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Contract Name:

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Expanded, sustainable physical infrastructure. (AO 6)



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**INTERNATIONAL RELIEF AND DEVELOPMENT  
Engineering Quality Assurance and Logistical Support  
(EQUALS)  
4th Quarter Report 2014  
October 01 – December 31, 2014**

## Abbreviations

- **AIDC** Afghanistan Infrastructure Data Center
- **APPF** Afghan Public Protection Force
- **B&V** Black & Veatch
- **BoQ** Bill of Quantities
- **CHEF** Construction of Health and Educational Facilities Program
- **DJCN** Durai Junction
- **FoHE** Faculty of Higher Education
- **IED** Improvised Explosive Device
- **IOM** International Organization for Migration
- **IP** Implementing Partner
- **IPC** Interim Payment Certificates
- **ISP** Internet Service Provider
- **KDBK** Kandahar Breshna Kot Substation
- **KHPP** Kandahar Helmand Power Project
- **DABS** Da Afghanistan Breshna Sherkat
- **USAID** United States Agency for International Development
- **EQUALS** Engineering Quality Assurance and Logistical support
- **LoE** Level of Effort
- **MECC** Mashriq Engineering Construction Company
- **MoFA** Ministry of Foreign Affairs
- **MoPW** Ministry of Public Works
- **MRR** Materials Receiving Report
- **MST** Mobile Security Team
- **NRMC** Nakheel Risk Management Company
- **ODK** Open Data Kit
- **O&M** Operations and Maintenance
- **OEGI** Office of Economic Growth and Infrastructure
- **OHG** Omran Holding Group
- **OY** Option Year
- **PCC** Plain Cement Concrete
- **QA** Quality Assurance
- **QC** Quality Control
- **RCC** Reinforced Concrete Cement
- **RFS** Request for Survey
- **RFT** Request for Testing
- **RFWI** Request for Works Inspection
- **RMC** Risk Management Company
- **SIPD** Shorandam Industrial Park Diesel Power Plant
- **SPC** Special Procurement Commission
- **SRRM** Silk Route Risk Management
- **SYCC** Samadyar Yadgar Construction Company
- **VS** Vertical Structures

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## **EXECUTIVE SUMMARY**

### **Management**

In October 2014, Mr. Gregory Wang became the EQUALS Contracting Officer, as a replacement for Mr. Michael Capobianco. On November 16, 2014, Mr. Jeffery Kaufman was authorized as EQUALS COR, and Ms. Catherine Katin was authorized as ACOR, replacing Mr. Ashaki Guyton-Blanton as COR.

Modifications to Job Order budgets and work plans were prepared, submitted and approved within this reporting period relating to JO-08 Mod 2, JO-09 Mod 2 and JO-11 Mod 1.

As a consequence of the scope review conducted last quarter, all GIS mapping activities concluded on October 15, 2014, with technical assistance to MoPW continuing until December 15, 2014, building ministry capacity at the central and local levels.

EQUALS KHPP activities completed in October 2014; with the completion of the Final Warranty Inspection of Breshna Kot substation. The EQUALS Kandahar office closed on October 31, 2014, with all Power activities re-located to the Kabul office. Due to continued delays to the commencement of construction works for Kajaki Unit 2, the majority of the national staff from the Power Team went on extended leave during November and December 2014. Support to DABS and USAID in relation to Warranty Claim Requests (WCR) continued throughout this period, to assist in the closure of outstanding WCRs, with four (4) still open as at the end of this reporting period.

The Structural Engineer from Power Team was temporarily assigned as Acting Transportation Team Lead in November due to the resignation of the Transportation Team Lead (Key Personnel). A replacement has now been identified and will be presented to USAID for approval to be mobilized in early spring of 2015, prior to re-commencement of major construction works on the Gardez-Khost road Phase 4.

The main Kabul office relocated in December from an accommodation block to a newly completed office building at Baron Hotel. Programmatic and operational personnel are now able to operate in a more cohesive manner by being housed in single offices, rather than in a number of smaller rooms.

The security situation in Kabul during this reporting period has had limited impact on the ability of EQUALS to conduct inspections and site visits. The time frame to receive vetting approval for aviation services in support of Camp Liz life support has had an impact on travel of management staff to and from Camp Liz in support of Gardez-Khost Road Phase 4, resulting in road movements having to be planned and conducted at a time of increased threats and security incidents in the immediate vicinity of Kabul city, due to continued delays in nomination of the new Cabinet.

EQUALS approved staffing on December 31, 2014 was 15 internationals and 134 national staff, with 2 international posts vacant and 24 national posts vacant. The majority of these vacant posts will be filled once Kajaki Unit 2 construction commences, as well as in support of Gardez-Khost Road Phase 4 in early spring re-commencement of major construction activities. The postponement of this recruiting/fielding has resulted in savings to USAID. Routine expenditures continue to be reviewed to make additional savings to USAID, resulting in a combined reduction in billing of 24% for Job Orders 8, 9, 10 and 11 compared to last quarter, excluding JO-07 Water, which completed on August 31, 2014.

## **Vertical Structures**

Under the Construction of Health and Education Facilities (CHEF) program, work is in progress at the 20 Bed and 100 Bed Hospitals in the Paktika and Paktia provinces. Based on the progress of work achieved so far, EQUALS anticipates substantial completion of these projects by February 2015.

The Phase-1 construction activities for all three FOHE projects were completed at the end of September, 2014, and handed over to the Ministry of Higher Education on September 27-29, 2014. On September 24, 2014 USAID awarded the Second Phase work of all three FoHE projects to Perez/Technologists Inc. under contract modification #2. The Second Phase work (i.e. Construction of transformer room and its connection to city grid) for all three FoHE projects at Balkh, Jawzjan and Faryab provinces started on October 15, 2014 and completed on December 14, 2014. The substantial completion inspection (SCI) for the Phase Two works at three FoHE projects in Balkh, Jawzjan and Faryab provinces were conducted on December 15-18, 2014, a report was submitted to USAID on December 24, 2014.

Installation of fire-rated doors at the Sardar Kabuli Girls High School was stopped on March 31, 2014 and has not resumed yet. It is pending the delivery of missing door parts and the arrival of the manufacturer's representative. USAID instructed Perez to submit a proposal for providing and installation of fire rated doors as per NFPA80 requirement. On November 26, 2014 IRD EQUALS and Perez representatives jointly inspected the installed fire rated doors at Sardar Kabuli Girls High School. USAID decided to replace the installed doors with new ones to fulfill the code requirements. No further development has taken place in this regard and it is under administrative process at USAID.

## **Roads Quality Assurance and Camp Liz O&M**

During the 4<sup>th</sup> quarter of 2014, Quality Assurance (QA) engineers conducted 75 site monitoring inspections in addition to preparing and submitting 92 daily reports to USAID on Section 2 of the remaining 25 km of the Gardez-Khost Road, Job Order 10 Modification 2, Emergency Road Operations and Maintenance (O&M). EQUALS performed monitoring, sampling and testing for the production of crushed aggregate produced by the USAID Implementing Partner (IP) contractor, (MECC).

EQUALS staff attended nine scheduled weekly progress coordination meetings at the USAID offices with USAID, Tetra Tech, and MECC during this quarter. EQUALS field staff held five weekly coordination meetings on-site with the MECC field staff. EQUALS reviewed work completed for each month and prepared the verification summary of the Bill of Quantities (BoQ) items for the Interim Payment Certificates (IPC's) #02, #03, and #04 during this period. EQUALS staff had direct communication with MECC management field staff on daily basis regarding emergency road operations, maintenance work sites and the quantity of crushed aggregate produced for the BoQ items, as noted and verified by EQUALS program management.

Under Job Order 10, EQUALS is required to conduct Operations & Maintenance of Camp Liz, the monitoring of the USAID IP maintenance contractor MECC on the Gardez - Khost Road, and the provision of security services for the camp and mobile inspection teams continued throughout the quarter with no major issues. EQUALS continued daily and weekly reporting of construction works performed by MECC. EQUALS staff is implementing the revised Level of Effort (LoE), the budget per Job Order 10 Modification 2 for the improved Camp Liz O&M, and the security services for the oversight of roadway maintenance and aggregate production. EQUALS personnel are implementing the updated health and safety plan for Camp Liz O&M. Operation of the materials Testing

Laboratory in support of or the Phase IV construction continues with 509 tests conducted with a pass rate of 96.27%

### **Salang Corridor Repair and Maintenance**

Roads QA engineers conducted 20 site inspections throughout this quarter, prepared and submitted 20 daily reports to USAID; also, performed field verification of quantities for IPC and joint inspection for Final Punch List of Phase I.

During this quarter, Roads QA engineer attended 4 scheduled meetings with USAID, MoPW and Implementing Partner (IP), Omran Holding Group.

### **Power Quality Assurance**

*Kandahar Helmand Power Project*

The major accomplishments for the Power team during the quarter were as follows:

- Completed the verification of “As-Built” drawings for the Breshna Kot substation;
- Completed 12-month warranty Inspections for Kajaki based KHPP activities relating to CLIN 5, and SubCLINs 6.2, and 6.3;
- Assessed the status of open Warranty Claims through site visits to Breshna Kot, and Durai Junction substations;
- Closed Kandahar office operations, and relocated activities to Kabul; and
- Engaged in monitoring construction mobilization for Kajaki Unit 2 hydropower plant.

The Power Quality Assurance Team continued to monitor developments on the Kandahar Helmand Power Project (KHPP) component projects by supporting Da Afghanistan Breshna Sherkat (DABS) in the operation of the Breshna Kot and Durai Junction (DJCN) substations, SIPD, and KDEG diesel power plants.

EQUALS continued to observe the delivery of power generated from the Kajaki Hydro Plant through the DJCN substation and 110kV transmission lines to the Breshna Kot Substation (KDBK), Kandahar. EQUALS also continued to monitor DABS operations at the DJCN substation remotely from the BK Substation.

EQUALS verified that the “Final” Civil drawings submitted by Black and Veatch (B&V) for the Breshna Kot Substation represented the As-Built plant, and following appropriate corrections, recommended their acceptance.

EQUALS contract at Section C.4.A.5 provides for Warranty Inspections to be performed prior to the expiration of the Warranty Period. In accordance, EQUALS completed warranty inspections for CLIN 5 and SubCLIN 6.2 on October 14, 2014. Following, EQUALS conducted the warranty inspection for SubCLIN 6.3 on December 7, 2014.

EQUALS continued training and coaching for DABS operators and engineers in Kandahar, as well as in Kabul, addressing important areas of substation operations and maintenance (Breshna Kot, Kandahar), quality assurance in Civil and Electrical construction (DABS PIU, Kabul), and of GIS mapping of transmission and distribution systems (DABS GIS team, Kabul).

# 1 PROGRAM UPDATE – TECHNICAL SERVICES

## 1.1 Vertical Structures

### 1.1.1. Construction of Health and Education Facilities Program (CHEF)

#### 1.1.1 A CHEF Program Accomplishments and Status Report

EQUALS' anticipated substantial completion dates for specific CHEF projects are based on the progress of work achieved on each individual project and the amount of time it has taken to achieve the percentage of work completion since the beginning of construction. The percentage of work reported against each project of the CHEF Program is mentioned below.

**100 Bed Hospital Gardez, Paktya:** The following activities were ongoing during this quarter:

- Casting concrete of walkway in west side of the main building.
- Site grading, leveling, compaction and paving of gravel surfacing for nonconcrete area at west side of the main building.
- Polishing of the main corridor entrance stairs/steps floor terrazzo chips.
- Cleaning work at the inside and outside of the main building.
- Air pump connection with wastewater treatment plant (WWTP) at east side of the main building.
- Hollow metal doors rectification and preparation for painting in main corridor, conference hall, clinics, male blocks # 1 & 2, female blocks # 1 & 2, generator, recovery, operation, dining kitchen and pharmacy blocks.
- Flat stone installation on the proposed new concrete wall at north side of the boundary wall.
- Brick masonry work for wastewater treatment plant's manhole cover.
- Welding and fabrication of handrails at area B-6, conference hall and clinics.
- Installation of glass divider, casting PCC under floor terrazzo chips and casting floor terrazzo chips in main entrance.
- Black water treatment plant pipes connection.
- Backfilling around the water treatment plant with sand.
- Removing damaged concrete of sidewalk at main entrance and emergency entrance.
- Fixing and adjustment of toilet partition walls hardware in conference hall and clinics.
- Leakage and pressure tests of hydraulic system (finned tube radiators) in conference hall and clinics.
- Installation of electrical outlets (socket/switches) in female block #2, dining kitchen and pharmacy blocks.
- Preparation and painting of hollow metal doors in main corridor, conference hall, clinics, admin block, male blocks #1 & 2, female blocks #1 & 2, generator, recovery, operation, emergency, dining kitchen and pharmacy blocks.
- Toilet accessories installation in conference hall, clinics and admin block.
- Wooden cabinets fixing and adjustment in conference hall and clinics.
- Fire alarm system cables connection and accessories' installation in conference hall and clinics.
- Framing and installation of acoustical ceiling tiles (ACT w/Suspension System) in conference hall, clinics and admin block.
- Installation of flash tanks and pipe connection in conference hall and clinics.

- Installation of water closets (WC) in conference hall, clinics, male blocks # 1 & 2, and female blocks # 1 & 2.
- Installation of hollow metal doors hardware (locks) in male blocks # 1 & 2 and female blocks # 1 & 2.
- Installation of curtain track in conference hall, clinics, admin block, male blocks # 1 & 2 and female blocks # 1 & 2.

Completion percentage achieved is 97.3% and EQUALS anticipates substantial completion by the end of February 2015. The initial anticipated date for substantial completion was December 2014; however it has been revised due to delays in project completion.

**20 Bed Hospital Khair Kot, Paktika:** After terminating the contract with the previous construction contractor, IOM awarded the remaining work to Rahman Noori Construction Company (RNCC). RNCC commenced work at the site on May 01, 2014.

The following activities were in progress during this quarter:

- Installation and fixing of curtain in main building.
- Fixing and repairing of the exhaust fan.
- Fixing and installation of the kitchen hood and exhaust fan for kitchen.
- Fixing and installation of the washing machine and dryer machine.
- Fixing of the registry grill for exhaust fan.
- Conducting water draw down test.
- Providing of supporter for truss of generator room.
- Changing of glass for main building door windows.
- Lead sheet work for x-ray room door.
- Placing of PCC concrete for sidewalk.
- Generator room exterior wall plaster.
- Construction of manhole for electrical ground rod.
- Electrical work.
- Boundary wall electrical light installation.
- Painting of water tank inside.
- Plumbing work.
- Cleaning of project site.

Completion percentage achieved is 98% and EQUALS anticipates substantial completion by the end of February, 2015. The initial anticipated date for substantial completion was October 2014; however it has been revised due to delays in project completion.

- **PTTC Wardak:** Substantial completion inspection of this project was conducted on December 20, 2012. Subsequently, punch list items were prepared, and after a big gap, rectification of the remaining punch list items started on April 25, 2014. IOM and EQUALS engineers jointly inspected the project on May 01, 2014 to verify the rectification of the punch list items. A closeout report was submitted to USAID on May 01, 2014. IOM awarded the installation of the water connection at Wardak PTTC to a new contractor, Samadyar Yadgar Construction Company (SYCC). The construction work resumed on July 10, 2014. Substantial completion inspection was conducted on October 15, 2014, and a closeout report was submitted to USAID on October 19, 2014.

**Table 1:** Key Performance Indicators for Construction of Health and Educational Facilities Program

Key Performance Indicators for 4 <sup>th</sup> Quarter 2014	Task Owner	Quarterly Required Deliverables	Quarterly Actual Deliverables	JO-09 Required Deliverables	JO-09 Completed Deliverables
Construction of Health and Educational Facilities Program					
Number of review reports on architectural and engineering drawings and specs	USAID	0	0	0	0
Number of site inspections (monitoring, substantial completion, punch list verification, final, warranty etc.) and reports completed by EQUALS VS engineers	USAID	156	156	270	320 <sup>1</sup>

### 1.1.1 B CHEF Program Salient Issues and Concerns

Any further delays in the completion of project activities on the 100 and 20 Bed Hospitals will result in corresponding changes in the LoE being provided to EQUALS VS Division for QA services on these projects.

### 1.1.1 C CHEF Program Future Activities

EQUALS' engineering team will continue the performance of QA services on this project until completion.

### 1.1.2 Faculties of Higher Education (FOHE) Program

#### 1.1.2 A. FOHE Program Accomplishments and Status Report

On September 24, 2014 USAID awarded a new contract modification (#2) to Perez/Technologists Inc. which includes completion of Phase-2 work of all three FoHE projects at Balkh, Jawzjan and Faryab provinces. The contract commenced on October 15, 2014 and was completed on December 14 2014. The substantial completion inspection (SCI) conducted for Phase Two works of FoHE projects at Balkh, Jawzjan and Faryab are described below;

**Balkh:** Phase-2 construction activities (i.e. Construction of transformer room and its connection to city grid) started on October 15, 2014 and were completed on December 14, 2014. The SCI was conducted on December 16, 2014. The project was accepted, subject to rectification of punch list items. Painting of interior walls and ceiling of transformer room has not been completed due to wetness of plaster and cold weather. It was agreed by the inspection team members to do the painting work in month of March or April, 2015. A report was submitted to USAID on December 24, 2014.

The following activities were in progress during this quarter:

- Excavation of foundation for transformer room.
- Graveling and casting of lean concrete on transformer room foundation.
- Construction of stone masonry foundation.

<sup>1</sup> The number of JO-09 Completed Deliverables is higher than required due to delay in construction activities at CHEF-021 Khair Kot 20 Beds Hospital which affected the anticipated completion date October 2014.

- Steel bars placement for transformer room columns and foundation.
- Casting of concrete at transformer room columns.
- Casting of concrete under stone masonry and column's foundation.
- Excavation of trench for the placement of main power cable from transformer room to generator room.
- Steel bars fixing, formwork, and casting concrete for bottom ring beams, slab and columns of the transformer room.
- Brick masonry work at transformer room walls.
- Casting of concrete at lintels of doors and windows of the transformer room.
- Removing of poor quality brick masonry wall.
- Installation of RCC pole for connection of city power cable.
- Supplying of electrical transformer and electrical equipment.
- Plastering of roof parapet walls.
- Connection of cable with the city grid.
- Application of cement plaster on well house interior/exterior walls.
- Installation of steel door on transformer room.
- Installation of medium voltage cable in transformer room.
- Installations of medium voltage disconnect switch/change over and 400-volt panel board.
- Grounding system of transformer room.
- Concrete casting for sidewalk of transformer room.

Percentage of Completion: Construction work of transformer room and its connection with city grid is 100% complete.

**Jawzjan:** Phase-2 construction activities (i.e. Construction of transformer room and its connection to city grid) started on October 15, 2014 and were completed on December 14, 2014. The SCI was conducted on December 17, 2014. The project was accepted, subject to rectification of punch list items. Painting on interior walls and ceiling of transformer room have not been completed due to wetness of plaster and cold weather. It was agreed by the inspection team members to do the painting work in March or April, 2015. Report in this regard was submitted to USAID on December 24, 2014.

The following activities were in progress during this quarter:

- Excavation of foundation for transformer room and excavation of trench for placement of medium voltage cables.
- Compaction of transformer room foundation.
- Construction of stone masonry foundation for transformer room.
- Steel bars placement for transformer room foundations and columns.
- Casting of concrete at foundation of transformer room columns.
- Compaction of switchboard floor slab.
- Brick masonry walls of transformer room.
- Formwork, steel bars fixing and casting of concrete on columns.
- Formwork for transformer room roof slab.
- Casting of concrete on roof slab.
- Brick masonry work on parapet walls.
- Application of cement plaster on interior/exterior walls.
- Curing of casted concrete on roof slab.

- Installation of steel doors and windows.
- Supplying of transformer and electrical equipment.
- Construction of brick masonry partition walls on transformer room.
- Electrical cables connection to the changeover and main building.
- Installation of electrical equipment's in transformer room.
- Installation of electrical pole for connection of electrical cable to city grid.
- Stone masonry work for protection of trench embankment.
- Installation and connection of low voltage cable with electrical transformer.
- Installation of changeover and electrical equipment in transformer room.

Percentage of Completion: Construction work of transformer room and its connection with city grid is 100% complete.

**Faryab:** Phase-2 construction activities (i.e. Construction of transformer room and its connection to city grid) started on October 15, 2014 and were completed on December 14, 2014. The SCI was conducted on December 17, 2014. The project was accepted subject to rectification of punch list items. Painting on interior walls and ceiling of transformer room has not been completed due to wetness of plaster and cold weather. It was agreed by the inspection team members to do the painting work in month of March or April, 2015. Report in this regard was submitted to USAID on December 24, 2014.

The following activities were in progress during the third quarter:

- Excavation of foundation & trench for transformer room & power cable.
- Construction of stone masonry foundation for transfer room.
- Steel bars fixing at column's foundations.
- Concrete casting at transformer room column's foundations.
- Brick masonry work at transformer room walls.
- Shuttering and steel fixing at transformer room grade slab.
- Casting of concrete on transformer grade slab.
- Formwork, steel bars fixing and casting of concrete on columns.
- Cement plaster of inner walls.
- Formwork and steel bars fixing on roof slab.
- Casting of concrete on roof slab.
- Brick masonry work on parapet wall and plastering of walls.
- Casting of cement mortar on roof slab for preparation of slop.
- Installation of metal doors and windows at transformer room.
- Installation of power cable from transformer room to generator.
- Plastering of exterior walls.
- Casting of concrete for sidewalk of transformer room.
- Installation of 400 V panel board and dry switch in transformer room.
- Installation of transformer and changeover switchboard.
- Connection of power cable from city power to transformer.
- Grading and leveling of area around the transformer room.

Percentage of Completion: Construction work of transformer room and its connection with city grid is 100% complete.

**Table 2:** Key Performance Indicators for the Faculty of Higher Education Program

Key Performance Indicators for 4 <sup>th</sup> Quarter 2014	Task Owner	Quarterly Required Deliverables	Quarterly Actual Deliverables	JO-09 Required Deliverables	JO-09 Completed Deliverables
Faculty of Higher Education (FoHE)					
Number of architectural and engineering drawings review reports.	USAID	0	0	0	0
Number of site inspections (monitoring, substantial completion, punch list verification, final, warranty etc.) and reports completed by EQUALS VS engineers	USAID	201	162 <sup>2</sup>	390	381 <sup>3</sup>

### 1.1.2 B FOHE Program Issues and Concerns

None

### 1.1.2 C FOHE Program Future Activities

EQUALS' engineering team will continue to perform QA services on this project until completion of punch list items.

### 1.1.3 Kabul Schools Program: Sardar Kabuli Girls' High School

#### 1.1.3 A Sardar Kabuli Girls' High School Program Accomplishments and Status

Installation of fire-rated doors was stopped at the Sardar Kabuli Girls High School on March 31, 2014 and has not resumed yet. It is pending the delivery of missing door parts and the arrival of the manufacturer's representative. USAID instructed Perez to submit a proposal for providing and installation of fire rated doors as per NFPA80 requirement. On November 26, 2014, IRD EQUALS and Perez representatives jointly inspected the installed fire rated doors at Sardar Kabuli Girls High School. USAID instructed Perez to replace the installed doors with new ones to fulfill the code requirements.

<sup>2</sup>Actual Deliverables are lower than Required Deliverables due to early completion of Phase-2 work.

<sup>3</sup>Completed Deliverables are lower than Required Deliverables due to early completion of Phase-2 work.

**Table 3:** Key Performance Indicators for External Utilities of Sardar Kabuli Girls’ High School Project

<b>Table 3: Key Performance Indicators for External Utilities of Sardar Kabuli Girls’ High School Project (4<sup>th</sup> Quarter 2014)</b>	<b>Task Owner</b>	<b>Quarterly Required Deliverables</b>	<b>Quarterly Actual Deliverables</b>	<b>JO-09 Required Deliverables<sup>4</sup></b>	<b>JO-09 Completed Deliverables</b>
Punch list rectification of Sardar Kabuli Girls High School Project					
Number of architectural and engineering drawings review reports.	USAID	0	0	0	0
Number of site inspections and reports completed by EQUALS VS engineers	USAID	24	0 <sup>4</sup>	24	0

**1.1.3 B Sardar Kabuli Girls’ High School Program Salient Issues and Concerns**

None

**1.1.3 C Future Activities**

EQUALS’ engineering team will continue the performance of QA services on this project until completion of punch list items.

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<sup>4</sup> The number of Monthly Actual Deliverables was zero due to work stoppage.



**Image 01:** CHEF-002, Gardez 100 Bed Hospital Window adjustment in male block#2.  
N: 33.630878 E: 69.232596, 06Nov14



**Image 02:** CHEF-002, Gardez 100 Bed Hospital Installation of hollow metal doors hardware in dining/kitchen facilities.  
N: 33.630878 E: 69.232596, 12Dec14



**Image 03:** CHEF-021, Khair Kot 20 Bed Hospital Fixing of exhaust fan for kitchen.  
N32.8484868 ° E: 68.456050°-11Nov 14



**Image 04:** CHEF-021, Khair Kot 20 Bed Hospital Replacing of cable for water tower.  
N32.8484868 ° E: 68.456050°-13Dec 14



**Image 05:** Faculty of Higher Education, Balkh  
Connection of power cable with city grid.  
N: 36.720570 E: 67.109450, 02 Dec14



**Image 06:** Faculty of Higher Education, Balkh Construction of brick masonry wall of transformer room.  
N: 36.720570 E: 67.109450, 12 Nov14



**Image 07:** Faculty of High Education, Jawzjan  
Steel bars fixing on roof slab of transformer room. N: 36.671390 E: 65.741490, 16 Nov14



**Image 08:** Faculty of High Education, Jawzjan Installation of 20kv termination kit. N: 36.671390 E: 65.741490, 01Dec14



**Image 09:** Faculty of High Education, Faryab Plastering on exterior wall of transformer room. N: 35.908800° E: 64.788070°, 26 Nov14



**Image 10:** Faculty of High Education, Faryab Connection of power cables with city grid. N: 35.908800° E: 64.788070°, 04 Dec14

## 1.2 Roads Quality Assurance - New Construction

### 1.2.1 Quality Assurance

During this quarter, QA engineers conducted 75 site inspections, and prepared and submitted 92 daily reports and 3 monthly reports to USAID regarding Section 2 of the remaining 25Km of the Gardez - Khost Road Phase IV (Job Order 10). EQUALS staff attended nine weekly coordination meetings with USAID, Tetra Tech, and MECC during the reporting period, as well as five weekly coordination meetings on-site with MECC field staff. EQUALS reviewed work completed for each month and prepared the verification summary of the BoQ items for Interim Payment Certificates (IPC's) #02, 03 & 04 for Phase IV during this period. EQUALS staff directly communicated with the MECC management field staff on daily basis regarding the construction of Phase IV.

During this quarter, IRD-EQUALS received 2,482 RFIs, 1,405 RFTs, 135 RFSs and 10 other requests.

IRD-EQUALS maintained database keeping track of all these documents as soft and hard copies. EQUALS engineer has been visiting MECC laboratory on a daily basis and has witnessed all the tests conducted by MECC laboratory staff and recorded all test data.

All work related to deficiencies are being maintained in the ‘Deficiencies Tracker Sheet’, monitored on a daily basis and discussed with MECC during weekly coordination meetings at site. Details are being provided to USAID through daily reports as well as upon request.

IRD-Material Testing Laboratory at Camp Liz

- Total number of sample received this quarter: 147
- Total number of tests performed on these samples this quarter: 509
- Total number of tests failed this quarter: 19
  
- Percentage of failure during this quarter: 3.73%

### 1.2.1 A. Accomplishments and Status

**Gardez - Khost Road Section 2:** The following activities continued: Operations and Maintenance (O&M) and Security of Camp Liz, monitoring of the USAID IP contractor MECC on the Gardez - Khost Road, and the provision of QA team security services for the construction of Phase IV.

#### **Quality and Technical Compliance Issues Notified to USAID Roads COR:**

**Local Contractor Non-Compliance Dumping Procedures:** During the previous quarter, IRD QA engineer reported that MECC continued to dump disposed excavated materials into the river. This is a violation of USAID Environmental Procedures. During the 4<sup>th</sup> quarter, rectification steps were considered by MECC, and EQUALS continued to monitor daily activities.

**Accountability and Awareness Raising:** MECC followed the contractual EMP requirements and disposed of all unsuitable materials in a proper place during this quarter.

**Failure to provide Adequate Work Zone Traffic Control:** Traffic Control and Safety Signs – During the previous quarter, EQUALS QA engineer reported that excavation for foundation of new Culvert C-184 was without any traffic control and signs. This was non-compliance as per FP03 Temporary Traffic Control under Section 635.01 and Section 635.02. Traffic Control and Safety Signs are now in-place; however, the USAID logo placed by MECC is not branded. USAID instructed MECC to use the correct branding logo. Rectification by MECC is in progress.

**Procurement of Traffic Devices:** MECC procured Traffic Control/Safety signs and installed the devices along excavations and work zones. MECC HS&E Manager conducted practical training for their site staff.

**Accident:** No major or significant incident reported during this quarter.

**Local Contractor Non-Compliance with Design Requirement:** All instances of non-compliance are reported to USAID on a daily basis and followed up with MECC’s staff, and discussed with MECC’s site management at the weekly on-site coordination meeting for corrective actions.

**Remedial Action:** MECC and IRD-EQUALS engineers coordinate on these issues on a daily basis.



**Image 11:** MECC placed CAB 1<sup>st</sup> layer Shoulder 120mm thick which is less than the required thickness from Km 57+540 to 57+900 L/S N-33°21'7.87", E-69°30'56.36", 08Dec2014



**Image 12:** MECC started working on the RCC bottom slab Culvert C-108 at Km 37+710 poured last 8Dec14 without proper curing for minimum of 72hrs. Refer to FP03 Section 552. N-33°24'14.02", E-69°23'2.67" 10Dec2014



**Image 13:** The grade of compacted Asphalt Wearing Course from Km 64+830 to 64+850 C/L was lower than the surrounding grade. N-33°18'42.11", E-69°32'49.15" 23Dec2014



**Image 14:** Segregation and rough surface was observed on the CAB 2<sup>nd</sup> layer surface from Km 59+770 to 59+790 R/S, which does not comply with FP03 Specification Section 301.06. N-33°20'41.37", E-69°32'8.62" 31Dec2014

**TABLE 4:** Summary of Construction Inspected and Monitored during 4TH Quarter of 2014

ROAD TYPE	TYPE OF WORK	ROAD NAME	LENGTH	STATUS	PROVINCE
<b>Gardez - Khost Road Rehabilitation, Section 2</b>					
National Highway	Rehabilitation	Gardez-Khost Road, Section 2, Phase IV Sections 2C, 2D, 2E, Bridge #9 and Bridge #10	25 Km	Ongoing	Paktya - Khost
<b>Salang Corridor Repair and Maintenance Road</b>					
National Highway	Rehabilitation	Salang Corridor	83 Km	Ongoing	Parwan - Baghlan

**Table 5:** National Highways Construction Status December 2014

ROAD NAME	IP WORK COMPLETED	WORK MONITORED BY EQUALS	LENGTH	STATUS	PROVINCE
<b>National Highways Construction</b>					
Gardez to Khost Road, Sections 2A and 2B, Phase III	100%	100%	13km	Completed	
Gardez to Khost Road, Phase IV					
Section 2C	Km 27 to Km 30	0.00%	0.00%	3km	Ongoing
Section 2D	Km 36 to Km 50	25.28%	25.28%	14km	Ongoing
Bridge #9	Km 50+013.80 to Km 50+064.20	2.56%	2.56%	50.4m	Ongoing
Bridge #10	Km 51+969.83 to Km 51+994.17	0.00%	0.00%	24.3m	Ongoing
Section 2E	Km 57 to Km 65	82.65%	82.65%	8km	Ongoing
<b>Salang Corridor R&amp;M</b>					
Salang Corridor R&M Project	100% (Phase-1)	100% (Phase 1)	83km	Completed	Parwan - Baghlan
Salang Corridor R&M Project	2% (Phase-2)	2% (Phase 2)	83km	Ongoing	Parwan - Baghlan

**TABLE 6:—ROADS SECTOR PROGRAM STATUS**

PROJECT TITLE	PROGRESS ACHIEVED	COMPLETION DATE AND COMMENTS	CONTRACTOR AND COMMENTS	PROGRESS UPDATES	NEXT STEPS, SALIENT ISSUES AND CONCERNS
<b>Gardez-Khost Road, Section 2, Phase IV</b>					
Phase IV	38.01%	December 31, 2015	<p><b>MECC</b> The MECC Phase IV construction contract was signed on June 26, 2014 with Notice to Proceed issued on July 10, 2014.</p>	<ul style="list-style-type: none"> <li>• MECC continues to provide EQUALS with Requests for Work Inspection (RFWI) in Section 2 for the remaining 25 Km of the Gardez - Khost Road.</li> <li>• EQUALS QA engineers complete the RFWI's, Request for Testing (RFT) and Request for Survey (RFS) work performed on the road and reporting the finding to MECC on a routine basis.</li> <li>• USAID continues to provide EQUALS with Request for Approval and Request for Inspection (RFA's and RFI's) for inspection, confirmation, verification, review, comments, recommendation in Section 2 for the remaining 25Km of the Gardez – Khost Road.</li> <li>• EQUALS QA staff complete the RFA's and RFI's with Memo and send to USAID COR on a routine basis as requested.</li> </ul>	<p><b>Next Steps</b></p> <ul style="list-style-type: none"> <li>• Continue the training plan for the QA engineers and other additional technical staff as required.</li> <li>• MECC has planned for the construction of Bridge #9.</li> </ul> <hr/> <p><b>Salient Issues and Concerns</b></p> <ul style="list-style-type: none"> <li>• Asphalt paving and Bridge #9 construction during upcoming winter season.</li> </ul>

PROJECT TITLE	PROGRESS ACHIEVED	COMPLETION DATE AND COMMENTS	CONTRACTOR AND COMMENTS	PROGRESS UPDATES	NEXT STEPS, SALIENT ISSUES AND CONCERNS
				<ul style="list-style-type: none"> <li>• MECC has started cold weather asphalt wearing course in Section 2E.</li> <li>• MECC has constructed bypass/detour road and dismantled the old existing Bridge #9 during this quarter.</li> </ul>	
Camp Liz Operation and Maintenance				<ul style="list-style-type: none"> <li>• IRD continued Camp Liz O&amp;M operation till September 09, 2014.</li> <li>• Per the JO-10 QA Plan, the JO-10 O&amp;M monthly reports for October, November and December 2014 are provided to USAID separately.</li> </ul>	<b>Next Steps,</b> <ul style="list-style-type: none"> <li>• Routine activities</li> </ul>
					<b>Salient Issues and Concerns</b> <ul style="list-style-type: none"> <li>• NTR</li> </ul>
<b>Salang Corridor</b>					
Salang Corridor Repair and Maintenance	80%	April 17, 2015	Omran Holding Group (OHG).	<ul style="list-style-type: none"> <li>• Review and process of OHG invoices during Phase I.</li> <li>• Final punch list for Phase I was re-conducted and completed on November 25, 2014</li> <li>• Warranty period for Phase I of Salang R&amp;M project ended on September 30, 2014</li> </ul>	<b>Next Steps</b> <ul style="list-style-type: none"> <li>• Continue to perform the oversight, inspection and monitoring of the repair and maintenance activities.</li> <li>• Start of Phase II of Salang corridor R&amp;M project.</li> </ul>
					<b>Salient Issues and Concerns</b> <ul style="list-style-type: none"> <li>• NTR</li> </ul>

### **1.2.1 B Salient Issues**

MECC has expressed intent to slow down the works during the winter and will concentrate only on road maintenance, removal of snow, emergency work, road excavation, rock cutting and production of crushed aggregate. Due to poor quality of asphalt works during the winter of 2013/2014 under the Phase III, close attention will be required to ensure quality standards are maintained. Submission of Asphalt Quality Plan has been proposed to encourage MECC to plan and define their methodology, mechanisms and measurement to be adopted for quality control.

### **1.2.1 C Future Activities**

In addition to routine activities, the team plans to perform QA activities on the following next quarter:

- No major activity for first 2 months of next quarter. EQUALS will continue to monitor road maintenance, removal of snow, emergency work, road excavation, rock cutting and production of crushed aggregate.
- During the coming three months, MECC has planned to resume all construction work in all three sections.

## **1.3 Power Quality Assurance**

### **1.3.1 Kandahar-Helmand Power Project**

#### **1.3.1 A KHPP Accomplishments**

#### **CLIN 1 Kandahar Power Distribution System**

##### **CLIN 1.1 Kandahar Breshna Kot Substation (KDBK)**

- EQUALS continued to monitor and support DABS in the operation of substation.
- EQUALS continued to submit Breshna Kot (BK) daily substation operations' reports to USAID from October 01- December 31, 2014.
- The following are significant events recorded during the reporting period.
  - o EQUALS reviewed the last batch of 20 drawings of the Final-as Built drawings. No significant errors were noted. All EQUALS comments made earlier on the Final Electrical drawings, were rectified in the field. EQUALS recommended USAID to accept the Final Electrical drawings as 'as built' drawings as part of the deliverable from B&V.
  - o EQUALS reinforced the need for installing an Arc Suppressor and replacing the burnt tripping coils and auxiliary contacts on the bigger 1250A 20kV Circuit breakers of the Switchgear, since one such 1250A CB suffered a burnt tripping coil and auxiliary contacts in clearing a short circuit from the distribution network. These were initially identified during the 12-month Warranty inspection of the Breshna Kot substation on September 21, 2014.
  - o On October 31, 2014, EQUALS closed the KHPP Office in Kandahar and reorganized the support of the KHPP activities in Kabul.
  - o On November 23, 2014 EQUALS visited the Breshna Kot Substation for a follow up on assessing the operability of the substation and on the progress of various open Warranty Claim Reports (WCR).
- The following WCR remain open:
  - o WCR 26 – To install Arc Suppressors and replace tripping coils and auxiliary contacts on 1250A CB's at BK substation switchgear.
  - o Kajaki 'As-required' Activities:
    - EQUALS continued to monitor the delivery of power generated from the Kajaki Hydro Plant through the DJCN substation and 110kV transmission lines to KDBK substation. Power is also delivered from Kajaki Hydropower Plant to

the villages of Tangi and Musa Qala. However, the 110kV transmission line between Sangin and Kajaki Substation has been experiencing down time during the period of this reporting due suspected insurgencies. DABS operators have maintained the power supply by reconnecting the lines.

**CLIN 1.2 Kandahar Medium Voltage (MV) Distribution System (KCDE): Constructor - Da Afghan Breshna Sherkat (DABS)**

- EQUALS continued to submit Kandahar Medium Voltage (MV) QA reports to USAID from October 01 – December 31, 2014.
- On October 21, 2014, EQUALS visited the Breshna Kot Substation to conduct the 12-month Warranty Inspection, which involved inspection and verification of the equipment status as well as proper functioning of the USAID provided material used to refurbish the 20kV Distribution network of Kandahar. EQUALS submitted the report to USAID on October 25, 2014.

**CLIN 1.5 Kandahar Breshna Kot Generation (KDEG)**

- EQUALS continued to monitor and support DABS for diesel plant operations.
- EQUALS continued to submit Breshna Kot daily generation reports to USAID from October 01 to December 31, 2014.
- EQUALS continued to observe the energy production at KDBK substation for the MTU, QSK and KTA Engines.
- DoD supplied diesel fuel was last delivered to Breshna Kot on October 6, 2014. EQUALS remain vigilant throughout the quarter for any additional fuel deliveries by DoD.
- The following WCR remain open:
  - WCR 5 – MTU #5 catastrophic failure.
  - WCR 9 – SAM module of MTU #3.

**CLIN 2.1 Durai Junction Substation (DJCN)**

- EQUALS continued to monitor DABS in the operation of the DJCN Substation remotely from BK Substation.
- FINAL Drawings for DJCN Substation:
  - EQUALS carried out the review of the Final drawings for DJCN and noted that all corrections were amended by B&V. The drawings have been downloaded from the iBackup (khpp\_transfer). The submission of the Final As-built drawings for DJCN has been finalized.
- On October 17 and 23, 2014 EQUALS visited Durai Junction Substation as a follow up of the previous visits and the 12 month Warranty Inspection of August 20, 2014.
- The following WCR remain still open:
  - WCR 10 (the installation of a push button on a SEL 451 to give the remote 'close' command to the Circuit Breaker E01. 3)

**CLIN 2 SubCLIN 2 Procure Equipment for Additional Substations**

- NTR

**CLIN 3 Regional Camp and Program Management**

- NTR

**CLIN 4 Shurandam Industrial Park (SIPD) Diesel Power Plant**

- EQUALS continued to witness DABS conducting general cleaning of the fuel tanks, control room and generating units in preparation for the expected delivery of DABS diesel fuel to the KDBK fuel farm for receiving and transfer to SIPD for use in operations of the diesel plant.

- On October 22, 2014, EQUALS visited the Shorandam Industrial Park (LSIP) Diesel Generating Park to conduct the 12-month Post MOD 10 Warranty Inspection, which involved inspection and verification of the equipment status as well as proper functioning of the material and equipment provided by USAID EQUALS submitted the report to USAID on October 26, 2014.
- **Little SIP Operation & Maintenance Management:**
  - EQUALS noted that the fuel consumption at Little SIP remained high since EQUALS started monitoring the diesel consumption. The capacity of the units in LSIP is 650kW each and it was noted that the generator sets are run at a load between 280-300kW (each unit). EQUALS noted that a higher load on the generating sets would increase their fuel efficiency.
  - EQUALS also noted that there is considerable spillage of fuel around the generator sets and in the cable trenches. Approximately 10,000 liters of diesel has been spilled into the cable trenches. Spilled fuel needs removal and trenches need to be cleaned.
  - EQUALS advised DABS to comply with the health & safety requirements.
  - DABS informed EQUALS that an Engine Technician visited LSIP to assess the condition of the gensets #2 and 3. These sets are not functioning at present and EQUALS noted that they require a major repair.

**SubCLIN 6.2 Repair GFE, provide missing and additional new equipment for completing**

- On October 14, 2014, EQUALS visited the Kajaki man camp to conduct the 12-month Warranty Inspection of CLIN 5 and SubCLIN 6.2, which involved inspection and verification of the equipment status as well as proper functioning of the USAID provided material and equipment. EQUALS submitted the report to USAID on October 27, 2014.

**SubCLIN 6.3 Support for Installation and Commission Kajaki Unit 2**

- On December 7, 2014, EQUALS visited the Kajaki man camp to conduct the 12-month Warranty Inspection of SubCLIN 6.3, which involved inspection and verification of the equipment status as well as proper functioning of the USAID provided material and equipment to upgrade the man camp in Kajaki to support the. EQUALS submitted the report to USAID on December 16, 2014.

**Table 07:** Key Performance Indicators for the Power Quality Assurance Team

Key Performance Indicators for 2 <sup>nd</sup> 2014	Task Owner	Monthly Required Deliverables	Quarterly Actual Deliverables	JO-08 Required Deliverables <sup>5</sup>	JO-08 Completed Deliverables
<b>Kandahar-Helmand Power Project</b>					
<b>CLIN 1 Kandahar Power Distribution System</b>	USAID				
Number of scheduled site inspections completed by engineers		60 <sup>6</sup>	240 <sup>7</sup>	600	560
Number of engineering technical reviews of design packages		Dependent on submittal	0	N/A	0
<b>CLIN 2 Durai Junction Project</b>	USAID				
Number of scheduled site inspections completed by engineers		N/A	4	N/A	9
Number of engineering technical reviews of design packages		Dependent on submittal	0	N/A	0
<b>CLIN 4 Shorandam Industrial Park Diesel Power Plant</b>	USAID (O&M)				
Number of scheduled site inspections completed by engineers		N/A	90	300	90
Number of engineering technical reviews of design packages		Dependent on submittal	N/A	Dependent on submittal	N/A
<b>CLIN 5 Kajaki Dam Substation and Local Distribution System</b>	USAID (Suspended)				
Number of scheduled site inspections completed by engineers		N/A	N/A	N/A	N/A
Number of engineering technical reviews of design packages		N/A	N/A	N/A	N/A
<b>CLIN 6 Kajaki Unit 2 Upgrade</b>	USAID (GFA mobilized to the Project Site on January 1, 2014)				
Number of daily inspections completed by engineers		N/A	N/A	N/A	N/A
Number of engineering technical reviews of design packages		N/A	N/A	N/A	N/A
<b>Ad-Hoc Reports</b>					
Number of additional reports completed	USAID	N/A	5	N/A	6

### 1.3.1 B KHPP Salient Issues and Concerns

- o Due to suspected insurgent activities, the 110kV transmission line was damaged in two locations between DJCN-Sangin-Kajaki Substation.
- o DABS continues to experience problems with the MTUs, resulting in the power generation being below capacity.
- o EQUALS is tracking fuel consumption at LSIP to determine the efficiency (liters per MWh). EQUALS continue to perform the following tasks for DoD fuel delivery to Breshna Kot MTUs:
  - Review manifest to check country of origin, verify quantity and quality as reported by DABS, and maintain delivery log for all truckloads of DoD supplied fuel delivered to BK.
  - Ensure that the DoD supplied fuel is kept in separate tanks and its consumption is accounted for separately from DABS supplied diesel fuel at BK.
  - Record and report tank levels of DoD supplied fuel onsite on a daily basis.

<sup>5</sup> The number of required deliverables is calculated for the period of June 01, 2014 to April 17, 2015.

<sup>6</sup> EQUALS LN QA conduct site visits on a daily basis including Fridays and holidays.

<sup>7</sup> EQUALS international and LN actual site visits.

- Modified Breshna Kot Generation Daily Reports to indicate how much diesel generation is produced using DABS fuel and how much is produced using DoD supplied fuel.
- Consolidated data from daily reports on DoD fuel deliveries, consumption and power generation at BK using DoD supplied fuel into current EQUALS KHPP Bi-Weekly Reports. Report to COR unaccounted quantities or unauthorized use of DoD supplied fuel.

### 1.3.1 C Future Activities

#### Kandahar Helmand Power Project

- EQUALS to arrange for additional discussions regarding the GFA- 77 Project Plan/Schedule.
- EQUALS will be vigilant regarding the turnover from B&V to DABS of material and spare parts for DJCN and KDBK substations that will be arriving at Amtex.
- EQUALS Senior Trainer to continue the DABS problem solving training on Transmission and Distribution O&M training.
- EQUALS Senior Trainer to continue the DABS problem solving training on Substation Operation and Maintenance training.
- EQUALS Senior Trainer to continue conducting DABS problem solving training on MTU Operation and Maintenance upon the return of DABS personnel from Lashkar Gah, Logar, Ghazni and Kabul.
- EQUALS to continue to hold coordination meetings with DABS Kandahar to further improve the problem solving assistance-training delivery to DABS personnel.

#### Kajaki Dam Hydropower Plant - DABS Embed

- Routine activities are planned for the next reporting period.
- Follow up with GFA invoice process.
- Plan to organize capacity building trainings for Kajaki PIU team with support of USAID.
- Arrange discussion meetings to finalize the review of the project plan.
- Complete the documents and sign the contracts for phase 2.

The photographs below illustrate developments on KHPP during the course of this reporting period:



**Image 15:** Switchyard in BK (Warranty Inspection)



**Image 16:** 20kV Switchgear – A1 – Interior in BK (Warranty Inspection)



**Image 17:** Disconnector installation complete (LSIP Warranty Inspection)



**Image 18:** DABS Operator demonstrates future operation of feeder when commissioned (LSIP Warranty Inspection)



**Image 19:** Phase A of the E0 1.3 Q0 CB damaged by stray bullets (DJ site visit)



**Image 20:** Top part of the damaged E01.3 Q0 CB (DJ site visit)



**Image 21:** Mimic Panel in Control Room. Disconnected E01.3 Q0 arrowed (DJ site visit)



**Image 22:** Installed auto-recloser in Kajaki (CLIN 5 Warranty Inspection)



**Image 23:** Auto-reclosers in crates in Kajaki (CLIN 5 Warranty Inspection)



**Image 24:** Cable reels in Kajaki (CLIN 6.6 Warranty Inspection)



**Image 25:** 2<sup>nd</sup> Self-cleaning water strainer in Kajaki (CLIN 6.6 Warranty Inspection)



**Image 26:** Turbine Head cover bolts/studs in Kajaki (CLIN 6.2 Warranty Inspection)



**Image 27:** Overhead crane lifting the generators shaft in the Kajaki Powerhouse (SubCLIN 6.3 Warranty Inspection)



**Image 28:** Inside condition of warehouse in Kajaki (SubCLIN 6.3 Warranty Inspection)

## **2 PROGRAM UPDATE – SUPPORT**

### **2.1 Management**

#### **2.1.1 Accomplishments**

- Completed relocation of Baron Office (Kabul) in December 2014.
- Continued to review costs to reduce expenditures, while maintaining service delivery standards.
- Prepared, submitted and implemented Modifications to JO-08 Power, JO-09 Vertical Structures and JO-11 Management.

#### **2.1.2 Salient Issues and Concerns**

- Delays in vetting of support contracts for Camp Liz operations, including the aviation support contract.

#### **2.1.3 Future Activities**

- Mobilization of staff to support Kajaki Unit 2 activities.
- Approval and mobilization of the new Transportation Team Lead (Key Personnel).
- Preparation of Job Order budgets and Work Plans to support activities in Option Year 4.
- Planning for implementation of Option Year 4 activities through procurement planning and submission of vetting applications.

### **2.2 Communications and Information Technology**

#### **2.2.1 Accomplishments**

In addition to routine activities, the IT Team accomplished the following during the last quarter:

- Improved internet speed in main office by updating firewalls and network switches firmware (software).
- KHPP technical closeout activities were completed successfully including hardware dismantling, software management and stored data preservation.
- Upgraded firmware of servers, network switches, and firewalls before installing them to the new IRD-EQUALS office in new building.
- Prepared all the required network switches for the movement to the new IRD-EQUALS Office.
- Completed selection of Camp Liz backup internet satellite connection(KU Band).
- Wiped out all data from KHPP Desktops/Laptops and Hard drives before transferring them to another USAID project.

#### **2.2.1 A Salient Issues and Concerns**

- Jira/Wiki has a functional problem; the IT Team are working to resolve the problem.

#### **2.2.1 B Future Activities**

- Routine activities

## 2.3 Security

### 2.3.1 Security Team Accomplishments

- Kabul tasks completed: 261
- Camp Liz tasks completed: 34
- KHPP Tasks completed: 69
- Out of Province Missions was completed: 01

#### **EQUALS Compound in Kabul**

In addition to regular duties, this month the Edinburgh International (EI) Risk Management Company (RMC) accomplished the following:

**Table 8:** Tasks completed:

Kabul tasks		Camp Liz tasks		Total
Nat	Exp	Nat	Exp	
23	238	0	34	365

#### **General Overview:**

#### **IRD EQUALS**

##### **Kabul**

- DPRSM Gary Moxon resigned and departed December 15, 2014.
- New DPRSM Richard Price joined, IRD-EQUALS, Kabul Office - December 17, 2014.
- Armored vehicle licensing is now completed for all 5 AVs.
- Aviation contract has been initiated with first flight planned for December 31, 2014.
- RFTOP drafted by PRSM submitted to CoP and Contracts with vision for 2015 re-bid in regards to RMC and Logistics provision for EQUALS 2015-2016.
- EQUALS have now relocated office blocks within the Baron Compound and are situated in Building 04 of the newly built, dedicated office facility.
- All Security contracts have now received modifications where required, and are with contractual personnel from relevant parties in order to be processed and finalized.
- Second revision of PSP completed and emplaced on shared drive and Google drive for additional input from CoP/HQ.
- PM/Ops James Cutler resigned and was subsequently replaced by Paul Sinclair who in turn also resigned due to personal reasons. RMC manning has altered once again – Replacements/internal moves have been vetted by PRSM and approvals sent to EI HQ.
- Revised manning stands as follows;
  - **1 x TV1/PM Ops** (Kbl) (8 on 4 off) - To be filled by Denis Hillary.
  - **Relief TV1/ PM Ops** (Kbl) – Sean Curley (4 weeks on EQUALS, 4 weeks assigned to another EI RMC assigned program, 4 weeks off).
  - **2 x MTC** (Kbl) (8 on 4 off) - To be filled by Darran Grady & Garry Sheffield.
  - **Relief MTC** (Kbl) (8 on 4 off) - Trevor Davies.
  - **1 x MTC** (Kbl/Kandahar) (8 on 4 off) - To be filled by John Iliffe.
  - **1 x MPC** (Kbl/Kandahar) (8 on 4 off) - To be filled by Alistair Hutcheson.
  - **Relief MPC/MTC** (Kbl/Kandahar) (8 on 4 off) - Sean Buckland.

- PRSM and EI PM/Ops are attending weekly scheduled Baron Organized Security Managers' meetings.
- Training deliverables by EI RMC continue fortnightly for all IRD Expats in Kabul.
- KHPP closeout complete and PRSM Alan Calder returned to Kabul on November 03, 2014 and subsequently departed on November 05, 2014.
- PRSM conducts daily meetings with EI RMC and PM/Ops and are continuing planning the following:
  - Review of security integration between IRD and EI RMC is on-going.
  - Planning for out of area missions:
    - BKPP – unanticipated quick task received from USAID conducted with limited resources and planning time.
    - KHPP – Planning for early December for first trip by Power with EI PPO (Personal Protection Officer) to KHPP.
- EQUALS staff continues occupying bedrooms in buildings block K and B along with offices in Building 04. All have dedicated safe areas incorporated.

### **Camp Liz**

- Meeting was held with Sayed Mohammad Khan (Sub-Governor - Dowamando) regarding the allocation of NRMC vehicle contracts to the community of Dowamando. The community planned a protest in order to force NRMC to replace the existing service provider. Another meeting will be held with the Khost Governor, in due course, to clear this issue.
- Meeting was held with KPF Commander, Sardar at Km 40, for PRO purposes. Commander Sardar assured us of his/KPF full support and assistance to Camp Liz and the Road Building Project. Follow up meetings are planned to keep up good relations.
- Armoured vehicle-licensing process for 2 x AVs from Camp Liz has been initiated.

### **EI Risk Management Company**

- Kabul has 5 full time EI Expats and 4 local national watch keepers, operating with 5 armored SUVs and 3 soft-skin vehicles and drivers provided by EQUALS under logistic contract.
- EI RMC completes Mission Risk Assessments prior to each Mission/Task conducted. Each Mission Risk Assessments must be approved by PSRM prior to the mission being conducted.
- The Daily Security Report (DSR) records all EQUALS and EIRMC personnel in Kabul and KHPP and well as all movements in and out of the country and all missions. The DSR is submitted to the PSRM daily.
- The APPF MST and QRF provide round the clock 24/7/365 duty under the direct supervision of the PM/Ops position.
- Warden accountability checklists are now housed in the operations room building A, B and K safe areas.
- GFM duties continue at the Baron. GFM duty runs 19:00-07:00. The GFM will be on call at all times and will be the client's first point of contact during hours of darkness.
  - EI RMC Night Guard Force Manager (Expatriate) conducts routine checks on; APPF, Weapons and Building Security.
- APPF weapons, Ammunition and PPE weekly checks have been conducted; the GFM reported that all equipment was correct.
- Licenses and Passes:
  - RMC Operating License valid until April 14, 2015.
  - RMC AISA License valid until February 11, 2015.
  - EI Radio movement/carriage license has been renewed ROD February 15, 2015.
  - Weapon movement authorization ROD: January 20, 2015.
  - KIA B Pass is being submitted.

- o AV Armored License ROD as below:

Vehicle CS	Vehicle Registration	Expiry Date	Expiry Date Gregorian
V1 Gold	KBL - 2498	08-Nov-2015	08/11/1394
V2 White	KBL - 2848	08-Nov-2015	08/11/1394
V3 White	KBL - 2847	15-Dec-2015	15/12/1394
V4 White	KBL - 1564	15-Dec-2015	15/12/1394
V5 White	KBL - 2846	08-Nov-2015	08/11/1394

- RMC Compliance:
  - o 8 RMC personnel are MOI/APPF registered.
  - o 7 RMC have a valid and in-date work permit.
  - o 7 RMC have a valid and in-date Multi Entry Visa.
  - o All RMC are present with the correct equipment.
- Track 24:
  - o Track 24 units are fully operational.
  - o Pocket Buddies reduced from 9 to 6 effective from the December 24, 2014.
- Kabul EI RMC attended the following Training:

**Table 9:** Training attended by EI RMC

Training Provided	Frequency	Number Attended
Anti-Bribery Policy	1	2
Basic First Aid (AED)	1	3
First Responder	2	3
Basic First Aid (Mass Casualty Evacuation)	1	5
IFAK (Individual First Aid Kit)	2	2
Conflict Management	3	3
Cultural Awareness	1	1
RUF (Rules for the Use of Force)	6	6
AK47 Weapon Handling Collective Assessment	1	1
Vehicle X Decking Drills (Theory and Practical)	1	5
AK47 WHI	1	1
Pocket Buddies Revision	1	4
Op Sec Training	1	4
9mm Pistol Introduction	1	1
9mm Pistol (Draw, Aim, Fire)	1	1
Use of Load/Unlading bays	1	1

**Table 10:** IRD Expats attended the following training:

<b>Training Provided</b>	<b>Frequency</b>	<b>Number Attended</b>
Basic First Aid (AED)	1	6
Basic First Aid (Mass Casualty Evacuation)	1	4
Contents of a Grab Bag	1	6
Body Armor Fitting	1	6
Vehicle X Decking Drills (Theory and Practical)	1	8
Basic First Aid (Airways)	1	2
Basic Life Support (Recovery Positions)	1	4
Pocket Buddies Revision	1	8
Op Sec Training	1	8
Basic Life Support (CPR)	1	6
Basic First Aid (Shock)	1	9

**Table 11:** APPF attended the following training:

Training Provided	Frequency	Number Attended
Trauma Medical (Catastrophic Bleed)	3	18
Vehicle Maintenance (Wheel Changing)	3	18
AK47 (WHT)	4	24
RUF	3	18
Personal Development (Effective Communication)	1	18
Basic First Aid – Cold Injuries - Hypothermia	3	18
Basic First Aid (Casualty Handover Procedure) ATMIST	3	18
AK-47 – Load, Unload, Make safe, NSP's	3	14
AK47 – Weapon Handling (Stoppage Drills)	3	18
AK47 – Weapon Handling (Marksmanship Principles)	3	18
First Aid – Morphine administration	3	18
Basic First Aid – Cold Injuries - Hypothermia	3	18
Vehicle – X-Decking	3	18
Communication – T24 Intro	3	18
Observation Skills and Recording	3	18
AK47 – NSP's	3	18
First Aid - Tourniquet	3	18
Actions On (4Cs Remind and Revise)	2	12
Basic First Aid (Airways)	1	4
Weapon Cleaning Revision	3	12
Vehicle /Personnel Search Practical	1	12
Basic First Aid Oxygen and Defibrillator	3	12
Immediate Action Drills (The 4Cs)	3	12
Contact Drills (Foot)	1	5
Basic Life Support (Choking)	1	18
Anti-Bribery Policy	1	15
Basic First Aid (Medevac)	1	6
Radio procedures (Contact Report)	1	18
Duties of the QRF	1	18

**Table 12:** Drivers attended the following training:

Training Provided	Frequency	Number Attended
Trauma Medical (Catastrophic Bleed)	2	13
Vehicle Maintenance (Wheel Changing)	2	13
Magnetic IED (Situation Awareness)	2	12
Personal Development (Effective Communication)	1	13
Basic First Aid – Cold Injuries - Hypothermia	1	13
Basic First Aid (Casualty Handover Procedure) ATMIST	1	11
AK47 – Weapon Handling (Stoppage Drills)	2	13
First Aid – Morphine administration	2	13
Basic First Aid – Cold Injuries - Hypothermia	2	13
Vehicle – X-Decking	1	9
Vehicle – Wheel Changing	1	9
Communication – T24 Intro	2	13
Observation Skills & Recording	2	13
First Aid - Tourniquet	2	13
Vehicle/ Personnel Search Practical	2	12
Basic Life Support (Recovery Positions)	1	1
Basic First Aid Oxygen and Defibrillator	3	12
Immediate Action Drills (The 4Cs)	3	12
Basic Life Support (Choking)	1	11
Vehicle Maintenance First /last parades	1	12
First last Parade Checks	1	4
SOPs (Vehicle Documentation)	1	12
Anti-Bribery Policy	1	12
Radio procedures (Contact Report)	1	14
Duties of the QRF	1	12

**Table 13:** EI RMC Operations Room Supervisor

Training Provided	Frequency	Number Attended
Trauma Medical (Catastrophic Bleed)	4	8
Vehicle Maintenance (Wheel Changing)	2	4
Roles and Responsibilities of a Watch keeper	2	4
Personal Development (Effective Communication)	3	8
Basic First Aid – Cold Injuries - Hypothermia	1	4
Basic First Aid (Casualty Handover Procedure) ATMIST	1	4
Observation Skills and Recording	2	3

First Aid - Tourniquet	2	4
First Aid – Morphine administration	2	4
Basic Life Support (Recovery Positions)	1	1
Anti-bribery	1	4
Basic Comms	1	4
COBEC	1	4
First Responder	1	4
IED Awareness	1	4
IFAK	1	4
Intro to radios 340	1	4
Sending a simple message	1	4
Radio procedures (Contact Report)	1	4
Duties of the QRF	1	4

KHPP EIRMC attended the following Training:

Training Provided	Frequency	Number Attended
Vehicle 1 <sup>st</sup> parade	1	3
Vehicle Kit check	1	3
Tire Changing drills	1	3

IRD Expats/LN attended the following training:

Training Provided	Frequency	Number Attended
Medical – recovery position	1	5
Medical - CPR	1	5
Medical - Shock	1	4

APPF attended the following training:

Training Provided	Frequency	Number Attended
AK47 – Loading bay	1	5
Tactical - Patrolling	1	5
Vehicle 1 <sup>st</sup> Parade	1	5

## Nakhil Risk Management Company

- RMC manning is contractually correct. Breakdown of RMC personnel are: 10 RMC personnel are permanently assigned to the IRD G-K Road Project (Camp Liz) and 4 RMC HCN interpreters allocated to IRD G-K Road Project (Camp Liz).
- Licenses and Passes
  - RMC and AISA licenses are valid until February 2015.
  - Communications license approval is in process with APPF.
- NRMC Compliance
  - 16 of RMC personnel are MOI/APPF registered.
  - 12 of RMC have a valid and in-date work permit.
  - 12 of RMC have a valid and in-date MEV.
  - 4 of RMC have an SEV awaiting MEV.
  - All RMC are present with the correct equipment.

**Table 14:** NRMC Expat staff attended the following training:

Training Provided	Frequency	Number Attended
First Parade Training	9	76
Base Protection Plan	2	20
Medical – Health and Safety- Inspection of all Fire Extinguishers	1	2
Client Briefing Pro-Forma MSTs	4	16
Mission Planning Procedures	1	04
Vehicle Formation – and Contact Drills	1	09
Navigation	1	13
Vehicles – First Parade	3	27
Weekly Training Planning	1	06

**Table 15:** IRD EQUALS staff attended the following training:

Training Provided	Frequency	Number Attended
MST - Cross Decking Drills	3	10
Weapon Familiarization	1	14
Medical – Bleeding Control	1	3
Driver Convoy Formation – and Contact Drills	2	8
Situational Awareness	1	13
Base Defense Plan	1	12

**Table 16:** APPF attended the following Training:

Training Provided	Frequency	Number Attended
Road Mission MST	53	851
Medical Training – IV Therapy	4	24
Weapon Handling (AK 47 and PKM)	10	61
Weapon Maintenance	5	27
Communication	2	85
Medical Training – Preventative Measures (Cold and Flu)	1	22
Medical Training – MST Vehicle Extrication	2	54
MST Vehicle Posture and Arc of Responsibility	1	22
MST Vehicle Contact Drills MST – Cross Decking	5	95
MST Contact Drills – Stretcher Drills	1	18
MST Vehicle Drills – Tire Change	4	78
Vehicle Contact Drills MST	6	126
MST – Policies and Procedures – Weekly Training Planning	1	2
MST – CP/IA Drills whilst client on foot	1	19
MST – Vehicle Formation Pre-Mission Planning	1	18
Vehicle Maintenance	3	22
Entrance Control – Vehicle Search	3	42
Entrance Control – Body Search	5	41
Emergency Drills – Fire Fighting	2	47
Base Defense Plan	3	94
Situational Awareness	2	14
Medical Training – Burns	12	125
Weapon Safety – 9mm Pistol	1	1
Road Mission MST	10	146
Weapon Maintenance	5	33
Weapon Familiarization (AK 47)	7	62
Weapon Familiarization (PKM)	5	30
Situational Awareness	1	13
Basic First Aid – Eye injuries	1	20
Base Maintenance	2	41
Safe and Correct Usage of Hot Water Boilers	2	37
Threat and Risk Assessment	2	39

### 2.3.2 Security Salient Issues and Concerns

- KAF badging registration is ongoing liaison between KAF and PRSM office.
- Airport passes both Civil and Military are in process – Procurement is handling.
- AV licensing of x 2 AVs for Camp Liz is on-going.
- PRSMs continue to review all security protocols.
- NRMC SIR 1130 (TIER II) IED found by ANA at Km 64+600 - 24 Oct 2014.
- NRMC SIR 1123 (TIER II) Attack on ANA at Km 30 - October 09, 2014.
- NRMC SIR 1124 (TIER II) Road accident Km 101 - October 21, 2014.
- NRMC SIR 1125 (TIER II) Attack on ANA at Km 62 - October 22, 2014.
- NRMC SIR 1126 (TIER II) Intimidation on MECC at Km 63 - October 28, 2014.
- NRMC SIR 1127 (TIER II) IED found by MECC at Km 64+700 - October 29, 2014.
- NRMC SIR 1128 (TIER II) Attack on ANA at Km 27 –November 02, 2014.
- NRMC SIR 1129 (TIER II) Attack on ANA at Km 27 –November 08, 2014.
- NRMC SIR 1133 (TIER II) Attack on ANA at Km 63 - December 16, 2014.
- NRMC SIR 1131 (TIER II) Accidental Discharge of Firearm by APPF guard at Km 41+300 –December 01, 2014.
- NRMC SIR 1132 (TIER II) Complex Attack on Afghan Border Police at Km 36+300 – December 15, 2014.
- NRMC SIR 1133 (TIER II) Attack on ANA at Km 63 - December 16, 2014.
- NRMC IR 004 – Vehicle Accident between NRMC and MECC at Km 59 – December 16, 2014.
- NRMC IR 005 – Elbow Injury by APPF Guard at Camp Liz – December 27, 2014.

### 2.3.3 Security Future Activities

- Continue with routine EQUALS operations.

## 2.4 Human Resources (HR)

### 2.4.1 HR Accomplishments

In addition to routine duties, the HR team accomplished the following:

- Performed in-processes for 1 new expats (Richard Price).
- Created email accounts for newly hired local and expat staff.
- Contract termination/retrenchment letters were issued for 19 local staff members.
- Conducted annual/probationary performance appraisals for all eligible staff.
- Prepared contract amendments/salary increment and promotion letters.
- Recruited 13 staff members (1 expat and 12 national):
  - o Richard Price, Deputy Program Risk & Security Manager;
  - o Zabiullah Barekzai, Senior HR Officer/Recruiter;
  - o Noor Sayed, Survey Crew Chief;
  - o Mohammad Naqeeb Ahmadzai, Senior Road Engineer;
  - o Ahmaddudin Shams, Survey Rodman;
  - o Sayed Jafer Hashimi, Director of Operations;
  - o Waheedullah Hazrat, Deputy Director of Contract & Procurement;
  - o Samir Wahidi, Senior Logistics/Inventory/Transport Officer;
  - o Asadullah Noori, Senior Accountant;
  - o Mohammad Khyber Basharyar, Senior Finance Officer/Specialist;
  - o Haroon Barekzai, Senior Logistics/Inventory/Transport Officer;
  - o Asadullah Azad, Program Reports Manager;
  - o Ahmad Elyas Niazi, Government Relation Coordinator/Liaison;

- 10 national staff members were transferred internally:
  - Ahsanullah Parwiz from KHPP Kandahar to Roads Camp Liz;
  - Ali Roesch Askari from KHPP Kandahar to Roads Kabul;
  - Ahmad Suliman Jameel from AIDC Kabul to Road Kabul;
  - Raz Gul from AIDC Kabul to Roads Camp Liz;
  - Akbar Jan Ahmadzai from KHPP Kandahar to Kabul;
  - Mohammad Nazif Haiderzai from KHPP Kandahar to Kabul;
  - Atiqullah Qaderi from KHPP Kandahar to Kabul;
  - Abdul Wadood Gharsheen from KHPP Kandahar to Kabul;
  - Mohammad Eimal Rahmani from Roads Kabul to Management Kabul;
  - Obaidullah Yusufzai from AIDC Kabul to Reports Kabul;
  
- 8 staff members demobilized/resigned:
  - Daniel Steven Smock, AIDC Director, last workday October 14, 2014;
  - Arzoo Popal, Document Control Officer/Archivist, last workday October 15, 2014;
  - Stephen Ndili, Power Plant Technical Expert, last workday October 30, 2014;
  - Alan Calder, Program Security Risk Manager, last workday November 05, 2014;
  - Thillainath Chelliah, Deputy Team Lead Transportation, last workday November 06, 2014;
  - Daniel Heiner, GIS /Data QC Manager, last workday December 14, 2014;
  - Gray Moxon, Deputy Program Security Risk Manager, last workday December 15, 2014;
  - Ahmad Shebli Masood, Procurement Specialist, last workday December 23, 2014;
  
- 19 staff members were retrenched:
  - Mujibullah Wafa Shams, GIS Data Management Specialist, last workday October 17, 2014;
  - Masihullah Harooni, Capacity Development Officer, last workday October 17, 2014;
  - Najibullah Sadee, Material Testing QC Officer, last workday October 17, 2014;
  - Abdul Rashed Katawazai, Database Officer, last workday October 17, 2014;
  - Wahida Sattar, GIS Manager, last workday October 17, 2014;
  - Mohammad Mosum, GIS Manager, last workday October 17, 2014;
  - Shafiqullah Honest, Admin Assistant, last workday October 17, 2014;
  - Ahmad Wali Yousufi, GIS Specialist, last workday October 17, 2014;
  - Mohammad Yasin Safi, Database Officer, last workday October 31, 2014;
  - Hafizullah Darman, Database Officer, last workday October 31, 2014;
  - Mohammad Farid Rahimi, Database Officer, last workday October 31, 2014;
  - Asadullah Rahmani, Programmer, last workday October 31, 2014;
  - Qudratullah Momand, Sr. Accountant (Field), last workday November 17, 2014;
  - Abdul Matin Rasuly, Procurement Manager, last workday November 25, 2014;
  - Abdul Razaq Niazi, GIS Manager, last workday December 15, 2014;
  - Abdul Samim, GIS Specialist, last workday December 15, 2014;
  - Sayed Fraidoon Amid, Senior QA Engineer, last workday December 15, 2014;
  - Mohammad Ali Sultani, Software Developer, last workday December 15, 2014;
  - Nisar Ahmad Omarkhail, Database Officer, last workday December 15, 2014;
  
- Salary Increase/Promotion:
  - 16 National staff had salary increases/promotions during this quarter.

The EQUALS program had a total of 121 national and expatriate staff members on board at the end of this period. The table below identifies the nationality breakdown.

**Table 17:** EQUALS currently employees a total of 121 national and expatriate employees.

Nationality	No
Afghan	108
American	3
UK	4
Zimbabwean	1
Indian	1
Greek	1
Filipino	2
Uganda	1
<b>Total</b>	<b>121</b>

National staff leave utilization status is shown in the table below;

**Table 18:** Expatriate Leave Status

Leave Used – October – December 2014	Days
Annual Leave	401
Sick Leave	109
Comp Time	523.5
Leave Without Pay	91
Additional Leave	0
Family Leave	1
Bereavement Leave	5
Maternity Leave	0
Paternity Leave	5

#### 2.4.2 HR Salient Issues and Concerns

None

#### 2.4.3 HR Future Activities

Routine activities are planned for the next reporting period.

### 2.5 Logistics

#### 2.5.1 Accomplishments

In addition to routine activities, the Logistics Team accomplished the following:

- Moved the offices from B block to O-4 block.
- Moved 5 resident rooms from block A to B.
- Transferred all KHPP equipment to other USAID contractors.
- Received and stocked 44 IT items from staff members.
- Issued IT and non-IT related consumables and supplies from stock.
- Updated inventory database for any new addition/movement of items.

#### 2.5.2 Salient Issues and Concerns

None

### **2.5.3 Future Activities**

Routine activities are scheduled for the next reporting period.

## **2.6 Transportation**

### **2.6.1 Accomplishments**

In addition to routine activities, the Transportation Team accomplished the following this period:

- Prepared expense budget for the month of October, November and December 2014 and submitted to procurement.
- Five (05) armored vehicles movement card/permit were renewed.
- No road missions were executed during the reporting period.

### **2.6.2 Salient Issues and Concerns**

None

### **2.6.3 Future Activities**

- Two (02) Armored Vehicles (Camp Liz) movement card/permit renewal are under process.

## **2.7 Travel**

### **2.7.1 Accomplishments**

In addition to routine activities, the Travel Team conducted the following:

- Booked tickets for R&R of all expats in the months of October, November and December 2014.
- Booked tickets for RRB of all expats in the months of October, November and December 2014.
- Processed all pending invoices of 2013 and 2014 of Atlantic, Sky and Tolo travel agencies.
- Prepared files for all 2013 and 2014 TAs, USAID approvals and supporting emails.

### **2.7.2 Salient Issues and Concerns**

None

### **2.7.3 Future Activities**

Routine activities are scheduled for the next reporting period.