	X	X	X	X	X	X	X	X	AAM	NTMs, RTMs, DSG, JC		
Provide technical support to FOs when implementing outcome analysis			X	X	X	X			X	X		X	AAM	BS, JN		
Assist in the development of a food commodity price data collection system in the Karamoja region of Uganda				X									TA	SAM, SMP	Currently prices from WFP come in very late for use by FEWS NET in analysis	ND
Conduct seasonal and market performance assessment in unimodal and bimodal areas and network of food traders	X												GR	TA	TA providing technical support	
Design and start a simple market information system for the conflict affected states of South Sudan	X												TA	SMP, JV, JN	Training in Juba	
Draft and submit regional Price Watch narrative to HO	X	X	X	X	X	X	X	X	X	X	X	X	TA	NB, NM		
Perform price projection analysis for regional assumptions			X		X				X			X	TA			
Provide special markets and trade support to South Sudan			X		X								TA	SMP, JN	Include markets and trade assessment, price projection for the January outlook, and the newly established market information system; all three tasks at the same time	
Provide technical guidance to markets and trade assessment in Ethiopia							X						TA	BS		
Provide technical guidance to markets and trade assessment in Kenya				X									TA	BS		
Provide technical guidance to markets and trade assessment in Tanzania	X												TA	BS		
Update market cost and arbitrages in Tanzania	X				X								GR	TA		
Provide special nutrition support to South Sudan	X	X	X	X	X	X	X	X	X	X	X	X	JW	CM		
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Contribute to the monthly Food Assistance and Outlook Brief (FAOB)	X	X	X	X	X	X	X	X	X	X	X	X	NB		Coordinate for remote monitoring countries	
Monitor, assess, and perform analysis in preparation for regional assumption building	X		X	X	X	X			X	X		X	NB	NM, AAM, JW, TA		
Produce and publish monthly remote monitoring report for Tanzania	X	X		X	X	X	X	X	X	X	X	X	GR			

FEWS NET Work Plan for FY 2015 - Eastern Africa (continued)

IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed (Continued)																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Produce and publish quarterly regional Food Security Outlook (FSO) reports		X			X			X			X		NB			
Produce regional assumptions report			X			X			X			X	NB	NM, AAM, JW, TA		
Produce the seasonal monitor report	X	X	X	X	X	X	X	X	X	X	X	X	NB	NM		
Provide technical assistance to South Sudan in scenario development and outlook preparation	X			X									NB	JV	Extend to other countries as needed	
Provide technical assistance to Yemen in scenario development and outlook preparation	X			X									NM	SS	Extend to other countries as needed	
Review SSTs from national offices	X		X	X		X	X		X	X		X	NB	NM, TA, JW, AAM		
Support FOs in developing national assumptions for nutrition, market, agroclimatology, and livelihood	X		X	X		X	X		X	X		X	JW, TA, AAM	NB, NM		
Review national quarterly performance and M&E report; prepare regional quarterly performance and M&E report, and submit to HO	X			X			X			X			NB			
Write and publish the East Africa informal cross-border trade report in collaboration with partners under IGAD's Food Security and Nutrition Working Group (FSNWG)	X			X			X			X			TA	NB, NM		
Support FOs in the monitoring and use of nutrition information in food security analysis	X	X	X	X	X	X	X	X	X	X	X	X	JW	CM, MM		
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Improve report/information distribution and build audiences	X	X	X	X	X	X	X	X	X	X	X	X	NB	NM		ND
Present the regional Food Security Outlook during the three climate outlook fora held within the region	X				X						X		USGS			
Provide briefings to USAID and key partners on food security status, outlook, and issues		X			X			X			X		NB	EA-RO		
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Assist FOs to collect and assess historical food insecure population data and prepare for management by data warehouse				X	X	X							NB	FL, LS		
Assist FOs to collect historical agricultural production data and prepare for management by data warehouse		X	X	X									NB	CH, LS		
Collaborate with HO and NTMs to define the data structure for historical agricultural production data for the FEWS NET data warehouse	X												NB	FL, NM		
Collaborate with HO and NTMs to define the data structure for historical food insecure population data for the FEWS NET data warehouse		X	X										NB	CH, NM		
Conduct a desk review of livelihood products and identify plans and priorities for FY 2016								X	X	X			AAM	JC		

FEWS NET Work Plan for FY 2015 - Eastern Africa (continued)

IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied (Continued)																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Maintain livelihood database and archive	X	X	X	X	X	X	X	X	X	X	X	X	AAM	JC		
Participate in review of SADC-led Tanzania livelihood baseline and HEA outcome analysis	X		X	X									GR	AAM		ND
Review the livelihood zoning in Yemen and explore feasibility for creating profiles							X	X					AAM	JC, SS	There is a strong demand that the livelihood calendars and descriptions for Yemen to be reviewed	
Support KFSSG-led Kenya livelihoods survey and database update	X	X	X	X	X	X	X	X	X	X	X	X	AAM	GS, JC	AAM technical lead, NTM/ANTM national focal point, JC providing technical direction	ND
Update livelihoods information and data for the northeastern highlands <i>Belg</i> area of Ethiopia		X	X	X	X	X	X						AAM	YS, ZM, ET, SM, JC	With input from regional Agro climatologist, NTM, ANTM, FSSs conduct the study in selected zones - SOW being finalized	
Conduct background research, lead network workshop, and draft Tanzania market context report									X	X	X	X	TA	GR, SMP, FL	Including 2 weeks of in-country work by TA	
Conduct background research, lead network workshop, and draft Uganda market context report		X	X	X									TA	SAM, SMP, FL	Including 2 weeks of in-country work by TA; SOW will be shared for discussion in mid-September	
Incorporate East Africa cross-border trade data into FEWS NET data warehouse	X	X	X										TA	SMP, EC, LS	Dates tentative (dependent on Kimetrica timeline)	
Support background research, network workshop, and creation of Ethiopia market context report				X	X	X							TA	GAM, ZM, ET, SM, YS, BS, SMP, FL		
Establish and maintain nutrition database for East Africa countries and analyze levels of acute and chronic malnutrition	X	X	X	X	X	X	X	X	X	X	X	X	JW			
Prepare nutrition context document for Malawi							X	X	X	X	X		JW	CM, OK, IN		
Support and oversee country offices in updating the nutrition database	X	X	X	X	X	X	X	X	X	X	X	X	JW	CM	The nutrition admission database will be shared with all FEWS NET offices for update; updating of nutritional surveys data goes on regularly	
Support the analysis of existing SMART survey data from UNICEF Kenya to identify risk factors for malnutrition	X	X	X	X									CM	JW		
IR 2.2: High Quality Technical Guidance on Methods and Products Developed and Deployed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Investigate method for improving the understanding of IDP livelihood in conflict-affected areas and their long-term dependency on external assistance	X	X											AAM	JC, ABN, MHM, JN	AAM technical lead. Initiated in September, initial conclusions in October, method may be identified with implementation later in the year	
Investigate the feasibility of producing livelihood profiles for conflict-affected areas of Sudan and propose a method, if appropriate										X	X	X	AAM	JC, ABN, MHM,	AAM technical lead	
Investigate the use of household surveys to inform livelihood baselines	X								X	X	X	X	AAM	JC, SMP, CM	A SOW in conducting a study of secondary data analysis in informing livelihood profiles and baselines already prepared	
Assist the nutrition advisor to prepare and present intensive training on integration of nutrition data into food security analysis at All FEWS annual meeting	X	X	X	X	X	X	X	X					CM	JW, MM		

FEWS NET Work Plan for FY 2015 - Eastern Africa (continued)

IR 2.3: IPC Rolled-out and Development Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Carry out cross border food security analysis to harmonize understanding of food security outcomes across borders of Ethiopia, Kenya and Somalia						X							NB	NM, BS, CH	Kenya, Ethiopia, Somalia NTMs and ANTMs, RFSS and DSG analysts will participate in this activity	
Co-facilitate Chronic IPC roll-out in Kenya		X	X										NM	NM		
Co-facilitate Chronic IPC roll-out in Uganda			X										NB			
Participate in regional IPC level 2 trainings organized by the regional IPC steering committee													NB, NM, AAM	NM, AAM and NB	Timing of the training has not been decided yet	
Sponsor and lead Chronic IPC analysis in Rwanda								X	X				NB			
Support IPC GSU in training IGAD decision-makers on IPC							X	X					NB	AAM, NM	As leaders of the FSNWG at regional level, IGAD requested these trainings as part of institutionalization process	
Support national Acute IPC analysis in South Sudan and Kenya			X	X		X				X	X		NB, JW	NM	South Sudan (NB attend), Kenya (JW attend)	
IR 2.4: Research Efforts of USG Partners Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Contribute to/participate in FEWS NET monthly forecast review	X	X	X	X	X	X	X	X	X	X	X	X	NB			
Support post-season review of agro-climatic assumptions				X	X			X	X		X	X	NB		Identifying key issues in our seasonal climatic assumptions approach	
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collaborate with regional partners on IGAD's Drought Disaster Resilience and Sustainability Initiative (IDDRISI)	X				X			X			X		AAM	Regional partners	IGAD's IDDRISI (drought disaster resilience and sustainability initiative)	
Establish working relationship with IGAD's food security department					X								NB			ND
Participate in and guide and support the involvement of the NTM in Kenya traders meetings		X											TA	GS	this is a forum for exchange of markets and trade analysis and information	ND
Participate in and guide and support the involvement of the NTM in Uganda traders meetings					X								TA	SAM	this is a forum for exchange of markets and trade analysis and information	ND
Participate in and guide and support the involvement of the RM in Tanzania traders meetings							X						TA	GR	this is a forum for exchange of markets and trade analysis and information	ND
Participate in developing, review and implementation of MUCHALI work plans, in collaboration with the MUCHALI		X		X	X				X			X	GR	MUCHALI		ND
Provide technical support to the FSNWG on a monthly basis	X	X	X	X	X	X	X	X	X	X	X	X	NB	Regional Specialists		
Provide technical support to the regional initiative in incorporating livelihood zoning and profiles works into the IGAD hazard analysis map				X	X								AAM	Regional partners	Concept note prepared by partners including IGAD, WFP, FAO and UNISDR	
Represent FEWS NET on technical meetings organized by FSNWG and IGAD or its partners	X			X			X			X			NB	RO	Attending regular meetings of FSNWG, IGAD and series of other technical meetings will be a forum for which we strengthen our collaboration with partners in the region	ND

FEWS NET Work Plan for FY 2015 - Eastern Africa (continued)

IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Provide one-day scenario development overview to regional partners							X						NB	NM		ND
Train early warning experts in the Somali Region of Ethiopia on data collection for food security monitoring, early warning and vulnerability assessment			X										AAM	AAM	support requested by the Somali region Disaster Risk Management and Food Security Sector of the government of Ethiopia to FEWS NET Ethiopia	ND
Train SomReP, WFP and FSNAU staff members on scenario development								X					NB	AK, NB, NM, TO, BS, AN, MA, WS, BP, DM	This is enabling partners about scenario analysis steps Regional and HO team members likely to involve this activity	ND
Provide training on livelihood outcome analysis in Sudan										X			AAM	NTM, ANTM, partners		ND
Support the Yemen NTM on scenario development for the first Outlook report			X										NM	AAM, SS	This training will be done with basics of scenario development and other related trainings for the new NTM	
Train Ethiopia DRMFSS experts on the utilization of livelihood profiles and baselines for their regular food security analysis							X						NB, AAM	YS, GAM, ZM, ET, SM	This is a special request by the DRMFSS and RO should lead this exercise Background note prepared and shared	ND
Train cross border monitors in Djibouti				X									TA			
Train cross border monitors in Sudan									X				TA			
Train experts from the Disaster Risk Management and Food Security Sector (DRMFSS) of the ET Ministry of Agriculture on market data compilation, analysis, and report production					X								TA	YS, GAM, ZM, ET, SM	This is a special request by the DRMFSS; RO to lead this exercise; high priority	ND
Attend nutrition team meeting in Nairobi		X											JW	CM, MM		
Participate in 2015 All-FEWS NET training workshop								X					NB, NM, AAM, JW, TA			

FEWS NET Work Plan for FY 2015 - Djibouti

IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Carry out seasonal assessment in key areas of concern including the Obock and the Southeastern and Northwestern Pastoral Livelihood Zones			X			X			X			X	BM		With FAO, WFP, MoA, and food security cluster	
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect, process, update, and manage FEWS NET national databases on market prices, assistance flows, beneficiaries, and other key indicators for monitoring and analysis	X	X	X	X	X	X	X	X	X	X	X	X	BM			
Collect key parameters and perform outcome analysis			X	X		X	X		X	X		X	BM		Jointly with national partners where appropriate	
Draft and submit country Price Watch narrative to RO and HO	X	X	X	X	X	X	X	X	X	X	X	X	BM			
Supervise cross border enumerators with on-site visits to cross-border and trade points	X	X	X	X	X	X	X	X	X	X	X	X	BM	TA		
Update nutrition database regularly when new survey results become available		X		X		X		X		X		X	BM			
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Contribute to the monthly Food Assistance and Outlook Brief (FAOB)	X	X	X	X	X	X	X	X	X	X	X	X	BM	NM		
Perform scenario development analysis; produce and publish quarterly national Food Security Outlook (FSO) reports	X			X			X			X			BM			
Produce and publish monthly food security reports, including Food Security Outlook Update (FSOU) and special reports		X	X		X	X		X	X		X	X	BM		Type of report to be determined jointly by FO and DSG	
Prepare quarterly performance and M&E report and submit to RO and HO	X			X			X			X			BM			
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Improve report/information distribution and build audiences	X	X	X	X	X	X	X	X	X	X	X	X	BM			ND
Provide briefings to USAID and key partners on food security status, outlook, and issues	X	X	X	X	X	X	X	X	X	X	X	X	BM			
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect and assess historical food insecure population data and prepare for management by data warehouse				X	X	X							BM	FL, LS		
Collect historical agricultural production data and prepare for management by data warehouse		X	X	X									BM	CH, LS		
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Create Food Security and Nutrition Monitoring Group inside cluster to capitalize food security and nutrition existing data				X									BM	WFP, FAO, MOA, UNICEF, Nutrition program, Statistics	The objective is to lead development of a food security and nutrition analysis group, with the mandate to review and interpret all existing data and create a local database including all nutrition and food security data	

FEWS NET Work Plan for FY 2015 - Djibouti (continued)

IR 3.2: International Efforts in Building Food Security Networks and Methods Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Support FSIN efforts through active participation in their initiatives in Djibouti	X	X	X	X	X	X	X	X	X	X	X	X	BM			ND
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Train cross-border markets and trade monitors on data collection, collation and dissemination					X								BM	TA		
Participate in 2015 All-FEWS NET training workshop								X					BM			

FEWS NET Work Plan for FY 2015 - Ethiopia

IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Carry out bi-annual multi-agency seasonal assessment		X							X				YS	GAM, ET, SM, ZM		
Carry out mid- <i>Belg</i> seasonal assessment in the northern and southern <i>Belg</i> producing area of Ethiopia depending on seasonal performance							X						YS	GAM, ET, SM, ZM		
Carry out mid- <i>Meher</i> seasonal assessment in the eastern marginal <i>Meher</i> producing areas of Ethiopia depending on seasonal performance											X		YS	GAM, ET, SM, ZM		
Carry out rapid food security assessment in selected priority areas			X		X				X			X	YS	GAM, ET, SM, ZM		
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect, process, update, and manage FEWS NET national databases on market prices, assistance flows, beneficiaries, and other key indicators for monitoring and analysis	X	X	X	X	X	X	X	X	X	X	X	X	GAM	YS		
Collect key parameters and perform outcome analysis			X	X	X	X	X		X	X		X	YS	GAM	Jointly with national partners where appropriate; supported by HO and RFSS/LH	
Draft and submit country Price Watch narrative to RO and HO	X	X	X	X	X	X	X	X	X	X	X	X	YS	GAM		
Update nutrition database regularly when new survey results become available		X		X	X		X		X			X	YS	GAM		
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Contribute to the monthly Food Assistance and Outlook Brief (FAOB)	X	X	X	X	X	X	X	X	X	X	X	X	YS	GAM		
Perform scenario development analysis; produce and publish quarterly national Food Security Outlook (FSO) reports	X			X			X			X			YS	GAM, ET, SM, ZM		
Produce and publish monthly food security reports, including Food Security Outlook Update (FSOU) and special reports		X	X		X	X		X	X		X	X	YS	GAM, ET, SM, ZM	Type of report to be determined jointly by FO and DSG	
Prepare quarterly performance and M&E report and submit to RO and HO	X			X			X			X			YS	GAM		
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Improve report/information distribution and build audiences	X	X	X	X	X	X	X	X	X	X	X	X	GAM	YS		
Provide briefings to USAID and key partners on food security status, outlook, and issues	X	X	X	X	X	X	X	X	X	X	X	X	YS	GAM, ET, SM, ZM		
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect and assess historical food insecure population data and prepare for management by data warehouse				X	X	X							YS, GAM	FL, LS		
Collect historical agricultural production data and prepare for management by data warehouse		X	X	X									YS, GAM	CH, LS		

FEWS NET Work Plan for FY 2015 - Ethiopia (continued)

IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied (Continued)																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Enhance the knowledge base by updating production, nutrition and macro economic databases	X	X	X	X	X	X	X	X	X	X	X	X	GAM	YS, ZM, ET, SM		
Collaborate with HO to conduct resilience measurement using HEA outcome analysis in Ethiopia											X	X	YS	CH, USGS, JC, AAM, GAM		
Collaborate with RO to update livelihoods information and data for the northeastern highlands <i>Belg</i> area of Ethiopia		X	X	X	X	X	X						YS	AAM, ZM, ET, SM, JC	With input from regional Agro climatologist, NTM, ANTM, FSSs conduct the study in selected zones - SOW being finalized	
Support background research, network workshop, and creation of Ethiopia market context report				X	X	X							YS	GAM, ZM, ET, SM, TA, BS, SMP, FL		
IR 2.3: IPC Rolled-out and Development Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Carry out cross border food security analysis to harmonize understanding of food security outcomes across borders of Ethiopia, Kenya and Somalia						X							YS	GAM	Kenya, Ethiopia, Somalia NTMs and ANTM, RFSS and DSG analysts will participate in this activity	
IR 2.4: Research Efforts of USG Partners Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Participate in Evapo transpiration anomaly (Eta) product verification assessment wit USDA and USGS team and rapidly assess food security situation in Central Oromia	X												YS	ZM, AAM		ND
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Improve report/information distribution and build audiences	X	X	X	X	X	X	X	X	X	X	X	X	YS	GAM, ZM, ET, SM	The specific month for this activity will be determined after the discussion with Erin	
Build National Meteorology Agency's capacity on spatial and remote sensing analysis in collaboration with USGS					X								YS	YS, GAM, ZM, ET, SM, GG	USGS to lead the training	ND
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Train early warning experts in the Somali Region of Ethiopia on data collection for food security monitoring, early warning and vulnerability assessment				X									GAM	YS, ZM, ET, SM	Support from Regional Office	ND
Train Ethiopia DRMFS experts on the utilization of livelihood profiles and baselines for their regular food security analysis							X						NB, AAM	YS, GAM, ZM, ET, SM	This is a special request by the DRMFS and RO should lead this exercise A must to do exercise	ND
Train experts from the Disaster Risk Management and Food Security Sector (DRMFSS) of the Ministry of Agriculture on market data compilation, analysis, and report production					X								YS	YS, GAM, ZM, ET, SM, TA	This is a special request by the DRMFS; RO to lead this exercise; high priority	ND
Train FEWS NET technical staff and partners in conducting markets and trade assessment (for the <i>belg</i> assessment)							X						YS	YS, GAM, ZM, ET, SM, TA		ND
Participate in 2015 All-FEWS NET training workshop								X					YS	GAM, ZM, ET, SM		

FEWS NET Work Plan for FY 2015 - Kenya

IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Carry out Food Security Assessment in the High-and Medium Potential Areas (HMPA) of the rift valley and western Kenya		X											GS	GS, ANTM, TWG		
Carry out mid-season assessment in pastoral and marginal agriculture areas			X					X					GS	GS, ANTM		
Carry out national bi-annual food security assessment for pastoral and marginal agriculture areas					X	X				X	X		GS	GS, ANTM, TWG	Market/Nutrition Specialists to participate	
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect, process, update, and manage FEWS NET national databases on market prices, assistance flows, beneficiaries, and other key indicators for monitoring and analysis	X	X	X	X	X	X	X	X	X	X	X	X	GS	ANTM		
Collect key parameters and perform outcome analysis			X	X	X	X			X	X		X	GS	JC, AAM	Jointly with national partners where appropriate	
Draft and submit country Price Watch narrative to RO and HO	X	X	X	X	X	X	X	X	X	X	X	X	GS	ANTM		
Update nutrition database regularly when new survey results become available		X		X		X		X		X		X	GS	ANTM		
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Contribute to the monthly Food Assistance and Outlook Brief (FAOB)	X	X	X	X	X	X	X	X	X	X	X	X	GS	ANTM		
Perform scenario development analysis; produce and publish quarterly national Food Security Outlook (FSO) reports	X			X			X			X			GS	ANTM		
Produce and publish monthly food security reports, including Food Security Outlook Update (FSOU) and special reports		X	X		X	X		X	X		X	X	GS	ANTM	Type of report to be determined jointly by FO and DSG	
Prepare quarterly performance and M&E report and submit to RO and HO	X			X			X			X			GS	ANTM		
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collaborate with HO Communications Advisor to launch outreach and audience building campaign	X	X	X	X	X	X							GS	ANTM	Q1: Basic outreach in all countries Q2: Target Guatemala, Nigeria, Kenya, SA; Q3+Q4: additional countries	ND
Improve report/information distribution and build audiences	X	X	X	X	X	X	X	X	X	X	X	X	GS			ND
Provide briefings to USAID and key partners on food security status, outlook, and issues	X			X			X			X			GS	ANTM		

FEWS NET Work Plan for FY 2015 - Kenya (continued)

IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect and assess historical food insecure population data and prepare for management by data warehouse				X	X	X							GS	ANTM, FL, LS		
Collect historical agricultural production data and prepare for management by data warehouse		X	X	X									GS	CH, LS		
Conduct a study using existing baselines in northern Kenya on the livelihoods of pastoral drop outs		X	X										GS	BS, AAM, JC, NAM	new activity	
Support KFSSG-led Kenya livelihoods survey and database update	X	X	X	X	X	X	X	X	X	X	X	X	GS	GS, AAM, JC	AAM technical lead, NTM/ANTM national focal point, JC providing technical direction	ND
IR 2.3: IPC Rolled-out and Development Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Carry out cross border food security analysis to harmonize understanding of food security outcomes across borders of Ethiopia, Kenya and Somalia						X							GS	ANTM	Kenya, Ethiopia, Somalia NTMs and ANTM, RFSS and DSG analysts will participate in this activity	
Participate in Chronic IPC roll-out in Kenya	X												GS	GS, ANTM, NM, BS		
Participate in national Acute IPC analysis workshops in Kenya					X						X		GS	GS, ANTM, TWG		
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Participate as a resource person in the KFSSG workshop on improving seasonal assessment methodologies		X											GS	GS, ANTM		
Participate in KFSSG/KFSM partner meetings to discuss food security and early warning issues	X	X	X	X	X	X	X	X	X	X	X	X	GS	GS, ANTM, TWG	A small sub-committee of KFSSG meet on a monthly basis to review progress of KFSSG activities and to review status of food security in the country	
Participate in and help organize trader meetings with food security partners		X	X	X	X	X	X	X	X	X	X	X	GS	GS, ANTM, TA	Inputs from RMTS	
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Attend integrated training on food security and FEWS NET methods to new project staff from Afghanistan, Kenya, Malawi, South Sudan, and Yemen		X											ANTM		Location to be determined, possibly in Dubai	
Conduct training to KFSSG Food Security Assessment teams on improving assessment methods		X											GS	GS, ANTM, TWG		ND
Training on scenario development to KFSSG partners to builds their capacity on making assumptions and doing food security prognosis						X							GS	GS, ANTM	Inputs from RO	ND
Provide pre-assessment training on markets and trade data collection and analysis to KFSSG partners before conducting the short rains assessment					X								GS	GS, ANTM, MTS	Inputs from the TWG	ND
Participate in 2015 All-FEWS NET training workshop								X					GS, ANTM			

FEWS NET Work Plan for FY 2015 - Rwanda

IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Carry out mid-season crop assessment in selected priority areas			X	X					X	X			NAM	JCB, NM, DC		
Carry out post-harvest assessment in key production areas					X						X		DC	JCB, NM, DC		
Carry out pre-season assessment in areas of concern					X							X	DC	JCB, NM, DC		
Carry out seasonal and harvest assessment					X					X			NAM	JCB, NM, DC		
Participate in Comprehensive Food Security Analysis (CFSVA) with partners						X							DC	JCB, NM, DC		ND
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect, process, update, and manage FEWS NET national databases on market prices, assistance flows, beneficiaries, and other key indicators for monitoring and analysis	X	X	X	X	X	X	X	X	X	X	X	X	NAM, JCB	DC		
Collect key parameters and perform outcome analysis			X	X		X	X		X	X		X	DC	NAM, JCB	Jointly with national partners where appropriate	
Draft and submit country Price Watch narrative to RO and HO	X	X	X	X	X	X	X	X	X	X	X	X	DC	NAM, JCB		
Update nutrition database regularly when new survey results become available		X		X		X		X		X		X	DC	NAM, JCB		
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Contribute to the monthly Food Assistance and Outlook Brief (FAOB)	X	X	X	X	X	X	X	X	X	X	X	X	DC	NAM, JCB		
Perform scenario development analysis; produce and publish quarterly national Food Security Outlook (FSO) reports	X			X			X			X			DC	NAM, JCB		
Produce and publish monthly food security reports, including Food Security Outlook Update (FSOU) and special reports		X	X		X	X		X	X		X	X	DC	NAM, JCB	Type of report to be determined jointly by FO and DSG	
Produce and publish monthly remote monitoring report for Burundi	X	X	X	X	X	X	X	X	X	X	X	X	NAM	NM, JCB, DC		
Prepare quarterly performance and M&E report and submit to RO and HO	X			X			X			X			DC	NAM, JCB		
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Disseminate the remote monitoring report to key partners and members of the Burundi food security cluster and IPC group	X	X	X	X	X	X	X	X	X	X	X	X	NM	NM, JCB, DC		ND
Improve report/information distribution and build audiences	X	X	X	X	X	X	X	X	X	X	X	X	DC	NAM, JCB		ND
Provide briefings to USAID and key partners on food security status, outlook, and issues					X					X			NAM	NM, JCB, DC	Especially during field visits, either Jan or Feb	

FEWS NET Work Plan for FY 2015 - Rwanda (continued)

IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect and assess historical food insecure population data and prepare for management by data warehouse				X	X	X							DC, NAM, JCB	FL, LS		
Collect historical agricultural production data and prepare for management by data warehouse		X	X	X									DC, NAM, JCB	CH, LS		
Support background research, network workshop, and creation of Rwanda market context report							X	X	X				DC	NAM, JCB		
Conduct literature review on the labor market of Rwanda				X	X	X							DC	NAM, JCB, SMP, JC		
IR 2.3: IPC Rolled-out and Development Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Participate in Chronic IPC roll-out in Burundi	X	X											NAM	intern, PT	To observe and be trained in Chronic IPC	
Participate in national Acute IPC analysis workshops in Burundi					X	X							NAM	JCB, NAM, DC	Depending on the kind of IPC activity and suggested timeline by partners	
Participate in national Acute IPC analysis workshops in Rwanda		X	X				X					X	DC	NM, JCB, DC	RO support is required	
Sponsor and lead Chronic IPC analysis in Rwanda								X	X				PT, NAM	DC, NB		
Support IPC training for decision-makers in collaboration with FAO and Ministry of Agriculture				X									DC	NAM, JCB		
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Conduct country technical visit to meet with the critical members of the Burundi food security cluster to enhance network collaboration and functioning					X					X			NM	NAM, JCB, DC	This may include Tom for trader networks inclusiveness	ND
Promote the establishment of a national food security cluster	X	X	X	X	X	X	X	X	X	X	X	X	DC	NAM, JCB	FEWS NET is willing to spearhead the establishing of FS cluster or activating the current FSWG which is dormant	ND
Support joint efforts led by nutrition cluster to study nutrition/under-nutrition factors in chronically food insecure areas of Rwanda	X	X	X	X	X	X	X	X	X	X	X	X	DC	JCB, NAM, JW		
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Support former CGIS interns and train them in core FEWS NET methods	X	X	X	X	X	X	X	X	X	X	X	X	DC		Tentatively for 3 months; continuation depends on results and needs	
Train partners on scenario development						X							DC	NM	RO support	
Participate in 2015 All-FEWS NET training workshop								X					DC, NAM, JCB			

FEWS NET Work Plan for FY 2015 - Sudan

IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Carry out food security assessment in areas of concern		X	X			X			X			X	ABN	MHM, YE, Partners		
Carry out mid-season crop assessment in surplus producing areas of Sudan												X	ABN	MHM, YE		
Participate in annual Crop and Food Security Assessment Mission (CFSAM) with partners		X	X										ABN			
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect, process, update, and manage FEWS NET national databases on market prices, assistance flows, beneficiaries, and other key indicators for monitoring and analysis	X	X	X	X	X	X	X	X	X	X	X	X	MHM	ABN		
Collect key parameters and perform outcome analysis			X	X	X	X	X		X	X		X	ABN	MHM	Jointly with national partners where appropriate	
Conduct weekly and monthly price data collection through FEWS NET enumerators in Sudan	X	X	X	X	X	X	X	X	X	X	X	X	MHM	ABN		
Draft and submit country Price Watch narrative to RO and HO	X	X	X	X	X	X	X	X	X	X	X	X	ABN	MHM		
Update nutrition database regularly when new survey results become available		X		X	X	X		X		X		X	ABN	MHM		
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Contribute to the monthly Food Assistance and Outlook Brief (FAOB)	X	X	X	X	X	X	X	X	X	X	X	X	ABN	MHM		
Perform scenario development analysis; produce and publish quarterly national Food Security Outlook (FSO) reports	X			X			X			X			ABN	MHM		
Produce and publish monthly food security reports, including Food Security Outlook Update (FSOU) and special reports		X	X		X	X		X	X		X	X	ABN	MHM	Type of report to be determined jointly by FO and DSG	
Prepare quarterly performance and M&E report and submit to RO and HO	X			X			X			X			ABN	MHM		
Write and publish monthly FAMIS market updates	X	X	X	X	X	X	X	X	X	X	X	X	YE	ABN, MHM, TA		
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Improve report/information distribution and build audiences	X	X	X	X	X	X	X	X	X	X	X	X	MHM	ABN		
Provide briefings to USAID and key partners on food security status, outlook, and issues	X	X	X	X	X	X	X	X	X	X	X	X	ABN	MHM		
Publish and disseminate Sudan livelihood profiling report and spreadsheet to partners	X												ABN	AAM		ND

FEWS NET Work Plan for FY 2015 - Sudan (continued)

IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect and assess historical food insecure population data and prepare for management by data warehouse				X	X	X							ABN, MHM	FL, LS		
Collect historical agricultural production data and prepare for management by data warehouse		X	X	X									ABN, MHM	CH, LS		
Establish three new cross-border trade monitoring sites in collaboration with partners				X									ABN	MHM, YE, WFP, FSTS	In collaboration with WFP, FSTS, and local authorities	ND
IR 2.2: High Quality Technical Guidance on Methods and Products Developed and Deployed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Investigate method for improving the understanding of IDP livelihood in conflict-affected areas and their long-term dependency on external assistance	X	X	X										JC	ABN, JN, AAM		
Investigate the feasibility of producing livelihood profiles for conflict-affected areas of Sudan and propose a method, if appropriate	X	X	X										ABN	MHM, AAM		
IR 2.3: IPC Rolled-out and Development Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Exchange visit with Somalia to learn experience of IPC analysis											X		ABN	MHM		
Provide input to and participate in national and state level IPC analysis			X			X			X			X	ABN	MHM		
Support IPC training in selected states of Sudan						X							ABN	MHM		
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Support joint government-partners effort to undertake a food consumption survey in Sudan	X	X	X	X	X	X	X	X	X	X	X	X	ABN	MHM, JN	An initiate of the Ministry of Agriculture and Irrigation and supported by USAID/SD. FEWS NET and partners will support development of TOR and hire STTA to complete: a year-long activity	
Continue supporting TUFT's resilience work, market and trade in Sudan.		X				X							ABN	MHM, YE		ND
Maintain collaboration with Darfur Development and Reconstruction Agency (DDRA) to share their market price data and analysis from 20 rural markets with FEWS NET Sudan	X	X	X	X	X	X	X	X	X	X	X	X	MHM	ABN, YE		ND
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Conduct a two-day scenario development training for the FEWS NET team and partners in Sudan										X			ABN	NB		ND
Organize one week HEA and outcome analysis to FEWS NET team and partners in Sudan									X				ABN	YE, AAM		ND
Conduct two days training for six cross-border trade monitors									X				ABN	YE, MHM, TA		
Supervise and maintain skills of market enumerators	X			X			X			X			YE	ABN		
Participate in 2015 All-FEWS NET training workshop								X					ABN			

FEWS NET Work Plan for FY 2015 - Somalia

IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Carry out <i>Jilaal</i> (dry season) impact assessment						X							AN	AN, AK		
Carry out post <i>Deyr</i> (short rains) national seasonal assessment and analysis			X	X									AN	AN, MA, AK	Separate assessment and assessment and analysis with FSNAU and partners	
Carry out post <i>Gu</i> (long rains) national seasonal assessment and analysis										X	X		AK	AK, AN, MA	Separate assessment and assessment and analysis with FSNAU and partners	
Carry out rapid assessment during the start of <i>Deyr</i> (short rains) and <i>Gu</i> (long rains) seasons		X						X					AN	AK, MA		
Carry out <i>Xagaa</i> (dry season) and <i>Karan</i> (rainy season) impact assessment												X	AN	MA	Dry season impact on rangeland, herd dynamics and water resources and <i>Karan</i> rains impact in the Northwest; focus on pastoral and agropastoral areas of concern	
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect, process, update, and manage FEWS NET national databases on market prices, assistance flows, beneficiaries, and other key indicators for monitoring and analysis	X	X	X	X	X	X	X	X	X	X	X	X	AN	AK		
Collect key parameters and perform outcome analysis			X	X	X	X			X	X		X	AK	AN	Jointly with national partners where appropriate	
Conduct weekly and monthly price data collection through FEWS NET enumerators in Somalia	X	X	X	X	X	X	X	X	X	X	X	X	MA	AN, AK	Price data from about 100 markets from rural and urban areas are jointly collected with Food Security and Nutrition Analysis Unit (FSNAU)	
Draft and submit country Price Watch narrative to RO and HO	X	X	X	X	X	X	X	X	X	X	X	X	AK	AN		
Supervise cross border enumerators with on-site visits to cross-border and trade points					X								MA	AK, AN	This is performance monitoring assessment in order to find out data collection quality by the cross border monitors	
Update nutrition database regularly when new survey results become available		X		X	X			X		X		X	AK	AN		
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Contribute to the monthly Food Assistance and Outlook Brief (FAOB)	X	X	X	X	X	X	X	X	X	X	X	X	AK	AN		
Perform scenario development analysis; produce and publish quarterly national Food Security Outlook (FSO) reports	X			X			X			X			AK	AN		
Produce and publish monthly food security reports, including Food Security Outlook Update (FSOU) and special reports		X	X		X	X		X	X		X	X	AK	AN	Type of report to be determined jointly by FO and DSG	
Write and publish dekadal Rain Watches during <i>Gu</i> and <i>Deyr</i> rainy seasons	X	X	X				X	X	X				AN	MA, AK		
Prepare quarterly performance and M&E report and submit to RO and HO	X			X			X			X			AK	AN		
Contribute and write climate and market sections of FSNAU's Food Security and Nutrition Briefs (FSNB)		X							X				AK	AN, MA	FEWS NET writes climate and market sections of all FSNAU reports	ND

FEWS NET Work Plan for FY 2015 - Somalia (continued)

IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Improve report/information distribution and build audiences	X	X	X	X	X	X	X	X	X	X	X	X	AN	AK		ND
Provide briefings to USAID and key partners on food security status, outlook, and issues	X			X			X		X		X		AK	AK, AN		
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect and assess historical food insecure population data and prepare for management by data warehouse				X	X	X							AK, AN	FL, LS		
Collect historical agricultural production data and prepare for management by data warehouse		X	X	X									AK, AN	CH, LS		
Co-lead and participate in rezoning, validation, and creation of a new Somalia livelihoods product	X	X	X	X	X	X	X	X					AK	AN, MA, AAM, JC	Most of the review process had done by FSNAU and FEWS NET field staff This activity is there a validation of the proposed rezoning and creation of a new database among them is complete LIAS and new baseline data storage sheets	ND
IR 2.3: IPC Rolled-out and Development Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Carry out cross border food security analysis to harmonize understanding of food security outcomes across borders of Ethiopia, Kenya and Somalia						X							AK	AN	Kenya, Ethiopia, Somalia NTMs and ANTMs, RFSS and DSG analysts will participate in this activity	
Co-facilitate national Acute IPC analysis				X							X		AK	AK, AN, MA	Somalia Food Security stakeholder IPC analysis are conducted twice in Somalia and FEWS NET team co-lead with FSNAU	
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Attend Arab Conference on Disaster Risk Reduction (DRR) and contribute to the panel discussion on "Building Resilience by Linking Community Based Early Warning Systems to Informal Safety Nets												X	AN	AN	Part of network building where FEWS NET and SomReP (Somali Resilience Program), a consortium of seven international NGOs led by World Vision, established a collaboration system; financed by SomReP	ND
Conduct quality and capacity assessment for the rain gauge equipment and rain gauge monitors with SWALIM and create rain gauge database				X									MA	MA, AN, AK	National level rain gauge data base shared with SWALIM will be established	
Participate in and help organize trader meetings with food security partners	X	X	X	X	X	X	X	X	X	X	X	X	MA	TA, MA, AN, AK,		ND
Provide technical support to SomReP consortium staff members on price analysis and market functionality and enable them understand FEWS NET approach		X											AK	AK, MA, TA	Staff from SomReP Consortium (seven International NGOs) will be trained on FEWS NET method of price analysis and market Functionality; financially supported by SomReP except FEWS NET staff costs	ND
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Train SomReP, WFP and FSNAU staff members on scenario development										X			AK	NB, NM, BS, MA	Regional and HO team likely to participate remotely by advising case studies and exercise to be used; FEWS NET Somalia team together with FSNAU will conduct the training; FEWS NET only support technically	ND
Supervise and maintain skills of market enumerators	X			X			X			X			AN	AK		
Participate in 2015 All-FEWS NET training workshop								X					AK, AN, MA			

FEWS NET Work Plan for FY 2015 - South Sudan

IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Carry out rapid interagency food security assessment in areas of concern in greater Upper Nile			X			X			X			X	JV	ANTM, ERM, NB	FEWS NET South Sudan will closely work with Food Security partners (Food Security and Livelihood Cluster) and keep abreast of all assessment activity and participate in them	
Participate in the FAO-led Crop and Food Security Assessment Mission (CFSAM)	X	X											JV	ERM, ANTM		ND
Participate in the Food Security Monitoring System (FSMS) data collection/field visits					X				X				JV	ERM, ANTM	WFP leads the FSMS involving multiple partners	
Participate in the Annual Needs and Livelihood Analysis (ANLA) through analysis of food security	X	X											JV	ERM, ANTM	Impacts of both agro-climatic conditions and conflict will be monitored and reported	ND
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect, process, update, and manage FEWS NET national databases on market prices, assistance flows, beneficiaries, and other key indicators for monitoring and analysis	X	X	X	X	X	X	X	X	X	X	X	X	JV	ERM, ANTM		
Conduct weekly and monthly price data collection through FEWS NET enumerators in South Sudan	X	X	X	X	X	X	X	X	X	X	X	X	JV	ERM, ANTM		
Draft and submit country Price Watch narrative to RO and HO	X	X	X	X	X	X	X	X	X	X	X	X	JV	ERM, ANTM		
Update the market functioning and trade routes database for conflict affected states	X	X	X	X	X	X	X	X	X	X	X	X	JV	TA, SMP, JN	Initially, this will be done collaboratively with AFIS and later handed to them	
Update nutrition database regularly when new survey results become available		X		X		X		X		X		X	JV	ANTM		
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Contribute to the monthly Food Assistance and Outlook Brief (FAOB)	X	X	X	X	X	X	X	X	X	X	X	X	JV	ANTM		
Perform scenario development analysis; produce and publish quarterly national Food Security Outlook (FSO) reports	X			X			X			X			JV	ANTM		
Prepare dekadal seasonal monitoring report	X						X	X	X	X	X	X	JV	ANTM		
Produce and publish monthly food security reports, including Food Security Outlook Update (FSOU) and special reports		X	X		X	X		X	X		X	X	JV	ANTM, JN	Type of report to be determined jointly by FO and DSG	
Prepare quarterly performance and M&E report and submit to RO and HO	X			X			X			X			JV	ANTM		
Write the crisis market monitoring report	X	X	X	X	X	X	X	X	X	X	X	X	JV	TA		
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Improve report/information distribution and build audiences	X	X	X	X	X	X	X	X	X	X	X	X	JV			
Provide briefings to USAID and key partners on food security status, outlook, and issues	X	X	X	X	X	X	X	X	X	X	X	X	JV	ANTM		

FEWS NET Work Plan for FY 2015 - South Sudan (continued)

IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect and assess historical food insecure population data and prepare for management by data warehouse				X	X	X							JV	FL, LS		
Collect historical agricultural production data and prepare for management by data warehouse		X	X	X									JV	CH, LS		
IR 2.3: IPC Rolled-out and Development Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Participate in national Acute IPC analysis workshops in South Sudan			X			X			X			X	JV	ANTM		
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Improve coordination with the national IPC TWG on technical reporting	X			X			X			X			JV	ANTM	FEWS NET South Sudan will continue to work closely with the other IPC TWG members and harmonize reporting schedule	ND
Develop and maintain a temporary market information system in collaboration with Agriculture and Food Security Information System for Development (AFIS)	X	X	X	X	X	X	X	X	X	X	X	X	JV	ANTM, TA		ND
Support WFP's Integrated Context Analysis in South Sudan					X	X	X						JV	ANTM	WFP is the main source of market data; involvement in this analysis will enhance collaboration and facilitate continuous data flow, which will allow FEWS NET to provide critical information on trade flow and supply routes	
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Attend integrated training on food security and FEWS NET methods to new project staff from Afghanistan, Kenya, Malawi, South Sudan, and Yemen		X											ANTM		Location to be determined, possibly in Dubai	
Train the new Assistant National Technical Manager in Juba		X											JV	FO, RO		
Train the new food security monitors		X											JV	FO	Recruitment in progress	
Supervise and maintain skills of market enumerators	X			X			X			X			ANTM	JV		
Train market informants from partners organizations	X												TA	JV, ANTM	This is intended to develop price monitoring system particularly in the conflict states	ND
Participate in 2015 All-FEWS NET training workshop								X					JV	ANTM		

FEWS NET Work Plan for FY 2015 - Uganda

IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Carry out Food Security and vulnerability assessment in Karamoja			X						X				SAM			
Carry out post-harvest food security assessment and monitoring in Karamoja		X				X			X			X	SAM		Annual assessment led by FAO Rapid monitoring trips by NTM	
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect, process, update, and manage FEWS NET national databases on market prices, assistance flows, beneficiaries, and other key indicators for monitoring and analysis	X	X	X	X	X	X	X	X	X	X	X	X	SAM			
Collect key parameters and perform outcome analysis			X	X		X	X		X	X		X	SAM	AAM, BS	Jointly with national partners where appropriate	ND
Conduct markets assessment trip to northern Uganda to assess impact of South Sudan refugees on markets and updating the marketing costs database						X							SAM	TA	Timing needs to be synchronized with RO	
Develop a food commodity price data collection system in the Karamoja region of Uganda				X	X	X							SAM	TA, SAMP	After recruitment of data collection agents	
Draft and submit country Price Watch narrative to RO and HO	X	X	X	X	X	X	X	X	X	X	X	X	SAM			
Supervise cross border enumerators with on-site visits to cross-border and trade points					X						X		SAM	TA	Suam border with Kapchorwa and Mpondwe border with DRC	
Update nutrition database regularly when new survey results become available		X		X		X		X		X		X	SAM			
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Contribute to the monthly Food Assistance and Outlook Brief (FAOB)	X	X	X	X	X	X	X	X	X	X	X	X	SAM			
Perform scenario development analysis; produce and publish quarterly national Food Security Outlook (FSO) reports	X			X			X			X			SAM			
Produce and publish monthly food security reports, including Food Security Outlook Update (FSOU) and special reports		X	X		X	X		X	X		X	X	SAM		Type of report to be determined jointly by FO and DSG	
Prepare quarterly performance and M&E report and submit to RO and HO	X			X			X			X			SAM			
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Improve report/information distribution and build audiences	X	X	X	X	X	X	X	X	X	X	X	X	SAM			ND
Provide briefings to USAID and key partners on food security status, outlook, and issues	X	X		X	X	X	X	X	X	X	X	X	SAM	NB	Support from DSG counterpart, RTM in preparing presentations	

FEWS NET Work Plan for FY 2015 - Uganda (continued)

IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect and assess historical food insecure population data and prepare for management by data warehouse				X	X	X							SAM	FL, LS		
Collect historical agricultural production data and prepare for management by data warehouse		X	X	X									SAM	CH, LS		
Support background research, network workshop, and creation of Uganda market context report		X	X	X									SAM	TA, SMP, FL	Including 2 weeks of in-country work by TA; SOW will be shared for discussion in mid-September	
IR 2.3: IPC Rolled-out and Development Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collaborate with the IPC working group in training preparations and implementation of Acute IPC at national level							X						SAM	IPC technical working group	Usually for the Karamoja region only	
Participate in Chronic IPC roll-out in Uganda		X	X										SAM	BS, NB	Tentatively set for national analysis in December and focused on Karamoja region only in March	ND
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Participate in and help organize trader meetings with food security partners					X	X	X	X	X	X	X	X	SAM, RFSS M & T	NTM, M&T and EAGC	RO support	
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Provide refresher trainings to cross border monitors					X						X		SAM	RO support	For each monitor at Suam border with Kapchorwa and Mpondwe border with DRC during visits	
Participate in 2015 All-FEWS NET training workshop								X					SAM			

FEWS NET Work Plan for FY 2015 - Yemen

IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Carry out field trips in key areas of concern and collect information that is relevant to food security analysis for Abyan, Lahaj, Aldhale'a and Hajjah		X		X									SS	SS, RFSS, AAM	Geographical areas selected based on latest IPC map November 2014	
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect, process, update, and manage FEWS NET national databases on market prices, assistance flows, beneficiaries, and other key indicators for monitoring and analysis	X	X	X	X	X	X	X	X	X	X	X	X	SS			
Draft and submit country Price Watch narrative to RO and HO	X	X	X	X	X	X	X	X	X	X	X	X	SS			
Update nutrition database regularly when new survey results become available		X		X		X		X		X		X	SS			
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Contribute to the monthly Food Assistance and Outlook Brief (FAOB)	X	X	X	X	X	X	X	X	X	X	X	X	SS			
Perform scenario development analysis; produce and publish quarterly national Food Security Outlook (FSO) reports	X			X			X			X			SS			
Produce and publish monthly food security reports, including Food Security Outlook Update (FSOU) and special reports		X	X		X	X		X	X		X	X	SS		Type of report to be determined jointly by FO and DSG	
Prepare quarterly performance and M&E report and submit to RO and HO	X			X			X			X			SS			
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Improve report/information distribution and build audiences	X	X	X	X	X	X	X	X	X	X	X	X	SS			ND
Provide briefings to USAID and key partners on food security status, outlook, and issues	X	X	X	X	X	X	X	X	X	X	X	X	SS			
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect and assess historical food insecure population data and prepare for management by data warehouse				X	X	X							SS	FL, LS		
Collect historical agricultural production data and prepare for management by data warehouse		X	X	X									SS	CH, LS		
Work with HO and RO to review the livelihood zoning in Yemen and explore feasibility for creating profiles							X	X					SS	AAM, JC	There is a strong demand that the livelihood profile work of Yemen to be reviewed	
Initiate regular price update for the Yemen price database; investigate additional sources for price data			X	X									SS	WFP, NGOs		

FEWS NET Work Plan for FY 2015 - Yemen (continued)

IR 2.3: IPC Rolled-out and Development Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Support and participate in Acute IPC analysis in Yemen									X				SS	NAM		
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Attend integrated training on food security and FEWS NET methods to new project staff from Afghanistan, Kenya, Malawi, South Sudan, and Yemen		X											SS		Location to be determined, possibly in Dubai	
Participate in 2015 All-FEWS NET training workshop								X					SS			

FEWS NET Work Plan for FY 2015 - Southern Africa

IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Carry out field assessment in Angola areas of concern					X	X			X	X			PD	PM, TI	Assessments to be conducted by local monitor Dates tentative, will be determined as season evolves	
Carry out field assessment in Madagascar areas of concern					X	X			X	X			Mad Monitor	PM, TH	Assessments to be conducted by local monitor Dates tentative, will be determined as season evolves	
Participate in selected country seasonal assessment							X	X	X				DN	PM, YV	Includes support to FO /NTMs efforts and also responds to requests by NVACs through the SADC RVAA	
Participate in USDA-led crop assessment					X	X							PM	YV, DN, OB, GK	Dates and route determined by USDA Washington; includes South Africa, Zimbabwe and perhaps Mozambique; tentatively Angola in 2015	
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect, process, update, and manage FEWS NET regional databases on market prices, assistance flows, beneficiaries, and other key indicators for monitoring and analysis	X	X	X	X	X	X	X	X	X	X	X	X	PM	YV, DN		
Conduct bi-weekly and monthly price data collection through FEWS NET enumerators in Angola	X	X	X	X	X	X	X	X	X	X	X	X	PD	SMP		
Provide livelihoods support to field assessment and method and tool development	X	X	X	X	X	X	X	X	X	X	X	X	DN	JC, GK, OB,OK,CHM		
Provide technical support to FOs when implementing outcome analysis			X	X		X	X		X	X		X	DN	JC, PM		
Draft and submit regional Price Watch narrative to HO	X	X	X	X	X	X	X	X	X	X	X	X	YV	PM		
Perform price projection analysis for regional assumptions			X			X			X			X	YV	PM		
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Contribute to the monthly Food Assistance and Outlook Brief (FAOB)	X	X	X	X	X	X	X	X	X	X	X	X	PM	DN, PD	Coordinate for remote monitoring countries	
Monitor, assess, and perform analysis in preparation for regional assumption building	X		X	X		X	X		X	X		X	PM	YV, DN, TI		
Produce and publish Lesotho RM report	X	X	X	X	X	X	X	X	X	X	X	X	DN	TH, PM		
Produce and publish quarterly regional Food Security Outlook (FSO) reports		X				X			X			X	PM	DN, YV		
Produce regional assumptions report			X			X			X			X	PM	YV, DN, TI		
Review SSTs from national offices	X		X	X		X	X		X	X		X	PM	DN, YV, TI		
Support FOs in developing national assumptions for nutrition, market, agroclimatology, and livelihood	X		X	X		X	X		X	X		X	YV, DN, TI	PM		
Review national quarterly performance and M&E report; prepare regional quarterly performance and M&E report, and submit to HO	X			X			X			X			PM			

FEWS NET Work Plan for FY 2015 - Southern Africa (continued)

IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collaborate with HO Communications Advisor to launch outreach and audience building campaign	X	X	X	X	X	X							PM	YV, DN, EM	Q1: Basic outreach in all countries Q2: Target Guatemala, Nigeria, Kenya, SA; Q3+Q4: additional countries	
Improve report/information distribution and build audiences	X	X	X	X	X	X	X	X	X	X	X	X	PM	YV, DN		
Provide briefings to USAID and key partners on food security status, outlook, and issues	X	X	X	X	X	X	X	X	X	X	X	X	PM	YV, DN		
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Assist FOs to collect and assess historical food insecure population data and prepare for management by data warehouse				X	X	X							PM	FL, LS		
Assist FOs to collect historical agricultural production data and prepare for management by data warehouse		X	X	X									PM	CH, LS		
Collaborate with HO and NTMs to define the data structure for historical agricultural production data for the FEWS NET data warehouse	X												YV	FL, DN, PM		
Collaborate with HO and NTMs to define the data structure for historical food insecure population data for the FEWS NET data warehouse		X	X										PM	CH, DN		
Conduct a desk review of livelihood products and identify plans and priorities for FY 2016								X	X	X			DN	JC		
Maintain livelihood database and archive	X	X	X	X	X	X	X	X	X	X	X	X	DN	JC		
Support development of a Plan of Action for the Malawi livelihood zone baselines update assessment	X	X	X	X	X	X							DN	OK, IN, TI	As support to efforts to update baselines Includes support to NTM and MVAC in setting up analysis tools	ND
Support SADC-led Mozambique baseline and LIAS development		X	X										DN	OB, AM	Support of FEWS NET to the baselines in addition to the once we have merged	ND
Support SADC-led Zambia Livelihood baselines and LIAS development										X	X	X	DN	CHM, AGN	Support RVAA and ZVAC during the technical stages in training and outcome analysis and set up of LIAS as needed; to be confirmed once ZVAC gets funds	
Support study to understand the dynamics of the labor market in Malawi							X	X	X				YV	SMP, EC, JC, TI, OK, IN		
Conduct background research, lead network workshop, and draft southern Mozambique market context report										X	X	X	YV	EC, OB, AM	SETSAN requested support on developing market profiles in selected regions of the country; this a part of dev of market and trade knowledge base; this activity targets areas where food insecurity is recurring	
Conduct background research, lead network workshop, and draft Zimbabwe market context report							X	X	X				YV	EC, SMP, GK, ALM, FL		
Incorporate Southern Africa cross-border trade data into FEWS NET data warehouse							X	X	X	X	X	X	YV	SMP, EC, LS	Dates tentative (dependent on Kimetrica timeline)	
Organize price data and participate in the prices data warehouse training				X	X								YV, PM	SMP		
Refine market context documents for Angola		X	X	X	X								PD	YV, SMP, FL	HO Advisor to give guidance on SOW, and Angola Monitor to lead exercise - RFSS MT to support as time permits	
Support background research, network workshop, and creation of Zambia market context report	X	X	X										YV	CHM, AGN, EC, SMP, FL	Including 2 weeks of in-country work by EC and YV; SOW will be submitted by mid-September; lit review and other preparations already underway	

FEWS NET Work Plan for FY 2015 - Southern Africa (continued)

IR 2.2: High Quality Technical Guidance on Methods and Products Developed and Deployed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Assist in the completion of guidance document for rapid HEA and Outcome analysis					X								DN	JC	Make reference guidance material available on steps for rapid HEA as well as Outcome analysis for FEWS NET FO and Partners	
Contribute to local and regional food aid procurement feasibility study pilot in Southern Africa									X	X			SMP, YV	EC	Dates still tentative	
Support regional efforts to provide guidance for nutrition integration and urban VAA to NVACs	X		X		X	X	X	X				X	PM	DN, YV	Technical working groups FSNWG and Urban VAA	ND
IR 2.3: IPC Rolled-out and Development Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Co-facilitate Chronic IPC roll-out in Zimbabwe	X												PM	GK, DN, ALM	Dates in 2015 TBD by Regional IPC TWG and NVACs	ND
Co-facilitate IPC analysis in the region to complete IPC Level 2 certification								X	X				PM	DN, TI	Dates in 2015 TBD by Regional IPC TWG and NVACs	
IR 2.4: Research Efforts of USG Partners Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Attend and support SARCOF and related agroclimatic initiatives											X	X	PM		Team composition depends on location of SARCOF and other forum meetings	ND
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Attend SADC RVAC Regional Steering, Organizational and Dissemination meetings			X				X		X			X	PM	DN, YV		ND
Participate in ACTESA Technical Working Group on Regional Food Security Information Systems meetings	X		X		X		X		X		X		YV	TA, CHM	Dates tentative, meetings (3 hours max) to be held every two months ACTESA	ND
Strengthen SADC FANR/ RVAC, SADC DRRU, and RIACSO information sharing and reporting	X	X	X	X	X	X	X	X	X	X	X	X	PM	DN, YV	On-going through continual engagement of the RO team with these bodies	ND
Participate in SADC RVAA markets & trade and urban VA TWG meetings	X	X	X	X	X	X	X	X	X	X	X	X	PM	YV	Support efforts for technical growth and sharing experiences to improve markets & trade integration and Urban VA work in support to NVACs	ND
Participate in SADC RVAA livelihood and nutrition core team technical meetings	X	X	X	X	X	X	X	X	X	X	X	X	DN	PM	Support efforts for technical growth and sharing experiences to improve livelihoods and nutrition work and support to NVACs	ND
Support ACTESA's informal cross border monitoring system	X	X	X	X	X	X	X	X	X	X	X	X	YV	CHM, OK, TA	Through continual engagement in analysis and reporting of data and participation in the steering Committee	ND
IR 3.2: International Efforts in Building Food Security Networks and Methods Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Support and participate in the FSIN initiative													PM	DN, YV	LOE determined by activities (mainly web based) planned by Secretariat	ND
Support RVAC and FNSWG initiatives to improve methods and analysis, for better integration of nutrition into FS analysis	X	X	X	X	X	X	X	X	X	X	X	X	DN	PM	Active engagement in this UN TWG that is specifically giving guidance on nutrition, gender and HIV integration in VAAs	ND

FEWS NET Work Plan for FY 2015 - Southern Africa (continued)

IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Train SETSAN and Mozambique partners on outcome analysis								X					DN	OB, AM	Contingent on baseline work	ND
Provide market and price projections training to ZIMVAC and key partners in Southern Africa					X								EC, YV	SMP, GK	ZimVAC to participate, also include other partners in the region who can benefit from the training; to be held in Harare	ND
Participate in 2015 All-FEWS NET training workshop								X					PM, YV, DN			

FEWS NET Work Plan for FY 2015 - Malawi

IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Carry out seasonal food security field assessment in selected priority areas			X			X			X			X	OK	IN	With support from RO and DSG teams	
Participate in Malawi Vulnerability Assessment Committee food security assessment	X	X					X	X	X				OK	IN	Led by Malawi VAC, FEWS NET provides support	
Participate in National (Ministry of Agriculture) Annual Production Estimates Survey (APES)			X			X		X					OK	IN	Led by Malawi Ministry of Agriculture, FEWS NET provides support	ND
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect, process, update, and manage FEWS NET national databases on market prices, assistance flows, beneficiaries, and other key indicators for monitoring and analysis	X	X	X	X	X	X	X	X	X	X	X	X	IN	OK		
Collect key parameters and perform outcome analysis			X	X		X	X		X	X		X	OK	IN	Jointly with national partners where appropriate	
Collect and analyze information on key import and export commodities from official sources to update the cereal balance sheet	X	X	X	X	X	X	X	X	X	X	X	X	OK	IN	Through participation in the National Food Balance committee; supported by RO	ND
Draft and submit country Price Watch narrative to RO and HO	X	X	X	X	X	X	X	X	X	X	X	X	IN	OK		
Participate in Malawi Vulnerability Assessment Committee market assessment							X	X					OK	IN	New Activity	
Update nutrition database regularly when new survey results become available		X		X		X		X		X		X	OK	IN		
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Contribute to the monthly Food Assistance and Outlook Brief (FAOB)	X	X	X	X	X	X	X	X	X	X	X	X	OK	IN		
Perform scenario development analysis; produce and publish quarterly national Food Security Outlook (FSO) reports	X			X			X			X			OK	IN		
Produce and publish monthly food security reports, including Food Security Outlook Update (FSOU) and special reports		X	X		X	X		X	X		X	X	OK	IN	Type of report to be determined jointly by FO and DSG	
Prepare quarterly performance and M&E report and submit to RO and HO	X			X			X			X			OK	IN		
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collaborate with HO Communications Advisor to launch outreach and audience building campaign	X	X	X	X	X	X							OK	IN, EM	Q1: Basic outreach in all countries Q2: Target Guatemala, Nigeria, Kenya, SA; Q3+Q4: additional countries	
Improve report/information distribution and build audiences	X	X	X	X	X	X	X	X	X	X	X	X	IN	OK		
Provide briefings to USAID and key partners on food security status, outlook, and issues	X	X	X	X	X	X	X	X	X	X	X	X	OK	IN	Ongoing activity and also per request	

FEWS NET Work Plan for FY 2015 - Malawi (continued)

IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect and assess historical food insecure population data and prepare for management by data warehouse				X	X	X							IN, OK	FL, LS		
Collect historical agricultural production data and prepare for management by data warehouse		X	X	X									IN, OK	CH, LS		
Support development of a Plan of Action for the Malawi livelihood zone baselines update assessment	X	X	X	X	X	X							OK	IN, DN, TI	To work with MVAC and with support from RFSS/LH	
Support study to understand the dynamics of the labor market in Malawi							X	X	X				OK, IN	SMP, EC, JC, YV		
Organize price data and participate in the prices data warehouse training				X	X								IN, OK	SMP		
IR 2.3: IPC Rolled-out and Development Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Co-facilitate IPC analysis in country to complete IPC Level 2 certification	X	X							X	X			OK, IN		Dependent on SADC RVAA scheduled IPC activities	
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Attend and Provide Early Warning Updates Humanitarian Country Team Meetings	X	X	X	X	X	X	X	X	X	X	X	X	OK	IN	Ongoing activity depending on meetings called by government and other partners	
Attend and Provide Early Warning Updates to the Food and Nutrition Joint Task Force Meetings	X	X	X	X	X	X	X	X	X	X	X	X	OK	IN	Ongoing activity depending on meetings called by government and other partners	
Participate in Agricultural Statistics Network Activities and Meetings	X	X	X	X	X	X	X	X	X	X	X	X	OK	IN	Ongoing activity depending on meetings called by government and other partners	
Participate in Disaster Management and Risk Reduction Activities and Meetings	X	X	X	X	X	X	X	X	X	X	X	X	OK	IN	Ongoing activity, when scheduled by Department of Disaster Management	
Participate in Ministry of Agriculture Production Estimates Activities and Meetings			X		X		X						OK	IN	Led by Ministry of Agriculture	ND
Participate in USAID Partners Synergy Meetings and Activities			X		X				X			X	OK	IN	Ongoing activity, meetings called by USAID	
Participate in Agriculture Market Information System Activities and Meetings	X	X	X	X	X	X	X	X	X	X	X	X	IN	OK	Ongoing activity, when scheduled by Ministry of Agriculture partners	ND
Support Informal cross-border trade monitoring supervision and focal point backstopping				X						X			OK	IN, ACTESA	Field visit pending requests from ACTESA	ND
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Attend integrated training on food security and FEWS NET methods to new project staff from Afghanistan, Kenya, Malawi, South Sudan, and Yemen		X											IN		Location to be determined, possibly in Dubai	
Provide scenario development training for MVAC Members					X								OK, PM	IN	With support from RO	ND
Participate in 2015 All-FEWS NET training workshop								X					OK, IN			

FEWS NET Work Plan for FY 2015 - Mozambique

IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Carry out mid-season crop assessment in selected priority areas				X	X								AM	OB	With SETSAN and provincial level partners	
Carry out pre-harvest crop assessment						X	X						AM	OB	With SETSAN and provincial level partners	
Carry out start-of-season assessment		X											OB	AM	With SETSAN and provincial level partners	
Participate in annual food security assessment							X	X	X	X			OB	AM	This activity is led by SETSAN FO will use this moment to advocate for the use of livelihood approach RVAA likely to partially fund this activity RO assistance will be required	
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect, process, update, and manage FEWS NET national databases on market prices, assistance flows, beneficiaries, and other key indicators for monitoring and analysis	X	X	X	X	X	X	X	X	X	X	X	X	AM	OB		
Collect key parameters and perform outcome analysis			X	X		X	X		X	X		X	OB	AM	Jointly with national partners where appropriate	
Collect and analyze information on key import and export commodities from official sources to update the cereal balance sheet	X	X	X	X	X	X	X	X	X	X	X	X	OB	AM		
Draft and submit country Price Watch narrative to RO and HO	X	X	X	X	X	X	X	X	X	X	X	X	AM	OB		
Update nutrition database regularly when new survey results become available		X		X		X		X		X		X	OB	AM		
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Contribute to the monthly Food Assistance and Outlook Brief (FAOB)	X	X	X	X	X	X	X	X	X	X	X	X	OB	AM		
Perform scenario development analysis; produce and publish quarterly national Food Security Outlook (FSO) reports	X			X			X			X			OB	AM		
Produce and publish monthly food security reports, including Food Security Outlook Update (FSOU) and special reports		X	X		X	X		X	X		X	X	OB	AM	Type of report to be determined jointly by FO and DSG	
Prepare quarterly performance and M&E report and submit to RO and HO	X			X			X			X			OB	AM		
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collaborate with HO Communications Advisor to launch outreach and audience building campaign	X	X	X	X	X	X							OB	AM, EM	Q1: Basic outreach in all countries Q2: Target Guatemala, Nigeria, Kenya, SA; Q3+Q4: additional countries	
Improve report/information distribution and build audiences	X	X	X	X	X	X	X	X	X	X	X	X	OB	AM		
Provide briefings to USAID and key partners on food security status, outlook, and issues	X	X	X	X	X	X	X	X	X	X	X	X	OB	AM	As required Actual schedule is to be determined by the new mission management at the Agriculture, Trade and Business unit	

FEWS NET Work Plan for FY 2015 - Mozambique (continued)

IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect and assess historical food insecure population data and prepare for management by data warehouse				X	X	X							AM, OB	FL, LS		
Collect historical agricultural production data and prepare for management by data warehouse		X	X	X									AM, OB	CH, LS		
Collaborate with HO to conduct resilience measurement using HEA outcome analysis in Mozambique								X	X				OB	AM, DN, TI	Provide decision-makers with info to tailor interventions to protect/promote livelihoods and resilience; will take place after completion of the baselines by SETSAN	ND
Oversee completion of the write up of the merged Livelihood profiles				X	X								OB	AM, DN	Consultant will be hired to develop new profiles after the merging of the baseline datasets resulted from the LH rezoning	
Participate in SADC-led Mozambique baseline and LIAS development		X	X										OB, AM	DN	Support of FEWS NET to the baselines in addition to the once we have merged	ND
Organize price data and participate in the prices data warehouse training				X	X								AM, OB	SMP		
Support and participate in background research, network workshop, and creation of southern Mozambique market context report										X	X	X	OB	EC, YV, AM	SETSAN requested support on developing market profiles in selected regions of the country; this a part of dev of market and trade knowledge base; this activity targets areas where food insecurity is recurring	
IR 2.3: IPC Rolled-out and Development Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Co-lead national Acute IPC Level 1 training		X											OB	AM	The FO will co-lead the the IPC level 1 training and analysis in the country IPC Acute analysis will be re-scheduled give the lack y of current data to conduct the IPC Acute Analysis in Mozambique	ND
Organize an Acute IPC analysis workshop after the next annual assessment									X				OB	AM	As part of the Network Development activities FO wish to support SETSAN to roll out IPC by organizing workshops, assembling data needed for IPC processes (acute and Chronic), produce consensus IPC chronic maps Time will have to be	ND
Promote and lobby for IPC Chronic Analysis		X	X	X	X								OB	AM	As part of core Network Development activities, the FO will begin the liaison with GSU and SETSAN to collaboratively promote IPC chronic analysis, so that IPC map is produced by the end of 2015 or mid 2016 IPC chronic scale could be	ND
IR 2.4: Research Efforts of USG Partners Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Provide assistance to USGS specialist to develop the flood modeling, using GIS Flood Tool (GFT)	X	X	X	X	X	X	X	X	X	X	X	X	AM	OB, USGS	Pending the network buy-in Given that Moz is affected by floods every year, the network is willing to pursue the flood modeling developed by USGS The number of basins to model through GFT and the timing will be determined thereafter ; activity	ND
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Provide training to agricultural partners at provincial level to use GeoWRSI					X	X							AM	OB, TM	Where possible (internet and computer available) the FO will train the ag technician in no more than five provinces Travel advance will be needed	ND
Participate in 2015 All-FEWS NET training workshop								X					OB, AM			

FEWS NET Work Plan for FY 2015 - Zambia

IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Carry out GeoWRSI analysis to feed into the Farming Season Working Group (FSWG) report		X	X	X	X	X	X						AGN	CHM		ND
Carry out mid-season crop assessment in selected priority areas				X	X								AGN	CHM	With FSWG	
Carry out pre-harvest crop assessment for preliminary maize yield estimate						X	X						CHM, AGN		With FSWG; assumes MAL will actively participate	
Participate in vulnerability assessment, analysis, and report writing						X	X	X	X				CHM, AGN			
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect, process, update, and manage FEWS NET national databases on market prices, assistance flows, beneficiaries, and other key indicators for monitoring and analysis	X	X	X	X	X	X	X	X	X	X	X	X	AGN	CHM		
Collect and analyze information on key import and export commodities from official sources to update the cereal balance sheet	X	X	X	X	X	X	X	X	X	X	X	X	CHM	AGN		
Draft and submit country Price Watch narrative to RO and HO	X	X	X	X	X	X	X	X	X	X	X	X	AGN	CHM		
Participate in analysis and reporting for the food trade bulletin by ACTESA	X			X			X			X			CHM	YV	Timing of reports may change as activity in planning stage	ND
Update nutrition database regularly when new survey results become available		X		X		X		X		X		X	CHM	AGN		
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Contribute to the monthly Food Assistance and Outlook Brief (FAOB)	X	X	X	X	X	X	X	X	X	X	X	X	CHM	AGN		
Perform scenario development analysis; produce and publish quarterly national Food Security Outlook (FSO) reports	X			X			X			X			CHM	AGN		
Produce and publish monthly food security reports, including Food Security Outlook Update (FSOU) and special reports		X	X		X	X		X	X		X	X	CHM	AGN	Type of report to be determined jointly by FO and DSG	
Prepare quarterly performance and M&E report and submit to RO and HO	X			X			X			X			CHM	AGN		
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collaborate with HO Communications Advisor to launch outreach and audience building campaign	X	X	X	X	X	X							CHM	AGN, EM	Q1: Basic outreach in all countries Q2: Target Guatemala, Nigeria, Kenya, SA; Q3+Q4: additional countries	
Improve report/information distribution and build audiences	X	X	X	X	X	X	X	X	X	X	X	X	CHM	AGN, EM		
Provide briefings to USAID and key partners on food security status, outlook, and issues	X	X	X	X	X	X	X	X	X	X	X	X	CHM	AGN	As need arises	

FEWS NET Work Plan for FY 2015 - Zambia (continued)

IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect and assess historical food insecure population data and prepare for management by data warehouse				X	X	X							AGN, CHM	FL, LS		
Collect historical agricultural production data and prepare for management by data warehouse		X	X	X									AGN, CHM	CH, LS		
Participate in SADC-led Zambia Livelihood baselines and LIAS development										X	X	X	CHM	DN, AGN	Support RVAA and ZVAC during the technical stages in training and outcome analysis and set up of LIAS as needed; to be confirmed once ZVAC gets funds	
Organize price data and participate in the prices data warehouse training				X	X								AGN, CHM	SMP		
Support background research, network workshop, and creation of Zambia market context report	X	X	X										CHM	AGN, YV, EC, SMP, FL	Including 2 weeks of in-country work by EC and YV; SOW will be submitted by mid-September; lit review and other preparations already underway	
IR 2.3: IPC Rolled-out and Development Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Co-facilitate IPC Level 1 training and Acute IPC analysis in Zambia									X	X			AGN	CHM	Actual timing still to be determined by ZVAC core team; Assumes IPC adoption by ZVAC	ND
Raise awareness and advocate for IPC	X	X	X										AGN	CHM	Timing of actual activity will depend on ZVAC schedule	
IR 2.4: Research Efforts of USG Partners Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Support the Zambia Rainfall Trend Analysis study	X	X											CHM	AGN	Met Dept will actively participate; led by USGS regional scientist	
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Contribute to the review and update of VAC survey tools					X	X	X						CHM, AN			
Participate in the 2014/15 national contingency planning (Disaster Management)	X												AGN	CHM		
Participate in food security working group and new markets and trade networks with ACTESA and their partners	X		X		X		X		X		X		CHM	YV, AGN		ND
Support price data and markets analysis for MAL reporting	X	X	X	X	X	X	X	X	X	X	X	X	AGN	CHM	Assumes full commitment by MAL	ND
Support the Maize Stock Monitoring Committee through sharing of national and regional market analysis	X	X	X	X	X	X	X	X	X	X	X	X	CHM	AGN	Assumes committee will meet regularly RO support	
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Provide scenario development refresher training for partners in Zambia	X												AGN	CHM	ZVAC funding - enhanced use of scenarios in ZVAC contingency plans	ND
Support GeoWRSI training for yield estimation for partners in Zambia	X												AGN	CHM	Led by USGS regional scientist	
Participate in 2015 All-FEWS NET training workshop								X					CHM, AGN			

FEWS NET Work Plan for FY 2015 - Zimbabwe

IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Participate in national level rural and urban food and nutrition security assessment which include ZIM VAC assessment and nutrition surveys	X						X	X					GK	ALM	Nutrition surveys are organized by the Ministry of Health and UNICEF; timings still under discussion; MinHealth also trying to revive the nutrition surveillance systems; FEWS NET will support where appropriate	ND
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect, process, update, and manage FEWS NET national databases on market prices, assistance flows, beneficiaries, and other key indicators for monitoring and analysis	X	X	X	X	X	X	X	X	X	X	X	X	ALM	GK		
Collect key parameters and perform outcome analysis			X	X	X	X			X	X		X	GK	ALM	Jointly with national partners where appropriate	
Collect and analyze information on key import and export commodities from official sources to update the cereal balance sheet	X	X	X	X	X	X	X	X	X	X	X	X	GK	ALM		
Draft and submit country Price Watch narrative to RO and HO	X	X	X	X	X	X	X	X	X	X	X	X	GK	ALM		
Update nutrition database regularly when new survey results become available		X		X		X		X		X		X	GK	ALM		
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Contribute to the monthly Food Assistance and Outlook Brief (FAOB)	X	X	X	X	X	X	X	X	X	X	X	X	GK	ALM		
Perform scenario development analysis; produce and publish quarterly national Food Security Outlook (FSO) reports	X			X			X			X			GK	ALM		
Produce and publish monthly food security reports, including Food Security Outlook Update (FSOU) and special reports		X	X		X	X		X	X		X	X	GK	ALM	Type of report to be determined jointly by FO and DSG	
Prepare quarterly performance and M&E report and submit to RO and HO	X			X			X			X			GK	ALM		

FEWS NET Work Plan for FY 2015 - Zimbabwe (continued)

IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collaborate with HO Communications Advisor to launch outreach and audience building campaign	X	X	X	X	X	X							GK	ALM, EM	Q1: Basic outreach in all countries Q2: Target Guatemala, Nigeria, Kenya, SA; Q3+Q4: additional countries	
Improve report/information distribution and build audiences	X	X	X	X	X	X	X	X	X	X	X	X	ALM	GK		
Provide briefings to USAID and key partners on food security status, outlook, and issues	X	X		X	X		X	X		X	X		GK	ALM		
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect and assess historical food insecure population data and prepare for management by data warehouse				X	X	X							ALM, GK	FL, LS		
Collect historical agricultural production data and prepare for management by data warehouse		X	X	X									ALM, GK	CH, LS		
Organize price data and participate in the prices data warehouse training				X	X								ALM, GK	SMP		
Support background research, network workshop, and creation of Zimbabwe market context report							X	X	X				GK, ALM	EC, SMP, YV, FL		
IR 2.2: High Quality Technical Guidance on Methods and Products Developed and Deployed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Support the Ministry of Agriculture Economics and Markets and NEWU in updating the Cereal Balance Sheet including facilitating discussion on key components of the balance sheet						X	X						GK	ALM		
IR 2.3: IPC Rolled-out and Development Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Co-facilitate IPC analysis in the region to complete IPC Level 2 certification								X	X				GK	PM	Dates to be decided by the regional IPC working group	
Co-facilitate IPC Level 1 training and Acute IPC analysis in Zimbabwe	X			X			X	X					GK	ALM	To ensure technical confidence from the entire Food Security network in the country, its advisable to get trainings for both Level 1&2 including level 2 certification This is particularly important for the Zimbabwe context where lack of	
Participate in Chronic IPC roll-out in Zimbabwe	X												GK	ALM, PM		
IR 2.4: Research Efforts of USG Partners Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Facilitate training of local meteorological teams and other key partners in the use USG products on seasonal monitoring												X	GK	ALM	Request from the local MET office and Ministry of Agriculture given the capacity gaps in the country; led by USGS regional scientist	
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Participate in food security, agriculture and nutrition working groups/clusters	X	X	X	X	X	X	X	X	X	X	X	X	GK	ALM		
Support the ZIMVAC in the use and application of the HEA framework (PUT IN RO WP AS WELL)	X	X	X	X	X	X	X	X				X	GK	ALM, DN		ND

FEWS NET Work Plan for FY 2015 - Zimbabwe (continued)

IR 3.2: International Efforts in Building Food Security Networks and Methods Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collaborate with ZIMVAC in the update of the food security analytical framework for Zimbabwe	X					X	X					X	GK	ALM, DN	We are referring to the ZIMVAC Food Security Analytical Framework which is used to analyze information collected through national rural livelihoods assessments. Its normally reviewed prior to any major assessment.	ND
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Provide HEA refresher training to national and district level partners (food and nutrition security committees)							X			X			GK	ALM, DN		
Support market and price projections training to ZIMVAC and key partners in Southern Africa					X								GK	EC, YV, SMP	ZimVAC to participate, also include other partners in the region who can benefit from the training; to be held in Harare	
Participate in 2015 All-FEWS NET training workshop								X					GK, ALM			

FEWS NET Work Plan for FY 2015 - Latin America and the Caribbean

IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collaborate in special assessments, including EFSA, in the four Central American countries with partners		X											LA	EE, GG, GJ	TBD	
Participate in seasonal assessments in RM countries (Honduras, Nicaragua and El Salvador)		X				X				X		X	EE	LA, DG	4 or 5 trips to the region 1 person Forecast rent of car	
Participate in the monthly seasonal forecast conferences of USGS/NOAA (and coordinating / collecting inputs from countries)	X	X	X	X	X	X	X	X	X	X	X	X	LA	MR, EE, GG,GJ, JDA, JA		
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect, process, update, and manage FEWS NET regional databases on market prices, assistance flows, beneficiaries, and other key indicators for monitoring and analysis	X	X	X	X	X	X	X	X	X	X	X	X	LA	EE, AG		
Draft and submit regional Price Watch narrative to HO	X	X	X	X	X	X	X	X	X	X	X	X	LA	AG, EE		
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Contribute to the monthly Food Assistance and Outlook Brief (FAOB)	X	X	X	X	X	X	X	X	X	X	X	X	EE	LA		
Monitor, assess, and perform analysis in preparation for regional assumption building	X		X	X		X	X		X	X		X	LA	MR, AA, EE, SMP, JC, JJ, TH		
Produce and publish monthly remote monitoring report for Honduras, Nicaragua and El Salvador	X	X	X	X	X	X	X	X	X	X	X	X	EE	LA, JJ		
Produce regional assumptions report			X			X			X			X	LA	MR, AA, EE, SMP, JC, JJ, TH		
Produce the seasonal monitor report	X	X				X	X	X	X	X	X	X	LA	LA, AG, GG, JA, JDA, EE, JJ, TH	Led by USGS regional scientist	
Review SSTs from national offices	X		X	X		X	X		X	X		X	LA	EE, JJ, TH		
Write and publish an annual special report on impacts of coffee rust on food security		X	X	X	X								LA	AG, GG, EE, GJ, JJ	Hire a consultant in December-January for the special report	ND
Write and publish regional key messages	X	X	X	X	X	X	X	X	X	X	X	X	LA	JJ	LA responsible for key messages for Central America	
Support FOs in developing national assumptions for nutrition, market, agroclimatology, and livelihood	X		X	X		X	X		X	X		X	LA	MR, AA, EE, SMP, JC, JJ, TH		
Review national quarterly performance and M&E report; prepare regional quarterly performance and M&E report, and submit to HO	X			X			X			X			LA,			
Write and publish the market & trade regional report with the OIMA regional network	X	X	X	X	X	X	X	X	X	X	X	X	LA	AA, AG, EE,GG, GJ,JDA		

FEWS NET Work Plan for FY 2015 - Latin America and the Carribean (continued)

IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Improve report/information distribution and build audiences	X	X	X	X	X	X	X	X	X	X	X	X	LA	AG, EM		
Provide briefings to USAID and key partners on food security status, outlook, and issues	X		X		X		X		X		X		LA	AG, GG, JA, JDA, EE, JJ, TH, GJ		
Provide feedback and input to the communication products on lessons learned in network development	X	X	X	X									LA	GG, GJ, MR,EM		ND
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Assist FOs to collect and assess historical food insecure population data and prepare for management by data warehouse				X	X	X							LA,	EE, GG, JA, JDA, GJ, JJ, TH, AG		
Assist FOs to collect historical agricultural production data and prepare for management by data warehouse		X	X	X									LA	EE, GG, JA, JDA, GJ, JJ, TH, AG		
Collaborate with HO and NTMs to define the data structure for historical agricultural production data for the FEWS NET data warehouse	X												LA	EE, GG, JA, JDA, GJ, JJ, TH, AG		
Collaborate with HO and NTMs to define the data structure for historical food insecure population data for the FEWS NET data warehouse		X	X										LA	EE, GG, JJ, TH, JA, JDA, GJ		
Collaborate and participate with the Guatemala office in the update of the livelihood zone map									X	X	X		LA	GG, GJ, JC, JJ		
Support the verification of livelihood zones in Honduras		X	X										EE	JC, LA, STTA	EE to lead coordination, STTA to implement; STTA will need 10-days trip to Honduras	
Support labor market monitoring pilot for Guatemala		X	X	X	X	X							LA	GJ, GG, SMP, EC		ND
Collaborate with OIMA Network in the regional coordination of their database	X		X					X					LA	AG, AA, SMP	2 trips (RTM-M&T Consultant) to a country in Central America will be needed	ND
Collaborate with the market & trade advisor on the creation of the knowledge base of Haiti							X	X					LA	SMP, AA, JA, JDA, TH	1 trip to Haiti from M&T consultant and Adolfo and RTLA	
Organize price data and participate in the prices data warehouse training					X	X							LA	EC, AA, SMP, AG		
Support background research, network workshop, and creation of Haiti market context report						X	X	X					AA	JA, JDA, SMP, FL	Including 2 weeks of in-country work by SMP	
IR 2.3: IPC Rolled-out and Development Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Co-facilitate Chronic IPC roll-out in El Salvador	X												LA	EE, JC	At least one has being prepared so far, it will be held in El Salvador	
Participate in level II IPC training in the region						X							LA	GG	Probably travel for two person will be needed	
Participate in national or sub-regional Acute IPC analyses in RM countries													EE	LA	TBD during the year, should be national analysis	

FEWS NET Work Plan for FY 2015 - Latin America and the Carribean (continued)

IR 2.4: Research Efforts of USG Partners Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Contribute to/participate in FEWS NET LAC monthly forecast review	X	X	X	X	X	X	X	X	X	X	X	X	MR	LA, AG, GG, JA, JDA, EE, JJ, TH		
Participate in the Climate Outlook Forum		X					X			X			MR	LA, EE	3 trips to the region 1 person	
Participate in the Science Meeting				X									LA		1 trip for one person (RTM)	
Support FEWS NET Haiti in communications with CARICOF to improve Haiti climate forecast		X	X	X	X	X	X	X	X	X	X	X	LA	MR		
Support the research of the USGS on the variation of climate and rust			X			X			X			X	LA	MR		
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Participate in the regional teleconferences and meetings of the coffee rust early warning system		X		X		X		X		X		X	LA	EE	At least one trip need to be forecast	ND
Provide technical support to the coffee rust early warning system	X	X	X	X	X	X	X	X	X	X	X	X	LA	MR, EE		ND
Organize and support the regional Market & Trade network by making regional analysis thru teleconferences		X		X		X		X		X		X	LA	AA, AG	Work of Adolfo needs to be forecasted	ND
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Organize and provide the Agroclimatic Assumption training for CA Staff				X									LA	MR, DP		
Provide market and price projections training to key partners in Central America							X						LA	AA, AG, SMP, EC	Dates TBD	ND
Participate in 2015 All-FEWS NET training workshop								X					LA	EE, AG		
Provide training to Remote Monitor for Nicaragua		X											EE	LA, DG, MR		

FEWS NET Work Plan for FY 2015 - Guatemala

IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collaborate in special assessments, including EFSA, with partners	X												GG	GJ	The timing is yet TBD, depending on the events	
Participate in seasonal assessments as needed	X	X		X	X	X	X	X	X	X	X	X	GJ	GG		
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect, process, update, and manage FEWS NET national databases on market prices, assistance flows, beneficiaries, and other key indicators for monitoring and analysis	X	X	X	X	X	X	X	X	X	X	X	X	GJ	GG		
Draft and submit country Price Watch narrative to RO and HO	X	X	X	X	X	X	X	X	X	X	X	X	GJ	GG, AA, EC		
Support and participate in SMART survey/nutrition assessment in the Eastern and Western regions of Guatemala				X	X								GG	GJ, CM		
Update nutrition database regularly when new survey results become available		X		X		X		X		X		X	GG	GJ		
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Contribute to the monthly Food Assistance and Outlook Brief (FAOB)	X	X	X	X	X	X	X	X	X	X	X	X	GG	GJ, JJ		
Perform scenario development analysis; produce and publish quarterly national Food Security Outlook (FSO) reports	X			X			X			X			GG	GJ, JJ		
Produce and publish monthly food security reports, including Food Security Outlook Update (FSOU) and special reports		X	X		X	X		X	X		X	X	GG	GJ, JJ	Type of report to be determined jointly by FO and DSG	
Provide technical input to the regional coffee special report			X	X	X								GG	GJ, JJ	This will be drafted by a consultant (Sarahi Morales).	
Prepare quarterly performance and M&E report and submit to RO and HO	X			X			X			X			GG	GJ		
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collaborate with HO Communications Advisor to launch outreach and audience building campaign	X	X	X	X	X	X							GG	GJ	Q1: Basic outreach in all countries Q2: Target Guatemala, Nigeria, Kenya, SA; Q3+Q4: additional countries	
Improve report/information distribution and build audiences	X	X	X	X	X	X	X	X	X	X	X	X	GJ	GJ, JJ, AG, EM		
Provide briefings to USAID and key partners on food security status, outlook, and issues													GG	GJ	TBD	
Provide feedback and input to the communication products on lessons learned in network development	X	X	X	X									GG	GJ, LA, MR, EM		

FEWS NET Work Plan for FY 2015 - Guatemala (continued)

IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect and assess historical food insecure population data and prepare for management by data warehouse				X	X	X							GG	CH, LS, GJ, JJ		
Collect historical agricultural production data and prepare for management by data warehouse		X	X	X									GG	CH, LS, GJ, JJ		
Update the livelihood zone map									X	X	X		GG	GJ, JC, LA, EE, JJ		
Conduct labor market monitoring pilot for Guatemala		X	X	X	X	X							GG	LA, GJ, EC, JC		
Produce a strategy document to establish a labor monitoring system in Guatemala				X	X	X	X	X	X	X			GG	LA, GJ, EC		ND
Organize price data and participate in the prices data warehouse training					X	X							GG	GJ, EC, AA		
IR 2.3: IPC Rolled-out and Development Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Participate in level II IPC training in the region						X							GG	LA		
Participate in national Acute IPC analysis workshops in Guatemala		X											GG	GJ	Other analysis TBD	
IR 2.4: Research Efforts of USG Partners Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Support USGS by gathering information on coffee production and rust incidence from ANACAFE for early warning system on coffee rust	X	X	X	X	X	X							GG	GJ, MR		ND
Provide feedback to the Central America Seasonal Monitor	X				X	X	X	X	X	X	X	X	GG	GJ, LA, EE, MR	USGS regional scientist responsible for drafting/writing, reviewed by RTM and feedback from NTMs	
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Increase network partners' capacity to perform scenario development by holding joint hands-on analysis			X			X			X			X	GG	GJ	Support the improvement in the scenario development for the Food Security Forecast report through hands-on training, as part of the Network Development Strategy	ND
Participate in Crop Monitoring System meetings and activities, as part of the Network Development Strategy	X	X	X	X	X	X	X	X	X	X	X	X	GJ	MR		ND
Participate in food security network meetings and activities	X	X	X	X	X	X	X	X	X	X	X	X	GG	GJ		ND
Support the Crop Monitoring System by providing technical input	X	X	X	X	X	X	X	X	X	X	X	X	GJ	GG, MR	This is to create a damages and rainfall database	
Support the implementation of the Regional Coffee Rust Early Warning System by providing technical input	X	X	X	X	X	X	X	X	X	X	X	X	GG	LA, GJ, EE		
Support the establishment of the Markets & Trade technical working group	X	X	X	X	X	X	X	X	X	X	X	X	GJ	GG, AA	Some funds for coffee breaks/meetings About 4 meetings with 10 people each	
Support the M&T regional teleconference by providing input		X		X		X		X		X		X	GG	GJ, LA, EE, AG		

FEWS NET Work Plan for FY 2015 - Guatemala (continued)

IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Participate in training on Agroclimatic assumptions			X										GG	GJ, MR, DP,AG,LA,EE	The trainees will be the team that didn't participate in the Arusha Training NTM, RFSS, and Nicaragua Monitor It is probably that USGS sent Diego Pedreros to support in this training	
Participate and support the regional training on market analysis							X						GG	GJ		ND
Participate in 2015 All-FEWS NET training workshop								X					GG	GJ		

FEWS NET Work Plan for FY 2015 - Haiti

IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Carry out monthly crops and food assessment in selected priority areas	X	X	X	X	X	X	X	X	X	X	X	X	JA	JDA	Dudson or Joseph will make a field trip once a month	
Collaborate with CNSA in harvest assessment										X	X		JA	JDA		
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect, process, update, and manage FEWS NET national databases on market prices, assistance flows, beneficiaries, and other key indicators for monitoring and analysis	X	X	X	X	X	X	X	X	X	X	X	X	JDA	JA		
Collect key parameters and perform outcome analysis			X	X		X	X		X	X		X	JA	JDA, JC, LA, TH	Jointly with national partners where appropriate	
Conduct weekly and monthly price data collection through FEWS NET enumerators in Haiti	X	X	X	X	X	X	X	X	X	X	X	X	JDA	JA		
Draft and submit country Price Watch narrative to RO and HO	X	X	X	X	X	X	X	X	X	X	X	X	JA	JDA		
Update nutrition database regularly when new survey results become available		X		X		X		X		X		X	JA	JDA		
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Contribute to the monthly Food Assistance and Outlook Brief (FAOB)	X	X	X	X	X	X	X	X	X	X	X	X	JA	JDA, TH		
Perform scenario development analysis; produce and publish quarterly national Food Security Outlook (FSO) reports	X			X			X			X			JA	JDA		
Produce and publish monthly food security reports, including Food Security Outlook Update (FSOU) and special reports		X	X		X	X		X	X		X	X	JA	JDA	Type of report to be determined jointly by FO and DSG	
Prepare quarterly performance and M&E report and submit to RO and HO	X			X			X			X			JA	JDA		
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Improve report/information distribution and build audiences	X	X	X	X	X	X	X	X	X	X	X	X	JA	JDA, EM		
Support CNSA in its relation with mass media	X			X			X			X			JA	JDA		
Provide briefings to USAID and key partners on food security status, outlook, and issues	X	X	X	X	X	X	X	X	X	X	X	X	JA	JDA, TH		

FEWS NET Work Plan for FY 2015 - Haiti (continued)

IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect and assess historical food insecure population data and prepare for management by data warehouse				X	X	X							JA	FL, LS, JDA		
Collect historical agricultural production data and prepare for management by data warehouse		X	X	X									JA	CH, LS, JDA		
Collaborate with HO to complete the Haiti livelihood baseline	X	X	X										JA	FEG, JDA, JC, TH	MBY responsible for LIASes, FEG responsible for reports, JC/MBY/TH contribute to review, JC publish; JC to travel to Haiti for public presentation of livelihood products in Oct/Nov	
Organize price data and participate in the prices data warehouse training					X	X							JA	JDA, EC, AA		
Support background research, network workshop, and creation of Haiti market context report						X	X	X					JA, JDA	SMP, AA, FL	Including 2 weeks of in-country work by SMP	
IR 2.3: IPC Rolled-out and Development Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Attend IPC level 2 training		X											JA	JDA		
Participate in Chronic IPC analysis in Haiti									X	X			JA	JDA		
Participate in national Acute IPC analysis workshops in Haiti	X	X					X						JA	JDA, TH, LA		
Participate in basic IPC training for decision-makers by IPC/GSU					X								JA	JDA	The responsibility for providing the training is GSU/FAO.	
Provide training on IPC to partners and CNSA decentralized observatories								X					JA	JDA	The responsibility for providing the training is GSU/FAO.	ND
IR 2.4: Research Efforts of USG Partners Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Facilitate continued Haiti participation in the CARICOF	X	X	X	X	X	X	X	X	X	X	X	X	JA	JDA, LA, MR		
Provide feedback to the seasonal monitor of Haiti twice a month	X	X	X	X	X	X	X	X	X	X	X	X	JA	JDA, TH, LA, MR		
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Assist CNSA in the creation of the West and the Port-au-Prince metropolitan observatories		X											JA	JDA	This is with the aim of helping CNSA strengthen its capacity while improving FEWS NET development strategic network	ND
Support CNSA in sharing the livelihood baseline with decision-makers at the department level				X	X								JA	JDA, JC		ND
Attend regular FEWS NET/OIMA teleconferences on market and trade	X		X		X		X		X			X	JDA			

FEWS NET Work Plan for FY 2015 - Haiti (continued)

IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Support general overview for CNSA observatory member in FEWS NET scenario development methods											X		JA	JDA, TH		ND
Support training of Haiti partners on outcome analysis and livelihood data collection					X	X							JA	JC, MBY, JDA, TH	Timed such that outputs may support IPC analysis in April	ND
Supervise and maintain skills of market enumerators	X			X			X			X			JDA	JA, FLD		
Participate in 2015 All-FEWS NET training workshop								X					JA, JDA			

FEWS NET Work Plan for FY 2015 - Afghanistan

IR 1.1: Anomalies in FEWS NET Countries Monitored, Analyzed, Forecasted, Followed-up, and Reported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Carry out joint pre-harvest assessment with MAIL, WFP, and FAO								X					NTM	FRM		ND
Carry out post-harvest or in-depth assessment		X											FRM	NTM	Will conduct rapid assessment through field monitors in some provinces instead of post-harvest/in-depth assessment; will assist partners in post-harvest and/or in-depth assessment if requested	
IR 1.2: Markets and Trade, Nutrition, and Livelihoods Information for Food Security Monitored and Assessed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect, process, update, and manage FEWS NET national databases on market prices, assistance flows, beneficiaries, and other key indicators for monitoring and analysis	X	X	X	X	X	X	X	X	X	X	X	X	FRM			
Draft and submit Price Watch narratives for Afghanistan and Tajikistan to HO	X	X	X	X	X	X	X	X	X	X	X	X	FRM			
Update nutrition database regularly when new survey results become available		X		X		X		X		X		X	FRM			
IR 1.3: Regular and Timely Integrated Analysis for Early Warning and Decision-Support Performed																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Contribute to the monthly Food Assistance and Outlook Brief (FAOB)	X	X	X	X	X	X	X	X	X	X	X	X	FRM			
Perform scenario development analysis; produce and publish quarterly national Food Security Outlook (FSO) reports	X			X			X			X			NTM	FRM		
Produce and publish monthly food security reports, including Food Security Outlook Update (FSOU) and special reports		X	X		X	X		X	X		X	X	NTM	FRM	Type of report to be determined jointly by FO and DSG	
Produce and publish monthly remote monitoring report for Tajikistan	X	X		X	X	X	X	X	X	X	X	X	FRM			
Prepare quarterly performance and M&E report and submit to RO and HO	X			X			X			X			NTM	FRM		
IR 1.4: FEWS NET Information and Reports Effectively Communicated and Disseminated																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Improve report/information distribution and build audiences	X	X	X	X	X	X	X	X	X	X	X	X	FRM			
Provide briefings to USAID and key partners on food security status, outlook, and issues	X	X	X	X	X	X	X	X	X	X	X	X	NTM	FRM	on ad hoc bases	
IR 2.1: FEWS NET Country Analytical Frameworks Enhanced, Maintained, and Applied																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Collect and assess historical food insecure population data and prepare for management by data warehouse				X	X	X							FRM	FL, LS		
Collect historical agricultural production data and prepare for management by data warehouse		X	X	X									FRM	CH, LS		
Support and participate in background research, network workshop, and creation of Central Asia market context report										X	X	X	FRM	SMP, BS, FL, STTA	Dates TBD	ND

FEWS NET Work Plan for FY 2015 - Afghanistan (continued)

IR 2.3: IPC Rolled-out and Development Supported																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Participate in national Acute IPC analysis workshops in Afghanistan			X		X	X							NTM, FRM		on ad hoc bases	ND
Participate in national Acute IPC analysis workshops in Tajikistan	X						X						FRM	NTM	Schedule somewhat unclear	ND
IR 3.1: Food Security Networks in Presence and Remotely-Monitored Countries and Regions Maintained and Strengthened																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Build relations and linkages with key stakeholders in Tajikistan		X											FRM	NTM	to participate in IPC analysis on ad hoc base	ND
Participate in Early Warning Information Working Group (EWIWG) meeting	X	X	X	X	X	X	X	X	X	X	X	X	NTM, FRM			
Participate in Emergency Preparedness Sub-Working Group (EPSWG) of OCHA meeting		X		X		X		X		X		X	NTM, FRM			
Participate in Food Security & Agriculture Cluster (FSAC) meeting	X	X	X	X	X	X	X	X	X	X	X	X	NTM, FRM			ND
Build relations and linkages with M&T and food security stakeholders in Pakistan				X									FRM	NTM		ND
Participate in Nutrition Cluster monthly meeting		X		X		X		X		X		X	NTM, FRM			ND
IR 3.3: Staff and Partners Skills Maintained and Improved																
Activity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Lead	Team	Notes	ND
Attend integrated training on food security and FEWS NET methods to new project staff from Afghanistan, Kenya, Malawi, South Sudan, and Yemen		X											NTM, FRM		Location to be determined, possibly in Dubai	
Participate in 2015 All-FEWS NET training workshop								X					NTM, FRM			