



REGIONAL AGRICULTURAL DEVELOPMENT PROGRAM-SOUTH (RADP-S)

January 2014 Monthly Report



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Cover photo: Uruzgan’s Director of Agriculture, Irrigation and Livestock (DAIL), Sardar Mohammad Alko, distributes improved seed and chemical fertilizers to local women. Photo credit Uruzgan Provincial Directorate, *Provincial Development Plan*.

ACRONYMS

ABADE	Assistance in Building Afghanistan by Developing Enterprises
ACE	Agricultural Credit Enhancement Program
ADA	Afghan Development Association
AFE	Action for Enterprise
AGRED	Agriculture Research and Extension Development Program
AMMC	Afghan Management and Marketing Consultants
ANNGO	Afghanistan National Nursery Growers Organization
APPF	Afghan Police Protection Force
ALA	Afghanistan Land Authority
ATAR	Afghan Trade and Revenue Program
CCN	Cooperating Country National
CHA	Coordination of Humanitarian Assistance
CHAMP	Commercial Horticulture and Agriculture Marketing Program
CLIN	Contract Line Item Number
CMOC-S	Civil-Military Operations Center-South
COP	Chief of Party
COR	Contracting Officer Representative
CST	Country Security Team
DAIL	Directorate of Agriculture, Irrigation, and Livestock
DCA	Dutch Committee for Afghanistan
DCOP	Deputy Chief of Party
DoWA	Directorate of Women's Affairs
EA	Equal Access
EMMP	Environmental Mitigation and Monitoring Plan
FAIDA	Financial Access for Investing in the Development of Afghanistan
GAD	Gender and Development
GAP	Good Agricultural Practices
GDP	Gross Domestic Product
GIRoA	Government of the Islamic Republic of Afghanistan
GLP	Good Livestock Practices
GMP	Good Management Practices
GUC	Grants Under Contract

Ha	Hectares
HALC	Hewad Afghanistan Agriculture and Livestock Company
HR	Human Resources
HVC	High Value Crops
ICARDA	International Center for Agricultural Research in the Dry Areas
KFZ	Kandahar Food Zone
KIP	Key Implementing Partner
LOP	Life of Project
MAIL	Ministry of Agriculture, Irrigation and Livestock
M&E	Monitoring and Evaluation
MOU	Memorandum of Understanding
MT	Metric Ton
NADF	National Agricultural Development Framework
NPP	National Priority Program
PMP	Performance Management Plan
PMU	Project Management Unit
PSP	Private Sector Provider
RADP-S	Regional Agricultural Development Program-South
SOTF	Special Operations Task Force
SOW	Scope of Work
SPFU	Small Project Facility Uruzgan
SSISCO	Sadaqat-Sahil Improved Seed Company
TOT	Training-of-Trainers
USAID	United States Agency for International Development
USDA	United States Department of Agriculture
VFU	Veterinary Field Unit
VSU	Vetting Support Unit

I. Executive Summary

A. Program Description

The purpose of the Regional Agriculture Development Program-South (RADP-S) is to improve food and economic security for rural Afghans in the provinces of Kandahar, Helmand, Zabul and Uruzgan provinces. To accomplish this goal, RADP-S focuses on improving the productivity and profitability of the wheat, high value crops, and livestock value chains, while addressing policy, legal and regulatory constraints affecting value chain development. This agricultural development program supports the consolidation of licit economies to fuel sustainable long term economic growth, including providing alternatives to poppy cultivation.

The implementation approach of RADP-S dovetails with Afghan and U.S. government strategies in its focus on advancing food security, regenerating agribusiness, and increasing agriculture sector jobs and incomes. RADP-S aims to strengthen the capacity of producers, associations, traders, and agribusinesses to respond to market demands; facilitate lasting market linkages between value chain actors; and support an enabling environment that allows the private sector to thrive. The program places Afghan organizations at the forefront of implementation and addresses key crosscutting issues of women's empowerment, agribusiness value chain facilitation, and alternative development in all facets of the program. Embodying USAID's vision for sustainable Afghan-led development, RADP-S lays the foundation for greater and more socially inclusive growth in the agricultural economy.

B. January 2014 Program Highlights

In January, RADP-S initiated a transition from start-up operations to program implementation as the project entered its second quarter. Over the course of the month, RADP-S authorized its key implementing partners (KIPs) to incur costs related to team mobilization and administrative start-up; continuously refined the project's technical approach in close coordination with USAID to integrate a robust value chain facilitation component; and hired crucial program staff who were oriented to put RADP-S value chain, enabling environment, and gender activities in motion.



Uruzgan Provincial Governor Amir Mohammad Akhonzada (far left) and DAIL Director Sardar Mohammad Alko (far right) welcome RADP-S to Uruzgan. Photo credit RADP-S/USAID.

RADP-S continued to open doors for strategic partnership with provincial leadership, generating buy-in for program activities. In January, the program sent an envoy to Helmand and Uruzgan to introduce RADP-S' goals and technical approach to each province's governor and Directorate of Agriculture, Irrigation and Livestock (DAIL). RADP-S additionally coordinated introductory collaborative meetings with the Department of Women's Affairs in Uruzgan and Kandahar. These meetings successfully laid the initial groundwork for future support and cooperation which will facilitate the program's ability to create positive, sustainable impact.

RADP-S program staff also made headway in the establishment of the AMTEX Technical Training Facility which will contain a demonstration farm for the primary purpose of training key implementing partners (KIPs) in technical agricultural skills.

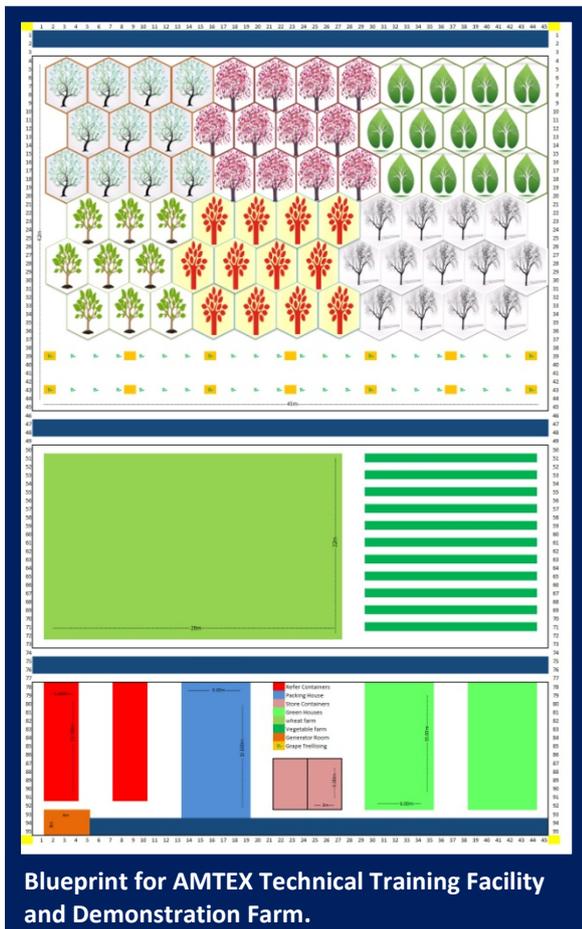
II. Progress toward Indicators

A. Components I, II, III: Wheat, High Value Crops, and Livestock Value Chains

AMTEX Technical Training Facility

RADP-S continued coordinating the establishment of a 4275 square meter demonstration farm on AMTEX grounds for the primary purpose of training the program staff of key implementing partners (KIPs) – the Afghan Development Association (ADA) and Coordination of Humanitarian Assistance (CHA) – in technical skills such as drip irrigation, utilization of greenhouses, field cooling and cold storage, and post-harvest handling (i.e. grading, sorting, and packing). Wheat and target high value crops such as grapes, vegetables and orchard crops will also be cultivated and maintained on the site.

RADP-S Short Term Capacity Building Advisor Campbell Dunlop arrived in country on January 20 and is leading the establishment of the training facility. During the final week of January, RADP-S met with the Hewad Afghanistan Agriculture and Livestock Company (HALC) as well as the Dean of Kandahar University's Faculty of Agriculture, Shah Mahmood Barrai, to survey and compare each entities' capacity to carry out soil and water analyses, and to identify the required nutrients for plant growth on the AMTEX demonstration farm.



On January 27, Mr. Dunlop and Mr. Rahimi met with the Afghanistan National Nursery Growers Organization (ANNGO) to establish the correct varieties of fruit and nut saplings and grape cuttings to be planted on the demonstration farm. ANNGO was also able to provide RADP-S with a list of certified nurseries in Kandahar Province. On January 29 RADP-S met with the Director of Sadaqat-Sahil Improved Seed Company (SSISCO), a certified seed dealer, to inquire into the best available varieties of vegetables and wheat. Additionally, five companies were identified which could install greenhouses on the AMTEX demonstration farm.

Afghan Development Association

On January 19, a meeting was arranged with the Acting Manager of ADA in Uruzgan Province, Mr. Shafiq, and representatives of RADP-S. The purpose of the meeting was to discuss ADA's role and responsibilities in Uruzgan in terms of the overall RADP-S program. ADA will provide full management and technical support for wheat, high value crop, livestock, and enabling environment activities in Kandahar, Zabul, and Uruzgan provinces. To deepen this discussion, in late February ADA will participate with other RADP-S implementing partners in a technical orientation at AMTEX in Kandahar.

Equal Access

On January 27, 2014, RADP-S Outreach and Communications team representatives visited the Equal Access (EA) main office in Kabul. Equal Access will lead activities in all four provinces to establish and sustain effective channels for the dissemination of information to RADP-S beneficiaries and counterparts using innovative communications, media, and training techniques. EA Country Director Dr. Jamili highlighted EA's expertise in production of pre-recorded and live radio programs, and organization of mobile theatres and

listening circles, among other communications methods. EA management stated that they are drafting a list of proposed activities in tandem with RADP-S project activities and will share them for review.

Key Implementing Partners Start-Up

Following Contracting Officer consent and vetting approval to subcontract with KIPs ADA, CHA, EA and the Dutch Committee for Afghanistan (DCA), RADP-S submitted letters of commitment (LIC) to each respective KIP in the first week of January. An LIC is Chemonics' letter of commitment authorizing a partner to spend up to a specified amount in order to get work directly related to administrative start-up and team mobilization underway while details of the subcontract are being finalized.

RADP-S began organizing an administrative workshop for its KIPs' operations and administrative teams which will take place in mid- February. The purpose of this workshop is to orient the KIPs to their responsibilities regarding HR, finance and procurement, among other administrative requirements, as stipulated in their organizations' subcontract agreements with RADP-S. This includes, for example, collection of staff biodata forms, structuring of employee policy manuals, invoicing, and the procurement process.

On January 30, RADP-S Senior Technical Director Thomas Fattori arrived in Kabul to work with Afghan Management and Marketing Consultants (AMMC) on finalizing the baseline survey instrument. AMMC will be completing the baseline assessment under the direction of RADP-S to gather current data and statistics responding to each indicator included in the RADP-S Project Management Plan (PMP) for all four components. All data collected and included in the baseline assessment will be disaggregated by district, province, program component, and value chain.

Fostering Strategic Collaboration with the MAIL

During the reporting period, progress was made towards establishing a Memorandum of Understanding between RADP-S project and the Ministry of Agriculture, Irrigation and Livestock (MAIL). Based on discussions between both parties it was agreed that the MoU should be put in the MAIL format and that the project documents, including the Work Plan and Project Management Plan (PMP), be shared with MAIL's Department of Planning and Policy for their review. The draft MoU is currently being reviewed by MAIL technical team. RADP-S is awaiting a status update from the MAIL.

Engaging Provincial Leadership

Helmand

On January 6, RADP-S Capacity Building Director and Communications and Outreach Manager met in Lashkar Gah with Helmand's Director of the DAIL, Rohullah Rawan, his advisors, and the head of Helmand's forestry department. RADP-S opened the meeting by introducing the goals, activities, and technical approach of RADP-S. The DAIL director welcomed RADP-S to Helmand province, expressing the DAIL's deep thanks and stating that it was "an honor for the people of Helmand province to be supported by such an important program."

After highlighting areas of RADP-S that he believes particularly reflect strength and promise in Helmand, Mr. Rawan briefed his visitors on some challenges that have confronted other agricultural projects operating

in Helmand and offered the collaboration of the DAIL to mitigate these issues. For example, he commented that projects have previously chosen lead farmers for demonstration plots through village heads and tribal elders, resulting in the selection of friends and relatives rather than the farmers most in need and best suited for the project's objectives. He recommended that RADP-S coordinate with the DAIL to develop its selection criteria for lead farmers in order to ensure a fair and effective process.

"Strengthening modern agriculture and agribusiness is central to improving Afghanistan's economic and social development. It contributes to peace between societies."

– stated by Helmand DAIL Director Rohullah Rawan during RADP-S introductory meeting

Secondly, he remarked that most agricultural projects in Helmand have had a market-strengthening component, yet he has observed little to no improvement in the agricultural market. Therefore, he recommended that RADP-S share its plan for strengthening market linkages with the DAIL so that they can check program activities against lessons learned.

At the meeting's conclusion, Mr. Rawan promised the DAIL's long-term cooperation and support of RADP-S activities in Helmand. He offered the DAIL's collaboration to help the program prepare a High Value Crop selection manual to choose the products with high value in each target district. He moreover invited RADP-S to utilize any of the DAIL facilities in the targeted districts – including demonstration plots, greenhouses, and 18 registered local seed centers – at any time.

Later the same day, RADP-S conducted an introductory meeting with Mohammad Arif, the Governance Manager of Helmand Province. Following RADP-S' presentation outlining the objectives, scope, and activities of the program, Mr. Arif recommended that RADP-S first focus on the districts located in northern Helmand, such as Sangin, Musa Qala, Naw e Zad and Washeer. He believed this would strengthen the province's agricultural sector since there is a substantially smaller presence of assistance projects in the north. (RADP-S has elected against these districts due to security concerns.) He also pointed to similar activities such as demonstration plots being implemented by other projects in Helmand like AGRED and CARD-F. RADP-S subsequently informed him of the program's initial discussion with AGRED regarding collaboration and plans for an Ag IP Regional Coordination Meeting for USAID implementing partners taking place February 13.

The following morning, Helmand Provincial Governor Mohammad Naim Baloch met with the RADP-S representatives at his provincial compound. The RADP-S envoy again introduced the goals, scope and technical approach of RADP-S, emphasizing planned activities and the partnership with CHA in Helmand. The provincial governor thanked RADP-S for its commitment to helping his province and assured the envoy that such long-term agricultural programs are always welcome in Helmand. He also singled out RADP-S' target of 15% female participation as particularly crucial to improved agriculture and agribusiness in Helmand province.

Uruzgan

On January 15, a RADP-S envoy consisting of the Capacity Building Director, Communications and Outreach Manager, Gender Integration Manager, and Crosscutting Coordinator met with Uruzgan DAIL Director Sardar Mohammad Alko, his advisors, and the provincial manager of the USAID funded-project



Uruzgan DAIL Director Sardar Mohammad Alko assists with the planting of orchard crops to revive Uruzgan's agricultural sector. Photo credit Uruzgan Provincial Directorate, Provincial Development Plan.

CHAMP. RADP-S representatives opened the introductory meeting by giving an overview of the program's goals, technical approach, and scope of activities, emphasizing RADP-S' objectives in Uruzgan. The DAIL director and his colleagues warmly welcomed RADP-S, expressing their appreciation for the program's overall objectives and pledging the DAIL's long term cooperation and support.

DAIL Director Alko exhibited a keen interest in RADP-S activities. In order to enable RADP-S' success in Uruzgan, he recommended that RADP-S' KIP in Uruzgan – ADA – revise their proposed staffing due to some previously experienced issues. (ADA complied with this recommendation within the week.) Mr. Alko furthermore suggested that RADP-S ensure fair and transparent recruitment of key ADA staff by allowing both ADA and DAIL to propose qualified candidates to be

impartially evaluated and selected by RADP-S management. He next recommended a revision in target district selection (i.e. Gizab, Khas Uruzgan, and Charchino districts instead of Shahida Hasas, Tirin Kot, and Chora districts), since the DAIL already has demonstration plots, farmer capacity building

initiatives, certified seed distribution, and market-linkage strengthening activities funded by AusAID's Small Project Facility Uruzgan (SPFU) ongoing in the latter districts. (RADP-S is reluctant to act on these recommendations to select Gizab, Khas Uruzgan, and Charchino districts due to security concerns.) However, he also informed the RADP-S envoy that the DAIL has two research farms located in Tirin Kot that could use RADP-S' support in order to be equipped for the benefit of Uruzgan's farmers and Agriculture Faculty students. Moreover, Mr. Alko requested RADP-S' assistance in forming agribusiness and trading associations which would connect Uruzgan traders in targeted districts to the international market. Finally, he remarked that the DAIL would appreciate RADP-S' technical expertise to support the establishment of demonstration plots inside the DAIL compound.

On January 18, the RADP-S envoy met with Provincial Governor of Uruzgan Amir Mohammad Akhondzada and five of his technical staff at the governor's provincial compound. After the envoy presented governor Akhondzada with the objectives and technical scope of RADP-S, the governor promised his support and cooperation with program activities in Uruzgan. The meeting successfully laid the foundation for close coordination between RADP-S and Uruzgan provincial leadership. Governor Akhondzada recommended that RADP-S collaborate with several provincial initiatives which share RADP-S' focus on agriculture, trade, market-strengthening and food security in Uruzgan. He also endorsed working with the DAIL, provincial authorities and related stakeholders. Overall, Uruzgan's provincial leadership expressed great support for RADP-S activities which will increase local farmers' access to market-enabling services such as storage, transportation, processing, grading and drying. They also appreciated the increase in demonstration plots at the district level which will build the capacity of Uruzgan's farmers in practices which boost productivity and profitability of their crops.



Uruzgan DAIL Director Sardar Mohammad Alko exchanges ideas with RADP-S envoy. Photo credit RADP-S/USAID.

At the meeting's conclusion, the governor and his staff provided the envoy with a copy of their Provincial Development Plan which largely centered on the rehabilitation of its agriculture sector which supports 90% of Uruzgan's population, and connecting farmers to larger, more profitable markets.

Collaboration with Technically Relevant Counterparts

The RADP-S DCOP met on January 28 with the KFZ COP to advance discussions on collaboration. It was decided that opportunities to work together in the Kandahar Province Districts of Panjawai and Zhari will be explored after the results of the KFZ survey have been analyzed and the RADP-S KIPs are operational in those districts.

B. Component IV: Enabling Environment

RADP-S Enabling Environment Manager started work with RADP-S on January 29. During the reporting period, he began developing a report detailing major constraints for each value chain in the RADP-S work plan. In order to glean information on the causes behind value chain constraints, and to identify potential solutions to be implemented by RADP-S, he interviewed value chain actors in Kandahar City. This report, which will be completed in February, is intended to assist the short term expatriate Enabling Environment Advisor Matt Weber to formulate a picture of the enabling environment constraints in preparation for his second short term assignment in February.

C. Crosscutting Themes

Gender

On January 16, the RADP-S envoy to Uruzgan met with the director of Uruzgan's Department of Women's Affairs (DoWA), Rana Sami, and her deputy director in Ms. Sami's office. RADP-S representatives introduced their hosts to the program's goals, scope and technical approach, highlighting RADP-S' gender component which enforces the project target of 15% female participants/beneficiaries. RADP-S Gender Integration Manager expounded on RADP-S' gender activities which build on USAID recent successes empowering women through agricultural and agribusiness activities in Helmand, Kandahar and Zabul via the Agribusiness South component of the Financial Access for Investing in the Development of Afghanistan (FAIDA) project. She contended that at this time of economic instability, it is imperative to incorporate women into income-generating



The Director of DoWA in Uruzgan Province discusses opportunities for empowering women in Uruzgan through RADP-S planned initiatives in agriculture and agribusiness. Photo credit RADP-S/USAID.

solutions. The DoWA Director enthusiastically agreed and pledged her support for RADP-S activities in Uruzgan.

On January 29, the Gender Integration Manager met with the Deputy Director Lailuma of Kandahar's DoWA. Ms. Lailuma introduced RADP-S to two women's microfinance groups based in Panjwai and Arghandab districts. Each group consisted of 50 women who contribute to a joint fund which is given to one woman a week to invest in agribusiness, poultry, or livestock. RADP-S is exploring the possibility of collaborating with these women's groups and via interventions which will strengthen and grow their agribusiness and agricultural activities.

Value Chain Facilitation

In January, RADP-S engaged in exploratory discussions with the Virginia-based company of Action for Enterprise (AFE). By the end of the reporting period, AFE and RADP-S were in the final stages of entering a subcontract agreement whereby AFE will identify ways to incorporate a value chain facilitation approach into the RADP-S work plan. The overall objective of the partnership is to identify methods to facilitate improved functioning of the markets in wheat, high value crops, and livestock value chains. Two representatives of AFE are scheduled to arrive in Kabul on February 23.

III: Management and Administrative Activities

A. Recruitment

Expatriate and TCN

The home office Project Management Unit (PMU) continued to recruit for the new key personnel position of Value Chain Facilitation Advisor in close coordination with USAID. Kevin Stupay was approved for the position of Director of Finance and is set to start in February. The PMU additionally concluded the recruit for long term positions M&E Specialist and Communications Specialist, selecting home office employees Brian Zuidema for M&E and Rachel Rothgery for Communications. As of January 31, their approval packages were with the PMU pending submission to USAID.

Cooperating Country Nationals (CCN)

Progress in staffing the project's 73 CCN positions continued to accelerate during the reporting period. Nineteen local professional and one local support staff member started in January with three additional employees approved to start in February, bringing the total number of CCN staff hired to 34. The approval of Chemonics CCN Salary Schedule on January 5 greatly facilitated the enhanced pace of staffing. PMU staff member Rachel Rothgery continued to assist RADP-S to formalize HR systems and to build the capacity of Kandahar's CCN HR team in rigorous enforcement of USAID, Chemonics, and Government of Afghanistan's hiring and labor laws to ensure quality and compliant recruiting.

During the period of January 1-31, the following positions were approved and hired. The five employees in italics at the top were approved in December and started in January. Those marked with an asterisk were approved in January and will start in February:

RADP-S CCN January Hires			
#	Position	Name	Office
1	<i>Crosscutting Coordinator</i>	<i>Naqebullah Akrami</i>	<i>Kandahar</i>
2	<i>Monitoring and Evaluation Director</i>	<i>Omar Omarkhil</i>	<i>Kabul</i>
3	<i>Human Resources Manager</i>	<i>Marjan Noori</i>	<i>Kabul</i>
4	<i>IT Coordinator</i>	<i>Maryam Faiz</i>	<i>Kabul</i>
5	<i>Operations Director-Kabul</i>	<i>Khabir Kakar</i>	<i>Kabul</i>
6	Cross-Cutting Training Manager	Sadiqullah Sadiq	Kandahar
7	Outreach Specialist	Hazratullah Irfan	Kandahar
8	Post-Harvest Manager	Noorullah Sabawoon	Kandahar
9	Human Resources Coordinator	Ali Ahmad Ershad	Kandahar
10	Translator/Interpreter	Ilyas Ahmad Amin	Kandahar
11	Post-Harvest Specialist	Mohammad Dauod Popal	Kandahar
12	Information & Data Manager	Fazel Elahi Fazli	Kandahar
13	IT Specialist	Nasir Noori	Kandahar
14	VC Team Leader - Livestock	Aminullah Sahel Noor	Kandahar
15	VC Team Leader - High Value	Nawaz Khan Ahmadi	Kandahar
16	Enabling Environment Specialist	Matiullah Mati	Kandahar
17	Logistics & Inventory Assistant	Hussain Hameedi	Kandahar
18	Information and Data Manager*	Fazel Elahi Fazli	Kandahar
19	Subcontracts and Grants Manager	Shah Musakhail	Kabul
20	Translator/Interpreter*	Jabarkhil	Kabul
21	Data Entry Assistant	Osman Frotan	Kabul
22	Cleaner	Abdulwahab	Kabul
23	Cleaner*	Nooriddin	Kabul

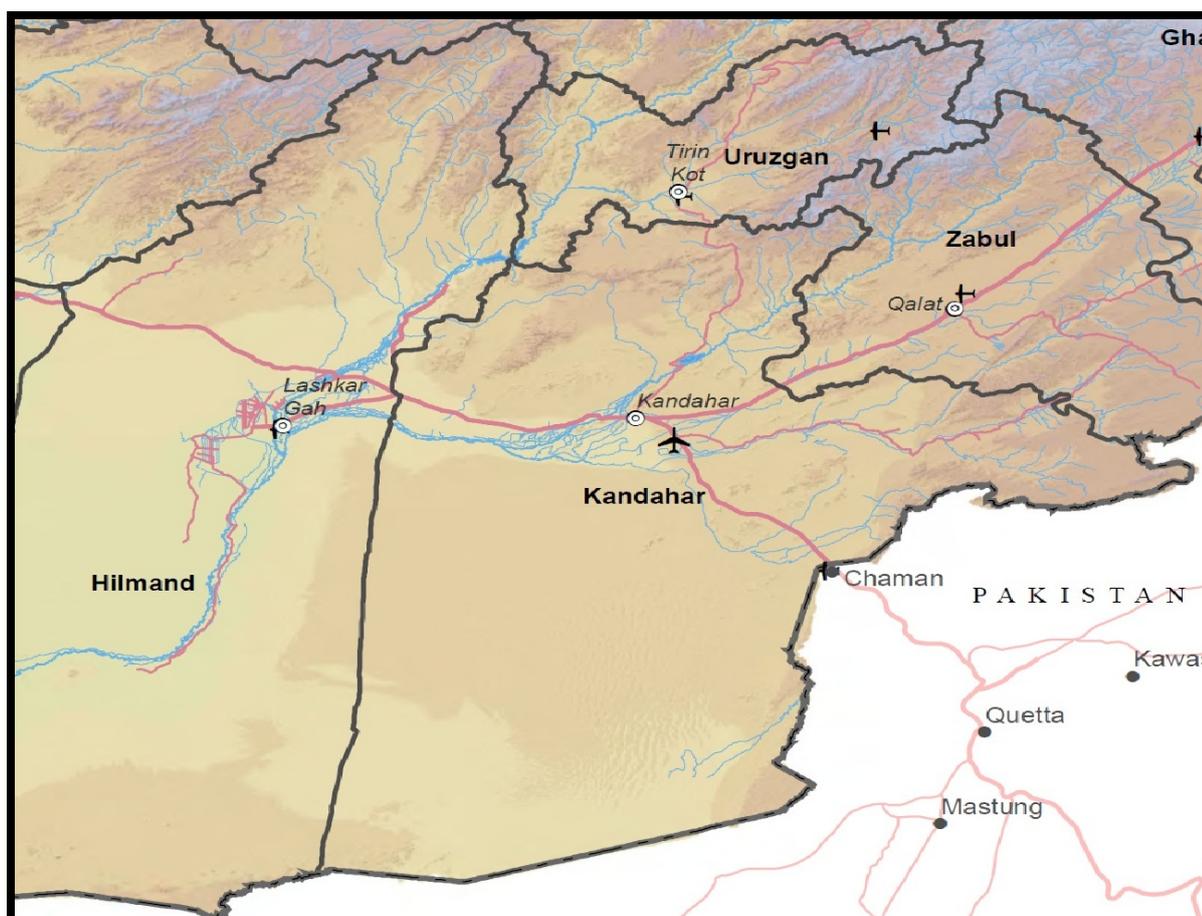
B. Contractual Deliverables

Chemonics home office director Chris Perine arrived in Afghanistan on January 22 to serve as short-term Environmental Mitigation and Monitoring Plan (EMMP) Specialist. Mr. Perine met with the RADP-S COR and the MEO upon his arrival and will meet with them again at the end of his assignment in early February. In addition to introducing environmental policies and procedures to RADP-S program staff, Mr. Perine also conducted an environmental review of value chain development plans as contained in the draft Work Plan, drafted environmental compliance documentation for program activities, and coordinated with the M&E team to integrate required environmental monitoring into the M&E system. The EMMP will be submitted to USAID for clearance in February. RADP-S will quickly follow-up with submission of a set of Environmental Reviews for establishing a training facility at AMTEX.

Section IV: Implementation Challenges

As of the end of the reporting period, RADP-S had not been able to make sufficient headway with relevant MAIL authorities following up on commitments made with the Minister of Agriculture at the December 7 meeting; executing a Memorandum of Understanding (MOU) between RADP-S and the MAIL; forming a permanent coordination committee; and discussing preparations for a MAIL sponsored RADP-S launch. With the assistance of USAID, RADP-S will continue to pursue these important matters with the appropriate MAIL officials.

ANNEX A: Targeted Provinces and Districts



RADP-S Year One District Targets

Kandahar	Helmand	Zabol	Uruzgan
Kandahar	Lashkar Gah	Qalat	Tirin Kowt
Panjwayi	Marja	Shah Joi	Chora
Arghandab	Nad Ali	Mizan	Shahidi Hassas
Daman	Naway-i-Barakzayi	Jaldak	
Spin Boldak	Nari Seraj	Daychopan	
Zherai			