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# MALI TRANSITION INITIATIVE (MTI)

## QUARTERLY REPORT

PROJECT YEAR 2 AND FISCAL YEAR 2015, 2<sup>ND</sup> QUARTER  
JANUARY 1, 2015 – MARCH 31, 2015

April 2015

This report was produced for review by the United States Agency for International Development. It was prepared by AECOM's MTI Team in Mali and the MTI PMU in Arlington, Virginia.

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This report was produced for review by the United States Agency for International Development. It was prepared by AECOM's MTI Team in Mali and the MTI PMU in Arlington, Virginia. The authors' views expressed in this publication do not necessarily reflect the views of the United States Agency for International Development or the United States Government.

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## ACRONYMS AND ABBREVIATIONS

A&E	Architectural and Engineering
AQIM	Al-Qaeda in the Islamic Maghreb
AU	African Union
CMA	Coordination of Awazad Movements <i>Coordination des Mouvements de l'Awazad</i>
COP	Chief of Party (AECOM)
CR	Country Representative (OTI)
CVE	Countering Violent Extremism
DDGS	Direct Distribution of Goods and Services
ECOWAS	Economic Community of West African States
GNI	Global News Intelligence
GUC	Grant Under Contract
IED	Improvised Explosive Device
M&E	Monitoring & Evaluation
MINUSMA	United Nations Multidimensional Integrated Stabilization Mission in Mali <i>Mission multidimensionnelle intégrée des Nations Unies pour la stabilisation au Mali</i>
MNLA	National Movement for the Liberation of Azawad <i>Mouvement National pour la Libération de l'Azawad</i>
MTI	Mali Transition Initiative
MUJAO	Movement for Oneness and Jihad in West Africa <i>Mouvement pour l'unicité et le Jihad en Afrique de l'Ouest</i>
NAG	Northern armed groups
OTI	Office of Transition Initiatives
PAT-Mali	<i>Programme d'Appui à la Transition du Mali</i>
PMU	Program Management Unit
RPM	Regional Program Manager
SOM	Senior Operations Manager
SOW	Scope of Work
STTA	Short Term Technical Assistance
TAP	Transition Activities Pool
UN	United Nations
USAID	United States Agency for International Development

## EXECUTIVE SUMMARY

The U.S. Agency for International Development (USAID) launched the Mali Transition Initiative (MTI), also known as PAT-Mali, in June of 2013. During the second quarter of Fiscal Year 2015, MTI continued to engage in activities aimed at attaining a peaceful resolution to the current conflict in Mali. The MTI program played a crucial role in disseminating information regarding a peace agreement between the Malian government and armed opposition groups. Efforts were geared toward disseminating the contents of the March 1st Algiers Peace agreement through civil society groups, media and local authorities, as well as creating a popular movement in northern Mali to pressure armed groups to sign the Peace Agreement.

## COUNTRY SITUATION & POLITICAL UPDATES

Despite the ongoing violence in northern Mali and MINUSMA's loss of credibility due to the accidental killing of demonstrators by peacekeepers in Gao in late January, a fifth round of negotiations began in Algiers on February 16th, with the objective of reaching a final agreement. In order to reduce ongoing tensions in the North and create a better climate for negotiations, all parties signed a new ceasefire agreement on February 19<sup>th</sup>.

On March 1<sup>st</sup>, the Algerian government, as host of the negotiations and lead of the international mediation team, presented a Peace and Reconciliation Agreement for signature by all parties. While the Malian Government, pro-Mali armed groups and the international community immediately initialed the 30-page document, the main opposition groups, allied under the banner of the Coordination of Awazad Movements (CMA), expressed the need to consult their base before doing so.

On March 17<sup>th</sup>, following consultations held in Kidal and despite intense diplomatic pressure, the CMA declared that the March 1<sup>st</sup> Agreement did not meet their expectations and therefore refused to move forward. While the Algerian and Malian governments have reiterated that this March 1<sup>st</sup> document constitutes a final agreement, as the quarter ended the future of the peace process remains in doubt.

## BUDGET INFORMATION

March-15	Amount Approved	Amount Spent To Date	Balance of funds compared to Amount Approved
Operations (Including TAP Fees)	\$10,800,000.00	\$8,266,376.33	\$2,533,623.67
TAP	\$10,550,000.00	\$5,891,081.42	\$4,658,918.58
<b>Total</b>	<b>\$21,350,000.00</b>	<b>\$14,157,457.75</b>	<b>\$7,192,542.25</b>
Percentage Operations	51%	58%	23%
Percentage Activities	49%	42%	44%

For the first time since the inception of the program, TAP spending exceeded operations spending over the quarter, with an average monthly ratio of 59%/41% Activities/Ops ratio.

## PROGRAM HIGHLIGHTS, ACHIEVEMENTS & MAJOR ACTIVITIES

During the quarter, the program rapidly adapted to promote the March 1<sup>st</sup> Peace and Reconciliation Agreement, translating in local languages, printing and distributing over 30,000 copies of the document, and working with civil society groups and radio stations to explain its contents to the Malian population, both in the south and in the north. Following the refusal of the CMA to sign the Agreement, MTI immediately designed and implemented a series of 11 mass rallies throughout Northern Mali in favor of the Agreement, in order to put pressure on the rebel groups. These efforts

were commended by the Malian government in a public statement, thanking the civil society groups who mobilized in support of the peace process.

MTI continued to make solid progress on its infrastructure activities, with the Timbuktu Peace Garden completed mid-March and the main rehabilitation works at Douentza High School scheduled for completion in early April.

## ACTIVITY APPRAISAL & UPCOMING AND ONGOING ACTIVITIES

MTI cleared 32 activities valued at \$1,270,605 during the January to March 2015 period, broken down by objective in the below table. A total of 178 activities worth **\$9,049,335** in Transition Activities Pool (TAP) funds have been committed from the inception of the program through March 2015. On average, MTI has cleared eight grants per month for an average monthly value of \$430,921.

OBJECTIVE	NUMBER	AMOUNT USD
To counter violent extremism through inclusion of marginalized communities	2	\$123,289
To increase the supply and demand for a peaceful resolution to the conflict	22	\$709,228
To restore a sense of normalcy in strategic areas in the North	8	\$438,088
<b>Total</b>	<b>32</b>	<b>\$1,270,605</b>

FUNDING SOURCE	NUMBER	EST ACTIVITY AMOUNT USD	DISBURSEMENTS
CCF	23	\$938,611	\$176,745
DA	1	\$80,276	\$30,208
ES OCO	0	\$0	\$0
TI	8	\$251,718	\$54,999
<b>Total</b>	<b>32</b>	<b>\$1,270,605</b>	<b>\$261,951</b>

As of March 31<sup>st</sup> 2015, the total funding available for program activities is **\$10,550,000**, out of which **\$9,049,335** is already committed. The commitment of the remaining funds, **\$1,500,665** by the end of December 2015 requires the program to generate approximately **\$166,740** in new activities per month, plus any funds reflowing back to the TAP activity pool from grants currently under implementation.

### OBJECTIVE I: INCREASING THE SUPPLY AND DEMAND FOR A PEACEFUL RESOLUTION TO THE CONFLICT

During the quarter, the program devoted most of its grant development and implementation energies on advancing this first objective. Immediately upon the release of the first draft of the Algiers Peace Agreement on February 25<sup>th</sup>, MTI began translating the document in local languages, using DDGS activity MTI162. MTI released its first printed copies of the final March 1<sup>st</sup> Algiers Peace Agreement, translated in the five main local languages, on March 10<sup>th</sup>. Since then, the program printed and distributed 30,000 copies of the translated Peace Accord document across the country. The Accord was handed to the UN Mission for distribution in Kidal and other northern regions, as well as to the Malian government, local authorities, radio stations, as well as civil society groups (#Ensemble Platform, JCI) to enable them to conduct information sessions on the contents of the Agreement (MTI189, MTI190, MTI207).

After March 17<sup>th</sup>, when the CMA issued a statement confirming it would not sign the Algiers Agreement in its current form, the program launched a campaign to put pressure on the rebel groups. Beginning in Gao on March 25<sup>th</sup> (MTI209), MTI supported youth associations throughout northern Mali's to hold rallies demanding the signature of the Peace Agreement and expressing their sense of belonging to Mali. The Gao rally, as well as the subsequent one in Timbuktu town (MTI213), received wide media coverage in Mali.

In parallel, MTI continued to support the Ministry of National Reconciliation's communication campaign, with two new grants designed to give them additional social media support (MTI202) and undertake a communication campaign on the peace agreement (MTI203). Using this last grant, the Ministry was able to broadcast a country-wide SMS as well as a radio announcement promoting the peace process.

MTI's efforts to peacefully resolve Mali's conflict and promote national reconciliation were highlighted in a March 27<sup>th</sup> unclassified cable from the US Embassy to Washington DC.

## **OBJECTIVE 2: RESTORING A SENSE OF NORMALCY IN STRATEGIC AREAS IN THE NORTH**

During the quarter, MTI continued to reinvigorate Timbuktu region's cultural heritage, first by partnering with the region's traditional communicators ("griots") to hold an innovative storytelling event. On February 14<sup>th</sup>, around 400 people gathered in Timbuktu Town to hear griots narrate traditional tales centered on peace, tolerance and heroic figures of the past. These stories were later recorded and distributed for airing to radio stations across the region.

In March, MTI partnered with famous international artist and Niafunke native Vieux Farka Toure to organize a festival series along the Niger River (MTI175), which comprised traditional canoe races, as well as evening concerts. The events attracted large crowds and provided temporary relief from an otherwise tense and insecure environment. Unfortunately, due to this degrading security situation, MTI postponed the Camel race and Traditional Festival in Goundam (MTI158), initially scheduled for January 31<sup>st</sup>.

Following past successes in restoring FM radio service in the towns of Lere and Gourma-Rharous in Timbuktu Region, MTI cleared four new activities aiming to rehabilitate radio stations in the towns of Goundam (MTI204), Dire (MTI205) and Gossi (MTI183) in Timbuktu Region and Angonso town in Gao Region (MTI180).

## **OBJECTIVE 3: COUNTERING VIOLENT EXTREMISM THROUGH INCLUSION OF MARGINALIZED COMMUNITIES**

The program continued to work in Gounzoureye commune to increase the social, economic, and political inclusion of its marginalized communities. In February, the Moroccan consultant hired to support the implementation of a book club activity (MTI170) with Gounzoureye youth, Zineb Benalla, was invited to participate at the White House Summit on Countering Violent Extremism, held on February 19<sup>th</sup>, to discuss her experience on building community resilience to violent extremism.

The program was also able to complete its two infrastructure activities aimed at improving access to potable water and at creating economic opportunities in Kaji, commissioning two new wells in Kaji (MTI108), as well as an irrigated garden for women on Darsalam Island (MTI150).

Finally, the program undertook two research activities aimed at better understanding the geographical reach of the Reformist movement along the Niger River (MTI172) and the network of social relations in Gounzoureye commune (MTI173 and MTI174). While the results of the Reformist movement research report produced by Navanti will serve to inform future USAID programming in northern Mali, MTI aims to use the results of the social network analysis to better inform its strategy and monitoring of its CVE activities.

## **PLANNED ACTIVITIES**

In the next quarter, MTI will continue to support the peace process. The series of mass rallies in support of the Algiers Peace Agreement, which began in Gao on March 25<sup>th</sup>, will continue in April with events scheduled in nine other towns of Timbuktu and Gao regions. A series of nine (9) grants-under-contract with local youth associations have been cleared for this purpose. The Program will continue to disseminate the contents of the Algiers Peace Agreement, notably through its partnership

with the Ministry of National Reconciliation, who commissioned the translation and printing of the peace agreement in all thirteen national languages.

In Gounzoureye, MTI will advance its objective of countering violent extremism by implementing a second cash-for-work activity (MTI194), which was still pending at the end of the quarter.

While no new infrastructure rehabilitation activities are planned for the upcoming quarter, the program will endeavor to complete most of its existing portfolio of construction activities, notably Douentza (MTI027) and Timbuktu High Schools (MTI060), and Niafunke Harber Maiga Cultural Center (MTI070, MTI201). MTI will also award a construction contract to rehabilitate Gao Independence Plaza (MTI151) and complimentary water and electricity distribution works at Douentza High School (MTI027).

Finally, to anticipate on the need to implement rapid peace dividends activity in the event that a definitive peace agreement is reached between the Malian government and the Northern Armed Groups, the program is waiting for a report on the state of infrastructure in Kidal Town, commissioned to Navanti (MTI210).

## **SECURITY**

The quarter was characterized by a volatile security situation, with violent protests in Gao forcing the temporary shutdown of the office, as well as the first deadly terrorist attack in the capital Bamako. Despite these serious incidents, the program was able to pursue its activities and operations unhindered.

On January 27<sup>th</sup>, MINUSMA peacekeepers accidentally killed three demonstrators during a violent anti-MINUSMA protest in Gao town. The large mob of angry youth protested against a perceived pro-rebel group bias on the part of MINUSMA. Gao RPM as well as STTA consultant Jake Cramer (MTI173) were repatriated to Bamako as a preventive measure. The protests eventually died down following the intervention of the Malian government, including President IBK.

On March 7<sup>th</sup>, jihadist group Al-Mourabitoune claimed an attack on the bar La Terrasse in the Hippodrome area in Bamako, killing five people including one French and one Belgian national. Following this attack, MTI restricted movements of its expat personnel to public places at night.

On March 31<sup>st</sup>, a Red Cross vehicle was attacked by jihadists 25 km out of Gao town, on the main road to Ansongo. In order to reduce our profile and until further notice, MTI will rely on rental vehicles to operate in Ansongo, where a series of activities is currently under implementation. Furthermore, MTI changed the color of its fleet of Gao vehicles from white to different colors (red, blue, grey, green) in order to lower their profile and clearly differentiate them from UN vehicles, which have been increasingly targeted by armed groups.

## **STAFF MOVEMENT**

- The new Operations Manager Raven Smith arrived in Bamako on January 20<sup>th</sup> after an orientation session with AECOM and OTI in Washington DC from January 6<sup>th</sup> to 9<sup>th</sup>.
- AECOM's Crisis and Stabilization Director Tom Bayer was in Mali to support the new program management team from January 20<sup>th</sup> to February 3rd. He visited the Timbuktu Field Office, accompanied by the Chief of Party, on January 27<sup>th</sup>-28<sup>th</sup>.
- USAID/OTI's Contracting Officer Representative Emily Bremner visited Mali from January 20<sup>th</sup> to January 30th. She completed her last day with OTI on March 28<sup>th</sup> and is replaced in the interim by John Gattorn.

## ANNEX A: ACTIVITIES CLEARED BY COUNTRY OBJECTIVE

ACTIVITY NUMBER	ACTIVITY TITLE	AWARDEE	EST ACTIVITY AMOUNT USD	STATUS	START DATE	END DATE
<b>Increasing the supply and demand for a peaceful resolution to the conflict</b>						
MTI176	Support to Celebration of Peace Concert in Bamako	Festival au Desert	\$63,189	Completed	1/30/2015	2/24/2015
MTI187	Promoting Social Cohesion by Increasing Supply of Positive Radio Drama Programs	DDGS - Radio drama production and distribution	\$29,679	Cleared	2/17/2015	6/30/2015
MTI189	Informal debates about the peace agreement during women gathering "Ton"	AFLED, FENACOF-MALI, FBN, JCI-MALI	\$34,050	Cleared	3/20/2015	5/31/2015
MTI190	Youth public debates on peace agreement	Ensemble Nous Sommes Un Peuple Platform	\$30,120	Cleared	3/3/2015	5/31/2015
MTI191	Exposition of the Platform for Peace at the festival on the Niger	The Platform for Peace	\$8,987	Completed	1/28/2015	3/9/2015
MTI196	Think Tank Training for Civil Society Leaders	DDGS - Arab Center for Scientific Research	\$34,240	Cleared	2/12/2015	4/30/2015
MTI202	Building the Ministry of National Reconciliation's Social Media Presence	Ministry of Reconciliation	\$34,800	Cleared	2/23/2015	8/31/2015
MTI203	Communication Campaign on Peace Agreement	Ministry of National Reconciliation	\$244,165	Cleared	2/26/2015	5/31/2015
MTI207	Increasing Civil Society Support for the Algiers Peace Process	Youth Chamber of Mali (JCI)	\$40,830	Cleared	3/9/2015	4/30/2015
MTI208	Increasing Civil Society Support for the Algiers Peace Process in Gao Region	DDGS - Local authorities	\$19,500	Cleared	3/9/2015	4/30/2015
MTI209	Civil Society Event in Support for the Algiers Peace Process	Conseil Regional des Jeunes de Gao	\$25,470	Cleared	3/20/2015	4/14/2015
MTI210	Study of Kidal	DDGS - NAVANTI	\$35,000	Cleared	3/19/2015	4/24/2015
MTI212	Mass Rally in Ansongo in Support for the Algiers Peace Process	Conseil de la Jeunesse de Ansongo	\$22,970	Cleared	3/27/2015	4/30/2015

ACTIVITY NUMBER	ACTIVITY TITLE	AWARDEE	EST ACTIVITY AMOUNT USD	STATUS	START DATE	END DATE
MTI213	Leveraging Support for the Algiers Peace Process in Timbuktu Ville	DDGS - Conseil Local de la Jeunesse de la Commune de Tombouctou	\$8,650	Cleared	3/27/2015	4/10/2015
MTI214	Leveraging Support for the Algiers Peace Process in Goundam	Goundam Local Youth Council	\$7,770	Cleared	3/30/2015	4/30/2015
MTI217	Mass Rally in Bourem in Support for the Algiers Peace Process	Conseil Local de la Jeunesse de Bourem	\$23,970	Cleared	3/30/2015	4/30/2015
MTI218	Leveraging Support for the Algiers Peace Process in Niafunke	Niafunke Local Youth Council	\$7,770	Cleared	3/30/2015	4/30/2015
MTI219	Leveraging Support for the Algiers Peace Process in Dire	Dire Local Youth Council	\$7,770	Cleared	3/30/2015	4/30/2015
MTI220	Leveraging Support for the Algiers Peace Process in Lere	Lere Local Youth Council	\$7,770	Cleared	3/30/2015	4/30/2015
MTI221	Leveraging Support for the Algiers Peace Process in Gourma-Rharous	Gourma-Rharous Local Youth Council	\$7,770	Cleared	3/30/2015	4/30/2015
MTI222	Rally in N'Tillit in Support for the Algiers Peace Process	Conseil de la jeunesse pour Ntillit	\$22,970	Cleared	3/31/2015	4/30/2015
MTI223	Rally in Gossi in Support for the Algiers Peace Process	Conseil Communal des Jeunes de Gossi	\$9,012	Cleared	3/31/2015	4/30/2015
<b>Total</b>			<b>\$709,228</b>	<b>22</b>		
<b>Restoring a sense of normalcy in strategic areas in the North</b>						
MTI180	Rehabilitation and Upgrading of Ansongo's Koukia Radio Station	Radio Aadar Koukia	\$45,150	Cleared	1/6/2015	6/30/2015
MTI182	Emergency Repairs to the Ansongo Ferry	Bourra commune and Tessit commune	\$20,900	Cleared	1/28/2015	5/31/2015
MTI183	Rehabilitation and Upgrading of Gossi's Radio Station	Gossi Bohanta Radio Station	\$60,900	Cleared	1/14/2015	5/31/2015

ACTIVITY NUMBER	ACTIVITY TITLE	AWARDEE	EST ACTIVITY AMOUNT USD	STATUS	START DATE	END DATE
MTI188	Promoting social cohesion through Cash for work in Ansongo	Ansongo Commune Mayor	\$88,542	Cleared	1/28/2015	4/30/2015
MTI199	Network of Leaders and Activity for Reconciliation in Bourra	Bourra Commune	\$10,890	Cleared	3/4/2015	4/30/2015
MTI201	Rehabilitation of the Harber Maiga Cultural Center in Niafunke (Completion)	Direction Régionale de la Culture de Tombouctou	\$80,276	Cleared	2/17/2015	6/30/2015
MTI204	Restoring FM Radio Service in Goundam Cercle by Renovating Radio Jimba-Bodo	Radio Jimba-Bodo	\$64,715	Cleared	3/6/2015	7/31/2015
MTI205	Restoring FM Radio Service in Dire Cercle by Renovating Radio Diiri	Radio Diiri	\$66,715	Cleared	3/6/2015	7/31/2015
		<b>Total</b>	<b>\$438,088</b>	<b>8</b>		
<b>Countering violent extremism through inclusion of marginalized communities</b>						
MTI181	Women's awareness campaign on social cohesion along the Niger River	Mouvement des Femmes pour la Paix	\$41,339	Completed	1/9/2015	3/14/2015
MTI195	Seminars on the Economics of Liberty for Civil Society Actors	DDGS - Arab Center for Scientific Research	\$81,950	Cleared	2/12/2015	1/1/2016
		<b>Total</b>	<b>\$123,289</b>	<b>2</b>		

## ANNEX C: SUCCESS STORIES



# TRANSFORMING LIVES – MALI

## Engaging Women in the Peace Process – Women’s Debates



*Women listen during a debate in Douentza; Photo by Yaya Bouare*



*A student asks a question during a debate in Timbuktu; Photo by Andre Tanguy*

### Telling Our Story

U.S. Agency for International Development  
Washington, DC 20523-1000  
<http://stories.usaid.gov>

**March 2014** – After the liberation of Northern Mali by the Malian military and French forces in January 2013, the difficult task of formal reconciliation – including the signature of a peace accord between the Government and Northern Armed Groups – remains. After several meetings in Algiers, mediators finally released a preliminary agreement to be used in consultations between signatory parties and their popular bases.

Shortly afterwards, the #EnsembleMousSommesUnPeuple platform, a consortium of 40 Bamako based civil society groups, expressed the need to prioritize engagement of women in the peace process. In order to support the request, the supply of accurate and timely information about the peace process to the Malian public, and the inclusion and engagement of women, MTI supported the Platform in implementing debates led by and for women.

The debates, which were held in 10 locations throughout the country during the months of January and February this year, allowed a large segment of the population, many of them illiterate and non-French speaking, to listen to detailed explanations of the accord’s themes in local languages and gain an understanding of the process to date. The activity provided a way to incorporate women, a critical population and vector of information sharing which previously felt marginalized – in the process.

According to a participant in Douentza, "I am asking other women to invest in better understanding the content of this pre-accord so that Mali might finally get out of this conflict. » A participant in Kayes explained, «This activity permits women to become involved in the negotiation process. It allows us to understand the accord even before the parties sign it. » Another Kayes participant added, « We will share the content of this pre-accord with other women and our families who haven’t had a chance to participate in this debate. »

MTI will continue to engage women and youth in information sharing events as the peace process continues to unfold in Mali.

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## TRANSFORMING LIVES – MALI

### Supporting Peace and Reconciliation through Women's Engagement in Gao



*Two women embrace during a community event in Ansongo, Gao; Photo by Ahmadou Mahamane*



*A woman participates in community clean-up day; Photo by Ahmadou Mahamane*

#### Telling Our Story

U.S. Agency for International Development  
Washington, DC 20523-1000  
<http://stories.usaid.gov>

**March 2014** – The 2012 conflict and occupation of Northern Mali by armed groups created high levels of distrust between communities and ethnic groups. This difficult situation profoundly affected women in Gao Region, Ansongo Cercle. Since late last year, the Mali Transition Initiative (MTI) has been working to increase social cohesion through women's engagement.

In December 2014, MTI began a partnership with Ansongo based women's organization Movement of Women for Peace to implement a series of community debates and clean-up days in Ansongo town. The activity, which initially sought to bring together 150 women per neighborhood for a total of 1500, eventually saw the participation of over 4,000 women. The activities, which included public debates and community service activities, permitted the community to reconnect, to speak to one another, and to begin to forgive. Ramatou Boubeye, a female leader affirmed, « These inter-community debates, accompanied by interactive activities, have permitted Arab women to reconnect with other women in Ansongo after the occupation. The Arab women were very afraid of even appearing at community events because Arabs here are blamed for violence during the crisis. During this activity though, women spoke to each other honestly and trust was restored, which is visible in the participation of Arab women in events hosted by other ethnic groups.»

Thanks to the success of this first activity in Ansongo Town, the Movement of Women for Peace requested support to expand the activity to 9 towns along the Niger River. The women's association hosted similar dialogues and community service events. A participant in Tassiga reported, « Since the end of the crisis, all the women of the community have not gathered together like we did today to eat, dance, and talk about peace and cohesion. The women will share these ideas with their families and things will get calmer. »

These activities provide proof that women's community-based organizations in Mali can play a critical role in mobilizing and engaging entire communities around peace and reconciliation. The follow-on activity will continue through the month of March and will put special emphasis on International Women's Day on March 8.

Contact: Emily Bremner, [ebremner@usaid.gov](mailto:ebremner@usaid.gov) and follow us on Twitter @USAIDOTI Web: [www.usaid.gov](http://www.usaid.gov) keyword search: Political Transition