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USAID/Somalia—Transition Initiatives for
Stabilization (TIS)
Quarterly Progress Performance Report
FY 2015, Quarter 2
(1 January – 31 March, 2015)



Community Dialogue Event, Bossaso,
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Transition Initiatives for Stabilization (TIS)

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The authors' views expressed in this report do not necessarily reflect the views of the United States Agency for International Development or the United States Government.

Table of Contents

I.	TIS EXECUTIVE SUMMARY	1
II.	KEY ACHIEVEMENTS (QUALITATIVE IMPACT)	4
III.	ACTIVITY PROGRESS (QUANTITATIVE IMPACT)	18
IV.	PERFORMANCE MONITORING	27
V.	ENVIRONMENTAL MONITORING	27
VI.	PROGRESS ON LINKS TO OTHER ACTIVITIES.....	29
VII.	PROGRESS ON LINKS TO HOST GOVERNMENT	30
VIII.	SUSTAINABILITY	30
IX.	UPCOMING REPORTING PERIOD'S WORK PLAN	31
X.	FINANCIAL INFORMATION.....	33
XI.	ACTIVITY ADMINISTRATION.....	47
	ANNEX I: LIST OF DELIVERABLE PRODUCTS.....	48

Acronyms and Abbreviations

ASWJ	Al Sunna Wal Jamaa
AMISOM	African Union Mission to Somalia
BOQ	Bill of Quantities
CCN	CCN - Cooperating Country National
CDE	Community Dialogue Event
CLIN	Contract Line Item Number
COR	Contracting Officer Representative
DAI	Development Alternatives Incorporated
DC	District Commissioner
EMMP	Environmental Mitigation and Monitoring Plan
FGoS	Federal Government of Somalia
GAR	Projects Implemented in Puntland state
GLD	Projects Implemented in Galgaduud region
GNDR	Gender Indicator
GO	Grants Officer
Guc	Grants Under Contract
HGA	Projects Implemented in Somaliland state
HO	Home Office
INGO	International Non-Governmental Organization
LAT	Latitudes
LONG	Longitudes
MCH	Maternal and Child Health
M&E	Monitoring and Evaluation
MP	Member of Parliament
MPWH&T	Ministry of Public Works, Housing and Transport
SC	South Central Somalia
SOM	Projects Implemented in all of Somalia/No specific region
SSU	Stabilization Support Unit
TAP	Transition Activities Pool
TCN	Third Country National
TIS	Transition Initiatives for Stabilization
USAID	United States Agency for International Development
USG	United States Government

I. TIS EXECUTIVE SUMMARY

Situation Update

The Transition Initiatives for Stabilization (TIS) project is designed to seek creative and flexible programming to address community and local government self-identified needs in Somalia. TIS works closely with local government entities in Somaliland, Puntland, and South Central Somalia in a rapidly changing political environment. In the past quarter, many changes have occurred in the political landscape of Somalia. After months of political stalemate within the Federal Government of Somalia (FGoS), newly appointed Prime Minister Omar Abdirashid Ali Sharmarke finalized his cabinet on 5 February 2015. The Federal Government of Somalia held political conferences in Galgaduud in an effort to create a new federal state called Central State of Somalia comprised of Galgaduud and Southern Mudug. The state formation process triggered political discontent with the neighboring Federal State of Puntland, which issued statements of non-inclusivity in the consultation process and condemnation of the division of the region of Mudug, politically under territorial control per the Puntland constitution. Puntland has also faced a stubborn Al-Shabaab insurgency this past quarter, raising security concerns in a region otherwise known for its relative stability for the past two decades of conflict in Somalia. On 6 January, the Puntland Defense Forces engaged in a battle with Al-Shaabab in the Galgala Mountains. Puntland ultimately declared success in capturing and killing several key Al-Shabaab leaders. On 4 March 2015, the president of Interim South-West State, Shariif Hassan Sheikh Adan, finalized his cabinet by appointing five ministers, six state ministers and 13 deputy ministers.

Achievements

By the end of March 2015, TIS had administered 284 grants valued at \$23,036,436, of which 211 grants worth \$13,798,909 were completed and or closed, 73 grants worth \$9,237,626 are under implementation, and 38 grants worth \$3,065,120 remain in the design phase, pending USAID submission and approval. In this quarter, TIS facilitated 17 events, in which 2149 people from the community and government participated. Events held in the past quarter included six community dialogue events (CDEs), four consensus-building meetings, and two workshops for a government entity and community. TIS also supported one new sub-national government entity to strengthen its capacity to offer services. TIS improved 415 livelihoods through infrastructure projects and livelihood skills training courses, 37 which resulted in long-term jobs for participants.

Programs Update

TIS expanded activities by conducting a planning session in the Garbahaarey District and a district assessment in Matabaan. TIS has put in place a new system to increase the overall monthly rate of expenditures, while at the same time reducing operational costs, such as travel, transportation, and related costs. Initiatives, such as investing in the Somali-based field teams, better use of technology—for example, using VOIP software for interviews—and more effective remote management, supported the increase in grants expenditures and reduced operations costs.

Challenges

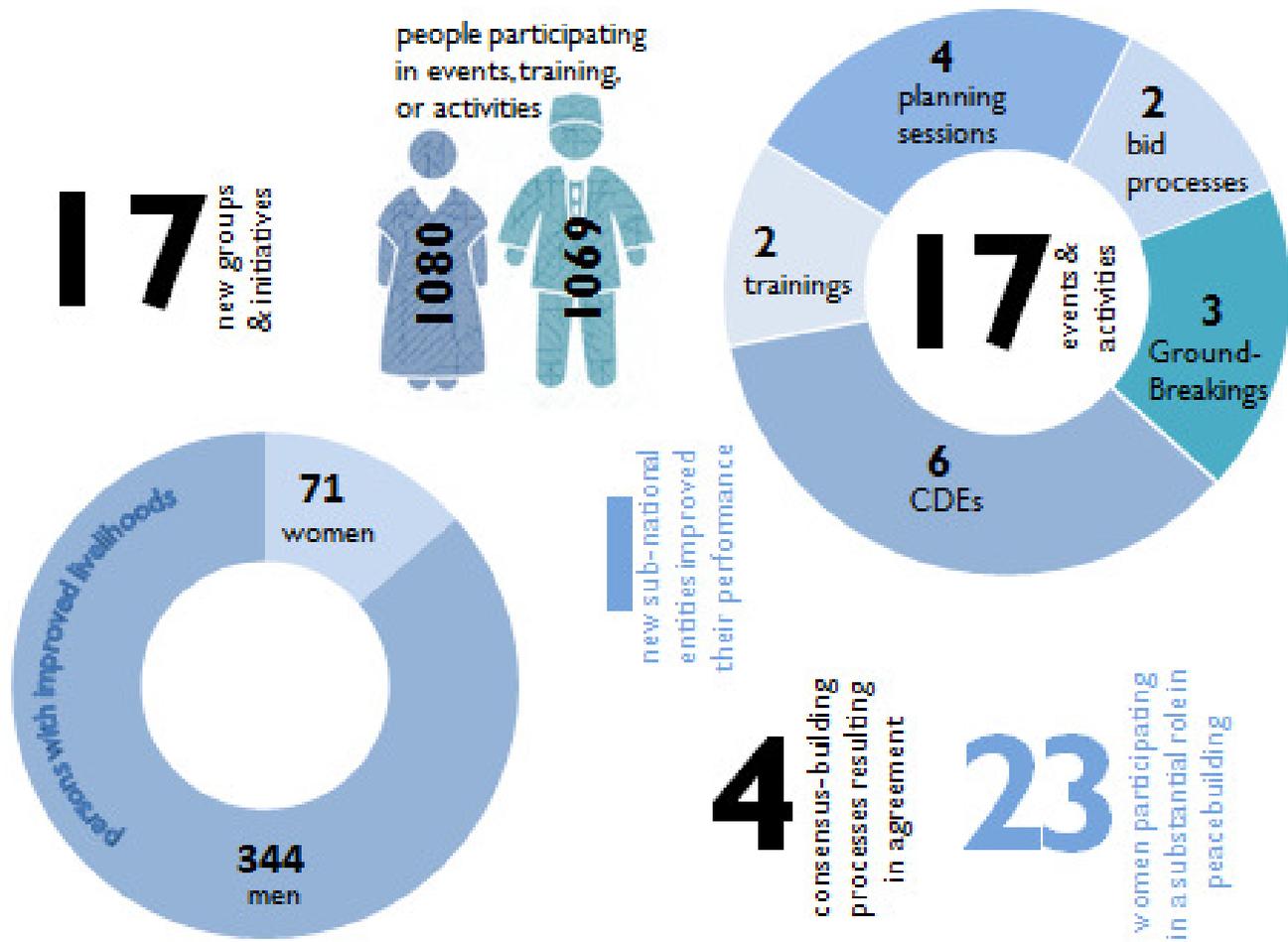
TIS efforts to deliver boats to Ras Kaambooni fishing groups were laced with challenges including restrictions from Kenyan authorities to transport the boats across the border. Lack of supplies for subcontractors, such as sand and cement, due to a by blockade Al-Shabaab continues to be a major challenge in Xudur, where TIS currently has five projects under the implantation phase. Al-Shabaab attacks along the Somali border with Kenya, South Central, and certain areas of Puntland, such as Bossaso and Galgala continued to pose challenges in all aspects of TIS programming.

Plans for Next Quarter

Next quarter, TIS plans to conduct training on good governance and conflict-sensitive programming for local administrators, elders, women, youth, and other members of the community in Baidoa. TIS will also conduct community dialogue events in Hargeisa for the Somaliland Ministry of Interior

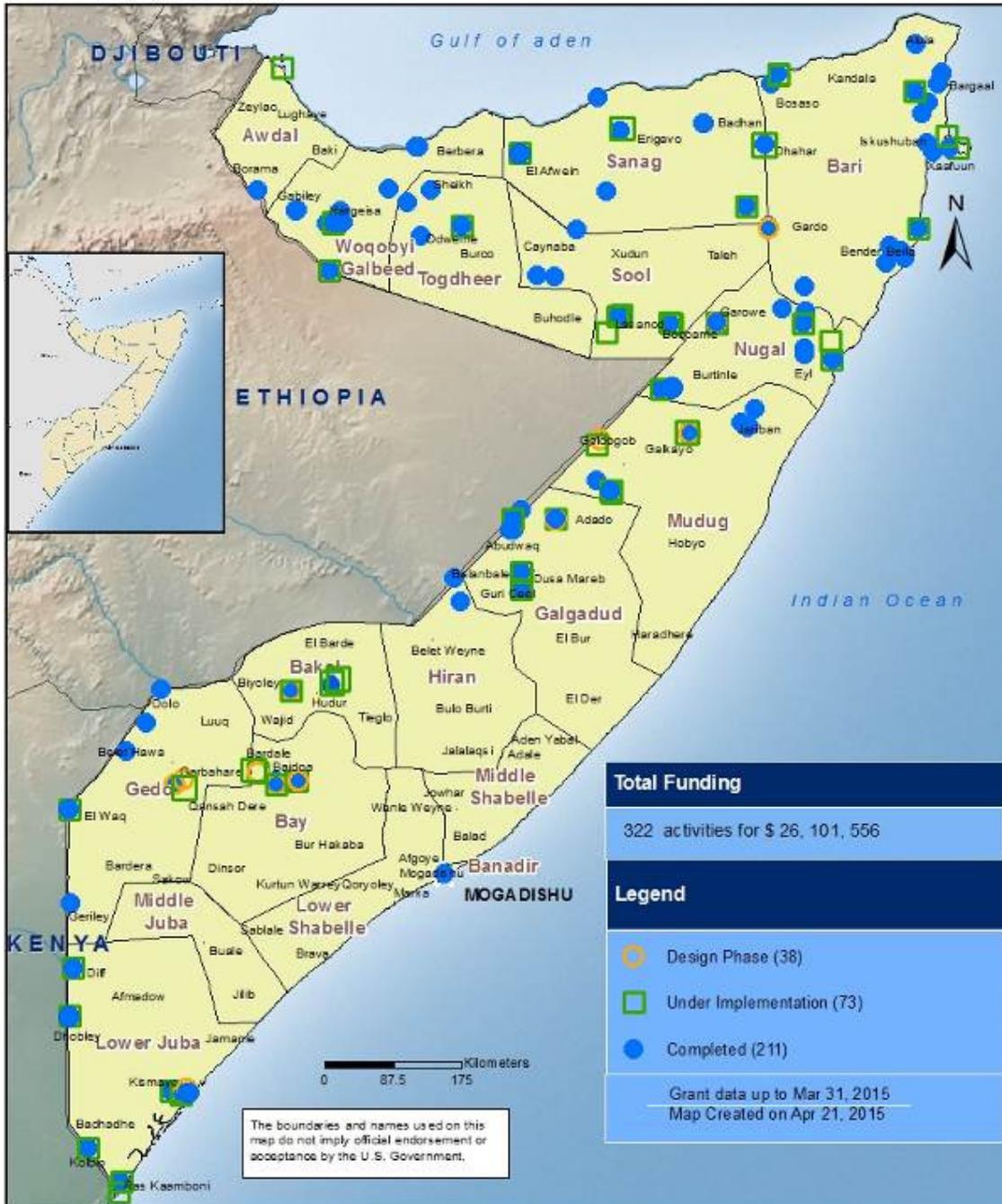
and in Balanbal for the completion of the Balanbal secondary school. TIS will deliver sewing machines in Diif and media equipment for the Somaliland Ministry of Information.

TIS-QUARTERLY IMPACT SNAPSHOT (INFOGRAPH)



GRAPHIC I: TIS ACTIVITY SNAPSHOT

USAID TIS-DAI Activities Across Somalia
Overview: March 2011 - March 2015



II. KEY ACHIEVEMENTS (QUALITATIVE IMPACT)

A. Increase confidence in all levels of government through the delivery of targeted, strategic interventions that improve service delivery

Among the greatest obstacles to stability in Somalia are lack of public services, weak government institutions, and citizens' lack of trust in local administrations. In order to overcome these obstacles, local governments must prove that they are capable of delivering services and performing essential functions. TIS programming is designed to build community consensus, strengthen government capacity to engage communities, and improve public service delivery in order to increase citizens' trust in Somali government.

A.1. Improved Performance of Local Government

The collapse of the central government after the civil war resulted in further destabilization, destruction, and instability throughout the country. Citizens lost trust in government institutions. To transform this perception, TIS supports local administrations to improve their performance with the construction of new government buildings, training, improved infrastructure, facilities, and services.

A.1.1. Government Administration Infrastructure and Equipment

This quarter, TIS infrastructure—such as government offices, social halls, and courts—helped the government better reach and serve constituents. We also procured furniture, goods, and equipment to help administrations better serve citizens' needs. The structures frequently provide government officials offices and meeting space to conduct their daily business and fulfill their mandate, while offering community members safe space for dialogue, conflict mitigation, and engagement with their public leaders. We have identified two successful examples below: The administration blocks in Baidoa and Dif.

Administration Offices Bridge Gap between Community and Local Government in Baidoa

More than twenty years of civil war, including Al-Shabaab's reign, left a dilapidated district administration block, weak government capacity to deliver public services, and an administration disengaged from the local community.

“We had no functional government offices where we could convene and discuss our needs. We could not meet and interact with the District Commissioner (DC) or his deputies,” said Ibrahim Mohamed Noor, a citizen in Baidoa. During a planning session in June 2012, citizens requested that USAID rehabilitate and furnish the Baidoa District administration offices to provide a venue where constituents would meet and raise issues with their local government.



Baidoa Deputy DC Sandhere Mohamed Iftin at the USAID-rehabilitated administration offices

A year after completion, citizens are realizing the benefits the rehabilitated offices provide. “Things are different now. We have a common platform to discuss and raise administrative issues with the local authorities, and this is gradually improving the relationship between the local authorities and the community,” Ibrahim said. The newly rehabilitated offices have also increased citizens' confidence in the local government because they see the government as more responsive. “The new facilities have improved the efficiency of the local administration, and the community is more satisfied that

they currently have a functioning district administration that can deliver the services that we need,” said Hassan Mohamed Ali, a Baidoa resident. USAID-rehabilitated administration centers across Somalia provide platforms for constituents to meet, engage, and dialogue with their government.

Administration Block Improves Legitimacy of Local Administration in Dif

The border town of Dif in Xagar District along the Kenyan-Somali border was mainly formed as a result of people fleeing their homes in search of safer territory after the collapse of the central government in 1991. With no offices, the local administration in Dif lacked the capacity to fulfill even the most basic obligations and operations.



Ibrahim Abubakar, a local from Dif District

Peace Committee Chairman Hajji Dahir Nuur recalled, “Before, our administration operated from a temporary makeshift structure that hardly served as an office. During the rainy season, it would flood, and services just stopped. This really affected the stability of the community, since most matters went unsolved.” The community had very little faith in the government. Resident Ibrahim Abubakar said, “The local administration was not regarded as an entity before. People didn’t take them seriously. They assumed they would not be able to get the required services from a group of people sitting in a temporary shelter.”

Addressing a community request, USAID constructed an administration block. “It’s different now. The DC is always present and we, the community, have a venue to raise administrative issues [with the government],” said Hajji Dahir. The new facilities have also enabled the administration and peace committee to deliver public services and collaborate. Ibrahim Abubakar said, “The administration and the peace committee work together closely... to improve governance and solve conflicts... A lot has been accomplished since the construction of the new offices.” The project has also helped to improve the legitimacy of the government. Ibrahim Abubakar explained, “Now, confidence has been restored. The new administration block has given us hope.” Hajji Dahir said, “The community now has trust in their administration given the improvement in service delivery.”

A.1.2. Performance Improvement Training

TIS and local administrations realize that improve capacity to engage with citizens and deliver public services requires more than physical space, furniture, and equipment. Government officials require communications, technical, and governance skills. To complement investments in infrastructure, TIS also provides training to government staff so that they are better able to provide public services, thereby strengthening trust and confidence by the community. The stories below highlight TIS capacity building activities that have improved performance, service delivery, and trust in government.

Communications and Outreach Training Improves Confidence in Local Government Service Delivery in Kismayo

Despite progress in Kismayo, a trust deficit exists between citizens, government and different clans. Al-Shabaab still poses threats to the city. Nascent government entities within the Jubbaland Administration lacked the skills to engage with constituents and media. And communications between government departments and ministries in the government was poor.

TIS provide the first very communications skills training for staff members from ministries, regional office, and district administration. The two-day workshop that took place in November 2014 was

designed to enhance their communication skills and equip them with ways of sharing information and create a more smooth working relationship across all stakeholders.

By March 2015, the participants of the workshop had already witnessed the impact of the training. District support staff member Ahmed Dirir Hassan said, “This was a good opportunity for us... I have gained good communication skills which made our work easier. I now know how to write official letters with reference numbers, dates, and subjects for a particular department and copying all that are concerned and giving them hard copies, since we don’t yet have access to internet.”



Kismayo district officials inside their office

Habiba Abdullahi Hassan, staff member in the office, said, “The impact we have felt after the training is clear. Before, we used to hear of administration events either in the media or from the [non-government] people, and this created tension and rifts between some ministries and other departments of the administration. It was a sign of poor communication between us. After the training, the staff across the departments in various ministries met and decided we should get together and share information on all levels to create a smooth and simple working environment.” This newly enhanced capacity of the local government will increase transparency and access to information that should prove valuable to increasing public confidence in the administration, and ultimately contribute to stability and peace in the region.

Civic Dialogue Skills Promotes Peace and Reconciliation in Central Somalia

Galgaduud Region experienced prolonged and recurring inter-clan clashes between Habar-Gidir and Mareehan within Balanbal District, and Mareehan and Dirr within Balanbal and Heraale Districts. Intra-clan conflicts within the Mareehan claimed the lives of many residents, as well as resulting in the loss of livestock and property. Whenever community members gathered to solve disputes through dialogue, they lacked the skills to identify conflict cycles and apply conflict resolution approaches. Elders and clan leaders failed to forgive and reach compromise agreements with other clan members.



Elders from Galgaduud engaged at the Dhuusamareeb peace conference held at USAID-constructed hall

To address these issues, USAID funded civic dialogue training in six districts of Galgaduud in June 2014. Eight months after the completion of those sessions, participants applied the conflict mitigation skills learned from the USAID-funded civic dialogue sessions to a peace conference of the clans of Galgaduud and Mudug in February 2015.

Moalim Osman, an elder of Cabudwaaq, said, “As an elder and clan leader I gained a lot during TIS seminar on issues of peace, governance and leadership. I use that in this peace conference to bring

lasting peace and stability in our region.” Another elder, Cadceed Sheikh Doon, said, “The Program approaches of the TIS seminar were very relevant and good. It was educating illiterate people about peace and promoting dialogue among the communities. Today in our peace conference we are applying the skills we gained.”

The TIS sessions also raised the position of women and their roles in promoting peace and stability. Fatuma Abdi, a member of Dhusamareeb district administration, said, “The program taught us that women’s position in society is vital for peace, conflict mitigation, and the decision-making process. Today we have very important roles in this peace conference between the clans.”

A.1.3. Improved Public Facilities and Services

The performance of government facilities—including schools, health centers, and markets—to deliver basic services to citizens serve as benchmarks for the effectiveness of government. Citizens view the administration’s ability to provide access to basic education, for instance, as one of the most critical that a nascent administration can provide. TIS helps local governments across Somalia establish public education by building and furnishing primary and secondary schools. Below is an example of how TIS contributes to improved trust in local government through education.

Secondary School Builds Trust in the Local Administration in Balanbal

Access to basic education has been a major problem in Balanbal. The district had only one secondary school, which was private and inaccessible for children from other villages. The school lacked classroom space to meet the demand of local children, and the expensive school fees were out of the reach of most parents.

In a USAID planning meeting held in April 2013, the local community prioritized the construction of a new public secondary school to improve access to education, address illiteracy, and engage youth at risk of becoming involved in crime or violent extremism. “I could not afford to send my kids to another town or pay the fees to the only [private] secondary school in Balanbal... I was worried about the future of my children because they were vulnerable to extremist groups and drug abuse since they were out there in the streets,” said Willo Burale, one of the parents in Balanbal.



Schools girls from Balanbal inside USAID-constructed classrooms

Completed in October 2013, the USAID-funded school currently enrolls more than 85 students. “The children now have a place to learn. The school has also brought together kids from different communities since it is a public school,” said Abdullahi Ali Osman, headmaster of the school.

The new school has increased the community’s confidence in their local administration. Abdullahi Sheikh Doon, one of the parents, said, “Currently three of my children attend this new school. I can now afford to enroll them in school. I thank the local government, who constructed this school for us.”

A.1.4 Construction and Rehabilitation of Transportation Infrastructure

TIS has invested in transportation infrastructure this quarter. Newly repaved roads increase public trust in local government to address community concerns, such as improved access to other districts and regions, and greater security, traffic safety, trade, and economic stimulation. The rehabilitation of airstrips also opens up communities to new areas that were previously difficult to reach. TIS infrastructure projects in this quarter were carried out in Somaliland, Puntland, and South Central Somalia. This included the rehabilitation of roads in Hargeisa and Bossaso, and an airstrip in Dhusamareeb. The examples below highlight how roads counter violent extremism.

Bossaso Road Provide Youth Healthy Alternatives to Violent Extremism:

In a planning meeting held in Bossaso in August 2013, citizens identified the repaving of a particularly bad two-kilometer stretch of a downtown road as a priority. One business owner recalled the poor condition of the road. “This road was rough, dusty, and muddy during the rains and was in very bad condition,” said Farxiya Mohamed Sulayman, a car wash and repair shop owner. Lack of job opportunities for youth also meant young Somalis were at risk of being pulled into violent extremism or other dangerous activities. “In Bossaso, youth don’t have jobs. As a result, many of them join gangs, militants, or are trafficked to other countries by throwing themselves onto small boats to cross the Mediterranean Sea,” said Ahmed Ali Aw-Yusuf, a Bossaso businessman.

Now completed, the road has provides livelihoods for many people, including youth. “The construction [of the road] encouraged many people to open businesses,” Farxiya said. “Many businesses have popped up as a result of the completed road, and the majority is owned by youth,” said Ahmed.



Three brothers who opened shops along the USAID-funded road in Bossaso

Three of those youth benefitting from the new road are Mohamed, Ahmed, and Maxamuud, three brothers. “I don’t want to risk my life in *tahrib* (human trafficking),” said Mohamed. “I wanted to take advantage of this road, open a shop, do business, and have a family.” Ahmed, the oldest brother, has a small mobile phone shop along the road. He sells phone cards and provides landline services. “In the past \$3 was the maximum [I could make in one day]. I closed my shop. But this new tarmac road motivated me to re-open my shop,” he said. “I now make \$5 to \$8 a day.” Despite many challenges facing young Somalis, the new road in Bossaso has given youth hope of employment.

Roads Provide Jobs for Youth in Burao

Like other parts of Somalia, poor roads hampered economic development in Burao. Businesses along a particularly decrepit stretch of the main road suffered from incessant dust, traffic, and congestion. Suleiman, a shop owner remembered the situation. “I had this shop... Sales were very low. It was dusty and people hardly made it to this side of town. People preferred shopping in more accessible places,” said Suleiman. Petrol station owner, Al-Amin Diriye, said, “Before, the road was narrower and cars parked everywhere [making it difficult to access my pumps].”

In May 2011, the community identified a half-kilometer stretch of road for repaving as a priority in order to stimulate the economy. They cited poverty and the poor economy as the main drivers of instability in Burao. Lack of employment put youth at risk of criminal activities, drug use, and extremism.

USAID completed the road in December 2014. Today, the community is witnessing how the new road has stimulated the local economy. Suleiman said, “What I make in one week now is what I used to make in three weeks before this road was constructed... Customers and sales have more than doubled.” Diriye explained, “I improved my petrol station and built a bigger one to accommodate the increasing business.”



Al-Amin Diriye Said, 56-year old petrol station owner along the USAID-funded asphalt road

The road has also created employment opportunities for youth. Twenty-year-old Aydarus Mohamed started an auto parts shop after the completion of the road. “Before I started this shop, I was trying hard to make ends meet and could barely provide for myself. After the road was built, I saw an opportunity and borrowed some money and set up this shop. It was a stepping stone for me,” said Ayrdarus, who is now planning to open a new business. He has also hired a youth to help with sales. Diriye also hired youth for his business. “Since the construction of the road, business has improved and I have employed two attendants who help me at the filling station. One is married and he supports his family with this job.”

Mohamed Abdullahi, one of those youth, said, “It was a relief to get this job. I used to work more than 12 hours per day and didn’t make enough to support my family as a cart man. Since I was employed here, I make enough to support my family, and it gives me opportunities to even aim higher.” The new economic opportunities are also reducing the appeal of drugs and crime. Ayrdarus said, “The business kept me off drugs, like *khat*. I support my family now.”

A.2. Consensus-Building Resulting in Agreement

The TIS project’s consensus-building sessions bring together members of different clans and sectors of society—including government, youth, women, elders, religious leaders, and business leaders—to set aside differences and reach an agreement on priorities and projects that will benefit the entire community. The TIS process provides a platform for inclusion, respect, and voicing opinions that ultimately strengthen trust among different community members that may have had little tolerance for one another before the first meeting. The resulting agreements, based on community consensus, help to increase public trust and confidence and government.

A.2.1. Planning Sessions

TIS planning sessions serve as the point of departure for a longer process of coordination and consensus—they are only the first step along the path of implementation, monitoring, and handover of TIS projects. The planning sessions are critical because this is the point at which the community and government come together to select and prioritize projects to be implemented through TIS support. During this reporting period, we facilitated a planning session in Garbahaarey.

Community Raises \$16,000 Cash for Community Projects in Garbahaarey

TIS facilitated a three-day planning session in Garbahaarey last quarter that programmed \$400,000 in strategic stabilization priorities through an inclusive and consultative community and government-led process. Planning session participants included the Gedo Regional Governor Mohamed Abdi Kalil and his Deputy Abdi Bare, FGoS Ministry of Interior representative Abdi Farah Hubsey, representatives from Ahlu Sunna Wal Jama (ASWJ), and 55 community representatives, including youth, elders, religious leaders and 23 women. Speaking after the session, Gedo Governor said, "This has been a memorable week for the people of Garbahaarey; all of us sitting on one platform for the greater good of our community is for sure a historical moment for us."



Women participate in the planning session in Garbahaarey

In addition to traditional in-kind contributions, such as land, security, and volunteer time, the community raised \$16,000 cash to complement USAID's investment.

A.3. CROSS-CUTTING ACTIVITIES

Cross-cutting activities are vital to TIS. Women are considered the backbone of Somali society, and TIS recognizes that the role of women in supporting local administrations, good governance, community planning, and consensus-building is very important, and worth investing in. Similarly, TIS must support youth engagement in the decision-making processes in order to counter violent extremism, crime, and human trafficking.

A.3.1. Women

TIS plans to maximize the equity of women and girls in each activity in order to mitigate conflict, improve governance, and strengthen confidence in the government. We engage women and girls through equal and equitable participation in planning sessions, consensus-building, public services, and infrastructure activities. In this reporting period, TIS reached women through six community events, planning sessions, and consensus-building activities. One example of women's participation in TIS confidence-building activities is the role of women leaders during the planning session in Garbahaarey, described below.

Conducting a Gender Equity Assessment in Garbahaarey

TIS recently designed a new Gender Equity Assessment tool, and Gender Specialist Khadija Ibrahim Goh conducted the first assessment in Garbahaarey this quarter.

The goal of the Gender Equity Assessment is to help women voice their own challenges, obstacles, and needs. Once the assessment is complete, the women can begin to map out a Gender Equity Plan with concrete targets that the women can begin to addressing over the next few years. Naturally, the TIS project will help the women reach some of the goals, but the women must own the initiative and raise resources through volunteers, the private sector, government, civil society, or other donors. TIS will continue to engage and support the women's plan.

TIS Gender Specialist Khadija Ibrahim Goh (seen in photo below) facilitated the assessment through a number of sessions in Garbahaarey that engaged women separately from men. In this forum, women feel freer to express their opinions, issues, and obstacles. The women identified constraints that limit their ability to reach their full potential in peace building and conflict mitigation. The women cited a number of problems related to the lack of a functioning central government, the emergence of competing militia groups, and recurring natural calamities, in



Khadija Ibrahim Goh conducts the Gender Equity Assessment with women in Garbahaarey

particular, drought. Women feel that they already play an important role in peace building in the region. For example, women stated that they are involved in fundraising, laying the groundwork for dialogue, performing songs and reciting poetry at events, and influencing male family members (husbands, sons, brothers and fathers) in the promotion of peacebuilding. They also feel that with improved capacity and greater resources, they can play an even greater role in peace building and stability. As part of the TIS planning session goals, women identify their own priorities. TIS will fund some of the priorities but cannot fund all of them. At least 20% of identified TIS projects must directly benefit women.

B. Increase Dialogue on Peace, Recovery, and Development in Somalia

Across Somalia, Somaliland, and Puntland, there remains a trust deficit between the population and government. In many areas, there has been an absence of dialogue and participatory political processes between the citizens of an area and the local administration. To help build trust, TIS supports numerous events, training, and activities—with participants from across civil society, government, and private sector, including women and youth—to promote peace and reconciliation. By improving dialogue and participatory processes, the project is assisting in strengthening local and national capacity to promote good governance.

B.I. PROMOTING DIALOGUE

Dialogue is a necessary component of the peace and reconciliation process. Dialogue led by the community and government is also critical to establish participatory political processes—where the community comes together with the local administration to promote good governance and discuss the future development of their area. To increase dialogue, TIS activities support Community Dialogue Events (CDEs) and peace conferences, and, as discussed above, assist with the construction of venues where dialogue can take place.

B.I.I. Community Dialogue Events (CDEs)

A Community Dialogue Event (CDE) typically occurs when a TIS investment is being handed over to the community. This celebration marks the community’s successful completion of a consensus-based project identified, planned, and monitored jointly by the local government, civil society, and the private sector. Citizens shape these events, and Somali cultural heritage plays a prominent role in the celebration. The event is not the end of the consensus and dialogue, but rather a platform for

government and the community to discuss the sustainability of the project and explore further opportunities to collectively forge greater peace, security, and stability. In this quarter, TIS facilitated six CDEs in Puntland, Somaliland, Gedo, and Lower Jubba to celebrate the hand-over of eleven projects to local communities. One such event, held in Garowe, is described here.

Community Dialogue Event in Galkacyo-Galmudug

On 11 February 2015, TIS facilitated a Community Dialogue Event (CDE) to celebrate the completed construction of a district administration center, soccer field, social hall, and court in Gaalkacyo. Women and youth performed traditional dances and a soccer match to celebrate the community achievements. Galmudug President Abdi Hassan Awale Qeybdiid attended the function. He said, “Both the district administration and court officials didn’t have a professional space to carry out their work, but now we have.”

The soccer field is expected to increase peace building efforts and reduce the appeal of extremism in Gaalkacyo and in the region at large, as it will bring together youth and provide a safe space for them to play. Asha Magaan Ali, a local resident and a mother of five who was present at the celebration said, “We are very happy that the field for the youth has been constructed and our children are now playing soccer instead of involved in criminal activities. We appreciate the work of the local administration, the Gaalkacyo municipality, and Galmudug administration.”

B.1.2. Infrastructure

In order to have a successful dialogue and participatory political processes, community members and local administrations need a physical space to host such meetings. TIS activities therefore support the construction of infrastructure—buildings and other venues, such as social halls—that can be used by the community. These buildings can host community meetings, social events, arts and culture performances, and can be utilized for women and youth events or meetings. TIS constructed two community buildings and venues in in Galkacyo Galmudug during this quarter. This included two social halls, one in Gaalkacyo Galmudug, Heraale, Dhusamareeb and one in Dhahar, which is described in detail below.

Supporting Peace and Stability through a Community Center in Dhahar

Dhahar is one of the districts in Sanaag Region that lies along the Puntland border with Somaliland. The causes of conflict in Dhahar are complex, including localized communal clashes over resources, political conflicts over control of the region, land disputes and the charcoal trade. Ismail Abdi Shabeelle, an elder, explained to TIS how the local community used to cope with the conflicts and how the new conflict resolution center is helping the community to solve issues constructively. He said “During the planning meeting, our second priority was the conflict resolution center. Most often the local community resolves the issues by themselves, and they solve them sitting under a tree, sometimes more than the intended number of people attend the meeting, because the place is wide open and anyone can come and hear discussion. This would become a challenge to the resolution initiatives and activities that elders were attempting.”



Women perform tradition dance during the handover ceremony for Dhahar community center

For many years, when Dhahar community elders held conflict mediation processes in open spaces, they found this traditional venue counter-productive when discussing sensitive issues, such as revenge killings. “Now, the center is in the hands of the district

development committee and local elders. It's suitable to host consultation meetings, conflict resolution sessions, and other activities the community needs.”

B.2. CULTURAL ACTIVITIES

Under Al-Shabaab rule, sports, arts, and cultural activities—like dancing and singing—were forbidden. TIS attempts to help citizens restore Somali arts, culture, and sports activities to their original prominence in an effort to promote peace and stability. These activities are particularly important for engaging young men and women who face high unemployment and the push and pull factors of violent extremism. By involving citizens—especially youth—in productive events and activities, the community can bring about an increase in peace and stability.

B.2.1. Sports for Peace

Sports provide Somali youth health alternatives to crime, human trafficking, and violent extremism. The stories below highlight how two soccer fields promote peace and stability in Baidoa and Cadaado.

Soccer Field Builds Community Cohesion among Youth in Galgaduud

Community members in Cadaado realize that unemployed youth pose a great risk to peace and stability. Two years ago, citizens requested USAID to build a soccer field to counter violent extremism and crime. Nearly two years later, the Cadaado Soccer Field is engaging the district's growing youth population in healthy sports to reduce the appeal of extremism and criminal activity. The youth themselves realize the advantages that the soccer field offers. Abdishakur Ali Bare, a twenty-year-old student and captain of a soccer team, said, “Before the construction of the facility, people never used to come and watch our games because it was very uncomfortable to stand for 90 minutes. Motorists used to drive right through the field. It was dangerous because they could hit any of us while playing. But now people come to watch us play, and motorists no longer pass through the soccer field because it's well fenced and secure.”

The soccer field has also enabled better cohesion among youth not only in Cadaado, but among those from different sub-clans from surrounding districts. Ali Bare said, “Since the conditions of the field are better, many youth have also joined teams to play competitive soccer in the district and with neighboring districts.” Hassan Ali, a youth leader in Cadaado, said, “The construction of the soccer field has increased cohesion among the youth in the Cadaado, and not only from our district but also linked our youth with youth from neighboring districts.”



Youth play soccer in the USAID-rehabilitated field in Cadaado

B.2.2. Arts

Like sports, arts and cultural events bring people together to engage in productive activities that build a sense of community and cohesiveness. Arts and cultural events can also increase dialogue about peace and stability by providing the population a positive platform to share their feelings and allowing freedom of expression.

Empowering Women and Promoting Peace through Art and Culture in Kismayo

In Somalia, music, poetry, oratory and theater are not only dominant forms of entertainment and cultural expressions, but artists use these expressions to promote messages of peace and social reconciliation. In February 2014 during a planning session held in Kismayo, citizens prioritized costumes for Kismayo artists in order to better equip performing artists when promoting peace, cohesion, and stability. This quarter, music and performing groups—wearing cultural attire provided by USAID in December 2014—took to the streets to celebrate International Women’s Day.



Women perform traditional Somali dance (above) while citizens march through the streets (below) to commemorate International Women’s Day in Kismayo

“Before, we couldn’t come together and celebrate this day due to fear from extremism

and violence against women,” said Luul Ahmed Cali, a prominent women’s activist attached to

Ministry of Social Affairs. She went on to say that women are now “taking part in rebuilding of our state and working collectively to ensure peace and stability is fully restored... The situation is getting better and better every day. We are moving through the streets without protection, which therefore shows us we have peace in the region.” Barey Mohamed Garweine, a woman leader in the municipality, said, “This day holds a significant meaning for us because for the past twenty-five years of anarchy, we came to realize our role... in the promotion of peace and stability.”



C. Support Collaboration Between Government, Private Sector, and Civil Society

Improved service delivery and economic growth contribute to peace, stability, and good governance. However, after decades of war and conflict, these two elements are missing from many districts and regions. To increase access to quality public services, TIS supports the creation of new groups and initiatives that will improve existing, or offer new, services and simultaneously reduce drivers of conflict. TIS also supports improved economic opportunities, especially for women, by conducting workforce development and livelihood improvement programming. By improving collaboration between government, private sector, and civil society to deliver new services and improve access to economic resources, the project is also increasing social cohesion across Somalia.

C.1. LIVELIHOOD OPPORTUNITIES

Improved livelihood opportunities resulting from employment, improved incomes, and other assets are an important to reducing the appeal of extremism and fostering stability. When people across Somalia, especially women, find jobs, earn wages, and support their families, they are less likely to turn to extremist elements to earn money. In addition, economic growth— particularly the creation of new jobs and new businesses—can lead to collaboration between government and civil society organizations to expand public services and improve infrastructure to support further growth in their districts.

C.1.1. Goods and Equipment

TIS identifies women who wish to create businesses, but lack the necessary equipment. For example, in Cadaado, there was a need for tailoring services and the women wanted to start businesses, but they did not have the proper machines. TIS provide equipment and supplies for women, as described below.

Improving Women’s livelihoods and Promoting Peace and stability in Central Somalia

Two years ago Cadaado women asked USAID to provide a women’s center and sewing machines to they could improve the livelihoods of local women and help them become economically self-sufficient, have a greater voice in the community, and play a greater role in peace building and reconciliation.

This quarter, in celebration of International Women’s Day, the Cadaado women exhibited the crafts made by women trained in the center. Maryan Abdi, a member of the Cadaado Women’s Executive Committee, “Since we got this hall, our voice is heard by all parts of the community.” Hawa Abditoon, an instructor at the women center, said, “We earn a livelihood from the products we produce, such as traditional mats.” Muxubo Cilmi Gelle, a former trainee, explained how the USAID-funded project benefitted her. “This is very good opportunity for me and my family. I learn how to sew and repair clothes. I earn a living from that work now and can send my kids to school,” she said. The center is also improving citizens’ trust in the government. “We really thank our local government for giving us this opportunity,” said Hawa.



A trainee learns sewing (above) while another woman makes a traditional mat for sale (below) at Cadaado Women’s Center



C.2. NEW GROUPS AND INITIATIVES

New groups and initiatives can help to resolve conflict or reduce the drivers of conflict by bringing citizens from different backgrounds together to identify and reach a common goal. In addition, when citizens are actively involved in improving their communities, they are less likely to fall prey recruitment by extremist groups or other criminal elements. Supported by TIS, citizens coalesce around issues ranging from social services to sports to women’s issues. However, it is often simply the act of coming together that helps citizens realize their similarities and allows them to work together to resolve conflict or promote peace and reconciliation in their region.

C.2.1. Groups

TIS support the creation of new groups through in-kind grants or technical support. However, some groups are also formed independently after TIS has made investments in infrastructure and services. This quarter eight new soccer teams and three new women groups were formed in Cadaado, and

six new women’s basketball teams were created in Garowe as a result of USAID training for women sports in Garowe as described below.

Girls’ Sports Promote Young Women’s Empowerment in Garowe

Youth in Puntland face many challenges—unemployment, human trafficking, crime, and extremism. Young Somali men fare better than women when it comes to healthy alternatives to these problems and frustrations. Puntland has more opportunities for young men, such as soccer fields, sports grounds, basketball courts, coaches, and competitions. In December 2014, community members highlighted the lack of public sports facilities, awareness, trained coaches, and sports equipment for girls as an obstacle to peace and stability. USAID responded immediately. A month later, TIS-DAI and the Ministry of Sports, Youth and Labor organized a four-day girls’ basketball activity meant to raise public awareness on the advantages of girls’ sports, encourage young women to join teams, and engage volunteers to coach young Somali women.

TIS the kick-off basketball match between the two girls basketball teams. The four-day training encouraged young women to commit to sports. “I have learned new basketball skills... and am committed to increasing these skills,” said one player, Nada Abdisalam. The launch of the girls’ basketball in Garowe has led to the establishment of four new basketball teams from various neighborhoods in Garowe. The six coaches continue to volunteer to train young women several times a week.



Girls practice basketball on organized teams for the first time in Garowe

Lessons Learned

The TIS team learned several lessons this reporting period.

- TIS must improve orientations for grantees and sub-contractors to ensure compliance with grantee and contractual obligations, and avoid unnecessary delays and changes that take place without DAI's knowledge and approval.
- TIS needs to be more strategic implementing border activities as shown by the challenges transporting the boats from Kenya to Ras Kaambooni for future and ongoing border actives. TIS will prioritize Somalia vendors and contractors to avoid unnecessary border-crossing issues.
- TIS no longer discuss budget or contingency funds with new grantees and local communities. This will help to manage expectations and focus on activities, not budget. This also makes TIS more flexible and responsive when new priorities arise throughout Somalia.
- DAI changed its procurement manual to reflect operational realities in Somalia. While ensuring that competition is a key component to transparent and compliant procurement processes, the TIS program removed restrictive definitions about how to achieve competition, and then trained TIS staff in how to implement them in their daily work.

- The TIS program has improved local oversight of field activities through recruitment, training, and equipping local M&E Information Officers, Engineers, Site Supervisors and other staff.

Challenges

The TIS team experienced several challenges this reporting period.

- TIS efforts to deliver boats to Ras Kaambooni fishing groups faced several challenges, including restrictions from Kenyan authorities to transport the boats across the border.
- Section I of Kismayo road had to be re-competed because the length of time between competing and awarding the contract allowed the contractor to raise his price.
- News that the Governor of Nugal was the (former) owner of the construction company identified as winner of the award for construction of Puntland Ministry of Interior headquarters building has created delays in the award.
- As a result structural defects in the governor's office in Gabiley, Somaliland identified by TIS senior engineer, TIS relocated the Governor's staff to a temporary location to allow time to evaluate the safety and integrity of the construction and to make necessary repairs.
- Ministry of Interior in Somaliland resisted the necessary cancellation of a road in Hargeisa municipality. After negotiations, the Minister agreed to the cancellation and to add more streetlights in Hargeisa municipality with the balance.
- Due to the blockade by Al-Shabaab in Bay and Bakool Regions, contractors for grants in Xudur, Baidoa and Berdale met delays in delivery of construction materials and streetlights to the project sites.
- Contractors for Xudur construction activities collectively refused to follow TIS approved designs for the foundations. TIS quickly responded by issuing Suspension of Work Orders to the contractors, and sending an engineer from Nairobi to meet the contractors and ensure the foundations were laid properly. The engineer and grantee convinced the contractors to follow DAI designs, and work has resumed.

III. ACTIVITY PROGRESS (QUANTITATIVE IMPACT)

F Indicators	FY2015 Targets		Q1 Actuals		Q2 Actuals		Total for Q2	Cumulative Total (Q1+Q2)	% Achieved against yearly target	Comments
	Male	Female	Male	Female	Male	Female				
I.1 Number of people participating in USG-supported events, trainings, or activities designed to build mass support for peace and reconciliation	*150000	*100000	1192	727	1069	1080	2149	4068	1.6%	*TIS-DAI proposes this target be changed 8000 based on updated guidance on how to measure this indicator
I.2 Number of USG supported events, trainings, or activities designed to build support for peace or reconciliation among key actors to the conflict	50		21		17		17	38	76%	On Track
I.3 Number of sub-national government entities receiving USG assistance to improve their performance	20		2		1		1	3	15%	On Track
I.4 Number of USG-assisted consensus-building processes resulting in an agreement	5		4		4		4	8	160%	Target Exceeded
I.5 Number of new groups or initiatives created through USG funding, dedicated to resolving the conflict or the drivers of the conflict	*20		8		17		17	25	125%	*Target pending USAID approval
I.6 Number of persons whose livelihood opportunities are improved as a result of USG-funded workforce development programs	1150	350	360	26	ST: 333 LT: 11	ST: 45 LT: 26	415	801	53%	On Track
GNDR2 - Proportion of female participants in USG assisted programs designed to increase access to productive economic resources (assets, credit, income or employment)	23/100		0		26/37		27/37	26/37	$(26/37)/(23/100) = 306\%$	Target Exceeded
GNDR- Number of local women participating in a substantive role or position in a peace-building process supported with USG assistance.	35		59		23		23	82	235%	Target Exceeded

INDICATOR TITLE: NUMBER OF PEOPLE PARTICIPATING IN USG SUPPORTED EVENTS, TRAINING, OR ACTIVITIES DESIGNED TO BUILD MASS SUPPORT FOR PEACE AND RECONCILIATION

INDICATOR NUMBER: 1.1

UNIT: DISAGGREGATE BY: Location, event, date and gender							
Number of people	Geographic Location		Activity Title	Date	W	M	Sub-total
		Somaliland		DAIHGA090-Bid Process in Erigavo DAIHGA081-Bid Process in Las'anod	31/3/2015 29/3/2015	0	10
	Puntland		DAIGAR053, 054, 055-Garowe Community Dialogue Event (CDE)	29/3/2015	300	200	500
			DAIGAR062, 063- Qardho CDE	27/11/2015	120	70	190
			DAIGAR067, 068- Dhahar CDE	31/11/2015	130	70	200
			DAIGAR060- Bosaso CDE	10/3/2015	115	73	188
			DAIGAR057, 058- Burtinle CDE	4/2/2015	81	65	146
			Garowe Contingency Planning Meeting	18/11/2015	12	21	33
			Xaafun Contingency Planning Meeting	12/2/2015	12	33	45
			Dhahar Contingency Planning Meeting	10/11/2015	3	11	14
			DAIGAR074-Ground Breaking in Galkayo North	25/2/2015	17	30	47
			DAIGAR086- Girls Basketball Training in Garowe	8/11/2015	5	0	5
			DAIGAR036- Sokkia Total Station Training for Puntland Highway Authority	9/2/2015	1	19	20
	Baidoa		DAIBAR003-Ground Breaking for Bardale Airstrip	6/2/2015	0	18	18
	Jubbaland		DAIGBH001- Garbaharey Planning session	28/11/2015	23	32	55
	Galmudug		DAIGKY002, 003, 004, 005- Galkacyo Galmudug CDE	11/2/2015	260	390	650
	Bakool		DAIHUR002, 003, 004, 005, 006-Groundbreaking for five grants in Hudur	21/11/2015	1	27	28
Total					1080	1069	2149

Results:

Additional Criteria If other criteria are important, add lines for setting targets and tracking	Baseline		Results Achieved Prior Periods		Reporting Period 31/Dec/14		This Reporting Period 31/Mar/15		Reporting Period 30/Jun/15		Reporting Period 30/Sep/15		FY 2014 Target		FY 2015 Target		End of Activity Target	
			Achieved		Achieved		Achieved		Achieved		Achieved		Target		Target		Target	
	W	M	W	M	W	M	W	M	W	M	W	M	W	M	W	M	W	M
Gender*: Women (W), Men (M)					727	1192	1080	1069					200,000	300,000	100,000	150,000		

INDICATOR TITLE: NUMBER OF USG-SUPPORTED EVENTS, TRAININGS, OR ACTIVITIES DESIGNED TO BUILD SUPPORT FOR PEACE OR RECONCILIATION AMONG KEY ACTORS TO THE CONFLICT

INDICATOR NUMBER: 1.2

UNIT: Number of Events/Trainings	DISAGGREGATE BY: Location, event, date and gender					
	Geographic Location	Activity Title	Date	Total	Sub-total	
Somaliland	DAIHAG081-Bid Process in Las'anod	DAIHAG081-Bid Process in Las'anod	31/3/2015	1	2	
		DAIHGA090-Bid Process in Erigavo	29/3/2015	1		
	Puntland	DAIGAR053, 054, 055-Garowe Community Dialogue Event (CDE)	DAIGAR062, 063- Qardho CDE	27/11/2015	1	11
			DAIGAR067, 068- Dhahar CDE	31/11/2015	1	
			DAIGAR060- Bosaso CDE	10/3/2015	1	
			DAIGAR057, 058- Burtinle CDE	4/2/2015	1	
			Garowe Contingency Planning Meeting	18/11/2015	1	
			Xaafun Contingency Planning Meeting	12/2/2015	1	
			Dhahar Contingency Planning Meeting	10/11/2015	1	
			DAIGAR074-Ground Breaking in Galkayo North	25/2/2015	1	
			DAIGAR086- Girls Basketball Training in Garowe	8/11/2015	1	
			DAIGAR036- Sokkia Total Station Training for Puntland Highway Authority	9/2/2015	1	
	Baidoa	DAIBAR003-Groundbreaking for Bardale Airstrip	6/2/2015	1	1	
	Jubbaland	DAIGBH001- Garbaharey Planning Session	28/11/2015	1	1	
Bakool	DAIHUR002, 003 004 005, 006- Groundbreaking for five grants in Hudur	11/2/2015	1	1		
Galmudug	DAIGKY002, 003, 004, 00- Galkayo Galmudug Community Dialogue Event	21/11/2015	1	1		
Total				17	17	

Results:

Additional Criteria If other criteria are important, add lines for setting targets and tracking	Baseline	Results Achieved Prior Periods	Reporting Period 31/Dec/14	This Reporting Period 31/Mar/15	Reporting Period 30/Jun/15	Reporting Period 30/Sep/15	FY 2014 Target	FY 2015 Target	End of Activity Target
		Achieved	Achieved	Achieved	Achieved	Achieved	Achieved	Target	Target
			19	17			80	50	

INDICATOR TITLE: NUMBER OF SUB-NATIONAL ENTITIES RECEIVING USG ASSISTANCE THAT IMPROVE THEIR PERFORMANCE										
INDICATOR NUMBER: 1.3										
UNIT: Number of Sub-national entities	DISAGGREGATE BY: Location, event, date and gender									
	Geographic Location		Activity Title			Date	Name of Entity		Sub-total	
	Puntland		Improving Capacity of PHA Through Provision of Road Survey equipment			9/2/2015	Puntland Highway Authority		1	
						Total				
Results:										
Additional Criteria If other criteria are important, add lines for setting targets and tracking	Baseline	Results Achieved Prior Periods	This Reporting Period 31/Dec/14	This reporting Period 31/Mar/15	Reporting Period 30/Jun/15	Reporting Period 30/Sep/15	FY 2014 Target	FY 2015 Target	End of Activity Target	
		Achieved	Achieved	Achieved	Achieved	Achieved	Target	Target	Target	
Puntland/Somaliland/South Central Somalia			2	1			20	20		

INDICATOR TITLE: NUMBER OF USG-ASSISTED CONSENSUS-BUILDING PROCESSES RESULTING IN AN AGREEMENT										
INDICATOR NUMBER: 1.4										
UNIT: Number of Consensus- Building Processes	DISAGGREGATE BY: Location, event, date and gender									
	Geographic Location		Activity Title			Date		Total	Sub-total	
	Puntland		Dahar Contingency Fund Planning Meeting					1	3	
			Garowe Contingency Fund Planning Meeting					1		
			Xaafun Contingency fund Planning Meeting					1		
Jubbaland		DAIGBH001 - Garbaharey Planning Session					1	1		
							Total	4	4	
Results:										
Additional Criteria If other criteria are important, add lines for setting targets and tracking	Baseline	Results Achieved Prior Periods	Reporting Period 31/Dec/14	This Reporting Period 31/Mar/15	Reporting Period 30/Jun/15	Reporting Period 30/Sep/15	FY 2014 Target	FY 2015 Target	End of Activity Target	
		Achieved	Achieved	Achieved	Achieved	Achieved	Target	Target	Target	
			4	4			10	5		

INDICATOR TITLE: NUMBER OF NEW GROUPS OR INITIATIVES CREATED THROUGH USG FUNDING, DEDICATED TO RESOLVING THE CONFLICT OR THE DRIVERS OF THE CONFLICT

INDICATOR NUMBER: 1.5

UNIT: Number of new groups/initiatives	<i>DISAGGREGATE BY: Location, event, date and gender</i>				
	<i>Geographic Location</i>	<i>New Group/Initiative</i>	<i>Date</i>	<i>Total</i>	<i>Sub-total</i>
	<i>Puntland</i>	<i>DAIGAR086- Six basketball teams formed after training of five coaches and twenty girls</i>		6	6
	<i>Galgaduud</i>	<i>DAIADA002- Eight football teams formed after completion of Cadaado stadium</i>		8	11
		<i>DAIADA003-Three groups formed as a result of the completion of Cadaado womens' center including a sewing group, crafts group and read/write group</i>		3	
Totals			17	17	

Results:

Additional Criteria <i>If other criteria are important, add lines for setting targets and tracking</i>	Baseline	<i>Results Achieved Prior Periods</i>	<i>Reporting Period 31/Dec/14</i>	<i>This Reporting Period 31/Mar/15</i>	<i>Reporting Period 30/Jun/15</i>	<i>Reporting Period 30/Sep/15</i>	<i>FY 2014 Target</i>	<i>FY 2015 Target</i>	<i>End of Activity Target</i>
		<i>Achieved</i>	<i>Achieved</i>	<i>Target</i>	<i>Target</i>	<i>Target</i>	<i>Target</i>	<i>Target</i>	<i>Target</i>
			8	17			-	20	

INDICATOR TITLE: NUMBER OR PERSONS WHOSE LIVELIHOOD OPPORTUNITIES ARE IMPROVED AS A RESULT OF USG-FUNDED WORKFORCE DEVELOPMENT PROGRAMS

INDICATOR NUMBER: 1.6

UNIT: Number of people	DISAGGREGATE BY: Location, event, short term, long term, age and gender								
	Geographic Location	Activity Title	Age		Short-Term		Long-term		Sub-total
			<30	>30	W	M	W	M	
Somaliland	DAIHGA079-Construction of a Two-story Building MoNPD Building		5	15	0	20			61
	DAIHGA084-Construction of Las'anod Governor's Office-		10	31	0	41			
Puntland	DAIGAR025-Construction of Ground Water Storage Tank		6	18	0	24			149
	DAIGAR070-Installation of Solar Streetlights		10	26	0	36			
	DAIGAR078-Construction of 2.5km Gravel Road		11	13	2	22			
	DAIGAR028-Construction of Classrooms and Women Center		9	19	0	28			
	DAIGAR026-Livelihood Skills Development		2	3			1	4	
	DAIGAR023-Improving Access to Alternative Livelihoods		27	5			25	7	
Bakool	DAIHUR002-Construction of a Social Hall		12	11	8	15			205
	DAIHUR003-Construction of a Soccer Field		14	16	10	20			
	DAIHUR004-Construction of Four Classrooms		39	33	17	55			
	DAIHUR005-Construction of a Market		16	39	4	51			
	DAIHUR006-Construction of a Women Center		11	14	4	21			
	Total		172	243	45	333	26	11	

Results:

Additional Criteria If other criteria are important, add lines for setting targets and tracking	Baseline		Results Achieved Prior Periods		Reporting Period 31/Dec/14		This Reporting Period 31/Mar/15		Reporting Period 30/Jun/15		Reporting Period 30/Sep/15		FY 2014 Target		FY 2015 Target		End of Activity Target	
	Achieved		Achieved		Achieved		Achieved		Achieved		Achieved		Target		Target		Target	
	W	M	W	M	W	M	W	M	W	M	W	M	W	M	W	M	W	M
Gender*: Women (W), Men (M)					26	360	71	344					250	2750	350	1150		

INDICATOR TITLE: NUMBER OF LOCAL WOMEN PARTICIPATING IN A SUBSTANTIVE ROLE OR POSITION IN A PEACE-BUILDING PROCESS SUPPORTED WITH USG ASSISTANCE.										
INDICATOR NUMBER: GNDR 3										
UNIT:		DISAGGREGATE BY: Location, event, date and gender								
Number of Women	Geographic Location			Activity Title			Date	W	Sub-total	
	Jubbaland			DAI-GBH001-Garbaharey Planning Session			28/11/2015	23	23	
							Total	23	23	
Results:										
Additional Criteria If other criteria are important, add lines for setting targets and tracking	Baseline	Results Achieved Prior Periods	Reporting Period 31/Dec/14	This Reporting Period 31/Mar/15	Reporting Period 30/Jun/15	Reporting Period 30/Sep/15	FY 2014 Target	FY 2015 Target	End of Activity Target	
		Achieved	Achieved	Target	Target	Target	Target	Target	Target	
	W	W	W	W	W	W	W	W	W	
Gender*: Women (W)			59	23			114	35		

IV. PERFORMANCE MONITORING

The successful implementation of performance monitoring activities resulted from a strong partnership between TIS staff, grantees, and Somali communities. This quarter, there were 70 field visits conducted by the TIS team. M&E/Information Officers, Engineers, and Project Advisors in the field submitted regular site visit reports to ensure proper implementation of grant activities. The Grants Department also continued monitoring grant compliance, administration, and cost control. They were able to resolve differences between the observations documented in the field visit forms and the contract.

After a review of indicators, this quarter TIS revised its M&E Plan to reflect new ways of measuring indicators and added new indicator 1.5. TIS also updated all of its data collection tools to more accurately collect the information required for reporting. The M&E Plan has been submitted to USAID for approval and is under review.

As a result of changes in the M&E Plan, TIS conducted an M&E/Communications workshop in Hargeisa, Somaliland in mid-January. All M&E/Info Officers from around Somalia, the Regional Communications Specialist, M&E Manager, Senior Advisor, and Senior Grants Manager attended. The purpose of the workshop was to review the changes in indicators, tools, and targets; improve the team's skills in interviewing, photography and writing snapshots; and introduce new members of the team.

The M&E Department continued to provide leadership in improving the quality of data collection and impact documentation from the field. One of the new ways TIS is monitoring its performance is through targeted Focus Groups Discussions (FGDs) on closed and cleared grants to capture impact. The team developed a focus group discussion guide and piloted FGDs in Xudur, Baidoa, Las Anod, Erigavo and Berbera. The M&E Department is finalizing these reports and is hiring a Qualitative Evaluation Consultant to provide a review of tools and methodologies. TIS will systematically roll out Focus Groups Discussions for more grants in the next quarter.

The process of hiring District Staff to support M&E activities and work with local administrations is underway. This model will provide an extra layer of data quality assurance between the grantees and TIS, and also foster a participatory approach to monitoring grantees' progress. It is anticipated that the recruitment and orientation of these staff will be completed in the next quarter.

The grants department has also reviewed grants that are facing significant delays or other challenges and these grants were allocated extra support to ensure timely completion. The grants department has set new targets to reduce the number of no-cost extension requests to USAID and increase the project's monthly burn rate, and overall met those targets this quarter.

The monitoring and evaluation department had multiple coordination meetings with SPPS and all USAID project implementing agency in Somalia.

V. ENVIRONMENTAL MONITORING

DAI TIS program has formulated and continually practices sensitization, monitoring and reporting of all environmental issues related to all construction projects. This is done by the engineers designing the projects, site supervisors and engineers during site mobilization, and structured inspection visits during implementation.

Further checks have been put in place to ensure that compliance is always achieved by tying the engineers' quality report to the payment schedules for contractors.

In Somalia, environmental matters are handled by the Ministry of Environment and Disaster Management established in 2005. Before then, Somalia lacked any central institution responsible for environmental matters. Instead, a National Environmental Committee, with representatives from 13 Ministries/Agencies, served as the co-ordination body for environmental governance. Still, the Ministry lacks representation in many parts of the country, including areas where TIS currently works, so TIS follows strict guidelines and USAID regulations to mitigate the lack of a strong central government authority to work with and provide any guidance or oversight.

Most of the DAI projects in the last quarter were low risk, particularly roads and structures which had more positive determination. This implies a full environmental impact assessment and report.

During the period under review, the USAID Environmental Officer together with DAI staff reviewed the ERFs for vertical and horizontal constructions. The ERFs adhere to the minimum standards as set out in Environmental Guidelines for Small-Scale Construction Activities (Partially Updated in 2014 | Last Full Update: Prior to 2003).

All designs done by DAI-TIS integrate environmental considerations. The aim is to provide cost effective structures with minimum environmental impacts. The structures are designed to have low maintenance costs, natural lighting, and air circulation and cooling incorporated to minimize utilization of mechanical air conditioning.

The table shown below indicates some common environmental issues in DAI TIS projects, mitigation taken and lessons learnt.

Impact	Mitigation Measures taken	Responsibility	Lessons Learned
DESIGN PHASE			
Odor production	<p>Buffer zone included around the facility; provide closed containers for waste storage.</p> <p>Buffer will be determined by the location of the facility away from the community dwelling and planting trees to mitigate on the odors</p>	<p>Engineers- Design stage</p> <p>Contractor – Construction stage</p> <p>Communities- After completion</p>	
Resources contamination	<p>Paving of storage and operation areas, drainage control system, and provision of a small waste water treatment unit, including onsite treatment and good French drains in locations with fair drainage soils</p> <p>Provision of concrete seal for the boreholes and proper location of water screens in the aquifers.</p>	<p>Engineers- Design stage</p> <p>Contractor – Construction stage</p>	The designs must be good quality and construction work properly done to ensure functionality
Dust production	Paving of access roads, also sprinkling water during the	Contractor- during the	This mitigation takes place

	construction periods especially for road projects and construction with significant civil works	construction stage Municipality – after completion	only during construction. DAI design roads that will require minimal maintenance after completion. This consideration will be factored in in future designs
Landscape esthetics	Include a landscape plan, planting trees and grass on slopes to reduce erosion Tree planting for school structures and health facilities to provide sheds and beautification	Engineers- at design Contractor- during construction Communities- after completion	Future activities need to be designed with full participation of the communities as part of their contribution to the project and help in building ownership.
Litter	Fencing and providing a closed depression pit for unloading waste.	Contractor- at construction stage	This was easily done by the contractors to ensure that the site was clean before hand over
Public hazards	Provision of a fence (3m high). Educating the communities on the dangers of such facilities. For the long term, communities are asked to plan and provide security guards	PM/Contractor/C communities	Not applicable to existing TIS projects

VI. PROGRESS ON LINKS TO OTHER ACTIVITIES

TIS coordinated closely with other donors and other activities. This included:

- **Dif:** TIS coordinated with local organization Wamo Rehabilitation and Relief Services (WRRS) in Dif over a maternity ward built by TIS. WRRS agreed to provide medical supplies, such as gloves and syringes, and provide overhead costs.
- **Garbahaarey:** TIS coordinated with Norwegian Church Aid (NCA) during the district assessment in Garbahaarey. NCA is currently supporting the primary school in tow. They also attended the planning session and committed to exploring ways to support the TIS secondary school.
- **Galmudug:** TIS reached out to Mercy Corps to discuss a potential Hobyo district assessment. Mercy Corps had been working in the district for two years and shared information with TIS.

- **Kismayo:** TIS coordinated with the Kismayo Youth Organization about the youth sports needs and resources. The coordination helped TIS make better decisions for the youth sports grant.
- **Xudur:** TIS coordinated with the Danish Demining Group (DDG) and they pledged that once the USAID-funded sports facility is rehabilitated, they will organize a four-month tournament and mobilize youth to participate. TIS had also coordinated with DDG on the TIS constructed market in Xudur, where they will train forty local traders on entrepreneur skills and also give seed capital.

VII. PROGRESS ON LINKS TO HOST GOVERNMENT

TIS proactively updates administrations of the Federal Government of Somalia, Somaliland, and Puntland governments informed of all project plans and ongoing activities. We maintain a strong working relationship with all government partners to ensure the success, local ownership, and sustainability of project activities. Meetings between TIS and the host government include:

- **Galmudug:** TIS coordinated with the President of Galmudug, the Governor, Mayor of Gaalkacyo (Galmudug), and Galmudug ministers over Community Dialog Events and the handover of completed TIS projects.
- **Mogadishu:** TIS team coordinated with the Ministry of Interior (MOI) at the National Level in Mogadishu. The MOI discussed with TIS about priorities and expectations ahead of the district assessments of the Garbahaarey and Matabaan Districts. The MOI of the Federal Government of Somalia also sent a representative to the Garbahaarey planning session.
- **Puntland:** The TIS team attended a Sustainable Road Maintenance meeting hosted by the Puntland Ministry of Public Works and Transportation. The goal of the meeting was to fostering a better coordination mechanism between organizations that build the roads in Puntland and the government.
- **Somaliland:** TIS team conducted meetings on a monthly basis this past quarter with the Ministry of Planning (MOP). It also discussed with the MOP issues such as the repairs needed for the governor's office of Gabiley. TIS also worked closely with the Director General of the Ministry of Public Works, ensuring the quality of constructed projects.

VIII. SUSTAINABILITY

Sustainability is a key element of TIS activities. A number of activities that were supported by TIS in previous quarters have been taken over for full local ownership in this quarter. Similarly, TIS initiatives have inspired local administrations or communities to undertake their own projects to complement TIS's work.

- **Baargaal, Puntland:** The Puntland Ministry of Health and the Baargaal Municipality in collaboration with the INGO- Mercy USA for Aid and development has operationalized the Baargaal clinic built by TIS. It is now a Tuberculosis treatment center.
- **Barmadobe, Puntland:** A water committee was been established by the community to ensure the sustainability of the TIS project in Xafuun.
- **Borama and Burao, Somaliland:** Road projects in these areas were completed this quarter. TIS worked with the municipal governments of both locations to establish a weekly maintenance initiative.
- **Cadaado, Galgaduud:** Women organizations and the local administration of Cadaado rent out the TIS constructed Women Center Hall for meetings and events. The income generated is used to maintain the hall.
- **Dardaare, Puntland:** Community Education Committee in Dardare village was established by the community with TIS technical support. The committee will mobilize children from the neighboring villages in order to increase the school enrollment rate.
- **Dif, Afmadow:** The Dif local administration and the organization WAAMO work together to procure medical supplies and maternity services for the maternity ward constructed by TIS.
- **Garbahaarey:** Garbahaarey Community has pledged \$16,000 in contribution toward to put a fence outside of public secondary school currently planned by TIS.
- **Kismayo:** The Kismayo Women’s Caucus is storing and maintaining the sanitation kits (equipment) provided by TIS. The volunteer membership of women’s group has increased to 1000 members this quarter. There is a plan currently in place where the women’s group will clean the city three times a week.
- **Xudur:** Danish Demining Group (DDG) will train forty local traders on entrepreneur skills and also give seed capital once TIS has completed the rehabilitation of the market.

IX. UPCOMING REPORTING PERIOD’S WORK PLAN

Activities for the upcoming reporting period April 1, 2015 through June 30, 2015 are described in the table now.

TABLE 3: Q3 FY2015 ACTIVITIES

Region	District	Activity
Bay	Berdale	<ul style="list-style-type: none"> ▪ Completion and 100 % verification of Berdale airstrip and street light ▪ Conduct a community dialogue event for projects once confirmed of their completion.
	Baidoa	<ul style="list-style-type: none"> ▪ Street light installation and 100% verification ▪ Conduct community dialogue event for Baidoa street lights

		<ul style="list-style-type: none"> ▪ Conduct 5 days soccer tournament for 10 teams at Dr. Ayub to celebrate the success of projects competition in Bay Region ▪ Conduct training on good governance and conflict sensitive programming for local administrators and member of the peace committee, community elder, youth and women. ▪ Conduct effective communication training for local administrators to build their capacity on outreach and communication.
Galgaduud	Galgaduud	<ul style="list-style-type: none"> ▪ Recruitment and training of district staff for all 8 districts and the governor's office and procure computer. ▪ Delivery, installation and training on IT equipment for Cadaado district administration ▪ Conduct training with local administration on areas identified for capacity building.
	Balanbal	<ul style="list-style-type: none"> ▪ Community Dialogue Event handing over completed projects for the district administration and the Balanbal Secondary School ▪ Completed a Gender equity plan
Bakool	Xudur	<ul style="list-style-type: none"> ▪ Complete construction activities for all in Bakool region. ▪ Conduct training with local administration on areas identified for capacity building.
Galmudug	Gaalkacyo-Galmudug	<ul style="list-style-type: none"> ▪ Conduct community dialogue event for project in Galkacyo ▪ Procurement and delivery of garbage truck ▪ Conduct training for youth on drivers of conflict and conflict management. ▪ Recruitment and training of district staff. ▪ Conduct training with local administration on areas identified for capacity building.
Jubbaland	Kismayo	<ul style="list-style-type: none"> ▪ Commencement of section 1 road construction in Kismayo and continuing construction on section 2 & 3. ▪ Training for local journalists in Kismayo ▪ Delivery of livelihood equipment to Kismayo women caucus. ▪ Delivery of sports gear to girls and boys in Kismayo. ▪ Delivery of musical instruments to arts and culture groups in Kismayo. ▪ Gender Plan and goals especially in areas of Education, justice & human rights, Political participation, equity in distribution in resources from both Government/others ▪ Conduct training with local administration on areas identified for capacity building.
	Garbahaarey	<ul style="list-style-type: none"> ▪ Community contracting and ground breaking for four grants. ▪ Recruitment of Monitoring & Evaluation and project engineer for Garbahaarey
	Ceel Waaq	<ul style="list-style-type: none"> ▪ Completion of the slaughter slab and the meat stall, and conduct community dialogue event to hand over to the community.
	Dif	<ul style="list-style-type: none"> ▪ Deliver sewing machines ▪ Fencing of Dif primary school

TABLE 6: NEW SUB-AWARD DETAILS

Grant Number and Title	Awardee	Grant Amount (USD) / Status	Summary and Justification	Location / Latitude and Longitude	Start – End Dates
DAIBDA017-Improving the Capacity of Peace Building Stakeholders in Baidoa	Baidoa District Administration	\$20,000.00 Cleared	This grant will build the local administration’s capacity to mitigate conflict, deliver public services, and demonstrate improved and accountable governance. TIS-DAI will partner with the local administration to facilitate four three-day good governance workshops on the following topics: Conflict resolution, basic computer skills, transparency and accountability, and conflict sensitive development. By addressing the community's self-identified priorities of skills building, the local administration will demonstrate a commitment to citizens' needs. The workshops should improve the administration's governance, conflict mitigation, transparency, and service delivery skills. The overall impact of the activity should increase citizens' confidence in the local authorities.	Bay Region Baidoa District, Berdale Town Lat-3.11718 Long-43.6469	January 15, 2015-June 30, 2015
DAIDOL036-Improving the Capacity of Different Groups in Diif in Peace Building	Baidoa District Administration	\$55,595.00 Cleared	This grant will build the local capacity of Baidoa’s peace committee, the local youth organizations, the regional administration, and women groups to build peace and mitigate conflict resolution. TIS-DAI will partner with the Baidoa local administration in the procurement of office furniture and IT equipment, pipes to make basic water connections, and sports gear for the youth. By providing over 1000 backpacks for children and desks for children, the local administration will demonstrate to its commitment to youth and partners. The overall impact of the activity should increase the capacity of these key stakeholders to promote peace and mitigate conflict, while increasing citizens' confidence in the local authorities.	Bay Region Baidoa District, Baidoa Town Lat-3.12 Long-43.65	January 15 2015- May 30, 2015

<p>DAIGAR081- Improved Road Safety in Puntland through Training and Awareness Raising</p>	<p>Diif Peace Committee</p>	<p>\$49,244.70 Cleared</p>	<p>This grant will build the capacity of the local administration in Diff, youth and women group in playing an essential role in peace building and conflict resolution within the district. TIS-DAI will partner with the Diff local administration in the procurement of 7 sewing machines to be used by Diff women, fencing of an existing school in Diff with barbed wire fence, fencing of the meeting hall with barbed wire, and clearing and leveling of the soccer field, demarcation, provision of goal post, latrines and sports gear for 2 football team in Diff. The overall impact of the activity should increase citizens' confidence in the local authorities.</p>	<p>Lower Juba Afmadow District, Dif Town Lat-0.593298 Long-40.574574</p>	<p>March 10, 2015-july 31, 2015</p>
<p>DAIGAR087- Strengthening the Capacity of Local Administrations in Puntland</p>	<p>Handicap International</p>	<p>\$50,000.00 Cleared</p>	<p>This grant will increase road safety awareness among an estimated 200,000 government authorities, drivers, and citizens in Puntland. In close coordination with the Puntland Ministry of Public Works and Transportation (MOPWT), Handicap International will conduct workshops and awareness rising on public safety, with an emphasis on communities and schools along four newly-built TIS tarmac roads in in Garowe, Bossaso, North Gaalkacyo and Qardho. The project will include workshops in the four cities for government officials and key stakeholders, and an awareness campaign that includes banners, posters, leaflets, and public service announcements in the newspaper(s), and on TV and radio. The master trainer will also train three MOPWT civil servant trainers in road safety, who can replicate the training throughout the country in the future. The increased awareness should decrease road accident-related injuries, deaths, and subsequent violence. The MOPWT's role in the safety messages should improve citizens' trust in the government. The project should contribute to greater peace and stability.</p>	<p>Nugaal Region Garowe District Garowe Town Lat-8.40535 Long-48.47772</p>	<p>March 02, 2015- June 22, 2015</p>

<p>DAIGAR095- Strengthening the Capacity of the Local Administration in Galgodob</p>	<p>DDGS</p>	<p>\$246,300 Cleared</p>	<p>This grant will strengthen the human and technical capacity of local administrations of Puntland. The project will provide short-term staff--including program, engineering, procurement/administration, and M&E experts--for administrations where TIS operates. The grant will also cover the costs of those staff's transportation, communications, equipment, accommodations when travelling, and office supplies. The experts will provide the local administrations human capacity to oversee projects. The staffs will also train and offer hands-on technical assistance to existing government officials in fields of communications/outreach, M&E, procurement, and other required areas. The improved capacity of the local administrations to oversee and report on projects and to deliver public services will demonstrate the governments' commitment to constituents. Ultimately, increased access to access to public information and services should build citizens' trust in the Puntland Authority.</p>	<p>Nugaal Region Garowe District Garowe Town Lat-8.4 Long-48.48</p>	<p>January 15, 2015- January 14, 2016</p>
<p>DAIGKY009- Empowering Women through a Provision of a Women's Center- Galkayo Galmudug</p>	<p>NA</p>	<p>\$16,862.50 Cleared</p>	<p>This grant will provide staff, equipment, and training in order to improve the capacity of local government to deliver improved public services. In coordination with the local administration, TIS will recruit two staff (ideally a male and female) and provide IT equipment and supplies for the Mayor of Galdogob. These staff will dedicate approximately 50% of their time to TIS grant activities (M&E, procurement, report writing, etc.) and 50% to administration tasks. TIS-DAI has designed staff salaries (\$200/month) low enough so that at the end of one year, the local administration can absorb one or both of the staff. TIS will also provide monthly training for these district staff in finance, administration, communication and other technical areas to strengthen the local capacity. The grant is expected to improve the governments' capacity to deliver public services that should in turn strengthen citizens' confidence in the local administration.</p>	<p>Mudug Region, Galdogob District, Galdogob Town Lat-6.591878 Long-47.105324</p>	<p>February 10, 2015-december 31, 2015</p>

<p>DAIGKY010- Reviving Somali Arts through an Arts and Culture Center- Galkayo Galmudug</p>	<p>Galkacyo (Galmudug) Local Administration</p>	<p>\$117,674.82 Cleared</p>	<p>This grant will provide a women's center for the Gaalkacyo (Galmudug) community. TIS-DAI will work with the local administration and GMA to construct two offices, meeting hall, training hall, elevated water tank, perimeter wall, sports court for girls' sports, and provide equipment and furniture. The project will also support a girls' basketball game at handover. By addressing the community's self-identified priority of constructing the women's center, the local administration will demonstrate its commitment to the citizens. The center will also provide the women's organizations a safe space to engage in women's advocacy, adult education, and awareness rising. The new facility will also allow the women from South Gaalkacyo to network with women's groups in North Gaalkacyo and Galgaduud Region. The increased capacity should contribute to greater women's involvement in conflict mitigation and stability in the region.</p>	<p>Mudug Region Gaalkacyo District Gaalkacyo Town Lat-6.45365 Long-47.25521</p>	<p>February 01, 2015- October 31, 2015</p>
<p>DAIGKY012- Mitigating Youth-Driven Conflict through Awareness and Dialogue in Galmudug</p>	<p>Gaalkacyo- Galmudug Local Administration</p>	<p>\$98,202.01 Cleared</p>	<p>This grant will provide an Arts and Culture Center for the Gaalkacyo (Galmudug) community with a focus of engaging youth. TIS-DAI will work with the local administration to construct two offices, performance hall, storeroom for equipment, latrines, elevated water tank, perimeter wall, and provide equipment and furniture. The project will also assist in forming and training a board of directors to maintain and oversee the center. By addressing the community's self-identified priority of constructing the community arts and cultural center, the local administration will demonstrate its commitment to the citizens. The activities conducted in the center will also provide youth healthy alternatives—such as music, drama, poetry, art, and dance—to illegal immigration, crime, and extremism. The revival of arts and culture, and youth engagement should create greater public trust in the government. The center should serve as a connector between North and South Gaalkacyo, and promote greater stability in the region.</p>	<p>Mudug Region Gaalkacyo District Gaalkacyo Town Lat-6.45662 Long-47.35341</p>	<p>February 15, 2015-december 15, 2015</p>

<p>DAIGKY013- Proving Healthy Alternatives to Extremism in Galkayo Galmudug</p>	<p>Gaalkacyo - Galmudug Local Administration</p>	<p>\$47,000.00 Cleared</p>	<p>This grant will provide a holistic conflict mitigation intervention designed to address youth violence. TIS will partner with the local administration and Gaalkacyo (Galmudug) Women's Association (GMA) to conduct an awareness-raising campaign that includes the formation of an Arts & Culture Committee to oversee mobile theaters, school competitions, radio public service announcements, two radio talk shows, and art murals and billboards in ten target locations. The project will also provide conflict mitigation training for the GMA, two-day conflict mitigation conference, and follow-up delegation site visits to all five towns in an attempt to encourage the youth to remove the illegal road blocks. By addressing the community's self-identified needs, the local administration will demonstrate its commitment to its citizens. The strengthened skills of the GMA should help them mitigate conflict along the five towns as well as future initiatives as they arise. The awareness campaign should provide innovative solutions and alternatives to youth. The Galmudug peace stakeholders should contribute to more stable communities in the region.</p>	<p>Mudug Region Gaalkacyo District Gaalkacyo Town Lat-6.45161 Long-47.25328</p>	<p>February 02, 2015- september 04, 2015</p>
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<p>DAIGKY015- Reviving Somali Culture by Providing Musical Instruments- Galkayo South</p>	<p>Gaalkacyo Galmudug Local Administration</p>	<p>\$82,098.20 Cleared</p>	<p>This grant will convert the soccer stadium into a sports center for youth in order to counter violent extremism. TIS-DAI will work with the local administration to construct a concrete basketball court, spectators' stands, and chain-link fence around the center. The grant will also provide fifteen solar lights and provide uniforms for ten soccer teams. The project will provide organizational skills training for the Galmudug Youth for Sports organization to ensure sustainability and hold a basketball game on the new court at the handover. By addressing the community's self-identified priority of converting the soccer field into a sports stadium, the local administration will demonstrate its commitment to the citizens. The sports center will offer young Somalis healthy alternatives to violent extremism and crime. Finally the sports center should serve as a connector between youth and communities of North and South Gaalkacyo and other neighboring regions, ultimately promoting greater cohesion and stability.</p>	<p>Mudug Region Gaalkacyo District Gaalkacyo Town Lat-6.45301 Long-47.25552</p>	<p>January 27, 2015-july 30, 2015</p>
<p>DAIGLD023- Improving Local Government's Communication s and Outreach Skills in Galgaduud</p>	<p>Gaalkacyo Local Administration</p>	<p>\$18,780.00 Cleared</p>	<p>This grant will therefore provide staff, equipment, and training in order to improve the capacity of local government to deliver improved public services. In coordination with the local administrations, TIS will recruit two staff (ideally one male and one female) and provide IT equipment and supplies for the Mayor of Gaalkacyo. The staff will dedicate approximately 50% of their time to TIS grant activities (M&E, procurement, report writing, etc.) and 50% to administration tasks. TIS have designed staff salaries (\$200) month low enough so that at the end of one year, the local administration can absorb one or both of the staff. TIS will also provide monthly training for these district staff in finance, administration, communication and other technical areas to strengthen the local capacity. The grant is expected to improve the governments' capacity to deliver public services that should in turn strengthen citizens' confidence in the local administration.</p>	<p>Mudug Region Gaalkacyo District Gaalkacyo Town Lat-6.45 Long-47.25</p>	<p>January 05, 2015-january 29, 2016</p>

<p>DAIHUR008- Improving the Capacity of Civil Society and Local Government to Promote Peace</p>	<p>Gaalkacyo Galmudug Local Administration</p>	<p>\$13,235.66 Cleared</p>	<p>This grant will support Gaalkacyo (Galmudug) community with a focus of engaging and integrating youth through music. TIS-DAI will partner with the local administration to provide musical instruments for Gaalkacyo (Galmudug) artists and youth. By addressing the community's self-identified priority of delivering instruments to revive Somali music, the local administration will demonstrate its commitment to the citizens. The activities conducted by using these instruments will also provide youth healthy alternatives to violent extremism—such as music, drama, poetry, art, and dance expression. This activity will address the community's concern that idle youth in North and South Gaalkacyo will otherwise engage in human trafficking, crime, and extremism. The revival of the musical arts and culture should create greater public trust in the government. Finally, the instrument should serve as a connector between North and South Gaalkacyo, and neighboring regions, to promote greater stability in the region.</p>	<p>Mudug Region Gaalkacyo District Gaalkacyo Town Lat-6.45301 Long-47.25552</p>	<p>January 10, 2015-march 30, 2015</p>
<p>DAIKIS009- Promoting Peace through Training for Journalists and Youth in Kismayo</p>	<p>DDGS</p>	<p>\$15,267.50 Cleared</p>	<p>This grant will therefore help to strengthen the capacity of officials from eight administrative offices in Galgaduud. TIS-DAI will bring a USAID-funded media expert from the central Ministry of Information in Mogadishu to conduct a two-day communications and outreach workshop for government officials. The enhanced skills should help officials begin to more effectively conduct outreach to constituents, engage the media, and communicate more effectively across sub-clan and political divides. The thematic workshop conducted by a respected non-partisan central government media expert should go a long way toward improving communication with Mogadishu. Finally, the improved communication skills of the Galgaduud Regional and local governments should improve the relationship with citizens; enhance public accountability, transparency and access to information.</p>	<p>Galgaduud Region Dhuusamareeb District, Dhuusamareeb Lat-5.320906 Long-46.23061</p>	<p>February 25, 2015-May 15, 2015</p>

<p>DAISOM041 - Strengthening the Capacity of Local Administrators in South Central</p>	<p>Ministry of information- Somaliland</p>	<p>\$63,603.50 Cleared</p>	<p>The Ministry of Information and National Guidance is one of the oldest government institutions in Somaliland. The Ministry of Information has the mandate for information dissemination, public outreach and increasing dialogue on peace and development through Radio and Television programs. 2012 to 2014 the TIS program invested in rehabilitating five offices and recording studios in the Ministry of Information compound, in addition to procuring media equipment. This initial support helped the ministry expand their radio and television programming outreach through live interactive programs touching on some of the most critical issues of concern to Somaliland youth, women and the public at large. To increase the impact of these initiatives, the Ministry has requested that TIS support them with additional media equipment procurement and complimentary capacity building support for Ministry staff. The anticipated outcome of this activity is the increase the capacity of the Ministry of Information in their efforts to increase citizen-government dialogue and public outreach on the most pressing socio-economic issues in Somaliland. The overall impact of this activity will be to increase public confidence in governance.</p>	<p>Woqooyi Galbeed Region, Hargeysa District Hargeysa Town Lat-9.57 Long-44.06</p>	<p>January 05, 2015-june 12, 2015</p>
	<p>Xudur Local Administration</p>	<p>\$48,115.00 Cleared</p>	<p>This grant will build the capacity of the local administration and civil society to promote peace in Xudur. TIS will partner with the local government to provide equipment, furniture, and supplies to these peace building stakeholders. By addressing the community's self-identified needs, the administration will demonstrate its commitment to citizens' priorities. The equipment, furniture, and supplies will strengthen the partners' capacity to promote peace and mitigate conflict. The sports equipment will provide youth healthy alternatives to violent extremism. The overall impact of the activity should increase citizens' confidence in the local authorities.</p>	<p>Bakool Region Xudur District, Xudur Town Lat-4.07 Long-43.53</p>	<p>March 10, 2015-june 30, 2015</p>

<p>Ministry of Social Affairs - Jubba Administration</p>	<p>\$19,900.00 Cleared</p>	<p>This grant will strengthen the capacity of local journalists, media outlets, and youth. TIS will partner with the Jubbaland Ministry of Social Affairs to provide two workshops in media ethics & professional journalism standards, and youth's role in good governance and peace building. The workshops will provide skills for freelance journalists and media professionals to report responsibly according to international standards, and for youth to dialogue with government within an environment of respect. This platform should provide government an opportunity to exercise the skills they learned in the TIS government media outreach training in November 2014. The government engagement of youth should help to counter the pull factors of violent extremism. The workshop will encourage journalists to develop a voluntary journalism code of ethics. Greater media professionalism and accountability should also create greater access to public information. The overall impact of the project should create greater dialogue and trust, and contribute to greater stability in the Jubbaland Region.</p>	<p>Lower Juba Region, Kismayo District Kismayo Town Lat-0.21 Long-42.32</p>	<p>February 04, 2015-May 31, 2015</p>
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	DDGS	\$578,250.00 Cleared	<p>This grant will strengthen the human and technical capacity of the governments of Baidoa, Belet Weyne, Dhuusamareeb, and Galmudug. The project will provide short-term staff--including program, procurement/logistics, engineering, and M&E experts--for all these administrations based out of three hubs (Baidoa, Dhuusamareeb, and Gaalkacyo-South). The grant will also cover those staff's transportation, communications, equipment, accommodations when travelling, and office costs, when required. The experts will immediately provide the governments an influx of human capacity to oversee projects. The staffs will also train and offer hands-on technical assistance to existing government officials in fields of communications/outreach, M&E, procurement, and other required areas. The improved capacity of the local administrations to oversee and report on projects and to deliver public services will demonstrate the governments' commitment to constituents. Ultimately, increased access to access to public information and services should build citizens' trust in the Somali Government.</p>	<p>Galgaduud, Dhusamareeb Lat-6.81 Long- 47.45 Bay, Baidoa Lat- 3.11, Long43.64 Mudug, Gaalkacyo Lat- 5.32, Long-46.22</p>	<p>January 15, 2015-january 14, 2016</p>
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XI. ACTIVITY ADMINISTRATION

PERSONNEL

Within the last quarter, three staff members and one intern resigned. Of the three staff who resigned, all moved onto promotions with other international organizations. TIS-DAI hire five new staff members during the period and internally promoted two staff linked to the ongoing strategy to build internal capacity, retain staff, and develop careers as project needs expand.

New Staff Joining TIS Team

Position	Name	Start Date	Office
HR/Admin Officer	Agnes Mutua	12 January 2015	Nairobi
Receptionist/Office Assistant	Stellah Mumbua	11 February 2015	Nairobi
Consultant - Gender Expert	Khadijah Ibrahim	15 January 2015	Nairobi
Intern	Mohamed Omar Ahmed	30 March 2015	Garowe

Staff Separations

Position	Name	Start Date	Office
Intern	Francis Karanja	10 February 2015	Nairobi
Operations Specialist	Alina Mutua	22 February 2015	Nairobi
Grants Manager	Joseph Okanga	17 March 2015	Nairobi
M&E Officer	Fadumo Mumin	22 February 2015	Hargeisa
Intern	Francis Karanja	10 February 2015	Nairobi

Staff Promotions

Position Change	Name	Effective Date	Office
Project Advisor/Engineer - Senior Project Advisor/Engineer	Mohamed Haile	25 February 2015	Dhuusamareeb
Project Advisor/Engineer - Senior Project Advisor/Engineer	Abdi Hussein	25 February 2015	Kismayo

Challenges:

We faced two main challenges with staffing and recruitment this quarter.

- Filling the M&E Manager position in Nairobi has been a challenge despite advertising several times.
- Remote recruitments in Somalia have also proved difficult. Attracting qualified candidates and coordinating interviews in remote locations has proved challenging. TIS-DAI has been expanding our recruitment reach, including using websites more widely and posting advertisements locally.

Annex I: List of Deliverable Products

This Annex includes all products and deliverables that were produced during the reporting period. The documents can be found at their respective Dropbox link, where listed.

Planning Session Reports:

- Garbahaarey

https://www.dropbox.com/sh/goj8hgpd9gwo9np/AAB_GjB-yiFPZNOAhUSN6J5Xa?dl=0

District Assessment Reports:

- Garbahaarey
- Mateban

<https://www.dropbox.com/sh/dvdy9pgs8zjagr4/AABMN6lcM909ZrAwTau-a56Ta?dl=0>

Snapshots, submitted to USAID:

- Road Improves Security and Economic Opportunities for Citizens of Bossaso
- Improving Gender Equity through Girls' Basketball in Puntland
- Repaved Road Improves Livelihoods for Somali Youth in Burao

https://www.dropbox.com/sh/b9I5rlelyx4mjez/AACJlFH3udZS6_PtazA5M7l_a?dl=0

Community Dialogue Events (CDEs):

- Report from CDEs in Garowe, Burtinle, Bossaso, Dhahar, Qardho and Gaalkacyo Galmudug

<https://www.dropbox.com/sh/z37jvu63hly68oe/AACveElou5Vzbi3ll4ffEtoma?dl=0>

Other Reports:

- Revised TIS-DAI Procurement Manual