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# USAID/Somalia—Transition Initiatives for Stabilization (TIS)

## Quarterly Progress Performance Report *FY 2015, Quarter 3* *(April 1 – June 30, 2015)*



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**Transition Initiatives for Stabilization (TIS)**

**FY 2015 Q3 PROGRESS REPORT**

April 1 – June 31, 2015

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## Acronyms and Abbreviations

ASWJ	Al Sunna Wal Jamaa
AMISOM	African Union Mission to Somalia
BOQ	Bill of Quantities
CCN	CCN - Cooperating Country National
CDE	Community Dialogue Event
CLIN	Contract Line Item Number
COR	Contracting Officer Representative
DAI	Development Alternatives Incorporated
DC	District Commissioner
EMMP	Environmental Mitigation and Monitoring Plan
FGoS	Federal Government of Somalia
GAR	Projects Implemented in Puntland state
GLD	Projects Implemented in Galgaduud region
GNDR	Gender Indicator
GO	Grants Officer
GUC	Grants Under Contract
HGA	Projects Implemented in Somaliland state
HO	Home Office
INGO	International Non-Governmental Organization
LAT	Latitudes
LONG	Longitudes
MCH	Maternal and Child Health
M&E	Monitoring and Evaluation
MP	Member of Parliament
MPWH&T	Ministry of Public Works, Housing and Transport
SC	South Central Somalia
SOM	Projects Implemented in all of Somalia/No specific region
SSU	Stabilization Support Unit
TAP	Transition Activities Pool
TCN	Third Country National
TIS	Transition Initiatives for Stabilization
USAID	United States Agency for International Development
USG	United States Government

## **I. TIS EXECUTIVE SUMMARY**

### **Situation Update**

The Transition Initiatives for Stabilization (TIS) project is designed to seek creative and flexible programming to address community and local government self-identified needs in Somalia. TIS works closely with local government entities in Somaliland, Puntland, and South Central Somalia, in a rapidly changing political environment. In the past quarter, many changes occurred in the political landscape of Somalia. In May 2015, the Interim Jubbaland Administration (IJA) formed a regional assembly, which the Federal Government of Somalia (FGoS) national assembly rejected one month later, causing IJA to sever relations with FGoS. In June 2015, a Central State Formation convention was held in Cadaado with the assistance of the FGoS. The convention concluded with former FGoS Minister for Interior and Security, Abdikarim Hussein Guled, elected as the president. Leadership of the Central State and Puntland Administration subsequently exchanged media barbs, whereby the Central State delegates claimed territory in the northern, eastern, and western portions of Mudug, which Puntland considers its territory as per the Puntland constitution. The Puntland Administration responded with threats to cut off relations with the FGoS. On 1 August 2015, Puntland will celebrate the 17<sup>th</sup> anniversary of its establishment in 1998. Relative peace and stability continue to prevail despite political, economic and security challenges. Some of these challenges include the Puntland Administration's failure to pay civil servants and security personnel salaries for several months, leading to protests and defection of soldiers from the Puntland government.

### **Achievements**

By the end of June 2015, TIS had administered 354 grants valued at \$26,334,186.60 of which 261 grants worth \$15,960,007 were completed or closed. Sixty-five grants worth \$8,767,050 are under implementation, and 27 grants valued at \$1,607,129 remain in the design phase, pending submission to, or approval of, USAID. In this reporting period, TIS facilitated 17 events, in which 2917 people from the community and government participated. Events held in the quarter included five community dialogue events (CDEs), one consensus-building meeting, and five workshops for a government entities and communities. TIS also supported three new sub-national government entities by strengthening their capacity to deliver public services. TIS improved the livelihoods of 653 citizens through infrastructure projects and livelihood skills training courses

### **Programs Update**

During this period, TIS applied a tailored set of engagement criteria and a modified operational approach for rapid response programming. TIS dedicated approximately \$1 million for USAID's new Strategic Response Fund (SRF), almost exclusively for South Central. TIS did set aside SRF funds (\$200,000) for Galgala, Puntland, to support the region once accessible. Since security did not improve in this area, however, TIS reassigned these funds to Bossaso.

### **Challenges**

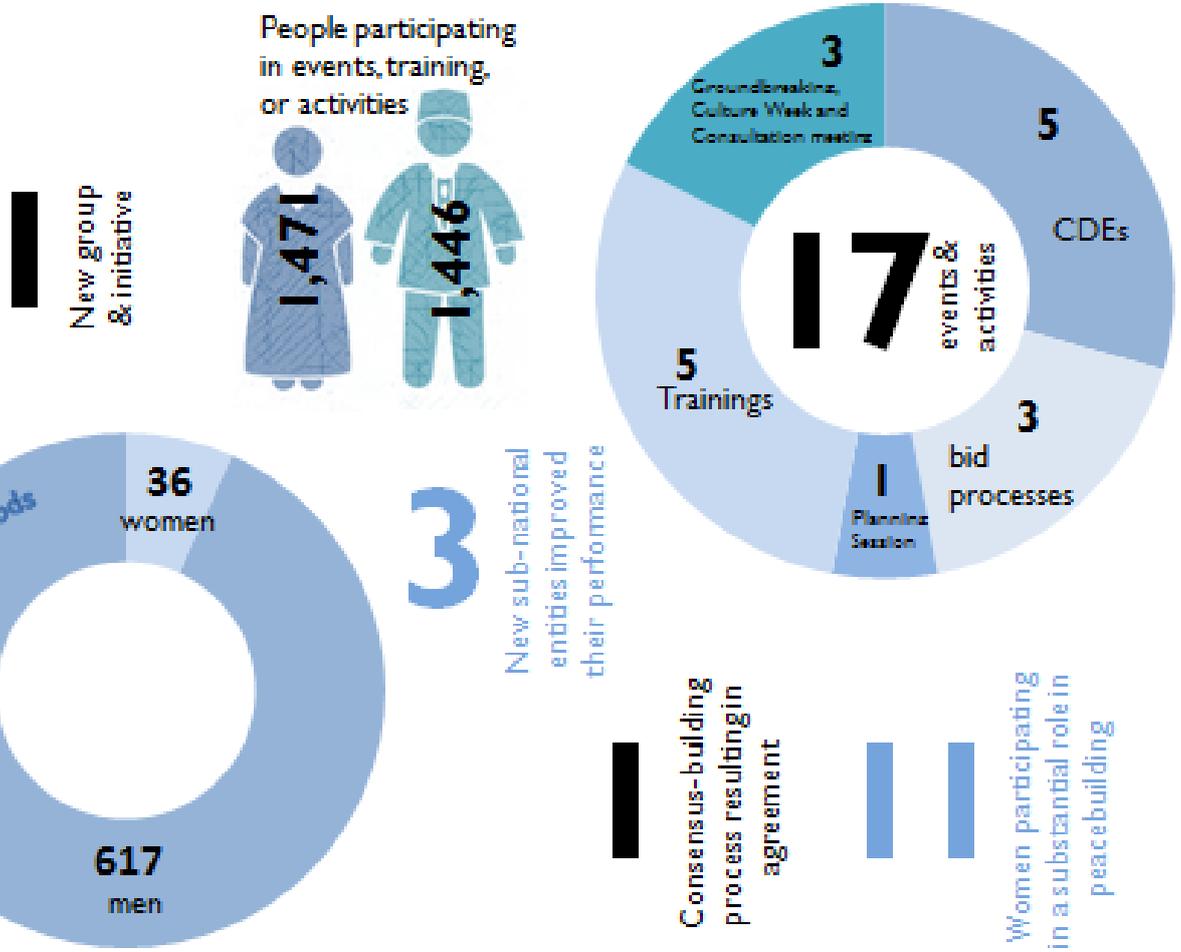
Security remains a continual challenge. Reduced access due to Al-Shabaab activity in areas such as Xudur and Bardale have increased operational costs. Al-Shabaab militants carried out an attack at the Dhobley borehole drilling site, killing three security officers, as well as injuring one of the workers at the site. The work continues despite this setback. Road construction in Kismayo has faced delays due to lack of availability of heavy equipment during the mobilization period.

### **Plans for Next Quarter**

Next quarter, TIS plans to increase confidence in all levels of governance through the delivery of targeted, strategic interventions that improve service delivery for six governors offices (Bay, Bakool, Hiiraan, Galmudug, Gedo, and Lower Jubba,) , three ministries (Interior, Finance, Women and Family) of the Interim South West Administration (ISWA), and Central State. TIS will continue expansion into Garbahaarey, Matabaan, and Galdagob. TIS will document lessons learned in a

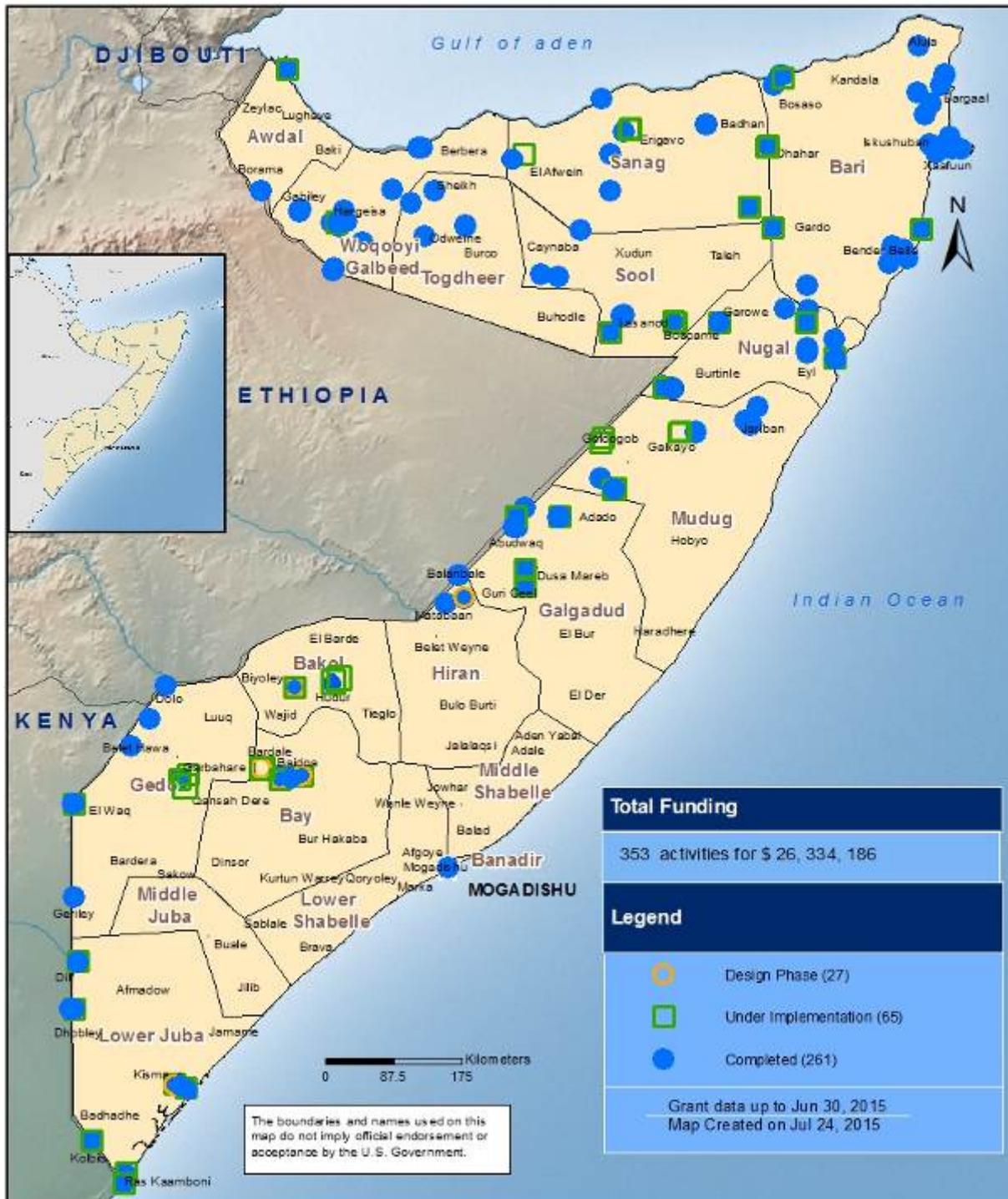
consolidated manual, and capture and highlight impact in three-minute videos, weekly reports, Snapshots, and Focus Group Discussions (FGDs).

# TIS-QUARTERLY IMPACT SNAPSHOT (INFOGRAPH)



**GRAPHIC I: TIS ACTIVITY SNAPSHOT**

**USAID TIS- DAI Activities Across Somalia**  
**Overview: March 2011 - June 2015**



## II. KEY ACHIEVEMENTS (QUALITATIVE IMPACT)

### A. INCREASE CONFIDENCE IN ALL LEVELS OF GOVERNMENT THROUGH THE DELIVERY OF TARGETED, STRATEGIC INTERVENTIONS THAT IMPROVE SERVICE DELIVERY

Among the greatest obstacles to stability in Somalia are lack of public services, weak government institutions, and citizens' lack of trust in their government. In order to overcome these obstacles, local governments must demonstrate improved capacity to deliver services and perform essential functions. TIS programming is designed to build community consensus, strengthen government outreach and engagement of communities, and improve public service delivery.

#### A.1. IMPROVED PERFORMANCE OF LOCAL GOVERNMENT

The process of strengthening trust between local governments and their constituents is premised on their capacity to deliver quality services to citizens. As a result, TIS promotes local administration engagement with citizens in the planning, decision-making, and monitoring processes to ensure that government is responsive to the community's needs. Moreover, TIS activities strategically strengthen the delivery of quality of services through provision of public infrastructure, equipment, and improved skills.

##### A.1.1. Government Administration Infrastructure and Equipment

This quarter, TIS infrastructure, such as public offices, social halls, and courts, helped the government better reach and serve constituents. We also procured furniture, goods, and equipment to help administrations better serve citizens' needs. These structures frequently provide government officials offices and meeting space to conduct their daily business and fulfill their mandate, while offering community members safe space for dialogue, conflict mitigation, and engagement with their public leaders. The following examples highlight how infrastructure and equipment improve public service delivery and strengthen trust.

##### Administration Block Increases Public Confidence in Local Governance in Gaalkacyo-Galmudug

More than twenty years of civil war, including Al-Shabaab's reign, left a dilapidated district administration block, weak government capacity to deliver public services, and a disconnect between government and its constituents. Citizens felt they had no venue to meet and engage public servants. "It was very hard to find local officials whenever you have an issue to discuss because of lack the of administration block," said, Hussein Ali Kahin, a local citizen.

In a planning meeting held in May 2014, citizens identified the need to construct and furnish the local administration compound as a stabilization priority. Three months after completion, citizens are realizing the benefits of the newly constructed offices. "Things are different now. We have administration offices that we can seek services like, land registration issues and garbage collection."

The newly constructed offices have also increased citizens' confidence in the local government because they see the government



Gaalkacyo Mayor meets with the community members in USAID constructed administration building

as more efficient and responsive. Habiba Rashid Elmi, an entrepreneur and a mother of three, said, “The new facilities have increased our local administration’s level of services that they offer. They are now faster in responding to our issues and provide solutions to our problems faster.”

USAID has constructed or rehabilitated and supported more than forty-five local and regional administration blocks, serving more than 1.5 million citizens across Somalia. Support to local government facilities, contributes to USAID stabilization goals by increasing public service delivery and enhancing citizens’ trust in government.

### **Administration Offices Improve Public Service Delivery in Belet Xaawo**

After the collapse of the Somalia’s government in 1991, Belet Xaawo, located in the Gedo Region of Somalia, suffered from incursions and terror attacks by different groups, including sub-clans and Al-Shabaab. In the past, citizens had little trust in local government because it failed to deliver public services, collect taxes, or support economic growth. Without offices, the administration struggled to even meet constituents. Citizens recall the difficulty in engaging their government. “We had no functional local administration office where we could raise our issues and engage the administrators,” said Mohamed Abdi, a local citizen. Halane Qasim, a businessman, recalls how hard it was to even get a business license. “It was tough to do business due to the lack of a government office that regulated business license and collected tax,” he said.



Citizens of Belet Xaawo mill around outside of administration block before meeting with the local administration

During a planning session in 2011, citizens requested that USAID rehabilitate and furnish the Belet Xaawo district administration offices in order to provide a safe space where citizens could meet, discuss sensitive issues with their local government, and secure public services. More than two years after completion of the administration block, citizens regularly visit the government. Halane Qasim said, “Things have improved for the local community and administrators. We now have a place where we can go discuss issues, and receive services such as [documentation for] land ownership... Now since the local government is functional and has offices, they provide [business] guidelines, tax businesses, and give official receipts that protect us from undue taxation within the town and outside when transporting goods to neighboring villages.”

The newly rehabilitated offices have also increased citizens’ confidence in the local government on service delivery and quick response to citizen’s issues. Anab Hassan, a citizen of Belet Xawa said “Since the completion of the offices, the work done by local offices is quite quick and efficient. As a community, we are very happy and satisfied with the public service delivery, as well as its work on community peace efforts and reconciliation.”

### **Courthouse Helps Restore Rule of Law in Galmudug**

After many years of conflict in the Galmudug Region of Somalia, coupled with a lack of a government, lawlessness became a source of conflict and instability. Since its creation in 2005, the Galmudug Administration located in South Gaalkacyo lacked a formal judicial administration system. As the civil war destroyed government buildings, court officials operated inside police stations with no court room or offices for judges. Nur Hassan Ali, a criminal investigation officer responsible for registering court proceedings, said, “Before there was no room for judges and court officials to sit and work. It made our jobs very difficult and unorganized. Without resources we were ineffective and could not operate, leaving many crimes unpunished, and conflicts continuing.” Abdiqani Hassan

Mohamoud, a citizen of Galmudug also recalls the problems previously facing the court system. “Before when I faced a problem and would seek help from the justice system, I would wait for a very long time before I could see a judge. There was no place to sit down, and filing cases was a difficult process. This was very discouraging to me and others in the community, who would have to solve our issues outside the court, sometimes causing more violence and conflict. ”

In April 2014, USAID held a planning session in Galmudug. The citizens identified the need for a regional courthouse to promote peace and stability in the region. USAID responded by constructing six rooms and a courtroom.



Three judges during a court hearing inside USAID funded Galmudug courthouse

Since its completion in February 2015, the courthouse has helped restore rule of law in Galmudug. The government added three additional judges, and more and more community members are turning to the justice system to settle disputes, and seeking legal services instead of taking law into their own hands. Mohammed Ma’alim Ali, one of the judges working in the Galmudug Courthouse, said, “There has been an eighty percent increase in our workload since the completion of the courthouse. Before we used to handle only four cases per day but now we handle as many as fifteen cases. Most cases we solve deal with land disputes. It is a big issue that leads to violence and conflict among the community if not dealt with properly. We also have cases of family issues such as divorce, dowry, and child custody.”

The reinstatement of rule of law is also restoring citizens’ confidence in the government. Abdiqani Hassan Mohamoud, a local herder, turned to the judicial system to settle theft of his herd. “I came here today to settle an issue that was important to me using the justice system. Whereas, previously I felt the need to go and confront the person who stole my herd, coming here today and having the court rule that I get my eight goats back, I feel happy. It has restored my confidence in the government’s ability to protect the citizens and uphold justice.”

The restoration of state justice has also reduced conflict. Judge Mohammed Ma’alim said, “This is a real government court like the one I used to know. This building brings back memories of how the court system used to operate before the collapse of our government. In the three months of operating in the new structure, we managed to solve 490 cases, and there has been a drastic decrease in the number of conflicts in Galmudug.”

USAID has constructed two courthouses in Gaalkacyo and Dhusamareeb, benefitting approximately 280,000 citizens. TIS courthouses contribute to USAID’s stabilization goals in Somalia by increasing citizens’ confidence in the government, mitigating conflict, and restoring rule of law.

### **A.1.2. Performance Improvement Training for Government Officials**

TIS and local administrations realize that improving capacity to engage citizens and to deliver public services requires more than physical space, furniture, and equipment. Government officials require communications, technical, and governance skills. To complement investments in infrastructure, TIS also provides training to government staff so that they are better able to provide public services,

thereby strengthening trust and confidence by the community. The stories below highlight TIS capacity building activities that have improved performance, service delivery, and trust in government.

### **Workshop Builds the Communications Skills of 24 Officials in Galgaduud**

Lack of confidence in the local government’s capacity to deliver services remains a challenge in Galgaduud. The government lacks the skills to conduct simple tasks, such as writing formal letters, communicating with citizens, and recording and producing official documents. Task with maintaining law and order, and mitigating sub-clan conflict, officials frequently fail to effectively reach out to constituents, engage the media, and communicate effectively across clan lines to other regional administrations, and with the central government.

In order to strengthen the capacity of the local officials in the Galgaduud Region, USAID organized a two-day communications workshop for 24 officials from seven administrative district offices and the governor’s office in Galgaduud. TIS conducted the workshop in the USAID-funded Dhusamareeb district hall.

Amina Tahliil, a staff member in the Dhusamareeb district administration, said, “Previously the administration did not have a hall where they could conduct meetings and workshops and it was hard for us to conduct training for the local administration staff... Now, however, we are very happy that we can learn various communications and outreach skills in our own hall in order to improve our public service delivery.”

Beyond the skills development itself, the workshop had an additional benefit of improving the relationships between the various administrative officials, who themselves hail from different clans, sub-clans, and political alignments. For the first time, various heads of the districts and the governor’s administration sat in the same room to discuss issues related to peace and stability of the entire Galgaduud Region. Given some of the struggles with Central State Formation at the time, the fact that the Cadaado administration attended the sessions demonstrated a sense of optimism. In addition, the trainer who facilitated the workshop was a communications expert from the Ministry of Information of the Federal Government of Somalia (FGoS), which added an element of central government coordination.



Workshop participants take part in two day capacity building training for government officials from Galgaduud

Abdirizak Ali, Cabudwaaq Deputy District Commissioner, said, “It is my hope that the skills we acquire in this training will help us effectively communicate among ourselves and with the citizens, to ensure that peace and stability throughout Galgaduud using the communication skills we learnt.”

The enhanced skills training should help officials contribute to USAID’s stabilization goals for Somalia by more effectively conducting outreach to constituents, engaging the media, and communicating messages of peace and social reconciliation across sub-clan and political divides. The communications skills should also help Galgaduud officials improve their relationship with constituents, mitigate

conflict more effectively while enhancing public accountability and transparency, and improving citizens' access to information.

## Road Safety Training Promotes Peace in Puntland

The vast majority of accidents in Puntland occur on tarmac roads, where drivers speed and drive recklessly, due to lack of law enforcement and speed regulation. Moreover, accidents often lead to deaths, subsequent violent retaliation, and serve as a major obstacle to peace and stability in Puntland. Samsam Sheik Hassan, a resident of Gaalkacyo, said, "Many drivers are not licensed, and most citizens are not fully aware of the risks of bad driving. The government lacks the capacity to prevent accidents from happening, and a big improvement to road safety is very much needed to save lives."

To promote road safety, USAID has engaged Handicap International to support the Puntland Ministry of Public Works and Transport (MOPWT) and Puntland Highway Authority to conduct a three-month capacity building and awareness raising campaign designed to increase road safety awareness among an estimated 200,000 government authorities, drivers, and citizens in Puntland who live along the four newly-built TIS tarmac roads in Garowe, Bossaso, Gaalkacyo, Qardho. This week, an expert trained 24



Workshop participants discussing road safety issues during training

participants, including three MOPWT civil servant trainers, who will serve as permanent road safety trainers to replicate the training throughout all districts of Puntland.

Ali Qasim, a participant trainee and the director of Puntland Road Safety Department of the Puntland Highway Authority, said, "This training is a life saver. In recent years car-related injuries and deaths in Puntland have increased, and citizens have not had access to road safety. This workshop is going to help us greatly." Abshir Saeed, another participant in the workshop and a previous victim of a car accident, added, "I'm disabled now because in the past I wasn't mindful of the risks associated with driving a car, including not wearing a seat belt. My car flipped over because of a curve that did not have a proper warning sign. Now, I understand the risks and I want to help others avoid making the same mistakes. After this training I hope to mobilize other citizens to improve road safety."

Participants discussed overall road safety issues, speed management, pedestrian safety, training techniques, and finally devised strategies to improve road security in Puntland. The participants acquired driving skills, including the Six E's of road safety: Engineering, education, enforcement, evaluation, emergency response, and engagement.

The trained mobilizers will conduct community outreach workshops in their four districts. They will increase village level awareness by training 20 people, ranging from teachers to village committees and women's groups. The mobilizers will equip participants with promotional materials, such as posters, banners, leaflets, and booklets. In the next three months, the trainees of this workshop will engage and educate a target group of over 1,000 people. Qasim said, "I believe if the target group of over 1000 people is reached in the next three months, the risk of car accidents in Puntland will decrease drastically... and more people will be safe."

This capacity building and awareness campaign—designed to reach 200,000 beneficiaries over the next three months—should improve citizens' trust in the government to promote road safety and

contribute to USAID’s stabilization goals in Somalia through increased trust, government visibility, and public service delivery.

### **A.1.3. Improved Public Education Services**

The performance of government facilities, including schools, health centers, and markets, to deliver basic services to citizens serve as benchmarks for the effectiveness of government. Citizens view an administration’s ability to provide access to basic education, for instance, as one of the most critical services that a nascent administration can provide. TIS helps local governments across Somalia establish public education by building and furnishing primary and secondary schools. Below is an example of how TIS contributes to improved trust in local government through education.

#### **Reducing the Appeal of Extremism through Education in Abudwaaq**

After the collapse of the Somali government in 1991, conflict destroyed the schools in Abudwaaq. Clan militia turned the Shire Jama Secondary School into a military base. In 2003, the Abudwaaq community rehabilitated and reopened the Shire Jama Secondary School, but the limited classrooms could not meet demand, leaving many children out of school and at risk.

Falastiin Abdullahi, a parent and a community activist, said, “As a parent, I was worried about my children’s future. When they could not attend school due to overcrowding, I was afraid that with the free time they would become involved in criminal activities or join extremist groups.”



Students sit in a newly-constructed classroom

The overcrowded and poorly-ventilated classrooms made it difficult for students to focus on their studies. It was particularly

difficult for young girls, who often chose to remain home instead of sitting in cramped conditions close to boys. Asho Hassan, age 12, remembers what it was like. “As a girl, it was very hard to attend classes the whole day. It was uncomfortable and hot in our school uniform. There were also so many students that we would have to sit up to five students on a small bench,” she said.

In May 2014, the citizens requested that USAID construct and furnish three additional classrooms for their school in order to provide youth access to basic education and reduce the appeal of violent extremism. The new classrooms—completed and furnished in February 2015—are well-lit, better ventilated, more spacious, and more conducive to learning.

Asho said, “Things are much better at my school now. We now sit in pairs and are very comfortable. I don’t miss any classes.” Mahad Abdikafi, also a student at Shire Jama, said that his new classroom made him more motivated to learn. “Since the completion of the classrooms, I wake up excited every morning to attend. It is my hope that I shall finish secondary school education in comfort, because my next grade is also in a new classroom.”

Falastiin no longer worries about her children being lured into crime and violent extremism, and credits the new classrooms to the local government. “As parents, we are very happy about the new classrooms. After the classrooms were completed, my children who were previously out of school, saw their friends attending the newly renovated school, and wanted to attend too. I want to truly thank my district administration for the decision to invest in education.”

Basic education continues to be one of the most important tools to prevent extremism, reduce poverty, and increase the stability in Somalia by providing idle youth access to education. The Shire Jama Secondary School alone now hosts more than 1000 students from the different districts. USAID has constructed or rehabilitated 18 schools and provided support to three others serving more than 3000 students across Somalia. By engaging youth in government-supported education, providing healthy alternatives to violent extremism, and increasing trust in government, TIS is supporting USAID stabilization goals in Somalia.

#### **A.1.4 Construction and Rehabilitation of Transportation Infrastructure**

TIS has invested in transportation infrastructure this quarter. Newly repaved roads increase public trust in local government to link smaller villages to larger hubs of markets and health services, and to improve security, traffic safety, trade, and economic development. The rehabilitation of airstrips also opens up communities to new economic opportunities. The examples below highlight how transportation infrastructure can counter violent extremism.

##### **Kismayo Road Restores Confidence in the Local Government**

In March 2014, citizens asked USAID to rehabilitate 15.8 kilometers of road in order to curb violent extremism, stimulate the economy, and promote community cohesion among five different communities. Ahmed Jama, a resident of Kismayo, said, “This road to the airport has been the lifeline of Kismayo since I can remember. Over the years it has deteriorated and at times become dangerous due to the explosives that can be planted.”

USAID responded by partnering with the local government to address citizens’ needs, and on 1 April 2015, the Mayor of Kismayo officially marked the ground breaking of the road. Just two months later, while still under construction, the road is building hope among citizens. Dahir Warsame, a shop-owner along the road, said, “Seeing the progress of construction so far has put a lot of hope in me. Where it was before very rough and dusty, it is now a clean and smooth road.”

The local government is taking an active role in not only overseeing the construction, but engaging with constituents. The Mayor of Kismayo, Ibrahim Yussuf, said, “The road construction is currently moving along on schedule. By staying aware of these activities, as a local government, it has connected us with our citizens and allowed us to express our dedication to deliver the expectations of the people and restore their confidence in us.” This strategy appears to be working. “With the completion of this project, I am happy to say that the beauty of my city will be restored. I want to thank my government and TIS for giving us this opportunity,” said, Dahir Warsame.



USAID road being used while still under construction in Kismayo

This road will contribute to USAID stabilization goals in Somalia by improving livelihoods and development, reducing Al-Shabaab’s ability to plant IEDs, and restoring confidence in the government. TIS have invested in more than 86 kilometers of road benefitting roughly 5 million people across Somalia.

## Rehabilitated Airport Stimulates Economy and Provides Youth with Alternative Livelihood Opportunities in Dhuusamarreeb

Dhuusamarreeb, located in the Galgaduud Region of Somalia, has suffered through years from clan conflict and violent power struggle between opposing forces, including Al-Shabaab and Ahlu Sunna Wal Jamaa (ASWJ). Instability destroyed government facilities, including the regional airport. It also reduced mobility for citizens of Dhuusamarreeb, imposing isolation, and restricting the flow of critical goods and services. Residents of the community suffered greatly under these conditions, market activity stalled, and businesses suffered significant economic losses contributing to unemployment.



Passengers board a plane at USAID-rehabilitated airport in Dhuusamarreeb

Without jobs, the youth fall victim to crime, drug abuse, and recruitment by extremist groups, such as Al-Shabaab. Ali Jamac, a local businessman and community elder from Dhuusamarreeb, said, “Business was very tough and risky before the airport was rehabilitated. We had to travel by car to neighboring districts, sometimes as far as Gaalkacyo, before boarding a plane to travel to Mogadishu and other business hubs in the country. The roads were risky and time consuming. Sometimes we could not travel at all due to inter-clan conflicts in the region.”

At a planning session in April 2013, the community requested USAID to rehabilitate the regional airport as a stabilization priority. Today, nearly a year after completion, citizens recognize the difference that the airport makes. One government official, for instance, Moalim Abdirahman Gedadorow, said, “Since the completion of the airport, government officials can now easily travel to districts across the region as well as to Mogadishu because of the increased availability of flights. As compared to before, travel is safe for district officials who can now avoid the dangerous ambushes and landmines on the roads.”

Business is also flourishing. New businesses have emerged in the town as demand for goods and services have increased with the continuous flow of people coming to the district. The increased stability has also allowed for the return of diaspora populations. In return, diaspora have invested in the district and employed many youth. Youth across the district now have better livelihood opportunities as employees of local businesses. Nuur Hussein, a local business man who once lived in Sweden, now owns several businesses in Dhuusamarreeb. He said, “Since the construction of the airport, I have witnessed an increase in business activity in Dhuusamarreeb. I have opened another shop, where I sell houseware and hired three youth. The airport has also opened up this region to inter-district trade as well as cash flow to and from Mogadishu and other major business centers, making it much easier for me as a business owner to sell goods.”

USAID has constructed or rehabilitated two airports in Bardale and Dhuusamarreeb, which serve an estimated 88,000 Somali citizens in the two cities. The two airports contribute to USAID’s stabilization goals in Somalia by stimulating the economy, increasing public trust in local government, and improving livelihoods for Somali youth.

## **A.2. CONSENSUS-BUILDING RESULTING IN AGREEMENT**

The TIS's consensus-building sessions bring together members of different clans and sectors of society—including government, youth, women, elders, religious leaders, and business leaders—to set aside differences and reach an agreement on priorities and projects that will benefit the entire community. The TIS process provides a platform for inclusion, respect, and voicing opinions that ultimately strengthen trust among different community members that may have had little tolerance for one another before the first meeting. The resulting agreements, based on community consensus, help to increase public trust and confidence and government.

### **A.2.1. Stabilization Planning Sessions**

TIS planning sessions serve as the point of departure for a longer process of coordination and consensus—they are only the first step along the path of implementation, monitoring, and handover of TIS projects. The planning sessions are critical because this is the point at which the community and government come together to select and prioritize stabilization projects. During this reporting period, TIS facilitated a planning session in Matabaan.

#### **USAID Planning Session Improves Women's Participation in Decision-Making in Matabaan**

Matabaan is the fourth largest city in Hiraaan Region located along the border of Galgaduud. Liberated from Al-Shabaab in 2010 by the Somali National Forces and the local people, the effects the extremists' rule remain visible. Al-Shabaab excluded women, for example, from public offices and restricted their voice in community planning. Xawo Xasan Cali, a member of Matabaan Women's Association, said, "Under the rule of Al-Shabaab, women had to stay at home and were not allowed to participate in any decision-making processes. We felt left out and not fully part of the society."

On 9 June 2015, TIS conducted a three-day planning session in Matabaan. More than 25 members of the community, including women, youth, local leaders, business community and elders came together to learn about TIS methodology and program objectives, assess local drivers of conflict, and identify projects that can contribute to stabilization in the region.

Following the three day dialogue and discussion processes, the participants unanimously identified and prioritized five projects, including solar powered street lights, equipping of the district hospital, furnishing of the local administration offices, provision of sports gear for the youth, and capacity building on good governance and reconciliation.

TIS ensured that the women assumed a visible and meaningful role during the planning session. Xawo Xasan Cali said, "This is the first time since the collapse of the central government of Somalia that women in Matabaan felt important and part of the community. Before no organizations would ask us what we wanted, and would just do as they wished."



TIS gender specialist coaches two female participants during the planning session in Matabaan

The inclusive TIS approach of promoting the government’s role in the planning has already help to strengthen the citizens’ confidence in the government. “Now, thanks to our local government, we feel the difference. I thank them for giving us respect and the chance to raise our voices,” said Xawo.

USAID has hosted roughly 30 planning sessions involving more than 1200 participant across Somaliland, Puntland, and South Central. These community meetings contribute to USAID stabilization goals by improving citizens’ confidence in local government, promoting consensus building, and increasing women’s participation.

### **A.3. CROSS-CUTTING ACTIVITIES**

Cross-cutting activities are vital to TIS. Women, for instance, are considered the backbone of Somali society, and TIS recognizes that the role that women play in supporting local administrations, good governance, community planning, and consensus-building is very important, and worth investing in. Similarly, TIS supports youth engagement in the decision-making processes in order to counter violent extremism, crime, and human trafficking.

#### **A.3.1. Supporting Women**

TIS attempts to maximize gender equity in each activity in order to mitigate conflict, improve governance, and strengthen confidence in the government. We engage women and girls through equal and equitable participation in planning sessions, consensus-building, public services, and infrastructure activities. In this reporting period, TIS reached women through 11 community events, planning sessions, and consensus-building activities. Below are examples that highlight TIS support to women.

#### **Training Empowers Women Government Officials in Galgaduud**

Since the collapse of Somali central government in 1991, women in Galgaduud have faced discrimination, rape, and human trafficking. Access to employment has proven difficult for women in all sectors of society. In the rare instances where women were recruited for government positions, they lacked the required skills to perform effectively, deliver services, and compete with their male peers. Jamilo Abdi Osman, a local administrator, said, “Before women were never included in local administration issues, nor in the decision-making processes. Due to lack of skills, no one had confidence in the important role women can play in bringing peace and stability. As a woman, I felt unimportant and that I had no voice in my own community.”

Akhyaar Abdi Ahmed from Xerale said, “As a district official, I lacked the skills to do many administrative tasks. It was even harder as a woman because the perception was that I did not belong in the district office and should instead stay home and care for my family. Before this training, I was not confident and was not taken seriously by my male co-workers.”

A two-day USAID workshop has helped to overcome some of these obstacles and address the skills deficit. Twenty-four



Women District officials from 6 districts across Galgaduud during the communication training in Dhuusamareeb

participants—including six women—from six districts across Galgaduud attended the training to improve media and communications skills for government workers.

Sacdiyo Seylac, 20, a participant of the training from the Guriceel local administration, said, “The training taught me how to draft official letters, references, as well as providing tips on how to best respond to correspondences. The training was an eye-opener for me. As a female district worker, I lacked the skills to carry out important tasks. Now, however, I feel more confident in fulfilling my responsibilities.”

Because local administrations have the mandate to resolve conflict, these female government workers believe they are better equipped to affect peace and stability through their offices. “Given the opportunity, female employees in the local administration can make a huge contribution to the peace building efforts of this region,” said Sacdiyo.

USAID provided capacity building for more than seven districts in Galgaduud and Lower Jubba benefiting around 50 officials. By providing local administrators with improved communications and outreach skills to better serve their constituents, and ultimately improve citizens’ trust in local government, TIS is supporting USAID stabilization goals in Somalia.

### **Skills Training Creates Employment Opportunities for Young Women in Bandarbayla**

Over the past two decades, citizens of the coastal town of Bandarbayla suffered from piracy, poor economy, and youth unemployment. Maryan Abshir, 30, recalls a particularly difficult period in her life. “Four years ago, a cup of tea in Bandarbayla, which is usually less than a few shillings, cost one US dollar because of the millions of dollars in the pockets of the pirates... Many families left Bandarbayla because the basics, such as food and drinking water, were overpriced. After the grocery shops closed down, the sale of alcohol, *khat*, and drug shops took over the city.” Piracy also had a devastating impact on women. She added, “Lack of skills and education were among the key factors that left women at the mercy of pirates. Women had no other way to feed their families... Insecurity led to violence against women and children. It was no longer safe to live in Bandarbayla.”

In August 2011, citizens asked USAID to provide marketable job skills for youth to address the drivers of instability. USAID responded by training 100 youth in the Bandarbayla District on livelihood and micro-entrepreneurship skills and provided tools kits for auto mechanic and electricity repair courses. The project has helped over thirty women find employment in Bandarbayla.

Maryan, a mother of three, said, “During the duration of the skills training, women were encouraged to learn and to become entrepreneurs. Before the course, I didn’t know anything about the business. I never attended any formal classes prior to this skill training... I’m now an entrepreneur, and a successful businesswoman with dreams. I learned a variety of things including business techniques, customer behavior, profit and loss calculations...” The



Maryan Abdi, 30, a graduate of USAID-funded micro-enterprise skills training course sits at her tea shop

project has also increased youth's perception of the government. "I want to thank my local government and USAID for helping us [with skills] with a better future... Their efforts are visible. There is no more piracy, little violence, and a big improvement in our economy."

The USAID-funded livelihood program trained more than 550 students on vocational skills in the coastal areas of Jariiban, Xaafuun, and Banderbayla. Livelihood programs like these contribute to USAID stabilization goals in Somalia by providing youth a valuable alternative to crime, piracy, human trafficking, and violent extremism.

### **Maternity Center Promotes Maternal Health in Ceel Waaq District**

Poor health care for expecting mothers in Ceel Waaq has traditionally been a problem. Without a proper maternity ward, tension over the limited resources of a makeshift dispensary created sub-clan conflict. Women often had to deliver their babies in unsafe conditions. Most deliveries occurred without proper sanitation and delivery equipment. Under these circumstances, mothers often lost excessive amounts of blood and suffered prolonged labor, resulting in increased mortality rates for both mothers and children. The only alternative for pregnant women was to travel across the border into Kenya—an option that, for most, was ultimately too costly and too risky. Amino Alio, a mother living in Ceel Waaq, recalled these challenges. "Due to the lack of appropriate health facilities, many women used to endure pain and suffer during labor in Ceel Waaq ... If mothers decided to try to reach better facilities by travel [to Kenya], many often miscarried on the way, and others died while seeking medical attention," she said. Another mother, Halimo Bulle, said, "I have five children. Four of them were born with the most hardship. My first two children were born here in Ceel Waaq. In both instances, I lost a lot of blood and almost lost my babies. There were no drugs or delivery equipment... I was referred to the neighboring town of Wajir for my third child. This was not a viable option. My husband is just a herdsman and receiving health care in Wajir [Kenya] would have been too costly."

In a planning session held in 2011, the Ceel Waaq community prioritized the construction of a maternity ward as a stabilization project. More than two years after USAID built the new center, citizens still feel the benefits. Halimo Bulle said, "My last delivery here at this center was the easiest yet. I didn't have to pay for anything and in one day, I was discharged with a healthy baby."

The clinic also provides postnatal care. Sahro Jiro, a mother who came to the clinic, said, "I cannot stress the benefits of this facility for me and other mothers. Delivery is one thing, and the postnatal process is another. In the past, we didn't have medicine for our babies when they got sick. We had to be referred to facilities in Kenya and it was too costly. Most of us can't afford the medical care. All that is in the past now—we might not have the perfect standard of maternity care but the maternity ward serves its intended purpose. There are drugs and the staff is very helpful."



Birth attendants stand outside USAID-constructed in Ceel Waaq maternity ward

The new ward also has improved citizens' trust in the government that partnered in the project and now provides administrative oversight to the center. "I really

appreciate the local administration for their efforts and partnership in such a fruitful project,” said Halimo. “This has really strengthened my confidence in my local administration,” said Sahro Jiro.

USAID has constructed, rehabilitated, and supported ten health centers and initiatives serving more than 230,000 citizens across Somalia. By constructing and supporting health centers across Somaliland, Puntland, and South Central, TIS has enhanced public confidence in the local governments’ ability to deliver basic social services.

## **B. INCREASE DIALOGUE ON PEACE, RECOVERY, AND DEVELOPMENT IN SOMALIA**

Across Somalia, Somaliland, and Puntland, there remains a trust deficit between the population and the government. In most areas, an absence of dialogue and participatory political processes between the citizens of an area and the local administration contribute to this deficit. To help build trust, TIS supports numerous events, workshops, and activities—assembling participants from civil society, government, and private sector—to promote peace and reconciliation. By improving dialogue and participatory processes, TIS helps strengthen good governance.

### **B.1. PROMOTING DIALOGUE**

Dialogue is a necessary component of the peace and reconciliation process. Dialogue led by the community and government is also critical to establishing participatory political processes where the community comes together with the local administration to promote good governance and discuss the future development of their area. To increase dialogue, TIS activities support Community Dialogue Events (CDEs) and peace conferences, and, as discussed above, constructs and rehabilitates venues where dialogue can take place.

#### **B.1.1. Community Dialogue Events (CDEs)**

##### **Community Dialogue Event Increases Social Cohesion in Bandarbayla**

On 10 June 2015, USAID facilitated a community dialogue event (CDE) in Bandarbayla to celebrate the recent installation of 35 solar streetlights and the delivery of new Toyota Land Cruiser to the local government. The celebration included dancing, a soccer match, and recitation of poetry.

The installation of the solar streetlights in February has helped to restore security at night. Children now play in the streets, women and girls walk freely, and businesses operate later. Citizens have also reported a significant decline in crime.

The Toyota Land Cruiser, on the other hand, should increase the municipality’s capacity to deliver services to rural communities. Mayor of Bandarbayla, Saeed Adam Ali, recalled previous challenges resulting from restricted transportation. He said, “In the past because the local administration did not have the proper means of



The artists perform a traditional boat driving play at the CDE

transportation, we were unable to visit the community in the surrounding villages. This created a rift between the administration and the community. The new vehicle has solved this problem, and we now conduct regular visits to all villages in Banderbayla to support them and monitor their challenges. *Insha'Allah* (god willing) we'll overcome the challenges together.”

More than 130 people from the local community, as well as the local administration, attended the CDE. The youth in particular enjoyed the soccer match played on the beach. Twenty-one-year-old Ahmed said, “It felt great to see the entire community come out and celebrate the achievements in our district. Even my parents were watching us play. I felt proud and this is something I will remember for a long time.”

Community dialogue events promote social cohesion by celebrating the community’s accomplishments through the TIS process. TIS have conducted some 35 CDEs across Somalia reaching an estimated 10,000 beneficiaries. These events contribute to USAID stabilization goals in Somalia by promoting peace and community cohesion.

### **B.1.2. Infrastructure**

Community members and local administrations need a physical space to host dialogue and participatory political processes. TIS, therefore, supports the construction of social halls, women’s and community venues that can be used for such meetings. These buildings can host community meetings, social events, arts and culture performances, and can be utilized for women and youth events or meetings. The following examples demonstrate the impact of community centers and halls constructed across Somalia.

#### **Meeting Hall Provides Youth Neutral Venue for Social Cohesion in Guriceel**

Guriceel District was created after the Somali government collapsed in 1991. When communities started migration from rural to urban settings, they settled along clan lines, which divided the town in to two parts: North and South Guriceel. Lack of a neutral community-owned venue was an obstacle to stability and peace in Guriceel. The citizens lacked shared interest and collective responsibility towards each other. Ali Mohamed, a local elder, said, “Mistrust and tribalism were among the biggest problems facing our district. In the times of conflict, it was hard for us, as elders, to solve the problems because there was not a neutral venue for both parties to come together. Warring factions often refused to attend reconciliation meetings because they feared for their lives.” Warsan Cujub, a mother and peace activist, said, “Before we didn’t have an identity as one community. People only interacted with their own tribe. This caused a division in our community.”

In a planning session held in April 2013, residents of Guriceel prioritized the need for a social hall to provide a neutral meeting space where citizens could mitigate conflict and promote social cohesion. USAID completed the social hall in October 2014.

Today citizens recognize the new center as unifying facility that is locally-owned and maintained by all community members. Mohamed Arte, a local citizen and a community



Citizens hold a peace meeting at USAID-constructed social hall in Guriceel

elder, said, “The social hall in Guriceel is owned by the entire community. It is maintained by the local administration and the elders.”

The meeting hall also gave the youth a venue to conduct meetings, which led to the formation of the Guriceel Youth Organization. The youth coordinate with the local government on matters of security, peace, and stability. Ahmed Cantoobo, 21, said, “Since the creation of this meeting hall, we have elected our first youth chairperson [for the organization]. Because its neutral ground, all youth regardless of whether they were from the north and the south of the city were willing to attend and be a part of the process.”

The meeting hall has also led to greater youth trust in their government. “I want to thank the district administration for providing us with a venue and helping us to establish our youth organization,” said, Ahmed.

USAID has constructed or rehabilitated more than twenty community meeting halls serving more than 1.5 million citizens across Somalia. Support for community halls contributes to USAID stabilization goals in Somalia by enhancing public confidence in the government, building peace, and empowering youth.

### **Meeting Hall Provides Neutral Venue for Citizens in Cadaado**

Inadequate governance and development over the last two decades had contributed to instability and insecurity in Cadaado. The absence of a neutral meeting venue proved a major challenge for local government officials. Traditional peacemakers—local administration, peace committees, and Council of Elders—faced obstacles in mitigating conflict or organizing peace meetings. They had to hire private halls or meet on personal premises. Mohamed Said Ali, a local citizen, recalled this time. “In the past, citizens used to meet in a private hall or even meet in local administrator’s house. Whenever, we have peace meetings or reconciliation meetings, it was hard to convince people to meet at an individual’s house, because of the division in Cadaado along the clan lines. The different parties would refuse to meet, citing territorial advantages. Many conflicts were left unsolved,” he said.

As a result of community requests that surfaced in a planning session in 2012, USAID constructed a meeting hall within the Cadaado women’s center.

Today citizens regularly utilize the hall for many purposes. Abdi Haji Mohamed, a local citizen, said, “We use the meeting hall to host many activities concerning peace and conflict resolution, as well as the Central State formation process. This venue has acted as a neutral space for meetings and as a center for the local administrators to meet with those who have grievances.”

The meeting hall also provides youth a venue to engage the local



Women of Cadaado host the 26 June Independence Day event inside the USAID-funded women’s center

administration, an important dynamic for countering the push factors of violent extremism. Mohamed Xaashi, a youth leader, said, “We use the meeting hall for our meetings to discuss development issues... and to meet and engage with the administration, inform them of our needs as well as hold important youth events.”

The hall also helps to unify citizens from conflicting areas across Galgaduud and from Mudug and Galmudug. The community hosted Somalia Independence Day celebrations on 26 June that brought together participants from various districts from Galgaduud, and from Galmudug and Mudug who were also taking part in the Central State Formation conference in Cadaado. Nafiso Ahmed Nuur, a youth leader from Dhusamareeb, said, “We are happy that an event could be held in the meeting hall to celebrate this important historic day. We thank the local administration for inviting so many people from different clans, districts to this event. It brought all of us closer.”

## **B.2. CULTURAL ACTIVITIES**

Al-Shabaab prohibited sports, arts, and cultural activities—like dancing and singing. TIS attempts to help citizens restore Somali arts, culture, and sports activities to their original prominence in an effort to promote peace and stability. These activities are particularly important for engaging young men and women who face high unemployment and the push and pull factors of violent extremism. By involving citizens—especially youth—in productive events and activities, the community can bring about an increase in peace and stability.

### **B.2.1. Sports for Peace**

Sports provide Somali youth health alternatives to crime, human trafficking, and violent extremism. The stories below highlight how sports can promote peace and stability.

#### **Soccer Field Counters Violent Extremism and Promotes Social Cohesion in Dhusamareeb**

Al-Shabaab forbade sports, art, and dancing in Dhusamareeb during their reign. Even after being forced from the district, the extremist group continues to threaten youth. Mohamed Ali Said, a parent in Dhusamareeb, said, “Due to lack of activities to engage youth, I feared my children and many other youth were at risk of been radicalized by Al-Shabaab and other criminal groups.” Twenty-four-year-old Ali Abdullahi said, “Before the stadium was constructed, many youth had no hope of a better future because they never had anywhere to work or other activities to keep them engaged.”

To address violent extremism by providing youth a healthy alternative, the community requested USAID to construct a soccer field in April 2013. More than a year after the completion of the soccer field, not only are local youth playing regularly, but youth from all over Galgaduud come to Dhusamareeb to participate in matches and tournaments. “Following the construction of the soccer field, many youth come from neighboring towns to take part in competition among districts in Galgaduud.”

Sports not only provide Somali youth healthy alternatives to crime, human trafficking, and violent extremism, but the inter-district matches promote social cohesion because youth from one sub-clan are playing with youth from other sub-clans, often the first interaction of any type. Mahat Bille, a 25-year-old youth leader from Dhusamareeb, said, “Since the construction of the soccer field, we have held several tournaments between eight newly-formed teams within our district. The completion of the soccer field has also increased peace and harmony among youth from different districts of Galgaduud...Youth from different sub-clans in and around Galgaduud have visited us to compete with soccer teams in Dhusamareeb...We have played against Guriceel teams in inter-district competitions organized by the youth leadership from the two districts.”

Soccer also provides the sense of belonging required to counter the pull factor of violent extremism. Mahat said, “Playing alongside other youth, has created a strong bond between us. My teammates are like my own brothers now. We hold each other accountable and look out for each other so none of us do something like committing a crime.”

USAID has constructed, rehabilitated, and supported more than ten soccer fields and sports initiatives that serve more than 50,000 at-risk youth across Somalia. By engaging youth in sports, USAID provides healthy alternatives to violent extremism and increases citizens’ trust in government, contributing to USAID stabilization goals in Somalia.



Youth in Dhusamareeb find sports a healthy alternative to human-trafficking and extremism

### **Girls’ Sports Provides Sense of Belonging and Counters Violent Extremism in Garowe**

Young Somali women frequently contribute to violent extremism by passing information to Al-Shabaab. While many programs provide healthy alternatives for young men, few offer sports activities for young women. USAID is the exception. In January 2015, USAID partnered with the Puntland Ministry of Labor, Youth and Sports, to provide a basic four-day basketball workshop for two newly-formed teams and five volunteer girls’ coaches in the hopes of sparking interest in girls’ sports in Puntland. The project provided uniforms for two teams and resulted in a one-night finale game.

Nearly four months after the project has ended, the demand for girls’ sports is thriving. Today six volunteer coaches meet at least once a week to train girls. Fouzia the head coach and one-time Somali basketball star, said, “We can’t keep up with the demand for girls’ basketball.” Fouzia has to turn girls away because of lack of resources. The girls must take up donations to rent a private court to practice and for transportation. They also need basketballs, nets, uniforms, shoes and other basic items.



Two original basketball teams funded by USAID in Garowe

“The training and equipment provided to us was very useful, and helped us get started,” said Idil Abdi Bulshaale, 23, one of the USAID-trained players. “There are now many new girls and new coaches who have joined but we are lacking skills. Only a few of the girls have uniforms and there are not enough basketballs.” Another challenge is finding a venue that is culturally suitable for girls. “Finding a place for us to play continues to be an obstacle. Some of the courts don’t have the privacy screens, so we cannot play there. We now rent a space with artificial

grass that is not suitable [for dribbling] and does not have the proper lines for the rules of basketball.”

The USAID event several months ago is still having an impact today, countering violent extremism by providing young women a sense of belonging. “Before the training... we felt unimportant and not like a real team. We were lacking confidence and skills,” said twenty-two-year-old Faduma, another player. “After the finale game [in January] many more girls have joined basketball teams in Garowe,” said Leila Ali, another player. “Some have skills and some are only at the beginners’ level. We have also organized ourselves. Each team now has a captain and a co-captain, and in order to keep it going, we have added a finance person who collects the money from the team for the bus that takes us home and to the games and for [rental of] the basketball court.”

Idil Abdi Bulshaale notices the unifying effect of the sport. “Basketball brings girls together. After the [USAID] training, I made many new friends, and we play each other on the weekends. This activity encourages girls like me. Having something to do makes us also think less about joining human trafficking and other criminal activities.”

### **B.2.2. Arts**

Like sports, arts and cultural events bring people together to engage in productive activities that build a sense of community and cohesiveness. Arts and culture can also increase dialogue about peace and stability by providing the population a positive platform to share their feelings and allowing freedom of expression.

#### **Puntland Arts and Culture Week Reaches Somalis across Entire Country and Diaspora Abroad**

Since the establishment of Puntland administration in 1998, the relationship between the government and the local communities has suffered because of poor public service delivery. Unemployment and lack of healthy activities has frequently led youth to engage in piracy, fall victim to human trafficking, and join extremist groups, like Al-Shabaab. Abdisamad Hirsi, a 23-year-old university student in Garowe, said, “As youth we are susceptible to many negative influences, such as piracy, extremism or leaving the country through boats for a better future. We have heard stories of people succeeding and others dying. Most youth don’t understand just how dangerous these things are, so they often fall prey to extremists through the social media or human traffickers’ false promises of a better future.”

In December 2014, community representatives asked USAID to help revive youth interest in Somali Arts and Culture through a week-long cultural festival. An estimated 1500 people from all over Puntland attended the first Somali Arts and Culture Week in Garowe in June. USAID funded an awareness campaign



consisting of billboards, electronic billboards, and local radio and TV

Puntland President Abdulweli Mohamed Ali Gaas along with the Minister of Information, Arts and Culture, and the Minister of Security attend the final day of Arts and Culture Week in Puntland

advertisements. The campaign used Somali culture to discourage extremism, piracy, tribalism, human trafficking, and violence against women. “All week I have been seeing billboards around the city with positive messages. They addressed many crucial issues, such as *tahriib* (human trafficking) and the dangers of piracy,” said Mustafe Nur, a resident of Garowe. Some of the images had a strong effect on him. He said, “A few years ago, I wanted to leave Somalia, but at the last minute I ran out of money. My friend, whom I had planned with, managed to buy a seat on a boat. The boat capsized, however. This affected me greatly. Whenever I see young people, I always tell them that human trafficking is a terrible thing.”

The campaign raised the profile of the government’s effort to address these critical social issues. “Seeing that the Ministry of Information discourages human trafficking on large billboards and TV makes me happy and increases my confidence in their ability to use information affectively,” said Mustafe.

The Arts and Culture Week not only reached the people living in Puntland, but also Somali communities in other parts of the country such as Somaliland, South Central, Jubbaland, and the Somali diaspora in other countries. “We received phone calls from Somali people all over the world deeply thanking to us for reviving Somali Arts and Culture,” said Minister of Information Abdiweli Indoguran. “As Somalis, we often focus on things that divide us such as the tribes and the regions we’re from, but we overlook things that connect us such as arts and culture. I believe Somali communities should focus on the connectors, such as arts and culture, rather than the dividers.”

### **Music Instruments Counters Violent Extremism and Promotes Community Cohesion in Gaalkacyo**

Music, poetry, dancing and theater are among the dominant forms of entertainment and cultural expression in Somalia. During Al-Shabaab’s reign, the extremist group forbade this cultural expression, even assassinating artists. As a result, many youth have lost touch with their cultural heritage. Since Al-Shabaab’s ousting, Somalis have struggled to revive arts and culture. While older poets, musicians, and artists use cultural expression as a mechanism to mitigate conflict and promote peace, the lack



Gaalkacyo youth practice with instruments provide by USAID

of proper musical instruments and traditional attire, has hampered the revival of arts and culture among youth groups in Gaalkacyo. Idris Abdikarim is a twenty-five-year-old band leader of a group of twenty-five other musicians and performers. He said, “Not having musical instruments has made it hard for many youth to continue their involvement in the arts. Although expressing great interest, they had little opportunity practice or improve their skills, because there were not enough instruments to go around... It was hard to keep some of our most talented youth here in Gaalkacyo... Some have even been illegally trafficked by boat to other countries for greater opportunities.”

In a planning session in November 2014, citizens asked USAID to provide musical instruments in order to revive arts and culture, particularly among youth. Since TIS delivered the instruments in

March 2015, youth are feeling the impact. Mohamed, a young musician, said, “Following [the delivery of] the new instruments, more youth who have joined us when we have live performances. During our practice sessions, youth have also improved their skills with help of the instruments.”

Moreover, the revival of arts and culture is bridging political and clan divides among youth from different sides of Gaalkacyo. Nacimo Ahmed, a band member and a talented upcoming singer, said, “Music has the potential to unite youth across South and North Gaalkacyo. During our live performances, youth from both sides attend and have a good time together. We are hoping that it will continue to promote peace and stability throughout the city.”

The instruments are also renewing youth’s interest in Somali arts and culture while discouraging crime and human trafficking. Nacimo Ahmed said, “Since the new instruments arrived, many youth have expressed their interest in music rather than engaging in illegal activities or human trafficking.”

As a result of the improved musical capacity, youth are engaging government officials in new ways, which counters the push factors of violent extremism. “We have performed so far for politicians and guests visiting from the Cadaado Central State formation meetings and encouraged them through our music to promote peace and community,” said Nacimo Ahmed.

USAID has supported an estimated 200 youth in South Central Somalia music instruments to promote peace and mitigate conflict through arts and culture. TIS is contributing to USAID stabilization goals in Somalia is by countering human trafficking, reducing the appeal of violent extremism, promoting peace and community cohesion, and increasing trust in local government.

## **C. SUPPORT COLLABORATION BETWEEN GOVERNMENT, PRIVATE SECTOR, AND CIVIL SOCIETY**

Improved service delivery and economic growth contribute to peace, stability, and good governance. However, after decades of civil war and conflict, these two elements had failed in many districts and regions. To increase access to quality public services, TIS supports the creation of new groups and initiatives that will improve existing, or offer new, services and simultaneously reduce drivers of conflict. TIS also supports improved economic opportunities, especially for women, by conducting workforce development and livelihood improvement programming. By improving collaboration between government, private sector, and civil society to deliver new services and improve access to economic resources, the project is also increasing social cohesion across Somalia.

### **C.1. LIVELIHOOD OPPORTUNITIES**

#### **Ice-machine Improves Livelihoods for Young Fishermen in Baargaal**

Despite having rich fish resources, local fishermen lacked the basic equipment required to maintain the hygienic storage process for fish. Specifically, they did not have cold storage facilities that allowed them to keep the fish fresh for the market. This resulted in the short shelf life of fish produce and consequently in reduced profit margins for fishermen and business owners. Abdinasir Muse, a member of the Baargaal fishing association, said, “In the past, we had no location where we could store the fish. We did not have ice-making



Fishermen in Baargaal loading their small fishing boat with ice

machines or refrigerators to keep them [the fish] frozen. This had a negative effect on our livelihoods because regardless of how hard we worked that day, if the fish we did not sell, we were forced to throw them away... This not only damaged our economy, but the environment as well, with our beaches and market places filled with wasted and stinking fish.”

In a planning meeting held in Djibouti in 2011, citizens of Baargaal identified the rehabilitation of the fishing association’s main building, and the procurement of a three-ton ice-making machine as a stabilization priority. Citizens hoped it would improve the livelihoods of the local fishermen by creating employment, boosting the economic prospects for the community, and consequently reducing the appeal for piracy and violent extremism in the district. Half a year after the completion of the infrastructure and delivery of ice making equipment, the Baargaal fishing association has benefited from increased income from fish produce. The growing stability in the region has also facilitated the growth in trade ties between Ethiopia and the Puntland regional administration following the opening of a trading corridor between the two. Consequently, for the first time since the fall of the central Government of Somalia in 1991, Baargaal District has exported tons of fresh fish produce to neighboring Ethiopia. “We collect fish for several days and keep it frozen in the association building with the help of the ice-making machine... Without the ice-making machine this would not be possible... This not only helped expand our local economy, it also encouraged and made us proud to trade fish with our land-locked neighboring country Ethiopia,” said Abdinasir.

USAID’s support to the Fishermen’s Association has also strengthened the relationship and ties between fishing folk from different communities and similarly between the community and their local government. Mohamud Ali Jama, 26, a young fisherman, said, “Today there is a strong bond between all the fishermen in Baargaal. We work together to gather all the catches, then sell it to the association, which handles the exporting and distribution to the markets in the region and the neighboring countries, using trucks and boats... No individual fisherman is left behind, and everyone who catches fish can earn a living. I am proud of the role our local government and fishing association played in making these opportunities possible... The ice machine... has made a big difference in my life. Fishing is now a lucrative livelihood that I can use to feed my family.”

Livelihood projects like this one contribute to USAID’s goals in Somalia by increasing of citizens’ confidence in the local government, boosting the economy, and creating alternative livelihoods for youth, deterring them from crime, human trafficking, piracy, and violent extremism.

### **C.1.1. Goods and Equipment**

TIS identifies women who wish to establish businesses, but lack the necessary equipment. For example, in Jariiban, there was a need for tailoring services and the women wanted to start businesses, but they did not have the proper machines. TIS provide equipment and supplies for women, as described below.

### **Skills Training Creates Employment Opportunities for Young Women in Jariiban**

One of the many consequences of war and conflict is the burden it places on women. Decades of war, inter clan violence, and piracy has fragmented many families and killed husbands, brothers and sons, leaving women as sole breadwinners for their households and extended family. Nasteexa Gacayte, a 25-year-old mother of two said, “As a previously unskilled youth, I have felt how hard it was to live in this area because of the few employment opportunities available. I lost many family members to piracy and human trafficking. Because we live in difficult conditions, risking our lives in a boat to find a better life or joining criminal activities, such as piracy, were at times the only options available to us.”

Through a collaborative community consultation in August 2011, communities from five coastal districts in Puntland met in Djibouti to prioritize stabilization the needs in their community. Stakeholders from the districts identified the lack of skills and unemployment among the youth as key drivers of instability in the region. The USAID trained 170 youth from three villages within the Jariiban District. The youth learned livelihood skills and received micro-enterprise tool kits, including sewing machines, computers, and mechanics tools.



Nasteexa Gacayte, 25 and a mother of two, opened a tailoring shop as a result of a USAID-funded skills training in Jariiban

A year after the training, the impact is still felt by graduates, such as Nasteexa Gacayte, a 25-year-old mother, who said, “Following the training, I went on to establish my own tailoring shop. I now tailor clothing for my entire community. I can make dresses, pants, shirts and *hijabs*. Thanks to the money I make from the shop, I am able to pay for my children’s schooling. I want them to be able to gain useful skills like I did, find employment, and live a prosperous and healthy life.”

## **C.2. NEW GROUPS AND INITIATIVES**

New groups and initiatives can help to resolve conflict or reduce the drivers of conflict by bringing citizens from different backgrounds together to identify and reach a common goal. In addition, when citizens are actively involved in improving their communities, they are less likely to fall prey to recruitment by extremist groups or other criminal elements. Supported by TIS, citizens coalesce around issues ranging from social services to sports to women’s issues. However, it is often simply the act of coming together that helps citizens realize their similarities and allows them to work together to resolve conflict or promote peace and reconciliation in their region.

### **C.2.1. Groups**

TIS supports the creation of new groups through in-kind grants or technical support. However, some groups are also formed independently after TIS has made investments in infrastructure and services. This quarter two new women’s basketball teams formed in Kismayo as a result of USAID technical assistance to support women’s.

### **C.2.2. Initiatives**

#### **Sports for Young Women Promises to Curb Violent Extremism in Kismayo**

During Al-Shabaab’s rule in Kismayo, the extremist group forbade women from participating in sports. Maryan Haji Nur, 22, and resident of Kismayo, remembers the harsh circumstances that she endured under the rule of Al-Shabaab. “Times were tough for all of us under Al-Shabaab. Women in Kismayo did not have many opportunities to socialize and play sports due to fears of retaliation by extremists. Aside from being at home and doing chores, there was nothing else for me to do. I was always afraid,” she said.

Although before the fall of Siyad Barre in 1991, women’s sports in Kismayo were strong, the subsequent decades of neglect, and lack of a functioning government and rule of law, led to an

environment where the sports facilities lack the required culturally-sensitive privacy fences for young women. Even today, women are not welcome at some of the city’s sports facilities. In May of this year, the owner of a private sports facility denied access to the two women’s basketball teams for alleged security concerns.

Abdalle Shiine, a former Somali National Basketball League player, and a volunteer coach for the Kismayo Youth and Sports League—a predominately male association—said, “Due to lack of governance in Kismayo for the last several years, many of the former sporting arenas are in bad condition. This makes it even harder for women who cannot find culturally-sensitive spaces to play.”



TIS-mobilized girls’ team practice basketball for the first time in 20 years in Kismayo

Even today, young women are at risk of recruitment by Al-Shabaab. While young men carry weapons, women often pass along vital intelligence to the extremist group. USAID has started addressing these issues by identifying champions of girls’ sports and a safe space to play. TIS already mobilized volunteer coaches and two teams of young women to play organized basketball and volleyball. Abdalle Shiine agreed to support the initiative. TIS also secured an agreement with NIS—which recently rehabilitated a sports facility—and with the Mayor of Kismayo to allow the two girls’ teams to play at the new facility. Although the new facility currently lacks basketball posts, that has not prevented the first girls’ teams from practicing for the time in twenty years.

TIS plans to provide goals and sports gear to the girls in August. Meanwhile, the private sector donated ten basketballs to the girls’ teams in May. Safia Farah, one of the young women players, said, “Although, we do not have our own court [with basketball goals] to play on yet, we are now happy to have basketballs to practice with. We used to share one ball among ten women, now every player has a ball of their own. This has made it more fun to play and will also help us get better.” By enabling women and youth to participate in organized sports, TIS provides rewarding alternatives to violent extremism, ultimately contributing to the USAID stabilization goals in Somalia.

## LESSONS LEARNED

TIS identifies and documents lessons learned that can be applied for improved programming. During this period, TIS identified the following lessons learned.

- During the initial stages of ministry building in Puntland (DAIGAR071), the engineer identified that the planned rebar was substandard as called for in the design and insisted on an upgrade. TIS has since met with the minister and contractor, both of whom will cover the additional costs. However, in the future, TIS must ensure that the engineering review in Nairobi carefully considers all the requirements and that BOQs match the blueprints before submitting plans for USAID approval.

- After a three-story ministry building in Hargeisa (DAIHGA079) reached the final floor for completion, engineers realized that items were missing from the design. Some items were present in the blueprint but missing in the BOQ. As a result, TIS had to stop work and made the modifications, which created significant delays. In the future, TIS must ensure that the engineering review in Nairobi carefully considers all the requirements and that BOQs match the blueprints before submitting plans for USAID approval.
- After breaking ground on roads in Kismayo and Gaalkacyo, TIS learned that the projects required significant drainage work to prevent flooding during the rainy seasons. As a result, TIS has had to work with outside engineering firms and local communities to identify solutions. Moving forward, TIS must ensure that engineers conduct thorough survey and design plans that resolve potential flooding issues before submitting plans to USAID for approval.

## Challenges

- During the Eyl Community Dialogue Event (CDE) on 8 April 2015, one Eyl community member incited young men to disrupt the event on religious grounds. The community and local government intervened, and the event took place the following day.
- Due to the terrorist attack on the UNICEF compound in the Garowe on 20 April 2015, security was heightened in the city. Some TIS activities were delayed, such as a planned meeting with girls' basketball players and coaches. The DAI Global Security Director visited Garowe and conducted an assessment. The TIS team has taken additional security measures to ensure that vehicles are better screened for explosive devices potentially attached to TIS vehicles.
- TIS staff received threat text messages from an individual in Galdogob. TIS shared the threats with the administration and the local community. The administration investigated the issue and believed it has identified the origin. TIS has since conducted an assessment visit and determined that the risk was minimal. TIS resumed its operations.
- Security in Galgala remains volatile. TIS was forced to abandon plans for activities in the region.
- Road construction in Kismayo has been delayed due to lack of equipment during mobilization period.
- Due to TIS's reputation for infrastructure, the community of Matabaan initially insisted on construction during the planning session. Because TIS contract ends in March 2016, TIS does not have time to enter into new construction projects. By day two of the planning session, TIS succeeded in convincing them that non-infrastructure programming could provide considerable stabilization impact.
- Due to the blockade by Al-Shabaab in Bay and Bakool Regions, contractors for TIS projects in Xudur and Berdale have faced delays in receiving of construction materials and streetlights.

F Indicators	FY2015 Targets		Q1 Actuals		Q2 Actuals		Q3 Actuals		Cumulative Total	% Achieved against yearly target	Comments
	Male	Female	Male	Female	Male	Female	Male	Female			
1.1 Number of people participating in USG-supported events, trainings, or activities designed to build mass support for peace and reconciliation	4000	4000	1192	727	1069	1080	1446	1471	6985	87.3%	On Track
1.2 Number of USG supported events, trainings, or activities designed to build support for peace or reconciliation among key actors to the conflict	50		21		17		17		55	110%	Target Exceeded
1.3 Number of sub-national government entities receiving USG assistance to improve their performance	20		2		1		3		6	30%	On Track
1.4 Number of USG-assisted consensus-building processes resulting in an agreement	5		4		4		1		9	180%	Target Exceeded
1.5 Number of new groups or initiatives created through USG funding, dedicated to resolving the conflict or the drivers of the conflict	20		8		17		1		26	130%	Target Exceeded
1.6 Number of persons whose livelihood opportunities are improved as a result of USG-funded workforce development programs	1150	350	360	26	ST: 333 LT: 11	ST: 45 LT: 26	ST:617 LT: 0	ST:36 LT: 0	1454	96.93%	Target Exceeded
GNDR2 - Proportion of female participants in USG assisted programs designed to increase access to productive economic resources (assets, credit, income or employment)	23/100		0		26/37		0		26/37	(26/37)/(23/100)=306%	Target Exceeded
GNDR- Number of local women participating in a substantive role or position in a peace-building process	35		59		23		11		93	265.7%	Target Exceeded

supported with USG assistance.							
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### III. ACTIVITY PROGRESS (QUANTITATIVE IMPACT)

INDICATOR TITLE: <b>NUMBER OF PEOPLE PARTICIPATING IN USG SUPPORTED EVENTS, TRAINING, OR ACTIVITIES DESIGNED TO BUILD MASS SUPPORT FOR PEACE AND RECONCILIATION</b>						
INDICATOR NUMBER: 1.1						
UNIT:	DISAGGREGATE BY: Location, event, date and gender					
Number of people	Geographic Location	Activity Title	Date	W	M	Sub-total
	Puntland	DAIGAR038, 050, 078-Eyl Community Dialogue Event		<b>9/04/15</b>	130	150
DAIGAR028, 040-Jariiban Community Dialogue Event			<b>12/04/15</b>	77	90	167
DAIGAR013, 077-Baargaal Community Dialogue Event			<b>18/04/15</b>	80	50	130
Xaafuun Community Dialogue Event			<b>20/04/15</b>	110	80	190
Xaafuun Community consultation meeting			<b>20/04/15</b>	10	10	20
DAIGAR081-TOT Workshop & needs assessment - Improving road safety in Puntland			<b>14/06/15</b>	4	26	30
DAIGAR087-Site supervisors & district assistants training			<b>18/05/15</b>	1	10	11
DAIGAR089-Puntland Arts and Culture week			<b>30/05/15</b>	900	600	1500
Hiraan	DAIMTB001-Planning Session for Matabaan, Hiraan Region		<b>7/06/2015</b>	11	19	30
Baidoa	DAIBDA012-Baidoa CDE		28/5/2015	100	320	420
Jubbaland	DAIDOL017-Ground Breaking			6	20	26
	DAISOM043-Promoting Women's Leadership and Peace-building Skills in Kismayo		30/06/2015	26	9	35
	DAIKIS002-Bid Process-Bidders training and Bid opening		30/06/2015	9	7	16
Galgaduud	DAIGLD023-Improving Local Governments' Communications and Outreach Skills in Galgaduud		6/04/2015	6	18	24
	DAIADA007-IT training in Cadaado		<b>21/06/2015</b>	0	7	7
Galmudug	DAIGKY009/10/13-Bid Process			1	30	31

													<b>Total</b>		<b>1471</b>	<b>1446</b>	<b>2917</b>			
<b>Results:</b>																				
<b>Additional Criteria</b> If other criteria are important, add lines for setting targets and tracking	<b>Baseline</b>		Results Achieved Prior Periods		Reporting Period 31/Dec/14		Reporting Period 31/Mar/15		This Reporting Period 30/Jun/15		Reporting Period 30/Sep/15		FY 2014 Target		FY 2015 Target		End of Activity Target			
			Achieved		Achieved		Achieved		Achieved		Achieved		Target		Target		Target			
	W	M	W	M	W	M	W	M	W	M	W	M	W	M	W	M	W	M		
Gender*: Women (W), Men (M)					727	1192	1080	1069	1471	1446			200,000	300,000	4,000	4,000				

INDICATOR TITLE: **NUMBER OF USG-SUPPORTED EVENTS, TRAININGS, OR ACTIVITIES DESIGNED TO BUILD SUPPORT FOR PEACE OR RECONCILIATION AMONG KEY ACTORS TO THE CONFLICT**

INDICATOR NUMBER: 1.2

UNIT: <b>Number of Events/Trainings</b>					
DISAGGREGATE BY: Location, event, date and gender					
	Geographic Location	Activity Title	Date	Total	Sub-total
Puntland		DAIGAR038, 050, 078-Eyl Community Dialogue Event	9/04/2015	1	8
		DAIGAR028,DAIGAR040-Jariiban Community Dialogue Event	12/04/2015	1	
		DAIGAR013, DAIGAR077-Baargaal Community Dialogue Event	18/04/2015	1	
		Xaafuun Community Dialogue Event	20/04/2015	1	
		Xaafuun community consultation meeting	20/04/2015	1	
		DAIGAR087-Site supervisors & district assistants training	18/04/2015	1	
		DAIGAR089-Puntland Arts and Culture Week		1	
		DAIGAR081-TOT Workshop & needs assessment - Improving road safety in Puntland		1	
	Hiraan	DAIMTB001-Planning Session for Matabaan, Hiraan Region	7/06/2015	1	1
	Baidoa	DAIBDA012-Badioa CDE	28/5/2015	1	1
Jubbaland		DAIDOL017-Ground Breaking		1	4
		DAISOM043-Promoting Women's Leadership and Peace-building Skills in Somalia	30/06/2015	1	
		DAIKIS002-Bidders training		1	
		DAIKIS002-Bid Opening		1	
Galgaduud		DAIADA007- IT training in Cadaado		1	2
		DAIGLD023-Improving Local Governments' Communications and Outreach Skills in Galgaduud		1	
Galmudug	DAIGKY009/10/13-Bid Opening	6/04/2015	1	1	
<b>Total</b>				<b>17</b>	<b>17</b>

<i>Results:</i>									
<b>Additional Criteria</b> <i>If other criteria are important, add lines for setting targets and tracking</i>	<b>Baseline</b>	<i>Results Achieved Prior Periods</i>	<i>Reporting Period 31/Dec/14</i>	<i>Reporting Period 31/Mar/15</i>	<i>This Reporting Period 30/Jun/15</i>	<i>Reporting Period 30/Sep/15</i>	<i>FY 2014 Target</i>	<i>FY 2015 Target</i>	<i>End of Activity Target</i>
		<i>Achieved</i>	<i>Achieved</i>	<i>Achieved</i>	<i>Achieved</i>	<i>Achieved</i>	<i>Target</i>	<i>Target</i>	<i>Target</i>
			19	17	17		80	50	

INDICATOR TITLE: <b>NUMBER OF SUB-NATIONAL ENTITIES RECEIVING USG ASSISTANCE THAT IMPROVE THEIR PERFORMANCE</b>										
INDICATOR NUMBER: <b>1.3</b>										
UNIT: Number of Sub-national entities	DISAGGREGATE BY: Location, event, date and gender									
	Geographic Location		Activity Title			Date	Name of Entity		Sub-total	
	Hiraan		DAIMTB001-Planning Session for Matabaan, Hiraan Region			9/2/2015	Mateban Local administration		1	
	Puntland		DAIGAR089- Puntland Ministry of Information, Communication and Culture				Puntland Ministry of Information, Communication and Culture		1	
			DAIGAR081- Improving Road Safety in Puntland through Training and Awareness Raising				Puntland Ministry of Public Works and Transport		1	
<b>Total</b>								<b>3</b>		
<b>Results:</b>										
<b>Additional Criteria</b> If other criteria are important, add lines for setting targets and tracking	<b>Baseline</b>	Results Achieved Prior Periods	This Reporting Period 31/Dec/14	reporting Period 31/Mar/15	This Reporting Period 30/Jun/15	Reporting Period 30/Sep/15	FY 2014 Target	FY 2015 Target	End of Activity Target	
		Achieved	Achieved	Achieved	Achieved	Achieved	Target	Target	Target	
	Puntland/Somaliland/South Central Somalia		2	1	3		20	20		

INDICATOR TITLE: <b>NUMBER OF USG-ASSISTED CONSENSUS-BUILDING PROCESSES RESULTING IN AN AGREEMENT</b>										
INDICATOR NUMBER: <b>1.4</b>										
UNIT: Number of Consensus- Building Processes	DISAGGREGATE BY: Location, event, date and gender									
	Geographic Location		Activity Title			Date	Total	Sub-total		
	Hiraan		DAIMTB001-Planning Session for Matabaan, Hiraan Region			3/06/2015	1	1		
						<b>Total</b>	1	1		
Results:										
Additional Criteria If other criteria are important, add lines for setting targets and tracking	Baseline	Results Achieved Prior Periods	Reporting Period 31/Dec/14	Reporting Period 31/Mar/15	This Reporting Period 30/Jun/15	Reporting Period 30/Sep/15	FY 2014 Target	FY 2015 Target	End of Activity Target	
		Achieved	Achieved	Achieved	Achieved	Achieved	Target	Target	Target	
			4	4	1		10	5		

INDICATOR TITLE: <b>NUMBER OF NEW GROUPS OR INITIATIVES CREATED THROUGH USG FUNDING, DEDICATED TO RESOLVING THE CONFLICT OR THE DRIVERS OF THE CONFLICT</b>									
INDICATOR NUMBER: 1.5									
UNIT: Number of new groups/initiatives	DISAGGREGATE BY: Location, event, date and gender								
	Geographic Location		New Group/Initiative		Date		Total		Sub-total
	Jubbaland		Kismayo Women basketball team				1		1
	<b>Totals</b>						1		1
Results:									
Additional Criteria If other criteria are important, add lines for setting targets and tracking	Baseline	Results Achieved Prior Periods	Reporting Period 31/Dec/14	Reporting Period 31/Mar/15	This Reporting Period 30/Jun/15	Reporting Period 30/Sep/15	FY 2014 Target	FY 2015 Target	End of Activity Target
		Achieved	Achieved	Target	Target	Target	Target	Target	Target
			8	17	1		-	20	

INDICATOR TITLE: **NUMBER OR PERSONS WHOSE LIVELIHOOD OPPORTUNITIES ARE IMPROVED AS A RESULT OF USG-FUNDED WORKFORCE DEVELOPMENT PROGRAMS**

INDICATOR NUMBER: **1.6**

UNIT:  
Number of  
people

DISAGGREGATE BY: Location, event, short term, long term, age and gender

Geographic Location	Activity Title	Age		Short-Term		Long-term		Sub-total
		<30	>30	W	M	W	M	
Puntland	DAIGAR064-Construction of local gov. office in Boocame	30	30	8	52			<b>161</b>
	DAIGAR065-Increasing Access to Basic Education in Boocame	22	28	3	47			
	DAIGAR061-Enhancing the capacity of Bossaso Municipality in Public Service Delivery	10	14	2	22			
	DAIGAR074-Promote Stability through Road Infrastructure Improvement - Galkayo Puntland	3	14	0	17			
	DAIGAR079-Increasing Access to Market in Jariiban through construction of gravel road	4	6	0	10			
Galmudug	DAIGKY013-Construction of Youth Sports Stadium	57	65	1	121			<b>492</b>
	DAIGKY009-Provision of a Women's Center - Galkayo Galmudug	71	128	4	195			
	DAIGKY010-Reviving Somali Arts through an Arts & Cultural Center in Gaalkacyo-Galmudug	87	84	18	153			
<b>Total</b>				<b>36</b>	<b>617</b>			<b>653</b>





INDICATOR TITLE: <b>NUMBER OF LOCAL WOMEN PARTICIPATING IN A SUBSTANTIVE ROLE OR POSITION IN A PEACE-BUILDING PROCESS SUPPORTED WITH USG ASSISTANCE.</b>									
INDICATOR NUMBER: <b>GNDR 3</b>									
UNIT: Number of Women	DISAGGREGATE BY: Location, event, date and gender								
	Geographic Location		Activity Title		Date	W	Sub-total		
	Hiraan		DAIMTB001-Planning Session for Matabaan, Hiraan Region		3/06/2015	11			
						<b>Total</b>	11		
Results:									
Additional Criteria If other criteria are important, add lines for setting targets and tracking	Baseline	Results Achieved Prior Periods	Reporting Period 31/Dec/14	Reporting Period 31/Mar/15	This Reporting Period 30/Jun/15	Reporting Period 30/Sep/15	FY 2014 Target	FY 2015 Target	End of Activity Target
		Achieved	Achieved	Target	Target	Target	Target	Target	Target
	W	W	W	W	W	W	W	W	W
Gender*: Women (W)			59	23	11		114	35	

## **IV. PERFORMANCE MONITORING**

The successful performance monitoring activities requires a strong partnership TIS staff, grantees, and Somali communities. This participatory model effectively ensures a robust monitoring and accountability process.

This quarter, TIS conducted seventy field visits. M&E/Information Officers, Engineers, and Project Advisors in the field ensured due diligence, implementation support, and integrity for grant activities. TIS monitored project and submitted site visit reports on an ongoing basis to ensure program quality. In this performance-based model, the grants team complemented the monitoring efforts by ensuring continued monitoring for grant compliance, administration, and cost control.

After a review of indicators, this quarter TIS revised its M&E Plan to reflect new ways of measuring indicators that reflected program targets. Similarly, Indicator 1.5 was added the M&E framework. The indicator measures the number of new groups or initiatives created through USG funding, dedicated to resolving the conflict or the drivers of the conflict.

TIS also updated all of its data collection tools to more accurately collect the information required for reporting, including all the disaggregation requirements. USAID approved the M&E Plan this quarter.

The M&E Unit continued to provide leadership in improving the quality of data collection and impact documentation from the field. The program is focusing on building its capacity to collect, analyze and report on qualitative impact of the program. In this quarter, the program initiated the development of qualitative reporting guidelines and tools; currently a topic guide that is reflective of the program goals and objectives has been completed for use in Focus Group Discussions (FGD's), Key Informant Interviews (KII's) and other qualitative data collection methods. A pilot study to test the tools is scheduled for the following quarter with broader implementation role planned for August 2015.

Additionally, while prioritizing the qualitative reporting component, the program supported capacity development for its M&E staff in Nairobi through a Trainer of Trainers (TOT's) training delivered by a qualitative evaluation consultant. The trained staff will now share their knowledge and skills with field staff in Somalia through a staff workshop to be held in the next quarter and similarly on an ongoing mentorship mechanism that will continue to enhance staff capacity to monitor and report on program activities.

The program has continued to experience staff transition. District staff are supporting M&E activities. This ensures the process of quality assurance is embedded in grant activity and also fosters a participatory approach to monitoring grantees' progress. The orientation of new staff continues on a rolling basis.

The program continued to offer support to third party monitoring partner SPSS by sharing documentation for verification and quality assurance processes both at field level in Somalia and in Nairobi. The program reviewed and responded to items of query, clarifying issues and up taking points of learning identified through the verification process.

## **V. ENVIRONMENTAL MONITORING**

The TIS engineering designs and subsequent monitoring ensure minimal environmental impacts during the construction and easy maintenance by the communities once completed. Sometimes, communities contribute to environmental success of projects by planting grass, shrubbery, and trees.

During this reporting period, the TIS monitoring identified and took action on the following issues.

### 1. Kismayo Road (DAKIS002)

Kismayo faces perennial flooding during heavy downpours. Over the years, this flooding has affected the central business district at the intersection of five major streets, destroying the main road completely. These floods typically last a few days or a week. TIS designed this particular section (Section Two) of road as concrete to withstand flooding.

During the April 2015 rainy season, the floods negatively affected the road construction in this section, stopping the work for one week. Although installation of the concrete and side drains will resolve the issue for the durability of the road, the community looked to TIS to solve the larger the city's larger drainage problem. Although this solution is beyond the scope the road project, DAI has held stakeholder meetings to supporting the local administration, community, and private sector, to find a solution. TIS agreed to contribute to the solution by providing engineering designs for a recommended solution that the municipality can utilize to raise funds for a future drainage problem.

### 2. Gaalkacyo Road (DAIGAR073)

This road project connects in Gaalkacyo with the airport. Only after launching construction did TIS engineers identify a watershed that floods the road during the rainy season. This particular 400 meter stretch of road floods at a small box culvert that covers a small creek. This section floods for a few days to a week during heavy rains. The initial TIS engineering designs did not address the flooding section. DAI is contracting an independent Nairobi-based engineering firm to provide a cost-effective solution (perhaps a concrete section, as planned in Kismayo). The firm should produce the new plans for this section. TIS then plans to meet with the stakeholders to fund the resolution.

### 3. Borehole (DAIGAR017)

This quarter, the TIS contractor completed the drilling of the borehole 245 meters deep in Dhobley. A TIS engineer was on site to ensure that the contractor completed the drilling with minimal environmental disturbance. The work did not affect trees or spill oil. The site was cleared after drilling.

### 5. Local government offices in Bossaso (DAIGAR061): An environmental success

The Bossaso community benefitting by the construction of local government offices contributed to the project by planting twenty-five saplings in the compound. The community hoped this contribution would promote and enhance the environment, as well as beautify the compound. In addition, in the arid Bossaso terrain, increased tree coverage will eventually will provide shade and make the offices cooler.

DAI supervising staff and engineers have, in the course of monitoring construction projects, ensured that the mitigation measures have been undertaken correctly and sufficiently. TIS monitors the projects closely to ensure that they



One of the twenty-five saplings planted by the community inside the Bossaso government compound

follow the Environmental Monitoring Plan (ERF).

The table shown below indicates some recommended mitigation measures

Impact	mitigation measures taken	Responsibility	Lessons learnt
<b>DESIGN PHASE</b>			
Odor production	<p>Buffer zone included around the facility; provide closed containers for waste storage.</p> <p>Buffer will be determined by the location of the facility away from the community dwelling and planting trees to mitigate on the odors</p>	<p>Engineers- Design stage</p> <p>Contractor – Construction stage</p> <p>Communities- After completion</p>	There has not been so much projects done with extreme cases of odor
Resources contamination	<p>Paving of storage and operation areas, drainage control system, and provision small waste water treatment unit like onsite treatment and good French drains in locations with fair drainage soils</p> <p>Provision of concrete seal for the boreholes and proper location of water screens in the aquifers.</p>	<p>Engineers- Design stage</p> <p>Contractor – Construction stage</p>	The designs must be good and construction work properly done to ensure functionality
Dust production	Paving of access roads, also sprinkling water during the construction periods especially for road projects and construction with massive civil works	<p>Contractor- during the construction stage</p> <p>Municipality – after completion</p>	<p>This mitigation takes place only during construction.</p> <p>It is not in the municipality's priority to sprinkle roads after completion. Thus this consideration will be factored in in future designs</p>
Landscape esthetics	<p>Include a landscape plan, planting trees and grass on slopes to reduce erosion</p> <p>Tree planting for school structures and health facilities to provide sheds and beautification</p>	<p>Engineers- at design</p> <p>Contractor- during construction</p> <p>Communities- after completion</p>	These activities in future needs to be designed to be wholly done by the communities as part of their contribution to the project and help in ownership.
Litter	Fencing and providing a closed	Contractor- at construction stage	

	depression pit for unloading waste.  Disposing off litter which can be easily done on site like burning all the paper (e.g. cement bags)		This was easily done by the contractors to ensure that the site was clean before hand over
Public hazards	Provision of a fence (3m high).  Educating the communities on the dangers of such facilities.  For the long term, communities are asked to plan and provide security guards	PM/Contractor/Communities	There hasn't been any project with public hazards

## VI. PROGRESS ON LINKS TO OTHER ACTIVITIES

During this reporting period, TIS coordinated closely with other donors and other activities as described below:

- **Dif:** TIS leveraged resources from local organization Wamo Rehabilitation and Relief Services (WRRS) for a USAID-constructed maternity ward built in Dif. WRRS agreed to provide medical supplies, such as gloves and syringes, and provide overhead costs.
- **Baidoa:** TIS coordinated with INTERSOS, which is currently running the USAID-constructed vocational center. INTERSOS provides running operational costs, pays wages, and manages the curriculum.
- **Kismayo:** TIS coordinated with the Kismayo Youth Organization in order to make better decisions for procurement and other elements for the youth sports grant (DAKIS006).
- **Kismayo:** TIS coordinated with the Nordic International Support (NIS) Foundation, which rehabilitated youth sports stadium. With support from the Mayor, NIS agreed to allow a special schedule for women's sports, and TIS agreed to install basketball goals and rework the concrete basketball court, which is currently not appropriate for basketball or volleyball.
- **Xudur:** TIS coordinated with the Danish Demining Group (DDG), which pledged that once the USAID-funded sports facility is rehabilitated, they will organize a four-month tournament and mobilize youth to participate. TIS had also coordinated with DDG on the TIS constructed market in Xudur, where they will train forty local traders on entrepreneur skills and also give seed capital.

## VII. PROGRESS ON LINKS TO HOST GOVERNMENT

TIS proactively updates the Federal Government of Somalia, Somaliland, and Puntland on TIS project plans and ongoing activities. TIS also works with newly formed regional governments, including ISWA, IJA, and Central State, as well as district governments. On many occasions, TIS coordinates on a daily basis with mayors, governors, DCs, ministers, and other officials. We maintain a strong working relationship with government partners to ensure the success, local ownership, and

sustainability of project activities. Key meetings between TIS and the host government include the following.

- **Dif:** TIS teams meeting with the DC of Dif to reprogram remaining contingency funds.
- **Cadaado:** TIS team met with the Mayor of Cadaado to discuss the TI training for his staff.
- **Galmudug:** TIS coordinated with the Mayor of Gaalkacyo (Galmudug) to discuss the sanitation awareness campaign scheduled for July 2015.
- **Galdogob:** TIS team met with the Mayor of Galdogob in Nairobi to discuss the projects and security, and then several times in Galdogob. One significant meeting reached an agreement on changes from the community contracting process in the field to a bid-opening process to Nairobi.
- **Interim South West State (ISWA):** A TIS team travelled to Baidoa to meet with the President of ISWA, ISWA Ministry of Interior, and Ministry of Environment, regarding a plan to operationalize the garbage truck handed-over by TIS to the ISWA government, and strategies to operationalize three markets.
- **ISWA Ministry of Interior:** TIS team met with the ISWA MOI to coordinate on the Good Governance training. The team and ministry discussed the provision of security and participants of the trainings, including CSOs and administration staff.
- **Kismayo:** TIS team met with the Jubbaland Vice President and Governor of Lower Jubba region with regards to potential projects for the Somalia Response Fund (SRF).
- **Kismayo:** TIS team met with the Mayor of Kismayo to determine the feasibility of girls' sports in the district. The team also discussed several elements related to Kismayo roads, security issues, and other items.
- **Laas Caanood:** TIS team conducted meetings with the Municipality of Laas Caanood, with regards to the recently-procured motor grader and the mini-session session in order to reprogram remaining of the contingency funds for the district.
- **Mogadishu:** TIS team coordinated with the Ministry of Interior (MOI). The MOI gave the TIS team advice and full support in advance of the planning session for Matabaan District. TIS also invited the MOI to participate in the planning session. TIS also attended a workshop at MOI during this reporting period.
- **Puntland Government:** A TIS team including Director of Programs and the acting Chief of Party met with the President of Puntland to discuss the way forward for the proposed Galgala grants.
- **Puntland Ministry of Information, Communication, Arts and culture:** TIS team coordinated with the ministry on the messaging and awareness campaign surrounding the Puntland Arts and Culture Week held in Garowe.
- **Puntland Ministry of Interior:** A TIS team including Director of Programs and the acting Chief of Party met with the Minister of Interior to discuss the new ministry project and the planned vehicle.

## VIII. SUSTAINABILITY

Sustainability is a key element of TIS activities. A number of activities that were supported by TIS in previous quarters have been taken over by local partners and grantees this quarter. Similarly, TIS initiatives have inspired local administrations or communities to undertake their own projects to complement TIS's work.

- **Barmadobe, Puntland:** The community established a water committee to ensure the sustainability of the TIS project in Xaafuun.
- **Dardaare, Puntland:** Community Education Committee in Dardaare Village continues to mobilize children from the neighboring villages in order to increase the school enrollment rate.
- **Dhahar, Puntland:** The school is currently operational and supported by the community with operational oversight provided by a school community education committee (CEC). The committee consists of seven members represented by four females and three males drawn from the local community.
- **Eyl, Puntland:** The community collected funds to complete a 300-meter section of gravel road following the completion of the USAID-funded 28 kilometer graveled road.
- **Interim South West State (ISWA):** A TIS team travelled to Baidoa to meet with the President of ISWA, ISWA Ministry of Interior, and Ministry of Environment, regarding a plan to operationalize the garbage truck handed-over by TIS to the ISWA government, and strategies to operationalize three markets.
- **Kismayo:** The Kismayo Women’s Caucus is storing and maintaining the sanitation kits (equipment) provided by TIS. The volunteer membership of the women’s group has increased to one thousand members this quarter. There is a plan currently in place by which the women’s group will clean the city three times a week.
- **Kismayo:** Local business-owner donated ten basketballs to young women so that they can play basketball in advance of the implementation of the TIS grant (DAIKIS006).
- **Puntland:** Several local governments in Puntland including, Garowe, Bossaso, Qardho and Bandarbayla, have submitted to TIS a sustainability commitment letter detailing all activities that TIS implemented in their districts and what plans they have to sustain these projects permanently.

## IX. UPCOMING REPORTING PERIOD’S WORK PLAN

Activities for the upcoming reporting period—1 July 2015 through 30 September 2015—are described in the table now.

**TABLE 3: Q3 FY2015 ACTIVITIES**

Region	District	Activity
Bay	Berdale	<ul style="list-style-type: none"> <li>▪ Sports gear to be delivered to Berdale youth and a community dialogue event to be conducted to hand over the completion of Berdale airstrip and the installation of the solar powered street lights.</li> </ul>
	Baidoa	<ul style="list-style-type: none"> <li>▪ Conduct training on good governance and conflict sensitive programming for local administrators and member of the peace committee, community elder, youth and women.</li> <li>▪ Delivery of 1000 school bags and stationaries to Abdala Dorrow School in Baidoa.</li> <li>▪ Delivery of furniture to Abdala Dorrow School in Baidoa.</li> </ul>
Galgaduud	Galgaduud	<ul style="list-style-type: none"> <li>▪ Conduct training on good governance and conflict sensitive programming for local administrators and member of the peace committee, community elder, youth and women.</li> <li>▪ Conduct training for district administration staff on basic IT and work</li> </ul>

		ethics.
	Balanbal	<ul style="list-style-type: none"> <li>▪ Community Dialogue Event handing over completed projects for the district administration and the Balanbal Secondary School.</li> </ul>
Bakool	Xudur	<ul style="list-style-type: none"> <li>▪ Complete construction activities for all in Bakool region.</li> <li>▪ Delivery of furniture for the constructed districted administration centre, as well youth and women centre.</li> <li>▪ Conduct Community Dialogue Event handing over completed projects.</li> <li>▪ Install solar powered street lights at the district administration centre.</li> <li>▪ Conduct training with local administration on areas identified for capacity building.</li> <li>▪ Conduct training on good governance and conflict sensitive programming for local administrators and member of the peace committee, community elder, youth and women.</li> </ul>
Galmudug	Gaalkacyo-Galmudug	<ul style="list-style-type: none"> <li>▪ Construction of three projects to continue and completion is expected towards the end of this quarter.</li> <li>▪ Procurement and Delivery of furniture for the women centre, arts and culture centre.</li> <li>▪ Procurement and delivery of sports gear for the sports team in Gaalkacyo Galmudug.</li> <li>▪ Procurement and delivery of garbage collection truck to happen this quarter.</li> <li>▪ Conduct training with local administration on areas identified for capacity building.</li> <li>▪ Conduct public sanitation campaign to promote improved public health.</li> <li>▪ Conduct training on Conflict Mitigating Youth-Driven Conflict through Awareness and Dialogue in Galmudug.</li> <li>▪ Conduct community dialogue event to celebrate and hand over of grants in Gaalkacyo Galmudug to celebrate their completion.</li> <li>▪ Conduct arts and Culture week to celebrate the community's achievement.</li> </ul>
Jubbaland	Kismayo	<ul style="list-style-type: none"> <li>▪ Delivery of branded school bags and solar powered lanterns for school going children in Kismayo.</li> <li>▪ Conduct Community Dialogue Event for the delivery of musical instrument delivered to Kismayo arts and culture groups.</li> <li>▪ Procurement and delivery of sewing machines to Kismayo women Caucus.</li> <li>▪ Procurement and delivery of maize and sesame grinding machines to Kismayo Women Caucus and give them basic financial and book keeping skills to them.</li> <li>▪ Conduct training on Conflict Mitigating for youth in Kismayo.</li> <li>▪ Conduct good governance training for local administration officials.</li> <li>▪ Procurement and delivery of sport gear to Kismayo Women Basketball Team.</li> <li>▪ Conduct training for journalist in Kismayo on ethics and good governance reporting.</li> </ul>

	Garbahaarey	<ul style="list-style-type: none"> <li>Conduct ground breaking for four construction projects.</li> </ul>
	Ceel Waaq	<ul style="list-style-type: none"> <li>Conduct 100% verification for slaughter slab in Ceel Waaq as well as hand over to the grantee.</li> </ul>
	Dif	<ul style="list-style-type: none"> <li>Construction of Latrines, rehabilitation of the soccer field and fencing of the social hall and school on going and expecting completion this quarter.</li> </ul>
	Dhobley	<ul style="list-style-type: none"> <li>Borehole drilling on course and completion expected this quarter.</li> </ul>
	Kolbio	<ul style="list-style-type: none"> <li>Construction of two water pans to commence this quarter.</li> </ul>
Puntland	Gaalkacyo-Puntland	<ul style="list-style-type: none"> <li>Construction of one section of the road completed 100% verification and community dialogue event for the hand over that section of the road.</li> <li>Construction of section two of the road on going.</li> </ul>
	Garowe	<ul style="list-style-type: none"> <li>Construction of Ministry of Interior building on going and currently at 30%.</li> <li>Procurement and delivery of vehicle to the ministry of interior.</li> <li>Procurement and delivery of furniture to Xaafuun under DAIGAR028.</li> </ul>
		<ul style="list-style-type: none"> <li>Conduct community fair to coincide with Puntland Regional Administration formation day.</li> </ul>
	Bossaso	<ul style="list-style-type: none"> <li>Procurement and delivery of shovel truck for Bossaso municipality.</li> </ul>
	Boocame	<ul style="list-style-type: none"> <li>Conduct community dialogue Event for the Construction of Local Government Offices in Boocame as well as construction of the school.</li> </ul>
	Galdogob	<ul style="list-style-type: none"> <li>Ground breaking for three construction grants to commence.</li> <li>Conduct good governance training for local administration officials.</li> <li>Conduct sanitation and public health campaign to sensitize the local community on proper waste disposal in the town.</li> </ul>
	Dhahar	<ul style="list-style-type: none"> <li>Install solar power lights on the TIS constructed maternity centre.</li> </ul>

## **XI. GRANTS SUMMARY SECTION- I APRIL 2015-30 JUNE 2015**

### **New Grant Details**

Total amount in the approved budget for grants: \$31,101,103\*

Total amount grants disbursed to date: \$15,382,531

\*Note: this is the total approved budget for sub-awards as per Mod 9.

During this quarter, 15 grants were cleared and awarded. The total estimated value of the grants was \$1,358,773.06

Table 6 shows all a detailed summary of these grants.

**TABLE 6: NEW SUB-AWARD DETAILS**

Grant Number and Title	Awardee	Grant Amount (USD) / Status	Summary and Justification	Location / Latitude and Longitude	Start – End Dates
DAIGAR093-Improving Public Service Delivery of Garbage Collection in Galdogob	Galdogob Local Administration	\$22,725.00 Cleared	<p>This grant will provide waste collection tools and an awareness campaign. TIS-DAI will partner with the local administration to procure waste collection tools and sanitation supplies such as wheelbarrows, shovels, soap, and a water tank and conduct a media campaign, including billboard, public service announcements on radio and TV. The sanitation equipment will be handed over to the grantee that will be the chief custodian and has the sole responsibility of determining the people that will use them in carrying out district clean up. By addressing the community's self-identified priorities, the administration will demonstrate its commitment to citizens. The sanitation tools and supplies will improve public service delivery. The awareness raising should improve citizens' knowledge of their responsibilities to keep their community clean and prevent unnecessary health issues. The overall impact of the project should improve the trust between community and their local administration.</p>	<p>Mudug Region Galdogob District, Lat- 7.05755 Long- 47.13494</p>	<p>April 10, 2015- August 31, 2015</p>
DAIGAR098-Enhanced Peace and Security Capacity for Puntland Ministry of Interior	Puntland Ministry of Interior	\$ 31,500.00 Cleared	<p>This grant will improve the capacity of the Puntland Ministry of Interior by enhancing its logistical ability to move and visit remote areas, monitor and see the challenges and progress on the ground, participate in conflict resolution meetings, and maintain law and order in the remote areas of Puntland. The overall impact of this grant will be to create social cohesion and collaborative frameworks between the ministry, local governments, and citizens living in remote and marginalized areas. It will improve government service delivery and increased stability throughout all areas of Puntland.</p>	<p>Nugaal Region Garowe District, Lat- 8.40635 Long- 48.48188</p>	<p>April 16 2015- September 30, 2015</p>

<p>DAIGBH002- Enhancing Peace and Youth Integration through Sports in Garbahaarey</p>	<p>District Commissioner of Garbahaarey</p>	<p>\$ 91,585.21 Cleared</p>	<p>The grant will rehabilitate soccer field. By partnering with the local government (both DC and Governor), TIS-DAI will rehabilitate the field, including new spectator stands, changing rooms, latrines, water tank, and perimeter fence. The project will also provide sports gear for four teams and support matches during the groundbreaking and handover. By addressing the community's self-identified needs, the government will demonstrate its commitment to its citizens. The soccer field serves as a connector by unifying players and spectators, previously separated by sub clan or political disputes. The facilities will also counter the push factors of violent extremism by providing a platform to unify government and youth. TIS will work with the youth group and local government to strategically arrange opportunities for youth to engage government during key events (including groundbreaking and handover). The community will use the sports facility for other unifying events, such as Eid festivals and national celebrations. The project should create greater dialogue, trust in the government, and contribute to greater stability in Garbahaarey.</p>	<p>Gedo Region Garbahaarey District, Lat- 3.328 Long- 42.219879</p>	<p>April 10, 2015- December 15, 2015</p>
<p>DAIGBH003- Improving Service Delivery by Rehabilitation of Administration Block- Garbahaarey</p>	<p>District Commissioner of Garbahaarey</p>	<p>\$ 103,371.75 Cleared</p>	<p>This grant will support the rehabilitation and furnishing of the Garbahaarey administration block. TIS-DAI will partner with the District Commissioner and Regional Governor, to rehabilitate and furnish eight offices. By identifying the community's self-identified needs, the local government will demonstrate its commitment to citizens' needs. The improved facilities will improve officials' capacity to deliver critical public services. Citizens should find the newly rehabilitated and furnished premises as more conducive to engaging local government, and discussing security and other sensitive issues. The improved compound should improve the capacity of the government to deliver public services, ultimately strengthening citizens' confidence in their government.</p>	<p>Gedo Region Garbahaarey District, Lat- 3.328 Long- 42.219879</p>	<p>April 15, 2015- November 15, 2015</p>

<p>DAIGBH004- Supporting Peace by Building a Secondary School in Garbahaarey</p>	<p>District Commissioner of Garbahaarey</p>	<p>\$ 111,436.56 Cleared</p>	<p>This grant will provide the community's first public secondary school. TIS will partner with the local administration to construct four classrooms, staff room, and latrines, and provide a water tank and furniture for teachers and student. The project will benefit 160 youth (boys and girls) from underprivileged families, including IDPs, who before now have not been able attend secondary because of high cost of school fees. By addressing the community's self-identified need of a secondary school for youth, the local administration will demonstrate its commitment to the community. The school will provide access to education for many youth who otherwise would have lost hope to be able to continue with their education and build marketable job skills. The school will also provide a platform for young Somalis to engage and improve relations with the local administration, which will counter one of the push factors of violent extremism. To this end TIS design the handover ceremony to build relations between youth and government. The project should create greater citizens' trust in their government, and contribute to greater stability in Garbahaarey</p>	<p>Gedo Region Garbaharey District, Lat- 3.328 Long- 42.219879</p>	<p>April 13, 2015- December 31, 2015</p>
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<p>DAIGAR091- Improving Government Capacity to Mitigate Conflict in Galdogob</p>	<p>Galdogob Municipality</p>	<p>\$ 132,357.47 Cleared</p>	<p>This grant will provide a government compound as well as conflict-sensitive training for the local administration and council of elders. TIS-DAI will partner with the Galdogob local administration to build and furnish offices, a conference room, latrines, and perimeter fence. The new work space will facilitate government officials and elders' daily duties and meetings, facilitate workshops, and discuss early warning conflict mechanisms to identify tensions before they spiral into violence. The conflict-sensitive training will strengthen their capacity to mitigate conflict and enhance collaboration between the local administration and regional administration based in Galkacyo. The meeting hall will provide neutral grounds for resolving sensitive sub-clan disputes and safe space for constituents to engage their government. The new facilities should improve the government's capacity to deliver public services. The local administration had committed to maintaining the facilities through local revenue collection. The improved capacity of local government should improve citizens' trust and promote greater stability and peace in the region.</p>	<p>Mudug Region, Galdogob District, Galdogob Town Lat- 7.05755 Long- 47.13494</p>	<p>May 15, 2015- December 31, 2015</p>
<p>DAIGAR094- Integrating Youth through Sports - Construction of Galdogob Sports Stadium</p>	<p>Galdogob Local Administration</p>	<p>\$ 127,982.02 Cleared</p>	<p>This grant will support the construction of a new soccer field. TIS-DAI will partner with the local administration to create a soccer field, perimeter fence, two gates, latrines, changing rooms, spectator's stands, elevated water tank and provide uniforms and equipment for five teams. By supporting the community's self-identified need of a soccer field, the local administration will demonstrate its commitment to citizens. The soccer field will counter violent extremism by providing youth with a location to engage in healthy alternatives to Al-Shabaab and criminal activities. The new sports facilities should provide a forum for bringing people together, fostering unity, and promoting tolerance and peace. The overall impact of the activity increase public confidence in the local government.</p>	<p>Mudug Region, Galdogob District, Galdogob Town Lat- 7.05755 Long- 47.13494</p>	<p>May 11, 2015- December 31, 2015</p>

<p>DAIGAR099- Strengthening Capacity of Garowe Municipality in Waste Management</p>	<p>Garowe Municipality</p>	<p>\$ 86,000 Cleared</p>	<p>This grant will provide a shovel tractor to improve transportation, public health, and sanitation in Garowe. TIS-DAI will partner the Garowe municipality to provide the required heavy machinery, and training to operate and maintain it. TIS will also support an awareness campaign to educate the community in waste management, including a one-day city-wide clean-up campaign led by volunteers and the private sector. During rainy seasons, the government will use the shovel tractor to clear blocked streets and alleys, and unclog drains in the city. In the dry seasons, the tractor will repair roads and drainage, and facilitate city sanitation initiatives. By addressing these community needs of improved transportation, public health, and sanitation, the local administration will demonstrate its commitment to Garowe citizens. Improved transportation and sanitation services, and reduced flood damage, should help restore a level of normal economic activity, even during the rainy seasons. Better informed and mobilized citizens for the common good of the community should strengthen a sense of volunteerism and partnership with the municipality. The improved public service of transportation, public health, and sanitation should increase citizens' trust in the government.</p>	<p>Nugal Region Garowe Town Lat- 8.40635 Long- 48.48188</p>	<p>May 23, 2015- September 30, 2015</p>
<p>DAIGBH005- Saving Lives through Building of a Maternity Ward in Garbahaarey</p>	<p>District Commissioner of Garbahaarey</p>	<p>\$ 56,249.80 Cleared</p>	<p>This grant will construct and furnish a maternity ward. TIS-DAI will partner with the local administration to construct a maternity ward that consists of four rooms, toilet storage room, and septic tank. The project will also provide beds, examination table, and other equipment. By addressing the community's priority, the government will demonstrate its commitment to its constituents. The improved health facilities will improve public health services. The new ward should significantly reduce the maternal mortality rates. The maternity ward will assist not only women of Garbahaarey but also women from neighboring districts. The hospital will promote community cohesion by serving as an important connector for women from different villages, districts, and different sub-clans. Ultimately the grant will increase citizens' trust in the local government.</p>	<p>Gedo Region Garbahaarey District, Lat- 3.328 Long- 42.219879</p>	<p>May 08, 2015- December 30, 2015</p>

<p>DAIKIS006- Supporting Youth &amp; Women's Participation in Sports to Counter Violent Extremism</p>	<p>Ministry of Social Affairs - Jubbaland Administration</p>	<p>\$ 18,330.00 Cleared</p>	<p>This grant will help revive youth sports in Kismayo, with a focus on young women (ages 15-20) and school children. TIS-DAI will partner with the Ministry of Social Affairs to provide sports gear for two women's and men's teams, and sports equipment for 15 primary and secondary schools--including soccer balls, volleyballs and nets, and jump ropes. TIS will partner with NIS to erect two basketball posts in the newly rehabilitated sports center, where the young women can play. The grant will also train 30 teachers (two from each school) in the value of physical fitness with the goal of helping the teachers promote sports during recess, and establish a two-hour PE curriculum per week. By addressing the community's self-identified need of equipment for young women, men and school children, the government will demonstrate its commitment to citizens. This grant will counter violent extremism by providing healthy alternatives for youth. The project will also help to restore Somali sports for girls in Kismayo, while establishing an ethic of physical fitness (and hopefully PE) in schools. Finally, this activity is intended to build the capacity of teachers for the long term retention of physical education in the school curriculum and also return to girls the opportunity to engage in sports. Through this, students will be able to engage in sports after completing school, providing them with an additional positive alternative to violent extremism and other bad practices.</p>	<p>Lower Juba Region Kismayo Town Lat- -0.36029 Long- 42.546261</p>	<p>May 25, 2015- August 31, 2015</p>
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<p>DAIKIS008- Improving Local Government's Communication s and Outreach Skills in Galgaduud</p>	<p>Promoting Stability by Improving Women's Livelihoods and Children's Education</p>	<p>\$ 47,800.00 Cleared</p>	<p>This grant will strengthen the women's livelihoods and counter violent extremism. The project will provide two maize grinders, two sesame seed grinders, and ten sewing machines to the Kismayo Women's Caucus. The organization will expand the productivity of women workers and merchants in this field of food production and seamstresses. The grant will also provide backpacks, school supplies, and solar lanterns to four hundred school children (200 to boys and 200 to girls) grades 6-8 in five public schools across all five constituencies of Kismayo. The lanterns will benefit all the children in four hundred homes, not just the four hundred beneficiaries. This support will encourage youth to study, remain engaged in school, and reject violent extremism. The fact that the local administration is involved in supporting these activities and delivering these items to women and youth will demonstrate the government's commitment to citizens. The grinders will ease the high cost of milling maize and sesame in town and serve as connector for different clans who will converge to take advantage of the cheap service. The machines should help stimulate the local economy, benefitting local farmers and consumers alike. The grinders and sewing machines should also reduce unemployment among the women. The grant will help to restore citizens' confidence in government and promote stability and peace in the region.</p>	<p>Lower Juba Region Kismayo District Lat -0.36029 Long- 42.546261</p>	<p>May 04, 2015- October 31, 2015</p>
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<p>DAIGAR092- Increased Women Empowerment through Women's Center</p>	<p>Galdogob Local Administration</p>	<p>\$ 124,955.25 Cleared</p>	<p>This grant will provide a multi-purpose women's center. TIS-DAI will partner with the local administration and the GWA to construct and furnish a women's facility that includes two offices, training hall, exhibition hall, basketball court, fence, elevated water tank and two blocks of twin latrines. The project will provide ten sewing machines to improve women's livelihoods skills and purchase sports gear for young women to engage in recreational activities. By addressing the community's self-identified needs, the local administration will demonstrate its commitment to reducing social exclusion. The center will empower women and counter violent extremism by providing vocational training, girls' sports, adult education (such as literacy and numeracy), and awareness raising courses, women's leadership skill and other related activities. The meeting space will facilitate women's conflict mitigation initiatives and provide a safe space to resolve rape and domestic violence cases. The women's center will enable the GWA and the local authority to work together more effectively in order to promote peace and stability. In light of this, this grant should boost social inclusion; thereby strengthening the trust between the community and local administration.</p>	<p>Mudug Region Galdogob District Galdogob Town Lat 7.05755 Long- 47.13494</p>	<p>June 10, 2015- December 31, 2015</p>
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<p>DAIGAR096- Strengthening Capacity of Qardho Municipality in Service Delivery</p>	<p>Qardho Municipality</p>	<p>\$ 94000.00 Cleared</p>	<p>This grant will provide a shovel tractor and manual roller to improve infrastructure development, transportation, public health, and sanitation in Qardho. TIS-DAI will partner with Qardho municipality to provide the required heavy machinery, and training to operate and maintain it. TIS will also support an awareness campaign to educate the community in waste management, including a one-day city-wide clean-up campaign led by volunteers and the private sector. During rainy seasons, the government will use the shovel tractor to clear blocked streets and alleys, and unclog drains in the city. In the dry seasons, the tractor and manual roller will repair roads and drainage, and facilitate city sanitation initiatives. By addressing these community needs of improved transportation, public health, and sanitation, the local administration will demonstrate its commitment to Qardho citizens. Improved transportation and sanitation services, and reduced flood damage, will help restore a level of normal economic activity, even during the rainy seasons and build the community confidence towards the municipality capacity in addressing their needs and gaps. Better informed and mobilized citizens for the common good of the community should strengthen a sense of volunteerism and partnership with the municipality. The improved public service transportation, public health, and sanitation should increase citizens' trust in the government.</p>	<p>Bari Region Qardho District, Lat- 9.50694 Long- 49.086079</p>	<p>June 4, 2015- October 30, 2015</p>
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<p>DAIGAR097- Strengthening Capacity of Bossaso Municipality in Service Delivery</p>	<p>Bossaso Municipality</p>	<p>\$ 82,000.00 Cleared</p>	<p>This grant will provide a shovel tractor to improve infrastructure development, transportation, public health, and sanitation in Bossaso. TIS-DAI will partner with Bossaso municipality to provide the required heavy machinery, and training to operate and maintain it. TIS will also support an awareness campaign to educate the community in waste management, including a one-day city-wide clean-up campaign led by volunteers and the private sector. During rainy seasons, the government will use the shovel tractor to clear blocked streets and alleys, and unclog drains in the city. In the dry seasons, the tractor will repair roads and drainage, and facilitate city sanitation initiatives. By addressing these community needs of improved transportation, public health, and sanitation, the local administration will demonstrate its commitment to the citizens. Improved transportation and sanitation services, and reduced flood damage, will help restore a level of normal economic activity, even during the rainy seasons, and build the community confidence towards the municipality's capacity. Better informed and mobilized citizens for the common good of the community should strengthen a sense of volunteerism and partnership with the municipality. The improved public service of transportation, public health, and sanitation should increase citizens' trust in the government.</p>	<p>Bari Region, Bossaso District Lat- 11.28366 Long- 49.18063</p>	<p>June 04, 2015- November 30, 2015</p>
<p>DAISOM045- Strengthening the Capacity of Governor's Offices-SC Somalia in Service Delivery</p>	<p>DDGS</p>	<p>\$ 228,480.00 Cleared</p>	<p>This grant will equip, furnish, and build the capacity of six governors' administrations. This project will provide IT equipment, office furniture, supplies, and a solar-powered system in six regional governor's offices in South Central: Bay (Baidoa), Bakool (Xudur), Lower Jubba (Kismayo), Gedo (Garbahaarey), Galgaduud (Dhusamareeb), and Galmudug (Gaalkacyo). The grant will also train 15-20 staff in each regional office on public administration, management, outreach, and basic computer skills. The improved capacity to deliver public services should improve citizens' confidence in the government and contribute to stability in South Central Somalia.</p>	<p>Bay Bakool Galgaduud Gedo Lower Juba Mudug</p>	<p>March 10, 2015-june 30, 2015</p>

Grant Number and Title	Awardee	Grant Amount (USD) / Status	Summary and Justification	Location / Latitude and Longitude	Start – End Dates
DAIBDA017-Improving the Capacity of Peace Building Stakeholders in Baidoa	Baidoa District Administration	\$20,000.00 Cleared	This grant will build the local administration’s capacity to mitigate conflict, deliver public services, and demonstrate improved and accountable governance. TIS-DAI will partner with the local administration to facilitate four three-day good governance workshops on the following topics: Conflict resolution, basic computer skills, transparency and accountability, and conflict sensitive development. By addressing the community's self-identified priorities of skills building, the local administration will demonstrate a commitment to citizens' needs. The workshops should improve the administration's governance, conflict mitigation, transparency, and service delivery skills. The overall impact of the activity should increase citizens' confidence in the local authorities.	Bay Region Baidoa District, Berdale Town Lat-3.11718 Long-43.6469	January 15, 2015-June 30, 2015
DAIDOL036-Improving the Capacity of Different Groups in Dif in Peace Building	Baidoa District Administration	\$55,595.00 Cleared	This grant will build the local capacity of Baidoa’s peace committee, the local youth organizations, the regional administration, and women groups to build peace and mitigate conflict resolution. TIS-DAI will partner with the Baidoa local administration in the procurement of office furniture and IT equipment, pipes to make basic water connections, and sports gear for the youth. By providing over 1000 backpacks for children and desks for children, the local administration will demonstrate to its commitment to youth and partners. The overall impact of the activity should increase the capacity of these key stakeholders to promote peace and mitigate conflict, while increasing citizens' confidence in the local authorities.	Bay Region Baidoa District, Baidoa Town Lat-3.12 Long-43.65	January 15 2015- May 30, 2015

<p>DAIGAR081- Improved Road Safety in Puntland through Training and Awareness Raising</p>	<p>Dif Peace Committee</p>	<p>\$49,244.70 Cleared</p>	<p>This grant will build the capacity of the local administration in Dif, youth and women group in playing an essential role in peace building and conflict resolution within the district. TIS-DAI will partner with the Dif local administration in the procurement of 7 sewing machines to be used by Dif women, fencing of an existing school in Dif with barbed wire fence, fencing of the meeting hall with barbed wire, and clearing and leveling of the soccer field, demarcation, provision of goal post, latrines and sports gear for 2 football team in Dif. The overall impact of the activity should increase citizens' confidence in the local authorities.</p>	<p>Lower Juba Afmadow District, Dif Town Lat-0.593298 Long-40.574574</p>	<p>March 10, 2015-july 31, 2015</p>
<p>DAIGAR087- Strengthening the Capacity of Local Administrations in Puntland</p>	<p>Handicap International</p>	<p>\$50,000.00 Cleared</p>	<p>This grant will increase road safety awareness among an estimated 200,000 government authorities, drivers, and citizens in Puntland. In close coordination with the Puntland Ministry of Public Works and Transportation (MOPWT), Handicap International will conduct workshops and awareness rising on public safety, with an emphasis on communities and schools along four newly-built TIS tarmac roads in in Garowe, Bossaso, North Gaalkacyo and Qardho. The project will include workshops in the four cities for government officials and key stakeholders, and an awareness campaign that includes banners, posters, leaflets, and public service announcements in the newspaper(s), and on TV and radio. The master trainer will also train three MOPWT civil servant trainers in road safety, who can replicate the training throughout the country in the future. The increased awareness should decrease road accident-related injuries, deaths, and subsequent violence. The MOPWT's role in the safety messages should improve citizens' trust in the government. The project should contribute to greater peace and stability.</p>	<p>Nugaal Region Garowe District Garowe Town Lat-8.40535 Long-48.47772</p>	<p>March 02, 2015- June 22, 2015</p>

<p>DAIGAR095- Strengthening the Capacity of the Local Administration in Galdogob</p>	<p>DDGS</p>	<p>\$246,300 Cleared</p>	<p>This grant will strengthen the human and technical capacity of local administrations of Puntland. The project will provide short-term staff--including program, engineering, procurement/administration, and M&amp;E experts--for administrations where TIS operates. The grant will also cover the costs of those staff's transportation, communications, equipment, accommodations when travelling, and office supplies. The experts will provide the local administrations human capacity to oversee projects. The staffs will also train and offer hands-on technical assistance to existing government officials in fields of communications/outreach, M&amp;E, procurement, and other required areas. The improved capacity of the local administrations to oversee and report on projects and to deliver public services will demonstrate the governments' commitment to constituents. Ultimately, increased access to access to public information and services should build citizens' trust in the Puntland Authority.</p>	<p>Nugaal Region Garowe District Garowe Town Lat-8.4 Long-48.48</p>	<p>January 15, 2015- January 14, 2016</p>
<p>DAIGKY009- Empowering Women through a Provision of a Women's Center- Galkayo Galmudug</p>	<p>NA</p>	<p>\$16,862.50 Cleared</p>	<p>This grant will provide staff, equipment, and training in order to improve the capacity of local government to deliver improved public services. In coordination with the local administration, TIS will recruit two staff (ideally a male and female) and provide IT equipment and supplies for the Mayor of Galdogob. These staff will dedicate approximately 50% of their time to TIS grant activities (M&amp;E, procurement, report writing, etc.) and 50% to administration tasks. TIS-DAI has designed staff salaries (\$200/month) low enough so that at the end of one year, the local administration can absorb one or both of the staff. TIS will also provide monthly training for these district staff in finance, administration, communication and other technical areas to strengthen the local capacity. The grant is expected to improve the governments' capacity to deliver public services that should in turn strengthen citizens' confidence in the local administration.</p>	<p>Mudug Region, Galdogob District, Galdogob Town Lat-6.591878 Long-47.105324</p>	<p>February 10, 2015-december 31, 2015</p>

<p>DAIGKY010- Reviving Somali Arts through an Arts and Culture Center- Galkayo Galmudug</p>	<p>Galkacyo (Galmudug) Local Administration</p>	<p>\$117,674.82 Cleared</p>	<p>This grant will provide a women's center for the Gaalkacyo (Galmudug) community. TIS-DAI will work with the local administration and GMA to construct two offices, meeting hall, training hall, elevated water tank, perimeter wall, sports court for girls' sports, and provide equipment and furniture. The project will also support a girls' basketball game at handover. By addressing the community's self-identified priority of constructing the women's center, the local administration will demonstrate its commitment to the citizens. The center will also provide the women's organizations a safe space to engage in women's advocacy, adult education, and awareness rising. The new facility will also allow the women from South Gaalkacyo to network with women's groups in North Gaalkacyo and Galgaduud Region. The increased capacity should contribute to greater women's involvement in conflict mitigation and stability in the region.</p>	<p>Mudug Region Gaalkacyo District Gaalkacyo Town Lat-6.45365 Long-47.25521</p>	<p>February 01, 2015- October 31, 2015</p>
<p>DAIGKY012- Mitigating Youth-Driven Conflict through Awareness and Dialogue in Galmudug</p>	<p>Gaalkacyo- Galmudug Local Administration</p>	<p>\$98,202.01 Cleared</p>	<p>This grant will provide an Arts and Culture Center for the Gaalkacyo (Galmudug) community with a focus of engaging youth. TIS-DAI will work with the local administration to construct two offices, performance hall, storeroom for equipment, latrines, elevated water tank, perimeter wall, and provide equipment and furniture. The project will also assist in forming and training a board of directors to maintain and oversee the center. By addressing the community's self-identified priority of constructing the community arts and cultural center, the local administration will demonstrate its commitment to the citizens. The activities conducted in the center will also provide youth healthy alternatives—such as music, drama, poetry, art, and dance—to illegal immigration, crime, and extremism. The revival of arts and culture, and youth engagement should create greater public trust in the government. The center should serve as a connector between North and South Gaalkacyo, and promote greater stability in the region.</p>	<p>Mudug Region Gaalkacyo District Gaalkacyo Town Lat-6.45662 Long-47.35341</p>	<p>February 15, 2015-december 15, 2015</p>

<p>DAIGKY013- Proving Healthy Alternatives to Extremism in Galkayo Galmudug</p>	<p>Gaalkacyo - Galmudug Local Administration</p>	<p>\$47,000.00 Cleared</p>	<p>This grant will provide a holistic conflict mitigation intervention designed to address youth violence. TIS will partner with the local administration and Gaalkacyo (Galmudug) Women's Association (GMA) to conduct an awareness-raising campaign that includes the formation of an Arts &amp; Culture Committee to oversee mobile theaters, school competitions, radio public service announcements, two radio talk shows, and art murals and billboards in ten target locations. The project will also provide conflict mitigation training for the GMA, two-day conflict mitigation conference, and follow-up delegation site visits to all five towns in an attempt to encourage the youth to remove the illegal road blocks. By addressing the community's self-identified needs, the local administration will demonstrate its commitment to its citizens. The strengthened skills of the GMA should help them mitigate conflict along the five towns as well as future initiatives as they arise. The awareness campaign should provide innovative solutions and alternatives to youth. The Galmudug peace stakeholders should contribute to more stable communities in the region.</p>	<p>Mudug Region Gaalkacyo District Gaalkacyo Town Lat-6.45161 Long-47.25328</p>	<p>February 02, 2015- september 04, 2015</p>
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<p>DAIGKY015- Reviving Somali Culture by Providing Musical Instruments- Galkayo South</p>	<p>Gaalkacyo Galmudug Local Administration</p>	<p>\$82,098.20 Cleared</p>	<p>This grant will convert the soccer stadium into a sports center for youth in order to counter violent extremism. TIS-DAI will work with the local administration to construct a concrete basketball court, spectators' stands, and chain-link fence around the center. The grant will also provide fifteen solar lights and provide uniforms for ten soccer teams. The project will provide organizational skills training for the Galmudug Youth for Sports organization to ensure sustainability and hold a basketball game on the new court at the handover. By addressing the community's self-identified priority of converting the soccer field into a sports stadium, the local administration will demonstrate its commitment to the citizens. The sports center will offer young Somalis healthy alternatives to violent extremism and crime. Finally the sports center should serve as a connector between youth and communities of North and South Gaalkacyo and other neighboring regions, ultimately promoting greater cohesion and stability.</p>	<p>Mudug Region Gaalkacyo District Gaalkacyo Town Lat-6.45301 Long-47.25552</p>	<p>January 27, 2015-july 30, 2015</p>
<p>DAIGLD023- Improving Local Government's Communication s and Outreach Skills in Galgaduud</p>	<p>Gaalkacyo Local Administration</p>	<p>\$18,780.00 Cleared</p>	<p>This grant will therefore provide staff, equipment, and training in order to improve the capacity of local government to deliver improved public services. In coordination with the local administrations, TIS will recruit two staff (ideally one male and one female) and provide IT equipment and supplies for the Mayor of Gaalkacyo. The staff will dedicate approximately 50% of their time to TIS grant activities (M&amp;E, procurement, report writing, etc.) and 50% to administration tasks. TIS have designed staff salaries (\$200) month low enough so that at the end of one year, the local administration can absorb one or both of the staff. TIS will also provide monthly training for these district staff in finance, administration, communication and other technical areas to strengthen the local capacity. The grant is expected to improve the governments' capacity to deliver public services that should in turn strengthen citizens' confidence in the local administration.</p>	<p>Mudug Region Gaalkacyo District Gaalkacyo Town Lat-6.45 Long-47.25</p>	<p>January 05, 2015-january 29, 2016</p>

<p>DAIHUR008- Improving the Capacity of Civil Society and Local Government to Promote Peace</p>	<p>Gaalkacyo Galmudug Local Administration</p>	<p>\$13,235.66 Cleared</p>	<p>This grant will support Gaalkacyo (Galmudug) community with a focus of engaging and integrating youth through music. TIS-DAI will partner with the local administration to provide musical instruments for Gaalkacyo (Galmudug) artists and youth. By addressing the community's self-identified priority of delivering instruments to revive Somali music, the local administration will demonstrate its commitment to the citizens. The activities conducted by using these instruments will also provide youth healthy alternatives to violent extremism—such as music, drama, poetry, art, and dance expression. This activity will address the community's concern that idle youth in North and South Gaalkacyo will otherwise engage in human trafficking, crime, and extremism. The revival of the musical arts and culture should create greater public trust in the government. Finally, the instrument should serve as a connector between North and South Gaalkacyo, and neighboring regions, to promote greater stability in the region.</p>	<p>Mudug Region Gaalkacyo District Gaalkacyo Town Lat-6.45301 Long-47.25552</p>	<p>January 10, 2015-march 30, 2015</p>
<p>DAIKIS009- Promoting Peace through Training for Journalists and Youth in Kismayo</p>	<p>DDGS</p>	<p>\$15,267.50 Cleared</p>	<p>This grant will therefore help to strengthen the capacity of officials from eight administrative offices in Galgaduud. TIS-DAI will bring a USAID-funded media expert from the central Ministry of Information in Mogadishu to conduct a two-day communications and outreach workshop for government officials. The enhanced skills should help officials begin to more effectively conduct outreach to constituents, engage the media, and communicate more effectively across sub-clan and political divides. The thematic workshop conducted by a respected non-partisan central government media expert should go a long way toward improving communication with Mogadishu. Finally, the improved communication skills of the Galgaduud Regional and local governments should improve the relationship with citizens; enhance public accountability, transparency and access to information.</p>	<p>Galgaduud Region Dhuusamareeb District, Dhuusamareeb Lat-5.320906 Long-46.23061</p>	<p>February 25, 2015-May 15, 2015</p>

<p>DAISOM041- Strengthening the Capacity of Local Administrators in South Central</p>	<p>Ministry of information- Somaliland</p>	<p>\$63,603.50 Cleared</p>	<p>The Ministry of Information and National Guidance is one of the oldest government institutions in Somaliland. The Ministry of Information has the mandate for information dissemination, public outreach and increasing dialogue on peace and development through Radio and Television programs. 2012 to 2014 the TIS program invested in rehabilitating five offices and recording studios in the Ministry of Information compound, in addition to procuring media equipment. This initial support helped the ministry expand their radio and television programming outreach through live interactive programs touching on some of the most critical issues of concern to Somaliland youth, women and the public at large. To increase the impact of these initiatives, the Ministry has requested that TIS support them with additional media equipment procurement and complimentary capacity building support for Ministry staff. The anticipated outcome of this activity is the increase the capacity of the Ministry of Information in their efforts to increase citizen-government dialogue and public outreach on the most pressing socio-economic issues in Somaliland. The overall impact of this activity will be to increase public confidence in governance.</p>	<p>Woqooyi Galbeed Region, Hargeysa District Hargeysa Town Lat-9.57 Long-44.06</p>	<p>January 05, 2015-june 12, 2015</p>
	<p>Xudur Local Administration</p>	<p>\$48,115.00 Cleared</p>	<p>This grant will build the capacity of the local administration and civil society to promote peace in Xudur. TIS will partner with the local government to provide equipment, furniture, and supplies to these peace building stakeholders. By addressing the community's self-identified needs, the administration will demonstrate its commitment to citizens' priorities. The equipment, furniture, and supplies will strengthen the partners' capacity to promote peace and mitigate conflict. The sports equipment will provide youth healthy alternatives to violent extremism. The overall impact of the activity should increase citizens' confidence in the local authorities.</p>	<p>Bakool Region Xudur District, Xudur Town Lat-4.07 Long-43.53</p>	<p>March 10, 2015-june 30, 2015</p>

	<p>Ministry of Social Affairs - Jubba Administration</p>	<p>\$19,900.00 Cleared</p>	<p>This grant will strengthen the capacity of local journalists, media outlets, and youth. TIS will partner with the Jubbaland Ministry of Social Affairs to provide two workshops in media ethics &amp; professional journalism standards, and youth's role in good governance and peace building. The workshops will provide skills for freelance journalists and media professionals to report responsibly according to international standards, and for youth to dialogue with government within an environment of respect. This platform should provide government an opportunity to exercise the skills they learned in the TIS government media outreach training in November 2014. The government engagement of youth should help to counter the pull factors of violent extremism. The workshop will encourage journalists to develop a voluntary journalism code of ethics. Greater media professionalism and accountability should also create greater access to public information. The overall impact of the project should create greater dialogue and trust, and contribute to greater stability in the Jubbaland Region.</p>	<p>Lower Juba Region, Kismayo District Kismayo Town Lat-0.21 Long-42.32</p>	<p>February 04, 2015-May 31, 2015</p>
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	DDGS	\$578,250.00 Cleared	<p>This grant will strengthen the human and technical capacity of the governments of Baidoa, Belet Weyne, Dhuusamareeb, and Galmudug. The project will provide short-term staff--including program, procurement/logistics, engineering, and M&amp;E experts--for all these administrations based out of three hubs (Baidoa, Dhuusamareeb, and Gaalkacyo-South). The grant will also cover those staff's transportation, communications, equipment, accommodations when travelling, and office costs, when required. The experts will immediately provide the governments an influx of human capacity to oversee projects. The staffs will also train and offer hands-on technical assistance to existing government officials in fields of communications/outreach, M&amp;E, procurement, and other required areas. The improved capacity of the local administrations to oversee and report on projects and to deliver public services will demonstrate the governments' commitment to constituents. Ultimately, increased access to access to public information and services should build citizens' trust in the Somali Government.</p>	<p>Galgaduud, Dhusamareeb Lat-6.81 Long- 47.45 Bay, Baidoa Lat- 3.11, Long43.64 Mudug, Gaalkacyo Lat- 5.32, Long-46.22</p>	<p>January 15, 2015-january 14, 2016</p>
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## XII. ACTIVITY ADMINISTRATION

### PERSONNEL

Within the last quarter, five staff members left TIS. Most either moved to promotions with other international organizations or their contracts were not renewed. TIS-DAI hired nineteen new staff members during the period and internally promoted four staff linked to the ongoing strategy of building internal capacity, retain staff, and staff development.

#### New staff joining

Position	Name	Start date	Office
Consultant-Inventory Management	Barbara Wasilwa	11 May 2015	Nairobi
Consultant-Information Technology	Mohamed Abdulle	20 May 2015	Hargeisa
Consultant Engineer	Abdinasir Ahmed	18 May 2015	Garowe
M&E Information Officer	Abdikarim Abdillahi	1 June 2015	Hargeisa
Consultant-Engineer	Idris Ismail	19 April 2015	Erigavo
Consultant-Communications Specialist	Amina Harun	18 May 2015	Garowe
Consultant Engineer	Abdulahi Muddey	22 April 2015	Baidoa
Consultant-Engineer	Abdirizak Hassan	25 May 2015	Galkayo
Consultant-M& E Manager	Elizabeth Githinji	4 June 2015	Nairobi
Consultant-Field Coordination	Ibrahim Somo	14 May 2015	Nairobi
Consultant-Grants Specialist	Yasmin Abass	23 April 2015	Nairobi
Finance Intern	Brian Mwau	27 April 2015	Nairobi
International Intern-Grants Writing	Shazma Sayani	9 April 2015	Nairobi
M& E Information Officer	Mohamed Abshir	19 April 2015	Galkayo
International Intern-Grants Writing	Sagal Jama	2 May 2015	Nairobi
Grants Assistant	Margaret Zainab Rono	8 June 2015	Nairobi
M&E Information Assistant	Hussein Ahmed Hussein	18 June 2015	Nairobi
M&E Information Intern	Ahmed Hassan	8 June 2015	Nairobi
Grants Intern	Marwa Abdikarim	8 June 2015	Nairobi
International Intern-Grants Writing	Heather Gilbert	12 June 2015	Nairobi

#### Separations

Position	Name	End date	Office
HR/Office Manager	Nimo Mohamud	13 June 2015	Nairobi
Engineer	Abdi Hussein	30 May 2015	Kismayo
Field Coordinator	Himish Mahmoud	11 June 2015	Nairobi
Grants Manager	Ali Mohamed	9 June 2015	Nairobi
Procurement Manager	Samuel Muthui	24 June 2015	Nairobi

## Promotions

From	To	Name	Start date	Office
M&E Information Assistant	Database/M&E Information Officer	Feisal Ahmed	1 May 2015	Nairobi
Grants Assistant	Grants Manager	Ali Hussein	1 May 2015	Nairobi
IT Assistant	IT Officer	Abdifatah Hussein	1 May 2015	Nairobi
Finance Intern	STTA-Finance Assistant	Sirat Mukhtar	22 May 2015	Nairobi

## Challenges:

TIS faced two main challenges with staffing and recruitment this quarter.

- Despite advertising twice, TIS still has not identified a qualified engineer for the Kismayo position. This has meant coverage has been provided by the Nairobi engineering team.
- Remote recruitments of district assistants in Somalia have also proven difficult. Attracting qualified candidates with correct documentation and coordinating interviews in remote locations has proven challenging. TIS-DAI has been expanding our recruitment reach and being more targeted and innovative in recruitment techniques by using Somali websites more widely, posting advertisements locally, and where possible already recruited staff in the field have supported hiring by conducting interviews.

## **Annex II: List of Deliverable Products**

This annex includes all products and deliverables that were produced during the reporting period. The documents can be found at their respective dropbox link, where listed.

### **Planning Session Reports:**

- Mateban Planning Session  
[https://www.dropbox.com/sh/pz8kq6gclhsy1kr/AAD\\_K888IFk\\_PwHyUGgnN8-a?dl=0](https://www.dropbox.com/sh/pz8kq6gclhsy1kr/AAD_K888IFk_PwHyUGgnN8-a?dl=0)

### **Snapshots submitted to USAID:**

- **Baargaal:** Ice Machine Improves Livelihoods for Young Fishermen in Baargaal, Puntland
- **Burao:** Repaved Road Improves Livelihoods for Somali Youth in Burao
- **Borama:** Repaved Road Provides Jobs for Youth in Borama
- **Xaafuun:** Skills Training Provides a Lifeline for Youth in Xaafuun  
[https://www.dropbox.com/sh/ren87dhh7p9tdmk/AACMsk29ulz6\\_o9QsTrz4X5ia?dl=0](https://www.dropbox.com/sh/ren87dhh7p9tdmk/AACMsk29ulz6_o9QsTrz4X5ia?dl=0)

### **Other Reports:**

- Garbahaarey Gender Equity Plan  
[https://www.dropbox.com/sh/tzsqldw54l3hjf/AAAKR\\_6MNmB5pYWFQLITy0x6a?dl=0](https://www.dropbox.com/sh/tzsqldw54l3hjf/AAAKR_6MNmB5pYWFQLITy0x6a?dl=0)
- Berbera Focus Group Discussion  
<https://www.dropbox.com/sh/rbfzg576gwlhwde/AABhY-VPzWoRIMWm9BO-DEMia?dl=0>