



RWANDA DAIRY COMPETITIVENESS PROGRAM II

Quarterly Report

July 1 – September 30, 2014

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Submitted to

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July 1, 2014 – September 30, 2014

Name of Project: Rwanda Dairy Competitiveness Program II

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Acronyms and Abbreviations

ABS	African Breeders Services, Total Cattle Management Limited
AI	Artificial Insemination
BDS	Business Development Services
COMESA	Common Market for Eastern and Southern Africa
COP	Chief of Party
DCA	Development Credit Authority
DCOP	Deputy Chief of Party
DPPD	Dairy Public Private Dialogue
DSWG	Dairy Sector Working Group
DQAL	Dairy Quality Assessment Laboratory
EADD	East Africa Dairy Development project
EDPRS	Economic Development and Poverty Reduction Strategy
EMMP	Environmental Mitigation and Monitoring Plan
ESADA	East and Southern Africa Dairy Association
IEE	Initial Environmental Examination
INGO	International Non-Governmental Organization
GoR	Government of Rwanda
MCC	Milk Collection Center
MINAGRI	Ministry of Agriculture and Animal Resources
MINECOFIN	Ministry of Economic Planning and Finance
MINEDUC	Ministry of Education
MINICOM	Ministry of Trade and Industry
MINALOC	Ministry of Local Government
MINISANTE	Ministry of Health
MS – DSWG’s	Milk Shed – Dairy Sector Working Groups
MSME	Micro, Small and Medium Enterprise
NDS	National Dairy Strategy
PLWHA	People Living with HIV and AIDS
PMP	Performance Management Plan
PSF	Private Sector Federation
PSTA III	Strategic Plan for the Transformation of Agriculture in Rwanda – Phase
RAB	Rwanda Agriculture Board
RALIS	Rwanda Agriculture and Livestock Inspection Services
RARDA	Rwanda Animal Resources Development Authority
RBS	Rwanda Bureau of Standards
RDB	Rwanda Development Board
RDCP II	Rwanda Dairy Competitiveness Program II
RMSA	Rwanda Milk Sellers Association
RNDB	Rwanda National Dairy Board
SOQ	Seal of Quality
SP	Service Providers
TOT	Training of Trainers
UCD	University of California – Davis

Introduction and Highlights

This is the quarterly report for the period July 1 to September 30, 2014 and summarizes Year 3 progress. USAID's Rwanda Dairy Competitiveness Program II (RDCP II) project was designed to reduce poverty through expanded marketing of quality milk that generates income and employment, and improves nutrition of rural households. RDCP II aims to achieve this by linking existing and new smallholder dairy producers to expanding market demand driven by improved quality, reduced transaction costs and increased investment all along the dairy value chain.

Highlights for the past quarter ending September 2014 include the following:

Milk Consumption Campaign "Shisha Wumva" continues



Figure 1: Billboards have been placed in city suburbs, carrying messages crafted to raise awareness of benefits of consuming milk

This campaign which was officially launched on June 6, 2014 at Mulindi Agri-show grounds in Gasabo District continued through the quarter. The campaign has been very well received by stakeholders and public alike. A variety of media including radio, television, billboards and high profile public events such as the PSF EXPO in Gikondo has been utilized ensuring broad coverage. Numbers reached by the campaign to date are well in excess of the target figure of 200,000 people for the year. "Shisha Wumva" has already achieved widespread brand recognition.

Consumer Preferences and 19 new dairy products introduced to the market

As of the end of the quarter, nineteen new locally produced dairy products had been introduced during the last year from seven different dairy processors. The range of products included 8 varieties of cheese, cream, drinking yoghurt, Ghee and fermented milk. The cheese expo and competition at the end of May resulted in new market linkages for those cheese makers who participated in the event. The strong presence of the MILK ZONE brand in Kigali with 40 established outlets demonstrated the public preference for a quality product sold in a clean environment.



Figure 2: The local processors have shown that the sector offers investment opportunities to explore regardless of a

Deep Dive RDB Investment Prospectus for Dairy completed

The Deep Dive Investment prospectus for dairy was completed following the convening of an international reference group meeting to review the final document. The Hon State Minister MINAGRI, Tony Nsanganira attended the discussion. RDB will utilize this document to promote and secure investment into Rwanda's dairy sector. The prospectus highlighted the significant investment opportunities in the dairy sector – in particular opportunities in production and sale of fermented and fresh pasteurized milk.



Figure 3: The Deep Dive Prospectus was also reviewed by a group of international investors, USAID officials and government officials led by the State Minister of Agriculture and Animal Resources

New Jobs Created

Following the annual survey conducted in September 2014 –the total of new jobs created following direct interaction with RDCP II activities had risen to 9,152 (738 female and 8,414 male). Of these new jobs 91 % were taken by youth, those between the ages of 18 to 35. Increased job creation is a key objective of both GoR Economic Development and Poverty Reduction Strategy (EPDRS) and the RDCP II program. The dairy sector has potential to introduce significant numbers of jobs particularly in the area of milk handling and logistics.



Figure 5: A local newspaper article highlighting the views of consumers of dairy products

Increased Milk Quality awareness

RDCP II's ongoing quality interventions and advocacy have resulted in newspaper articles appearing on a regular basis in the Rwandan press. This has served to remind the public and relevant authorities on the importance of milk quality and related food safety issues. It has also helped to maintain momentum around completion of Ministerial Instructions on milk handling, collection, transportation and selling which at the end of the quarter were being polished for submission to Office of the Prime Minister.

17.7 % Increase in Gross margin for dairy farmers

The annual survey completed in September 2014 revealed that gross margin at farmer level had increased by 17.7 % on the previous year. This change is attributed to an increase in average price per litre of milk over the last year achieved following intense efforts by the project to mobilize milk buyers and producers to improve their relationships through improved payment systems. This significant increase will contribute to improved livelihoods of thousands of dairy households across RDCP II area of operation.

Significant Growth in Dairy Exports

Vibrant growth in dairy exports has been recorded in the past year with total exports for the year reaching USD 14.9 million. In this period, the month of August 2014 alone recorded the highest export figure to date, equivalent to USD 1.6 million.

This surge in dairy exports represents a valuable source of rural income for dairy farmers located in districts bordering Eastern DRC and Burundi.

Farmer trainings continue and model farmer outreach underway

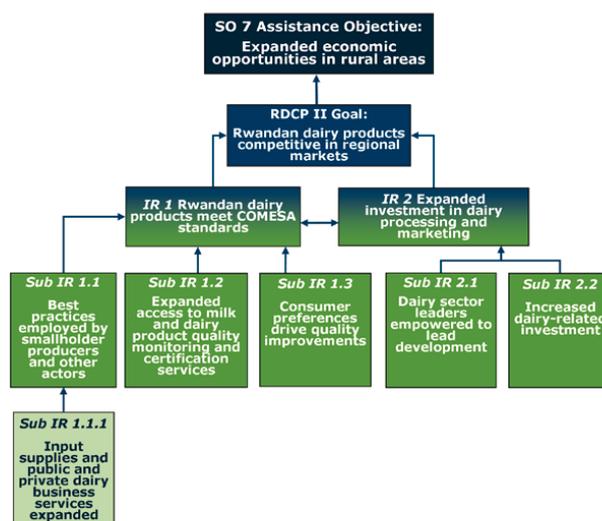
- This quarter 54 model farmers (female = 18 & male = 36) disseminated dairy best practice knowledge to 951 farmers. These model farmers are among the 349 model farmers (127 female, 222 male) from all 17 RDCP II districts of operation that, in Year 3, were trained at GAKO Organic Farming Training Centre, Kicukiro District, Kigali.



Figure 7: Following the increased sensitization carried out by RDCP II, the dairy farmers are now keen on growing mucuna and other legumes so that they improve their animals' feeding and productivity

- 1,436 farmers followed-up this quarter applied at least 1 and up to 24 improved technologies and best management practices. In Year 3, 10,635 farmers applied the technologies and best management practices exceeding the annual target of 6,800 by 56%.

**Rwanda Dairy Competitiveness Program II
Results Framework**



IR 1: Rwandan Dairy Products Meet COMESA Standards

Rwanda produces over 500 metric tons of milk annually which is largely marketed through poorly regulated informal routes. This results in losses to the dairy sector, both in volume and value of dairy products marketed. RDCP II aims to position Rwanda as a hub for high quality dairy products by benchmarking local standards to regional COMESA standards and working with sector actors to achieve the same through a reward mechanism for implementing a range of best practices under the Rwanda SoQ program. This quarter and in Year 3 there was progress across the dairy value chain among dairy farmers trained and milk transporters engaged, as well as dairy processors and MCCs enrolled and encouraged to drive this process. Also, this quarter and throughout Year 3, RDCP II worked closely with RBS, RAB and RALIS to ensure these agencies are well prepared to support this shift. During Year 3, 349 model farmers were trained in an endeavor to introduce a sustainable farmer to farmer knowledge transfer system. The trained model farmers began knowledge and skills dissemination through convening meetings with dairy farmers in their communities. The draft Ministerial Instructions developed during Year 3 have reached the Law Review Commission. They will then be handed to the Prime Minister’s Office for gazetting. It is still anticipated that the Instructions will provide the legal basis to enforce best dairy practices across the entire dairy value chain from production through transportation, handling and processing. This will be the fulcrum for a fully functional national inspection and certification program under RALIS.

IR1.1 Best practices employed by small holder producers and other actors

Key achievements for this period (annual):

- Increase in net dairy income from US\$ 2,823,967.12 in 2013 to US\$7,842,500.36 in 2014

- Volumes of milk channeled through milk collection centers increased by 44.8 % from 2013 to 2014.
- A total of 16,037 farmers (5,678F : 10,359M) and others (including members of cooperatives and farmers groups) have benefited from training on dairy best practices, gender and BDS skills
- 5,277 vulnerable households benefited from RDCP II interventions including 4,679 farmers who benefited from AI services for their cows. To date the AI pregnancy rate is estimated at 57%.
- A total of 8,822 (708 female and 8,114) jobs identified at farm level
- 5,185 small growing businesses (including farmers) received business development services
- 8,822 full-time equivalent jobs were created as a result of RDCP II intervention

2,133 (719 – 34% - female and 1,414 – 66%- male) individuals in total were trained this quarter in addition to 22,421 trained up to the end of last quarter giving a cumulative total of 24,554 individuals trained (see FTFMS table for disaggregation details) up to the end of Year 3. In Year 3 alone a total of 16,037, 35% female (5,678) and 65% male (10,359) were trained exceeding the target of 8,500. This is attributed to the use of local service providers who provide proximity services and over the last year have become more familiar with the zone of operation. This also reflects doubled efforts to achieve the cumulative life of project target with multiple approaches and partners the project collaborated with.

During the last quarter 1,436 farmers were identified having applied improved technologies and management practices giving a cumulative total of 15,422 farmers since the beginning of the program. In Year 3, 10,635 farmers applied the technologies exceeding the target (6,800) by 56%. As above, this was achieved with doubled efforts from the project team and collaborating partners and service providers. Project has also intensified the follow up mechanisms including allocating specific tasks to field staff to assignment districts of operation. In addition improved formal system of collecting milk through Milk Collection Centers and increased farm gate price played a significant role in this achievement.

- Cumulatively, up to the end of Year 3, 18,357 members of cooperatives and farmers groups benefited from RDCP II interventions against the LOP target of 20,000. This has been mainly driven by increased enrollment as well as newly established cooperatives with support of the project.

- This quarter the 11 AI service providers hired to train farmers and inseminate cows for vulnerable farmers reported in previous quarters inseminated 1,023 cows across 16 districts for 989 beneficiaries (277 female & 712 male). In Year 3 cumulatively 4,723 cows for 4,679 beneficiaries (1,668 female and 3,011 male) were inseminated.



Figure 9: Rwandan government has demonstrated strong collaboration in the drive to encourage A.I as means of improving the local breed and productivity

- This quarter no model farmers were trained but cumulatively in Year 3, 349 model farmers (127 female, 222 male) selected from all 17 RDCP II districts of operation were trained at GAKO

Organic Farming Training Centre, Kicukiro District, Kigali. However, 54 model farmers (female = 18, & male = 36) interviewed during a follow-up exercise by RDCP II disseminated dairy best practices knowledge to 951 farmers.

- In Year 3 Veterinary Yield Entrepreneurs Cooperative (ITABAZA), a RDCP II grant recipient inseminated 511 cows for 398 beneficiaries (36 female and 362 male). This quarter ITABAZA examined the last 387 cows of the 511 inseminated cows for pregnancy. 290 of these cows (57%) were diagnosed as pregnant while the conception rate falls above the national average of 55%.

1,440 new vulnerable households benefited from the program during the quarter giving a cumulative total of 9,152 since the beginning of RDCP II. However, in Year 3 alone 5,277 vulnerable households benefited and exceeded the target of 3200 by 64%. This was achieved through engagement of Service providers across the RDCP II zone of operation and program focus on key selected activities specific to vulnerable people such as artificial insemination and trial mucuna forage seeds distribution

- 2,607 small growing businesses (including farmers) received business development services during this quarter, with an annual achievement in year 3 of 3, 5,185 micro and small enterprises supported. Hence a cumulative total of 6,478 micro and small enterprises supported since RDCP II began.



Figure 11: It has been identified that dairy sector has created youth employment a key segment deemed very critical in the country's economic development

- A total of 5,690 (female 114, male 5,576) full-time equivalent jobs were identified this quarter, realizing a cumulative total of 9,152 (738 female and 8,414) jobs created as result of FtF intervention. In Year 3, 8,822 jobs were created against the target of 1000. The significant rise in the number of jobs is due mainly to the increased number of beneficiaries who were introduced to dairy best practices and improved technologies, to increased involvement of functional milk collection centers, processors and traders in dairy value chain contributed much to this achievement.
- Increase in net dairy income from US\$ 2,823,967.12 in 2013 to \$7,842,500.36. This is the result of a growing number of functional milk collection centers which resulted in significant increase in milk collection efforts among the targeted farmers, as well as an increase in selling price from Rwf 182 in 2013 to Rwf 199 during this period (increase of 9.3%). Milk marketing system has been formalized as a result of RDCP II & local administration intervention, by identifying key milk consolidation centers and encouraging famers to observe supply commitments resulting in increasing the quantity and quality of milk sold through the formal system. Additionally farmers have been encouraged to supply to recognized collection centers leading to an increase in the percentage of milk channeled through milk collection centers has by 44.8 % from 2013 to 2014.

Consistent with achieving the four core products/activities in relation to best practices i.e., the Feed Flow Plan, the Herd Health Plan, the Reproduction Plan, and the Clean Milk Production Plan and the

Seal of Quality, this quarter and in Year 3 RDCP II continued farmer training using trained service providers. In addition, RDCP II introduced training of model farmers as dairy best practice TOTs in their communities. The approach taken was as described in previous reports in which selected service providers were trained on the best practices and then used as TOTs to advise farmers. In this quarter, the service providers or partners were the 11 AI service providers that were earlier engaged to train farmers and conduct AI for selected vulnerable farmers. However, the model farmers were the predominant disseminators of dairy best practices to farmers. As reported previously the model farmers are expected to disseminate and lead discussions on the core dairy best practices, particularly milk production and quality improvement, dairy farming as a business, gender mainstreaming and cooperative management. The 54 (out of 349) model farmers so far followed-up by RDCP II have already engaged 951 farmers.

Implementation of Activities

During this quarter and in Year 3, RDCP II facilitated training, through AI service providers and grant recipients, in 16 districts of RDCP II operation and followed-up, for the annual survey, with farmers in all the 17 districts of RDCP II operation. The number of farmers trained by the AI service providers this quarter was 2,133. After these trainings, the AI service providers achieved their targets and trained a total 9,772 farmers across the districts (Table 1). The farmers trained were largely from new sectors across the 16 districts.

Table 1: Number of farmers trained and cows artificially inseminated by the AI service providers, the beneficiaries, and target number of inseminations across 16 districts of RDCP II operation

Service Providers	DISTRICT	Target AIs	AIs done	Beneficiaries			Number of farmers trained by AI SPs under the AI grant		
				Male	Female	Total	Male	Female	Total
AGROJOY Ltd	Gatsibo	300	300	244	54	298	402	109	511
HOBAS Ltd	Kayonza	300	150	99	51	150	333	230	563
BARICE Ltd	Rwamagana	670	655	381	274	655	487	596	1,083
Nyamata Agri-inputs Ltd	Bugesera	300	300	134	136	270	388	205	593
	Kicukiro	280	168	175	98	273	160	149	309
COOVIGI	Gasabo	300	300	164	136	300	286	230	516
	Gicumbi	500	323	228	95	323	676	329	1,005
A.T.VET Ltd	Musanze	300	300	192	108	300	356	417	773
	Rulindo	300	300	184	116	300	246	262	508
UPROCENYA	Nyabihu	300	275	183	92	275	270	261	531
BAIR	Rubavu	300	225	141	84	225	405	202	607
SPAD Ltd	Gisagara	300	294	214	80	294	225	409	634
	Huye	300	300	198	95	293	366	240	606
NIR HOPE Ltd	Kamonyi	300	300	229	71	300	384	223	607
Nyanza Agro Center Ltd	Nyanza	300	121	69	52	121	207	107	314
	Ruhango	300	300	174	126	300	416	196	612
		5,350	4,723	3,011	1,668	4,679	5,607	4,165	9,772

As previously reported, farmers’ training topics included feeding and conservation of forage, and disease control. Farmers were trained on hay and silage making, improving the quality of crop residues and conserved forages using molasses and urea treatment, making concentrates at home using home grown crops such as field beans, soybean and maize stovers, and feed flow planning in order to maintain milk production across seasons.

Annual farm level survey

During this quarter, the annual farmer survey was conducted across the 16 districts of RDCP II operation in which 564 farmers were randomly selected for completion of an enumerator administered questionnaire.

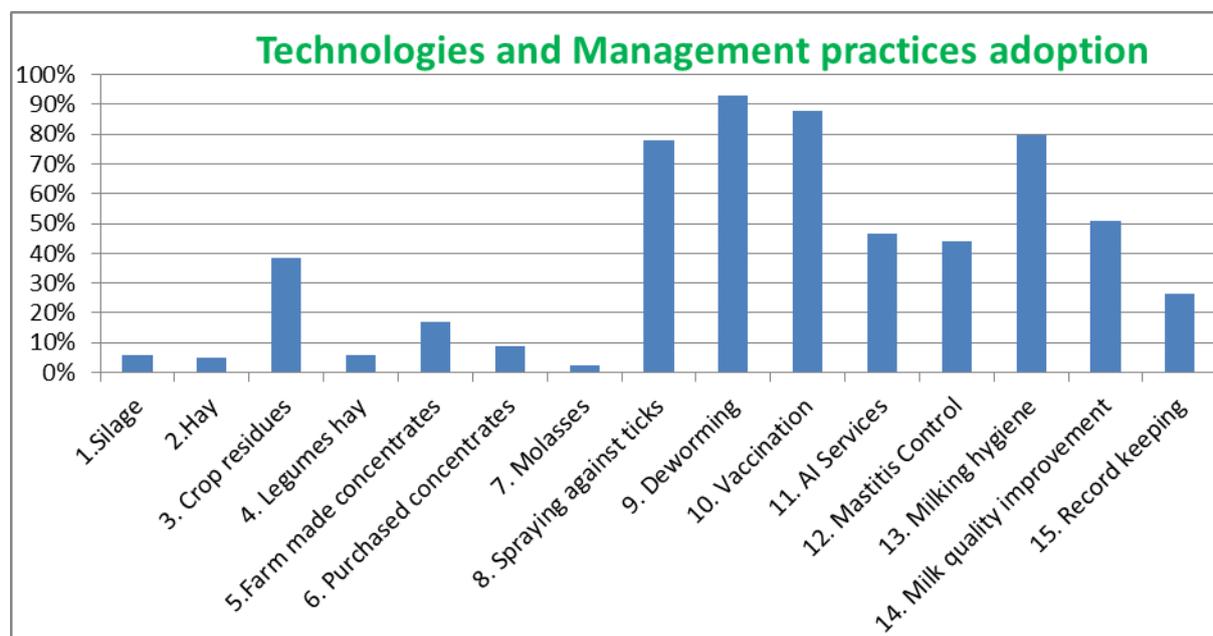
This questionnaire captures comprehensive information including farm financial performance, and adoption of technologies and best practices.

The annual survey conducted this quarter showed that all the farmers followed-up applied at least one technology or best practice. In general and not surprising, farmers that did not have milking cows applied the least number of technologies.

As observed previously, unless there is a high risk of cattle death, farmers applied technologies and best practices that did not require additional expenditure such as improved milking hygiene and milk handling. For example, the preliminary Year 3 annual survey results revealed that 93% of the farmers dewormed their cattle and 78% controlled ticks using acaricides because of the risk of cattle dying if not done while 80% practiced improved milking hygiene which has no additional cost (Graph 1).



Figure 13: Some service providers have been encouraged to invest their efforts in the area of producing enhanced feeds for improved health and productivity



Graph 1: Technologies and Management practices adoption by dairy farmers



Figure 14: RDCP II has maintained strong collaboration with stakeholders including academic institutions to wage a fight against the prevalence of mastitis in Rwanda

As a result of the survey, the total estimated number of beneficiary adopting improved technologies and management practices is estimated at 10,653 dairy farmers for year 2014 against a target of 6,800. The number of these farmers surpassed the target of 6,800 for Year 3 by 56.6%. The target was surpassed because of the increase in the number of farmers trained to achieve the scaling-up targets revised upward during the course of the year. The cumulative

number of farmers that have adopted new technologies and best practices reached 15,422. As in the past, improved technologies and best practices included silage and hay making, use of treated crop residues, minerals, feed concentrates, cow vaccination, deworming, tick control using acaricides, AI, mastitis control, milking hygiene, and record keeping.

A total 5,690 (female 114, male 5,576) full-time equivalent jobs were recorded this quarter (see FTMS Table). In Year 3 the total number of jobs created of 8,822 exceeded the 1,000 new jobs target for the year. As reported previously, as RDCP II reached new beneficiary groups, the diversity of jobs created increased and the proportion of jobs created changed with groups. In this regard, three categories within which jobs are created were found to be trained farmers (the majority are small farmers), farmers individually supplying a relatively large quantity of milk to an MCC (>10 liters/day), and the dairy value chain players from MCC level to retail outlets. 67% of jobs created are from the 1st and 2nd category while 33% of jobs are from the 3rd category. In general, job creation is associated with increased milk deliveries to MCCs and quality standards requirements associated.

IR 1.1.1 Input supplies and Public and Private dairy business services expanded

Key achievements:

- 349 model farmers training has created TOTs for communities
- 4,723 cows for 4,679 beneficiaries (1,668 female – 37% - & 3,011 male) were inseminated
- 43 (6 female and 37 male) feed processors and feed formulation practitioners were trained by hired animal nutrition consultants and RDCP II staff
- USD \$ 5,579,196.08 value of inputs and services used by targeted farmers across the 4 milk shed
- The value of incremental sales extrapolated to total number of beneficiaries is estimated at USD 8,815,560.64 for year 2014
- Gross margin per dairy cow increased by 17.7 % (from \$ 162 in 2013 to \$185.42 in 2014)

Model farmer activities

While there was no further training of model farmers this quarter, training of 349 model farmers at Gako Training Center in Kicukiro, Kigali, was a major achievement that has created TOTs for communities in the districts. As reported previously, the overarching training objective was to equip the model farmers with knowledge on dairy best practices to enable them to lead dairy farmer

knowledge sharing (similar to farmer field school approach as employed by Minagri) in their communities. The broad topics covered during the training are similar to those for farmer training described in the farmers' training topics above; however, the topics were covered in greater detail in this case. In addition, business management, gender mainstreaming and leadership skills development were emphasized. Further, the model farmers developed action plans for engagement with dairy farmers in their communities at the end of the residential training.

Given the limited public and private dairy extension services in Rwanda, RDCP II regards the training and action plan implementation as key activities to facilitate provision of sustainable dairy extension services in areas far from towns and service centers. In general, the Gako training facilities were good; particularly the dairy herd and forage species planted at the site were useful for demonstrations. Bringing the farmers together promoted knowledge sharing and creation of networks.

So far RDCP II has engaged in discussions on site with 54 out of the 349 model farmers to check action plan implementation. These 54 model farmers have engaged a total 951 dairy farmers in discussions and knowledge sharing on new technologies and dairy best practices. Of note was the preference of farmers to participate in these discussions during afternoons after they had attended to their crops in the morning. In general, the farmers welcomed the discussions and saw value in having a knowledgeable person within reach and perennially available for consultation. During these model farmer follow ups, RDCP II confirmed a need to further mentor model farmers to lead and facilitate the discussions; in addition, the model farmers need basic equipment and materials for use in demonstrations. RDCP II will address these needs through ongoing support provided by implementing partners ABS - TCM. In addition, the project will maintain close contact with the model farmers to determine the most appropriate support to sustain their services.



Figure 15: During the training sessions, RDCP II has given out seeds to grow leguminous plants such as *calliandra* to model farmers and service providers with aim to increase milk production.

AI service provider activities

This quarter, the 11 AI service providers contracted to train farmers and conduct AI continued with these activities but with limitations. The AI service providers completed farmer training and trained 2,060 farmers this quarter and cumulatively (Year 3 output only) trained 9,772 farmers across the 16 districts of operation.

During this quarter as well, the AI service providers inseminated 1,023 cows for 989 beneficiaries (277 female & 712 male). In Year 3 (the year for this activity began) 4,723 cows for 4,679 beneficiaries (1,668 female & 3,011 male) were inseminated. The service providers are expected to inseminate a total 5,350 cows, thus there is a balance of 627 inseminations.

Contrary to expectations after meetings were held with the distributor of hormones, RAB, the target inseminations were not accomplished because the expected heat synchronization hormones that are needed for group insemination of cows were not abundantly available. However, 150 doses of synchronization hormones were secured for use in Kayonza District where no cows had been inseminated by the end of the last quarter. In addition, service providers completed AI after reaching their targets in seven districts: Bugesera, Gasabo, Gatsibo, Kamonyi, Musanze, Ruhango and Rulindo. Some AI service providers in these districts inseminated cows based on natural heat detection; however, the logistics of implementing this on a large scale are challenging. In this regard, as previously reported, most of the administrative sectors chosen by the districts to benefit from the AI intervention are not easy to access due to poor roads and they are far from AI service centers. This precludes provision of an economic and sustainable AI natural heat detection based AI service to farmers. To complete the inseminations, after several negotiations with RAB, RDCP II anticipates that RAB will provide the heat synchronization hormones in Year 4.

While there was no further training of AI service providers in this quarter, in Year 3, in order to facilitate pregnancy diagnosis of the cows inseminated by the AI service providers, RDCP II, using two RAB consultants, trained 33 (7 female, 26 male) inseminators from the 11 AI service provider companies and ITABAZA representatives in pregnancy diagnosis. The training was conducted at the RAB Songa Station near Huye. The trainees were expected to begin pregnancy testing of the cows during this quarter but this was postponed to the next quarter to allow more cows to be pregnancy tested at the same time.

Feed formulation and processing training



Figure 16: VETOPROX is one of the service providers who received a feed mill as a grant

While there was no feed formulation and processing training this quarter, in Year 3, for the first time, 43 (6 female and 37 male) feed processors and feed formulation practitioners were trained by hired animal nutrition consultants and RDCP II staff. Feed processors, feed retailers, university lecturers, and RDCP II feed mill grant recipients (NADCO & VETOPROX) and ITABAZA representatives attended the course. The interest in the course was high. Topics covered in the course included ruminant nutrient needs; feeding standards; energy, fiber and protein evaluation systems; feed formulation ingredients; feed formulation practice; feed processing, feed mill operations and financial management; stock feed marketing strategies; and practical and field visits.

As previously reported, emanating from participants discussions during the course and a visit to IAKIB feed mill in Gicumbi, it was clear that the animal feed industry in Rwanda is still in its infancy. All the current major Rwanda stock feed producers' representatives participated in the course. It was noted that the combined stock feed supply from all the known processors and suppliers did not exceed 30 metric tons per month. The challenges faced by the feed industry include lack of technical knowledge on feed formulation and processing, low demand for processed stock feeds, limited stockpiles of raw materials to cater for seasons when they are in short supply, and competition with humans for acquisition of some feed ingredients.

None of the processors knew how to formulate feed using feed formulation principles. Most of the feed processors claimed that they download their formulations from the Internet and were

therefore using formulations designed for other countries and contexts. None of the feed processors analyzed their raw materials and feeds for compositional quality, presence of contaminants, and high moisture. Also, none of the processors had a quality control program for their raw materials and products.

Given these revelations, RDCP II will continue working with the feed processors and retailers to improve feed standards. In order to partly assist the processors, RDCP II and its consultants intend to visit them and advise them at their sites.

Feed input supply

This quarter one of the two RDCP II feed mill grant recipients, VETOPROX in Huye District in the Southern Milk Shed, sold 2.73 metric tons of feed over the three-month period. While this is an improvement from previous low sales that were as low as 200 kg per month during the last quarter, the sales are still too low for viability of the feed business. Unfortunately, as reported above this is a consequence of an underdeveloped national feed industry.

The other feed mill grant recipient, Nyagatare Agronomist Development Cooperative (NADCO) in the Eastern Milk Shed, sold 4.2 metric tons of dairy feed during the quarter (average sales/month = 1.3 metric tons). This is a substantial increase from an average of less 200 kg per month during the last and previous Year 3 quarters. The increase in sales is a result of NADCO re-strategizing on marketing the feeds after it received training from RDCP II. However, the sales quantity has to increase for NADCO to at least cover its overheads.

While cognizant of the challenges facing the Rwanda stock feed sector, RDCP II expects the feed mill grant recipients to improve their performance. The feed formulation and processing training conducted in the third quarter of Year 3 improved NADCO and VETOPROX's understanding of the feed business. The training enlightened them on least cost approaches to feed formulation and ensuring that the milk price per liter to feed price per kg ratio is more than 1.2:1. While farmers may not know about this ratio, it is the break-even ratio above which farmers start getting a profit from milk sales after feeding concentrates. In fact, while farmers may not calculate the profit they are making they often know when losing revenue.

It is clear that both VETOPROX and NADCO are pricing their feeds above the break-even ratio. For example, VETOPROX feed costs 230 Rwf per kg when milk price offered to farmers at most MCCs is less than 200 Rwf per liter. Unless the milk prices increase above 230 Rwf per liter, which is unlikely, the future of the dairy feed industry has to be anchored on use of low cost cereal by-products such as maize bran. However, costs of ingredients can also be reduced through stock-piling cereal ingredients such as maize when the price is low, usually soon after the harvest period.

Following annual farmers survey, the estimated value of inputs and services used by farmers in targeted milk sheds is equivalent to US \$ 5,579,196.08 in 2014 compared to US\$ 1,782,168.68 in 2013. This is a result of improved engagement of farmers in adopting dairy best practices and a better accessibility of input and service providers.

Veterinary service activities

This quarter, after a no cost extension of its grant, ITABAZA focused on completing pregnancy diagnosis in 511 cows inseminated in previous quarters. In addition, ITABAZA developed an ambulatory herd health program model that they began implementing. In this regard, ITABAZA examined the last 387 cows of the 511 inseminated cows for pregnancy. Overall, 290 (57%) of the

total 511 cows examined were diagnosed as pregnant. This is just above the national average conception rate.

Overall, after receiving a RDCP II capacity building grant for delivery of AI and veterinary extension services, in Year 3 ITABAZA offered commercial veterinary services. Demand for the services including AI, veterinary drug supply and emergency veterinary services, and animal production consultancy services increased during the course of the year. For example, emergency veterinary service cases handled by ITABAZA increased from a maximum of 6 cases per month to an average 15 cases per month by the end of Year 3. Gross revenue from services to attend to the cases averaged about USD 300 per month while sales revenue from veterinary remedy sales increased to about USD900 per month. The revenues may not be high enough to cover overheads but the business growth trajectory is promising. However, challenges still exist including the expectation of free services by smallholder farmers.

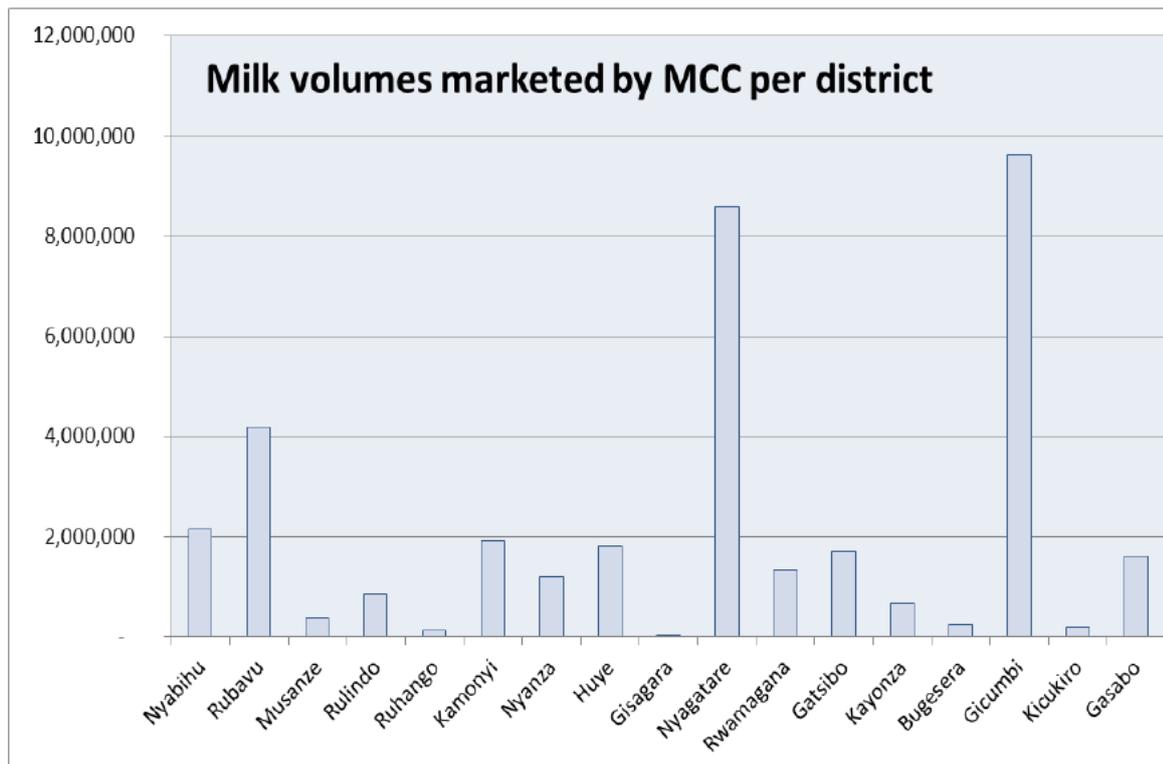


Figure 17: RDCP II continues to equip MCCs and Milk kiosks to ensure milk quality standards are achieved

Milk Collection center milk volumes collected

The annual target for the year 2014 was 20,887,266 liters. Actual quantity of liters that passed through the MCCs by end of September was 36,525,900 liters.

For the last quarter, actual volumes that passed through MCCs across the 4 milk sheds were 14,888,781 liters. Chart below indicates volumes marketed by MCC per district.



Graph 2: Milk volumes marketed by MCCs per district in RDCP II zone of operation

Source: Cooperatives/ MCC monthly reports

Milk volumes increased from 25,213,808 liters in 2013 to 36,525,900 liters during year 2014. As appearing in the graph below, there are significant variations in volumes from different milk sheds:

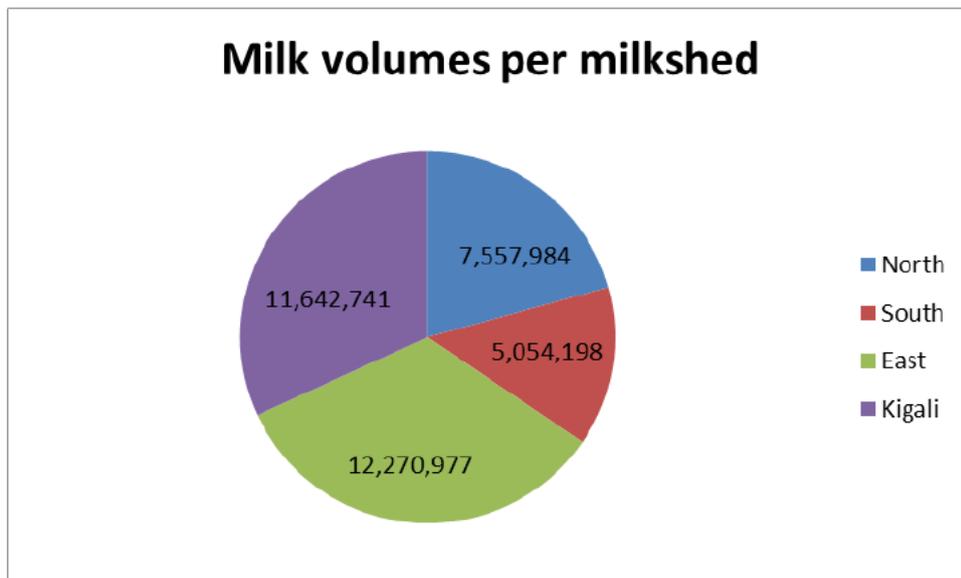


Chart 1: Milk volumes collected by Milk Shed in RDCP II zone of operation

The key contributing factors to the increase in milk volumes marketed by MCCs include:

- 1. Introduction of new on farm technologies:** constant dairy farmer trainings by RDCP II contracted service providers and program staff in the areas of improved feeding and herd health, etc. and supply of SOQ kits to MCCs.
- 2. Increase in capacity:** Number of functional MCCs and milk selling centers in the RDCP II operating area has increased from 56 to 67. The total storage capacity increased from 12,500 to 85,000 liters as results of RDCP II support and leverage with other development partners (i.e. LISP) and financial institutions.



Figure 18: RDCP II ensures all grant recipients sign the agreement to purposely utilize the equipment to expand their business, thus contributing toward the sector growth.



Figure 19: Government officials led by the Governor of the Southern Province Mr. Alphonse Munyantwali (center) recently visited RDCP II beneficiary – Arigitereka MCC in Huye district

3. **Local administration involvement:** RDCP II has received significant support from the sector, district and Ministry in creating awareness and explaining the importance of farmers selling their milk through MCCs.
4. **MCC records:** Through support from RDCP II and other dairy partners, MCCs have improved on how to record milk receipt and dispatches. This has contributed to easy acquisition of numbers.
5. **Investments:** new MCC/cooperatives/traders opening and starting milk business and others improving operations such as Mugandamure in Nyanza, DUFACO in Rwamagana and CODEN Ngarama in Gatsibo.

IR 1.2 Expanded access to milk and dairy product quality monitoring and certification services

The field portion of the DDM activity was concluded at the end of September after 16 weeks of farmer level milk sampling and corresponding laboratory analysis at both Busogo and Nyagatare campuses of University of Rwanda (UR). The significant quantity of data collected by UR veterinary students and technical staff will be analyzed during the next quarter. This data will form the basis of a scientific paper to be drafted by UC Davis in collaboration with UR academic staff. The paper will be submitted for peer review in advance of publication in international scientific journals during 2015. The DDM program piloted an approach on the application of veterinary school academics in a practical way to prevent and treat mastitis. Initial feedback from both campuses on this farmer outreach approach has been very positive and it will provide the focus for discussion during the two day mastitis council event scheduled for February 2015. This activity was managed and implemented by UR with technical oversight provided remotely by UC Davis via fortnightly Skype communication. Enhancing veterinary student's skill sets to understand and effectively manage and prevent mastitis is key if mastitis prevalence is to be reduced in Rwanda. Mastitis is consistently shown to be the primary cause of poor milk quality and poor cow productivity across all of Rwanda's milk sheds.



Figure 20: Agira Gitereka is one of the MCCs that received SoQ kits from RDCP II

34 additional MCCs and processing plants across the four milk sheds took delivery of SoQ kits and equipment during the last quarter. The kits included pH meters, CMT kits, fridges, digital thermometers, bicycles, cool boxes plus sundry items to facilitate milk testing in rural areas. The total grant was valued at USD 51,047. RDCP II has commenced training of the staff at recipient MCCs and processing plants on utilization of the kits and equipment. The kits are a starter-pack provided as an incentive for participating dairy businesses to adopt quality practices. These kits are in addition to those granted last year –the total number of

SME's now in receipt of testing kits across the 17 districts of operation is 70. These kits provide basic testing infrastructure in rural areas which was previously nonexistent. Provision of kits is concurrent with policy development of the Ministerial Instructions. Once instructions are in place it will be easier for these enterprises to adjust to the new testing requirement and regulations.

Two technical staff from RALIS and two from RDCP II attended a three day Hazard Analysis and Critical Control Point (HACCP) training conducted by Land O'Lakes in Nairobi at the end of September. The event was organized to coincide with the annual ESADA event. Food safety and HACCP compliance by dairy SME's engaged in milk processing has recently been highlighted by

Rwanda Standards Board (RSB) as a key driver of increasing the competitiveness of the dairy sector. RSB indicated at the end of the quarter that it would engage in roll out of HACCP pre compliance visits of dairy processors commencing in October. During 2015 the HACCP process will get underway. This is evidence of the continued focus on increased food safety in the dairy sector.

IR 1.3 Consumer preferences drive quality improvements

During the quarter, Ministerial Instructions on milk handling were returned to MINAGRI by the Legal Reform Commission of the Ministry of Justice for final technical clarifications. The clarifications have been completed and the final review is currently with MINIJUST in preparation for submission to office of the Prime Minister. Thereafter, the instructions will be published in the Official Gazette. Considerable press coverage during the last year on issues related to food safety has contributed to heightened consumer awareness around milk quality. This awareness and positive collaboration from MINAGRI has helped to contribute to the impetus in progressing the Ministerial Instructions.



Figure 21: The Governor of the Southern Province, Mr. Alphonse Munyantwali together with other government officials joined RDCP II to promote milk consumption in Gisagara district

The main purpose of the Ministerial Instructions is provision of regulation for milk handling from farm to the consumer to ensure supply of clean and hygienic milk. RDCP II quality manager has been actively engaged in the technical guidance to various departments of GoR regarding the contents of these instructions. Once in place, every actor along the dairy value chain will have their roles clearly stated and penalties outlined for any non-compliance.

The content for quality phase of the Shisha Wumva campaign was being finalized at the end of the quarter. The quality portion will focus mainly on the actors in the dairy value chain from cow handlers, dairy farmers, MCC's, transporters and milk kiosks and the campaign will relay messages concerning best milk handling practices.

The primary medium will be in the form of simple technical messages in Kinyarwanda displayed on posters to be placed in MCC's and Milk selling points. These posters once placed on MCC walls will remain indefinitely and will be present to emphasize key milk handling messages on a daily basis. The images on all material produced will reflect key segments of the ministerial instructions. In addition fliers will be produced with milk handling information to be distributed to dairy farmers across all RDCP II areas of operation. The visual portion of the campaign will be supported by radio announcements.



Figure 22: The national Milk Consumption targeted a wide range of consumers including the children under the age of seven

To date the milk consumption campaign achieved wide visibility during the last quarter through a

combination of radio, TV, billboards and presence at events such as PSF Expo at the end of July in Kigali. It is conservatively estimated that over 200,000 people are aware of the campaign and it has reached across all areas of RDCP II operation. Preliminary results from the September 2014 farm level survey show that 31% of farmers were reached by the campaign (76% of them through radio). 33% of surveyed farmers confirmed their household milk consumption having increased during the last six months.

The percentage of consumers aware of nutritional and health benefits of milk as a result of the campaign is yet to be confirmed through a specific mini survey planned to be conducted next year.



Figure 23: RDCP II collaborated with the National television to air three episodes of a cookery program aimed at promoting local cheese consumption

At the end of quarter cooking with cheese documentaries were broadcast on three consecutive Sunday evenings on TV Rwanda. Rwanda Broadcasting Authority (RBA) was very positive on the content of the program and has indicated that it will rebroadcast the material during the next quarter. The primary objective of these programs was to raise awareness amongst consumers on how cheese can easily be incorporated into day to day recipes to be consumed at home.

During the last twelve months several new dairy products appeared in the retail market place as listed below. This indicates the growing interest and buoyant market for value added dairy products in Rwanda. Challenges remain around packaging options but an increasingly diverse range of dairy products new to and locally produced in Rwanda is now available. This list below comprises Rwanda made dairy products introduced during the last twelve months.



Figure 24: The Minister of Trade and Industry Honorable François Kanimba shared a glass of milk at the Shisha Wumva stall during the Eastern Provincial Exhibition

Table 2: New dairy products introduced in the Rwanda market during the last year

1. Gishwati Farms, Nyabihu	2. Fromagie La Reine, Rubavu	3. Royal Dairies, Kicukiro, Kigali	4. Inyange Industries, Kicukiro, Kigali	5. Blessed Dairies, Gicumbi	6. Yami Enterprises, Gasabo	7. Indakemwa Cooperative, Nyanza
<p>1. Mozzarella cheese, 1kg, 500g, 250g</p> <p>2. Feta cheese, 250g, 800g</p> <p>3. Ricotta cheese, 250g</p> <p>4. Cheddar cheese, 1kg, 250g, 500g</p> <p>5. St.Paulin cheese, 500g, 1Kg</p> <p>6. Gruyere cheese 1Kg, 500g, 250g</p> <p>7. Panner cheese 800g, 500g</p> <p>8. Hallumi cheese 800g, 500g, 250g</p>	<p>1. Mozzarella, 1kg, 500g</p> <p>2. Feta cheese, 250g</p> <p>3. Ricotta cheese, 250g</p> <p>4. Cheddar cheese, 1kg, 2.5Kg</p> <p>5. Fresh cream, 5L</p>	<p>1. St.Paulin cheese : 1Kg, 500g</p>	<p>1. Ghee, 1kg and 500g</p> <p>2. Fresh cream, 250ml</p>	<p>1. Mozzarella cheese: 500g</p>	<p>1. Drinking Yogurt</p>	<p>1.Fermented milk</p>

Fermented milk (Ikivuguto) continues to be Rwanda's most popular value added dairy product. In the last twelve months presentation of and quality of this product has improved considerably. An increasing number of consumers now expect to be able to purchase clearly labelled products with contact details of manufacturer and manufacturing date clearly indicated on the label.



Figure 25: The fermented milk product continues to improve in both quality and presentation as processors respond to increasing demand for higher quality.

IR 2: Expanded Investment in Dairy Processing and Marketing

RDCP II aims to increase both public and private investment in human and financial capital to enable Rwandan dairy products to become locally and regionally competitive. This calls for concerted efforts and increased stakeholder engagement to improve both policy advocacy and leadership development within dairy organizations and businesses. During this period, RDCP II completed revisions to the *Deep Dive* output – which resulted in two investor prospectuses detailing complete investment plans in both micro dairy and large scale dairy investments. The latter was informed by a reference group convened by the consultant with detailed inputs from large scale private sector enterprises in Saudi Arabia, South Africa and Dubai.

IR 2.1 Dairy Sector Leaders Empowered to Lead Development

Private Sector Federation (PSF) of Rwanda remains a key partner in ensuring that the dairy private sector under the Rwanda National Dairy Platform (RNDP) is mentored to achieve empowerment of dairy leaders. Following the establishment and official launch of the platform during the previous period, PSF working with the management of the platform has engaged the Ministry of Public Service and Labour (MIFOTRA) at Permanent Secretary and Director General level, as the line Ministry to grant the RNDP legal status allowing it to be an autonomous body in its advocacy role. This would allow RNDP to act legitimately on behalf of its members. In the interim, the platform has mobilized the elected delegates to debate issues affecting the sector to develop a work plan that will form the core focus of their program over the next two years.

Highlights:

- Roll out of the milk consumer campaign to key provinces
- Unveiling of RNDP at the PSF International Trade Fair
- Participation at the 10th Africa Dairy Conference and Exhibition-ESADA
- Hosted Investor reference groups to promote dairy investment
- Engagement of RNDP with Shisha Wumva campaign
- Inyange aims to purchase 80,000 liters of fresh milk+ per day

Build capacity of RNDP

In line with building the capacity of the RNDP, USAID approved the travel to Nairobi-Kenya of the newly elected leadership of the platform to participate in Africa's largest dairy conference and exhibition which took place September 24-26. The platform was ably represented by the Chairperson Ms. Umurungi Florence, First Vice Chair Mr. Nkumbuye Stanislas and Second Vice Chair Mr. Gahiga Sperito. The team was



Figure 26: The inaugural ceremony for RNDP was graced by government and USAID officials

also accompanied by PSF Program Manager Dr. Livingstone Byamungu and RDB Acting Head of Agri-Business Mr. Eusebe Muhikira, RDCP II COP Frank O'Brien and DCOP Dennis Karamuzi.

RNDP hosted a series of internal meetings to determine their immediate priorities out of their 5 year strategic plan developed under the now concluded award to PSF.

RDCP II aims to work closely with the PSF to continue in this mentorship role until RNDP attains a status satisfactory and self-sustaining to stand alone. RNDP is working in close collaboration with PSF to develop a grant request for submission to USAID that would facilitate the building of the platform structures and enable membership mobilization for registration across the different clusters. Driven by a vibrant leadership RNDP will implement a sustainability plan that involves generating subscription by member clusters to run key advocacy activities. In addition, the leadership will mobilize partner funding to realize their vision.



Figure 27: RNDP was awarded the 3rd Best Exhibitor in the Agri-Business category during the 2014 Rwanda International Trade Fair hosted by the Private Sector Federation (PSF)

Further, during this period RNDP participated in the International Expo hosted by Private Sector Federation in July. Cluster members showcased their products and services during the two weeks show and for their good participation received an award for 3rd Best Exhibitor in the Agri-business Category. In addition Shisha Wumva was hosted on the RNDP stand providing added visibility for the campaign at an event that attracted an estimated 280,000 visitors over the two week period. The presence of Shisha Wumva on the RNDP stand is part of an ongoing strategy to strongly associate the milk

consumption campaign with the dairy platform. As the now recognized dairy industry/sector representative the platform in time could become the champion of the campaign as all members have a vested interest increasing national milk consumption.

RNDP also received high level guests to their stand including the Rt. Hon. Anastase Murekezi, the

Prime Minister of Rwanda, Hon. Kanimba Francois, the Minister of Trade and Industry and other dignitaries.

RNDP hosted, in collaboration with Creative Communications, a meeting for RNDP executive members on September 2 at Nobleza Hotel, Kigali to develop a sustainability plan for the Shisha Wumva campaign. It provided an opportunity for the dairy sector players to have a clear understanding of the campaign to date, its objectives and its potential to contribute to the growth of Rwanda's dairy sector. It also explored mechanisms to secure funding for the campaign beyond the life of RDCP II support. As a follow on, a second meeting is planned during the next quarter to present to a wider audience, including donors which will explore contributions to an ongoing national consumption campaign. The meeting will emphasize the many benefits of increasing milk consumption including improved rural livelihoods, increased job opportunities and enhanced nutritional intake. As with the earlier meeting this event will be co-hosted by RNDP allowing key dairy actors to take ownership of and become fully engaged in promoting a product produced by their own dairy sector members.



Figure 28: Creative Communication, a marketing agency hired by RDCP II to implement Shisha Wumva campaign, has presented the draft of the sustainability plan to RNDP members to obtain input

Facilitate institutional and association capacity building

Following the adoption of an enterprise management tool Ag-Pro for assessment of cooperative performance and identification of key areas for improvement, RDCP II facilitating teams continued with the roll out of the tool at selected MCCs. While this process is yet to be completed, the results so far indicate that this tool will greatly contribute to up grading cooperative performance in key areas including leadership, management capacity, operational capacity, supply and marketing, and financial performance of the cooperatives among others. In collaboration with LISP-MINAGRI, an intervention plan across the selected cooperatives will be developed during October to assess and select MCC's which will receive appropriate capacity building support and interventions from RDCP II over the next twelve months.



Figure 29: Trainers congratulate each other following training of cooperative leaders and partner organizations on coop management

Performance Measurement and Management (Ag-Pro tool)

During Q4 the team continued to assess the MCC/cooperative position in regards to business management practices. The assessment is geared towards guiding program staff on how best to support the MCC/cooperative to improve their business and increase profitability. As a result assessment was done for 4 MCCs/cooperative namely CEMO (Nyabihu), KOAIBU & Zirakamwa Twicundire Mizingo (Rubavu) and IAKIB (Gicumbi) to determine current position and draw an action plan that will guide program staff on priority interventions. The total number of MCC/cooperative members that participated in these assessments was 41 (10 female and 31 male). The results of the assessment can be seen in the table below:

Table 3: Cooperative/MCC assessments using the PMMS tool

Cooperative Performance Measurement and Management System					
	Cooperative/MCC				
Performance Area	CEMO	KOAIBU	MIZINGO	IAKIB	AVG Y2D
1. Leadership	48%	56%	31%	65%	50%
2. Adaptive Capacity	50%	46%	38%	63%	49%
3. Management Capacity	42%	40%	50%	58%	47%
4. Operational Capacity	55%	50%	50%	75%	58%
5. Supply, Processing and Marketing	56%	39%	39%	65%	50%
6. Productivity and Financial Performance	41%	41%	44%	81%	52%
Quarterly Average	48%	45%	42%	68%	51%

The percentage scores listed in the table indicate the following:

Leadership capacity scored average at 50% is due gaps such as a mission statement, shared beliefs and values, incomplete board composition, absence of a manager, and failure to craft overarching goals and strategy for the cooperative.

Adaptive capacity scored an average of 49% due to absence of a strategic plan, unable to conduct evaluations of plan Vs actual performance, limited ability to analyze records and data, limited member and non -member involvement , small percentage of suppliers that are members and absence of partnerships and alliances with either SPs or buyers.

Management capacity scored average of 47%, this implies that staff background and experience is minimal and they have not received trainings in line with the job, financial planning; organizational processes; operations planning and management is low, decision making is done by a few members, recruitment process is not clear and transparent in some of the cooperatives hence retention is almost impossible, the cooperatives lack a clear set of shared beliefs and values and in some there is over dependence on the manager or chairman.

Operations capacity scored average of 58% due to the fact that in some cooperatives not all staff positions are filled, they do not use computers, databases, reporting and management systems, insufficient infrastructure & poor maintenance systems for equipment and respect for environmental compliance, non- members and members' communication strategies not clear.

Supply, processing and marketing scored average of 50%. Contributing factors to this score are most of the cooperatives do not have an extension officer in place, no plan for pasture development, members not using Artificial Insemination, incomplete practices for milk collection (platform tests less than required), cooperatives not providing input supplies to members, less involvement in on farm farmer trainings, less than expected capacity utilization and inability to identify new/ potential markets as well as expansion plan to other markets.

Productivity and Financial performance, the score here was 52% average (except IAKIB) Main reason for 52% average due to milk rejections both at the MCC and buyer end, failure to document assets and liabilities, milk remaining in cooling tanks for up to two days before it is dispatched, capital structure; and due to subsidies members equity contributions and share is limited.

The feedback received from both LISP and the participating coops to date has been very positive. The ongoing process will be implemented via trained service providers, and district officials involved to enhance working relationships with the cooperatives as part of RDCP II sustainability plan/exit strategy.

Milk shed dairy Sub working Group Meetings

RDCP II continues to facilitate active sessions at milk shed level. During this period, RDCP II initiated the first MS-DWG meetings aimed at bringing together dairy stakeholders from the western province which is predominantly a non-RDCP II activity zone with only the two districts of Rubavu and Nyabihu in the zone of program operation. The western milk shed working group was convened upon the request of the provincial leaders having seen and understood the role and positive outcomes of the platform in the other districts. The meetings attracted key stakeholders including district leaders and technicians; private dairy enterprises milk cooperative leaders and development partners.

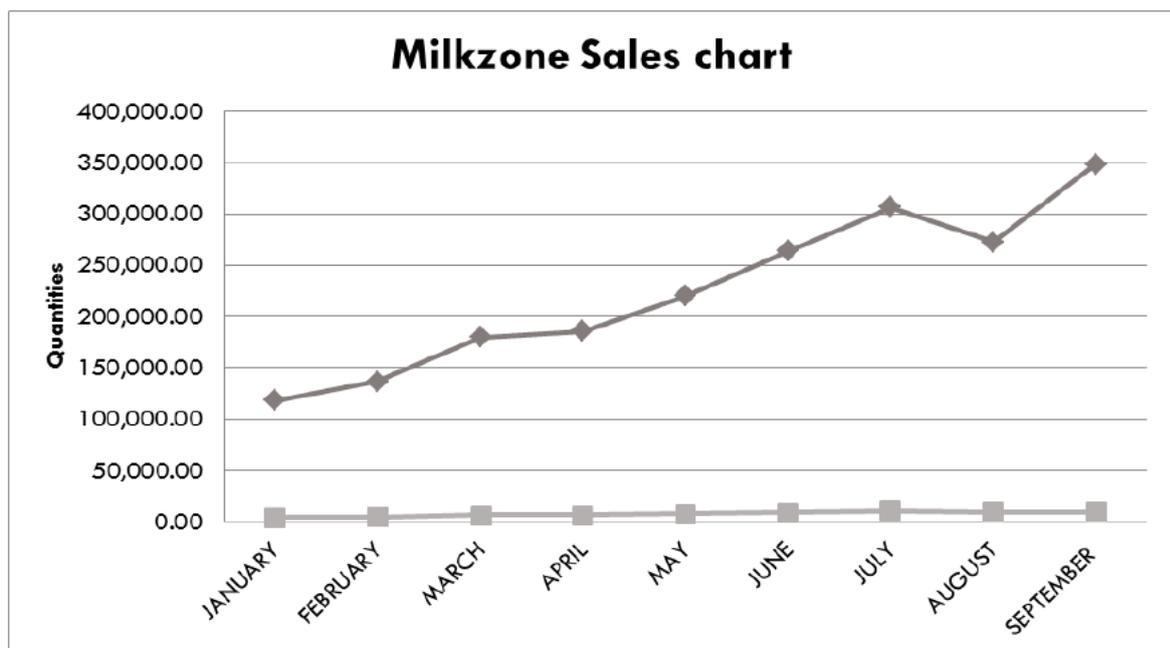
Milk Zone franchising progress



Following the roll out and rapid expansion of the milk zones, both RDCP II and Inyange are excited about the continued growth and prospects for this initiative. For the period Jan to Sept of 2014, cumulative sales from the milk zones are Rwf 574,808,411(US\$ 835,501) generated from sales of a total volume of 1,682,251 liters of milk.

Figure 30: The rollout of milk zones across Kigali city and upcountry has provided consumers' easier accessibility to good quality milk

A chart below shows trends in milk sales with the milk zones Jan-Sept, 2014



Over the last quarter, the processor has registered some improvements in two key areas;

- Improved delivery time to milk zones to a maximum 4 hours for replenishment
- Improved and strengthened Inyange-operator relationship

RDCP II in collaboration with the processor will organize milk zone operators' and owners training during the next quarter with the objective of improving their hygiene standards and market vigilance. This is a desired intervention given the current growth trend of the milk zones and consumer growth in confidence for the same maintaining milk zone operating standards and meeting consumer expectations that these premises consistently offer a cleaner purchasing environment will be key to ensuring the ongoing growth and success of this unique retail development. RDCP II will provide the training using in-house capacity.

In addition, new initiatives planned for by Inyange include;

- Put up reserve tanks at Inyange depot for quick release of milk to Milk zone delivery trucks
- Spot checks on Milk zones to ensure quality & hygiene of milk and milk levels.
- Developing milk zone operations and procedure manual.
- Public awareness of Milk Zone locations.

Improved milk supply linkages and potential partnerships

At the end of the quarter Inyange Industries advised RDCP II that it now has a daily fresh milk purchasing target of 80,000 liters of milk. At the same time last year the target was approximately 60,000 liters. The increased sales are made up of growing demand from the Milk Zone network, continued supply to the school milk program, continued supply of cross border UHT border to UN organizations and demand resulting from a range of newly introduced products including Ghee and fresh cream. This growth in demand has facilitated supply chain linkages as follows:



Figure 31: Whilst tangible investment in terms of equipment is required, so is market linking in business expansion and sector growth

During this period, Blessed Dairies secured a supply contract of 30,000 liters of milk per day with Inyange, an increase from 20,000 liters per day on their earlier contract. To meet this demand Blessed Dairies has entered into a partnership with a newly formed company Rubavu Dairy Company and signed contracts with 2 MCCs in Rubavu and 1 MCC in Nyabihu, to supply milk.. The 3 MCCs include KOIABU Urumuri located in Bugeshi Sector, Zirakamwa – Mizingo located in Kazenze Sector, Rubavu District and Uprocenya MCC located in Bigogwe Sector, Nyabihu District.

The key objective of the new company owned by five small scale dairy business operators is to buy and market milk from farmers in Rubavu and Nyabihu Districts. They plan to sign more contracts with other Cooperatives in Rubavu and Nyabihu once they strengthen their transportation capacity. Blessed Dairies has invested in a second insulated milk transportation tank and expects to take delivery of this new 8000 liter tank during the next reporting period. The tank will be same as the one supplied by RDCP II via the grant program last year.

This achievement will help to address a range of logistical challenges inherent to the informal milk trade. With RDCP II support and close collaboration from Local Government, farmers have been mobilized to sell their milk through the above mentioned MCCs. To challenge the ever present informal market and the strong cross border trade prevalent in that area, Rubavu Dairy Company with a guaranteed supply contract from Inyange is now in a position to offer farmers a more reliable market and is also in a position to pay a more attractive price of 170 Rwf per liter as compared to the previous price of 120 Rwf per liter. According to the Managing Director of Rubavu Dairy Company, farmers are motivated to supply their milk through the MCCs because of this improved pricing structure and the more reliable market.

Other linkages include;

In August, RDCP II facilitated Buhabwa MCC located in Murundi Sector, Kayonza District, to sell their milk to Inyange Industries. The meeting took place on August 13th, 2014 at Buhabwa MCC and was attended by the Director of Raw material and Supply Chain at Inyange Industries, District and Sector representatives, as well as company staff. The aim of the meeting was to mobilize Buhabwa Cooperative members to sell their milk to Inyange Industries. The meeting concluded with an agreement that the cooperative will start supplying milk to Inyange with effect from October 1, 2014.

Also in Kayonza District, RDCP II linked MJ Modern Company Ltd to Inyange Industries. MJ Company was contracted by Kayonza District Farmers' union to collect milk from all MCCs in the District. Through this linkage, MJ Modern Ltd secured a supply agreement of 2500 liters per day to Inyange industries. At the time of reporting MJ was supplying an average of 1500 liters per day with plans to increase its milk volume to the contracted amount.

IR 2.2 Increased Dairy-Related Investment

Coordinate and leverage industry investment

Keys Achievements:

- Inspired International completed and presented dairy investor prospectuses to RDB and potential investors' reference groups
- Loans disbursed equivalent to US\$ 368,269.49
- Total value of milk marketed by cooperatives is estimated at US\$ 11,528,384.
- Value of Exports at US\$ \$14,919,660

Promote investment

Inspired International completed Phase III of the Deep Dive assignment with development of business plans and investors prospectuses for the investment in *Small Scale Investments—Micro Dairy* and *Large Scale Investments—Processor of Milk and Fermented Milk for Export (see annex III)*

The consultant convened a local reference group for the micro dairy concept and an international reference group for the large scale investment. RDCP II in collaboration with



Figure 32: RDCP II in collaboration with Rwanda Development Board has identified investment opportunities in dairy and presented them to both local and international investors

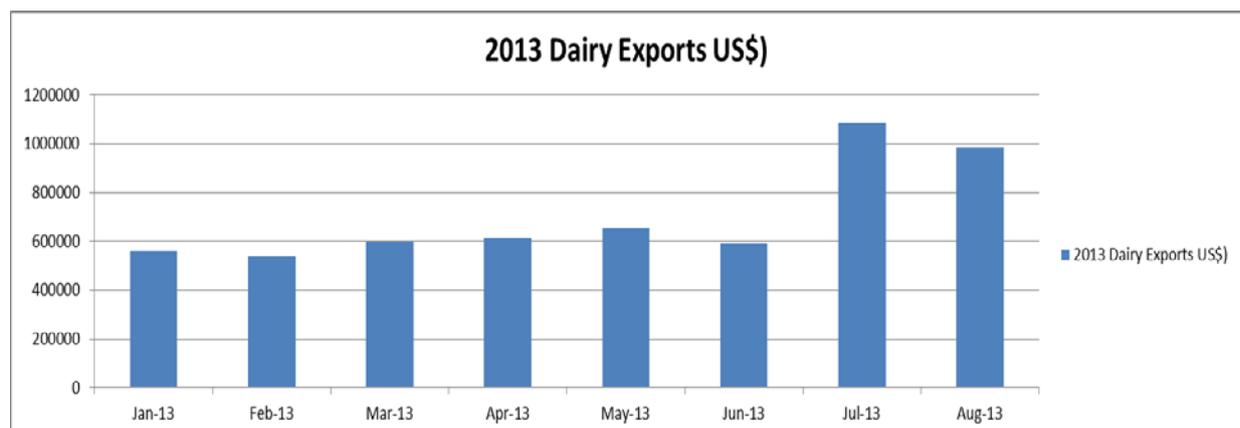
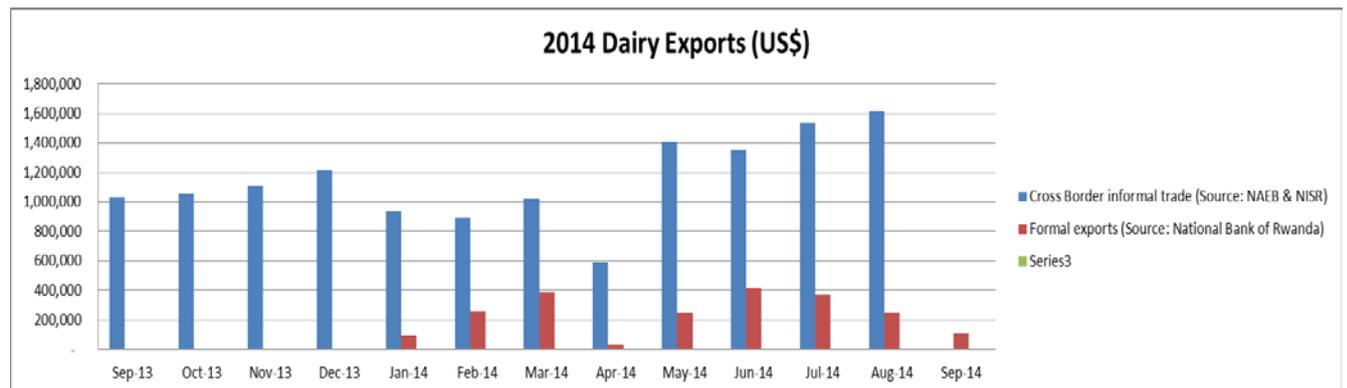
Rwanda Development Board (RDB) presented the latter to a reference group comprised of participants both within and outside of Rwanda.

One prospectus targeted micro dairy investment group such as MCCs and other small to medium processors such as cheese makers and milk sellers. The micro dairy investment opportunity workshop on September 3rd, 2014 at Hilltop Hotel in Kigali was attended by 35 leading stakeholders in the dairy sector coming from all over the country. The conference highlighted economic trends, the current dairy market, existing opportunities, and a general discussion about issues affecting the sector, exploring the opportunities and how RDB can support local investors.

The second prospectus was presented on September 4th 2014 at Bourbon Café, board room, to both a large scale local processor and large international processors with potential for or links to investment capital. This forum was attended by the Minister of State for Agriculture Hon. Tony R. Nsanganira, Rwanda Dairy Board (RDB) acting Head of Agribusiness Mr. Eusebe Muhikira, USAID Officials, Inyange Industries, RDCP II staff and other South African and Saudi Arabia based investors joined the dialogue via videoconferencing.

The final prospectus was submitted to RDB at the end of September. RDB is now ready to utilize the prospectus to promote dairy opportunities and to secure potential investors for Rwanda. Following completion of the prospectus RDB embarked on discussions with the Dutch Dairy Development partners initiative with a view to interact with an incoming Dutch trade mission in November. Discussions have also been re-started between RDB and Venture Dairy – a US based venture capital organization. The latter followed on from the Deep Dive initiative and a USAID sponsored visit to ESADA by RDB acting head of Agriculture and trade at the end of September.

Exports Growth



Since 2013 there has been a marked improvement by GoR collecting dairy export data. Currently NAEB and NISR collect data on a monthly basis on both informal and formal dairy exports. It is worth noting that Aug 2014 recorded an informal dairy exports figure of 1.6 million USD the highest annual monthly figure recorded to date. The cumulative informal figure for Jan- Aug 2014 was 9.35 million USD as compared to Jan – Aug 2013 was 5.61 million USD. This represents a 66 % increase in volumes sold. This value of product sold has a significant impact on dairy rural household incomes and livelihoods in general. Growth in formal sales this calendar year has been tracked at a total of USD 2 million. Comparative figures are not available for the corresponding period of last year. Total exports recorded formal and informal Oct 2013 – Sept 2014 is USD 14.9 million.

Milk consumption campaign – Shisha Wumva



Figure 33: The Governor of the Southern Province Hon. Alphonse Munyantwali was photographed while reading through a milk campaign brochure.

During this period, the dairy campaign re-launched with a theme on quality and was launched at a formal ceremony in Nyagatare district officiated by the Mayor Mr. Sabiti Atuuhe Fred on behalf of the Governor of the province. The officials witnessed the delivery of various quality testing kits to support MCCs in the Eastern province in routine testing procedures that will enhance their quality drive. The Mayor called on stakeholders to uphold the values of good dairy coop management particularly preservation of high quality milk as their core business.

In addition, the campaign took a stand during the Eastern province 10-day trade expo organized by the Private Sector Federation. During this time, the campaign team delivered messages on importance of consuming high quality milk and milk products for health. The campaign team hosted high level dignitaries including Trade and Industry Minister Hon. Kanimba Francois, Hon. Minister for Cabinet Affairs Ms. Stella Ford Mugabo, Permanent

Secretary Trade and Industry Mr. Emmanuel Hategeka, and the Governor Eastern province Hon. Odette Uwamariya among others. For their participation, the campaign team was honored with a trophy for 2nd best exhibitor agri-business category.



Figure 34: The Lord Mayor of Gisagara district sips on a glass of milk during a district gathering in which milk consumption was promoted

The above events served as major platforms in the campaign to improve quality and consumption in general. The campaign also gained the required support from provincial and district officials who expressed interest to take it to the districts they represent as a great initiative. The milk consumption campaign has provided a credible entry point for RDCP II to introduce enhanced nutrition activities as they relate to dairy products. As of the end of the

quarter RDCP II DCOP was part of a ministerial working group tasked with developing a scalability and sustainability plan for the one cup of milk per child program. Draft recommendations from this working group will be presented to the inter-ministerial group which includes USAID during the next quarter.

The contracted company Creative Communications is currently working on visual materials for dissemination with key quality messages across main focus areas of milk producer/cow handler, transporter/aggregator, MCCs and kiosk owners/operators. The messages are targeted and in line with minimum quality expectations from each of these value chain actors.

Stimulate supply and demand for dairy-related financial services

Dairy Financing

Through RDCP II partnership with Banks that were engaged, they approved and issued financial credits to processors, cooperatives, as well as farmers to help boost their dairy activities. For instance 100 farmers from KOAIB MCC located in Bugeshi Sector and Kamu-Zirakagwira MCC located in Mudende of Rubavu District received 41,586,526 Rwf in September from Urwego Opportunity Bank to purchase 100 dairy cows. Other Financial Institutions such as Bank of Kigali (BK), Bank Populaire du Rwanda (BPR) and Saccos continued to demonstrate their commitment towards supporting dairy investment activities across the country. In September, Nyanza, milk transporters from Gwizumukamo Cooperative, located in Busoro Sector, secured agricultural loans from BPR worth 2,503,200Rwf (US\$ 3643.66) to increase milk quality and quantity.

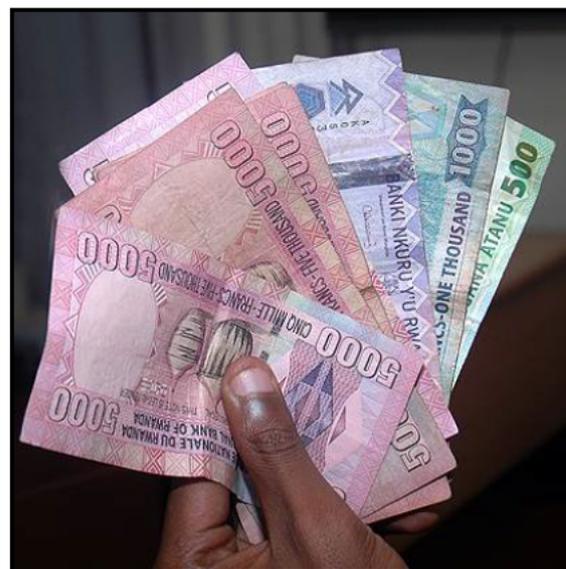


Figure 34: The dairy sector is steadily attracting financiers, a move anticipated to elevate the sector

In Huye, 12 members of Kidaco milk sellers cooperative were loaned a total of 139,000,000 Rwf (US 202,328.96) from three financial institutions namely BPR, BK and CogeBank. The money will be used to renovate their building structures at their respective retail locations as well as purchasing suitable packaging materials.

In September, Blessed Dairies in Gicumbi paid 10,500,000Rwf (US\$ 15,283.84) out of a planned 26,357,569 Rwf (US\$ 38,366.184) to procure a second insulated milk tank with a capacity to transport 8000L of milk plus assorted dairy equipment to boost processing activities at the plant. The remaining will be paid with a bank loan he is currently processing with BPR.

In August, two cooperatives in Gatsibo district invested total of 7,000,000Rwf (US\$ 10,189.22) as follows, Rwimbogo Dairy Cooperative, invested 5,000,000Rwf (US\$ 7,278.02) to place an insulated tank on the MCC truck. They also purchased other dairy equipment. While Coden Dairy Cooperative, located in Ngarama Sector, invested 2,000,000 Rwf (US\$ 2,911.20) to install water and electricity facilities at the MCC. Both cooperatives received respective loans from sector SACCO's.

Zirahumuje farmers' cooperative located in Musheru Sector, Nyagatare District invested 1,500,000 Rwf (US\$ 2183.40). The loan was secured from BK, Nyagatare Branch in August to buy milk cans.

RDCP II teams provide linkages with both the financial service providers and the borrowers building a relationship between the two. This has helped to motivate either side to engage with the other on specific needs. While RDCP II has worked with some banks to develop specific products, the increased borrowing for dairy enterprises is especially driven by an increase in the understanding of dairy businesses by the banker coupled with the borrower's understanding of the conditions of payment. This is the facilitation that RDCP II provides largely. The table below is a summary of loans taken during this period.

Summarized table shows loans that were accessed for investments this quarter per district

Milk Shed	District	Value of loans (USD)	Value of loans	Number of borrowers	Total value of dairy Investment (USD)	Total value of dairy Investment (in Rwf)
North	Rubavu	103,002.20	71,586,526	4	122,858	85,386,526
North	Gicumbi	37,924.56	26,357,569	1	37924.56	26,357,569
Eastern	Nyagatare	2,158.27	1,500,000	1	2,158.27	1,500,000
Eastern	Gatsibo	10,071.94	7,000,000	2	10071.94	7,000,000
South	Nyanza	3,601.73	2,503,200	13	3601.72662	2,503,200
South	Huye	200,000.00	139,000,000	12	200,000.00	139,000,000
		<u>35,758.7</u>	<u>247,947,295</u>		<u>376,614.5</u>	<u>261,747.95</u>

Gender Mainstreaming

RDCP II gender adviser worked closely with the USAID SPRING team during their field visit in July/August to explore *The Role of Increased Income and Women's Empowerment on Nutrition: A Review of Two Feed the Future Activities in Rwanda*. The SPRING report is expected during the next quarter and will provide guidance on ways to increase nutrition in all FtF projects and to highlight the role of women in obtaining this increase.



Figure 35: The recent development shows that women are not just encourage to participate, but to lead the way. Ms. Immaculee Kayitesi a small scale dairy processor was this year awarded the Woman entrepreneur of the year in the Rwanda Development Board Top 100 awards of excellence.

As of the end of the last quarter RDCP II can report a figure of 38 % female membership from 70 cooperatives across all the milk sheds with which the program is operating. This represents a positive trend and increase and provides a strong basis from which to move from just focusing on female membership to females being provided the opportunity to holding key cooperative management positions.

As in previous quarters during the year RDCPII continued to promote strong female participation in carrying out key dairy value chain activities. Female groups working with RDCPII in all districts were facilitated to gain and increase access to productive economic resources such as assets, income and employment for instance Cooperative Turwanye Bwaki (CTBK) and Kabumba women cooperative of Bugeshi were both awarded Seal of quality kits which will facilitate and improvements in their milk collection activities. The overall participation of women in program activities is estimated at 35%. 76% of women in the program reported increased self-efficacy after participation in program training sessions.

RDCP II continued to facilitate female business owners to exhibit their products and services at a range of public events including district open days/expo, agri shows and likewise at the national PSF EXPO in Gikondo which ran from July 23 – Aug 8 during the last quarter. Female owned business which participated included Royal dairies cheese processor, Kicukiro, the Local Cheese Promotion Company Kicukiro, Zirakamwa Meza dairy Nyanza district, Agro-Joy Artificial inseminators of Gatsibo. Active participation in these public events provides positive both exposure and helps secure new business opportunities.

It is estimated that 84% of RDCP II project partners agree with the concept that males and females should have equal access to social, economic and political opportunities. This result is gathered from the post training questionnaire presented to project beneficiaries at the start and end of RDCP II training activities.

One male cooperative leader in eastern province while discussing with RDCPII gender Advisor and cooperatives Specialist on the point of female participation in their cooperative revealed that *“A cooperative that does not have women on board does not develop, he added that even in our families a husband who doesn’t engage his wife in the decisions of the family is doomed to remain poor”*.



Figure 36: Ms. Florence Umurungi, the RNDP Chair

A key challenge to note is that low literacy levels among women presents a major hurdle to obtaining equality. It prevents women from taking up leadership roles and actively getting engaged in cooperative processes and operations.

The new Board Chair of RNDP elected at the end of June, Ms. Florence Umurungi Musiime is a good testimony that women are able. 40% of the new board is female. Strong female representation in this dairy organization provides role models to others from the sector and is a positive statement on the sectors attitude towards the role of women.

Grants updates

Quarter 4:

During this quarter RDCP II provided sub-awards to 25 MCCs, 6 processors and 3 milk sellers in 12 districts as described below with the SOQ kits to improve the quality of milk.

NO.	Organization	District
1.	Cooperative Bwera Ntoma Rutungu Tworore (BNRT)	Nyagatare
2.	Katabagemu Farmers Cooperative (KA.F.CO)	Nyagatare
3.	Cooperative Isangano Giramata Gacundezi (IGG)	Nyagatare
4.	Kirebe Kamate Zirakamwa Cooperative (KKZCO)	Nyagatare
5.	Cooperative Terimbere Mworozu	Nyagatare
6.	Rwabiharamba Dairy Farmers Cooperative (RDFCO)	Nyagatare
7.	Matimba Tworore Kijyambere Cooperative (Matwoki – Co)	Nyagatare
8.	Bweya, Cyenjojo, Rwempasha, Kazaza Dairy Cooperative (BCRKDC)	Nyagatare
9.	Nyagatare Dairy Marketing Cooperative Society (NDMCS)	Nyagatare
10.	Muvumba Zirakamwa Dairy Cooperative	Nyagatare
11.	Kiziguro Dairy Cooperative (K.D.C)	Gatsibo
12.	Kibondo Farmers Cooperative (KFC)	Gatsibo
13.	Rwimbogo Dairy Cooperative (RDC)	Gatsibo
14.	Cooperative y'Aborozi Ba Ndego (COABONDE)	Kayonza
15.	Gahini Farmers' Cooperative (G.F.CO)	Kayonza
16.	Mubari Farmers Cooperative Society (MUF COS)	Kayonza
17.	Zirakamwa Meza Nyanza Dairy Ltd	Nyanza
18.	Cooperative Jyambere – Mayaga	Nyanza
19.	Cooperative pour le Developpement de l'Elevage Moderne des Bovins (CODEAM – Beninkuyo)	Kamonyi
20.	Cooperative Uruhimi Rwizihiye Rukoma	Kamonyi
21.	Karenzi Dairy Collect Center Ltd	Rulindo
22.	Koperative Zamuka Mworozu Gicumbi (KOZAMGI)	Gicumbi
23.	Ingabo Dairy Company Ltd	Nyabihu
24.	Ubumwe Farming Company Ltd	Nyabihu
25.	Cooperative Inkomezamiryango	Nyabihu
26.	Union Pour la Promotion des Cooperatives des Eleveurs de Nyabihu (UPROCENYA)	Nyabihu
27.	Gishwati Mountain Farms Ltd	Ngororero
28.	Les Caves de l'Abondance Ltd	Karongi
29.	Koperative Uruhimi Rwa Muhe (KORUM)	Rubavu
30.	Cooperative Tuzikamire Kabumba – Kabuhanga	Rubavu
31.	Uwimanihayе Joyeuse	Kicukiro
32.	Giramata Friends Company Ltd	Kicukiro
33.	Kicukiro Milk Center	Kicukiro
34.	Rubilizi Dairy Ltd	Kicukiro

During this quarter, Land O’Lakes received USAID approval for 12 MCCs to improve the quality of milk and facilitate in the milk transportation. The in-kind grant will include: milk cans, milk cooler, 6,000 liter insulated milk transportation tank and tricycles. Land O’ Lakes is in the process of procuring this equipment with orders placed in the next quarter.

Subaward close-out and extension

- 8 subaward agreements ended in August 2014 for the following Milk Collection Centers (MCCs):
 - Cooperative de Transformation du Soja et Oleagineux de Rulindo (CTSOR) Hadji Enterprise Ltd
 - Cooperative Dukundamatungo
 - Bugesera Milk Collection Center (BMCC)
 - Murambi Dairy Farmers Cooperative Society (MUDACOS)
 - Cooperative pour la Promotion des Agriculteurs de Gahengeri (COOPAG)
 - Cooperative Ihuriro ry’Aboroziba Kijyambere Bafatanyije
 - Cooperative des Eleveurs de Rubavu

- RDCP II extended by six months the subawards with Vetoprox Ltd and Nyagatare Agronomist Development Cooperative to produce and sell feeds as planned.

Grant Monitoring

Land O’Lakes conducted regular visits to the existing subgrantees to monitor activity progress with regard to milk quantity changes, environmental compliance, milk quality improvement, and market linkages.

Quarter 1

During quarter 1, several dairy enterprises received equipment from RDCP II.

GRANT EQUIPMENT DISTRIBUTED IN Q1 (OCT-DEC 2013)

Organization	Equipment received	Destination
CODERU	Assorted Milk cans	Rubavu
CTSOR	1 cooling tank of 2,000 L and assorted milk cans	Rulindo
KIDACO	Assorted Milk cans, cooling tank of 2,000L, cooling tank of 1,000L, batch pasteurizer of 1,000L	Huye
Dukundamatungo	2,500L Cooling tank Assorted milk cans, two lifans	Rwamagana
MUDACOS	Milk cans	Gatsibo
Bugesera Milk Collection Center	Milk cans	Bugesera

In the same quarter, Land O’ Lakes issued subaward agreements to the following organizations:

- Private Sector Federation (PSF) who established and strengthened the Rwanda National Dairy Platform.
- University of Rwanda/ College of Agriculture, Animal Sciences and Veterinary Medicine – Busogo Campus and Nyagatare Campus, where both campuses built clinical microbiology capacity of their staff on the detection of mastitis, assessment of milk quality and in dynamic dairy management systems for the benefit of smallholder farmers and their dairy animals.

Quarter 2

During the second quarter, January-March 2014, Land O’Lakes issued sub-awards to 11 service providers detailed in the table below to conduct farmer training and Artificial Insemination in 16 districts:

District	Service Provider
Bugesera	Nyamata Agri- Inputs
Gasabo	COOVIGI
Gicumbi	COOVIGI
Gatsibo	AGROJOY Ltd
Gisagara	SPAD
Huye	SPAD
Kamonyi	NIR HOPE
Kayonza	HOBAS
Kicukiro	Nyamata Agi-Inputs
Musanze	A.T.VET
Rulindo	A.T.VET
Nyabihu	UPROCENYA
Nyanza	Nyanza Agro Center
Ruhango	Nyanza Agro Center
Rubavu	BAIR
Rwamagana	BARICE

During the same quarter, Land O’Lakes conducted clinical mastitis microbiology training for two weeks which was conducted by UC Davis but facilitated by RDCP II. The training was funded through the grants program that was provided to a dairy production medicine at two University of Rwanda campuses (Busogo & Nyagatare).

Land O' Lakes delivered laboratory equipment for the two campuses in quarter 3 which was used during the Dynamic Dairy Management activities.

Quarter 3

RDCP II delivered grant equipment to Ihuriro Agiragitereka Huye of 1 lifan tricycle and 100 milk cans worth RWF 5,848,867.

Subaward close-out and extension

- Subaward with Eragic ended in June 2014. 2,000 farmers were trained and 1,200 vulnerable farmers benefited from the insemination of their cows.
- Subaward with PSF ended in June 2014. RNDP final registration documents with MIFOTRA. New RNDP board committee was elected and inaugurated.
- RDCP II extended by three months the subaward with Veterinary Yield Entrepreneurs Cooperative (VYEC – Itabaza) to complete all activities including :
 - Conduct pregnancy diagnosis for the 500 inseminated cows.
 - Follow ups to the trained farmer.
 - Deliver veterinary ambulatory services.

Monitoring & Evaluation and Knowledge Management

During the last quarter the M&E Department focused more on supporting beneficiaries through onsite visits, interviews and survey activities.

In August 2014, under auspices of USAID/Rwanda SPRING conducted a study to explore the process and progress made by two Rwanda-based Feed the Future programs including RDCP II. The research study was designed to explore three main questions:

- Have increases in income; as a result of participating in Feed the Future activities, changed purchasing and consumption patterns?
- How has activity engagement affected care-seeking and care-giving practices?
- How has activity engagement affected women's empowerment (i.e. household decision-making around use of income and consumption, participation outside the household, perceptions of status)?

Two Districts (Nyanza and Rubavu) in the RDCP II area of operation were selected for the study. The study was completed and final report is expected to be shared when completed.

In September 2014, USAID Rwanda carried out a DQA on 6 selected indicators which are:

- Gross Margin per dairy
- Number of Jobs attributed to FTF implementation
- Number of private enterprises (for profit), producer organizations and business associations, and community-based organizations (CBOs) that applied new technologies or management practices as a result of USG assistance
- Value of incremental sales
- Value of incremental sales (collected at farm-level) attributed to FTF implementation
- Number of vulnerable households benefiting directly from USG interventions

- Value of exports of targeted agricultural commodities as a result of USG assistance

Feedback from the DQA will be shared by AOR once available.

In September RDCP II conducted an annual survey at farm level across all milk shed. Key findings are included in in sections above.

As mentioned in sections above significant progress was observed at farm level in comparison to year 2013 on most of keys indicators which are:

- Gross margin per dairy cow
- Number of new jobs attributed to FTF implementation
- Value of incremental sales at farm level
- Number of farmers applying improved technologies
- Value of exports

The full survey report is yet to be finalized and expected to be shared with USAID in the next quarterly report.

Finally, during the quarter RDCP II completed and submitted the 2015 work plan. Feedback questions and clarification inquiries have been shared by USAID Rwanda.

Annexes

Annex I: FtF table

Annex II: Success Story – KOAIBU, a local cooperative linked to finances and market

Annex III: Investors' prospectus for large dairy business

Annex IV: Investors' prospectus for micro dairy business

Annex V: ESADA trip reports

Annex VI: Fixed Asset Register RDCP II and Sub grantees

Current status of all items or property acquired or furnished under the award.

Annex I: FTFMS

Indicator / Disaggregation	2013	2014						Cumulative Achievement for all previous years	2015	2016
	2013 Achievement	2014 Annual Targets	2014 Quarterly Results				2014 Annual Achievement		Target	Target
			Quarter 1 Oct-Dec 2013	Quarter 2 Jan-Mar 2014	Quarter 3 Apr-Jun 2014	Quarter 4 July-Sept 2014				
4.5(2): Number of jobs attributed to FTF implementation	330.00	1,000	110	2,258	764	5,690	8,822	9,152	2000	3000
Location		1,000							2,000	
Urban		200							800	
Rural	330	800	110	2,258	764	5,690	8,822	9,152	1,200	
Disaggregates Not Available										
New/Continuing	330								2,000	
New	299	1,000	110	2,258	764	5,690	8,822	8,822	500	
Continuing	31							330	1,500	
Disaggregates Not Available										
Sex of job-holder	330	1,000	110	2,258	764	5,690	8,822	9,152	2,000	
Male	300	500	91	1 721	726	5 576	8 114	8 414	1 000	
Female	30	500	19	537	38	114	708	738	1 000	
Disaggregates Not Available										
4.5(10): Total increase in installed storage capacity (m3)	12.50	50	14.5	25.5	6.00	0	46	58.50	50	30
Dry storage			0	0	0	0	0	0		
Cold storage	12.50	40	14.5	25.5	6	0	46	58.50	50	
Disaggregates Not Available										
4.5.2(5): Number of farmers and others who have applied improved technologies or management practices as a result of USG assistance	4,787	6,800	558	6,142	2,499	1,436	10,635	15,422.00	8000	9200
New/Continuing	4 787							15,422	12 000	
New	2 985	6,800	558	6,142	2,499	1,436	10,635	10,635	4 000	
Continuing	1 802							4,787	8 000	
Disaggregates Not Available										
Sex										
Male	3,134	3,400	424	3,562	1,624	1,005	6,615	9,749	6,000	
Female	1,653	3,400	134	2,580	875	431	4,020	5,673	6,000	
Disaggregates Not Available										
4.5.2(7): Number of individuals who have received USG supported short-term agricultural sector productivity or food security training	8,517	8,500	2,970	3,935	6,999	2,133	16,037	24,554.00	10,000	12,000
Type of individual	8,517	8,500	2,970	3,935	6,999	2,133	16,037	24,554	15 000	
Producers	8,274	8,000	2,845	3,679	6,875	2,093	15,492	23,766	13,350	
People in government	74		0	13	32	0	45	119		
People in private sector firms	168	500	125	242	92	40	499	667	1,650	
People in civil society	1		0	1	0	0	1	2		
Disaggregates Not Available			0	0		0	0	0		
Sex	8,517	8,500	2,970	3,935	6,999	2,133	16,037	24,554	15,000	
Male	5,574	4,250	2,003	2,409	4,533	1,414	10,359	15,933	7,500	
Female	2,943	4,250	967	1,526	2,466	719	5,678	8,621	7,500	
Disaggregates Not Available										
4.5.2(13) Number of rural households benefiting directly from USG interventions	8,501	8,000	2,970	3,929	6,999	2,133	16,031	24,532.00	10,000	12,000
New/Continuing								24,532		
New	3,525	8,000	2,970	3,929	6,999	2,133	16,031	16,031	7,500	
Continuing	4,976							8,501	7,500	

Indicator / Disaggregation	2013		2014						Cumulative Achievement for all previous years	2015	2016
	2013 Achievement	2014 Annual Targets	2014 Quarterly Results				2014 Annual Achievement	Target		Target	
			Quarter 1 Oct-Dec 2013	Quarter 2 Jan-Mar 2014	Quarter 3 Apr-Jun 2014	Quarter 4 July-Sept 2014					
4.5.2(28): Number of private enterprises (for profit), producers organizations, water users associations, women's groups, trade and business associations, and community-based organizations (CBOs) that applied new technologies or management practices as a result of USG assistance	228	250	113	297	99	17	526	754	150	100	
Type of organization									500		
Private enterprises (for profit)	75	170	102	137	95	12	346	421	300		
Producers organizations	54	65	11	16	0	5	32	86	170		
Water users associations	0	0	0	1	0	0	1	1			
Women's groups	0	5	0	142	0	0	142	142			
Trade and business associations	99	0	0	1	1	0	2	101	15		
Community-based organizations (CBOs)	0	10	0	0	3	0	3	3	16		
Disaggregates Not Available	0	0	0	0	0	0	0	0			
New/Continuing	228						0	0	500		
New	63	250	113	297	99	17	526	526	100		
Continuing	165						0	228	400		
Disaggregates Not Available							0				
4.5.2(29) Value of Agricultural and Rural Loans	29,851	\$ 400,000	\$ 43,438	\$ 161,142	\$ 38,678	356,759	\$ 600,016.96	\$ 629,867.71	300000	400000	
Type of loan recipient											
Producers	0	100,000	\$ 14,725	\$ 61,329	\$ 5,952	\$ 123,146	\$ 205,153	\$ 205,153	20,000		
Local traders / assemblers	0	100,000	\$ 24,296	\$ 7,458	\$ 32,726	\$ 195,688	\$ 260,168	\$ 260,168	60,000		
Wholesalers/processors	29 851	100 000	\$ 4,417	\$ 81,913	0	\$ 37 925	\$ 124 255	\$ 154 105.49	60 000		
Others	0	100 000		10 442	0	\$ -	\$ 10 442	\$ 10 441.53	60 000		
Disaggregates Not Available		0	0	0	0	0	0	0			
Sex of recipient											
Male		50,000	\$ 7,362.00	\$ 124,336.25	\$ 3,571.20	\$ 192,663.35	\$ 327,933	\$ 327,932.80	30,000		
Female		50,000	\$ 7,363.00	\$ -	\$ 2,380.80	\$ 13,467.75	\$ 23,212	\$ 23,211.55	30,000		
Joint	29,851	150,000	\$ 28,713.00	\$ 36,805.79	\$ 32,726.00	\$ 150,627.60	\$ 248,872	\$ 278,723.13	100,000		
n/a		150,000		0	0		\$ -	\$ -	40,000		
Disaggregates Not Available											
4.5.2(36): Value of exports of targeted agricultural commodities as a result of USG assistance (for bilateral missions)	\$ 7,096,830	\$ 103,175	\$ -	\$ 4,419,910	\$ 1,469,724	1,933,196	\$ 7,822,830	\$ 14,919,660.00	120,371	137,567	
4.5.2(37): Number of MSMEs, including farmers, receiving business development services from USG assisted sources	1,293	500	429	1,388	761	2,607	5,185	6,478	300	200	
Size of MSME							0				
Micro	1,216	400	424	1,360	761	2,578	5,123	6,339	180		
Small	69	50	5	28	0	29	62	131	10		
Medium	8	50	0	0	0	0	0	8	10		

Indicator / Disaggregation	2013		2014					Cumulative Achievement for all previous years	2015	2016
	2013 Achievement	2014 Annual Targets	2014 Quarterly Results				2014 Annual Achievement		Target	Target
			Quarter 1 Oct-Dec 2013	Quarter 2 Jan-Mar 2014	Quarter 3 Apr-Jun 2014	Quarter 4 July-Sept 2014				
Disaggregates Not Available	0	0	0	0	0	0	0	0		
MSME Type								0		
Agricultural producer	1,117	100	316	1,005	664	2,578	4,563	5,680	20	
Input supplier	15	150	0	5	33	0	38	53	80	
Trader	103	150	108	343	17	29	497	600	80	
Output processors	26	100	5	35	46	0	86	112	20	
Non agriculture	32		0	0	0	0	0	32		
Other			0	0	1	0	1	1		
Disaggregates Not Available										
Sex of owner										
Male	748	200	329	757	480	0	1,566	2,314	93	
Female	390	200	100	596	262	0	958	1,348	87	
Joint	0	100		35	19	0	54	54	20	
n/a	155				0	0	0	155		
Disaggregates Not Available								0		
FTF Indicator 4.5.2-38: Value of new private sector investment in the dairy sector or food chain leveraged by FTF Implementation	\$728,596	\$4,000,000	\$ 309,841.00	\$ 998,497.00	\$ 81,300.21	\$ 388,126.00	\$ 1,777,764	2,506,360	\$5,000,000	\$7,000,000
4.5.1(24): Numbers of Policies/Regulations/Administrative Procedures in each of the following stages of development as a result of USG assistance in each case: (Stage 1/2/3/4/5)	3	3	1		0	0	1	4	2	1
Sector					0	0	0	0	2	
Inputs	0				0	0	0	0	1	
Outputs	0				0	0	0	0		
Macroeconomic	0				0	0	0	0		
Agricultural sector-wide	3		1		0	0	1	4		
Research, extension, information, and other public service	0			0	0	0	0	0		
Food security/vulnerable	0			0	0	0	0	0		
Climate change adaptation or natural resource management (NRM) (ag-related)	0			0	0	0	0	0		
Disaggregates Not Available	0			0	0	0	0	0	1	
Stages of development	0			0	0	0	0	0	2	
Stage 1 of 5 Number of policies / regulations / administrative procedures analyzed	2			0	0	0	0	2		
Stage 2 of 5 Number of policies / regulations / administrative procedures drafted and presented for public/stakeholder consultation	1		0	0	0	0	0	1		

Indicator / Disaggregation	2013	2014						Cumulative Achievement for all previous years	2015	2016
	2013 Achievement	2014 Annual Targets	2014 Quarterly Results				2014 Annual Achievement		Target	Target
			Quarter 1 Oct-Dec 2013	Quarter 2 Jan-Mar 2014	Quarter 3 Apr-Jun 2014	Quarter 4 July-Sept 2014				
Stage 3 of 5 Number of policies / regulations / administrative procedures presented for legislation/decreed				0	0	0	1	2	2	
Stage 4 of 5 Number of policies / regulations / administrative procedures prepared with USG assistance passed/approved				0	0	0	0	0		
Stage 5 of 5 Number of policies / regulations / administrative procedures passed for which implementation has begun				0	0	0	2	2		
Disaggregates Not Available							0	0		
Custom Indicator 1 a : Volume of milk marketed by Milk Collection Centers (in Liters)	25,213,808	20,887,266	4,703,988	9,349,403	7,583,727	14,888,782	36,525,900	61,739,708	22,493,978	25,707,404
Custom Indicator 1.1.1 a: Value of inputs and services used by members of targeted cooperatives (USD)	\$ 1,782,168.68	\$ 2,851,469.89	0	0	0	\$ 5,579,196.08	5,579,196.08	7,361,365	393.77	417
Custom Indicator (a): Change in net dairy income among targeted households (in USD)	2,823,967.12	3,671,157	0	0	0	\$ 7,842,500.36	7,842,500.36	10,666,467	210.52	315.78
Custom Indicator 1 2 a: Number of new milk quality assessment technologies/protocols adapted/implemented	5	2	0	0	0	0	-	5	3	3
Custom Indicator 1 3 a: Number of new products awarded SOQ	0	8	0	0	0	19	19	19	8	9
Custom Indicator 1 3 b: Percentage of milk marketed under SOQ	0	15%		10%	49%	61%	40%	40%	20%	35%
Custom Indicator 2.1 a: Number of dairy related firms and organizations newly aligned within and provided a voice by dairy sector affinity organizations	12	70	4	20	34	0	58	70	70	40
Custom Indicator 2 2 a : Number of dairy enterprises with upgraded production facilities resulting from successful financing applications	1	500	15	8	15	33	71	72	600	400
Custom Indicator 2 2 b : Liters of additional daily milk processing resulting from financing assisted by RDCP II	0	20,000		40,961	20,910	0	61,871	61,871	30,000	40000

Indicator / Disaggregation	2013	2014						Cumulative Achievement for all previous years	2015	2016
	2013 Achievement	2014 Annual Targets	2014 Quarterly Results				2014 Annual Achievement		Target	Target
			Quarter 1 Oct-Dec 2013	Quarter 2 Jan-Mar 2014	Quarter 3 Apr-Jun 2014	Quarter 4 July-Sept 2014				
Number of promotional and educational events/program on dairy consumption implemented/conducted	0	10	0	0	0	11	11	11	10	10
Number of people reached during the milk consumption promotional campaign	0	200,000	0	0	0	200,000	200,000.00	200,000	200,000	200,000
Percentage of consumers that are aware of nutritional and health benefits of milk	0	50%	0	0	0	0	0	0	50%	50%
GNDR-2 : Proportion of female participants in USG-assisted programs designed to increase access to productive economic resources (assets, credit, income or employment)	38%	50%	32%	34%	37%	35%	38%	35%	50%	50%
GNDR-3 : Proportion of females who report increased self-efficacy at the conclusion of USG supported training/programming	78%	70%	70%	78%	78%	78%	76%	76%	80%	95
GNDR-4 : Proportion of target population reporting increased agreement with the concept that males and females should have equal access to social, economic, and political opportunities	85%	75%	75%	89%	89%	84%	84%	84%	80%	90



SNAPSHOT

KOAIBU, a local cooperative linked to finances and market



The woman, pictured above, is one of the 76 women who formed a cooperative to collect and transport milk in Northern Rwanda

We are very glad that the situation has tremendously improved. We can now go a whole month without rejecting even a single liter of milk," says, Mr. Christopher Gahimano, the Cooperative founding member and President.

Telling Our Story

U.S. Agency for International Development
Washington, DC 20523-1000
<http://stories.usaid.gov>

Story synopsis

KOAIBU, a local dairy cooperative in the Rubavu District at the foot of the misty Virunga Volcanic Mountains in the rural northern Rwanda, used to face difficulties in finding a stable market for their milk. Despite being located near Rwanda's top tourism and foreign exchange earner, the mountain gorillas, the underdeveloped infrastructure in this area makes for a challenging operating environment. Like many businesses in Rwanda, KOAIBU was not able to access loans from financial institutions and had limited knowledge on best dairy practices and improved technologies.

As part of the U.S. Agency for International Development (USAID)'s Rwanda Dairy Competitiveness Program II (RDCP II), support was provided to KOAIBU to improve members' dairy technologies and best practices, secure a reliable market and build financial backing to enhance business efficiency and effectiveness. This initiative is part of a larger USAID RDCP II effort to increase the competitiveness of Rwandan dairy products in both domestic and regional markets.

Adoption of best practices and technologies

In November 2013, RDCP II provided hands-on training on milk testing, handling, and quality management, and Seal of Quality milk testing kits at the KOAIBU Milk Collection Center (MCC) and its seven milk aggregation points. Prior to receiving training, 120 liters of milk was being rejected by buyers every day. "We used to register significant losses before we were given the testing kits and trained on the economic significance of milk quality management. We are very glad that the situation has tremendously improved. We can now go a whole month without rejecting even a single liter of milk," says, Mr. Christopher Gahimano, the Cooperative founding member and President.

Reliable market secured

As a consequence of unreliable buyers who often failed to collect milk, sales and profits were inconsistent. RDCP II linked the cooperative with Rubavu Dairy Company Limited, a milk bulk buyer that supplies the country's largest dairy processor, Inyange

Industries. The buyer now offers a stable milk market to the cooperative. As a result, in July 2014, KOAIBU landed a lucrative contract to supply 2,500 liters of milk every two days. The cooperative, which collects milk from 149 farmers, now supplies 37,500 liters of milk to Inyange Industries per month. This market linkage resulted in the milk price per liter increasing from just 80 Rwandan francs (11 cents USD) per liter to 140 francs (20 cents USD) per liter – a massive 82 percent increase. Because of the increased price and milk quantity sold, the cooperative is now realizing an average gross revenue of 5,250,000 Rwf (7,641 USD) per month.

Building financial muscle

With support from RDCP II, KOIABU was able to identify various need-points for the cooperative to expand and position itself as a strategic pillar in dairy development in surrounding communities. One of the key strategic intervention involved linking the cooperative to a partnering financial institution – Urwego Opportunity Bank (UOB). In fact, UOB was one of the banks that was previously trained by RDCP II to develop financial products for the dairy value chain. In addition, UOB provided a loan of 26,615,371 Rwanda francs (38,741 USD) to 64 farmers to buy dairy cows. The cows will substantially increase milk supply to the KOAIBU MCC and contribute to business growth and farmer livelihoods.

Investor's Prospectus—Dairy Processing and Sales



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Prepared, 11 June 2014

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Executive Summary

This document provides key information necessary for an investor to establish a commercial dairy in Rwanda. Rwanda is a small country with a good climate for dairy and good infrastructure. Though Rwanda is a *low income country*, its GDP has grown over 8% annually for the past five years. According to both government and independent evaluators, based on this growth, Rwanda will become a *middle income country* by 2020. Rwanda imports much of its food and producing food (including dairy) domestically is a key policy objective of government. Rwanda is the most improved economy for doing business worldwide since 2005 and is ranked: 32nd of 189 countries in the world and 2nd in Africa after Mauritius for ease of doing business. Government provides generous incentives and reasonable protections to foreign investors.

Domestic demand for dairy products is growing. Rwandans consume 38 liters of dairy products per person annually whereas Kenyan's consume 120 liters. Rwanda's per capita GDP will surpass Kenya's by 2022 and government projects that dairy consumption will double in that time. Most milk consumed in Rwanda is either purchased from artisanal processors or from informal sources and then home processed. Over 750,000 liters daily (63% of the national production) is sold through the informal market. Informal market prices are at par with prices for pasteurized products that are not conveniently available.

Throughput of existing dairies is 13% of their installed capacity of 350,000 liters daily. All problems can be broadly attributed to weak management and specifically attributed to poor management of procurement, cold chain and payment systems. Most formal dairies rely on procurement through cooperatively managed milk collection centers which have yet to mature to a level of reliability.

Consumer preferences prioritize bulk purchasing of pasteurized milk, convenience packaged milk and yoghurt, and fermented milk. Current problems with products supplied are poor shelf life, poor packaging, poor quality and inappropriate sizing. In neighboring DRC there is a large and growing demand for fermented milk from Rwanda. The current product is low quality and can easily be displaced by a commercial product.

Retail opportunities through supermarkets and kiosks are available throughout Rwanda's urban centers and especially in Kigali. Wholesalers are present a key crossroads throughout the region. Mark up on retail products is 10%—15%.

The recommended investment is to develop a dairy to displace 20% (150,000 liters daily) of Rwanda's informal milk sales with three pasteurized products (milk, fermented milk, yoghurt), based on consumer preferences. The described investment includes equipment, systems and staff. This prospectus provides a roadmap for managing the cold chain from producer to retailer.

Cash flow assumptions are explained. The operation is expected to slowly scale up and the rate at which costs and revenues grow is dictated by the rate of scaling up. The required investment to establish the operation is \$7.4M, 65% of which can be bank financed at 16% over four years locally. Thus, the actual equity investment up front, including initial overhead costs is \$4.7M. Two additional investments of \$1.9M at the end of year one and \$1.1M at the end of year two for adding milk procurement capacity can also be borrowed for given normal increases in the owners' equity versus the value of debt carried by the firm.

With this investment and a modest, conservative estimation of sales and distribution that allows the factory one year to achieve 30% throughput and then 32 months to achieve 90% throughput, the initial investment will be recovered in 40 months. Based on these conservative assumptions, the monthly revenues will exceed the monthly costs in 17 months.

The strong cash flows from this investment will result from several things that current dairy operators do not do well: (i) managing the cold chain from producer to consumer to ensure a high quality product; (ii) procuring directly from producers thus easing their ability to market their milk; (iii) offering products that are targeted specifically to consumer preferences (in consideration of packaging size); and (iv) exploiting the strong cash market demand for fermented milk from Eastern DRC.

Key considerations are discussed: (i) the legal and regulatory environment with respect to foreign investment, environmental considerations and exports; (ii) availability and quality of human resources; (iii) cold chain management; and (iv) payment systems. Risks are discussed: (i) country risk; (ii) regional competition; (iii) supply of milk; (iv) reliability of demand from DRC; and (v) reliability of demand from Rwanda.

Further details supporting the prospectus are noted: (i) two research reports supporting this document; (ii) detailed description of the business process in Annex 1; (iii) detailed investment costs and revenues in Annex 2; (iv) detailed projected cash flow in Annex 3; and (v) references cited in Annex 4.

Abbreviations

CGS	Cost of Goods Sold
DRC	Democratic Republic of Congo
EBITA	Earnings Before Interest, Taxes and Amortization
EUR	Euro (European Currency Unit)
GDP	Gross Domestic Product
GNI	Gross National Income
MCC	Milk Collection Center
NGO	Non-Governmental Organization
OH	Overhead Costs
RDB	Rwanda Development Board
ROI	Return on Investment
RWF	Rwanda Franc
UHT	Ultra High Temperature Packaged Milk
UN	United Nations
USAID	United States Agency for International Development
USD	United States Dollar
ZAR	South African Rand (South African Currency Unit)

Investors' Prospectus

Context

Rwanda is a small, landlocked country located in Central Africa covering 26,338 KM², 81% of which is arable. Rwanda's western regions are mountainous while eastern Rwanda is largely savannah. The climate is temperate. Most of the country receives two rainy seasons (February to April, November to January) and parts of the country experience a third rainy season in August. Rainfall averages about 1,200 mm annually (Wikipedia, 2012). The climate is very favorable for dairy production. Rwanda's population is approximately 11.5 million with 19% living in urban areas (World Bank, 2013). The country's capital is Kigali. The country has an excellent primary network of paved roads and the distance from Kigali to the furthest point in the county by road is 200 KM.

Doing Business in Rwanda

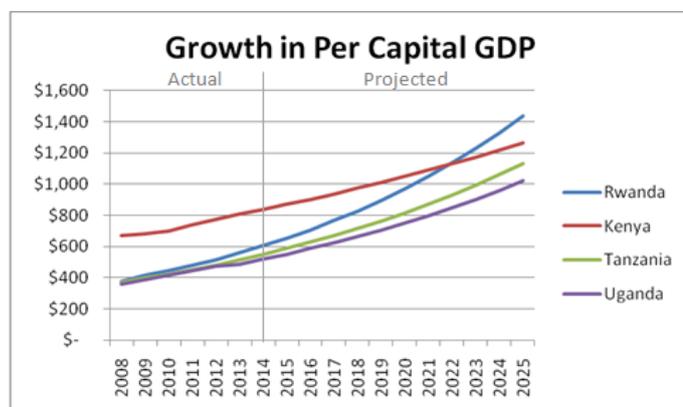
Rwanda is considered a *low income* country¹ with a GDP of \$6.4B and per capita GDP of \$570. The average growth rate of Rwanda's per capita GDP over the last five years has been 8.16% (World Bank, 2013). In 2000, Rwanda's government set a goal for 2020 to become a *knowledge based middle income* country and according to an independent evaluation, is largely on track to achieve this goal (Ansoms & Rostagno, 2012). The economy is largely agricultural (42% of GDP) and the major exports are coffee and tea. Rwanda imports a lot of its food and raising agricultural productivity is one of the government's major policy objectives (Wikipedia, 2012). The rate of inflation is currently estimated at 5.6% and the annual interest rate on loans in local currency is approximately 16.0%.

Recent reforms have made it easier for businesses to startup, access credit, understand and comply with regulations, etc. Rwanda is the most improved economy for doing business worldwide since 2005 and is ranked: 32nd of 189 countries in the world and 2nd in Africa after Mauritius for ease of doing business (The World Bank, 2014).

The Government of Rwanda provides the following key incentives to all approved foreign investors of \$250,000 or above: (i) rapid registration and licensing; (ii) Duty Exemption for imported equipment, specialized vehicles, raw materials; (iii) full repatriation of after tax profits; and (iv) Work Permits for a minimum of three expatriate staff depending on the investor's need. As dairy is a key sector, Government has agreed to negotiate further incentives to attract the right investor, including complementary free, long-term access to land for operations and investing mezzanine debt in a qualified startup to reduce up front investment costs.

The Market for Dairy

In its region, Rwanda is the fastest growing economy. At continued growth rates based on averages for the past five years, Rwanda's per capita GDP will surpass that of Kenya,



¹ Countries' Income Levels are based on 2012 World Bank indexed GNI/capita: Low income, up to \$1,035; lower middle income \$1,036-\$4,085; upper middle income, \$4,086-\$12,615; and high income, above \$12,615.

the region's wealthiest economy, in nine years. However, where Kenyans currently consume 120 liters per person per year of dairy products, Rwandans consume only 38 liters per year—though milk and fermented milk are culturally preferred foods in Rwanda. Rwanda's personal income growth has driven and will drive middle class consumer preferences for higher value, protein rich foods including and especially dairy products. Rwanda's National Dairy Strategy has targeted raising dairy production and consumption to 80 liters per person per year by 2020, and this should be achievable given improvements to productivity and increases in consumer income (Ministry of Agriculture and Animal Resources and Ministry of Trade and Industry, 2012).

Consumer Survey-Alternative Products	L/Day
Fresh raw milk (not boiled)	337,292
Fermented milk (artisanal)	262,139
Fresh raw milk (boiled)	173,156
TOTAL	772,587

The majority of the current estimated 38 liters per person per year is sold through informal channels whereas only 7% of Rwanda's milk is sold by commercial dairies. Based on a survey conducted by East African Dairy Development in 2012, there is already an estimated 278M liters annually (772,000 liters per day) of informally traded milk consumed in Rwanda (East Africa Dairy Development, 2012). The prices of these informal products are at par with the prices of their commercial equivalents which are simply not as widely available. In fact, the vast majority of dairy sales take place through kiosks and informal traders directly to consumers using the consumer's own container. Clearly, this informal market can be formalized and profits will be earned by the dairy that does that².

The installed dairy processing capacity in Rwanda as of 2012 was 355,000 liters per day across five facilities with widely varying qualities of equipment, managerial expertise and working capital. Of this installed capacity, approximately 47,000 liters per day (13%) was utilized³. Key issues that explain this low throughput include: (i) weak procurement systems for buying raw milk; (ii) inefficient and prolonged payment systems to suppliers; (iii) poor quality machinery; and/or (iv) inefficient use of installed machinery (Ministry of Agriculture and Animal Resources and Ministry of Trade and Industry, 2012). Problems can effectively be attributed to management and procurements practices. Prices paid to producers at distant collection centers are low compared to prices offered by informal market buyers at farm gate; payments to suppliers are frequently delayed; weak procurement results in low throughput of milk, low utilization of equipment and low sales volumes (Ministry of Agriculture and Animal Resources and Ministry of Trade and Industry, 2012). Further, most dairy operations procure through an existing network of Milk Collection Centers that use a *cooperative* model that has not as yet proven its capacity to reliably bulk market marketable volumes of quality raw milk. Improving procurement systems, payment systems and accounts receivable/accounts payable

Description of Dairy Processing Companies--2012			
Dairy plant	Dairy products	Capacity-L/Day	
		Installed	Used
Inyange industries	UHT milk	144,000	15,000
	Pasteurized milk	49,800	16,500
	Fermented milk		100
	Yoghurt	72,000	3,000
	Fresh cream	5,000	50
	Gable top milk	40,000	1,200
Savannah Dairy (Inyange Supplier)	Fresh milk		2,300
	Fermented milk	20,000	2,000
Nyanza dairy	Fermented milk	21,000	4,500
	Yoghurt	1,500	1,500
Masaka farm	Yoghurt	1,000	700
	Cheese	160	50
	Fresh cream	100	45
Rubirizi dairy	Fermented milk	200	-
	Cream		
	Yoghurt		
Total		354,760	46,945

² Rwanda's government is eager to enforce quality standards but lacks a credible supply of dairy products. Upon commissioning a factory supplying a reasonable volume to the market, standards will be enforced, which will provide the factory's investor a powerful short term advantage as competing dairies raise their standards.

³ This figure can be as high as 80,000 liters daily, on occasion but the average is closer to 47,000 liters.

management will underpin more reliable procurement, throughput and sales for any dairy, new or existing.

Consumer Preferences in Rwanda

Survey work complementing the drafting of this prospectus indicated particular consumer preferences and gaps in the current product offerings for processed dairy goods. The current market, as noted above, is dominated by the informal sector. Informal sector sales are through milk kiosks and small traders. The dominant products are fresh milk (boiled or raw) and fermented milk. Recently, Rwanda's largest dairy has begun selling pasteurized, chilled milk (in bulk) through simple, branded retail kiosks (both owned and franchised). The milk is held in a 2,500 liter bulk tank and is replenished when the supply is close to running out, if possible. Sales volumes currently average between 1,000 and 1,500 liters daily and are constrained by regular availability of milk given inefficiencies in procurement and payment systems. Patrons either bring their own containers or purchase sterile containers from the kiosk. The business offers a quality controlled product and added convenience to patrons who otherwise must boil milk they buy from kiosks that sell raw milk. The retail kiosk recovers its investment in eight months. The Internal Rate of Return is 136% based on a two year cash flow. Clearly, this retail model, building on existing consumer habits of buying from kiosks, shows much promise as part of a route to market strategy.

Packaging size and product quality are serious concerns for consumers, retailers and wholesalers. In interviews throughout the country's urban areas, buyers and sellers consistently reiterated: (i) 1 liter packaging is too large for many consumers, milk packaged in 330ml cartons and yoghurt packaged in 200ml cups would be preferable; (ii) packaging frequently breaks down—covers come off, glued seals open by themselves, etc.; (iii) shelf life of all products produced in Rwanda is shorter than advertised on the packaging; (iv) fresh, less expensive, alternatives to 1 L UHT packaged milk will sell better as milk is a high turnover item; and (v) quality of yoghurt, similar to the imported European product, would be preferred. Clearly, appropriate packaging; appropriately sized products; and, better cold chain management—leading to a proper shelf life for all products—should both be high priorities for a commercial dairy and are existing underexploited opportunities.

Export Opportunities

With one exception, reliable processed dairy exports to neighboring countries are not assured. Survey work complementing the drafting of this prospectus indicated that export volumes of processed products to Uganda, Tanzania and Burundi can be expected to be modest at best for the foreseeable future. However, existing exports of artisanal fermented milk from Rwanda's Western Province to North Kivu Province of eastern DRC are robust and growing. The survey found that 95% of the informal cross border traders selling dairy products in Goma sold fermented milk (*ikivuguto*) as their primary or only product⁴. The distance from the Rwanda border to the market is less than 10 KM in most cases. The product is purchased and sold in 5-liter and 20-liter jerrycans. The average trader bought and sold 84 liters of *ikivuguto* weekly. This indicates a reasonable estimate of 27,200 liters of *ikivuguto* traded from Rwanda to Goma each day considering all traders. The traders' purchasing cost for *ikivuguto* averaged \$0.46/liter, whereas the mode or most common purchase cost was \$0.50/liter. The selling price in Goma averaged \$0.95/liter whereas the mode was \$1.00/liter. Thus, the markup by informal traders selling *ikivuguto* in DRC is 100%. In interviews, the

⁴ Other products sold were yoghurt (8%) and fresh milk (2%).

research team understood that spoilage from poor packaging, spoilage from decay and adulteration of the product could cause up to 20% of the product to be lost and this, in part, kept the price high. Traders universally agreed that adequate supply of ikivuguto from Rwanda was a recurrent problem. Clearly, targeting traders selling ikivuguto in eastern DRC with a clean, chilled, properly packaged product for wholesale on the Rwanda side of the border, is a strong option for a processor. Due consideration should be given to packaging the improved product in clean, branded 20-liter jerrycans to minimize disruption.

Wholesale and Retail

The formal marketing chain for dairy products reaches from Kigali, Rwanda's capital, throughout the country and into Bujumbura, Burundi and Bukavu, DRC. Wholesalers buy and sell multiple dairy products from various vendors—UHT packaged milk, cheese, and yoghurt; and handle other products such as juice and water. Wholesalers have established themselves at trade hubs and key crossroads including: Kayonza, Kibungo and Kigali in Rwanda; Bujumbura in Burundi; and Bukavu in DRC. The major retail market for dairy products is Kigali with two international supermarket chains, smaller local supermarkets at many crossroads and numerous milk kiosks—selling both processed and unprocessed products. Retailer margin on packaged milk products was reported to be 10—15%. Beyond Kigali multiple independently owned supermarkets operate in each of Rwanda's major towns. In Bukavu, DRC, five large independently owned supermarkets operate and countless informal retailers. In Bujumbura, three large, expatriate owned, supermarkets and numerous smaller retailers operate. As noted above, Goma, DRC has a robust informal wholesale and retail market for ikivuguto but formal trade in this product is constrained by recurrent insecurity in the area.

In interviews with effectively *all* of the formal retail and wholesale players the following summary was constructed regarding dairy products.

Rwanda

- Pasteurized fresh milk sold in bulk through kiosks and vending machines in Kigali is a robust growth market owing to quality, capacity to sell in smaller volumes and convenience.
- Government of Rwanda sponsors school milk programs, which constitutes a formidable demand.
- Quality and shelf life are critical shortcomings of most products available to retailers and wholesalers. Further, early expiration of products indicates a poor quality cold chain from farm to retail that manifests as false advertising.
- UHT is a preferred product but, this retailer felt this was probably a result of the fact that a comparable fresh product is not on offer. Currently UHT from Rwanda seems not to be price competitive with imported products.
- Packaging quality and size is of critical interest to every retailer. All agree that smaller packaging of all products is necessary. Rwanda's growing middle class includes students and professionals on the go who want convenience, quality and single servings.
- Yoghurt is growing in demand but, again, packaging, quality and shelf life are concerns by retailers.
- Fermented milk is very popular but, the market is dominated by the artisanal product.
- Cheese is a growth market but the current volumes sold are VERY low. Thus, the saturation point of this market may not justify a radical increase of supply.

Democratic Republic of the Congo

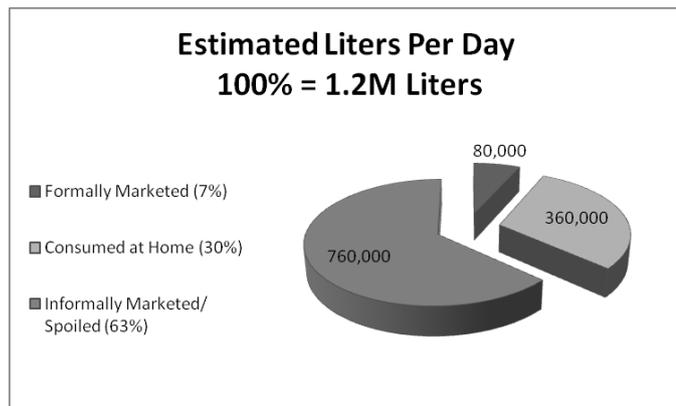
- There is a diverse but modest demand for all types of dairy products except pasteurized milk.
- The most significant product demanded in the retail market is milk powder and, this is dominated by imported unbranded products sold below Rwanda's cost of production of fresh milk.
- There is a strong interest among retailers in a high quality, well packaged, fermented milk product.
- Ikivuguto trades in very large volumes informally across the Rwanda—Congo border but traders complain that spoilage is a problem due to a weak cold chain and due to frequently problematic processes in crossing the border.
 - Suppliers of a well packaged, branded product could easily vend the product to traders on the Rwanda side of the border and market the product in DRC without taking the risk of investing in infrastructure. Such a strategy would establish the supplier's brand in DRC and as stability returns, this brand could be further developed with direct investment into infrastructure in DRC.

Burundi

- There is a diverse demand for all types of dairy products except pasteurized milk but retail sales of all dairy products are modest at best.
- The quality of products produced in the region is low and spoilage is a problem. Retailers prefer longer life products from Europe.
- Literature estimates a potential market of 300,000 liters per year for Rwandan UHT milk in Burundi. If a Rwanda-based company was to capture 100% of the market, this figure might be reasonable. To achieve that, the product must meet a European standard of quality and shelf life.

Investment Opportunity

Supply data clearly indicate that there is a huge surplus of milk available in Rwanda though existing commercialized procurement channels are inefficient. Demand data and market surveys indicate there is a large, cash based, informal market for dairy products that, **would prefer** reliable, safe, appropriately packaged, efficiently delivered, products versus what is currently available. This investment prospectus describes an opportunity to drive out a modern, highly efficient, 100% commercial model to displace Rwanda's informal dairy industry.

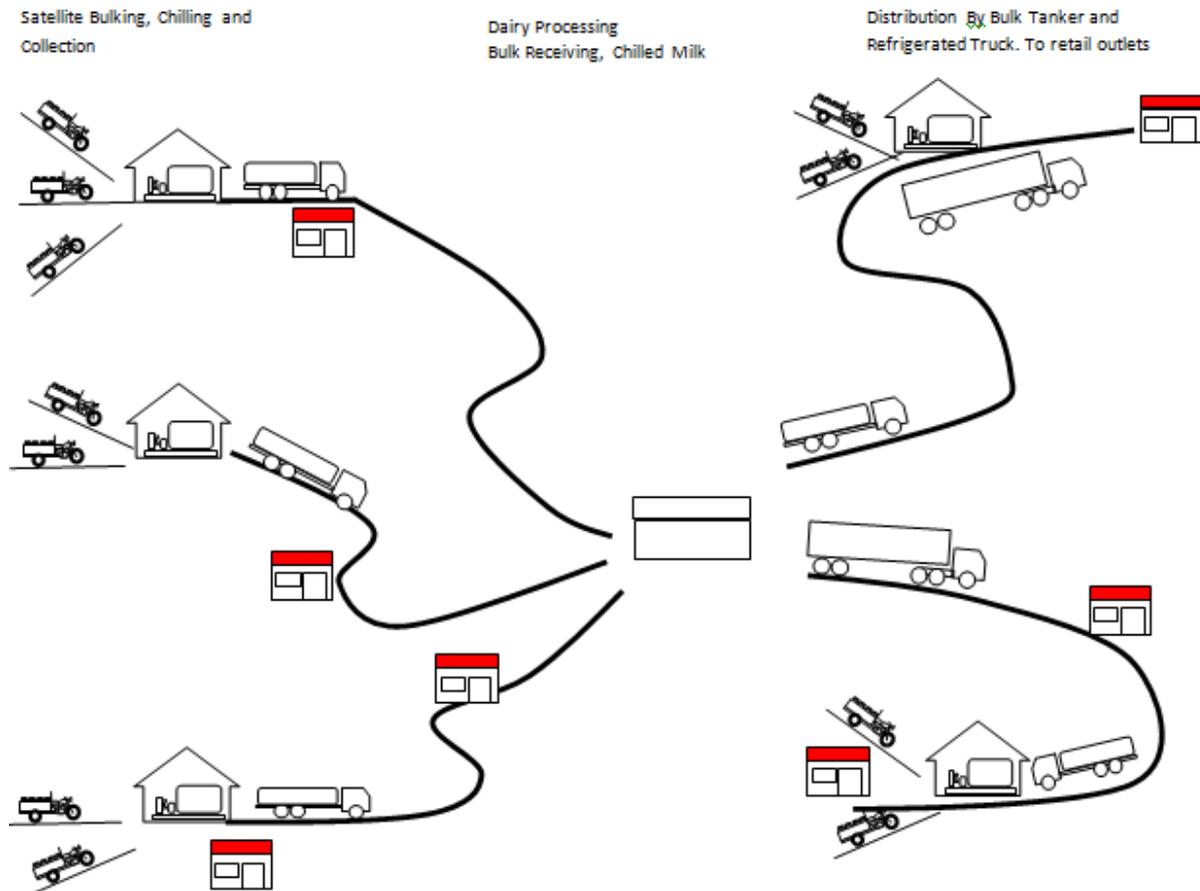


This prospectus models a green field investment to offer three pasteurized milk products based on demand analysis underpinned by market research. Conservative estimates of cash sales indicate a combined market of at least 155,000 liters per day for bulk milk, packaged milk, packaged fermented milk and packaged yoghurt. UHT is not considered as it difficult for Rwanda to be price competitive on high initial investment cost long life products versus regional competitors. This will effectively commercialize 20% of the conservatively estimated 760,000 liters per day traded informally, capitalize on growing demand by Rwanda's more sophisticated urban consumers, and will capitalize on the identified existing cash demand for fermented milk in eastern DRC.

Unmet Demand by Product	Daily Liters
Bulk Milk	75,000
Milk 330ml package	15,000
Milk 1 liter package	10,000
Fermented Milk 1 liter package	10,000
Fermented Milk 20 liter package	30,000
Yoghurt 200ml package	10,000
Yoghurt 1 liter package	5,000

The prospective investment includes equipment, systems and staff. To establish a regular supply and better cold chain, fifteen satellite-bulking locations will be set up within milk surplus areas of Rwanda's four milk-sheds. Staff at the satellite bulking locations will go directly to farm using three-wheel motorbikes to collect full milk cans of raw milk within 90 minutes of milking and leave clean milk cans to be used for the following collection. Each bulking location will be equipped with 12,000 liters of flash cooled storage capacity that will chill the raw milk to 4°C. 2X6 wheel drive and, in some cases, 6X6 wheel drive insulated trucks will move the raw milk to a Kigali factory. Using appropriate machinery, the milk will be re-chilled, pasteurized, and homogenized. Four separate processes follow: (i) chilled pasteurized milk will be transferred to insulated trucks for delivery; (ii) pasteurized milk will be packaged in 330 ml convenience and standard 1 liter cartons; (iii) pasteurized milk will be processed into fermented milk and packaged into 20 liter jerrycans and standard 1 liter cartons; and (iv) pasteurized milk will be processed into yoghurt (plain and flavored) and packaged into 200 ml convenience cups and standard 1 liter cups. Pasteurized milk from process (i) will be directly loaded into insulated, truck-mounted, delivery tanks and delivered to milk kiosks for retailing. The packaged products from processes (ii) through (iv) will be immediately transferred to 20 foot refrigerated containers. The containers of cooled, safe, labeled, branded, products will be immediately transported by over the road trucks to wholesalers and retailers in Rwanda and on the Eastern DRC border.

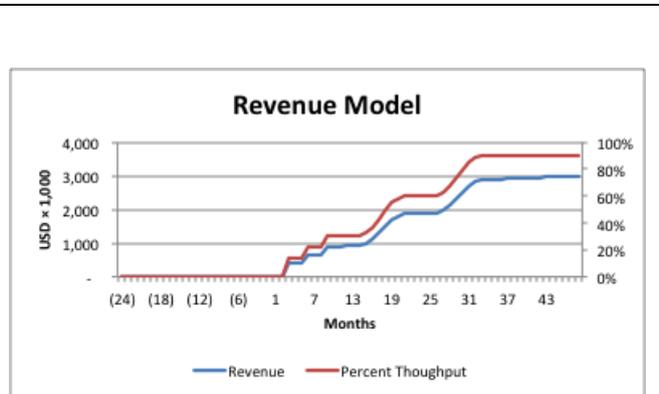
Factory owned kiosks in 15 strategic urban locations will retail fresh milk directly to consumers in bulk. The 15 satellite bulking stations will also retail fresh pasteurized milk and the factory's other products for the local market.



Cash Flow Assumptions

In preparing the estimated costs and revenues for the following financial analysis, a phased approach was applied. The approach attempts to model the actual process of starting and growing the proposed business. This approach is explained in the table below and governs the subsequent analyses.

- Revenue is in perfect sync with percent throughput of the operation.
- The growth model assumes a worst case scenario slow start up with no throughput and thus no revenue in the first two months.
- Revenue and throughput then grow slowly as procurement capacity and sales grow.
- To estimate a conservative case, revenue peaks at 90% of capacity in the model.



<ul style="list-style-type: none"> • Cost of Goods Sold (CGS) includes inventory, transport, fuel, etc. • Cost of milk is inflated 33% of current market and grows 10% per annum in the model. • The growth model assumes a worst case scenario slow start up with no throughput and thus no CGS in the first two months. • CGS and throughput then grow slowly as procurement capacity and sales grow. 	<h3 style="text-align: center;">Cost of Goods Sold Model</h3> <p style="text-align: center;">— Cost of Goods Sold — Percent Throughput</p>
<ul style="list-style-type: none"> • Overhead Cost (OH) begins with 24 months of senior management salaries during set up before operations commence. • OH includes staff, rents, utilities, maintenance, \$20K monthly for marketing and 10% miscellaneous costs. • OH costs grow in steps as procurement, transport, processing and sales capacity is added. 	<h3 style="text-align: center;">Overhead Cost Model</h3> <p style="text-align: center;">— Overheads — Percent Throughput</p>
<ul style="list-style-type: none"> • Depreciation begins at time of procurement of fixed assets 24 months before operations commence and increases with each asset procured. • Depreciation is calculated in a straight line method based on accounting norms for all equipment and physical infrastructure. • Depreciation costs grow in steps as equipment and additional procurement, processing and sales capacity is added. 	<h3 style="text-align: center;">Depreciation Model</h3> <p style="text-align: center;">— Depreciation — Percent Throughput</p>
<ul style="list-style-type: none"> • The model expects the investor will finance 65% of the up front investment costs with commercial loans in sync with the timing of capital investments. • The model also includes an overdraft facility for working capital from startup until the firm breaks even. • These financing costs begin 24 months before operations commence. 	<h3 style="text-align: center;">Finance Costs Model</h3> <p style="text-align: center;">— Finance Costs — Percent Throughput</p>
<ul style="list-style-type: none"> • The sum of all of the above income statement items is the net income growth model. • It shows that with these conservative assumptions, revenue will exceed costs in 17 months enabling operational sustainability. • Income before taxes will grow to over \$840,000 monthly by 32 months of operations. The model plans for raw materials costs to grow 10% annually and other costs to grow 4% annually. 	<h3 style="text-align: center;">Net Income Model</h3> <p style="text-align: center;">— Income B/F Taxes</p>

Model Investment

Based on the model, the total cost of the initial investment is \$7.4M, which includes procurement of fixed assets, establishment of business locations, interest coverage for setup prior to commissioning, all overhead costs before and during startup, etc. 65% of this investment can be financed through local lenders including the Rwanda Development Bank at an estimated 16% per annum in local currency. Overdrafts are available at 18% per annum to cover operational expenses until breakeven. This makes the upfront costs to the investor(s) \$ 4.7M.

To be conservative, the model assumes no revenue and full overhead costs until month three. The projected factory throughput will reach 30% of capacity by the end Year-1 with procurement of raw milk using five satellite locations. The factory throughput will rise to 60% and the number of satellite locations will rise to ten by the end of Year-2; and the throughput will rise to 90% with satellite locations increased to 15 by the middle of Year-3. The model assumes that the factory will only run at 90% capacity in the best-case scenario. As noted in the Finance Cost Model the projection plans for two additional loans at the ends of Year-1 and Year-2 for expansion of raw milk procurement.

The resulting cash flow model is below:

USD X 1,000	24 Month Start Up	Y-1				Y-2				Y-3	Y-4
		Q-1	Q-2	Q-3	Q-4	Q-1	Q-2	Q-3	Q-4		
Startup Investment	(7,399)										
Debt	5,269					1,883				1,053	
Investors' Equity	(2,129)										
Total Costs	(2,621)	(3,062)	(3,342)	(3,562)	(3,728)	(3,904)	(4,291)	(4,723)	(4,845)	(22,428)	(25,152)
Total Revenue		397	1,447	2,211	2,734	2,836	3,978	5,385	5,634	29,856	35,490
Periodic Cash Flow	(4,750)	(2,665)	(1,895)	(1,351)	(995)	(1,068)	(313)	662	788	7,428	10,338
Cummulative Cash Flow	(4,750)	(7,415)	(9,310)	(10,661)	(11,655)	(12,723)	(13,036)	(12,374)	(11,586)	(4,157)	6,180

With this investment and a modest, conservative estimation of sales and distribution that allows the factory one year to achieve 30% throughput and then 32 months to achieve 90% throughput, the initial investment will be recovered in 40 months. Based on these conservative assumptions, the monthly revenues will exceed the monthly costs in 17 months.

The strong cash flows from this investment result from several things that current dairy operators do not do well: (i) managing the cold chain from producer to consumer to ensure a high quality product; (ii) procuring directly from producers thus easing their ability to market their milk; (iii) offering products that are targeted specifically to consumer preferences (in consideration of packaging size); and (iv) exploiting the strong cash market demand for fermented milk from Eastern DRC.

Effective management will enable an annualized Return on Investment of 9% after Year-4; and a growing before tax profit from the second year of operations onward. Earnings Before Income Taxes and Amortization are positive beginning in Year-2 with a 2% return ranging up to 43% in Year-4.

USD x1000	EBITA (Loss)	Annualized ROI	EBITA Percent
Year-1	(8,981)	-131%	-57%
Year-2	432	-48%	2%
Year-3	7,833	-9%	36%
Year-4	10,743	9%	43%

Key Considerations

There are various key considerations with respect to the prospective investment that should be observed. These include the following:

Legal/Regulatory Environment

Foreign Direct Investment—Rwanda is friendly to foreign investment. Registering a firm in Rwanda requires six hours and can be handled directly through the Rwanda Development Board. Foreign investors abide by exactly the same rules and benefit from the same incentives as local investors. Investors' business licenses can only be revoked as a result of violating Rwanda's laws. After tax profits can be repatriated without penalty. After tax capital gains from the sale of a business can be repatriated without penalty. The Investment Code can be downloaded from www.rdb.rw/uploads/tx.../Rwanda Investment Code 2005.pdf.

Environmental Considerations—Rwanda has a strong regulatory environment with respect to the natural environment. As a result of this a dairy business should be careful to comply with rules enforced by the Rwanda Environmental Management Agency. Specifically, waste water treatment at all collection and processing locations must be properly handled; and packaging materials used for sales of products in Rwanda must not use polythene. The latter issue adds significant costs to packaging for retail sales and makes the use of popular packaging styles such as sachets impossible. It should be remembered that all vendors in Rwanda comply by the same rules and while the added cost may lower consumer demand for products, it is not a competitive disadvantage versus other vendors. The costs of compliance to these regulations are included in the prospectus' projections.

Exports—this prospectus recommends wholesaling fermented milk to traders of that product who carry the product across the border to eastern DRC and retail it there. The reader will, no doubt, note that prospectus does not recommend that the investor retail the product in DRC. While Rwanda offers protections and a clear business environment for investors, eastern DRC does not. Rwanda's Ministry of Trade and Industry is very effectively working with Trade Mark East Africa⁵ to establish a registration of small traders who operate on both sides of the border and a *petit barrier* that enables small traders to efficiently traverse the border without encumbrance. The system, by all accounts, functions well. The authors of this prospectus recommend that for the foreseeable future, sales in eastern DRC be conducted based on these traders.

Staffing

Staffing a sophisticated operation will require highly qualified professionals. Rwanda's investment code allows foreign investors to employ three expatriates. This should be undertaken for the operation's technically specialized management roles. Rwanda itself offers a high caliber of management and administration professionals that can fulfill less specialized roles. The costs of employing appropriate staff are included in the prospectus' projections.

⁵ Trade Mark East Africa is a multi-donor funded nonprofit organization that works closely with East African Community institutions, national governments, the private sector and civil society organizations to increase trade by unlocking economic potential through: (i) Increased market access; (ii) Enhanced trade environment; and (iii) Increased product competitiveness.

Cold Chain

Perfecting the management of the cold chain from producer to retailer is one cornerstone idea driving this prospectus. Cold chain management underpins quality and gives the investor a competitive advantage not currently exploited in Rwanda or in the broader region. Rwanda is a small country with good road infrastructure and high population density. This makes it possible to quickly access adequate producers and efficiently pick up and transport raw milk. Delivery to the factory and delivery of the product for retail and wholesale is similarly easy. The costs of equipment and staff to manage cold chain are rigorously included in the prospectus' projections.

Payment Systems

Perfecting payment systems to suppliers is another cornerstone idea driving this prospectus. Rwanda's National Dairy Strategy, and interviews conducted to draft this prospectus concur that low throughput of exiting dairy operators who procure through the existing system of cooperative type Milk Collection Centers (MCCs) is directly attributable to the fact that prices paid for raw milk are low compared to prices paid by informal buyers (especially because the milk must be transported to the MCC by the seller) and that payments to suppliers for milk delivered can delay weeks and in even months. Picking up raw milk closer to the producer and paying for the milk once it is tested and received into inventory will ensure a steady supply in excess of what the factory will need.

Risks

Any investor must be careful to consider key risks when investing in a business. In preparing this prospectus, the following were considered:

Country Risk

Various negative events can impact an investment in a foreign country: (i) exchange rate devaluation will to a lower return when revenues earned in the foreign currency are of losing value relative to the costs invested using the investor's home currency; (ii) political instability can lead to an inability for a business to function and earn revenue; (iii) changes in sovereignty can lead to new national leaders disregarding the investor's stake in their investment.

To consider foreign exchange risk, the table demonstrates exchange rate fluctuations from Rwanda Francs (RWF) to Euro (EUR), South African Rand (ZAR) to EUR and United States

July'09- Jan'14	Average Value	Minimum		Maximum	
		Value	%Δ	Value	%Δ
RWF/EUR	803	688	-14%	949	18%
ZAR/EUR	11.13	8.75	-21%	15.44	39%
USD/EUR	1.34	1.19	-11%	1.51	12%

Dollars (USD) to EUR. It is clear that the exchange rate of the RWF to EUR for the past five years is more volatile than the exchange rate of USD to EUR; but far less volatile than the exchange rate of ZAR to EUR. During the same period South Africa ranks as the 32nd country in the world for receiving foreign direct investment whereas Rwanda ranks as the 100th. The authors of this prospectus conclude that the foreign exchange risk to investing in Rwanda is less than foreign exchange risk for investing in South Africa. Thus, the risk should be monitored but shouldn't be an upfront deterrent to investment.

Rwanda, as noted above, is the highest ranked country on the African continent for doing business by the World Bank (The World Bank, 2014). While 20 years ago, Rwanda suffered a tragic civil war culminating in the genocide of hundreds of thousands, for the past 20 years, the country has been stable, the economy has been growing and the policies for Foreign Direct Investment have been a model for welcoming investors. Foreign investors' rights and privileges are at par with domestic

investors; there is a strong adherence to rule of law; and incentives for foreign investors are generous.

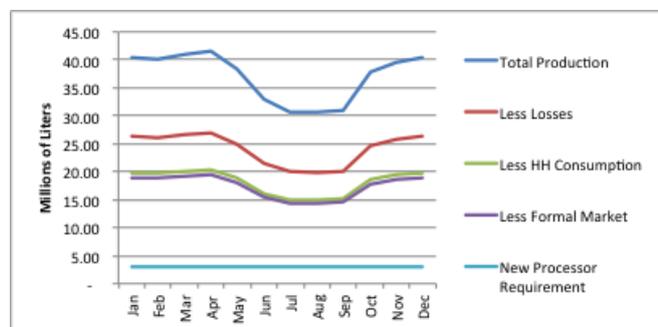
Regional Competition

Other countries in the region have a lower cost of production of milk. This is a function of access to pasture whereby producers who need not pay for animal feed have lower overall cost of production. Notably, milk is produced at a lower cost in northern Kenya and in western Uganda versus milk produced in Rwanda. This reality shapes the possible market for a dairy operating in Rwanda. This investment prospectus purposely avoids recommendations for: (i) selling dairy products to Kenya or Uganda or (ii) producing cheese or UHT milk as both are longer shelf life products. It is unlikely that Rwanda can be competitive in the medium term against the Kenyans and Ugandans for long life products such as these given the underlying higher costs to produce milk.

Rwanda, however, has and will maintain for the foreseeable future an advantage in marketing fresh and perishable products including pasteurized milk, fermented milk and yoghurt in its domestic market and to eastern DRC. If Uganda or Kenya wishes to market these products, they must be transported through Uganda and Rwanda to be sold. The transport is slow and must be refrigerated. Thus, the costs of selling these perishable products from Kenya and Uganda will be prohibitive. Thus, regional competition in the domestic and eastern DRC should not be a concern for the foreseeable future.

Supply of Milk

The supply of milk available to a dairy in Rwanda could be constrained by informal sales and/or purchases by regional buyers. The Ugandan milk industry, for example currently faces a shortage of milk for processing⁶. However, milk supply is vastly greater than the needs of all processors, including this proposed investment. This will be the case for the foreseeable future. Furthermore, costs of processing in Uganda, at a greater distance than processing domestically, will certainly be no cheaper. Thus, if producers sell their milk in Uganda, it is likely to only be the quantities that they can't first sell in Rwanda.



Demand from DRC

The demand for dairy products in DRC is based on a combination of a cash-based relief economy (aid workers, NGOs, UN, etc.), informal mineral trade, and a domestic dairy industry that has been upset by civil war. This situation could change and this export market for a Rwanda based dairy may disappear. This risk is real. However, this market will not change for the foreseeable future; and a commercial dairy based in Rwanda has the near term opportunity to establish a reliable supply chain and strong brand allegiance in the region that will be difficult to displace once it is operating.

⁶ Based on communication from the Agribusiness Initiative Trust in Uganda during June, 2014.

Purchasing Power of Rwandan Consumers

Rwanda is a low income country and consumers may simply not have the purchasing power to drive a market for a large dairy. Rwanda's per capita GDP has been growing at over 8% annually for the past five years and is likely to continue this performance for the foreseeable

Product	Analysis Price	Retail 2014
Bulk Milk-retail	\$ 0.60	\$ 0.60
Milk 330ml carton-wholesale	\$ 0.50	\$ 0.90
Milk 1 L carton-wholesale	\$ 1.20	\$ 1.60
Fermented Milk 1 L carton-wholesale	\$ 1.20	\$ 1.60
Fermented Milk 20 L jerrycan-wholesale	\$ 12.00	\$ 20.00
Yoghurt 200ml cup-wholesale	\$ 0.40	\$ 0.60
Yoghurt 1 liter cup-wholesale	\$ 1.75	\$ 2.25

future. As noted elsewhere, the investment is targeting taking over 20% of the existing informal cash market for fresh milk, fermented milk and yoghurt with a superior, pasteurized product. The table above demonstrates the pricing model used for this prospectus versus the existing market prices for the same products. Based on cold chain management and efficiency, the new dairy can be price competitive with existing, inferior informal market products.

Realization of Projections

This document is based on projected cash flows using current costs inflated between 20% and 33% to account for unforeseen expenses in start up and then growing at a rate of 4% per annum for investments and operations, except for the cost of raw milk, which is projected to grow at 10% to come into sync with regional prices within four years of startup. Based on these assumptions, Earnings Before Interest, Taxes and Amortization is expected to rise to a level of 43% after four years. This projection may seem incredibly optimistic to investors accustomed to highly competitive, developed markets. The Rwanda and Eastern DRC markets are neither competitive nor developed, though consumer demand for quality dairy products is growing and middle class income is also growing. In fairness to the investor, one must accept that there is a risk that other investors could potentially engage this market and compete away some of these expected high margins.

Further Details

Further details are annexed to this prospectus. Also, in the preparation of this prospectus two preliminary research reports were prepared by the same authors:

1. Deep Dive Regional Demand Study—covering: milk supply throughout Rwanda on a regional and seasonal basis; regional demand for dairy products in Burundi, DRC and Tanzania; and, national demand for dairy products in Rwanda including consumer preferences.
2. Deep Dive Investment Scenarios—covering: regulations affecting investors; availability of equipment and supplies; a deeper analysis of the DRC market; and several proforma investment scenarios.

These two documents can be provided on request by Rwanda Development Board.

Relationship Management

Rwanda Development Board is responsible for facilitating domestic and foreign investment in Rwanda. The Board supervised the preparation of this document; facilitates investor registration; is capable of brokering incentives to investor on behalf of Government of Rwanda; and is responsible for investor aftercare. For further information, please contact the Rwanda Development Board:

Address: Boulevard de l'Umuganda, Gishushu, Nyarutarama Road.

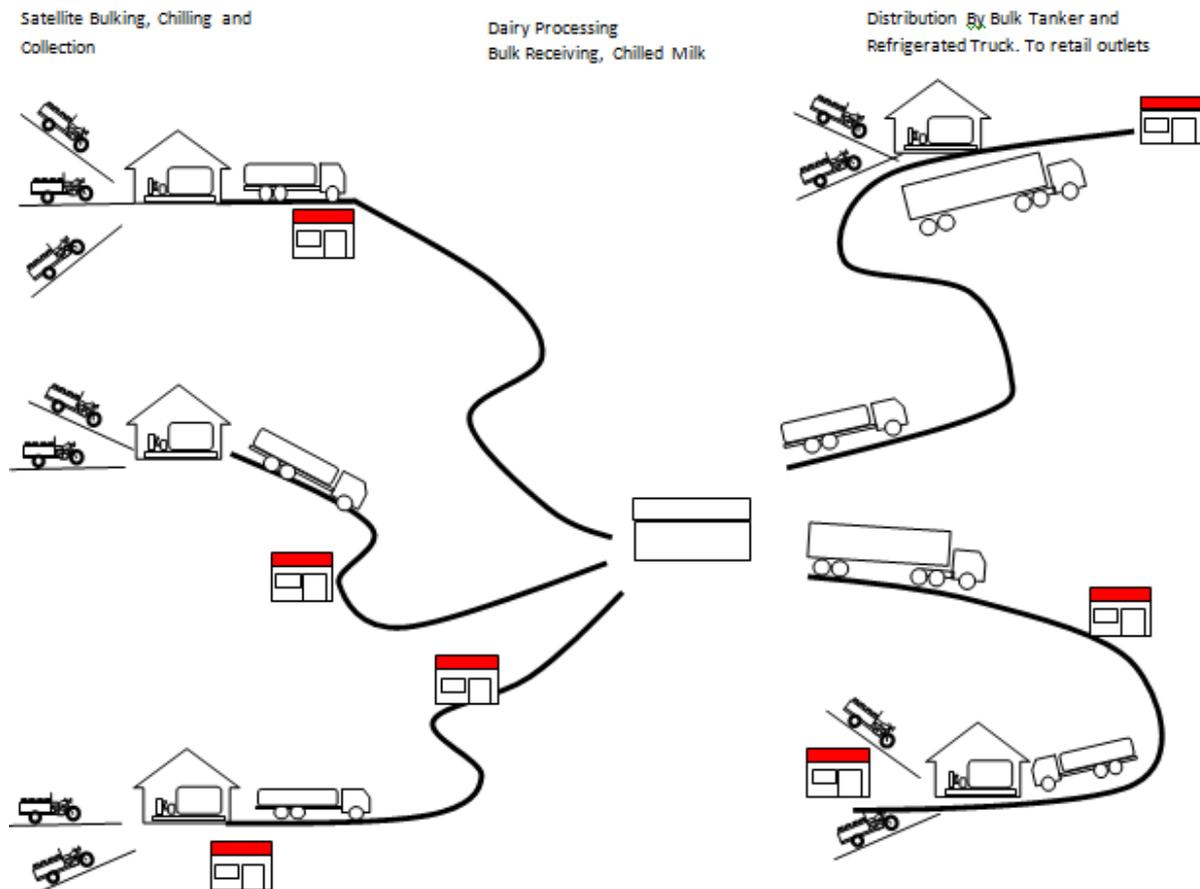
Attention: Mr. Eusebe Muhikira:

P.O. Box 6239 Kigali, Rwanda

Telephone: +250.788.513.764

Email: info@rdb.rw or eusebe.muhikira@rdb.rw

Annex1—Detailed Description of the Business Process:



Raw Milk Collection

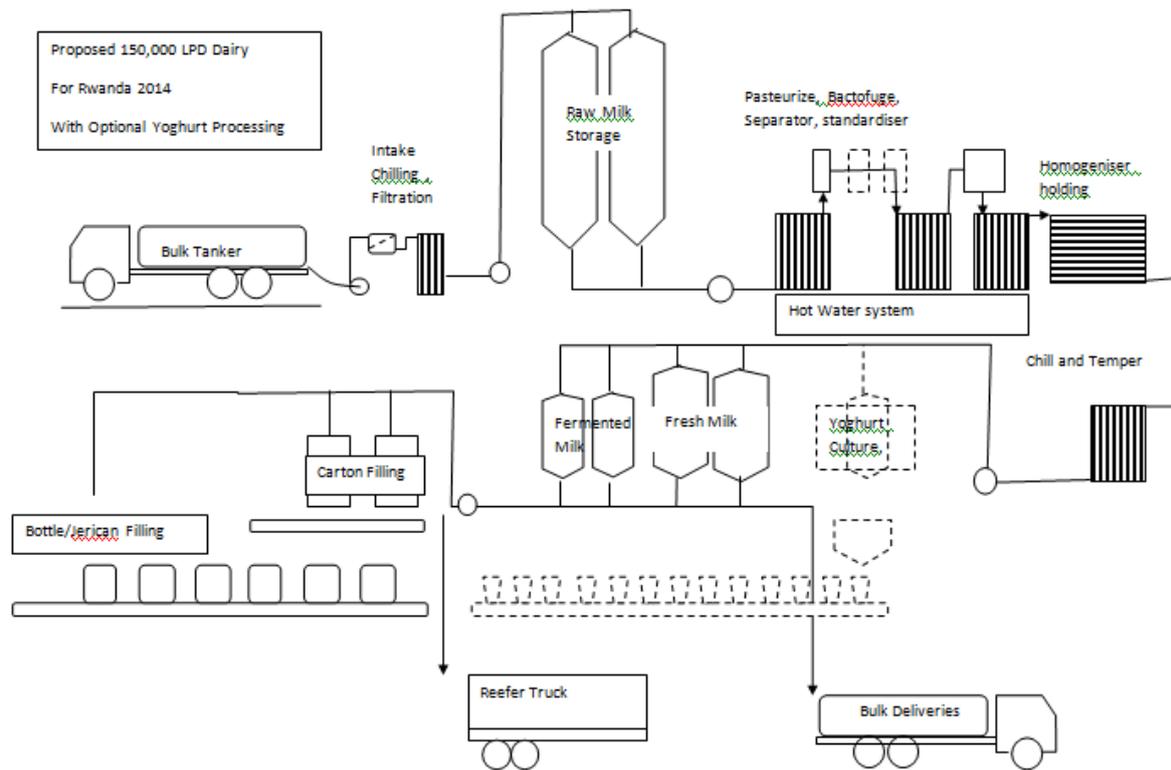
- High quality raw milk is purchased from the producer and delivered to the satellite bulking location using three-wheel motorcycles to the bulking facility within 90 minutes after milking to limit spoilage.
- This milk is subjected to quality tests before acceptance to ensure that the milk will not lower the quality of the existing stock and is fit for use.
- The milk is received and rapidly cooled via a plate heat exchanger fitted with refrigeration and the cooled milk is collected into a refrigerated bulk tank and maintained at 4°C.

Transport to and Reception at Processor

- The chilled raw milk is collected from the satellite bulking location using either two-wheel or six-wheel drive insulated tanker trucks depending on the local infrastructure.
- The milk is delivered to the processing facility.
- This milk is subjected to quality tests before acceptance to ensure that the milk will not lower the quality of the existing stock and is fit for use.
- The milk is received and rapidly re-cooled via a plate heat exchanger fitted with refrigeration and the cooled milk is collected into a refrigerated bulk tank and maintained at 4°C.

Batch Processing Method

- Each batch of chilled raw milk is passed through a pasteurizer at 90°C, bacto-fugated and homogenized then reduced to an outlet temperature of 4°C.



FLOW DIAGRAM OF PROPOSED DAIRY, RWANDA

The Cold Packaging Process—pasteurized milk

- Using five filling machines, for physical plant redundancy, the milk is into into two sizes of cardboard, preprinted containers and heat sealed shut.
- Immediately after filling, the containers are moved to a 20 foot container with high capacity refrigeration.
- The container is then maintained at 4°C.
- Alternatively, the milk is filled in insulated container trucks for immediate delivery to wholesalers and retailers.

Processing Method—yoghurt

- The method described is that for the class of yoghurts known as “stirred yoghurt”.
- Each batch of chilled raw milk is passed through a plate heat exchanger where it is “thermised” at 65°C for 15 seconds in a short holding tube, bactofugated and homogenized then reduced to an outlet temperature of 4°C. This preproduction step most importantly allows for the removal of a significant amount of undesirable bacteria from the raw milk by a bactofuge separator.
- The cold preprocessed milk is then placed in a blending tank and stabilizer mixed into the milk via a special blending machine. The blended product is left in the blending tank to hydrate for 45 minutes whilst being maintained at 4-5°C.
- The hydrated mix is then run through the same plate heat exchanger, reconfigured to run at a higher temperature, where it is homogenized then heated to 95°C and held at this temperature in a long holding tube for 7-8 minutes.
- The heated milk exits the plate heat exchanger at 40°C and is placed into two incubation tanks which is temperature controlled to maintain 40°C during the incubation phase.

- Appropriate bacterial cultures are added and combined into the mix using the incubation tanks' agitator.
- The Incubation tank agitator is then switched off and the yoghurt mix is allowed to incubate for 4-6 hours until the correct acidity has been reached, all the while being maintained at 40°C.
- When the desired acidity has been reached, the incubated product is pumped from the incubation tank to four holding tanks via a plate heat exchanger and positive displacement pump at a temperature of 15-22°C.
- Sweeteners, preservatives and flavors are added into the individual holding tanks and gently blended in with an agitator.

Packaging Process—yoghurt

- Using two filling machines, for physical plant redundancy, the yoghurt is packed into two sizes of polystyrene⁷, preprinted cups and closed with a heat sealed foil lid.
- Immediately after filling, the cups are moved to a 20 foot container with high capacity refrigeration, where the cups are cooled to a temperature of 4°C where secondary setting of the yoghurt takes place in the cup.
- The container is then maintained at 4°C.

Processing Method—fermented milk

- Each batch of chilled raw milk is passed through a plate heat exchanger where it is heated to 90°C and is held at this temperature in a holding tube for 7-8 minutes. During the heating process of the milk, the milk is passed through a homogenizer when it reaches 65-75°C.
- The heated milk exits the plate heat exchanger at 24°C and is received into an inoculation tank.
- Appropriate bacterial cultures are added and combined with the milk using an agitator while maintaining temperature at 24°C.

Packaging Process—fermented milk

- Using a filling machine the inoculated milk is packed into its cardboard, preprinted cartons at 24°C.
- Immediately after filling, the cartons are moved to a container for incubation maintained at 24°C and stacked in crates to enable air circulation and maintain constant temperature for 10-14 hours until the optimal acidity is detected.
- Once the acidity is optimal, the product is rapidly cooled in the same container, without having been moved, using high capacity refrigeration, to a temperature of 4°C to halt acid development. The container is then maintained at 4°C

Delivery to Markets

- Using conventional over the road tractor trailer trucks, the refrigerated containers of packaged milk, yoghurt and fermented milk are coupled with a truck.
- Other insulated tank trucks are filled with fresh pasteurized milk.
- The product is delivered in optimal condition to wholesalers and retail locations.

⁷ Certain plastics, polythene particularly, are prohibited for use in Rwanda according to law No. 57/2008. Polystyrene is a conventional material for yoghurt cups and is not prohibited by this law.

Easter DRC Market

- Refrigerated container trucks carrying fermented milk in jerrycans will wholesale the jerrycans directly to traders selling the product across the border.

Retail Markets

- Insulated tank trucks will deliver fresh pasteurized milk to 30 retail locations (15 kiosks and 15 satellite bulking locations);
- The milk will be received into 2,500 liter refrigerated tanks and will be retailed directly to the public using either the buyer's own container or containers for sale at cost at the retail location.

Labeling

- Potential investors should note that labeling regulation in Rwanda dictates English as the proper language for retail labels.

Annex 2—Detailed Investment Costs and Revenues

The projected capital investment is illustrated in the table below. The following paragraphs explain reasoning behind the figures presented. All equipment listed was priced by the team by requesting proforma invoices for items delivered to Kigali from reputable suppliers. These invoices can be provided for review upon request.

Certain capital equipment will not be available in Rwanda and will require importation and installation using international suppliers. Such equipment has a delivered cost scaled up by a factor of 20%. Cost of equipment available locally is not scaled up.

The reader should note that almost all of this equipment (apart from plumbing and electrical supplies) can be procured using finance or operating leasing through a bank or vendor. In such cases, the investment cost will be only the value of the down payment (normally 20%) and the cost will be carried forward for the term of the lease. This can decrease the initial investment, increase the return on investment and shorten the breakeven period.

Factory		Investment		
Quantity	Description	Unit Cost	Cost	Cost Delivered
3	Factory-land three hectares	80,000	240,000	240,000
1	Factory-building 2500 square meters, landscaping and paving	150,000	150,000	150,000
1	Factory milk reception module 20,000 liters/hour	43,600	43,600	52,320
1	250,000 liter clean water storage	50,000	50,000	60,000
2	Factory raw milk silos 75,000 liters each	76,488	152,976	183,571
1	Factory 15,000 liters/hour pasteurizer	130,000	130,000	156,000
1	Factory separator 15,000 liters/hour (optional)	180,400	180,400	216,480
1	Factory standardizer 15,000 liters/hour (optional)	104,400	104,400	125,280
1	Factory bactofuge 15,000 liters/hour	249,800	249,800	299,760
1	Factory homogenizer 15,000 liters/hour	124,300	124,300	149,160
1	Factory refrigeration plant	220,000	220,000	264,000
2	Factory diesel boilers	75,000	150,000	180,000
1	Factory air compressor/air dryer	35,000	35,000	42,000
2	Factory fresh milk holding tank 50,000 liters each	63,220	126,439	151,727
3	Mixing/Innoculation Tanks 30,000 liters each	66,146	198,439	238,127
2	Factory fresh milk carton filling machines 330 ml 9000/hour	175,000	350,000	420,000
1	Factory fresh milk carton filling machines 1 liter 4500/hour	175,000	175,000	210,000
2	Factory fermented milk jerry can filling machines 20 liter 150/hour	40,000	80,000	96,000
4	Automatic Yoghurt Cup Filler 1800 cups/hour	60,500	242,000	290,400
1	Factory down stream equipment from fillers	100,000	100,000	120,000
1	Factory cleaning in place unit	269,100	269,100	322,920
1	Factory laboratory	50,000	50,000	60,000
1	Factory electrical works	200,000	200,000	240,000
1	Factory stand by generator 715 KVA	140,000	140,000	168,000
1	Factory plumbing works	200,000	200,000	240,000
1	Waste Treatment Plant	500,000	500,000	500,000
Total				5,175,744

Retail Kiosks		Investment		
Quantity	Description	Unit Cost	Cost	Cost Delivered
15	Bulk Milk Cooler (2500l)	14,000	210,000	210,000
15	Refrigerator	1,100	16,500	16,500
15	Set up and upgrade	3,500	52,500	52,500
15	Shelves	500	7,500	7,500
15	Hot water installation	500	7,500	9,000
15	Branding	3,000	45,000	45,000
Total				340,500

Bulking Stations		Investment			
Quantity per	Description	Unit Cost	Cost	Cost Delivered	
15	5	Satellite Bulking Locations-land 600 square meters--commission 1	4,800	24,000	24,000
15	5	Satellite Bulking Locations-land 600 square meters--commission 2	4,800	24,000	24,000
15	5	Satellite Bulking Locations-land 600 square meters--commission 3	4,800	24,000	24,000
15	5	Satellite Bulking Locations-building 200 square meters--commission 1	30,000	150,000	150,000
15	5	Satellite Bulking Locations-building 200 square meters--commission 2	30,000	150,000	150,000
15	5	Satellite Bulking Locations-building 200 square meters--commission 3	30,000	150,000	150,000
45	15	Satellite Bulking 3 wheelers (500 liter carrying 3 per station)--commission 1	3,700	55,500	55,500
45	15	Satellite Bulking 3 wheelers (500 liter carrying 3 per station)--commission 2	3,700	55,500	55,500
45	15	Satellite Bulking 3 wheelers (500 liter carrying 3 per station)--commission 3	3,700	55,500	55,500
15	5	Satellite Bulking plate heat exchanger, refrigeration, cooling tank, ice bank--commsion 1	79,100	395,500	474,600
15	5	Satellite Bulking plate heat exchanger, refrigeration, cooling tank, ice bank--commsion 2	79,100	395,500	474,600
15	5	Satellite Bulking plate heat exchanger, refrigeration, cooling tank, ice bank--commsion 3	79,100	395,500	474,600
15	5	Satellite Bulking Insulated Milk Tank 12,000 liters--commission 1	23,000	115,000	138,000
15	5	Satellite Bulking Insulated Milk Tank 12,000 liters--commission 2	23,000	115,000	138,000
15	5	Satellite Bulking Insulated Milk Tank 12,000 liters--commission 3	23,000	115,000	138,000
15	5	Satellite Bulking stand by generator 30 KVA--commission 1	12,000	60,000	60,000
15	5	Satellite Bulking stand by generator 30 KVA--commission 2	12,000	60,000	60,000
15	5	Satellite Bulking stand by generator 30 KVA--commission 3	12,000	60,000	60,000
1500	500	Satellite Bulking Milk Cans--commission 1	60	30,000	30,000
1500	500	Satellite Bulking Milk Cans--commission 2	60	30,000	30,000
1500	500	Satellite Bulking Milk Cans--commission 3	60	30,000	30,000
15	5	Satellite Bulking can washing facilities--commission 1	5,000	25,000	25,000
15	5	Satellite Bulking can washing facilities--commission 2	5,000	25,000	25,000
15	5	Satellite Bulking can washing facilities--commission 3	5,000	25,000	25,000
15	5	Bulk Milk Cooler (2500l) for retail--commission 1	14,000	70,000	70,000
15	5	Bulk Milk Cooler (2500l) for retail--commission 2	14,000	70,000	70,000
15	5	Bulk Milk Cooler (2500l) for retail--commission 3	14,000	70,000	70,000
15	5	Refrigerator for retail--commission 1	1,100	5,500	5,500
15	5	Refrigerator for retail--commission 2	1,100	5,500	5,500
15	5	Refrigerator for retail--commission 3	1,100	5,500	5,500
15	5	Shelves for retail--commission 1	1,000	5,000	5,000
15	5	Shelves for retail--commission 2	1,000	5,000	5,000
15	5	Shelves for retail--commission 3	1,000	5,000	5,000
15	5	Branding--commission 1	3,000	15,000	15,000
15	5	Branding--commission 2	3,000	15,000	15,000
15	5	Branding--commission 3	3,000	15,000	15,000
2	1	10,000 liter 6X6 vehicles fitted with insulated tanks--commission 1	160,000	160,000	160,000
2	1	10,000 liter 6X6 vehicles fitted with insulated tanks--commission 2	160,000	160,000	160,000
6	3	10,000 liter 6X2 vehicles fitted with insulated tanks--commission 1	140,000	420,000	420,000
6	3	10,000 liter 6X2 vehicles fitted with insulated tanks--commission 2	140,000	420,000	420,000
4	2	Over the road tractors--commission 1	85,000	170,000	170,000
4	2	Over the road tractors--commission 2	85,000	170,000	170,000
8	4	Refrigerated semi trailers--commission 1	20,000	80,000	80,000
8	4	Refrigerated semi trailers--commission 2	20,000	80,000	80,000
Total				4,737,800	

Operating Costs

The projected operating costs are presented in the table below.

Item	Cost/Unit	Factory		Bulking Stations		Retail Locations		Total
		Units/Month	Cost/Month	Units/Month	Cost/Month	Units/Month	Cost/Month	Cost/Month
Raw Milk	0.30	2,437,500	\$ 731,250	-	\$ -	-	\$ -	\$ 731,250
Packaging-1l	0.26	375,000	\$ 97,500	-	\$ -	-	\$ -	\$ 97,500
Packaging-330ml	0.20	1,125,000	\$ 225,000	-	\$ -	-	\$ -	\$ 225,000
GM	15,000	1	\$ 15,000	-	\$ -	-	\$ -	\$ 15,000
Asst GM	5,500	1	\$ 5,500	-	\$ -	-	\$ -	\$ 5,500
Marketing Manager	12,000	1	\$ 12,000	-	\$ -	-	\$ -	\$ 12,000
Financial Controller	4,000	1	\$ 4,000	-	\$ -	-	\$ -	\$ 4,000
Accountants	2,500	2	\$ 5,000	-	\$ -	-	\$ -	\$ 5,000
Office Manager	2,500	1	\$ 2,500	-	\$ -	-	\$ -	\$ 2,500
Technical Manager	12,000	1	\$ 12,000	-	\$ -	-	\$ -	\$ 12,000
Technicians	2,500	10	\$ 25,000	30	\$ 75,000	-	\$ -	\$ 100,000
Specialist Consulting	20,000	1	\$ 20,000	-	\$ -	-	\$ -	\$ 20,000
Bikers	400	-	\$ -	65	\$ 26,000	-	\$ -	\$ 26,000
Drivers	500	3	\$ 1,500	15	\$ 7,500	-	\$ -	\$ 9,000
Retailers	400	-	\$ -	-	\$ -	60	\$ 24,000	\$ 24,000
Security	400	4	\$ 1,600	30	\$ 12,000	15	\$ 6,000	\$ 19,600
Bike Fuel	250	-	\$ -	50	\$ 12,500	-	\$ -	\$ 12,500
Truck Fuel	3,000	-	\$ -	17	\$ 51,000	-	\$ -	\$ 51,000
Boiler Fuel	1.1	25,000	\$ 27,500	-	\$ -	-	\$ -	\$ 27,500
Electricity								
Satellites	2,000	-	\$ -	15	\$ 30,000	-	\$ -	\$ 30,000
Plant	10,000	1	\$ 10,000	-	\$ -	-	\$ -	\$ 10,000
Retail	200	-	\$ -	15	\$ 3,000	15	\$ 3,000	\$ 6,000
Water								
Satellites	1,500		\$ -	15	\$ 22,500	-	\$ -	\$ 22,500
Plant	10,000	1	\$ 10,000	-	\$ -	-	\$ -	\$ 10,000
Retail	20	-	\$ -	-	\$ -	15	\$ 300	\$ 300
Rent-retail locations	1,500	-	\$ -	-	\$ -	15	\$ 22,500	\$ 22,500
Marketing	20,000	1	\$ 20,000	-	\$ -	-	\$ -	\$ 20,000
Spare Parts	3%	-	\$ 12,939	-	\$ 11,845	-	\$ 851	\$ 25,635
Miscellaneous	10%		\$ 10,211	\$ -	\$ 2,095	\$ -	\$ 472	\$ 12,778
Total Monthly Costs			\$1,248,501		\$ 253,439		\$ 57,123	\$1,559,063

These costs are the expected costs for the entire investment running at full capacity. In the first 32 months these costs will be lower as the operation comes up to full scale. Obviously, the largest cost is raw material. The cost of raw milk is estimated at 25% higher than current costs per liter and is modeled to increase in cost at a rate of 10% annually year-on-year. Other costs are modeled to increase 4% annually year-on-year, in sync with the rate of international USD inflation.

Salaries for senior staff are based on international norms. Skilled and unskilled labor costs are based on local norms. Taxes and perquisites are included in these figures. As explanation for some staff positions, the Technical Manager oversees machinery and transport whereas the Technicians actually run the milk reception, processing and packaging operations.

Electricity and water costs are based on plants of similar size. Costs for vehicle fuel are flat estimates. Diesel cost for the boiler is based on the cost of diesel and the expected consumption.

Rent for retail spaces is required and is based on a high estimate based on interviews with kiosk owners. There is a figure of 5% of the value of all equipment to account for servicing. Finally, 15% miscellaneous monthly costs are also added to provision for worst-case cost overruns.

Depreciation

The estimated depreciation table is presented below. Accounting norms for years of depreciation are used to calculate depreciation in a straight-line method. The only exception to this is

motorcycles which are depreciated in two years given the harsh operating conditions. As noted in the Investment subsection much of this equipment could be leased. If this were the case, depreciation would be a considerably lower cost (though there would be a finance cost instead) as the lessor would claim the depreciation as a tax write off.

Factory		Depreciation			Commission Month
Quantity	Description	Schedule	Annual	Monthly	
3	Factory-land three hectares	25	9,600	800	-24
1	Factory-building 2500 square meters, landscaping and paving	25	6,000	500	-24
1	Factory milk reception module 20,000 liters/hour	10	2,093	174	-12
1	250,000 liter clean water storage	10	2,400	200	-12
2	Factory raw milk silos 75,000 liters each	10	7,343	612	-12
1	Factory 15,000 liters/hour pasteurizer	10	6,240	520	-12
1	Factory separator 15,000 liters/hour (optional)	10	8,659	722	-12
1	Factory standardizer 15,000 liters/hour (optional)	10	5,011	418	-12
1	Factory bactofuge 15,000 liters/hour	10	11,990	999	-12
1	Factory homogenizer 15,000 liters/hour	10	5,966	497	-12
1	Factory refrigeration plant	10	10,560	880	-12
2	Factory diesel boilers	10	7,200	600	-12
1	Factory air compressor/air dryer	10	1,680	140	-12
2	Factory fresh milk holding tank 50,000 liters each	10	6,069	506	-12
3	Mixing/Innoculation Tanks 30,000 liters each	10	9,525	794	-12
2	Factory fresh milk carton filling machines 330 ml 9000/hour	10	16,800	1,400	-12
1	Factory fresh milk carton filling machines 1 liter 4500/hour	10	8,400	700	-12
2	Factory fermented milk jerry can filling machines 20 liter 150/hour	10	3,840	320	-12
4	Automatic Yoghurt Cup Filler 1800 cups/hour	10	11,616	968	-12
1	Factory down stream equipment from fillers	10	4,800	400	-12
1	Factory cleaning in place unit	10	12,917	1,076	-12
1	Factory laboratory	10	2,400	200	-12
1	Factory electrical works	10	9,600	800	-24
1	Factory stand by generator 715 KVA	10	6,720	560	-12
1	Factory plumbing works	10	9,600	800	-12
1	Waste Treatment Plant	10	20,000	1,667	-12
Total			207,030	17,252	

Retail Kiosks		Depreciation			Commission Month
Quantity	Description	Schedule	Annual	Monthly	
15	Bulk Milk Cooler (2500l)				-3
15	Refrigerator	10	660	55	-3
15	Set up and upgrade	10	2,100	175	-3
15	Shelves	10	300	25	-3
15	Hot water installation	10	360	30	-3
15	Branding	10	1,800	150	-3
Total			5,220	435	

Bulkling Stations		Depreciation			Commission Month	
Quantity per	Description	Schedule	Annual	Monthly		
15	5	Satellite Bulking Locations-land 600 square meters--commission 1	25	960	80	-12
15	5	Satellite Bulking Locations-land 600 square meters--commission 2	25	960	80	13
15	5	Satellite Bulking Locations-land 600 square meters--commission 3	25	960	80	25
15	5	Satellite Bulking Locations-building 200 square meters--commission 1	25	6,000	500	-12
15	5	Satellite Bulking Locations-building 200 square meters--commission 2	25	6,000	500	13
15	5	Satellite Bulking Locations-building 200 square meters--commission 3	25	6,000	500	25
45	15	Satellite Bulking 3 wheelers (500 liter carrying 3 per station)--commission 1	5	2,220	185	-3
45	15	Satellite Bulking 3 wheelers (500 liter carrying 3 per station)--commission 2	5	2,220	185	13
45	15	Satellite Bulking 3 wheelers (500 liter carrying 3 per station)--commission 3	5	2,220	185	25
15	5	Satellite Bulking plate heat exchanger, refrigeration, cooling tank, ice bank--commission 1	10	18,984	1,582	-3
15	5	Satellite Bulking plate heat exchanger, refrigeration, cooling tank, ice bank--commission 2	10	18,984	1,582	13
15	5	Satellite Bulking plate heat exchanger, refrigeration, cooling tank, ice bank--commission 3	10	18,984	1,582	25
15	5	Satellite Bulking Insulated Milk Tank 12,000 liters--commission 1	10	5,520	460	-3
15	5	Satellite Bulking Insulated Milk Tank 12,000 liters--commission 2	10	5,520	460	13
15	5	Satellite Bulking Insulated Milk Tank 12,000 liters--commission 3	10	5,520	460	25
15	5	Satellite Bulking stand by generator 30 KVA--commission 1	10	2,400	200	-3
15	5	Satellite Bulking stand by generator 30 KVA--commission 2	10	2,400	200	13
15	5	Satellite Bulking stand by generator 30 KVA--commission 3	10	2,400	200	25
1500	500	Satellite Bulking Milk Cans--commission 1	10	1,200	100	-3
1500	500	Satellite Bulking Milk Cans--commission 2	10	1,200	100	13
1500	500	Satellite Bulking Milk Cans--commission 3	10	1,200	100	25
15	5	Satellite Bulking can washing facilities--commission 1	10	1,000	83	-3
15	5	Satellite Bulking can washing facilities--commission 2	10	1,000	83	13
15	5	Satellite Bulking can washing facilities--commission 3	10	1,000	83	25
15	5	Bulk Milk Cooler (2500l) for retail--commission 1	10	2,800	233	-3
15	5	Bulk Milk Cooler (2500l) for retail--commission 2	10	2,800	233	13
15	5	Bulk Milk Cooler (2500l) for retail--commission 3	10	2,800	233	25
15	5	Refrigerator for retail--commission 1	10	220	18	-3
15	5	Refrigerator for retail--commission 2	10	220	18	13
15	5	Refrigerator for retail--commission 3	10	220	18	25
15	5	Shelves for retail--commission 1	10	200	17	-3
15	5	Shelves for retail--commission 2	10	200	17	13
15	5	Shelves for retail--commission 3	10	200	17	25
15	5	Branding--commission 1	10	600	50	-3
15	5	Branding--commission 2	10	600	50	13
15	5	Branding--commission 3	10	600	50	25
2	1	10,000 liter 6X6 vehicles fitted with insulated tanks--commission 1	10	6,400	533	-3
2	1	10,000 liter 6X6 vehicles fitted with insulated tanks--commission 2	10	6,400	533	13
6	3	10,000 liter 6X2 vehicles fitted with insulated tanks--commission 1	10	16,800	1,400	-3
6	3	10,000 liter 6X2 vehicles fitted with insulated tanks--commission 2	10	16,800	1,400	13
4	2	Over the road tractors--commission 1	10	6,800	567	-3
4	2	Over the road tractors--commission 2	10	6,800	567	13
8	4	Refrigerated semi trailers--commission 1	10	3,200	267	-3
8	4	Refrigerated semi trailers--commission 2	10	3,200	267	13
Total				189,512	15,793	

Product Pricing

The model estimates the selling prices, whether wholesale or retail, based on product prices collected in Rwanda during the research for the investor's prospectus. The table demonstrates the projected price used in the model and the actual market prices observed.

Product	Analysis Price	Retail 2014
Bulk Milk-retail	\$ 0.45	\$ 0.60
Milk 330ml carton-wholesale	\$ 0.50	\$ 0.90
Milk 1 L carton-wholesale	\$ 1.20	\$ 1.60
Fermented Milk 1 L carton-wholesale	\$ 1.20	\$ 1.60
Fermented Milk 20 L jerrycan-wholesale	\$ 12.00	\$ 20.00
Yoghurt 200ml cup-wholesale	\$ 0.36	\$ 0.60
Yoghurt 1 liter cup-wholesale	\$ 1.65	\$ 2.25

Revenue

Revenue is simply the conservative expected sales volume of 90% capacity daily multiplied by expected prices over a 25 day working month. These revenues are the expected revenues for the entire investment running at. In the first 32 months these revenues will be lower as the operation comes up to full scale.

Product	Price/Liter	Units/Month	Rev/Month
Bulk Milk	0.45	1,875,000	\$ 843,750
330 ml Milk	1.50	375,000	\$ 562,500
1 L Milk	1.20	187,500	\$ 225,000
1 L Fermented Milk	1.20	187,500	\$ 225,000
20 L Fermented Milk	0.60	750,000	\$ 450,000
200ml Yoghurt	1.80	250,000	\$ 450,000
1 L Yoghurt	1.65	125,000	\$ 206,250
20 L Pack	2.50	37,500	\$ 93,750
Total		3,375,000	\$ 2,306,250

Annex 3—Detailed Projected Cash Flow

Month→	-24	-23	-22	-21	-20	-19
Investment						
Capital Investment-1	(630,000)					
Capital Investment-2						
Capital Investment-3						
Capital Investment-4						
Capital Investment-5						
Debt						
Bank Finance-1	409,500					
Bank Finance-2						
Bank Finance-3						
Bank Finance-4						
Bank Finance-5						
Owners Investment-1	(220,500)					
Owners Investment-2						
Owners Investment-3						
Owners Investment-4						
Owners Investment-5						
Operations						
Inventory	-	-	-	-	-	-
Salaries	(26,100)	(26,100)	(26,100)	(26,100)	(26,100)	(26,100)
Supplies	-	-	-	-	-	-
Transport	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)
Utilities	-	-	-	-	-	-
Rents	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
Depreciation	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)
Finance Costs						
Interest Paid-1	(5,460)	(5,400)	(5,339)	(5,278)	(5,215)	(5,152)
Interest Paid-2						
Interest Paid-3						
Interest Paid-4						
Interest Paid-5						
Overdraft for Working Capital						
Principal Repaid-1	(4,498)	(4,558)	(4,619)	(4,681)	(4,743)	(4,806)
Principal Repaid-2						
Principal Repaid-3						
Principal Repaid-4						
Principal Repaid-5						
Revenue						
Bulk Milk	-	-	-	-	-	-
1 Liter Milk Pack	-	-	-	-	-	-
330 ML Milk Pack	-	-	-	-	-	-
1 Liter Fermented	-	-	-	-	-	-
20 Liter Fermented	-	-	-	-	-	-
200 ML Yoghurt	-	-	-	-	-	-
1 Liter Yoghurt	-	-	-	-	-	-
Net Cash	(260,158)	(39,658)	(39,658)	(39,658)	(39,658)	(39,658)
Running Cash	(260,158)	(299,816)	(339,475)	(379,133)	(418,791)	(458,449)

Detailed Cash Flow—Continued

Month→	-18	-17	-16	-15	-14	-13
Investment						
Capital Investment-1						
Capital Investment-2						
Capital Investment-3						
Capital Investment-4						
Capital Investment-5						
Debt						
Bank Finance-1						
Bank Finance-2						
Bank Finance-3						
Bank Finance-4						
Bank Finance-5						
Owners Investment-1						
Owners Investment-2						
Owners Investment-3						
Owners Investment-4						
Owners Investment-5						
Operations						
Inventory	-	-	-	-	-	-
Salaries	(26,100)	(26,100)	(26,100)	(26,100)	(26,100)	(26,100)
Supplies	-	-	-	-	-	-
Transport	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)
Utilities	-	-	-	-	-	-
Rents	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
Depreciation	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)
Finance Costs						
Interest Paid-1	(5,088)	(5,023)	(4,957)	(4,891)	(4,823)	(4,754)
Interest Paid-2						
Interest Paid-3						
Interest Paid-4						
Interest Paid-5						
Overdraft for Working Capital						
Principal Repaid-1	(4,870)	(4,935)	(5,001)	(5,068)	(5,135)	(5,204)
Principal Repaid-2						
Principal Repaid-3						
Principal Repaid-4						
Principal Repaid-5						
Revenue						
Bulk Milk	-	-	-	-	-	-
1 Liter Milk Pack	-	-	-	-	-	-
330 ML Milk Pack	-	-	-	-	-	-
1 Liter Fermented	-	-	-	-	-	-
20 Liter Fermented	-	-	-	-	-	-
200 ML Yoghurt	-	-	-	-	-	-
1 Liter Yoghurt	-	-	-	-	-	-
Net Cash	(39,658)	(39,658)	(39,658)	(39,658)	(39,658)	(39,658)
Running Cash	(498,108)	(537,766)	(577,424)	(617,082)	(656,741)	(696,399)

Detailed Cash Flow—Continued

Month→	-12	-11	-10	-9	-8	-7
Investment						
Capital Investment-1						
Capital Investment-2	(4,719,744)					
Capital Investment-3						
Capital Investment-4						
Capital Investment-5						
Debt						
Bank Finance-1						
Bank Finance-2	3,138,630					
Bank Finance-3						
Bank Finance-4						
Bank Finance-5						
Owners Investment-1						
Owners Investment-2	(1,581,114)					
Owners Investment-3						
Owners Investment-4						
Owners Investment-5						
Operations						
Inventory	-	-	-	-	-	-
Salaries	(26,100)	(26,100)	(26,100)	(26,100)	(26,100)	(26,100)
Supplies	-	-	-	-	-	-
Transport	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)
Utilities	-	-	-	-	-	-
Rents	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
Depreciation	(17,832)	(17,832)	(17,832)	(17,832)	(17,832)	(17,832)
Finance Costs						
Interest Paid-1	(4,685)	(4,615)	(4,544)	(4,471)	(4,398)	(4,324)
Interest Paid-2	(41,848)	(41,389)	(40,923)	(40,451)	(39,973)	(39,488)
Interest Paid-3						
Interest Paid-4						
Interest Paid-5						
Overdraft for Working Capital						
Principal Repaid-1	(5,273)	(5,343)	(5,415)	(5,487)	(5,560)	(5,634)
Principal Repaid-2	(34,477)	(34,937)	(35,402)	(35,875)	(36,353)	(36,838)
Principal Repaid-3						
Principal Repaid-4						
Principal Repaid-5						
Revenue						
Bulk Milk	-	-	-	-	-	-
1 Liter Milk Pack	-	-	-	-	-	-
330 ML Milk Pack	-	-	-	-	-	-
1 Liter Fermented	-	-	-	-	-	-
20 Liter Fermented	-	-	-	-	-	-
200 ML Yoghurt	-	-	-	-	-	-
1 Liter Yoghurt	-	-	-	-	-	-
Net Cash	(1,712,830)	(131,716)	(131,716)	(131,716)	(131,716)	(131,716)
Running Cash	(2,409,229)	(2,540,946)	(2,672,662)	(2,804,378)	(2,936,094)	(3,067,810)

Detailed Cash Flow—Continued

Month→	-6	-5	-4	-3	-2	-1
Investment						
Capital Investment-1						
Capital Investment-2						
Capital Investment-3				(2,049,100)		
Capital Investment-4						
Capital Investment-5						
Debt						
Bank Finance-1						
Bank Finance-2						
Bank Finance-3				1,721,244		
Bank Finance-4						
Bank Finance-5						
Owners Investment-1						
Owners Investment-2						
Owners Investment-3				(327,856)		
Owners Investment-4						
Owners Investment-5						
Operations						
Inventory	-	-	-	-	-	-
Salaries	(26,100)	(26,100)	(26,100)	(38,100)	(38,100)	(248,600)
Supplies	-	-	-	-	-	-
Transport	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)
Utilities	-	-	-	-	-	(106,300)
Rents	-	-	-	(22,500)	(22,500)	(22,500)
Miscellaneous	-	-	-	-	-	-
Depreciation	(17,832)	(17,832)	(17,832)	(23,963)	(23,963)	(23,963)
Finance Costs						
Interest Paid-1	(4,249)	(4,173)	(4,096)	(4,017)	(3,938)	(3,858)
Interest Paid-2	(38,997)	(38,499)	(37,995)	(37,484)	(36,966)	(36,441)
Interest Paid-3				(22,950)	(22,698)	(22,442)
Interest Paid-4						
Interest Paid-5						
Overdraft for Working Capital						
Principal Repaid-1	(5,709)	(5,785)	(5,863)	(5,941)	(6,020)	(6,100)
Principal Repaid-2	(37,329)	(37,826)	(38,331)	(38,842)	(39,360)	(39,885)
Principal Repaid-3				(18,907)	(19,159)	(19,415)
Principal Repaid-4						
Principal Repaid-5						
Revenue						
Bulk Milk	-	-	-	-	-	-
1 Liter Milk Pack	-	-	-	-	-	-
330 ML Milk Pack	-	-	-	-	-	-
1 Liter Fermented	-	-	-	-	-	-
20 Liter Fermented	-	-	-	-	-	-
200 ML Yoghurt	-	-	-	-	-	-
1 Liter Yoghurt	-	-	-	-	-	-
Net Cash	(131,716)	(131,716)	(131,716)	(542,060)	(214,204)	(531,004)
Running Cash	(3,199,526)	(3,331,242)	(3,462,958)	(4,005,018)	(4,219,222)	(4,750,226)

Detailed Cash Flow—Continued

Month→	1	2	3	4	5	6
Investment						
Capital Investment-1						
Capital Investment-2						
Capital Investment-3						
Capital Investment-4						
Capital Investment-5						
Debt						
Bank Finance-1						
Bank Finance-2						
Bank Finance-3						
Bank Finance-4						
Bank Finance-5						
Owners Investment-1						
Owners Investment-2						
Owners Investment-3						
Owners Investment-4						
Owners Investment-5						
Operations						
Inventory	-	-	(99,132)	(99,958)	(100,791)	(165,150)
Salaries	(248,600)	(249,429)	(250,260)	(251,094)	(251,931)	(252,771)
Supplies	(342,500)	(343,642)	(344,787)	(345,936)	(347,090)	(348,247)
Transport	(63,500)	(63,712)	(63,924)	(64,137)	(64,351)	(64,565)
Utilities	(106,300)	(106,654)	(107,010)	(107,367)	(107,724)	(108,084)
Rents	(22,500)	(22,575)	(22,650)	(22,726)	(22,802)	(22,878)
Miscellaneous	(38,413)	(38,541)	(38,670)	(38,798)	(38,928)	(39,057)
Depreciation	(23,963)	(23,963)	(23,963)	(23,963)	(23,963)	(23,963)
Finance Costs						
Interest Paid-1	(3,777)	(3,694)	(3,611)	(3,526)	(3,440)	(3,353)
Interest Paid-2	(35,909)	(35,370)	(34,824)	(34,271)	(33,710)	(33,142)
Interest Paid-3	(22,183)	(21,921)	(21,655)	(21,386)	(21,113)	(20,836)
Interest Paid-4						
Interest Paid-5						
Overdraft for Working Capital	(12,327)	(12,368)	(7,942)	(7,981)	(8,020)	(5,262)
Principal Repaid-1	(6,182)	(6,264)	(6,348)	(6,432)	(6,518)	(6,605)
Principal Repaid-2	(40,416)	(40,955)	(41,501)	(42,055)	(42,615)	(43,184)
Principal Repaid-3	(19,674)	(19,936)	(20,202)	(20,471)	(20,744)	(21,021)
Principal Repaid-4						
Principal Repaid-5						
Revenue						
Bulk Milk	-	-	113,063	113,346	113,629	185,109
1 Liter Milk Pack	-	-	75,375	75,564	75,753	123,406
330 ML Milk Pack	-	-	30,150	30,226	30,301	49,362
1 Liter Fermented	-	-	30,150	30,226	30,301	49,362
20 Liter Fermented	-	-	60,300	60,451	60,602	98,725
200 ML Yoghurt	-	-	60,300	60,451	60,602	98,725
1 Liter Yoghurt	-	-	27,638	27,707	27,776	45,249
Net Cash	(986,244)	(989,024)	(689,501)	(692,131)	(694,775)	(508,179)
Running Cash	(5,736,469)	(6,725,494)	(7,414,995)	(8,107,126)	(8,801,901)	(9,310,079)

Detailed Cash Flow—Continued

Month→	7	8	9	10	11	12
Investment						
Capital Investment-1						
Capital Investment-2						
Capital Investment-3						
Capital Investment-4						
Capital Investment-5						
Debt						
Bank Finance-1						
Bank Finance-2						
Bank Finance-3						
Bank Finance-4						
Bank Finance-5						
Owners Investment-1						
Owners Investment-2						
Owners Investment-3						
Owners Investment-4						
Owners Investment-5						
Operations						
Inventory	(166,526)	(167,914)	(234,434)	(236,387)	(238,357)	(240,344)
Salaries	(253,614)	(254,459)	(255,307)	(256,158)	(257,012)	(257,869)
Supplies	(349,407)	(350,572)	(351,741)	(352,913)	(354,089)	(355,270)
Transport	(64,781)	(64,997)	(65,213)	(65,431)	(65,649)	(65,868)
Utilities	(108,444)	(108,805)	(109,168)	(109,532)	(109,897)	(110,263)
Rents	(22,954)	(23,030)	(23,107)	(23,184)	(23,261)	(23,339)
Miscellaneous	(39,188)	(39,318)	(39,449)	(39,581)	(39,713)	(39,845)
Depreciation	(23,963)	(23,963)	(23,963)	(23,963)	(23,963)	(23,963)
Finance Costs						
Interest Paid-1	(3,265)	(3,176)	(3,086)	(2,994)	(2,901)	(2,807)
Interest Paid-2	(32,566)	(31,983)	(31,391)	(30,792)	(30,185)	(29,570)
Interest Paid-3	(20,556)	(20,272)	(19,984)	(19,693)	(19,397)	(19,098)
Interest Paid-4						
Interest Paid-5						
Overdraft for Working Capital	(5,300)	(5,339)	(2,576)	(2,614)	(2,651)	(2,689)
Principal Repaid-1	(6,693)	(6,782)	(6,873)	(6,964)	(7,057)	(7,151)
Principal Repaid-2	(43,759)	(44,343)	(44,934)	(45,533)	(46,140)	(46,756)
Principal Repaid-3	(21,301)	(21,585)	(21,873)	(22,165)	(22,460)	(22,760)
Principal Repaid-4						
Principal Repaid-5						
Revenue						
Bulk Milk	185,572	186,036	258,232	258,878	259,525	260,174
1 Liter Milk Pack	123,715	124,024	172,155	172,585	173,017	173,449
330 ML Milk Pack	49,486	49,610	68,862	69,034	69,207	69,380
1 Liter Fermented	49,486	49,610	68,862	69,034	69,207	69,380
20 Liter Fermented	98,972	99,219	137,724	138,068	138,413	138,759
200 ML Yoghurt	98,972	99,219	137,724	138,068	138,413	138,759
1 Liter Yoghurt	45,362	45,475	63,123	63,281	63,439	63,598
Net Cash	(510,754)	(513,345)	(326,418)	(328,955)	(331,513)	(334,092)
Running Cash	(9,820,833)	(10,334,178)	(10,660,596)	(10,989,551)	(11,321,065)	(11,655,156)

Detailed Cash Flow—Continued

Month→	13	14	15	16	17	18
Investment						
Capital Investment-1						
Capital Investment-2						
Capital Investment-3						
Capital Investment-4		(1,882,600)				
Capital Investment-5						
Debt						
Bank Finance-1						
Bank Finance-2						
Bank Finance-3						
Bank Finance-4		1,882,600				
Bank Finance-5						
Owners Investment-1						
Owners Investment-2						
Owners Investment-3						
Owners Investment-4		-				
Owners Investment-5						
Operations						
Inventory	(242,346)	(244,366)	(268,305)	(306,429)	(359,088)	(412,603)
Salaries	(258,728)	(259,591)	(260,456)	(261,324)	(262,195)	(263,069)
Supplies	(356,454)	(357,642)	(358,834)	(360,030)	(361,231)	(362,435)
Transport	(66,087)	(66,307)	(66,528)	(66,750)	(66,973)	(67,196)
Utilities	(110,631)	(111,000)	(111,370)	(111,741)	(112,113)	(112,487)
Rents	(23,417)	(23,495)	(23,573)	(23,652)	(23,730)	(23,810)
Miscellaneous	(39,978)	(40,111)	(40,245)	(40,379)	(40,514)	(40,649)
Depreciation	(30,238)	(30,238)	(30,238)	(30,238)	(30,238)	(30,238)
Finance Costs						
Interest Paid-1	(2,712)	(2,615)	(2,517)	(2,418)	(2,317)	(2,216)
Interest Paid-2	(28,946)	(28,315)	(27,675)	(27,026)	(26,369)	(25,703)
Interest Paid-3	(18,794)	(18,487)	(18,175)	(17,859)	(17,539)	(17,215)
Interest Paid-4		(25,101)	(24,826)	(24,546)	(24,263)	(23,976)
Interest Paid-5						
Overdraft for Working Capital	(2,728)	(2,767)	(1,907)	(485)	-	-
Principal Repaid-1	(7,246)	(7,343)	(7,441)	(7,540)	(7,641)	(7,743)
Principal Repaid-2	(47,379)	(48,011)	(48,651)	(49,299)	(49,957)	(50,623)
Principal Repaid-3	(23,063)	(23,371)	(23,682)	(23,998)	(24,318)	(24,642)
Principal Repaid-4		(20,680)	(20,956)	(21,235)	(21,518)	(21,805)
Principal Repaid-5						
Revenue						
Bulk Milk	260,824	261,476	285,430	324,102	377,600	431,364
1 Liter Milk Pack	173,883	174,317	190,287	216,068	251,734	287,576
330 ML Milk Pack	69,553	69,727	76,115	86,427	100,693	115,031
1 Liter Fermented	69,553	69,727	76,115	86,427	100,693	115,031
20 Liter Fermented	139,106	139,454	152,229	172,854	201,387	230,061
200 ML Yoghurt	139,106	139,454	152,229	172,854	201,387	230,061
1 Liter Yoghurt	63,757	63,916	69,772	79,225	92,302	105,445
Net Cash	(342,966)	(391,367)	(333,201)	(236,994)	(104,207)	28,160
Running Cash	(11,998,123)	(12,389,490)	(12,722,691)	(12,959,685)	(13,063,892)	(13,035,731)

Detailed Cash Flow—Continued

Month→	19	20	21	22	23	24
Investment						
Capital Investment-1						
Capital Investment-2						
Capital Investment-3						
Capital Investment-4						
Capital Investment-5						
Debt						
Bank Finance-1						
Bank Finance-2						
Bank Finance-3						
Bank Finance-4						
Bank Finance-5						
Owners Investment-1						
Owners Investment-2						
Owners Investment-3						
Owners Investment-4						
Owners Investment-5						
Operations						
Inventory	(466,985)	(499,414)	(517,964)	(522,280)	(526,633)	(531,021)
Salaries	(263,946)	(264,826)	(265,709)	(266,594)	(267,483)	(268,375)
Supplies	(363,643)	(364,855)	(366,071)	(367,291)	(368,516)	(369,744)
Transport	(67,420)	(67,645)	(67,870)	(68,096)	(68,323)	(68,551)
Utilities	(112,862)	(113,238)	(113,616)	(113,994)	(114,374)	(114,756)
Rents	(23,889)	(23,969)	(24,048)	(24,129)	(24,209)	(24,290)
Miscellaneous	(40,784)	(40,920)	(41,057)	(41,193)	(41,331)	(41,469)
Depreciation	(30,238)	(30,238)	(30,238)	(30,238)	(30,238)	(30,238)
Finance Costs						
Interest Paid-1	(2,112)	(2,008)	(1,902)	(1,794)	(1,685)	(1,575)
Interest Paid-2	(25,028)	(24,344)	(23,650)	(22,948)	(22,236)	(21,515)
Interest Paid-3	(16,887)	(16,554)	(16,216)	(15,874)	(15,528)	(15,177)
Interest Paid-4	(23,685)	(23,391)	(23,092)	(22,790)	(22,483)	(22,173)
Interest Paid-5						
Overdraft for Working Capital	-	-	-	-	-	-
Principal Repaid-1	(7,846)	(7,950)	(8,056)	(8,164)	(8,273)	(8,383)
Principal Repaid-2	(51,298)	(51,982)	(52,675)	(53,377)	(54,089)	(54,810)
Principal Repaid-3	(24,971)	(25,304)	(25,641)	(25,983)	(26,329)	(26,680)
Principal Repaid-4	(22,096)	(22,390)	(22,689)	(22,991)	(23,298)	(23,609)
Principal Repaid-5						
Revenue						
Bulk Milk	485,395	516,100	532,173	533,503	534,837	536,174
1 Liter Milk Pack	323,597	344,067	354,782	355,669	356,558	357,449
330 ML Milk Pack	129,439	137,627	141,913	142,268	142,623	142,980
1 Liter Fermented	129,439	137,627	141,913	142,268	142,623	142,980
20 Liter Fermented	258,877	275,253	283,825	284,535	285,246	285,960
200 ML Yoghurt	258,877	275,253	283,825	284,535	285,246	285,960
1 Liter Yoghurt	118,652	126,158	130,087	130,412	130,738	131,065
Net Cash	160,587	233,057	268,023	265,450	262,843	260,201
Running Cash	(12,875,145)	(12,642,087)	(12,374,065)	(12,108,615)	(11,845,772)	(11,585,571)

Detailed Cash Flow—Continued

Month→	25	26	27	28	29	30
Investment						
Capital Investment-1						
Capital Investment-2						
Capital Investment-3						
Capital Investment-4						
Capital Investment-5		(1,052,600)				
Debt						
Bank Finance-1						
Bank Finance-2						
Bank Finance-3						
Bank Finance-4						
Bank Finance-5		1,052,600				
Owners Investment-1						
Owners Investment-2						
Owners Investment-3						
Owners Investment-4						
Owners Investment-5		-				
Operations						
Inventory	(535,447)	(539,909)	(568,604)	(612,988)	(673,448)	(734,873)
Salaries	(269,269)	(270,167)	(271,067)	(271,971)	(272,878)	(273,787)
Supplies	(370,976)	(372,213)	(373,454)	(374,699)	(375,948)	(377,201)
Transport	(68,780)	(69,009)	(69,239)	(69,470)	(69,701)	(69,934)
Utilities	(115,138)	(115,522)	(115,907)	(116,293)	(116,681)	(117,070)
Rents	(24,371)	(24,452)	(24,533)	(24,615)	(24,697)	(24,780)
Miscellaneous	(41,607)	(41,745)	(41,885)	(42,024)	(42,164)	(42,305)
Depreciation	(33,747)	(33,747)	(33,747)	(33,747)	(33,747)	(33,747)
Finance Costs						
Interest Paid-1	(1,463)	(1,350)	(1,235)	(1,119)	(1,001)	(882)
Interest Paid-2	(20,784)	(20,044)	(19,293)	(18,533)	(17,763)	(16,982)
Interest Paid-3	(14,821)	(14,461)	(14,095)	(13,725)	(13,350)	(12,970)
Interest Paid-4	(21,858)	(21,539)	(21,216)	(20,888)	(20,556)	(20,220)
Interest Paid-5		(14,035)	(13,880)	(13,724)	(13,566)	(13,406)
Overdraft for Working Capital	-	-	-	-	-	-
Principal Repaid-1	(8,495)	(8,608)	(8,723)	(8,839)	(8,957)	(9,076)
Principal Repaid-2	(55,541)	(56,281)	(57,032)	(57,792)	(58,563)	(59,344)
Principal Repaid-3	(27,036)	(27,397)	(27,762)	(28,132)	(28,507)	(28,887)
Principal Repaid-4	(23,923)	(24,242)	(24,566)	(24,893)	(25,225)	(25,561)
Principal Repaid-5		(11,563)	(11,717)	(11,873)	(12,031)	(12,192)
Revenue						
Bulk Milk	537,515	538,858	564,215	604,737	660,540	716,618
1 Liter Milk Pack	358,343	359,239	376,143	403,158	440,360	477,746
330 ML Milk Pack	143,337	143,696	150,457	161,263	176,144	191,098
1 Liter Fermented	143,337	143,696	150,457	161,263	176,144	191,098
20 Liter Fermented	286,674	287,391	300,914	322,527	352,288	382,196
200 ML Yoghurt	286,674	287,391	300,914	322,527	352,288	382,196
1 Liter Yoghurt	131,392	131,721	137,919	147,825	161,465	175,173
Net Cash	254,017	225,709	283,065	377,974	510,447	642,911
Running Cash	(11,331,554)	(11,105,845)	(10,822,780)	(10,444,806)	(9,934,359)	(9,291,448)

Detailed Cash Flow—Continued

Month→	31	32	33	34	35	36
Investment						
Capital Investment-1						
Capital Investment-2						
Capital Investment-3						
Capital Investment-4						
Capital Investment-5						
Debt						
Bank Finance-1						
Bank Finance-2						
Bank Finance-3						
Bank Finance-4						
Bank Finance-5						
Owners Investment-1						
Owners Investment-2						
Owners Investment-3						
Owners Investment-4						
Owners Investment-5						
Operations						
Inventory	(797,276)	(835,446)	(858,302)	(865,455)	(872,667)	(879,939)
Salaries	(274,700)	(275,615)	(276,534)	(277,456)	(278,381)	(279,309)
Supplies	(378,458)	(379,720)	(380,985)	(382,255)	(383,529)	(384,808)
Transport	(70,167)	(70,401)	(70,635)	(70,871)	(71,107)	(71,344)
Utilities	(117,460)	(117,852)	(118,245)	(118,639)	(119,034)	(119,431)
Rents	(24,862)	(24,945)	(25,028)	(25,112)	(25,195)	(25,279)
Miscellaneous	(42,446)	(42,587)	(42,729)	(42,872)	(43,015)	(43,158)
Depreciation	(33,747)	(33,747)	(33,747)	(33,747)	(33,747)	(33,747)
Finance Costs						
Interest Paid-1	(761)	(638)	(514)	(388)	(260)	(131)
Interest Paid-2	(16,190)	(15,389)	(14,576)	(13,753)	(12,919)	(12,073)
Interest Paid-3	(12,585)	(12,195)	(11,799)	(11,398)	(10,992)	(10,581)
Interest Paid-4	(19,879)	(19,534)	(19,184)	(18,829)	(18,470)	(18,105)
Interest Paid-5	(13,243)	(13,078)	(12,911)	(12,742)	(12,571)	(12,397)
Overdraft for Working Capital	-	-	-	-	-	-
Principal Repaid-1	(9,197)	(9,320)	(9,444)	(9,570)	(9,698)	(9,827)
Principal Repaid-2	(60,135)	(60,937)	(61,749)	(62,573)	(63,407)	(64,252)
Principal Repaid-3	(29,272)	(29,663)	(30,058)	(30,459)	(30,865)	(31,277)
Principal Repaid-4	(25,902)	(26,248)	(26,598)	(26,952)	(27,312)	(27,676)
Principal Repaid-5	(12,354)	(12,519)	(12,686)	(12,855)	(13,026)	(13,200)
Revenue						
Bulk Milk	772,973	805,294	822,539	824,595	826,657	828,723
1 Liter Milk Pack	515,315	536,862	548,359	549,730	551,105	552,482
330 ML Milk Pack	206,126	214,745	219,344	219,892	220,442	220,993
1 Liter Fermented	206,126	214,745	219,344	219,892	220,442	220,993
20 Liter Fermented	412,252	429,490	438,687	439,784	440,884	441,986
200 ML Yoghurt	412,252	429,490	438,687	439,784	440,884	441,986
1 Liter Yoghurt	188,949	196,850	201,065	201,568	202,072	202,577
Net Cash	775,358	847,643	882,300	879,321	876,289	873,206
Running Cash	(8,516,089)	(7,668,446)	(6,786,146)	(5,906,825)	(5,030,535)	(4,157,330)

Detailed Cash Flow—Continued

Month→	37	38	39	40	41	42
Investment						
Capital Investment-1						
Capital Investment-2						
Capital Investment-3						
Capital Investment-4						
Capital Investment-5						
Debt						
Bank Finance-1						
Bank Finance-2						
Bank Finance-3						
Bank Finance-4						
Bank Finance-5						
Owners Investment-1						
Owners Investment-2						
Owners Investment-3						
Owners Investment-4						
Owners Investment-5						
Operations						
Inventory	(887,272)	(894,666)	(902,122)	(909,639)	(917,220)	(924,863)
Salaries	(280,240)	(281,174)	(282,111)	(283,052)	(283,995)	(284,942)
Supplies	(386,091)	(387,378)	(388,669)	(389,964)	(391,264)	(392,569)
Transport	(71,582)	(71,820)	(72,060)	(72,300)	(72,541)	(72,783)
Utilities	(119,829)	(120,228)	(120,629)	(121,031)	(121,435)	(121,840)
Rents	(25,364)	(25,448)	(25,533)	(25,618)	(25,703)	(25,789)
Miscellaneous	(43,302)	(43,446)	(43,591)	(43,736)	(43,882)	(44,028)
Depreciation	(33,747)	(33,747)	(33,747)	(33,747)	(33,747)	(33,747)
Finance Costs						
Interest Paid-1						
Interest Paid-2	(11,216)	(10,348)	(9,469)	(8,577)	(7,674)	(6,758)
Interest Paid-3	(10,164)	(9,741)	(9,313)	(8,879)	(8,439)	(7,994)
Interest Paid-4	(17,736)	(17,363)	(16,984)	(16,600)	(16,211)	(15,816)
Interest Paid-5	(12,221)	(12,043)	(11,862)	(11,679)	(11,493)	(11,305)
Overdraft for Working Capital	-	-	-	-	-	-
Principal Repaid-1						
Principal Repaid-2	(65,109)	(65,977)	(66,857)	(67,748)	(68,652)	(69,567)
Principal Repaid-3	(31,694)	(32,116)	(32,544)	(32,978)	(33,418)	(33,864)
Principal Repaid-4	(28,045)	(28,419)	(28,798)	(29,182)	(29,571)	(29,965)
Principal Repaid-5	(13,376)	(13,554)	(13,735)	(13,918)	(14,104)	(14,292)
Revenue						
Bulk Milk	830,795	832,872	834,954	837,042	839,134	841,232
1 Liter Milk Pack	553,864	555,248	556,636	558,028	559,423	560,822
330 ML Milk Pack	221,545	222,099	222,655	223,211	223,769	224,329
1 Liter Fermented	221,545	222,099	222,655	223,211	223,769	224,329
20 Liter Fermented	443,091	444,199	445,309	446,422	447,538	448,657
200 ML Yoghurt	443,091	444,199	445,309	446,422	447,538	448,657
1 Liter Yoghurt	203,083	203,591	204,100	204,610	205,122	205,635
Net Cash	880,028	876,838	873,595	870,298	866,946	863,539
Running Cash	(3,277,302)	(2,400,463)	(1,526,868)	(656,570)	210,376	1,073,915

Detailed Cash Flow—Continued

Month→	43	44	45	46	47	48
Investment						
Capital Investment-1						
Capital Investment-2						
Capital Investment-3						
Capital Investment-4						
Capital Investment-5						
Debt						
Bank Finance-1						
Bank Finance-2						
Bank Finance-3						
Bank Finance-4						
Bank Finance-5						
Owners Investment-1						
Owners Investment-2						
Owners Investment-3						
Owners Investment-4						
Owners Investment-5						
Operations						
Inventory	(932,570)	(940,342)	(948,178)	(956,079)	(964,047)	(972,080)
Salaries	(285,891)	(286,844)	(287,801)	(288,760)	(289,722)	(290,688)
Supplies	(393,877)	(395,190)	(396,507)	(397,829)	(399,155)	(400,486)
Transport	(73,025)	(73,269)	(73,513)	(73,758)	(74,004)	(74,251)
Utilities	(122,246)	(122,653)	(123,062)	(123,472)	(123,884)	(124,297)
Rents	(25,875)	(25,961)	(26,048)	(26,135)	(26,222)	(26,309)
Miscellaneous	(44,175)	(44,322)	(44,470)	(44,618)	(44,767)	(44,916)
Depreciation	(33,747)	(33,747)	(33,747)	(33,747)	(33,747)	(33,747)
Finance Costs						
Interest Paid-1						
Interest Paid-2	(5,831)	(4,891)	(3,939)	(2,973)	(1,995)	(1,004)
Interest Paid-3	(7,542)	(7,085)	(6,621)	(6,151)	(5,675)	(5,193)
Interest Paid-4	(15,417)	(15,012)	(14,602)	(14,186)	(13,765)	(13,338)
Interest Paid-5	(11,115)	(10,922)	(10,726)	(10,528)	(10,327)	(10,123)
Overdraft for Working Capital	-	-	-	-	-	-
Principal Repaid-1						
Principal Repaid-2	(70,494)	(71,434)	(72,387)	(73,352)	(74,330)	(75,321)
Principal Repaid-3	(34,315)	(34,773)	(35,236)	(35,706)	(36,182)	(36,665)
Principal Repaid-4	(30,364)	(30,769)	(31,180)	(31,595)	(32,017)	(32,443)
Principal Repaid-5	(14,482)	(14,676)	(14,871)	(15,070)	(15,270)	(15,474)
Revenue						
Bulk Milk	843,335	845,444	847,557	849,676	851,800	853,930
1 Liter Milk Pack	562,224	563,629	565,038	566,451	567,867	569,287
330 ML Milk Pack	224,889	225,452	226,015	226,580	227,147	227,715
1 Liter Fermented	224,889	225,452	226,015	226,580	227,147	227,715
20 Liter Fermented	449,779	450,903	452,031	453,161	454,294	455,429
200 ML Yoghurt	449,779	450,903	452,031	453,161	454,294	455,429
1 Liter Yoghurt	206,149	206,664	207,181	207,699	208,218	208,738
Net Cash	860,076	856,557	852,981	849,348	845,657	841,908
Running Cash	1,933,991	2,790,548	3,643,529	4,492,877	5,338,534	6,180,441

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Investor's Prospectus—Micro Dairy



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Executive Summary

This document provides key information necessary for an investor to establish a micro dairy in Rwanda. Rwanda is a small country with a good climate for dairy and good infrastructure. Though Rwanda is a *low income country*, its GDP has grown over 8% annually for the past five years. According to both government and independent evaluators, based on this growth, Rwanda will become a *middle income country* by 2020. Rwanda imports 50% of its food and producing food (including dairy) domestically is a key policy objective of government.

Domestic demand for dairy products is growing. Rwandans consume 38 liters of dairy products per person annually whereas Kenyan's consume 120 liters. Rwanda's per capita GDP will surpass Kenya's by 2022 and government projects that dairy consumption will double in that time. Most milk consumed in Rwanda is either purchased from artisanal processors or from informal sources and then home processed. Over 750,000 liters daily (63% of the national production) is sold through the informal market. Informal market prices are at par with prices for pasteurized products that are not conveniently available.

Throughput of existing dairies is 13% of their installed capacity of 350,000 liters daily. All problems can be broadly attributed to weak management and specifically attributed to poor management of procurement, cold chain and payment systems. Rwanda has over 60 Milk Collection Centers that fail to break even in most cases due to low throughput volumes.

Consumer preferences currently prioritize bulk purchasing of pasteurized milk.

The recommended investment is to develop a micro dairy building on existing MCCs. The investment includes equipment, systems and staff. This prospectus provides a roadmap for managing the cold chain from producer to retailer.

Cash flow assumptions are explained. The operation is expected to slowly scale up and the rate at which costs and revenues grow is dictated by the rate of scaling up. The required investment to establish the operation is \$1,158,344, 65% of which can be bank financed at 16% over four years locally. Thus, the actual equity investment up front is \$405,420.

With this investment and a modest, conservative estimation of sales and distribution that allows the dairy to slowly start up with the business doing 30% turnover in the first two months, slowly coming to 60% turnover in the second two months and 90% turnover from month five thereafter, the initial investment will be recovered in 14 months. Based on these conservative assumptions, the monthly revenues will exceed the monthly costs in 3 months.

The strong cash flows from this investment will result from several things that current dairy operators do not do well: (i) managing the cold chain from producer to consumer to ensure a high quality product; (ii) procuring directly from producers thus easing their ability to market their milk; (iii) offering products that are targeted specifically to consumer preferences.

Key considerations are discussed: (i) the legal and regulatory environment with respect to environmental considerations (ii) cold chain management; and (iii) payment systems. Risks are discussed: (i) regional competition; (ii) supply of milk; and (iv) reliability of demand from Rwanda.

Further details supporting the prospectus are noted: (i) two research reports supporting this document; (ii) detailed description of the business process in Annex 1; (iii) detailed investment costs and revenues in Annex 2; (iv) detailed projected cash flow in Annex 3; and (v) references cited in Annex 4.

Investors' Prospectus

Context

Rwanda is a small, landlocked country located in Central Africa covering 26,000 KM², 81% of which is arable. Rwanda's western regions are mountainous while eastern Rwanda is largely savannah. The climate is temperate. Most of the country receives two rainy seasons (February to April, November to January) and parts of the country experience a third rainy season in August. Rainfall averages about 1,200 mm annually (Wikipedia, 2012). The climate is very favorable for dairy production. Rwanda's population is approximately 11.5 million with 19% living in urban areas (World Bank, 2013). The country's capital is Kigali. The country has an excellent primary network of paved roads and the distance from Kigali to the furthest point in the county by road is 200 KM.

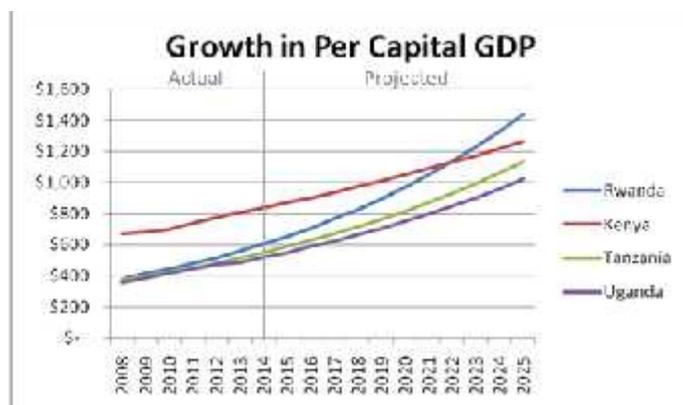
Doing Business in Rwanda

Rwanda is considered a *low income* country¹ with a GDP of \$6.4B and per capita GDP of \$570. The average growth rate of Rwanda's per capita GDP over the last five years has been 8.16% (World Bank, 2013). In 2000, Rwanda's government set a goal for 2020 to become a *knowledge based middle income* country and according to an independent evaluation, is largely on track to achieve this goal (Ansoms & Rostagno, 2012). The economy is largely agricultural (42% of GDP) and the major exports are coffee and tea. Rwanda normally imports about 50% of its food requirements and raising productivity to enable food self-sufficiency is one of the government's major policy objectives (Wikipedia, 2012). The rate of inflation is currently estimated at 5.6% and the annual interest rate on loans in local currency is approximately 16.0%.

Recent reforms have made it easier for businesses to startup, access credit, understand and comply with regulations, etc. Rwanda is the most improved economy for doing business worldwide since 2005 and is ranked: 32nd of 189 countries in the world and 2nd in Africa after Mauritius for ease of doing business (The World Bank, 2014).

The Market for Dairy

In its region, Rwanda is the fastest growing economy. At continued growth rates based on averages for the past five years, Rwanda's per capita GDP will surpass that of Kenya, the region's wealthiest economy, in nine years. However, where Kenyans currently consume 120 liters per person per year of dairy products, Rwandans consume only 38 liters per year—though milk and fermented milk are culturally preferred foods in Rwanda. Rwanda's personal income growth has driven and will drive middle class consumer preferences for higher value, protein rich foods including and especially dairy products. Rwanda's National Dairy Strategy has targeted raising dairy production and consumption to 80 liters per person per year by 2020,



¹ Countries' Income Levels are based on 2012 World Bank indexed GNI/capita: Low income, up to \$1,035; lower middle income \$1,036-\$4,085; upper middle income, \$4,086-\$12,615; and high income, above \$12,615.

and this should be achievable given improvements to productivity and increases in consumer income (Ministry of Agriculture and Animal Resources and Ministry of Trade and Industry, 2012).

The majority of the current estimated 38 liters per person per year is sold through informal channels whereas only 7% of Rwanda’s milk is sold by commercial dairies. Based on a survey conducted by East African Dairy Development in 2012, there is already an estimated 278M liters annually (772,000 liters per day) of informally traded milk consumed in Rwanda (East Africa Dairy Development, 2012). The vast majority of dairy sales take place through kiosks and informal traders directly to consumers using the consumer’s own container. Clearly, this informal market can be formalized and profits will be earned by the dairy that does that.

Consumer Survey-Alternative Products	L/Day
Fresh raw milk (not boiled)	337,292
Fermented milk (artisanal)	262,139
Fresh raw milk (boiled)	173,156
TOTAL	772,587

The installed dairy processing capacity in Rwanda as of 2012 was 355,000 liters per day across five facilities with widely varying qualities of equipment, managerial expertise and working capital. Of this installed capacity, approximately 47,000 liters per day (13%) was utilized². Key issues that explain this low throughput include: (i) weak procurement systems for buying raw milk; (ii) inefficient and prolonged payment systems to suppliers; (iii) poor quality machinery; and/or (iv) inefficient use of installed machinery (Ministry of Agriculture and Animal Resources and Ministry of Trade and Industry, 2012). All problems can effectively be attributed to management: prices paid to producers at distant collection centers are low compared to prices offered by informal market buyers at farm gate; payments to suppliers are frequently delayed; weak procurement results in low throughput of milk, low utilization of equipment and low sales volumes (Ministry of Agriculture and Animal Resources and Ministry of Trade and Industry, 2012). Improving procurement systems, payment systems and accounts receivable/accounts payable management will underpin more reliable procurement, throughput and sales for any dairy, new or existing.

Description of Dairy Processing Companies--2012			
Dairy plant	Dairy products	Capacity-L/Day	
		Installed	Used
Inyange industries	UHT milk	144,000	15,000
	Pasteurized milk	49,800	16,500
	Fermented milk		100
	Yoghurt	72,000	3,000
	Fresh cream	5,000	50
	Gable top milk	40,000	1,200
Savannah Dairy (Inyange Supplier)	Fresh milk		2,300
	Fermented milk	20,000	2,000
Nyanza dairy	Fermented milk	21,000	4,500
	Yoghurt	1,500	1,500
Masaka farm	Yoghurt	1,000	700
	Cheese	160	50
	Fresh cream	100	45
Rubirizi dairy	Fermented milk	200	-
	Cream		
	Yoghurt		
Total		354,760	46,945

The installed milk collection capacity is approximately 260,000 liters daily spread over 60+ cooperatively managed MCCs operating at various levels of throughput across Rwanda’s milk sheds. Most of these operate below their breakeven level of revenue because: (i) the prices offered by offtakers buying from the MCCs are not adequately high to attract the milk into the MCCs; (ii) the margins offered to producers don’t justify transporting the milk to the MCC versus other selling opportunities; (iii) offtakers are slow to pay the MCC resulting in decelerated cash flow for the MCC and the producers; (iv) MCCs are frequently too close together causing them to share a small supply market; and (v) the small installed capacity (1,000 to 6,000 liters) for receiving milk may not allow the MCC to breakeven even if it was efficient and fully utilized at current prices. Recently, several

² This figure can be as high as 80,000 liters daily, on occasion but the average is closer to 47,000 liters.

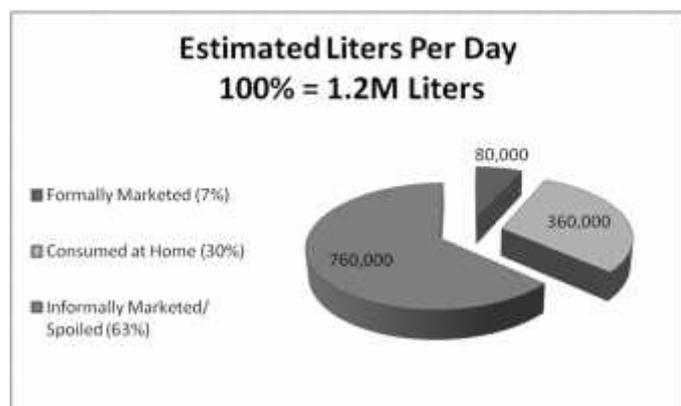
MCCs have opened milk bars where they sell unpasteurized milk to the public at prices higher than those offered by their traditional buyers and this has enabled them to pay higher prices to farmer-suppliers and has increased throughput on the milk retailed.

Consumer Preferences in Rwanda

Survey work complementing the drafting of this prospectus indicated particular consumer preferences and gaps in the current product offerings for processed dairy goods. The current market, as noted above, is dominated by the informal sector. Informal sector sales are through milk kiosks and small traders. The dominant products are fresh milk (boiled or raw) and fermented milk. Recently, Rwanda’s largest dairy has begun selling pasteurized, chilled milk (in bulk) through simple, branded retail kiosks (both owned and franchised). The milk is held in a 2,500 liter bulk tank and is replenished when the supply is close to running out, if possible. Sales volumes currently average between 1,000 and 1,500 liters daily and are constrained by regular availability of milk. Patrons either bring their own containers or purchase sterile containers from the kiosk. The business offers a quality controlled product and added convenience to patrons who otherwise must boil milk they buy from kiosks that sell raw milk. The retail kiosk recovers its investment in eight months. The Internal Rate of Return is 136% based on a two year cash flow. Clearly, this retail model, building on existing consumer habits of buying from kiosks, shows much promise as part of a route to market strategy.

Investment Opportunity

Supply data clearly indicate that there is a huge surplus of milk available in Rwanda though existing commercialized procurement channels are inefficient. Demand data and market surveys indicate there is a large, cash based, informal market for dairy products that **would prefer** reliable, safe, efficiently delivered, products versus what is currently available. This investment prospectus describes an opportunity to drive out one or more improved modern, highly efficient, 100% commercial micro dairies to displace Rwanda’s informal dairy industry.

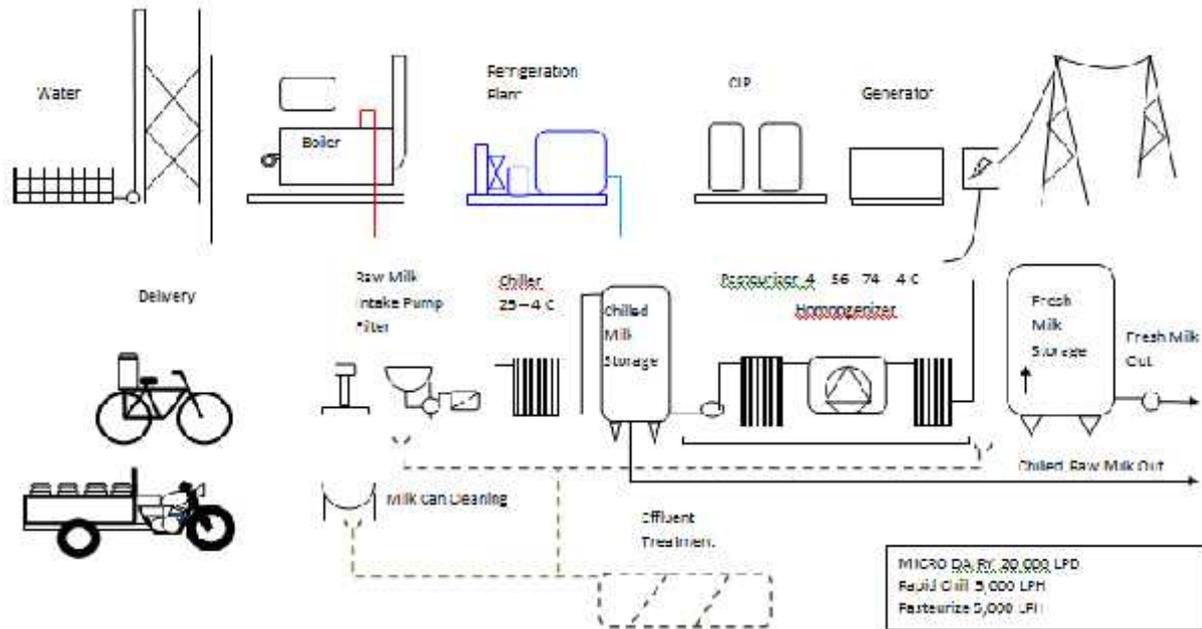


This prospectus models an additional investment to offer pasteurized milk based on demand analysis underpinned by market research. Conservative estimates of cash sales indicate a combined market of at least 75,000 liters per day for bulk milk. This will effectively commercialize 10% of the conservatively estimated 760,000 liters per day traded informally and capitalize on growing demand by Rwanda’s more sophisticated urban consumers.

Unmet Demand by Product	Daily Liters
Bulk Milk	75,000
Milk 330ml package	15,000
Milk 1 liter package	10,000
Fermented Milk 1 liter package	10,000
Fermented Milk 20 liter package	30,000
Yoghurt 200ml package	10,000
Yoghurt 1 liter package	5,000

The prospective investment includes equipment, systems and staff. It is simply an investment in larger capacity, centrally located, MCCs that can offer transport of milk, pasteurization and delivery to buyers can provide a better business model and MCCs that operate profitably. The model described below includes: (i) three wheel motorbikes to carry milk from farm

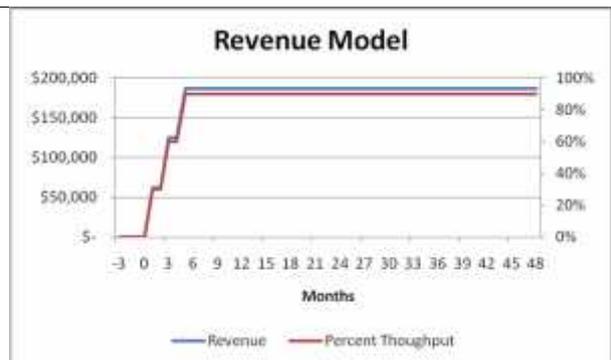
to MCC; (ii) 20,000 liters of input and output storage; (iii) pasteurization; (iv) a milk bar for local sales; (v) an insulated truck for delivery; and (vi) four kiosks for urban milk sales. This model enables the MCC to increase throughput based on capturing the retail market directly and passing a better price back to producers.



Cash Flow Assumptions

In preparing the estimated costs and revenues for the following financial analysis, a phased approach was applied. The approach attempts to model the actual process of starting and growing the proposed business. This approach is explained in the table below and governs the subsequent analyses.

- Revenue is in perfect sync with percent throughput of the operation.
- The growth model assumes a worst case scenario slow start up with no throughput and thus no revenue in the first three months.
- Revenue and throughput then grow slowly as procurement capacity and sales grow.
- To estimate a conservative case, revenue peaks at 90% of capacity in the model.



<ul style="list-style-type: none"> • Cost of Goods Sold (CGS) includes inventory, transport, fuel, etc. • CGS is in perfect sync with percent throughput of the operation. • The growth model assumes a worst case scenario slow start up with no throughput and thus no CGS in the first three months. • CGS and throughput then grow slowly as procurement capacity and sales grow. 	<h3 style="text-align: center;">Cost of Goods Sold Model</h3> <p>The graph shows two data series: Cost of Goods Sold (blue line) and Percent Throughput (red line). Both start at zero at month 0. At month 3, Percent Throughput jumps to approximately 20%, and CGS jumps to approximately \$20,000. At month 6, Percent Throughput reaches 80% and CGS reaches \$80,000. From month 6 to month 48, both metrics remain constant.</p>
<ul style="list-style-type: none"> • Overhead Cost (OH) begins with one month of salaries before operations commence. • OH includes staff costs, rents, utilities, maintenance costs and a large factor for miscellaneous costs. 	<h3 style="text-align: center;">Overhead Model</h3> <p>The graph shows two data series: Overheads (blue line) and Percent Throughput (red line). Overheads start at \$30,000 at month 0. Percent Throughput starts at 0 at month 0. At month 3, Percent Throughput jumps to approximately 20%, and Overheads jump to approximately \$30,000. At month 6, Percent Throughput reaches 80% and Overheads reach \$30,000. From month 6 to month 48, both metrics remain constant.</p>
<ul style="list-style-type: none"> • Depreciation begins at time of procurement of fixed assets three months before operations commence. • Depreciation is calculated in a straight line method based on accounting norms for all equipment and physical infrastructure. 	<h3 style="text-align: center;">Depreciation Model</h3> <p>The graph shows two data series: Depreciation (blue line) and Percent Throughput (red line). Depreciation starts at \$6,000 at month 0. Percent Throughput starts at 0 at month 0. At month 3, Percent Throughput jumps to approximately 20%, and Depreciation jumps to approximately \$6,000. At month 6, Percent Throughput reaches 80% and Depreciation reaches \$6,000. From month 6 to month 48, both metrics remain constant.</p>
<ul style="list-style-type: none"> • The model expects the investor will finance 65% of the up front investment costs over a four year period. • These financing costs begin three months before operations commence. 	<h3 style="text-align: center;">Finance Cost Model</h3> <p>The graph shows two data series: Finance Costs (blue line) and Percent Throughput (red line). Finance Costs start at \$20,000 at month 0. Percent Throughput starts at 0 at month 0. At month 3, Percent Throughput jumps to approximately 20%, and Finance Costs jump to approximately \$20,000. At month 6, Percent Throughput reaches 80% and Finance Costs reach \$20,000. From month 6 to month 48, both metrics remain constant.</p>
<ul style="list-style-type: none"> • The sum of all of the above items is the net income growth model. • It shows that with these conservative assumptions, revenue will exceed costs in three months enabling operational sustainability. • Income before taxes will grow to over \$40,000 monthly by 6 months of operations. 	<h3 style="text-align: center;">Net Income Model</h3> <p>The graph shows a single data series: Income B/F Taxes (blue line). It starts at -\$20,000 at month 0. At month 3, it drops to -\$40,000. At month 6, it jumps to \$40,000. From month 6 to month 48, it remains constant at \$40,000.</p>

Model Investment

Based on the model, the total cost of the initial investment is \$1.2M which includes procurement of fixed assets, establishment of business locations, coverage for three months of all operating costs, interest coverage for setup prior to commissioning, etc. 65% of this investment can be financed through local lenders including the Rwanda Development Bank at an estimated 16% per annum in local currency. This makes the upfront costs to the investor(s) \$ 406,000.

In order to be conservative, the cash flow model plans for a slow start up with the business doing 30% turnover in the first two months, slowly coming to 60% turnover in the second two months and 90% turnover from month five thereafter. The model also assumes that the factory will run at 90% capacity in a best case scenario.

The resulting cash flow model is below:

USD	Start Up	Y-1				Y-2				Y-3	Y-4
		Q-1	Q-2	Q-3	Q-4	Q-1	Q-2	Q-3	Q-4		
Startup Investment	(1,158,344)										
Debt	752,924										
Investors' Equity	405,420										
Total Costs		(287,519)	(400,853)	(429,186)	(429,186)	(429,186)	(429,186)	(429,186)	(429,186)	(1,716,744)	(1,716,744)
Total Revenue		249,333	498,667	561,000	561,000	561,000	561,000	561,000	561,000	2,244,000	2,244,000
Periodic Cash Flow	(405,420)	(38,186)	97,814	131,814	131,814	131,814	131,814	131,814	131,814	527,256	527,256
Cummulative Cash Flow	(405,420)	(443,606)	(345,792)	(213,978)	(82,164)	49,650	181,464	313,278	445,092	972,349	1,499,605

With this investment and a modest, conservative estimation of sales and distribution the initial investment will be recovered in 14 months. Based on these conservative assumptions, the monthly revenues will exceed the monthly costs after three months.

The strong cash flows from this investment result from several things that current dairy operators do not do well: (i) managing the cold chain from producer to consumer to ensure a high quality product; (ii) procuring directly from producers thus easing their ability to market their milk; and (iii) offering products that are targeted specifically to consumer preferences.

Effective management will enable an annualized Return on Investment of over 90% after four years of operations, and a growing before tax profit from the second year of operations onward.

Projected	Annualized	
	Profit/ (Loss)	ROI
Year-1	(82,164)	-20%
Year-2	527,256	55%
Year-3	527,256	80%
Year-4	527,256	92%

Key Considerations

There are various key considerations with respect to the prospective investment that should be observed. These include the following:

Legal/Regulatory Environment

Environmental Considerations—Rwanda has a strong regulatory environment with respect to the natural environment. As a result of this a dairy business should be careful to comply with rules enforced by the Rwanda Environmental Management Agency. Specifically, waste water treatment at all collection and processing locations must be properly handled; and packaging materials used for sales of products in Rwanda must not use polythene. The latter issue adds significant costs to packaging for retail sales and makes the use of popular packaging styles such as sachets impossible. It should be remembered that all vendors in Rwanda comply by the same rules and while the added

cost may lower consumer demand for products, it is not a competitive disadvantage versus other vendors. The costs of compliance to these regulations are included in the prospectus' projections.

Staffing

Staffing a sophisticated operation will require highly qualified professionals. Rwanda itself offers a high caliber of management and administration professionals that can fulfill specialized roles. The costs of employing appropriate staff are included in the prospectus' projections.

Cold Chain

Perfecting the management of the cold chain from producer to retailer is one cornerstone idea driving this prospectus. Cold chain management underpins quality and gives the investor a competitive advantage not currently exploited in Rwanda or in the broader region. Rwanda is a small country with good road infrastructure and high population density. This makes it possible to quickly access adequate producers and efficiently pick up and transport raw milk. Delivery to the micro dairy and delivery of the product for retail and wholesale is similarly easy. The costs of equipment and staff to manage cold chain are rigorously included in the prospectus' projections.

Payment Systems

Perfecting payment systems to suppliers is another cornerstone idea driving this prospectus. Rwanda's National Dairy Strategy, and interviews conducted to draft this prospectus concur that low throughput of exiting dairy operators who procure through the existing system of cooperative type Milk Collection Centers (MCCs) is directly attributable to the fact that prices paid for raw milk are low compared to prices paid by informal buyers (especially because the milk must be transported to the MCC by the seller) and that payments to suppliers for milk delivered can delay weeks and in even months. Picking up raw milk closer to the producer and paying for the milk once it is tested and received into inventory will ensure a steady supply in excess of what the micro dairy will need.

Risks

Any investor must be careful to consider key risks when investing in a business. In preparing this prospectus, the following were considered:

Regional Competition

Other countries in the region have a lower cost of production of milk. This is a function of access to pasture whereby producers who need not pay for animal feed have lower overall cost of production. Notably, milk is produced at a lower cost in northern Kenya and in western Uganda versus milk produced in Rwanda. This reality shapes the possible market for a dairy operating in Rwanda. This investment prospectus purposely avoids recommendations for: (i) selling dairy products to Kenya or Uganda or (ii) producing cheese or UHT milk as both are longer shelf life products. It is unlikely that Rwanda can be competitive in the medium term against the Kenyans and Ugandans for long life products such as these given the underlying higher costs to produce milk.

Rwanda, however, has and will maintain for the foreseeable future an advantage in marketing fresh and perishable products including pasteurized milk, fermented milk and yoghurt in its domestic market and to eastern DRC. If Uganda or Kenya wishes to market these products, they must be transported through Uganda and Rwanda to be sold. The transport is slow and must be refrigerated. Thus, the costs of selling these perishable products from Kenya and Uganda will be prohibitive.

Thus, regional competition in the domestic and eastern DRC should not be a concern for the foreseeable future.

Supply of Milk

The supply of milk available to a dairy in Rwanda could be constrained by informal sales and/or purchases by regional buyers. The Ugandan milk industry, for example currently faces a shortage of milk for processing³. However, milk supply is vastly greater than the needs of all processors, including this proposed investment. This will be the case for the foreseeable future. Furthermore, costs of processing in Uganda, at a greater distance than processing domestically, will certainly be no cheaper. Thus, if producers sell their milk in Uganda, it is likely to only be the quantities that they can't first sell in Rwanda.

Purchasing Power of Rwandan Consumers

Rwanda is a low income country and consumers may simply not have the purchasing power to drive a market for a large dairy. Rwanda's per capita GDP has been growing at over 8% annually for the past five years and is likely to continue this performance for the foreseeable future. As noted elsewhere, the investment is targeting taking over 10% of the existing informal cash market for fresh milk with a superior, pasteurized product. The table above demonstrates the pricing model used for this prospectus versus the existing market prices for the same products. Based on cold chain management and efficiency, the new dairy can be price competitive with existing, inferior informal market products.

Further Details

Further details are annexed to this prospectus. Also, in the preparation of this prospectus two preliminary research reports were prepared by the same authors:

1. Deep Dive Regional Demand Study—covering: milk supply throughout Rwanda on a regional and seasonal basis; regional demand for dairy products in Burundi, DRC and Tanzania; and, national demand for dairy products in Rwanda including consumer preferences.
2. Deep Dive Investment Scenarios—covering: regulations affecting investors; availability of equipment and supplies; a deeper analysis of the DRC market; and several proforma investment scenarios.

These two documents can be provided on request by Rwanda Development Board.

Contact

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³ Based on communication from the Agribusiness Initiative Trust in Uganda during June, 2014.

Annex1—Detailed Description of the Business Process:

Raw Milk Collection

- High quality raw milk is purchased from the producer and delivered to the micro dairy using three-wheel motorcycles to the bulking facility within 90 minutes after milking to limit spoilage.

Reception at Processor

- This milk is subjected to quality tests before acceptance to ensure that the milk will not lower the quality of the existing stock and is fit for use.
- The milk is received and rapidly cooled via a plate heat exchanger fitted with refrigeration and the cooled milk is collected into a refrigerated bulk tank and maintained at 4°C.

Batch Processing Method

- Each batch of chilled raw milk is passed through a pasteurizer at 90°C, bacto-fugated and homogenized then reduced to an outlet temperature of 4°C.
- The milk is filled in insulated truck for immediate delivery to micro dairy owned retailers.

Retail Markets

- An insulated tank truck will deliver fresh pasteurized milk to 4 retail locations;
- The milk will be received into 2,500 liter refrigerated tanks and will be retailed directly to the public using either the buyer's own container or containers for sale at cost at the retail location.

Annex 2—Detailed Investment Costs and Revenues

The projected capital investment is illustrated in the table below. The following paragraphs explain reasoning behind the figures presented. All equipment listed was priced by the team by requesting proforma invoices for items delivered to Kigali from reputable suppliers. These invoices can be provided for review upon request.

Certain capital equipment will not be available in Rwanda and will require importation and installation using international suppliers. Such equipment has a delivered cost scaled up by a factor of 20%. Cost of equipment available locally is not scaled up.

The reader should note that almost all of this equipment (apart from plumbing and electrical supplies) can be procured using finance or operating leasing through a bank or vendor. In such cases, the investment cost will be only the value of the down payment (normally 20%) and the cost will be carried forward for the term of the lease. This can decrease the initial investment, increase the return on investment and shorten the breakeven period.

Micro Dairy

Quantity	Description	Unit Cost	Cost	Cost Delivered
1	Land	4,800	4,800	
1	Building	30,000	30,000	
1	500 liters reception tank	2,000	2,000	2,000
1	20,000 liter refrigerated holding tank	32,355	32,355	38,826
1	25,000 liter clean water storage	10,000	10,000	12,000
1	5,000 liters/hour pasteurizer	51,939	51,939	62,327
1	5,000 liters/hour homogenizer	43,283	43,283	51,940
1	20,000 liter refrigerated holding tank	32,355	32,355	38,826
1	300,000 KCAL/Hour Cooling Plant	133,812	133,812	160,574
1	1,000 KG/Hour Steam Plant	64,665	64,665	77,598
1	Micro Dairy laboratory	50,000	50,000	60,000
1	Micro Dairy electrical works	50,000	50,000	60,000
1	Micro Dairy stand by generator 200 KVA	30,000	30,000	36,000
1	Micro Dairy plumbing works	50,000	50,000	60,000
1	Waste Treatment Plant	100,000	100,000	100,000
240	Bulking Milk Cans	60	14,400	14,400
1	Bulking can washing facilities	5,000	5,000	5,000
8	Bulking 3 wheelers (500 liter carrying 2 per station)	3,700	29,600	29,600
1	10,000 liter 6X2 vehicles fitted with insulated tanks ex China	100,000	100,000	100,000
	Total			909,091

Retail Locations

Quantity	Description	Unit Cost	Cost	Cost Delivered
8	Bulk Milk Cooler (2500l)	14,000	112,000	112,000
4	Refrigerator	1,100	4,400	4,400
4	Set up and upgrade	3,500	14,000	14,000
4	Shelves	500	2,000	2,000
4	Hot water installation	500	2,000	2,400
4	Branding	3,000	12,000	12,000
	Total Per site			146,800

All figures are based on current market prices and proforma invoices from reputable vendors, when appropriate. As noted in the Investors' Prospectus, the land and buildings are expected to be provided by existing MCCs.

Operating Costs

The projected operating costs are presented in the table below.

Item	Cost/Unit	Micro Dairy		Retail Shop		Total
		Units/Month	Cost/Month	Units/Month	Cost/Month	
Raw Milk	0.25	375,000	\$ 94,444	-	\$ -	\$ 94,444
GM	2,000	1	\$ 2,000	-	\$ -	\$ 2,000
Marketing Manager	1,000	1	\$ 1,000	-	\$ -	\$ 1,000
Financial Controller	1,000	1	\$ 1,000	-	\$ -	\$ 1,000
Accountants	500	1	\$ 500	-	\$ -	\$ 500
Technical Manager	1,000	1	\$ 1,000	-	\$ -	\$ 1,000
Technicians	750	2	\$ 1,500	-	\$ -	\$ 1,500
Bikers	250	8	\$ 2,000	-	\$ -	\$ 2,000
Drivers	400	1	\$ 400	-	\$ -	\$ 400
Retailers	200	-	\$ -	8	\$ 1,600	\$ 1,600
Security	200	4	\$ 800	-	\$ -	\$ 800
Bike Fuel	200	8	\$ 1,600	-	\$ -	\$ 1,600
Truck Fuel	1,500	1	\$ 1,500	-	\$ -	\$ 1,500
Boiler Fuel	1.1	2,500	\$ 2,750	-	\$ -	\$ 2,750
Electricity	1,500	2	\$ 3,000	1	\$ 750	\$ 3,750
Water	400	8	\$ 3,200	1	\$ 400	\$ 3,600
Spare Parts	2%	-	\$ 1,515	-	\$ 245	\$ 1,760
Miscellaneous	15%		\$ 3,338		\$ 413	\$ 3,750
Total Monthly Costs			\$ 121,547		\$ 3,407	\$ 124,954

These costs are the expected costs for the entire investment running at full capacity. In the first 6 months these costs will be lower as the operation comes up to full scale. Obviously, the largest cost is raw material. The cost of milk is estimated at 15% higher than current costs per liter.

Skilled and unskilled labor costs are based on local norms. Taxes and perquisites are included in these figures. As explanation for some staff positions, the Technical Manager oversees machinery and transport whereas the Technicians actually run the milk reception, processing and packaging operations.

Electricity and water costs are based on plants of similar size. Costs for vehicle fuel are flat estimates. Diesel cost for the boiler is based on the cost of diesel and the expected consumption.

Rent for retail spaces is required and is based on a high estimated based on interviews with kiosk owners. There is a figure of 2% of the value of all equipment to account for servicing. Finally, 15% miscellaneous monthly costs are also added to provision for worst case cost overruns.

Depreciation

The estimated depreciation table is presented below. Accounting norms for years of depreciation are used to calculate depreciation in a straight line method. The only exception to this is motorcycles which are depreciated in three years given the harsh operating conditions. As noted in the Investment subsection much of this equipment could be leased. If this were the case, depreciation would be a considerably lower cost (though there would be a finance cost instead) as the lessor would claim the depreciation as a tax write off.

Micro Dairy		Depreciation		
Description	Cost Delivered	Schedule	Annual	Monthly
Land	-	25	-	-
Building	-	25	-	-
500 liters reception tank	2,000	25	80	7
20,000 liter refrigerated holding tank	38,826	10	3,883	324
25,000 liter clean water storage	12,000	10	1,200	100
5,000 liters/hour pasteurizer	62,327	10	6,233	519
5,000 liters/hour homogenizer	51,940	10	5,194	433
20,000 liter refrigerated holding tank	38,826	10	3,883	324
300,000 KCAL/Hour Cooling Plant	160,574	10	16,057	1,338
1,000 KG/Hour Steam Plant	77,598	10	7,760	647
Micro Dairy laboratory	60,000	10	6,000	500
Micro Dairy electrical works	60,000	10	6,000	500
Micro Dairy stand by generator 200 KVA	36,000	10	3,600	300
Micro Dairy plumbing works	60,000	10	6,000	500
Waste Treatment Plant	100,000	10	10,000	833
Bulking Milk Cans	14,400	25	576	48
Bulking can washing facilities	5,000	10	500	42
Bulking 3 wheelers (500 liter carrying 2 per station)	29,600	3	9,867	822
10,000 liter 6X2 vehicles fitted with insulated tanks ex China	100,000	10	10,000	833
Total			59,889	4,991

Retail Locations		Depreciation		
Description	Cost Delivered	Schedule	Annual	Monthly
Bulk Milk Cooler (2500l)	112,000	10	11,200	933
Refrigerator	4,400	10	440	37
Set up and upgrade	14,000	10	1,400	117
Shelves	2,000	10	200	17
Hot water installation	2,400	10	240	20
Branding	12,000	10	1,200	100
Total			14,680	1,223

Revenue

Revenue is simply the conservative expected sales volume of 90% capacity daily multiplied by expected prices over a 25 day working month. In the first 6 months these revenues will be lower as the operation comes up to full scale.

Item	Price/Unit	Units/Month	Rev/Month
Local	0.37	75,000	\$ 27,778
Delivered	0.60	300,000	\$ 180,000
Total		375,000	\$ 207,778

Annex 3—Detailed Projected Cash Flow

Item							
Total Capital Investment	\$ 1,055,891						
Coverage for Initial Operational Costs	\$ 75,000						
Three Months Interest on Investment	\$ 27,453						
Total Investment Needed at Startup	\$ 1,158,344						
Bank Financed Investment	\$ 752,924						
Self Financed Investment	\$ 405,420						
Month→	0	1	2	3	4	5	6
Inventory		\$ (28,333)	\$ (28,333)	\$ (56,667)	\$ (56,667)	\$ (85,000)	\$ (85,000)
Salaries		\$ (11,800)	\$ (11,800)	\$ (11,800)	\$ (11,800)	\$ (11,800)	\$ (11,800)
Transport		\$ (3,100)	\$ (3,100)	\$ (3,100)	\$ (3,100)	\$ (3,100)	\$ (3,100)
Utilities		\$ (10,100)	\$ (10,100)	\$ (10,100)	\$ (10,100)	\$ (10,100)	\$ (10,100)
Miscellaneous		\$ (5,510)	\$ (5,510)	\$ (5,510)	\$ (5,510)	\$ (5,510)	\$ (5,510)
Depreciation		\$ (6,214)	\$ (6,214)	\$ (6,214)	\$ (6,214)	\$ (6,214)	\$ (6,214)
Interest Paid-1		\$ (10,039)	\$ (9,888)	\$ (9,736)	\$ (9,581)	\$ (9,424)	\$ (9,265)
Principal Repaid-1		\$ (11,299)	\$ (11,450)	\$ (11,602)	\$ (11,757)	\$ (11,914)	\$ (12,073)
Revenue--bulk Milk		\$ 8,333	\$ 8,333	\$ 16,667	\$ 16,667	\$ 25,000	\$ 25,000
Revenue--Delivered Milk		\$ 54,000	\$ 54,000	\$ 108,000	\$ 108,000	\$ 162,000	\$ 162,000
Net Cash	\$ (405,420)	\$ (24,062)	\$ (24,062)	\$ 9,938	\$ 9,938	\$ 43,938	\$ 43,938
Running Cash		\$ (429,482)	\$ (453,544)	\$ (443,606)	\$ (433,668)	\$ (389,730)	\$ (345,792)
Debt	\$ 752,924	\$ 741,624	\$ 730,175	\$ 718,572	\$ 706,815	\$ 694,901	\$ 682,829
Owners' Equity	\$ 405,420	\$ 416,719	\$ 428,169	\$ 439,772	\$ 451,529	\$ 463,443	\$ 475,515
Debt to Equity Ratio	1.86	1.78	1.71	1.63	1.57	1.50	1.44

Month→	7	8	9	10	11	12
Inventory	\$ (85,000)	\$ (85,000)	\$ (85,000)	\$ (85,000)	\$ (85,000)	\$ (85,000)
Salaries	\$ (11,800)	\$ (11,800)	\$ (11,800)	\$ (11,800)	\$ (11,800)	\$ (11,800)
Transport	\$ (3,100)	\$ (3,100)	\$ (3,100)	\$ (3,100)	\$ (3,100)	\$ (3,100)
Utilities	\$ (10,100)	\$ (10,100)	\$ (10,100)	\$ (10,100)	\$ (10,100)	\$ (10,100)
Miscellaneous	\$ (5,510)	\$ (5,510)	\$ (5,510)	\$ (5,510)	\$ (5,510)	\$ (5,510)
Depreciation	\$ (6,214)	\$ (6,214)	\$ (6,214)	\$ (6,214)	\$ (6,214)	\$ (6,214)
Interest Paid-1	\$ (9,104)	\$ (8,941)	\$ (8,776)	\$ (8,608)	\$ (8,439)	\$ (8,267)
Principal Repaid-1	\$ (12,234)	\$ (12,397)	\$ (12,562)	\$ (12,730)	\$ (12,899)	\$ (13,071)
Revenue--bulk Milk	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Revenue--Delivered Milk	\$ 162,000	\$ 162,000	\$ 162,000	\$ 162,000	\$ 162,000	\$ 162,000
Net Cash	\$ 43,938	\$ 43,938	\$ 43,938	\$ 43,938	\$ 43,938	\$ 43,938
Running Cash	\$ (301,854)	\$ (257,916)	\$ (213,978)	\$ (170,040)	\$ (126,102)	\$ (82,164)
Value of Debt	\$ 670,595	\$ 658,198	\$ 645,636	\$ 632,907	\$ 620,007	\$ 606,936
Value of Equity	\$ 487,749	\$ 500,146	\$ 512,708	\$ 525,437	\$ 538,337	\$ 551,408
Debt to Equity Ratio	1.37	1.32	1.26	1.20	1.15	1.10

Detailed Projected Cash Flows—continued

Month→	13	14	15	16	17	18
Inventory	\$ (85,000)	\$ (85,000)	\$ (85,000)	\$ (85,000)	\$ (85,000)	\$ (85,000)
Salaries	\$ (11,800)	\$ (11,800)	\$ (11,800)	\$ (11,800)	\$ (11,800)	\$ (11,800)
Transport	\$ (3,100)	\$ (3,100)	\$ (3,100)	\$ (3,100)	\$ (3,100)	\$ (3,100)
Utilities	\$ (10,100)	\$ (10,100)	\$ (10,100)	\$ (10,100)	\$ (10,100)	\$ (10,100)
Miscellaneous	\$ (5,510)	\$ (5,510)	\$ (5,510)	\$ (5,510)	\$ (5,510)	\$ (5,510)
Depreciation	\$ (6,214)	\$ (6,214)	\$ (6,214)	\$ (6,214)	\$ (6,214)	\$ (6,214)
Interest Paid-1	\$ (8,092)	\$ (7,916)	\$ (7,737)	\$ (7,556)	\$ (7,372)	\$ (7,186)
Principal Repaid-1	\$ (13,246)	\$ (13,422)	\$ (13,601)	\$ (13,783)	\$ (13,966)	\$ (14,152)
Revenue--bulk Milk	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Revenue--Delivered Milk	\$ 162,000	\$ 162,000	\$ 162,000	\$ 162,000	\$ 162,000	\$ 162,000
Net Cash	\$ 43,938	\$ 43,938	\$ 43,938	\$ 43,938	\$ 43,938	\$ 43,938
Running Cash	\$ (38,226)	\$ 5,712	\$ 49,650	\$ 93,588	\$ 137,526	\$ 181,464
Value of Debt	\$ 593,690	\$ 580,268	\$ 566,667	\$ 552,884	\$ 538,918	\$ 524,766
Value of Equity	\$ 564,654	\$ 578,076	\$ 591,677	\$ 605,460	\$ 619,426	\$ 633,578
Debt to Equity Ratio	1.05	1.00	0.96	0.91	0.87	0.83

Month→	19	20	21	22	23	24
Inventory	\$ (85,000)	\$ (85,000)	\$ (85,000)	\$ (85,000)	\$ (85,000)	\$ (85,000)
Salaries	\$ (11,800)	\$ (11,800)	\$ (11,800)	\$ (11,800)	\$ (11,800)	\$ (11,800)
Transport	\$ (3,100)	\$ (3,100)	\$ (3,100)	\$ (3,100)	\$ (3,100)	\$ (3,100)
Utilities	\$ (10,100)	\$ (10,100)	\$ (10,100)	\$ (10,100)	\$ (10,100)	\$ (10,100)
Miscellaneous	\$ (5,510)	\$ (5,510)	\$ (5,510)	\$ (5,510)	\$ (5,510)	\$ (5,510)
Depreciation	\$ (6,214)	\$ (6,214)	\$ (6,214)	\$ (6,214)	\$ (6,214)	\$ (6,214)
Interest Paid-1	\$ (6,997)	\$ (6,806)	\$ (6,612)	\$ (6,416)	\$ (6,217)	\$ (6,015)
Principal Repaid-1	\$ (14,341)	\$ (14,532)	\$ (14,726)	\$ (14,923)	\$ (15,121)	\$ (15,323)
Revenue--bulk Milk	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Revenue--Delivered Milk	\$ 162,000	\$ 162,000	\$ 162,000	\$ 162,000	\$ 162,000	\$ 162,000
Net Cash	\$ 43,938	\$ 43,938	\$ 43,938	\$ 43,938	\$ 43,938	\$ 43,938
Running Cash	\$ 225,402	\$ 269,340	\$ 313,278	\$ 357,216	\$ 401,154	\$ 445,092
Value of Debt	\$ 510,425	\$ 495,892	\$ 481,166	\$ 466,243	\$ 451,122	\$ 435,799
Value of Equity	\$ 647,919	\$ 662,452	\$ 677,178	\$ 692,101	\$ 707,222	\$ 722,545
Debt to Equity Ratio	0.79	0.75	0.71	0.67	0.64	0.60

Month→	25	26	27	28	29	30
Inventory	\$ (85,000)	\$ (85,000)	\$ (85,000)	\$ (85,000)	\$ (85,000)	\$ (85,000)
Salaries	\$ (11,800)	\$ (11,800)	\$ (11,800)	\$ (11,800)	\$ (11,800)	\$ (11,800)
Transport	\$ (3,100)	\$ (3,100)	\$ (3,100)	\$ (3,100)	\$ (3,100)	\$ (3,100)
Utilities	\$ (10,100)	\$ (10,100)	\$ (10,100)	\$ (10,100)	\$ (10,100)	\$ (10,100)
Miscellaneous	\$ (5,510)	\$ (5,510)	\$ (5,510)	\$ (5,510)	\$ (5,510)	\$ (5,510)
Depreciation	\$ (6,214)	\$ (6,214)	\$ (6,214)	\$ (6,214)	\$ (6,214)	\$ (6,214)
Interest Paid-1	\$ (5,811)	\$ (5,604)	\$ (5,394)	\$ (5,181)	\$ (4,966)	\$ (4,748)
Principal Repaid-1	\$ (15,527)	\$ (15,734)	\$ (15,944)	\$ (16,157)	\$ (16,372)	\$ (16,591)
Revenue--bulk Milk	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Revenue--Delivered Milk	\$ 162,000	\$ 162,000	\$ 162,000	\$ 162,000	\$ 162,000	\$ 162,000
Net Cash	\$ 43,938	\$ 43,938	\$ 43,938	\$ 43,938	\$ 43,938	\$ 43,938
Running Cash	\$ 489,030	\$ 532,968	\$ 576,906	\$ 620,844	\$ 664,782	\$ 708,720
Value of Debt	\$ 420,271	\$ 404,537	\$ 388,593	\$ 372,436	\$ 356,064	\$ 339,473
Value of Equity	\$ 738,073	\$ 753,807	\$ 769,751	\$ 785,908	\$ 802,280	\$ 818,871
Debt to Equity Ratio	0.57	0.54	0.50	0.47	0.44	0.41

Detailed Projected Cash Flows—continued

Month→	31	32	33	34	35	36
Inventory	\$ (85,000)	\$ (85,000)	\$ (85,000)	\$ (85,000)	\$ (85,000)	\$ (85,000)
Salaries	\$ (11,800)	\$ (11,800)	\$ (11,800)	\$ (11,800)	\$ (11,800)	\$ (11,800)
Transport	\$ (3,100)	\$ (3,100)	\$ (3,100)	\$ (3,100)	\$ (3,100)	\$ (3,100)
Utilities	\$ (10,100)	\$ (10,100)	\$ (10,100)	\$ (10,100)	\$ (10,100)	\$ (10,100)
Miscellaneous	\$ (5,510)	\$ (5,510)	\$ (5,510)	\$ (5,510)	\$ (5,510)	\$ (5,510)
Depreciation	\$ (6,214)	\$ (6,214)	\$ (6,214)	\$ (6,214)	\$ (6,214)	\$ (6,214)
Interest Paid-1	\$ (4,526)	\$ (4,302)	\$ (4,075)	\$ (3,845)	\$ (3,612)	\$ (3,375)
Principal Repaid-1	\$ (16,812)	\$ (17,036)	\$ (17,263)	\$ (17,493)	\$ (17,726)	\$ (17,963)
Revenue--bulk Milk	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Revenue--Delivered Milk	\$ 162,000	\$ 162,000	\$ 162,000	\$ 162,000	\$ 162,000	\$ 162,000
Net Cash	\$ 43,938	\$ 43,938	\$ 43,938	\$ 43,938	\$ 43,938	\$ 43,938
Running Cash	\$ 752,658	\$ 796,596	\$ 840,534	\$ 884,473	\$ 928,411	\$ 972,349
Value of Debt	\$ 322,661	\$ 305,625	\$ 288,362	\$ 270,869	\$ 253,143	\$ 235,180
Value of Equity	\$ 835,683	\$ 852,719	\$ 869,982	\$ 887,475	\$ 905,201	\$ 923,164
Debt to Equity Ratio	0.39	0.36	0.33	0.31	0.28	0.25

Month→	37	38	39	40	41	42
Inventory	\$ (85,000)	\$ (85,000)	\$ (85,000)	\$ (85,000)	\$ (85,000)	\$ (85,000)
Salaries	\$ (11,800)	\$ (11,800)	\$ (11,800)	\$ (11,800)	\$ (11,800)	\$ (11,800)
Transport	\$ (3,100)	\$ (3,100)	\$ (3,100)	\$ (3,100)	\$ (3,100)	\$ (3,100)
Utilities	\$ (10,100)	\$ (10,100)	\$ (10,100)	\$ (10,100)	\$ (10,100)	\$ (10,100)
Miscellaneous	\$ (5,510)	\$ (5,510)	\$ (5,510)	\$ (5,510)	\$ (5,510)	\$ (5,510)
Depreciation	\$ (6,214)	\$ (6,214)	\$ (6,214)	\$ (6,214)	\$ (6,214)	\$ (6,214)
Interest Paid-1	\$ (3,136)	\$ (2,893)	\$ (2,647)	\$ (2,398)	\$ (2,145)	\$ (1,889)
Principal Repaid-1	\$ (18,202)	\$ (18,445)	\$ (18,691)	\$ (18,940)	\$ (19,193)	\$ (19,449)
Revenue--bulk Milk	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Revenue--Delivered Milk	\$ 162,000	\$ 162,000	\$ 162,000	\$ 162,000	\$ 162,000	\$ 162,000
Net Cash	\$ 43,938	\$ 43,938	\$ 43,938	\$ 43,938	\$ 43,938	\$ 43,938
Running Cash	\$ 1,016,287	\$ 1,060,225	\$ 1,104,163	\$ 1,148,101	\$ 1,192,039	\$ 1,235,977
Value of Debt	\$ 216,977	\$ 198,532	\$ 179,841	\$ 160,901	\$ 141,709	\$ 122,260
Value of Equity	\$ 941,366	\$ 959,812	\$ 978,502	\$ 997,443	\$ 1,016,635	\$ 1,036,084
Debt to Equity Ratio	0.23	0.21	0.18	0.16	0.14	0.12

Month→	43	44	45	46	47	48
Inventory	\$ (85,000)	\$ (85,000)	\$ (85,000)	\$ (85,000)	\$ (85,000)	\$ (85,000)
Salaries	\$ (11,800)	\$ (11,800)	\$ (11,800)	\$ (11,800)	\$ (11,800)	\$ (11,800)
Transport	\$ (3,100)	\$ (3,100)	\$ (3,100)	\$ (3,100)	\$ (3,100)	\$ (3,100)
Utilities	\$ (10,100)	\$ (10,100)	\$ (10,100)	\$ (10,100)	\$ (10,100)	\$ (10,100)
Miscellaneous	\$ (5,510)	\$ (5,510)	\$ (5,510)	\$ (5,510)	\$ (5,510)	\$ (5,510)
Depreciation	\$ (6,214)	\$ (6,214)	\$ (6,214)	\$ (6,214)	\$ (6,214)	\$ (6,214)
Interest Paid-1	\$ (1,630)	\$ (1,367)	\$ (1,101)	\$ (831)	\$ (558)	\$ (281)
Principal Repaid-1	\$ (19,708)	\$ (19,971)	\$ (20,237)	\$ (20,507)	\$ (20,780)	\$ (21,057)
Revenue--bulk Milk	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Revenue--Delivered Milk	\$ 162,000	\$ 162,000	\$ 162,000	\$ 162,000	\$ 162,000	\$ 162,000
Net Cash	\$ 43,938	\$ 43,938	\$ 43,938	\$ 43,938	\$ 43,938	\$ 43,938
Running Cash	\$ 1,279,915	\$ 1,323,853	\$ 1,367,791	\$ 1,411,729	\$ 1,455,667	\$ 1,499,605
Value of Debt	\$ 102,552	\$ 82,581	\$ 62,344	\$ 41,838	\$ 21,057	\$ 0
Value of Equity	\$ 1,055,792	\$ 1,075,763	\$ 1,096,000	\$ 1,116,506	\$ 1,137,287	\$ 1,158,344
Debt to Equity Ratio	0.10	0.08	0.06	0.04	0.02	0.00

Annex 4—References

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Annex VI: Fixed Asset Register RDCP II and Sub Grantees



RWANDA DAIRY COMPETITIVENESS PROGRAM II

ASSET REGISTER

Description	Qty	Asset Tag No.	Serial Number(s)	Date Acquired	Vendor	Cost Price (USD)	Funding Source	Title owner i.e USAID, LOL Rwanda)	Condition Acquired	Asset Location/ Person Assigned	Last inventory count	Maintainance plan
DESKTOP COMPUTERS												
Desktop HP	1	184	CNC116R4GF	3-May-2012	Shoppers Stop sarl	1,183	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Allen	31-Jul-14	Semi annual by IT firm
Desktop Hp	1	22	SGH910048B	20-May-2005	Loca purchd	839	696-A-00-08-00016-00	Rwanda	Damaged	LOL, Rwanda, Drivers Office	31-Jul-14	Semi annual by IT firm
Desktop Hp	1	23	CNT84618Z5	20-May-2005	Loca purchd	839	696-A-00-08-00016-00	Rwanda	Old	LOL, Rwanda, Cordol	31-Jul-14	Semi annual by IT firm
Desktop Hp	1	24	CNT84618JC	20-May-2005	Loca purchd	839	696-A-00-08-00016-00	Rwanda	Good	LOL, Rwanda, Drivers Office	31-Jul-14	Semi annual by IT firm
Desktop Hp	1	18	CNT846190Z	20-May-2005	Loca purchd	839	696-A-00-08-00016-00	Rwanda	Damaged	LOL,Rwanda store	31-Jul-14	N/A
LAPTOP COMPUTERS												
Laptop/Lenovo/ThinkPad	1	164	R8-FBK3L 12/01	6-Feb-2012	HQ Purchase	1,170	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Frank	31-Jul-14	Semi annual by IT firm
Laptop/Lenovo/ThinkPad	1	165	R8FBKOH 12/01	6-Feb-2012	HQ Purchase	1,170	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Fatma	31-Jul-14	Semi annual by IT firm
Laptop/Lenovo/ThinkPad	1	166	R8FBK1Z 12/01	6-Feb-2012	HQ Purchase	1,170	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Charles	31-Jul-14	Semi annual by IT firm
Laptop/Lenovo/ThinkPad	1	268	R8 EY2XH 11/10	6-Feb-2012	HQ Purchase	1,170	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Liliane	31-Jul-14	Semi annual by IT firm
Laptop/Lenovo/ThinkPad	1	168	R8 FBK2K 12/01	6-Feb-2012	HQ Purchase	1,170	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Dennis	31-Jul-14	Semi annual by IT firm
Laptop/Lenovo/ThinkPad	1	240	R8FBK1G/12/01	6-Feb-2012	HQ Purchase	1,170	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, James	31-Jul-14	Semi annual by IT firm
Laptop HP	1	272	3CFO4245LJ	3-May-2012	Shoppers Stop sarl	1,132	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Shukuru	31-Jul-14	Semi annual by IT firm
Laptop HP	1	170	3CFO395PQP	3-May-2012	Shoppers Stop sarl	1,132	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Mary Alice	31-Jul-14	Semi annual by IT firm
Laptop HP	1	171	3CFO426JZ2	3-May-2012	Shoppers Stop sarl	1,132	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Agnes	31-Jul-14	Semi annual by IT firm
Laptop HP	1	172	3CF0396R5W	3-May-2012	Shoppers Stop sarl	1,132	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Nsekanabo	31-Jul-14	Semi annual by IT firm
Laptop HP	1	173	3CF0426Z5L	3-May-2012	Shoppers Stop sarl	1,132	696-A-12-00002	Rwanda	Broken	LOL, Rwanda, Bahati	31-Jul-14	Semi annual by IT firm
Laptop HP	1	264	5CB41200Y8	1-Jun-2014	Seven hills Tech	491	696-A-12-00003	Rwanda	New/Good	LOL, Rwanda, Bahati	31-Jul-14	Semi annual by IT firm
Laptop HP	1	271	3CF0426Z2P	3-May-2012	Shoppers Stop sarl	1,132	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Margaret	31-Jul-14	Semi annual by IT firm
Laptop HP	1	175	3CF0426545	3-May-2012	Shoppers Stop sarl	1,132	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Firmin - STOLEN	31-Jul-14	Semi annual by IT firm
Laptop HP	1	279	5CD3355C4W	1-Apr-2014	Shoppers Stop sarl	906	696-A-12-00003	Rwanda	New/Good	LOL, Rwanda, Firmin	31-Jul-14	Semi annual by IT firm
Laptop HP	1	176	3CF0396R7W	3-May-2012	Shoppers Stop sarl	1,132	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Grace	31-Jul-14	Semi annual by IT firm
Laptop HP	1	177	3CF396R1X	3-May-2012	Shoppers Stop sarl	1,132	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, JB Karera - STOLEN	31-Jul-14	Semi annual by IT firm
Laptop HP	1	278	5CB4142DBW	1-Jun-2014	Seven hills Tech	491	696-A-12-00003	Rwanda	New/Good	LOL, Rwanda, JB Karera	31-Jul-14	Semi annual by IT firm
Laptop HP	1	277	3CFO396R1TS	3-Aug-2012	Shoppers Stop sarl	1,026	696-A-12-00002	Rwanda	New/Good	ABS, Rwanda, Jean De Dieu	31-Jul-14	Semi annual by IT firm
Laptop HP	1	266	3CF0426ZDM	3-May-2012	Shoppers Stop sarl	1,132	696-A-12-00002	Rwanda	New/Good	ABS, Rwanda, Felix	31-Jul-14	Semi annual by IT firm
Laptop HP	1	266	3CFO426ZJL	3-May-2012	Shoppers Stop sarl	1,132	696-A-12-00002	Rwanda	New/Good	ABS, Rwanda, Kayitesi	31-Jul-14	Semi annual by IT firm
Laptop HP	1	270	3CFO44C2YG	3-May-2012	Shoppers Stop sarl	1,132	696-A-12-00002	Rwanda	New/Good	ABS, Rwanda, Humphrey	31-Jul-14	Semi annual by IT firm
Laptop HP	1	182	3CFO3961RTS	3-May-2012	Shoppers Stop sarl	1,132	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda	31-Jul-14	Semi annual by IT firm
Laptop HP	1	280	3CFO426K7C	3-May-2012	Shoppers Stop sarl	1,132	696-A-12-00002	Rwanda	New/Good	ABS, Rwanda, Blaise	31-Jul-14	Semi annual by IT firm
Laptop	1	40	6060B1074601	19-Jun-2010	Local purchase	1,194	696-A-00-08-00016-00	Rwanda	Old	LOL, Rwanda,General	31-Jul-14	Semi annual by IT firm
PRINTERS & COIPIERS												
Printer/HP Deskjet 2050A	1	185	CN16P12MKY	10-Feb-2012	Miracles Enterprises LTD	99	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Frank	31-Jul-14	Semi annual by IT firm
Printer/HP Deskjet 2050A	1	186	CN16P12N7P	20-Feb-2012	Miracles Enterprises LTD	99	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Fatma	31-Jul-14	Semi annual by IT firm
Canon Copier IR2318	1	187	21GUR57670	29-Mar-2012	Shoppers Stop sarl	2,618	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Allen	31-Jul-14	Semi annual by IT firm
Printer J4580	1	188	CN9BND31ZB	27-Sep-2012	Champions Technologies	148	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, James	31-Jul-14	Semi annual by IT firm
HP Laserjet Printer 1212	1	189	220-140-AC	1-Oct-2012	Miracles Enterprises LTD	320	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, cordol	31-Jul-14	Semi annual by IT firm
HP Laserjet Printer 2055B	1	284	CNCJZ26737	1-Nov-2012	Miracles Enterprises LTD	263	696-A-12-00002	Rwanda	New/Good	LOL,Rwanda,Damascene	31-Jul-14	Semi annual by IT firm
HP Laserjet Printer 2055D	1	285	CNCGZ26008	1-Nov-2012	Miracles Enterprises LTD	263	696-A-12-00002	Rwanda	New/Good	ABS, Rwanda, Blaise	31-Jul-14	Semi annual by IT firm
HP Laserjet Printer 2055C	1	286	CNCJW28357	1-Nov-2012	Miracles Enterprises LTD	263	696-A-12-00002	Rwanda	New/Good	LOL,Rwanda,Firmin	31-Jul-14	Semi annual by IT firm
UPS												
Mercury UPS 1500VA	1	190	110520M1500N0040	5/24/2012	Shoppers stop sarl	216	696-A-12-00002	Rwanda	Damaged	LOL, Rwanda, Reception	31-Jul-14	Not Applicable
UPS	1	281	5B1133T14384	6/26/2012	Miracles Enterprise	125	696-A-12-00002	Rwanda	Old/Good	LOL, Rwanda, Router	31-Jul-14	Not Applicable
UPS	1	248	N/A	6/26/2012	Miracles Enterprise	125	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, switch, Frank	31-Jul-14	Not Applicable
UPS	1	136	APS 650	27/5/2009	Loca purchd	295	696-A-00-08-00016-00	Rwanda	Damaged	LOL, Rwanda, Store	31-Jul-14	Not Applicable
UPS	1	138	APS 650	27/5/2009	Loca purchd	295	696-A-00-08-00016-00	Rwanda	Damaged	LOL, Rwanda, Store	31-Jul-14	Not Applicable
UPS	1	139	APS 650	27/5/2009	Loca purchd	295	696-A-00-08-00016-00	Rwanda	New/Good	LOL, Rwanda,	31-Jul-14	Not Applicable
UPS	1	141	APS 650	27/5/2009	Loca purchd	294	696-A-00-08-00016-00	Rwanda	New/Good	LOL, Rwanda,	31-Jul-14	Not Applicable
UPS	1	142	APS 650	24/8/2009	Loca purchd	295	696-A-00-08-00016-00	Rwanda	Damaged	LOL, Rwanda, Store	31-Jul-14	Not Applicable
UPS	1	145	Trip-lite Pro 00107	18/9/2009	Loca purchd	294	696-A-00-08-00016-00	Rwanda	Damaged	LOL, Rwanda, Store	31-Jul-14	Not Applicable
COMPUTER CONNECTABLES												
Hard Drive 1 TB/freeAgent GoFlex	1	191	NA05WG1B	6-Feb-2012	HQ Purchase	124	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Frank	31-Jul-14	Not Applicable
Jabra	1	192	10LA08NH6CA	6-Feb-2012	HQ Purchase	86	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Frank	31-Jul-14	Not Applicable

Description	Qty	Asset Tag No.	Serial Number(s)	Date Acquired	Vendor	Cost Price (USD)	Funding Source	Title owner i.e USAID, LOL Rwanda)	Condition Acquired	Asset Location/ Person Assigned	Last inventory count	Maintainance plan
Jabra	1	193	101A08XH6CA	6-Feb-2012	HQ Purchase	86	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, James	31-Jul-14	Not Applicable
Casio Projector	1	194	XJ-A140V	6-Feb-2012	HQ Purchase	760	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda,General	31-Jul-14	Not Applicable
Sony Projector Ex100	1	195	5173005	8-Oct-2012	Miracles Enterprise LTD	651	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda,Accounting office	31-Jul-14	Not Applicable
keyboard	1	35	N/A	1-Dec-2001	Donatedb by USAID		696-A-00-08-00016-00	Rwanda	Old	LOL, Rwanda,Accounting office	31-Jul-14	Not Applicable
keyboard	1	36	N/A	18 Apr-06	Donatedb by USAID		696-A-00-08-00016-00	Rwanda	Old	LOL, Rwanda,Drivers table	31-Jul-14	Not Applicable
keyboard	1	37	N/A	4-Feb-1900	Donatedb by USAID		696-A-00-08-00016-00	Rwanda	Old	LOL, Rwanda,Missing	31-Jul-14	Not Applicable
keyboard	1	38	N/A	13-Aug-2009	Donatedb by USAID		696-A-00-08-00016-00	Rwanda	Old	LOL, Rwanda	31-Jul-14	Not Applicable
keyboard	1	273	N/A	18 Apr-06	Donated by USAID		696-A-00-08-00016-00	Rwanda	Damaged	LOL,Rwanda,Store	31-Jul-14	Not Applicable
Office safe	1	56	N/A	20-Dec-2007	Local purchased	231	696-A-00-08-00016-00	Rwanda	Old	LOL, Rwanda,Fatma	31-Jul-14	Not Applicable
OTHER OFFICE EQUIPMENT												
Camera/ Canon/PowerShot	1	196	322033010526	6-Feb-2012	HQ Purchase	148	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Margaret	31-Jul-14	Semi annual by IT firm
Camera/Canon/PowerShot	1	197	119530500007	6-Feb-2012	HQ Purchase	148	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Karera	31-Jul-14	Semi annual by IT firm
President Portrait	1	198	N/A	21-Mar-2012	D-tech Systems	49	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda,	31-Jul-14	Not Applicable
Stabilizer 1000VA	1	199	N/A	4-Apr-2012	Shoppers Stop sarl	49	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, connected to copier	31-Jul-14	Not Applicable
Flip Chart Stand	1	200	N/A	23-May-2012	Imprimerie Papeterie Des Gr	133	696-A-12-00002	Rwanda	Broken	LOL, Rwanda,Reception	31-Jul-14	Not Applicable
Flip Chart Stand	1	201	N/A	23-May-2012	Imprimerie Papeterie Des Gr	133	696-A-12-00002	Rwanda	Broken	LOL, Rwanda,Store	31-Jul-14	Not Applicable
Water Dispenser/Ramt hot & cold	1	202	03209/10205	7-May-2012	Nakumatt	199	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda,Reception	31-Jul-14	Not Applicable
Water Dispenser/Ramt hot & cold	1	203	03209/10154	7-May-2012	Nakumatt	199	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda,	31-Jul-14	Not Applicable
Nikon D3100 Camera	1	236	US18945381	7-May-2012	HQ Purchase	588	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Nsekanabo	31-Jul-14	Semi annual by IT firm
Scanner	1	237	015593	7-May-2012	HQ Purchase	96	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Liliane	31-Jul-14	Semi annual by IT firm
Camera/Sony/Cyber-Shot	1	249	6592628	7-May-2012	MicroCity	293	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Bahati	31-Jul-14	Semi annual by IT firm
Camera/Sony/Cyber-Shot	1	250	5520210	12-Jun-2013	SYSTEMplus	278	696-A-12-00002	Rwanda	New/Good	ABS, Rwanda, Damascene	31-Jul-14	Semi annual by IT firm
Camera/Sony/Cyber-Shot	1	251	5544248	12-Jun-2013	SYSTEMplus	278	696-A-12-00002	Rwanda	New/Good	ABS, Rwanda, Jean De Dieu	31-Jul-14	Semi annual by IT firm
Camera/Sony/Cyber-Shot	1	252	6558303	12-Jun-2013	SYSTEMplus	278	696-A-12-00002	Rwanda	Not Working	ABS, Rwanda, Blaisse	31-Jul-14	Semi annual by IT firm
Camera/Sony/Cyber-Shot	1	253	8766411	12-Jun-2013	SYSTEMplus	278	696-A-12-00002	Rwanda	New/Good	ABS, Rwanda, Jane	31-Jul-14	Semi annual by IT firm
Camera/Sony digital	1	257	5079542	10-Feb-2014	Star Phone	213	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Firmin	31-Jul-14	Semi annual by IT firm
Camera/Sony digital	1	258	6120435	1-May-2014	Rapid Tech Ltd	243	696-A-12-00003	Rwanda	New/Good	ABS, Rwanda, Blaisse	31-Jul-14	Semi annual by IT firm
Router	1	104	N/A	17-Aug-2009	Local purchased	268	696-A-00-08-00016-00	Rwanda	Damaged	LOL Rwanda,IT	31-Jul-14	Not Applicable
Scanner	1	105	HPG2410	3-Sep-2009	Local purchased	95	696-A-00-08-00016-00	Rwanda	Damaged	LOL Rwanda	31-Jul-14	Not Applicable
Stabilizer	1	106	N/A	18-Feb-2009	Local purchased	85	696-A-00-08-00016-00	Rwanda	New/Good	LOL Rwanda,Ferdinand	31-Jul-14	Not Applicable
Stabilizer	1	109	N/A	27-May-2009	Local purchased	50	696-A-00-08-00016-00	Rwanda	New/Good	LOL Rwanda,Charles	31-Jul-14	Not Applicable
Stabilizer	1	110	N/A	27-May-2009	Local purchased	50	696-A-00-08-00016-00	Rwanda	New/Good	LOL Rwanda,Allen	31-Jul-14	Not Applicable
Stabilizer	1	111	N/A	23-Jun-2009	Local purchased	80	696-A-00-08-00016-00	Rwanda	New/Good	LOL Rwanda	31-Jul-14	Not Applicable
Stabilizer	1	112	N/A	11-Jul-2009	Local purchased	50	696-A-00-08-00016-00	Rwanda	New/Good	LOL Rwanda,Ferdinand	31-Jul-14	Not Applicable
Stabilizer	1	113	Old	24-Aug-2009	Local purchased	45	696-A-00-08-00016-00	Rwanda	New/Good	LOL Rwanda	31-Jul-14	Not Applicable
Stabilizer	1	114	N/A	28-Aug-2009	Local purchased	50	696-A-00-08-00016-00	Rwanda	New/Good	LOL Rwanda	31-Jul-14	Not Applicable
Stabilizer	1	115	Old	24-Sep-2009	Local purchased	50	696-A-00-08-00016-00	Rwanda	New/Good	LOL Rwanda, Frank	31-Jul-14	Not Applicable
Stabilizer	1	116	N/A	28-Aug-2009	Local purchased	56	696-A-00-08-00016-00	Rwanda	New/Good	LOL Rwanda,Ferdinand	31-Jul-14	Not Applicable
TV table	1	282	N/A	28-Oct-2008	Local purchased	58	696-A-00-08-00016-00	Rwanda	New/Good	LOL Rwanda,Allen	31-Jul-14	Not Applicable
TV LG 21"	1	133	N/A	29-Oct-2008	Local purchased	216	696-A-00-08-00016-00	Rwanda	Good	LOL, Rwanda,Ferdinand	31-Jul-14	Not Applicable
TV SAMSANG	1	283	OAF3DBF300008	22-Jul-2014	Akagera Electronic	481	696-A-12-00002	Rwanda	New/Good	LOL,Rwanda,Reception	31-Jul-14	
Generator 3KW	1	33	N/A	27-Jan-2010	Local purchased	2,485	696-A-00-08-00016-00	Rwanda	Good	LOL, Rwanda	31-Jul-14	After 1000 hours
GPS System	1	34	N/A	Donated by US	Donated by USAID		696-A-00-08-00016-00	Rwanda	Old/Good	LOL, Rwanda,Charles	31-Jul-14	Not Applicable
Switch	1	117	N/A	17-Aug-2009	Local purchased	268	696-A-00-08-00016-00	Rwanda	Good	LOL, Rwanda	31-Jul-14	Not Applicable
KITCHEN EQUIPMENT												
Micro oven	1	42	N/A	16-Jan-2008	Local purchased	306	696-A-00-08-00016-00	Rwanda	New/Good	LOL, Rwanda, Kitchen	31-Jul-14	General cleaning
Fridge	1	146	N/A	19-Mar-2008	Local purchased	418	696-A-00-08-00016-00	Rwanda	New/Good	LOL, Rwanda, Kitchen	31-Jul-14	General cleaning
Table-Formeca white	1	118	N/A	Donated by US	Donated by USAID		696-A-00-08-00016-00	Rwanda	Old/Good	LOL, Rwanda, Kitchen	1-Oct-14	Not Applicable
Table-Formeca white	1	119	N/A	Donated by US	Donated by USAID		696-A-00-08-00016-01	Rwanda	Old/Good	LOL, Rwanda, Kitchen	1-Oct-14	Not Applicable
Table-Formeca white	1	121	N/A	Donated by US	Donated by USAID		696-A-00-08-00016-02	Rwanda	Old/Good	LOL, Rwanda, Kitchen	1-Oct-14	Not Applicable
FURNITURE - DESKS & TABLES												
Office Desk	1	204	N/A	30-Mar-2012	Mutara Enterprises	250	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, sometimes used by	31-Jul-14	Not Applicable
Office Desk	1	205	N/A	30-Mar-2012	Mutara Enterprises	250	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Shukuru	31-Jul-14	Not Applicable
Office Desk	1	206	N/A	8-May-2012	Mutara Enterprises	208	696-A-12-00002	Rwanda	New/Good	ABS, Rwanda,Jeanne	31-Jul-14	Not Applicable
Office Desk	1	207	N/A	8-May-2012	Mutara Enterprises	208	696-A-12-00002	Rwanda	New/Good	ABS, Rwanda, Jane Kayitesi	31-Jul-14	Not Applicable
Office Desk	1	208	N/A	8-May-2012	Mutara Enterprises	208	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Alice	31-Jul-14	Not Applicable
Office Desk	1	209	N/A	8-May-2012	Mutara Enterprises	208	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Agnes	31-Jul-14	Not Applicable

Description	Qty	Asset Tag No.	Serial Number(s)	Date Acquired	Vendor	Cost Price (USD)	Funding Source	Title owner i.e USAID, LOL Rwanda)	Condition Acquired	Asset Location/ Person Assigned	Last inventory count	Maintainance plan
Office Desk	1	210	N/A	8-May-2012	Mutara Enterprises	208	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Bahati	31-Jul-14	Not Applicable
Office Desk	1	211	N/A	8-May-2012	Mutara Enterprises	208	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Liliane	31-Jul-14	Not Applicable
Office Desk	1	212	N/A	8-May-2012	Mutara Enterprises	208	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Grace	31-Jul-14	Not Applicable
Office Desk	1	213	N/A	24-Jul-2012	Mutara Enterprises	206	696-A-12-00002	Rwanda	Old/Good	LOL, Rwanda, Nsekanabo	31-Jul-14	Not Applicable
Office Desk	1	19	N/A	5-Dec-2010	Donated by USAID		696-A-00-08-00016-00	Rwanda	Old/Good	LOL,Rwanda,Felix	31-Jul-14	Not Applicable
Office Desk	1	269	N/A	20-Dec-2007	Local purchased	315	696-A-00-08-00016-00	Rwanda	New/Good	LOL,Rwanda,Charles	31-Jul-14	Not Applicable
Table	1	125	N/A	5-Dec-2010	Donated by USAID		696-A-12-00002	Rwanda	New/Good	LOL,Rwanda,Reception	31-Jul-14	Not Applicable
Table	1	126	N/A	5-Dec-2010	Donated by USAID		696-A-12-00002	Rwanda	New/Good	LOL,Rwanda,Reception	31-Jul-14	Not Applicable
Table	1	127	N/A	5-Dec-2010	Donated by USAID		696-A-12-00002	Rwanda	New/Good	LOL,Rwanda,Reception	31-Jul-14	Not Applicable
Table	1	124	N/A	5-Dec-2010	Donated by USAID		696-A-12-00002	Rwanda	New/Good	LOL,Rwanda,Reception	31-Jul-14	Not Applicable
Table	1	120	N/A	5-Dec-2010	Donated by USAID		696-A-12-00002	Rwanda	Old/Good	LOL,Rwanda,cordol,General	31-Jul-14	Not Applicable
Table	1	274	N/A	5-Dec-2010	Donated by USAID		696-A-12-00002	Rwanda	New/Good	LOL,Rwanda,Drivers	31-Jul-14	Not Applicable
Table	1	RDCP2 11-D-8	N/A	6-Dec-2010	Donated by USAID		696-A-12-00003	Rwanda	Old/Good	ABS, Rwanda, Damascene	31-Jul-14	Not Applicable
Table	1	RDCP2 10-D-7	N/A	7-Dec-2010	Donated by USAID		696-A-12-00004	Rwanda	Old/Good	ABS, Rwanda, Damascene	31-Jul-14	Not Applicable
Table		RDCP2-09-D-4	N/A	8-Dec-2010	Donated by USAID		696-A-12-00005	Rwanda	Old/Good	ABS, Rwanda, Blaise	31-Jul-14	Not Applicable
Table		RDCP-10-D-6	N/A	9-Dec-2010	Donated by USAID		696-A-12-00006	Rwanda	Old/Good	ABS, Rwanda, Blaise	31-Jul-14	Not Applicable
Table		RDCP-10-D-5	N/A	10-Dec-2010	Donated by USAID		696-A-12-00007	Rwanda	Old/Good	ABS, Rwanda, Blaise	31-Jul-14	Not Applicable
Table		RDCP-8-D-3	N/A	11-Dec-2010	Donated by USAID		696-A-12-00008	Rwanda	Old/Good	LOL,Rwanda,Fermin	31-Jul-14	Not Applicable
Table		RDCP-8-D-2	N/A	12-Dec-2010	Donated by USAID		696-A-12-00009	Rwanda	Old/Good	LOL,Rwanda,Fermin	31-Jul-14	Not Applicable
Conference table, 4 seater	1	214	N/A	11-Sep-2012	Mutara Enterprises	188	696-A-12-00002	Rwanda	Old/Good	LOL, Rwanda, Frank	31-Jul-14	Not Applicable
Office Desk	1	243	N/A	12-Jun-2012	Shoppers stop sarl	211	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, IT	31-Jul-14	Not Applicable
Driver's table	1	246	N/A	15-Oct-2012	Mutara Enterprises	112	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Drivers	31-Jul-14	Not Applicable
Reception counter	1	48	N/A	23-Oct-2009	Local purchased	134	696-A-00-08-00016-00	Rwanda	New/Good	LoL, Rwanda, Allen	31-Jul-14	Not Applicable
Office desk /side table	1	49	N/A	23-Oct-2009	Local purchased	134	696-A-00-08-00016-00	Rwanda	New/Good	LoL, Rwanda, Allen	31-Jul-14	Not Applicable
Office desk /side table	1	50	N/A	20-Dec-2007	Local purchased	314	696-A-00-08-00016-00	Rwanda	New/Good	LoL, Rwanda, Dennis	31-Jul-14	Not Applicable
Office desk /side table	1	51	N/A	20-Dec-2007	Local purchased	314	696-A-00-08-00016-00	Rwanda	New/Good	LoL, Rwanda, Humprey	31-Jul-14	Not Applicable
Office desk /side table	1	52	N/A	20-Dec-2007	Local purchased	314	696-A-00-08-00016-00	Rwanda	New/Good	LoL, Rwanda, James	31-Jul-14	Not Applicable
Office desk/side table	1	53	N/A	2-Jun-2009	Local purchased	386	696-A-00-08-00016-00	Rwanda	New/Good	LoL, Rwanda, Frank	31-Jul-14	Not Applicable
Office desk/side table	1	54	N/A	2-Jun-2009	Local purchased	386	696-A-00-08-00016-00	Rwanda	New/Good	LOL, Rwanda, Fatma	31-Jul-14	Not Applicable
FURNITURE - CHAIRS												
Executive chair	1	215	N/A	4-Apr-2012	Mutara Enterprises	368	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Recn - Allen	31-Jul-14	Not Applicable
Executive chair	1	241	N/A	12-Jun-2012	Mutara Enterprises	365	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, James	31-Jul-14	Not Applicable
Chair	1	216	N/A	8-May-2012	Mutara Enterprises	57	696-A-12-00002	Rwanda	New/Good	ABS, Rwanda, Jannie	31-Jul-14	Not Applicable
Chair	1	217	N/A	8-May-2012	Mutara Enterprises	57	696-A-12-00002	Rwanda	New/Good	ABS, Rwanda, Ngamije	31-Jul-14	Not Applicable
Chair	1	219	N/A	8-May-2012	Mutara Enterprises	57	696-A-12-00002	Rwanda	New/Good	ABS, Rwanda, Reception	31-Jul-14	Not Applicable
Chair	1	244	N/A	8-May-2012	Mutara Enterprises	57	696-A-12-00002	Rwanda	New/Good	ABS, Rwanda, Jane Kayitesi	31-Jul-14	Not Applicable
Chair	1	245	N/A	8-May-2012	Mutara Enterprises	57	696-A-12-00002	Rwanda	New/Good	ABS, Rwanda,Reception	31-Jul-14	Not Applicable
Chair	1	246	N/A	8-May-2012	Mutara Enterprises	57	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda,Cordol	31-Jul-14	Not Applicable
Chair	1	246	N/A	8-May-2012	Mutara Enterprises	57	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Reception	31-Jul-14	Not Applicable
Chair	1	221	N/A	8-May-2012	Mutara Enterprises	120	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Liliane	31-Jul-14	Not Applicable
Chair	1	222	N/A	8-May-2012	Mutara Enterprises	120	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Grace	31-Jul-14	Not Applicable
Chair	1	223	N/A	8-May-2012	Mutara Enterprises	120	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Dennis	31-Jul-14	Not Applicable
Chair	1	224	N/A	11-Sep-2012	Mutara Enterprises	120	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Alice	31-Jul-14	Not Applicable
Chair	1	225	N/A	11-Sep-2012	Mutara Enterprises	120	696-A-12-00002	Rwanda	Broken	LOL, Rwanda, Agnes	31-Jul-14	Not Applicable
Chair	1	226	N/A	15-Oct-2012	Mutara Enterprises	120	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Agnes	31-Jul-14	Not Applicable
Chair	1	227	N/A	15-Oct-2012	Mutara Enterprises	73	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Frank	31-Jul-14	Not Applicable
Chair	1	228	N/A	15-Oct-2012	Mutara Enterprises	73	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Frank	31-Jul-14	Not Applicable
Chair	1	229	N/A	15-Oct-2012	Mutara Enterprises	73	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Frank	31-Jul-14	Not Applicable
Chair	1	230	N/A	15-Oct-2012	Mutara Enterprises	73	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Frank	31-Jul-14	Not Applicable
Chair	1	242	N/A	12-Jun-2012	Shoppers stop sarl	70	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Nsekanabo	31-Jul-14	Not Applicable
Chair	1	258	N/A	26-Feb-2014	Shoppers stop sarl	44	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Reception	31-Jul-14	Not Applicable
Chair	1	259	N/A	26-Feb-2014	Shoppers stop sarl	44	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Reception	31-Jul-14	Not Applicable
Chair	1	260	N/A	26-Feb-2014	Shoppers stop sarl	44	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Reception	31-Jul-14	Not Applicable
Chair	1	261	N/A	26-Feb-2014	Shoppers stop sarl	44	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Reception	31-Jul-14	Not Applicable
Chair	1	262	N/A	26-Feb-2014	Shoppers stop sarl	44	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Dennis	31-Jul-14	Not Applicable
Chair	1	263	N/A	26-Feb-2014	Shoppers stop sarl	44	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Reception	31-Jul-14	Not Applicable
chair	1	97	N/A	26-Dec-2007	Local purchased	74,07	696-A-12-00002	Rwanda	Old/Good	LOL,Rwanda,Charles	31-Jul-14	Not Applicable

Description	Qty	Asset Tag No.	Serial Number(s)	Date Acquired	Vendor	Cost Price (USD)	Funding Source	Title owner i.e USAID, LOL Rwanda)	Condition Acquired	Asset Location/ Person Assigned	Last inventory count	Maintainance plan
Chair	1	68	N/A	5-Dec-2010	Donatedb by USAID	-	696-A-12-00002	Rwanda	Old/Good	LOL,Rwanda,Humphrey	31-Jul-14	Not Applicable
Chair	1	RDCP2 09-C-11	N/A	6-Dec-2010	Donatedb by USAID		696-A-12-00003	Rwanda	Old/Good	ABS, Rwanda, Damascene	31-Jul-14	Not Applicable
Chair	1	RDCP2 08-C-6	N/A	7-Dec-2010	Donatedb by USAID		696-A-12-00004	Rwanda	Old/Good	ABS, Rwanda, Damascene	31-Jul-14	Not Applicable
Chair	1	RDCP2 10-C-14	N/A	8-Dec-2010	Donatedb by USAID		696-A-12-00005	Rwanda	Old/Good	ABS, Rwanda, Damascene	31-Jul-14	Not Applicable
Chair	1	RDCP2 08-C-3	N/A	9-Dec-2010	Donatedb by USAID		696-A-12-00006	Rwanda	Old/Good	ABS, Rwanda, Damascene	31-Jul-14	Not Applicable
Chair	1	RDCP2-09-C-9	N/A	10-Dec-2010	Donatedb by USAID		696-A-12-00007	Rwanda	Old/Good	ABS, Rwanda, Blaise	31-Jul-14	Not Applicable
Chair	1	RDCP2-10-C-12	N/A	11-Dec-2010	Donatedb by USAID		696-A-12-00008	Rwanda	Old/Good	ABS, Rwanda, Blaise	31-Jul-14	Not Applicable
Chair	1	RDCP2-09-C-8	N/A	12-Dec-2010	Donatedb by USAID		696-A-12-00009	Rwanda	Old/Good	ABS, Rwanda, Blaise	31-Jul-14	Not Applicable
Chair	1	RDCP2-08-C-2	N/A	13-Dec-2010	Donatedb by USAID		696-A-12-00010	Rwanda	Old/Good	ABS, Rwanda, Blaise	31-Jul-14	Not Applicable
Chair	1	17	N/A	14-Dec-2010	Donatedb by USAID	-	696-A-12-00002	Rwanda	New/Good	LOL,Rwanda,Reception	31-Jul-14	Not Applicable
Chair	1	RDCP2-09-C-10	N/A	15-Dec-2010	Donatedb by USAID		696-A-12-00003	Rwanda	Old/Good	LOL,Rwanda,Fermin	31-Jul-14	Not Applicable
Chair	1	RDCP2-08-C-5	N/A	16-Dec-2010	Donatedb by USAID		696-A-12-00004	Rwanda	Old/Good	LOL,Rwanda,Fermin	31-Jul-14	Not Applicable
Chair	1	RDCP2-09-C-7	N/A	17-Dec-2010	Donatedb by USAID		696-A-12-00005	Rwanda	Old/Good	LOL,Rwanda,Fermin	31-Jul-14	Not Applicable
Chair	1	RDCP2-08-C-1	N/A	18-Dec-2010	Donatedb by USAID		696-A-12-00006	Rwanda	Old/Good	LOL,Rwanda,Fermin	31-Jul-14	Not Applicable
Office /visitor's chair	1	57	N/A	5-Dec-2010	Donatedb by USAID		696-A-00-08-00016-00	Rwanda	Old/Good	LoL, Rwanda, Gisele	31-Jul-14	Not Applicable
Office /visitor's chair	1	58	N/A	5-Dec-2010	Donatedb by USAID		696-A-00-08-00016-00	Rwanda	Old/Good	LoL, Rwanda, Reception	31-Jul-14	Not Applicable
Office/visitor's chair	1	59	N/A	5-Dec-2010	Donatedb by USAID		696-A-00-08-00016-00	Rwanda	Old/Good	LoL, Rwanda, Shukuru	31-Jul-14	Not Applicable
Office /visitor's chair	1	60	N/A	5-Dec-2010	Donatedb by USAID		696-A-00-08-00016-00	Rwanda	Old/Good	LoL, Rwanda, Reception	31-Jul-14	Not Applicable
Office /visitor's chair	1	61	N/A	5-Dec-2010	Donatedb by USAID		696-A-00-08-00016-00	Rwanda	Old/Good	LoL, Rwanda, Reception	31-Jul-14	Not Applicable
Office /visitor's chair	1	62	N/A	5-Dec-2010	Donatedb by USAID		696-A-00-08-00016-00	Rwanda	Old/Good	LoL, Rwanda, Reception	31-Jul-14	Not Applicable
Office/visitor's chair	1	63	N/A	5-Dec-2010	Donatedb by USAID		696-A-00-08-00016-00	Rwanda	Old/Good	LoL, Rwanda, Reception	31-Jul-14	Not Applicable
Office/visitor's chair	1	64	N/A	5-Dec-2010	Donatedb by USAID		696-A-00-08-00016-00	Rwanda	Old/Good	LoL, Rwanda, Reception	31-Jul-14	Not Applicable
Office/visitor's chair	1	65	N/A	5-Dec-2010	Donatedb by USAID		696-A-00-08-00016-00	Rwanda	Old/Good	LoL, Rwanda, Reception	31-Jul-14	Not Applicable
Office/visitor's chair	1	66	N/A	20-Dec-2007	Local purchased	46	696-A-00-08-00016-00	Rwanda	New/Good	LoL, Rwanda, Dennis	31-Jul-14	Not Applicable
Bookshelf	1	235	N/A	19-Jun-2005	Donatedb by USAID		696-A-00-08-00016-00	Rwanda	Old/Good	LoL, Rwanda, Felix	31-Jul-14	Not Applicable
Bookshelf	1	163	N/A	19-Jun-2005	Donatedb by USAID		696-A-00-08-00016-00	Rwanda	Old/Good	LoL, Rwanda, Bahati	31-Jul-14	Not Applicable
Bookshelf	1	69	N/A	19-Jun-2005	Donatedb by USAID		696-A-00-08-00016-00	Rwanda	Old/Good	LoL, Rwanda, Grace	31-Jul-14	Not Applicable
Office/visitor's chair	1	70	N/A	20-Dec-2007	Local purchased	56	696-A-00-08-00016-00	Rwanda	New/Good	LoL, Rwanda, IT	31-Jul-14	Not Applicable
Office/visitor's chair	1	71	N/A	20-Dec-2007	Local purchased	56	696-A-00-08-00016-00	Rwanda	New/Good	LoL, Rwanda, Bahati	31-Jul-14	Not Applicable
Office/visitor's chair	1	72	N/A	20-Dec-2007	Local purchased	56	696-A-00-08-00016-00	Rwanda	New/Good	LoL, Rwanda, Agnes	31-Jul-14	Not Applicable
Office/visitor's chair	1	73	N/A	20-Dec-2007	Local purchased	56	696-A-00-08-00016-00	Rwanda	New/Good	LoL, Rwanda,Humphrey	31-Jul-14	Not Applicable
Office/visitor's chair	1	74	N/A	20-Dec-2007	Local purchased	56	696-A-00-08-00016-00	Rwanda	Broken	LoL, Rwanda, Reception	31-Jul-14	Not Applicable
Office/visitor's chair	1	75	N/A	20-Dec-2007	Local purchased	56	696-A-00-08-00016-00	Rwanda	New/Good	LOL,Rwanda,Reception	31-Jul-14	Not Applicable
Office/visitor's chair	1	76	N/A	20-Dec-2007	Local purchased	56	696-A-00-08-00016-00	Rwanda	New/Good	LoL, Rwanda, Reception	31-Jul-14	Not Applicable
Office/visitor's chair	1	77	N/A	20-Dec-2007	Local purchased	56	696-A-00-08-00016-00	Rwanda	New/Good	LoL, Rwanda, Reception	31-Jul-14	Not Applicable
Office/visitor's chair	1	78	N/A	20-Dec-2007	Local purchased	56	696-A-00-08-00016-00	Rwanda	New/Good	LoL, Rwanda, Reception	31-Jul-14	Not Applicable
Office/visitor's chair	1	79	N/A	20-Dec-2007	Local purchased	56	696-A-00-08-00016-00	Rwanda	New/Good	LoL, Rwanda, Fatma	31-Jul-14	Not Applicable
Office/visitor's chair	1	80	N/A	20-Dec-2007	Local purchased	56	696-A-00-08-00016-00	Rwanda	New/Good	LoL, Rwanda, James	31-Jul-14	Not Applicable
Office/visitor's chair	1	81	N/A	20-Dec-2007	Local purchased	56	696-A-00-08-00016-00	Rwanda	New/Good	LoL, Rwanda, James	31-Jul-14	Not Applicable
Office/visitor's chair	1	82	N/A	20-Dec-2007	Local purchased	56	696-A-00-08-00016-00	Rwanda	Old/Good	LoL, Rwanda, Reception	31-Jul-14	Not Applicable
Office/visitor's chair	1	83	N/A	20-Dec-2007	Local purchased	56	696-A-00-08-00016-00	Rwanda	New/Good	LoL, Rwanda, Jeanne	31-Jul-14	Not Applicable
Office/visitor's chair	1	84	N/A	20-Dec-2007	Local purchased	56	696-A-00-08-00016-00	Rwanda	New/Good	LoL, Rwanda, Frank	31-Jul-14	Not Applicable
Office/visitor's chair	1	85	N/A	20-Dec-2007	Local purchased	56	696-A-00-08-00016-00	Rwanda	New/Good	LoL, Rwanda, Reception	31-Jul-14	Not Applicable
Office/visitor's chair	1	86	N/A	20-Dec-2007	Local purchased	56	696-A-00-08-00016-00	Rwanda	Broken	LoL, Rwanda, Reception	31-Jul-14	Not Applicable
Office/visitor's chair	1	87	N/A	20-Dec-2007	Local purchased	56	696-A-00-08-00016-00	Rwanda	Broken	LoL, Rwanda, Reception	31-Jul-14	Not Applicable
Office/visitor's chair	1	88	N/A	20-Dec-2007	Local purchased	56	696-A-00-08-00016-00	Rwanda	New/Good	LoL, Rwanda, Reception	31-Jul-14	Not Applicable
Office/Wheel chair	1	95	N/A	18-Dec-2007	Local purchased	74	696-A-00-08-00016-00	Rwanda	New/Good	LoL, Rwanda, Fatma	31-Jul-14	Not Applicable
Office/visitor's chair	1	267	N/A	20-Dec-2007	Local purchased	56	696-A-00-08-00016-00	Rwanda	New/Good	LOL,Rwanda,kitchen	31-Jul-14	Not Applicable
FURNITURE - BOOKSHELVES & CABINETS												
Metalic cabinet	1	231	N/A	24-Jul-2012	Shoppers Stop	223	696-A-12-00002	Rwanda	New/Good	ABS, Rwanda, Jeanne	31-Jul-14	Not Applicable
Metalic cabinet	1	232	N/A	24-Jul-2012	Shoppers Stop	223	696-A-12-00002	Rwanda	New/Good	ABS, Rwanda, Humphrey	31-Jul-14	Not Applicable
Filing Cabinet, 4 drawers	1	233	N/A	15-Oct-2012	Mutara Enterprises	224	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Dennis	31-Jul-14	Not Applicable
Filing Cabinet, 4 drawers	1	234	N/A	15-Oct-2012	Mutara Enterprises	224	696-A-12-00002	Rwanda	New/Good	ABS, Rwanda, Humphrey	31-Jul-14	Not Applicable
Metalic cabinet	1	235	N/A	15-Oct-2012	Mutara Enterprises	208	696-A-12-00002	Rwanda	New/Good	ABS, Rwanda, Felix	31-Jul-14	Not Applicable
High glass closed cabinet	1	238	N/A	12-Jun-2012	Mutara Enterprises	249	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, James	31-Jul-14	Not Applicable
Filing Cabinet, 3 drawers	1	239	N/A	12-Jun-2012	Mutara Enterprises	249	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, James	31-Jul-14	Not Applicable
Metalic cabinet	1	254	N/A	12/13/2013	Shoppers Stop	222	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Fatma	31-Jul-14	Not Applicable

Description	Qty	Asset Tag No.	Serial Number(s)	Date Acquired	Vendor	Cost Price (USD)	Funding Source	Title owner i.e USAID, LOL Rwanda)	Condition Acquired	Asset Location/ Person Assigned	Last inventory count	Maintainance plan
Metalic cabinet	1	255	N/A	12/13/2014	Shoppers Stop	222	696-A-12-00002	Rwanda	New/Good	ABS, Rwanda, Jannie	31-Jul-14	Not Applicable
Metalic cabinet	1	256	N/A	2/3/2014	Shoppers Stop	233	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Liliane	31-Jul-14	Not Applicable
Metallic cabinet		41	N/A	20-Dec-2007	Local purchased	296	696-A-00-08-00016-00	Rwanda	New/Good	LOL, Rwanda, Fatma	31-Jul-14	Not Applicable
Filing cabinet		30	N/A	5-Dec-2008	Donatedb by USAID		696-A-00-08-00016-00	Rwanda	Old	LOL, Rwanda	31-Jul-14	Not Applicable
Filing cabinet / 3 Drawers		31	N/A	20-Dec-2012	Local purchased	269	696-A-00-08-00016-00	Rwanda	New/Good	LOL, Rwanda, Frank	31-Jul-14	Not Applicable
Flip chart stand		32	N/A	1-Oct-2004	Local purchased	178	696-A-00-08-00016-00	Rwanda	Broken	LOL, Rwanda	31-Jul-14	Not Applicable
Bookshelf		4	N/A	5-Dec-2008	Donatedb by USAID		696-A-00-08-00016-00	Rwanda	Old	LOL, Rwanda, Ferdinand	31-Jul-14	Not Applicable
Bookshelf		5	N/A	5-Dec-2008	Donatedb by USAID		696-A-00-08-00016-00	Rwanda	Old	LOL, Rwanda, Store	31-Jul-14	Not Applicable
Bookshelf		8	N/A	19-Jun-2008	Donatedb by USAID		696-A-00-08-00016-00	Rwanda	Old	ABS, Rwanda, Damascene	31-Jul-14	Not Applicable
Bookshelf		10	N/A	5-Dec-2008	Donatedb by USAID		696-A-00-08-00016-00	Rwanda	Old	ABS, Rwanda, Damascene	31-Jul-14	Not Applicable
Bookshelf		RDCP2-09-B-4	N/A	6-Dec-2008	Donatedb by USAID		696-A-00-08-00016-01	Rwanda	Old	LOL, Rwanda, Blaise	31-Jul-14	Not Applicable
Bookshelf		RDCP2-08-B-3	N/A	7-Dec-2008	Donatedb by USAID		696-A-00-08-00016-02	Rwanda	Old	LOL, Rwanda, Fermin	31-Jul-14	Not Applicable
Bookshelf		RDCP-08-B-2	N/A	8-Dec-2008	Donatedb by USAID		696-A-00-08-00016-03	Rwanda	Old	LOL, Rwanda, Fermin	31-Jul-14	Not Applicable
FITTINGS												
Paper shredder	1	151	505SB	20-Dec-2012	Local purchased	50	696-A-00-08-00016-00	Rwanda	Old	LOL, Rwanda, Fatma	31-Jul-14	Not Applicable
Fan	1	144	N/A	21-Dec-2012	Local purchased	97	696-A-00-08-00016-00	Rwanda	New/Good	LOL, Rwanda, James	31-Jul-14	Not Applicable
Fan	1	154	N/A	22-Dec-2012	Local purchased	97	696-A-00-08-00016-00	Rwanda	Good	LOL, Rwanda, IT	31-Jul-14	Not Applicable
Bed/Matress	1	1	N/A	18-Dec-07	Local purchased	379	696-A-00-08-00016-00	Rwanda	Old	LOL, Rwanda, Frank	31-Jul-14	Not Applicable
Bed/Matress	1	2	N/A	18-Dec-07	Local purchased	324	696-A-00-08-00016-00	Rwanda	Old	LOL, Rwanda, Ferdinand	31-Jul-14	Not Applicable
Binding machine	1	3	N/A	24-Sep-08	Local purchased	412	696-A-00-08-00016-00	Rwanda	Old	LOL, Rwanda	31-Jul-14	Not Applicable
Sisal wooden crail	1	160	N/A	18-Dec-07	Local purchased	14	696-A-00-08-00016-00	Rwanda	Old	LOL, Rwanda, Fatma	31-Jul-14	Not Applicable
Sisal wooden crail	1	161	N/A	18-Dec-07	Local purchased	14	696-A-00-08-00016-00	Rwanda	Old	LOL, Rwanda, Fatma	31-Jul-14	Not Applicable
Fan	1	156	N/A			97	696-A-00-08-00016-00	Rwanda	New/Good	LOL, Rwanda, Frank	31-Jul-14	Not Applicable
MOTOR CYCLES & BICYCLES												
YAMAHA AG100	1	N/A	RIT928A	1-Jun-2012	Interhouse LTD	4,457	696-A-12-00002	Rwanda	New/Good	E R Office, ABS Damacene	31-Jul-14	General service after 3,000km
YAMAHA AG100	1	N/A	RIT929A	1-Jun-2012	Interhouse LTD	4,457	696-A-12-00002	Rwanda	New/Good	N R Office, LOL Karera	31-Jul-14	General service after 3,000km
YAMAHA AG100	1	N/A	RIT930A	1-Jun-2012	Interhouse LTD	4,457	696-A-12-00002	Rwanda	New/Good	Passed to Grants	31-Jul-14	General service after 3,000km
YAMAHA AG100	1	N/A	RIT931A	1-Jun-2012	Interhouse LTD	4,457	696-A-12-00002	Rwanda	New/Good	S R Office, LOL, Firmin	31-Jul-14	General service after 3,000km
YAMAHA AG100	1	N/A	RIT932A	1-Jun-2012	Interhouse LTD	4,457	696-A-12-00002	Rwanda	New/Good	E R Office, LOL Marguerate	31-Jul-14	General service after 3,000km
YAMAHA AG100	1	N/A	RIT933A	1-Jun-2012	Interhouse LTD	4,457	696-A-12-00002	Rwanda	New/Good	S R Office, ABS, JD	31-Jul-14	General service after 3,000km
YAMAHA AG100	1	N/A	RIT 627A	1-Jan-2009	By ABS	2,893	696-A-00-08-00016-00	Rwanda	Old	Passed to Grants	31-Jul-14	General service after 3,000km
YAMAHA AG100	1	N/A	RIT 626A	1-Jan-2009	By ABS	2,893	696-A-00-08-00016-00	Rwanda	Old	N R Office, ABS, Blaise	31-Jul-14	General service after 3,000km
MOTOR VEHICLES												
Toyota Double Cabin	1	N/A	IT853RD	1-Aug-2012	Akagera Motors	32,269	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Mugabo	31-Jul-14	General service after 3,000km
Toyota Double Cabin	1	N/A	IT854RD	1-Aug-2012	Akagera Motors	32,269	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Rushya	31-Jul-14	General service after 3,000km
Toyota Land Cruiser	1	N/A	IT855RD	1-Aug-2012	Akagera Motors	51,299	696-A-12-00002	Rwanda	New/Good	LOL, Rwanda, Abdoul	31-Jul-14	General service after 3,000km
Toyota Land Cruiser	1	N/A	GP 374A	1-Jan-2000	N/A	34,803	696-A-00-08-00016-00	Rwanda	Old	LOL, Rwanda, Abdoul	31-Jul-14	General service after 3,000km
Toyota Double Cabin	1	N/A	IT271RC	1-Jan-2009	Akagera Motors	29,316	696-A-00-08-00016-00	Rwanda	New/Good	LOL, Rwanda, Peter	31-Jul-14	General service after 3,000km
Toyota Land Cruiser	1	N/A	IT270RC	1-Jan-2009	Akagera Motors	29,316	696-A-00-08-00016-00	Rwanda	New/Good	LOL, Rwanda, Desire	31-Jul-14	General service after 3,000km

Description	Qty	Asset Tag No. (Chassis Number)	Serial Number(s) or plate number	Date Acquired	Vendor	Cost Price (Currency)	Funding Source	Title owner i.e USAD, LOL, (Rwanda)	Condition Acquired	Asset Location/ Person Assigned	Last inventory count	Maintenance plan
MOTOR CYCLES & BICYCLES												
Lifan Tricycle	1	LF3HCM300BP003005	RC 696 N	24-Jul-2013	Tiger Auto Rwanda Ltd	2,513	696-A-12-00002	Rwanda	Good	Coopag	31-Jul-14	General service after 3,000km
Lifan Tricycle	1	LF3HCM304BP002973	RC 695N	24-Jul-2013	Tiger Auto Rwanda Ltd	2,513	696-A-12-00002	Rwanda	Good	Dukundamatungo	31-Jul-14	General service after 3,000km
Lifan Tricycle	1	LF3HCM307BP002997	RC 689N	24-Jul-2013	Tiger Auto Rwanda Ltd	2,513	696-A-12-00002	Rwanda	Good	Ihuriro Agiragitereka Huyey	31-Jul-14	General service after 3,000km
Lifan Tricycle	1	LF3HCM308BP002958	RC 697N	24-Jul-2013	Tiger Auto Rwanda Ltd	2,513	696-A-12-00002	Rwanda	Good	Hadiji	31-Jul-14	General service after 3,000km
Lifan Tricycle	1	LF3HCM30XBP003013	RC 690N	24-Jul-2013	Tiger Auto Rwanda Ltd	2,513	696-A-12-00002	Rwanda	Good	Coderu	31-Jul-14	General service after 3,000km
Lifan Tricycle	1	LF3HCM308BP002992	RC 692N	24-Jul-2013	Tiger Auto Rwanda Ltd	2,513	696-A-12-00002	Rwanda	Good	Vetoprox	31-Jul-14	General service after 3,000km
Zongshen Tricycle	1	LZSHDMZSXDX 8006238	RC 911 N	24-Jul-2013	Tiger Auto Rwanda Ltd	2,513	696-A-12-00002	Rwanda	Good	Coopag	31-Jul-14	General service after 3,000km
Zongshen Tricycle	1	LZSHDMZSXDX 8006212	RC 909N	24-Jul-2013	Tiger Auto Rwanda Ltd	2,513	696-A-12-00002	Rwanda	Good	Dukundamatungo	31-Jul-14	General service after 3,000km
Zongshen Tricycle	1	LZSHDMZSXDX 8006209	RC 914N	24-Jul-2013	Tiger Auto Rwanda Ltd	2,513	696-A-12-00002	Rwanda	Good	BMCC	31-Jul-14	General service after 3,000km
Zongshen Tricycle	1	LZSHDMZSXDX 8006222	RC 918N	24-Jul-2013	Tiger Auto Rwanda Ltd	2,513	696-A-12-00002	Rwanda	Good	Codecol	31-Jul-14	General service after 3,000km
Zongshen Tricycle	1	LZSHDMZSXDX 8006228	RC 910N	24-Jul-2013	Tiger Auto Rwanda Ltd	2,513	696-A-12-00002	Rwanda	Good	Hadiji	31-Jul-14	General service after 3,000km
Zongshen Tricycle	1	LZSHDMZSXDX 8006218	RC 912N	24-Jul-2013	Tiger Auto Rwanda Ltd	2,513	696-A-12-00002	Rwanda	Good	Mudacos	31-Jul-14	General service after 3,000km
Zongshen Tricycle	1	LZSHDMZSXDX 8006230	RC 917N	24-Jul-2013	Tiger Auto Rwanda Ltd	2,513	696-A-12-00002	Rwanda	Good	Coderu	31-Jul-14	General service after 3,000km
YAMAHA AG100	1	3ha - 185946	RIT930A	1-Jun-2012	Interhouse LTD	4,457	696-A-12-00002	Rwanda	Good	VYEC Itabaza Cooperative	31-Jul-14	General service after 3,000km
YAMAHA AG100	1	3ha - 157533	RIT 627A	1-Jan-2009	By ABS	2,893	696-A-00-08-00016-00	Rwanda	Old	VYEC Itabaza Cooperative	31-Jul-14	General service after 3,000km
MOTOR VEHICLES												
CHEESE AND MCC EQUIPMENT												
Cooler tank of 1,000 liter	1	N/A	035/2013		Remin	4,700	696-A-12-00002	Rwanda	Good	Kidaco	31-Jul-14	Daily cleaning
Cooler tank of 2,000 liter	1	N/A	037/2013		Remin	7,700	696-A-12-00002	Rwanda	Good	IAKIB	31-Jul-14	Daily cleaning
Cooler tank of 2,000 liter	1	N/A	036/2013		Remin	7,700	696-A-12-00002	Rwanda	Good	CTSOR	31-Jul-14	Daily cleaning
Cooler tank of 2,000 liter	1	N/A	038/2013		Remin	7,700	696-A-12-00002	Rwanda	Good	Store	31-Jul-14	Daily cleaning
Cooler tank of 2,500 liter	1	N/A	039/2013		Remin	9,100	696-A-12-00002	Rwanda	Good	Dukundamatungo	31-Jul-14	Daily cleaning
Batch Pasteuriser of 500 liter	1	N/A	004/2013		Remin	7,580	696-A-12-00002	Rwanda	Good	Muhe Farm	31-Jul-14	Daily cleaning
Batch Pasteuriser of 1,000 liter	1	N/A	005/2013		Remin	9,540	696-A-12-00002	Rwanda	Good	Kidaco	31-Jul-14	Daily cleaning
Batch Pasteuriser of 1,000 liter	1	N/A	006/2013		Remin	9,540	696-A-12-00002	Rwanda	Good	Fromagerie la Reine	31-Jul-14	Daily cleaning
Batter churn of 30 liter	1	N/A			Remin	3,400	696-A-12-00002	Rwanda	Good	Store	31-Jul-14	Daily cleaning
Cheese mold of 0.5 kg	30	N/A	N/A		Remin	5	696-A-12-00002	Rwanda	Good	Muhe Farm	31-Jul-14	Daily cleaning
Cheese mold of 1 kg	30	N/A	N/A		Remin	7	696-A-12-00002	Rwanda	Good	Muhe Farm	31-Jul-14	Daily cleaning
Cheese mold of 3 kg	20	N/A	N/A		Remin	9	696-A-12-00002	Rwanda	Good	Muhe Farm	31-Jul-14	Daily cleaning
Stainless steel cheese shelves	30	N/A	N/A		Remin	30	696-A-12-00002	Rwanda	Good	Muhe Farm	31-Jul-14	Daily cleaning
Cheese VAT of 500 liter	1	N/A	008/2013		Remin	12,800	696-A-12-00002	Rwanda	Good	Muhe Farm	31-Jul-14	Daily cleaning
Cheese press 60x40	1	N/A	015/2013		Remin	6,100	696-A-12-00002	Rwanda	Good	Muhe Farm	31-Jul-14	Daily cleaning
Stainless tables	2	N/A	N/A		Remin	870	696-A-12-00002	Rwanda	Good	Fromagerie la Reine	31-Jul-14	Daily cleaning
Insulated tank of 8,000 liter	1	N/A	016/2013		Remin	30,800	696-A-12-00002	Rwanda	Good	Angaana	31-Jul-14	Daily cleaning
Milk Cans												
50 liter milk cans	110	N/A	N/A	7-Nov-2013	Magasin Faruki Trading	101	696-A-12-00002	Rwanda	Good	Store	31-Jul-14	Daily cleaning
50 liter milk cans	32	N/A	N/A	7-Nov-2013	Magasin Faruki Trading	101	696-A-12-00002	Rwanda	Good	Dukundamatungo	31-Jul-14	Daily cleaning
50 liter milk cans	20	N/A	N/A	7-Nov-2013	Magasin Faruki Trading	101	696-A-12-00002	Rwanda	Good	Coopag	31-Jul-14	Daily cleaning
50 liter milk cans	20	N/A	N/A	7-Nov-2013	Magasin Faruki Trading	101	696-A-12-00002	Rwanda	Good	Coderu	31-Jul-14	Daily cleaning
50 liter milk cans	25	N/A	N/A	7-Nov-2013	Magasin Faruki Trading	101	696-A-12-00002	Rwanda	Good	CTSOR	31-Jul-14	Daily cleaning
50 liter milk cans	20	N/A	N/A	7-Nov-2013	Magasin Faruki Trading	101	696-A-12-00002	Rwanda	Good	BMCC	31-Jul-14	Daily cleaning
50 liter milk cans	20	N/A	N/A	7-Nov-2013	Magasin Faruki Trading	101	696-A-12-00002	Rwanda	Good	Codecol	31-Jul-14	Daily cleaning
50 liter milk cans	25	N/A	N/A	7-Nov-2013	Magasin Faruki Trading	101	696-A-12-00002	Rwanda	Good	Kidaco	31-Jul-14	Daily cleaning
50 liter milk cans	50	N/A	N/A	7-Nov-2013	Magasin Faruki Trading	101	696-A-12-00002	Rwanda	Good	Hadiji Enterprise	31-Jul-14	Daily cleaning
50 liter milk cans	40	N/A	N/A	7-Nov-2013	Magasin Faruki Trading	101	696-A-12-00002	Rwanda	Good	Gasabo Ziramkwa	31-Jul-14	Daily cleaning
40 liter milk cans	5	N/A	N/A	7-Nov-2013	Magasin Faruki Trading	94	696-A-12-00002	Rwanda	Good	Store	31-Jul-14	Daily cleaning
40 liter milk cans	40	N/A	N/A	7-Nov-2013	Magasin Faruki Trading	94	696-A-12-00002	Rwanda	Good	Mudacos	31-Jul-14	Daily cleaning
40 liter milk cans	15	N/A	N/A	7-Nov-2013	Magasin Faruki Trading	94	696-A-12-00002	Rwanda	Good	Coderu	31-Jul-14	Daily cleaning
20 liter milk cans	205	N/A	N/A	7-Nov-2013	Magasin Faruki Trading	80	696-A-12-00002	Rwanda	Good	Store	31-Jul-14	Daily cleaning
20 liter milk cans	20	N/A	N/A	7-Nov-2013	Magasin Faruki Trading	80	696-A-12-00002	Rwanda	Good	Coderu	31-Jul-14	Daily cleaning
20 liter milk cans	60	N/A	N/A	7-Nov-2013	Magasin Faruki Trading	80	696-A-12-00002	Rwanda	Good	Mudacos	31-Jul-14	Daily cleaning
20 liter milk cans	20	N/A	N/A	7-Nov-2013	Magasin Faruki Trading	80	696-A-12-00002	Rwanda	Good	BMCC	31-Jul-14	Daily cleaning
20 liter milk cans	20	N/A	N/A	7-Nov-2013	Magasin Faruki Trading	80	696-A-12-00002	Rwanda	Good	Codecol	31-Jul-14	Daily cleaning
20 liter milk cans	25	N/A	N/A	7-Nov-2013	Magasin Faruki Trading	80	696-A-12-00002	Rwanda	Good	Kidaco	31-Jul-14	Daily cleaning
10 liter milk cans	110	N/A	N/A	7-Nov-2013	Magasin Faruki Trading	42	696-A-12-00002	Rwanda	Good	Store	31-Jul-14	Daily cleaning
10 liter milk cans	80	N/A	N/A	7-Nov-2013	Magasin Faruki Trading	42	696-A-12-00002	Rwanda	Good	Dukundamatungo	31-Jul-14	Daily cleaning
10 liter milk cans	30	N/A	N/A	7-Nov-2013	Magasin Faruki Trading	42	696-A-12-00002	Rwanda	Good	CTSOR	31-Jul-14	Daily cleaning
10 liter milk cans	60	N/A	N/A	7-Nov-2013	Magasin Faruki Trading	42	696-A-12-00002	Rwanda	Good	Coopag	31-Jul-14	Daily cleaning
10 liter milk cans	100	N/A	N/A	7-Nov-2013	Magasin Faruki Trading	42	696-A-12-00002	Rwanda	Good	Mudacos	31-Jul-14	Daily cleaning
10 liter milk cans	30	N/A	N/A	7-Nov-2013	Magasin Faruki Trading	42	696-A-12-00002	Rwanda	Good	BMCC	31-Jul-14	Daily cleaning
10 liter milk cans	30	N/A	N/A	7-Nov-2013	Magasin Faruki Trading	42	696-A-12-00002	Rwanda	Good	Codecol	31-Jul-14	Daily cleaning
10 liter milk cans	50	N/A	N/A	7-Nov-2013	Magasin Faruki Trading	42	696-A-12-00002	Rwanda	Good	Gasabo Ziramkwa	31-Jul-14	Daily cleaning

Description	Qty	Asset Tag No. (Chassis Number)	Serial Number(s) or plate number	Date Acquired	Vendor	Cost Price (Currency)	Funding Source	Title owner i.e USAD, LOL, Rwanda)	Condition Acquired	Asset Location/ Person Assigned	Last inventory count	Maintenance plan
10 liter milk cans	100	N/A	N/A	7-Nov-2013	Magasin Faruki Trading	42	696-A-12-00002	Rwanda	Good	Hadi Enterprise	31-Jul-14	Daily cleaning
10 liter milk cans	50	N/A	N/A	7-Nov-2013	Magasin Faruki Trading	42	696-A-12-00002	Rwanda	Good	Ihuriro Agiragitereka Huye	31-Jul-14	Daily cleaning
SOQ Kit												
Lactoscan "SA" model or similar		N/A	N/A	7-Nov-2013	Magasin Faruki Trading	42	696-A-12-00002	Rwanda	Good	Ihuriro Agiragitereka Huye	31-Jul-14	Daily cleaning
IAKIB												
Measuring cylinder plastics - 250 ml	7	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	2	696-A-12-00002	Rwanda	Good	IAKIB	31-Jul-14	Daily cleaning
Alcohol gun (s/s)	7	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	70	696-A-12-00002	Rwanda	Good	IAKIB	31-Jul-14	Daily cleaning
Digital thermometer	7	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	60	696-A-12-00002	Rwanda	Good	IAKIB	31-Jul-14	Daily cleaning
Lactometer	7	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	1	696-A-12-00002	Rwanda	Good	IAKIB	31-Jul-14	Daily cleaning
Cooler boxes (20liters)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	60	696-A-12-00002	Rwanda	Good	IAKIB	31-Jul-14	Daily cleaning
Dipper small (stainless steel 200 ml, 304)	7	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	9	696-A-12-00002	Rwanda	Good	IAKIB	31-Jul-14	Daily cleaning
Stainless steel Sieves (304)	7	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	5	696-A-12-00002	Rwanda	Good	IAKIB	31-Jul-14	Daily cleaning
Refrigerator with deep freezer (100 liter capacity - LG, white)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	238	696-A-12-00002	Rwanda	Good	IAKIB	31-Jul-14	Daily cleaning
Fridge Guard (1000wts)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	54	696-A-12-00002	Rwanda	Good	IAKIB	31-Jul-14	Daily cleaning
Color coded brushes (3 per set) 2" long handled, 1" short handled	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	75	696-A-12-00002	Rwanda	Good	IAKIB	31-Jul-14	Daily cleaning
Ice bags 2 lots (Plastic)	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	19	696-A-12-00002	Rwanda	Good	IAKIB	31-Jul-14	Daily cleaning
Bicycles (Phoenix) with accessories	6	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	105	696-A-12-00002	Rwanda	Good	IAKIB	31-Jul-14	Daily cleaning
PortaCheck SCC Digital Reader - 100 samples	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	350	696-A-12-00002	Rwanda	Good	IAKIB	31-Jul-14	Daily cleaning
Equipment storage box 20litres size, plastic and rectangular with cover	6	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	68	696-A-12-00002	Rwanda	Good	IAKIB	31-Jul-14	Daily cleaning
Gasabo Ziramwya												
Measuring cylinder plastics - 250 ml	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	2	696-A-12-00002	Rwanda	Good	Gasabo Ziramwya	31-Jul-14	Daily cleaning
Alcohol gun (s/s)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	70	696-A-12-00002	Rwanda	Good	Gasabo Ziramwya	31-Jul-14	Daily cleaning
Digital thermometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	60	696-A-12-00002	Rwanda	Good	Gasabo Ziramwya	31-Jul-14	Daily cleaning
Lactometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	1	696-A-12-00002	Rwanda	Good	Gasabo Ziramwya	31-Jul-14	Daily cleaning
Cooler boxes (20liters)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	60	696-A-12-00002	Rwanda	Good	Gasabo Ziramwya	31-Jul-14	Daily cleaning
Dipper small (stainless steel 200 ml, 304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	9	696-A-12-00002	Rwanda	Good	Gasabo Ziramwya	31-Jul-14	Daily cleaning
Stainless steel Sieves (304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	5	696-A-12-00002	Rwanda	Good	Gasabo Ziramwya	31-Jul-14	Daily cleaning
Refrigerator with deep freezer (100 liter capacity - LG, white)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	238	696-A-12-00002	Rwanda	Good	Gasabo Ziramwya	31-Jul-14	Daily cleaning
Fridge Guard (1000wts)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	54	696-A-12-00002	Rwanda	Good	Gasabo Ziramwya	31-Jul-14	Daily cleaning
Color coded brushes (3 per set) 2" long handled, 1" short handled	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	75	696-A-12-00002	Rwanda	Good	Gasabo Ziramwya	31-Jul-14	Daily cleaning
Ice bags 2 lots (Plastic)	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	19	696-A-12-00002	Rwanda	Good	Gasabo Ziramwya	31-Jul-14	Daily cleaning
PortaCheck SCC Digital Reader - 100 samples	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	350	696-A-12-00002	Rwanda	Good	Gasabo Ziramwya	31-Jul-14	Daily cleaning
BMCC												
Measuring cylinder plastics - 250 ml	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	2	696-A-12-00002	Rwanda	Good	BMCC	31-Jul-14	Daily cleaning
Alcohol gun (s/s)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	70	696-A-12-00002	Rwanda	Good	BMCC	31-Jul-14	Daily cleaning
Digital thermometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	60	696-A-12-00002	Rwanda	Good	BMCC	31-Jul-14	Daily cleaning
Lactometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	1	696-A-12-00002	Rwanda	Good	BMCC	31-Jul-14	Daily cleaning
Cooler boxes (20liters)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	60	696-A-12-00002	Rwanda	Good	BMCC	31-Jul-14	Daily cleaning
Dipper small (stainless steel 200 ml, 304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	9	696-A-12-00002	Rwanda	Good	BMCC	31-Jul-14	Daily cleaning
Stainless steel Sieves (304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	5	696-A-12-00002	Rwanda	Good	BMCC	31-Jul-14	Daily cleaning
Refrigerator with deep freezer (100 liter capacity - LG, white)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	238	696-A-12-00002	Rwanda	Good	BMCC	31-Jul-14	Daily cleaning
Fridge Guard (1000wts)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	54	696-A-12-00002	Rwanda	Good	BMCC	31-Jul-14	Daily cleaning

Description	Qty	Asset Tag No. (Chassis Number)	Serial Number(s) or plate number	Date Acquired	Vendor	Cost Price (Currency)	Funding Source	Title owner i.e USAD, LOL, Rwanda)	Condition Acquired	Asset Location/ Person Assigned	Last inventory count	Maintenance plan
Color coded brushes (3 per set) 2* long handled, 1* short handled	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	75	696-A-12-00002	Rwanda	Good	BMCC	31-Jul-14	Daily cleaning
Ice bags 2 lots (Plastic)	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	19	696-A-12-00002	Rwanda	Good	BMCC	31-Jul-14	Daily cleaning
PortaCheck SCC Digital Reader - 100 samples	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	350	696-A-12-00002	Rwanda	Good	BMCC	31-Jul-14	Daily cleaning
Codecol												
Measuring cylinder plastics - 250 ml	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	2	696-A-12-00002	Rwanda	Good	Codecol	31-Jul-14	Daily cleaning
Alcohol gun (s/s)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	70	696-A-12-00002	Rwanda	Good	Codecol	31-Jul-14	Daily cleaning
Digital thermometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	60	696-A-12-00002	Rwanda	Good	Codecol	31-Jul-14	Daily cleaning
Lactometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	1	696-A-12-00002	Rwanda	Good	Codecol	31-Jul-14	Daily cleaning
Cooler boxes (20liters)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	60	696-A-12-00002	Rwanda	Good	Codecol	31-Jul-14	Daily cleaning
Dipper small (stainless steel 200 ml, 304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	9	696-A-12-00002	Rwanda	Good	Codecol	31-Jul-14	Daily cleaning
Stainless steel Sieves (304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	5	696-A-12-00002	Rwanda	Good	Codecol	31-Jul-14	Daily cleaning
Refrigerator with deep freezer (100 liter capacity - LG, white)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	238	696-A-12-00002	Rwanda	Good	Codecol	31-Jul-14	Daily cleaning
Fridge Guard (1000wts)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	54	696-A-12-00002	Rwanda	Good	Codecol	31-Jul-14	Daily cleaning
Color coded brushes (3 per set) 2* long handled, 1* short handled	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	75	696-A-12-00002	Rwanda	Good	Codecol	31-Jul-14	Daily cleaning
Ice bags 2 lots (Plastic)	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	19	696-A-12-00002	Rwanda	Good	Codecol	31-Jul-14	Daily cleaning
Bicycles (Phoenix) with accessories	N/A	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	105	696-A-12-00002	Rwanda	Good	Codecol	31-Jul-14	Daily cleaning
Mudacos												
Measuring cylinder plastics - 250 ml	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	2	696-A-12-00002	Rwanda	Good	Mudacos	31-Jul-14	Daily cleaning
Alcohol gun (s/s)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	70	696-A-12-00002	Rwanda	Good	Mudacos	31-Jul-14	Daily cleaning
Digital thermometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	60	696-A-12-00002	Rwanda	Good	Mudacos	31-Jul-14	Daily cleaning
Lactometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	1	696-A-12-00002	Rwanda	Good	Mudacos	31-Jul-14	Daily cleaning
Cooler boxes (20liters)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	60	696-A-12-00002	Rwanda	Good	Mudacos	31-Jul-14	Daily cleaning
Dipper small (stainless steel 200 ml, 304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	9	696-A-12-00002	Rwanda	Good	Mudacos	31-Jul-14	Daily cleaning
Stainless steel Sieves (304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	5	696-A-12-00002	Rwanda	Good	Mudacos	31-Jul-14	Daily cleaning
Refrigerator with deep freezer (100 liter capacity - LG, white)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	238	696-A-12-00002	Rwanda	Good	Mudacos	31-Jul-14	Daily cleaning
Fridge Guard (1000wts)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	54	696-A-12-00002	Rwanda	Good	Mudacos	31-Jul-14	Daily cleaning
Color coded brushes (3 per set) 2* long handled, 1* short handled	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	75	696-A-12-00002	Rwanda	Good	Mudacos	31-Jul-14	Daily cleaning
Ice bags 2 lots (Plastic)	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	19	696-A-12-00002	Rwanda	Good	Mudacos	31-Jul-14	Daily cleaning
Dukundamatungo												
Measuring cylinder plastics - 250 ml	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	2	696-A-12-00002	Rwanda	Good	Dukundamatungo	31-Jul-14	Daily cleaning
Alcohol gun (s/s)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	70	696-A-12-00002	Rwanda	Good	Dukundamatungo	31-Jul-14	Daily cleaning
Digital thermometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	60	696-A-12-00002	Rwanda	Good	Dukundamatungo	31-Jul-14	Daily cleaning
Lactometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	1	696-A-12-00002	Rwanda	Good	Dukundamatungo	31-Jul-14	Daily cleaning
Cooler boxes (20liters)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	60	696-A-12-00002	Rwanda	Good	Dukundamatungo	31-Jul-14	Daily cleaning
Dipper small (stainless steel 200 ml, 304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	9	696-A-12-00002	Rwanda	Good	Dukundamatungo	31-Jul-14	Daily cleaning
Stainless steel Sieves (304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	5	696-A-12-00002	Rwanda	Good	Dukundamatungo	31-Jul-14	Daily cleaning
Refrigerator with deep freezer (100 liter capacity - LG, white)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	238	696-A-12-00002	Rwanda	Good	Dukundamatungo	31-Jul-14	Daily cleaning
Fridge Guard (1000wts)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	54	696-A-12-00002	Rwanda	Good	Dukundamatungo	31-Jul-14	Daily cleaning
Color coded brushes (3 per set) 2* long handled, 1* short handled	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	75	696-A-12-00002	Rwanda	Good	Dukundamatungo	31-Jul-14	Daily cleaning
Ice bags 2 lots (Plastic)	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	19	696-A-12-00002	Rwanda	Good	Dukundamatungo	31-Jul-14	Daily cleaning
PortaCheck SCC Digital Reader - 100 samples	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	350	696-A-12-00002	Rwanda	Good	Dukundamatungo	31-Jul-14	Daily cleaning

Description	Qty	Asset Tag No. (Chassis Number)	Serial Number(s) or plate number	Date Acquired	Vendor	Cost Price (Currency)	Funding Source	Title owner i.e USAD, LOL, Rwanda)	Condition Acquired	Asset Location/ Person Assigned	Last inventory count	Maintenance plan
Abashumbabeza												
Measuring cylinder plastics - 250 ml	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	2	696-A-12-00002	Rwanda	Good	Abashumbabeza	31-Jul-14	Daily cleaning
Alcohol gun (s/s)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	70	696-A-12-00002	Rwanda	Good	Abashumbabeza	31-Jul-14	Daily cleaning
Digital thermometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	60	696-A-12-00002	Rwanda	Good	Abashumbabeza	31-Jul-14	Daily cleaning
Lactometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	1	696-A-12-00002	Rwanda	Good	Abashumbabeza	31-Jul-14	Daily cleaning
Cooler boxes (20liters)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	60	696-A-12-00002	Rwanda	Good	Abashumbabeza	31-Jul-14	Daily cleaning
Dipper small (stainless steel 200 ml, 304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	9	696-A-12-00002	Rwanda	Good	Abashumbabeza	31-Jul-14	Daily cleaning
Stainless steel Sieves (304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	5	696-A-12-00002	Rwanda	Good	Abashumbabeza	31-Jul-14	Daily cleaning
Refrigerator with deep freezer (100 liter capacity - LG, white)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	238	696-A-12-00002	Rwanda	Good	Abashumbabeza	31-Jul-14	Daily cleaning
Fridge Guard (1000wts)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	54	696-A-12-00002	Rwanda	Good	Abashumbabeza	31-Jul-14	Daily cleaning
Color coded brushes (3 per set) 2* long handled, 1* short handled	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	75	696-A-12-00002	Rwanda	Good	Abashumbabeza	31-Jul-14	Daily cleaning
Ice bags 2 lots (Plastic)	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	19	696-A-12-00002	Rwanda	Good	Abashumbabeza	31-Jul-14	Daily cleaning
Abarwanashyaka												
Measuring cylinder plastics - 250 ml	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	2	696-A-12-00002	Rwanda	Good	Abarwanashyaka	31-Jul-14	Daily cleaning
Alcohol gun (s/s)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	70	696-A-12-00002	Rwanda	Good	Abarwanashyaka	31-Jul-14	Daily cleaning
Digital thermometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	60	696-A-12-00002	Rwanda	Good	Abarwanashyaka	31-Jul-14	Daily cleaning
Lactometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	1	696-A-12-00002	Rwanda	Good	Abarwanashyaka	31-Jul-14	Daily cleaning
Cooler boxes (20liters)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	60	696-A-12-00002	Rwanda	Good	Abarwanashyaka	31-Jul-14	Daily cleaning
Dipper small (stainless steel 200 ml, 304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	9	696-A-12-00002	Rwanda	Good	Abarwanashyaka	31-Jul-14	Daily cleaning
Stainless steel Sieves (304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	5	696-A-12-00002	Rwanda	Good	Abarwanashyaka	31-Jul-14	Daily cleaning
Refrigerator with deep freezer (100 liter capacity - LG, white)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	238	696-A-12-00002	Rwanda	Good	Abarwanashyaka	31-Jul-14	Daily cleaning
Fridge Guard (1000wts)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	54	696-A-12-00002	Rwanda	Good	Abarwanashyaka	31-Jul-14	Daily cleaning
Color coded brushes (3 per set) 2* long handled, 1* short handled	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	75	696-A-12-00002	Rwanda	Good	Abarwanashyaka	31-Jul-14	Daily cleaning
Ice bags 2 lots (Plastic)	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	19	696-A-12-00002	Rwanda	Good	Abarwanashyaka	31-Jul-14	Daily cleaning
Cecola												
Measuring cylinder plastics - 250 ml	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	2	696-A-12-00002	Rwanda	Good	Cecola	31-Jul-14	Daily cleaning
Alcohol gun (s/s)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	70	696-A-12-00002	Rwanda	Good	Cecola	31-Jul-14	Daily cleaning
Digital thermometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	60	696-A-12-00002	Rwanda	Good	Cecola	31-Jul-14	Daily cleaning
Lactometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	1	696-A-12-00002	Rwanda	Good	Cecola	31-Jul-14	Daily cleaning
Cooler boxes (20liters)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	60	696-A-12-00002	Rwanda	Good	Cecola	31-Jul-14	Daily cleaning
Dipper small (stainless steel 200 ml, 304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	9	696-A-12-00002	Rwanda	Good	Cecola	31-Jul-14	Daily cleaning
Stainless steel Sieves (304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	5	696-A-12-00002	Rwanda	Good	Cecola	31-Jul-14	Daily cleaning
Refrigerator with deep freezer (100 liter capacity - LG, white)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	238	696-A-12-00002	Rwanda	Good	Cecola	31-Jul-14	Daily cleaning
Fridge Guard (1000wts)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	54	696-A-12-00002	Rwanda	Good	Cecola	31-Jul-14	Daily cleaning
Color coded brushes (3 per set) 2* long handled, 1* short handled	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	75	696-A-12-00002	Rwanda	Good	Cecola	31-Jul-14	Daily cleaning
Ice bags 2 lots (Plastic)	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	19	696-A-12-00002	Rwanda	Good	Cecola	31-Jul-14	Daily cleaning
Agiragitereka Kinigi												
Measuring cylinder plastics - 250 ml	6	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	2	696-A-12-00002	Rwanda	Good	Agiragitereka Kinigi	31-Jul-14	Daily cleaning
Alcohol gun (s/s)	6	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	70	696-A-12-00002	Rwanda	Good	Agiragitereka Kinigi	31-Jul-14	Daily cleaning
Digital thermometer	6	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	60	696-A-12-00002	Rwanda	Good	Agiragitereka Kinigi	31-Jul-14	Daily cleaning

Description	Qty	Asset Tag No. (Chassis Number)	Serial Number(s) or plate number	Date Acquired	Vendor	Cost Price (Currency)	Funding Source	Title owner i.e USAD, LOL, Rwanda)	Condition Acquired	Asset Location/ Person Assigned	Last inventory count	Maintenance plan
Lactometer	6	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	1	696-A-12-00002	Rwanda	Good	Agiragitereka Kinigi	31-Jul-14	Daily cleaning
Cooler boxes (20liters)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	60	696-A-12-00002	Rwanda	Good	Agiragitereka Kinigi	31-Jul-14	Daily cleaning
Dipper small (stainless steel 200 ml, 304)	6	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	9	696-A-12-00002	Rwanda	Good	Agiragitereka Kinigi	31-Jul-14	Daily cleaning
Stainless steel Sieves (304)	6	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	5	696-A-12-00002	Rwanda	Good	Agiragitereka Kinigi	31-Jul-14	Daily cleaning
Refrigerator with deep freezer (100 liter capacity - LG, white)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	238	696-A-12-00002	Rwanda	Good	Agiragitereka Kinigi	31-Jul-14	Daily cleaning
Fridge Guard (1000wts)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	54	696-A-12-00002	Rwanda	Good	Agiragitereka Kinigi	31-Jul-14	Daily cleaning
Color coded brushes (3 per set) 2" long handled, 1" short handled	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	75	696-A-12-00002	Rwanda	Good	Agiragitereka Kinigi	31-Jul-14	Daily cleaning
Ice bags 2 lots (Plastic)	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	19	696-A-12-00002	Rwanda	Good	Agiragitereka Kinigi	31-Jul-14	Daily cleaning
Bicycles (Phoenix) with accessories	5	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	105	696-A-12-00002	Rwanda	Good	Agiragitereka Kinigi	31-Jul-14	Daily cleaning
PortaCheck SCC Digital Reader - 100 samples	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	350	696-A-12-00002	Rwanda	Good	Agiragitereka Kinigi	31-Jul-14	Daily cleaning
Equipment storage box 20litres size, plastic and rectangular with cover	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	68	696-A-12-00002	Rwanda	Good	Agiragitereka Kinigi	31-Jul-14	Daily cleaning
Iwacu Zirakamwa Muhoza												
Measuring cylinder plastics - 250 ml	9	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	2	696-A-12-00002	Rwanda	Good	Iwacu zirakamwa Muhoza	31-Jul-14	Daily cleaning
Alcohol gun (s/s)	9	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	70	696-A-12-00002	Rwanda	Good	Iwacu zirakamwa Muhoza	31-Jul-14	Daily cleaning
Digital thermometer	9	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	60	696-A-12-00002	Rwanda	Good	Iwacu zirakamwa Muhoza	31-Jul-14	Daily cleaning
Lactometer	9	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	1	696-A-12-00002	Rwanda	Good	Iwacu zirakamwa Muhoza	31-Jul-14	Daily cleaning
Cooler boxes (20liters)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	60	696-A-12-00002	Rwanda	Good	Iwacu zirakamwa Muhoza	31-Jul-14	Daily cleaning
Dipper small (stainless steel 200 ml, 304)	9	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	9	696-A-12-00002	Rwanda	Good	Iwacu zirakamwa Muhoza	31-Jul-14	Daily cleaning
Stainless steel Sieves (304)	9	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	5	696-A-12-00002	Rwanda	Good	Iwacu zirakamwa Muhoza	31-Jul-14	Daily cleaning
Refrigerator with deep freezer (100 liter capacity - LG, white)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	238	696-A-12-00002	Rwanda	Good	Iwacu zirakamwa Muhoza	31-Jul-14	Daily cleaning
Fridge Guard (1000wts)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	54	696-A-12-00002	Rwanda	Good	Iwacu zirakamwa Muhoza	31-Jul-14	Daily cleaning
Color coded brushes (3 per set) 2" long handled, 1" short handled	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	75	696-A-12-00002	Rwanda	Good	Iwacu zirakamwa Muhoza	31-Jul-14	Daily cleaning
Ice bags 2 lots (Plastic)	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	19	696-A-12-00002	Rwanda	Good	Iwacu zirakamwa Muhoza	31-Jul-14	Daily cleaning
Bicycles (Phoenix) with accessories	8	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	105	696-A-12-00002	Rwanda	Good	Iwacu zirakamwa Muhoza	31-Jul-14	Daily cleaning
Equipment storage box 20litres size, plastic and rectangular with cover	8	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	68	696-A-12-00002	Rwanda	Good	Iwacu zirakamwa Muhoza	31-Jul-14	Daily cleaning
Zirakamwa Twicundire Mizingo												
Measuring cylinder plastics - 250 ml	10	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	2	696-A-12-00002	Rwanda	Good	Zirakamwa Twicundire Mizingo	31-Jul-14	Daily cleaning
Alcohol gun (s/s)	10	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	70	696-A-12-00002	Rwanda	Good	Zirakamwa Twicundire Mizingo	31-Jul-14	Daily cleaning
Digital thermometer	10	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	60	696-A-12-00002	Rwanda	Good	Zirakamwa Twicundire Mizingo	31-Jul-14	Daily cleaning
Lactometer	10	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	1	696-A-12-00002	Rwanda	Good	Zirakamwa Twicundire Mizingo	31-Jul-14	Daily cleaning
Cooler boxes (20liters)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	60	696-A-12-00002	Rwanda	Good	Zirakamwa Twicundire Mizingo	31-Jul-14	Daily cleaning
Dipper small (stainless steel 200 ml, 304)	10	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	9	696-A-12-00002	Rwanda	Good	Zirakamwa Twicundire Mizingo	31-Jul-14	Daily cleaning
Stainless steel Sieves (304)	10	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	5	696-A-12-00002	Rwanda	Good	Zirakamwa Twicundire Mizingo	31-Jul-14	Daily cleaning
Refrigerator with deep freezer (100 liter capacity - LG, white)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	238	696-A-12-00002	Rwanda	Good	Zirakamwa Twicundire Mizingo	31-Jul-14	Daily cleaning
Fridge Guard (1000wts)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	54	696-A-12-00002	Rwanda	Good	Zirakamwa Twicundire Mizingo	31-Jul-14	Daily cleaning
Color coded brushes (3 per set) 2" long handled, 1" short handled	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	75	696-A-12-00002	Rwanda	Good	Zirakamwa Twicundire Mizingo	31-Jul-14	Daily cleaning
Ice bags 2 lots (Plastic)	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	19	696-A-12-00002	Rwanda	Good	Zirakamwa Twicundire Mizingo	31-Jul-14	Daily cleaning
Bicycles (Phoenix) with accessories	9	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	105	696-A-12-00002	Rwanda	Good	Zirakamwa Twicundire Mizingo	31-Jul-14	Daily cleaning
Equipment storage box 20litres size, plastic and rectangular with cover	9	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	68	696-A-12-00002	Rwanda	Good	Zirakamwa Twicundire Mizingo	31-Jul-14	Daily cleaning
Kivu Dairy												
Measuring cylinder plastics - 250 ml	3	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	2	696-A-12-00002	Rwanda	Good	Kivu Dairy	31-Jul-14	Daily cleaning

Description	Qty	Asset Tag No. (Chassis Number)	Serial Number(s) or plate number	Date Acquired	Vendor	Cost Price (Currency)	Funding Source	Title owner i.e USAD, LOL, Rwanda)	Condition Acquired	Asset Location/ Person Assigned	Last inventory count	Maintenance plan
Alcohol gun (s/s)	3	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	70	696-A-12-00002	Rwanda	Good	Kivu Dairy	31-Jul-14	Daily cleaning
Digital thermometer	7	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	60	696-A-12-00002	Rwanda	Good	Kivu Dairy	31-Jul-14	Daily cleaning
Lactometer	3	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	1	696-A-12-00002	Rwanda	Good	Kivu Dairy	31-Jul-14	Daily cleaning
Cooler boxes (20liters)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	60	696-A-12-00002	Rwanda	Good	Kivu Dairy	31-Jul-14	Daily cleaning
Dipper small (stainless steel 200 ml, 304)	3	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	9	696-A-12-00002	Rwanda	Good	Kivu Dairy	31-Jul-14	Daily cleaning
Stainless steel Sieves (304)	3	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	5	696-A-12-00002	Rwanda	Good	Kivu Dairy	31-Jul-14	Daily cleaning
Refrigerator with deep freezer (100 liter capacity - LG, white)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	238	696-A-12-00002	Rwanda	Good	Kivu Dairy	31-Jul-14	Daily cleaning
Fridge Guard (1000wts)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	54	696-A-12-00002	Rwanda	Good	Kivu Dairy	31-Jul-14	Daily cleaning
Color coded brushes (3 per set) 2* long handled, 1* short handled	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	75	696-A-12-00002	Rwanda	Good	Kivu Dairy	31-Jul-14	Daily cleaning
Ice bags 2 lots (Plastic)	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	19	696-A-12-00002	Rwanda	Good	Kivu Dairy	31-Jul-14	Daily cleaning
Bicycles (Phoenix) with accessories	2	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	105	696-A-12-00002	Rwanda	Good	Kivu Dairy	31-Jul-14	Daily cleaning
PortaCheck SCC Digital Reader - 100 samples	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	350	696-A-12-00002	Rwanda	Good	Kivu Dairy	31-Jul-14	Daily cleaning
Equipment storage box 20litres size, plastic and rectangular with cover	2	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	68	696-A-12-00002	Rwanda	Good	Kivu Dairy	31-Jul-14	Daily cleaning
Cezonyi												
Measuring cylinder plastics - 250 ml	5	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	2	696-A-12-00002	Rwanda	Good	Cezonyi	31-Jul-14	Daily cleaning
Alcohol gun (s/s)	5	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	70	696-A-12-00002	Rwanda	Good	Cezonyi	31-Jul-14	Daily cleaning
Digital thermometer	5	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	60	696-A-12-00002	Rwanda	Good	Cezonyi	31-Jul-14	Daily cleaning
Lactometer	5	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	1	696-A-12-00002	Rwanda	Good	Cezonyi	31-Jul-14	Daily cleaning
Cooler boxes (20liters)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	60	696-A-12-00002	Rwanda	Good	Cezonyi	31-Jul-14	Daily cleaning
Dipper small (stainless steel 200 ml, 304)	5	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	9	696-A-12-00002	Rwanda	Good	Cezonyi	31-Jul-14	Daily cleaning
Stainless steel Sieves (304)	5	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	5	696-A-12-00002	Rwanda	Good	Cezonyi	31-Jul-14	Daily cleaning
Refrigerator with deep freezer (100 liter capacity - LG, white)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	238	696-A-12-00002	Rwanda	Good	Cezonyi	31-Jul-14	Daily cleaning
Fridge Guard (1000wts)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	54	696-A-12-00002	Rwanda	Good	Cezonyi	31-Jul-14	Daily cleaning
Color coded brushes (3 per set) 2* long handled, 1* short handled	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	75	696-A-12-00002	Rwanda	Good	Cezonyi	31-Jul-14	Daily cleaning
Ice bags 2 lots (Plastic)	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	19	696-A-12-00002	Rwanda	Good	Cezonyi	31-Jul-14	Daily cleaning
Bicycles (Phoenix) with accessories	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	105	696-A-12-00002	Rwanda	Good	Cezonyi	31-Jul-14	Daily cleaning
Equipment storage box 20litres size, plastic and rectangular with cover	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	68	696-A-12-00002	Rwanda	Good	Cezonyi	31-Jul-14	Daily cleaning
Cemo												
Measuring cylinder plastics - 250 ml	2	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	2	696-A-12-00002	Rwanda	Good	Cemo	31-Jul-14	Daily cleaning
Alcohol gun (s/s)	2	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	70	696-A-12-00002	Rwanda	Good	Cemo	31-Jul-14	Daily cleaning
Digital thermometer	2	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	60	696-A-12-00002	Rwanda	Good	Cemo	31-Jul-14	Daily cleaning
Lactometer	2	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	1	696-A-12-00002	Rwanda	Good	Cemo	31-Jul-14	Daily cleaning
Cooler boxes (20liters)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	60	696-A-12-00002	Rwanda	Good	Cemo	31-Jul-14	Daily cleaning
Dipper small (stainless steel 200 ml, 304)	2	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	9	696-A-12-00002	Rwanda	Good	Cemo	31-Jul-14	Daily cleaning
Stainless steel Sieves (304)	2	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	5	696-A-12-00002	Rwanda	Good	Cemo	31-Jul-14	Daily cleaning
Refrigerator with deep freezer (100 liter capacity - LG, white)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	238	696-A-12-00002	Rwanda	Good	Cemo	31-Jul-14	Daily cleaning
Fridge Guard (1000wts)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	54	696-A-12-00002	Rwanda	Good	Cemo	31-Jul-14	Daily cleaning
Color coded brushes (3 per set) 2* long handled, 1* short handled	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	75	696-A-12-00002	Rwanda	Good	Cemo	31-Jul-14	Daily cleaning
Ice bags 2 lots (Plastic)	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	19	696-A-12-00002	Rwanda	Good	Cemo	31-Jul-14	Daily cleaning
Bicycles (Phoenix) with accessories	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	105	696-A-12-00002	Rwanda	Good	Cemo	31-Jul-14	Daily cleaning
Equipment storage box 20litres size, plastic and rectangular with cover	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	68	696-A-12-00002	Rwanda	Good	Cemo	31-Jul-14	Daily cleaning

Description	Qty	Asset Tag No. (Chassis Number)	Serial Number(s) or plate number	Date Acquired	Vendor	Cost Price (Currency)	Funding Source	Title owner i.e USAD, LOL, Rwanda)	Condition Acquired	Asset Location/ Person Assigned	Last inventory count	Maintenance plan
Coderu												
Measuring cylinder plastics - 250 ml	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	2	696-A-12-00002	Rwanda	Good	Coderu	31-Jul-14	Daily cleaning
Alcohol gun (s/s)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	70	696-A-12-00002	Rwanda	Good	Coderu	31-Jul-14	Daily cleaning
Digital thermometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	60	696-A-12-00002	Rwanda	Good	Coderu	31-Jul-14	Daily cleaning
Lactometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	1	696-A-12-00002	Rwanda	Good	Coderu	31-Jul-14	Daily cleaning
Cooler boxes (20liters)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	60	696-A-12-00002	Rwanda	Good	Coderu	31-Jul-14	Daily cleaning
Dipper small (stainless steel 200 ml, 304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	9	696-A-12-00002	Rwanda	Good	Coderu	31-Jul-14	Daily cleaning
Stainless steel Sieves (304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	5	696-A-12-00002	Rwanda	Good	Coderu	31-Jul-14	Daily cleaning
Refrigerator with deep freezer (100 liter capacity - LG, white)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	238	696-A-12-00002	Rwanda	Good	Coderu	31-Jul-14	Daily cleaning
Fridge Guard (1000wts)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	54	696-A-12-00002	Rwanda	Good	Coderu	31-Jul-14	Daily cleaning
Color coded brushes (3 per set) 2* long handled, 1* short handled	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	75	696-A-12-00002	Rwanda	Good	Coderu	31-Jul-14	Daily cleaning
Ice bags 2 lots (Plastic)	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	19	696-A-12-00002	Rwanda	Good	Coderu	31-Jul-14	Daily cleaning
Equipment storage box 20litres size, plastic and rectangular with cover	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	68	696-A-12-00002	Rwanda	Good	Coderu	31-Jul-14	Daily cleaning
Kamu Zirakagwira												
Measuring cylinder plastics - 250 ml	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	2	696-A-12-00002	Rwanda	Good	Kamu Zirakagwira	31-Jul-14	Daily cleaning
Alcohol gun (s/s)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	70	696-A-12-00002	Rwanda	Good	Kamu Zirakagwira	31-Jul-14	Daily cleaning
Digital thermometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	60	696-A-12-00002	Rwanda	Good	Kamu Zirakagwira	31-Jul-14	Daily cleaning
Lactometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	1	696-A-12-00002	Rwanda	Good	Kamu Zirakagwira	31-Jul-14	Daily cleaning
Cooler boxes (20liters)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	60	696-A-12-00002	Rwanda	Good	Kamu Zirakagwira	31-Jul-14	Daily cleaning
Dipper small (stainless steel 200 ml, 304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	9	696-A-12-00002	Rwanda	Good	Kamu Zirakagwira	31-Jul-14	Daily cleaning
Stainless steel Sieves (304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	5	696-A-12-00002	Rwanda	Good	Kamu Zirakagwira	31-Jul-14	Daily cleaning
Refrigerator with deep freezer (100 liter capacity - LG, white)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	238	696-A-12-00002	Rwanda	Good	Kamu Zirakagwira	31-Jul-14	Daily cleaning
Fridge Guard (1000wts)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	54	696-A-12-00002	Rwanda	Good	Kamu Zirakagwira	31-Jul-14	Daily cleaning
Color coded brushes (3 per set) 2* long handled, 1* short handled	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	75	696-A-12-00002	Rwanda	Good	Kamu Zirakagwira	31-Jul-14	Daily cleaning
Ice bags 2 lots (Plastic)	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	19	696-A-12-00002	Rwanda	Good	Kamu Zirakagwira	31-Jul-14	Daily cleaning
Codamin												
Measuring cylinder plastics - 250 ml	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	2	696-A-12-00002	Rwanda	Good	Codamin	31-Jul-14	Daily cleaning
Alcohol gun (s/s)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	70	696-A-12-00002	Rwanda	Good	Codamin	31-Jul-14	Daily cleaning
Digital thermometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	60	696-A-12-00002	Rwanda	Good	Codamin	31-Jul-14	Daily cleaning
Lactometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	1	696-A-12-00002	Rwanda	Good	Codamin	31-Jul-14	Daily cleaning
Cooler boxes (20liters)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	60	696-A-12-00002	Rwanda	Good	Codamin	31-Jul-14	Daily cleaning
Dipper small (stainless steel 200 ml, 304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	9	696-A-12-00002	Rwanda	Good	Codamin	31-Jul-14	Daily cleaning
Stainless steel Sieves (304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	5	696-A-12-00002	Rwanda	Good	Codamin	31-Jul-14	Daily cleaning
Refrigerator with deep freezer (100 liter capacity - LG, white)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	238	696-A-12-00002	Rwanda	Good	Codamin	31-Jul-14	Daily cleaning
Fridge Guard (1000wts)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	54	696-A-12-00002	Rwanda	Good	Codamin	31-Jul-14	Daily cleaning
Color coded brushes (3 per set) 2* long handled, 1* short handled	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	75	696-A-12-00002	Rwanda	Good	Codamin	31-Jul-14	Daily cleaning
Ice bags 2 lots (Plastic)	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	19	696-A-12-00002	Rwanda	Good	Codamin	31-Jul-14	Daily cleaning
KOAI BU Urumuri												
Measuring cylinder plastics - 250 ml	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	2	696-A-12-00002	Rwanda	Good	KOAI BU Urumuri	31-Jul-14	Daily cleaning
Alcohol gun (s/s)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	70	696-A-12-00002	Rwanda	Good	KOAI BU Urumuri	31-Jul-14	Daily cleaning

Description	Qty	Asset Tag No. (Chassis Number)	Serial Number(s) or plate number	Date Acquired	Vendor	Cost Price (Currency)	Funding Source	Title owner i.e USAD, LOL, Rwanda)	Condition Acquired	Asset Location/ Person Assigned	Last inventory count	Maintenance plan
Digital thermometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	60	696-A-12-00002	Rwanda	Good	KOIBU Urumuri	31-Jul-14	Daily cleaning
Lactometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	1	696-A-12-00002	Rwanda	Good	KOIBU Urumuri	31-Jul-14	Daily cleaning
Cooler boxes (20liters)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	60	696-A-12-00002	Rwanda	Good	KOIBU Urumuri	31-Jul-14	Daily cleaning
Dipper small (stainless steel 200 ml, 304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	9	696-A-12-00002	Rwanda	Good	KOIBU Urumuri	31-Jul-14	Daily cleaning
Stainless steel Sieves (304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	5	696-A-12-00002	Rwanda	Good	KOIBU Urumuri	31-Jul-14	Daily cleaning
Refrigerator with deep freezer (100 liter capacity - LG, white)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	238	696-A-12-00002	Rwanda	Good	KOIBU Urumuri	31-Jul-14	Daily cleaning
Fridge Guard (1000wts)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	54	696-A-12-00002	Rwanda	Good	KOIBU Urumuri	31-Jul-14	Daily cleaning
Color coded brushes (3 per set) 2* long handled, 1* short handled	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	75	696-A-12-00002	Rwanda	Good	KOIBU Urumuri	31-Jul-14	Daily cleaning
Ice bags 2 lots (Plastic)	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	19	696-A-12-00002	Rwanda	Good	KOIBU Urumuri	31-Jul-14	Daily cleaning
Twiyororere Kiyambere												
Measuring cylinder plastics - 250 ml	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	2	696-A-12-00002	Rwanda	Good	Twiyororere Kiyambere	31-Jul-14	Daily cleaning
Alcohol gun (s/s)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	70	696-A-12-00002	Rwanda	Good	Twiyororere Kiyambere	31-Jul-14	Daily cleaning
Digital thermometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	60	696-A-12-00002	Rwanda	Good	Twiyororere Kiyambere	31-Jul-14	Daily cleaning
Lactometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	1	696-A-12-00002	Rwanda	Good	Twiyororere Kiyambere	31-Jul-14	Daily cleaning
Cooler boxes (20liters)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	60	696-A-12-00002	Rwanda	Good	Twiyororere Kiyambere	31-Jul-14	Daily cleaning
Dipper small (stainless steel 200 ml, 304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	9	696-A-12-00002	Rwanda	Good	Twiyororere Kiyambere	31-Jul-14	Daily cleaning
Stainless steel Sieves (304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	5	696-A-12-00002	Rwanda	Good	Twiyororere Kiyambere	31-Jul-14	Daily cleaning
Refrigerator with deep freezer (100 liter capacity - LG, white)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	238	696-A-12-00002	Rwanda	Good	Twiyororere Kiyambere	31-Jul-14	Daily cleaning
Fridge Guard (1000wts)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	54	696-A-12-00002	Rwanda	Good	Twiyororere Kiyambere	31-Jul-14	Daily cleaning
Color coded brushes (3 per set) 2* long handled, 1* short handled	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	75	696-A-12-00002	Rwanda	Good	Twiyororere Kiyambere	31-Jul-14	Daily cleaning
Ice bags 2 lots (Plastic)	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	19	696-A-12-00002	Rwanda	Good	Twiyororere Kiyambere	31-Jul-14	Daily cleaning
Gwizumukamo Busoro												
Measuring cylinder plastics - 250 ml	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	2	696-A-12-00002	Rwanda	Good	Gwizumukamo Busoro	31-Jul-14	Daily cleaning
Alcohol gun (s/s)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	70	696-A-12-00002	Rwanda	Good	Gwizumukamo Busoro	31-Jul-14	Daily cleaning
Digital thermometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	60	696-A-12-00002	Rwanda	Good	Gwizumukamo Busoro	31-Jul-14	Daily cleaning
Lactometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	1	696-A-12-00002	Rwanda	Good	Gwizumukamo Busoro	31-Jul-14	Daily cleaning
Cooler boxes (20liters)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	60	696-A-12-00002	Rwanda	Good	Gwizumukamo Busoro	31-Jul-14	Daily cleaning
Dipper small (stainless steel 200 ml, 304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	9	696-A-12-00002	Rwanda	Good	Gwizumukamo Busoro	31-Jul-14	Daily cleaning
Stainless steel Sieves (304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	5	696-A-12-00002	Rwanda	Good	Gwizumukamo Busoro	31-Jul-14	Daily cleaning
Refrigerator with deep freezer (100 liter capacity - LG, white)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	238	696-A-12-00002	Rwanda	Good	Gwizumukamo Busoro	31-Jul-14	Daily cleaning
Fridge Guard (1000wts)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	54	696-A-12-00002	Rwanda	Good	Gwizumukamo Busoro	31-Jul-14	Daily cleaning
Color coded brushes (3 per set) 2* long handled, 1* short handled	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	75	696-A-12-00002	Rwanda	Good	Gwizumukamo Busoro	31-Jul-14	Daily cleaning
Ice bags 2 lots (Plastic)	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	19	696-A-12-00002	Rwanda	Good	Gwizumukamo Busoro	31-Jul-14	Daily cleaning
PortaCheck SCC Digital Reader - 100 samples	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	350	696-A-12-00002	Rwanda	Good	Gwizumukamo Busoro	31-Jul-14	Daily cleaning
Giramata Mworozzi												
Measuring cylinder plastics - 250 ml	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	2	696-A-12-00002	Rwanda	Good	Giramata Mworozzi	31-Jul-14	Daily cleaning
Alcohol gun (s/s)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	70	696-A-12-00002	Rwanda	Good	Giramata Mworozzi	31-Jul-14	Daily cleaning
Digital thermometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	60	696-A-12-00002	Rwanda	Good	Giramata Mworozzi	31-Jul-14	Daily cleaning
Lactometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	1	696-A-12-00002	Rwanda	Good	Giramata Mworozzi	31-Jul-14	Daily cleaning
Cooler boxes (20liters)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	60	696-A-12-00002	Rwanda	Good	Giramata Mworozzi	31-Jul-14	Daily cleaning

Description	Qty	Asset Tag No. (Chassis Number)	Serial Number(s) or plate number	Date Acquired	Vendor	Cost Price (Currency)	Funding Source	Title owner i.e USAD, LOL, Rwanda)	Condition Acquired	Asset Location/ Person Assigned	Last inventory count	Maintenance plan
Dipper small (stainless steel 200 ml, 304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	9	696-A-12-00002	Rwanda	Good	Giramata Mworozzi	31-Jul-14	Daily cleaning
Stainless steel Sieves (304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	5	696-A-12-00002	Rwanda	Good	Giramata Mworozzi	31-Jul-14	Daily cleaning
Refrigerator with deep freezer (100 liter capacity - LG, white)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	238	696-A-12-00002	Rwanda	Good	Giramata Mworozzi	31-Jul-14	Daily cleaning
Fridge Guard (1000wts)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	54	696-A-12-00002	Rwanda	Good	Giramata Mworozzi	31-Jul-14	Daily cleaning
Color coded brushes (3 per set) 2* long handled, 1* short handled	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	75	696-A-12-00002	Rwanda	Good	Giramata Mworozzi	31-Jul-14	Daily cleaning
Ice bags 2 lots (Plastic)	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	19	696-A-12-00002	Rwanda	Good	Giramata Mworozzi	31-Jul-14	Daily cleaning
PortaCheck SCC Digital Reader - 100 samples	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	350	696-A-12-00002	Rwanda	Good	Giramata Mworozzi	31-Jul-14	Daily cleaning
Amizero y'Aborozi												
Measuring cylinder plastics - 250 ml	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	2	696-A-12-00002	Rwanda	Good	Amizero y'Aborozi	31-Jul-14	Daily cleaning
Alcohol gun (s/s)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	70	696-A-12-00002	Rwanda	Good	Amizero y'Aborozi	31-Jul-14	Daily cleaning
Digital thermometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	60	696-A-12-00002	Rwanda	Good	Amizero y'Aborozi	31-Jul-14	Daily cleaning
Lactometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	1	696-A-12-00002	Rwanda	Good	Amizero y'Aborozi	31-Jul-14	Daily cleaning
Cooler boxes (20liters)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	60	696-A-12-00002	Rwanda	Good	Amizero y'Aborozi	31-Jul-14	Daily cleaning
Dipper small (stainless steel 200 ml, 304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	9	696-A-12-00002	Rwanda	Good	Amizero y'Aborozi	31-Jul-14	Daily cleaning
Stainless steel Sieves (304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	5	696-A-12-00002	Rwanda	Good	Amizero y'Aborozi	31-Jul-14	Daily cleaning
Refrigerator with deep freezer (100 liter capacity - LG, white)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	238	696-A-12-00002	Rwanda	Good	Amizero y'Aborozi	31-Jul-14	Daily cleaning
Fridge Guard (1000wts)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	54	696-A-12-00002	Rwanda	Good	Amizero y'Aborozi	31-Jul-14	Daily cleaning
Color coded brushes (3 per set) 2* long handled, 1* short handled	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	75	696-A-12-00002	Rwanda	Good	Amizero y'Aborozi	31-Jul-14	Daily cleaning
Ice bags 2 lots (Plastic)	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	19	696-A-12-00002	Rwanda	Good	Amizero y'Aborozi	31-Jul-14	Daily cleaning
PortaCheck SCC Digital Reader - 100 samples	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	350	696-A-12-00002	Rwanda	Good	Amizero y'Aborozi	31-Jul-14	Daily cleaning
Kayenzi MCC												
Measuring cylinder plastics - 250 ml	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	2	696-A-12-00002	Rwanda	Good	Kayenzi MCC	31-Jul-14	Daily cleaning
Alcohol gun (s/s)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	70	696-A-12-00002	Rwanda	Good	Kayenzi MCC	31-Jul-14	Daily cleaning
Digital thermometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	60	696-A-12-00002	Rwanda	Good	Kayenzi MCC	31-Jul-14	Daily cleaning
Lactometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	1	696-A-12-00002	Rwanda	Good	Kayenzi MCC	31-Jul-14	Daily cleaning
Cooler boxes (20liters)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	60	696-A-12-00002	Rwanda	Good	Kayenzi MCC	31-Jul-14	Daily cleaning
Dipper small (stainless steel 200 ml, 304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	9	696-A-12-00002	Rwanda	Good	Kayenzi MCC	31-Jul-14	Daily cleaning
Stainless steel Sieves (304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	5	696-A-12-00002	Rwanda	Good	Kayenzi MCC	31-Jul-14	Daily cleaning
Refrigerator with deep freezer (100 liter capacity - LG, white)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	238	696-A-12-00002	Rwanda	Good	Kayenzi MCC	31-Jul-14	Daily cleaning
Fridge Guard (1000wts)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	54	696-A-12-00002	Rwanda	Good	Kayenzi MCC	31-Jul-14	Daily cleaning
Color coded brushes (3 per set) 2* long handled, 1* short handled	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	75	696-A-12-00002	Rwanda	Good	Kayenzi MCC	31-Jul-14	Daily cleaning
Ice bags 2 lots (Plastic)	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	19	696-A-12-00002	Rwanda	Good	Kayenzi MCC	31-Jul-14	Daily cleaning
Turengere Aborozi												
Measuring cylinder plastics - 250 ml	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	2	696-A-12-00002	Rwanda	Good	Turengere Aborozi	31-Jul-14	Daily cleaning
Alcohol gun (s/s)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	70	696-A-12-00002	Rwanda	Good	Turengere Aborozi	31-Jul-14	Daily cleaning
Digital thermometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	60	696-A-12-00002	Rwanda	Good	Turengere Aborozi	31-Jul-14	Daily cleaning
Lactometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	1	696-A-12-00002	Rwanda	Good	Turengere Aborozi	31-Jul-14	Daily cleaning
Cooler boxes (20liters)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	60	696-A-12-00002	Rwanda	Good	Turengere Aborozi	31-Jul-14	Daily cleaning
Dipper small (stainless steel 200 ml, 304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	9	696-A-12-00002	Rwanda	Good	Turengere Aborozi	31-Jul-14	Daily cleaning
Stainless steel Sieves (304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	5	696-A-12-00002	Rwanda	Good	Turengere Aborozi	31-Jul-14	Daily cleaning

Description	Qty	Asset Tag No. (Chassis Number)	Serial Number(s) or plate number	Date Acquired	Vendor	Cost Price (Currency)	Funding Source	Title owner i.e USAD, LOL, Rwanda)	Condition Acquired	Asset Location/ Person Assigned	Last inventory count	Maintenance plan
Refrigerator with deep freezer (100 liter capacity - LG, white)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	238	696-A-12-00002	Rwanda	Good	Turengere Aborozi	31-Jul-14	Daily cleaning
Fridge Guard (1000wts)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	54	696-A-12-00002	Rwanda	Good	Turengere Aborozi	31-Jul-14	Daily cleaning
Color coded brushes (3 per set) 2* long handled, 1* short handled	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	75	696-A-12-00002	Rwanda	Good	Turengere Aborozi	31-Jul-14	Daily cleaning
Ice bags 2 lots (Plastic)	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	19	696-A-12-00002	Rwanda	Good	Turengere Aborozi	31-Jul-14	Daily cleaning
Ihuriro Agiragitereka Huye												
Measuring cylinder plastics - 250 ml	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	2	696-A-12-00002	Rwanda	Good	Ikusanyirizo Agiragitereka Huye	31-Jul-14	Daily cleaning
Alcohol gun (s/s)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	70	696-A-12-00002	Rwanda	Good	Ikusanyirizo Agiragitereka Huye	31-Jul-14	Daily cleaning
Digital thermometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	60	696-A-12-00002	Rwanda	Good	Ihuriro Agiragitereka Huye	31-Jul-14	Daily cleaning
Lactometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	1	696-A-12-00002	Rwanda	Good	Ihuriro Agiragitereka Huye	31-Jul-14	Daily cleaning
Cooler boxes (20liters)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	60	696-A-12-00002	Rwanda	Good	Ihuriro Agiragitereka Huye	31-Jul-14	Daily cleaning
Dipper small (stainless steel 200 ml, 304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	9	696-A-12-00002	Rwanda	Good	Ihuriro Agiragitereka Huye	31-Jul-14	Daily cleaning
Stainless steel Sieves (304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	5	696-A-12-00002	Rwanda	Good	Ihuriro Agiragitereka Huye	31-Jul-14	Daily cleaning
Refrigerator with deep freezer (100 liter capacity - LG, white)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	238	696-A-12-00002	Rwanda	Good	Ihuriro Agiragitereka Huye	31-Jul-14	Daily cleaning
Fridge Guard (1000wts)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	54	696-A-12-00002	Rwanda	Good	Ihuriro Agiragitereka Huye	31-Jul-14	Daily cleaning
Color coded brushes (3 per set) 2* long handled, 1* short handled	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	75	696-A-12-00002	Rwanda	Good	Ihuriro Agiragitereka Huye	31-Jul-14	Daily cleaning
Ice bags 2 lots (Plastic)	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	19	696-A-12-00002	Rwanda	Good	Ihuriro Agiragitereka Huye	31-Jul-14	Daily cleaning
Hadji Enterprise												
Measuring cylinder plastics - 250 ml	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	2	696-A-12-00002	Rwanda	Good	Hadji Enterprise	31-Jul-14	Daily cleaning
Alcohol gun (s/s)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	70	696-A-12-00002	Rwanda	Good	Hadji Enterprise	31-Jul-14	Daily cleaning
Digital thermometer	11	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	60	696-A-12-00002	Rwanda	Good	Hadji Enterprise	31-Jul-14	Daily cleaning
Lactometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	1	696-A-12-00002	Rwanda	Good	Hadji Enterprise	31-Jul-14	Daily cleaning
Cooler boxes (20liters)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	60	696-A-12-00002	Rwanda	Good	Hadji Enterprise	31-Jul-14	Daily cleaning
Dipper small (stainless steel 200 ml, 304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	9	696-A-12-00002	Rwanda	Good	Hadji Enterprise	31-Jul-14	Daily cleaning
Stainless steel Sieves (304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	5	696-A-12-00002	Rwanda	Good	Hadji Enterprise	31-Jul-14	Daily cleaning
Refrigerator with deep freezer (100 liter capacity - LG, white)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	238	696-A-12-00002	Rwanda	Good	Hadji Enterprise	31-Jul-14	Daily cleaning
Fridge Guard (1000wts)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	54	696-A-12-00002	Rwanda	Good	Hadji Enterprise	31-Jul-14	Daily cleaning
Color coded brushes (3 per set) 2* long handled, 1* short handled	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	75	696-A-12-00002	Rwanda	Good	Hadji Enterprise	31-Jul-14	Daily cleaning
Ice bags 2 lots (Plastic)	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	19	696-A-12-00002	Rwanda	Good	Hadji Enterprise	31-Jul-14	Daily cleaning
Coopag												
Measuring cylinder plastics - 250 ml	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	2	696-A-12-00002	Rwanda	Good	Coopag	31-Jul-14	Daily cleaning
Alcohol gun (s/s)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	70	696-A-12-00002	Rwanda	Good	Coopag	31-Jul-14	Daily cleaning
Digital thermometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	60	696-A-12-00002	Rwanda	Good	Coopag	31-Jul-14	Daily cleaning
Lactometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	1	696-A-12-00002	Rwanda	Good	Coopag	31-Jul-14	Daily cleaning
Cooler boxes (20liters)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	60	696-A-12-00002	Rwanda	Good	Coopag	31-Jul-14	Daily cleaning
Dipper small (stainless steel 200 ml, 304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	9	696-A-12-00002	Rwanda	Good	Coopag	31-Jul-14	Daily cleaning
Stainless steel Sieves (304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	5	696-A-12-00002	Rwanda	Good	Coopag	31-Jul-14	Daily cleaning
Refrigerator with deep freezer (100 liter capacity - LG, white)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	238	696-A-12-00002	Rwanda	Good	Coopag	31-Jul-14	Daily cleaning
Fridge Guard (1000wts)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	54	696-A-12-00002	Rwanda	Good	Coopag	31-Jul-14	Daily cleaning
Color coded brushes (3 per set) 2* long handled, 1* short handled	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	75	696-A-12-00002	Rwanda	Good	Coopag	31-Jul-14	Daily cleaning
Ice bags 2 lots (Plastic)	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	19	696-A-12-00002	Rwanda	Good	Coopag	31-Jul-14	Daily cleaning
Angeana												

Description	Qty	Asset Tag No. (Chassis Number)	Serial Number(s) or plate number	Date Acquired	Vendor	Cost Price (Currency)	Funding Source	Title owner i.e USAD, LOL, Rwanda)	Condition Acquired	Asset Location/ Person Assigned	Last inventory count	Maintenance plan
Measuring cylinder plastics - 250 ml	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	2	696-A-12-00002	Rwanda	Good	Angeana	31-Jul-14	Daily cleaning
Alcohol gun (s/s)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	70	696-A-12-00002	Rwanda	Good	Angeana	31-Jul-14	Daily cleaning
Digital thermometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	60	696-A-12-00002	Rwanda	Good	Angeana	31-Jul-14	Daily cleaning
Lactometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	1	696-A-12-00002	Rwanda	Good	Angeana	31-Jul-14	Daily cleaning
Cooler boxes (20liters)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	60	696-A-12-00002	Rwanda	Good	Angeana	31-Jul-14	Daily cleaning
Dipper small (stainless steel 200 ml, 304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	9	696-A-12-00002	Rwanda	Good	Angeana	31-Jul-14	Daily cleaning
Stainless steel Sieves (304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	5	696-A-12-00002	Rwanda	Good	Angeana	31-Jul-14	Daily cleaning
Refrigerator with deep freezer (100 liter capacity - LG, white)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	238	696-A-12-00002	Rwanda	Good	Angeana	31-Jul-14	Daily cleaning
Fridge Guard (1000wts)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	54	696-A-12-00002	Rwanda	Good	Angeana	31-Jul-14	Daily cleaning
Color coded brushes (3 per set) 2* long handled, 1* short handled	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	75	696-A-12-00002	Rwanda	Good	Angeana	31-Jul-14	Daily cleaning
Ice bags 2 lots (Plastic)	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	19	696-A-12-00002	Rwanda	Good	Angeana	31-Jul-14	Daily cleaning
CTSOR												
Measuring cylinder plastics - 250 ml	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	2	696-A-12-00002	Rwanda	Good	CTSOR	31-Jul-14	Daily cleaning
Alcohol gun (s/s)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	70	696-A-12-00002	Rwanda	Good	CTSOR	31-Jul-14	Daily cleaning
Digital thermometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	60	696-A-12-00002	Rwanda	Good	CTSOR	31-Jul-14	Daily cleaning
Lactometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	1	696-A-12-00002	Rwanda	Good	CTSOR	31-Jul-14	Daily cleaning
Cooler boxes (20liters)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	60	696-A-12-00002	Rwanda	Good	CTSOR	31-Jul-14	Daily cleaning
Dipper small (stainless steel 200 ml, 304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	9	696-A-12-00002	Rwanda	Good	CTSOR	31-Jul-14	Daily cleaning
Stainless steel Sieves (304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	5	696-A-12-00002	Rwanda	Good	CTSOR	31-Jul-14	Daily cleaning
Refrigerator with deep freezer (100 liter capacity - LG, white)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	238	696-A-12-00002	Rwanda	Good	CTSOR	31-Jul-14	Daily cleaning
Fridge Guard (1000wts)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	54	696-A-12-00002	Rwanda	Good	CTSOR	31-Jul-14	Daily cleaning
Color coded brushes (3 per set) 2* long handled, 1* short handled	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	75	696-A-12-00002	Rwanda	Good	CTSOR	31-Jul-14	Daily cleaning
Ice bags 2 lots (Plastic)	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	19	696-A-12-00002	Rwanda	Good	CTSOR	31-Jul-14	Daily cleaning
Kidaco												
Measuring cylinder plastics - 250 ml	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	2	696-A-12-00002	Rwanda	Good	Kidaco	31-Jul-14	Daily cleaning
Alcohol gun (s/s)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	70	696-A-12-00002	Rwanda	Good	Kidaco	31-Jul-14	Daily cleaning
Digital thermometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	60	696-A-12-00002	Rwanda	Good	Kidaco	31-Jul-14	Daily cleaning
Lactometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	1	696-A-12-00002	Rwanda	Good	Kidaco	31-Jul-14	Daily cleaning
Cooler boxes (20liters)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	60	696-A-12-00002	Rwanda	Good	Kidaco	31-Jul-14	Daily cleaning
Dipper small (stainless steel 200 ml, 304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	9	696-A-12-00002	Rwanda	Good	Kidaco	31-Jul-14	Daily cleaning
Stainless steel Sieves (304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	5	696-A-12-00002	Rwanda	Good	Kidaco	31-Jul-14	Daily cleaning
Refrigerator with deep freezer (100 liter capacity - LG, white)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	238	696-A-12-00002	Rwanda	Good	Kidaco	31-Jul-14	Daily cleaning
Fridge Guard (1000wts)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	54	696-A-12-00002	Rwanda	Good	Kidaco	31-Jul-14	Daily cleaning
Color coded brushes (3 per set) 2* long handled, 1* short handled	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	75	696-A-12-00002	Rwanda	Good	Kidaco	31-Jul-14	Daily cleaning
Ice bags 2 lots (Plastic)	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	19	696-A-12-00002	Rwanda	Good	Kidaco	31-Jul-14	Daily cleaning
Blessed Dairies												
Measuring cylinder plastics - 250 ml	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	2	696-A-12-00002	Rwanda	Good	Blessed Dairies	31-Jul-14	Daily cleaning
Alcohol gun (s/s)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	70	696-A-12-00002	Rwanda	Good	Blessed Dairies	31-Jul-14	Daily cleaning
Digital thermometer	4	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	60	696-A-12-00002	Rwanda	Good	Blessed Dairies	31-Jul-14	Daily cleaning
Lactometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	1	696-A-12-00002	Rwanda	Good	Blessed Dairies	31-Jul-14	Daily cleaning

Description	Qty	Asset Tag No. (Chassis Number)	Serial Number(s) or plate number	Date Acquired	Vendor	Cost Price (Currency)	Funding Source	Title owner i.e USAD, LOL, Rwanda)	Condition Acquired	Asset Location/ Person Assigned	Last inventory count	Maintenance plan
Cooler boxes (20liters)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	60	696-A-12-00002	Rwanda	Good	Blessed Dairies	31-Jul-14	Daily cleaning
Dipper small (stainless steel 200 ml, 304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	9	696-A-12-00002	Rwanda	Good	Blessed Dairies	31-Jul-14	Daily cleaning
Stainless steel Sieves (304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	5	696-A-12-00002	Rwanda	Good	Blessed Dairies	31-Jul-14	Daily cleaning
Color coded brushes (3 per set) 2* long handled, 1* short handled	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	75	696-A-12-00002	Rwanda	Good	Blessed Dairies	31-Jul-14	Daily cleaning
Ice bags 2 lots (Plastic)	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	19	696-A-12-00002	Rwanda	Good	Blessed Dairies	31-Jul-14	Daily cleaning
PH Meter	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	260	696-A-12-00002	Rwanda	Good	Blessed Dairies	31-Jul-14	Daily cleaning
YAMI Foods												
Measuring cylinder plastics - 250 ml	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	2	696-A-12-00002	Rwanda	Good	Yami Foods	31-Jul-14	Daily cleaning
Alcohol gun (s/s)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	70	696-A-12-00002	Rwanda	Good	Yami Foods	31-Jul-14	Daily cleaning
Digital thermometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	60	696-A-12-00002	Rwanda	Good	Yami Foods	31-Jul-14	Daily cleaning
Lactometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	1	696-A-12-00002	Rwanda	Good	Yami Foods	31-Jul-14	Daily cleaning
Cooler boxes (20liters)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	60	696-A-12-00002	Rwanda	Good	Yami Foods	31-Jul-14	Daily cleaning
Dipper small (stainless steel 200 ml, 304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	9	696-A-12-00002	Rwanda	Good	Yami Foods	31-Jul-14	Daily cleaning
Stainless steel Sieves (304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	5	696-A-12-00002	Rwanda	Good	Yami Foods	31-Jul-14	Daily cleaning
Color coded brushes (3 per set) 2* long handled, 1* short handled	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	75	696-A-12-00002	Rwanda	Good	Yami Foods	31-Jul-14	Daily cleaning
Ice bags 2 lots (Plastic)	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	19	696-A-12-00002	Rwanda	Good	Yami Foods	31-Jul-14	Daily cleaning
PH Meter	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	260	696-A-12-00002	Rwanda	Good	Yami Foods	31-Jul-14	Daily cleaning
Fromagerie la Reine												
Measuring cylinder plastics - 250 ml	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	2	696-A-12-00002	Rwanda	Good	Fromageri la Reine	31-Jul-14	Daily cleaning
Alcohol gun (s/s)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	70	696-A-12-00002	Rwanda	Good	Fromageri la Reine	31-Jul-14	Daily cleaning
Digital thermometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	60	696-A-12-00002	Rwanda	Good	Fromageri la Reine	31-Jul-14	Daily cleaning
Lactometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	1	696-A-12-00002	Rwanda	Good	Fromageri la Reine	31-Jul-14	Daily cleaning
Cooler boxes (20liters)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	60	696-A-12-00002	Rwanda	Good	Fromageri la Reine	31-Jul-14	Daily cleaning
Dipper small (stainless steel 200 ml, 304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	9	696-A-12-00002	Rwanda	Good	Fromageri la Reine	31-Jul-14	Daily cleaning
Stainless steel Sieves (304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	5	696-A-12-00002	Rwanda	Good	Fromageri la Reine	31-Jul-14	Daily cleaning
Color coded brushes (3 per set) 2* long handled, 1* short handled	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	75	696-A-12-00002	Rwanda	Good	Fromageri la Reine	31-Jul-14	Daily cleaning
Ice bags 2 lots (Plastic)	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	19	696-A-12-00002	Rwanda	Good	Fromageri la Reine	31-Jul-14	Daily cleaning
PH Meter	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	260	696-A-12-00002	Rwanda	Good	Fromageri la Reine	31-Jul-14	Daily cleaning
Muhe Farm												
Measuring cylinder plastics - 250 ml	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	2	696-A-12-00002	Rwanda	Good	Muhe Farm	31-Jul-14	Daily cleaning
Alcohol gun (s/s)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	70	696-A-12-00002	Rwanda	Good	Muhe Farm	31-Jul-14	Daily cleaning
Digital thermometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	60	696-A-12-00002	Rwanda	Good	Muhe Farm	31-Jul-14	Daily cleaning
Lactometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	1	696-A-12-00002	Rwanda	Good	Muhe Farm	31-Jul-14	Daily cleaning
Cooler boxes (20liters)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	60	696-A-12-00002	Rwanda	Good	Muhe Farm	31-Jul-14	Daily cleaning
Dipper small (stainless steel 200 ml, 304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	9	696-A-12-00002	Rwanda	Good	Muhe Farm	31-Jul-14	Daily cleaning
Stainless steel Sieves (304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	5	696-A-12-00002	Rwanda	Good	Muhe Farm	31-Jul-14	Daily cleaning
Color coded brushes (3 per set) 2* long handled, 1* short handled	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	75	696-A-12-00002	Rwanda	Good	Muhe Farm	31-Jul-14	Daily cleaning
Ice bags 2 lots (Plastic)	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	19	696-A-12-00002	Rwanda	Good	Muhe Farm	31-Jul-14	Daily cleaning
PH Meter	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	260	696-A-12-00002	Rwanda	Good	Muhe Farm	31-Jul-14	Daily cleaning
Gishwati Farm												

Description	Qty	Asset Tag No. (Chassis Number)	Serial Number(s) or plate number	Date Acquired	Vendor	Cost Price (Currency)	Funding Source	Title owner i.e USAD, LOL, Rwanda)	Condition Acquired	Asset Location/ Person Assigned	Last inventory count	Maintenance plan
Measuring cylinder plastics - 250 ml	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	2	696-A-12-00002	Rwanda	Good	Gishwati Farm	31-Jul-14	Daily cleaning
Alcohol gun (s/s)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	70	696-A-12-00002	Rwanda	Good	Gishwati Farm	31-Jul-14	Daily cleaning
Digital thermometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	60	696-A-12-00002	Rwanda	Good	Gishwati Farm	31-Jul-14	Daily cleaning
Lactometer	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	1	696-A-12-00002	Rwanda	Good	Gishwati Farm	31-Jul-14	Daily cleaning
Cooler boxes (20liters)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	60	696-A-12-00002	Rwanda	Good	Gishwati Farm	31-Jul-14	Daily cleaning
Dipper small (stainless steel 200 ml, 304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	9	696-A-12-00002	Rwanda	Good	Gishwati Farm	31-Jul-14	Daily cleaning
Stainless steel Sieves (304)	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	5	696-A-12-00002	Rwanda	Good	Gishwati Farm	31-Jul-14	Daily cleaning
Color coded brushes (3 per set) 2" long handled, 1" short handled	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	75	696-A-12-00002	Rwanda	Good	Gishwati Farm	31-Jul-14	Daily cleaning
Ice bags 2 lots (Plastic)	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	19	696-A-12-00002	Rwanda	Good	Gishwati Farm	31-Jul-14	Daily cleaning
PH Meter	1	N/A	N/A	20-Mar-2013	Encon Consulting Engineers	260	696-A-12-00002	Rwanda	Good	Gishwati Farm	31-Jul-14	Daily cleaning
Cooperative Bwera Ntoma Rutungu Tworore (BNRT)												
Measuring cylinder (250ml)	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	12	696-A-12-00002	Rwanda	Good	BNRT	19-Sep-14	Daily cleaning
Alcohol meter	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	11	696-A-12-00002	Rwanda	Good	BNRT	19-Sep-14	Daily cleaning
Alcohol gun	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	278	696-A-12-00002	Rwanda	Good	BNRT	19-Sep-14	Daily cleaning
Infra-red thermometer	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	124	696-A-12-00002	Rwanda	Good	BNRT	19-Sep-14	Daily cleaning
Lactometer	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	11	696-A-12-00002	Rwanda	Good	BNRT	19-Sep-14	Daily cleaning
Cooler box (20 ltrs)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	58	696-A-12-00002	Rwanda	Good	BNRT	19-Sep-14	Daily cleaning
Dipper small (Stainless steel 200ml)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	24	696-A-12-00002	Rwanda	Good	BNRT	19-Sep-14	Daily cleaning
Stainless sieves	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	66	696-A-12-00002	Rwanda	Good	BNRT	19-Sep-14	Daily cleaning
Refrigerator with freezer compartment	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	243	696-A-12-00002	Rwanda	Good	BNRT	19-Sep-14	Daily cleaning
Fridge guards	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	51	696-A-12-00002	Rwanda	Good	BNRT	19-Sep-14	Daily cleaning
Brushes	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	4	696-A-12-00002	Rwanda	Good	BNRT	19-Sep-14	Daily cleaning
Icebags	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	44	696-A-12-00002	Rwanda	Good	BNRT	19-Sep-14	Daily cleaning
Bicycle	2	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	200	696-A-12-00002	Rwanda	Good	BNRT	19-Sep-14	Daily cleaning
PortaSCC Digital Reader	1	N/A	N/A	20-Mar-2013	ABS	227	696-A-12-00002	Rwanda	Good	BNRT	19-Sep-14	Daily cleaning
Equipment storage box	2	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	130	696-A-12-00002	Rwanda	Good	BNRT	19-Sep-14	Daily cleaning
Cooperative Isangano Giramata Gacundezi (IGG)												
Measuring cylinder (250ml)	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	12	696-A-12-00002	Rwanda	Good	Cooperative Isangano	19-Sep-14	Daily cleaning
Alcohol meter	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	11	696-A-12-00002	Rwanda	Good	Cooperative Isangano	19-Sep-14	Daily cleaning
Alcohol gun	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	278	696-A-12-00002	Rwanda	Good	Cooperative Isangano	19-Sep-14	Daily cleaning
Infra-red thermometer	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	124	696-A-12-00002	Rwanda	Good	Cooperative Isangano	19-Sep-14	Daily cleaning
Lactometer	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	11	696-A-12-00002	Rwanda	Good	Cooperative Isangano	19-Sep-14	Daily cleaning
Cooler box (20 ltrs)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	58	696-A-12-00002	Rwanda	Good	Cooperative Isangano	19-Sep-14	Daily cleaning
Dipper small (Stainless steel 200ml)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	24	696-A-12-00002	Rwanda	Good	Cooperative Isangano	19-Sep-14	Daily cleaning
Stainless sieves	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	66	696-A-12-00002	Rwanda	Good	Cooperative Isangano	19-Sep-14	Daily cleaning
Refrigerator with freezer compartment	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	243	696-A-12-00002	Rwanda	Good	Cooperative Isangano	19-Sep-14	Daily cleaning
Fridge guards	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	51	696-A-12-00002	Rwanda	Good	Cooperative Isangano	19-Sep-14	Daily cleaning
Brushes	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	4	696-A-12-00002	Rwanda	Good	Cooperative Isangano	19-Sep-14	Daily cleaning
Icebags	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	44	696-A-12-00002	Rwanda	Good	Cooperative Isangano	19-Sep-14	Daily cleaning
Bicycle	2	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	200	696-A-12-00002	Rwanda	Good	Cooperative Isangano	19-Sep-14	Daily cleaning
PortaSCC Digital Reader	1	N/A	N/A	20-Mar-2013	ABS	227	696-A-12-00002	Rwanda	Good	Cooperative Isangano	19-Sep-14	Daily cleaning
Equipment storage box	2	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	130	696-A-12-00002	Rwanda	Good	Cooperative Isangano	19-Sep-14	Daily cleaning
Kirebe Kamate Ziramkwa Cooperative (KKZCO)												
Measuring cylinder (250ml)	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	12	696-A-12-00002	Rwanda	Good	Kirebe Kamate Cooperative	19-Sep-14	Daily cleaning
Alcohol meter	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	11	696-A-12-00002	Rwanda	Good	Kirebe Kamate Cooperative	19-Sep-14	Daily cleaning
Alcohol gun	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	278	696-A-12-00002	Rwanda	Good	Kirebe Kamate Cooperative	19-Sep-14	Daily cleaning
Infra-red thermometer	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	124	696-A-12-00002	Rwanda	Good	Kirebe Kamate Cooperative	19-Sep-14	Daily cleaning
Lactometer	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	11	696-A-12-00002	Rwanda	Good	Kirebe Kamate Cooperative	19-Sep-14	Daily cleaning
Cooler box (20 ltrs)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	58	696-A-12-00002	Rwanda	Good	Kirebe Kamate Cooperative	19-Sep-14	Daily cleaning
Dipper small (Stainless steel 200ml)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	24	696-A-12-00002	Rwanda	Good	Kirebe Kamate Cooperative	19-Sep-14	Daily cleaning
Stainless sieves	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	66	696-A-12-00002	Rwanda	Good	Kirebe Kamate Cooperative	19-Sep-14	Daily cleaning
Refrigerator with freezer compartment	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	243	696-A-12-00002	Rwanda	Good	Kirebe Kamate Cooperative	19-Sep-14	Daily cleaning
Fridge guards	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	51	696-A-12-00002	Rwanda	Good	Kirebe Kamate Cooperative	19-Sep-14	Daily cleaning
Brushes	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	4	696-A-12-00002	Rwanda	Good	Kirebe Kamate Cooperative	19-Sep-14	Daily cleaning
Icebags	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	44	696-A-12-00002	Rwanda	Good	Kirebe Kamate Cooperative	19-Sep-14	Daily cleaning
Bicycle	2	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	200	696-A-12-00002	Rwanda	Good	Kirebe Kamate Cooperative	19-Sep-14	Daily cleaning
PortaSCC Digital Reader	1	N/A	N/A	20-Mar-2013	ABS	227	696-A-12-00002	Rwanda	Good	Kirebe Kamate Cooperative	19-Sep-14	Daily cleaning
Equipment storage box	2	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	130	696-A-12-00002	Rwanda	Good	Kirebe Kamate Cooperative	19-Sep-14	Daily cleaning

Description	Qty	Asset Tag No. (Chassis Number)	Serial Number(s) or plate number	Date Acquired	Vendor	Cost Price (Currency)	Funding Source	Title owner i.e USAD, LOL, Rwanda)	Condition Acquired	Asset Location/ Person Assigned	Last inventory count	Maintenance plan
Cooperative Terimbere Mworozzi												
Measuring cylinder (250ml)	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	12	696-A-12-00002	Rwanda	Good	Terimbere Mworozzi	19-Sep-14	Daily cleaning
Alcohol meter	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	11	696-A-12-00002	Rwanda	Good	Terimbere Mworozzi	19-Sep-14	Daily cleaning
Alcohol gun	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	278	696-A-12-00002	Rwanda	Good	Terimbere Mworozzi	19-Sep-14	Daily cleaning
Infra-red thermometer	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	124	696-A-12-00002	Rwanda	Good	Terimbere Mworozzi	19-Sep-14	Daily cleaning
Lactometer	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	11	696-A-12-00002	Rwanda	Good	Terimbere Mworozzi	19-Sep-14	Daily cleaning
Cooler box (20 ltrs)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	58	696-A-12-00002	Rwanda	Good	Terimbere Mworozzi	19-Sep-14	Daily cleaning
Dipper small (Stainless steel 200ml)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	24	696-A-12-00002	Rwanda	Good	Terimbere Mworozzi	19-Sep-14	Daily cleaning
Stainless sieves	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	66	696-A-12-00002	Rwanda	Good	Terimbere Mworozzi	19-Sep-14	Daily cleaning
Refrigerator with freezer compartment	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	243	696-A-12-00002	Rwanda	Good	Terimbere Mworozzi	19-Sep-14	Daily cleaning
Fridge guards	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	51	696-A-12-00002	Rwanda	Good	Terimbere Mworozzi	19-Sep-14	Daily cleaning
Brushes	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	4	696-A-12-00002	Rwanda	Good	Terimbere Mworozzi	19-Sep-14	Daily cleaning
Icebags	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	44	696-A-12-00002	Rwanda	Good	Terimbere Mworozzi	19-Sep-14	Daily cleaning
Bicycle	2	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	200	696-A-12-00002	Rwanda	Good	Terimbere Mworozzi	19-Sep-14	Daily cleaning
PortaSCC Digital Reader	1	N/A	N/A	20-Mar-2013	ABS	227	696-A-12-00002	Rwanda	Good	Terimbere Mworozzi	19-Sep-14	Daily cleaning
Equipment storage box	2	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	130	696-A-12-00002	Rwanda	Good	Terimbere Mworozzi	19-Sep-14	Daily cleaning
Katabagemu Farmers Cooperative (KA F CO)												
Measuring cylinder (250ml)	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	12	696-A-12-00002	Rwanda	Good	Cooperative Katabagemu	19-Sep-14	Daily cleaning
Alcohol meter	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	11	696-A-12-00002	Rwanda	Good	Cooperative Katabagemu	19-Sep-14	Daily cleaning
Alcohol gun	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	278	696-A-12-00002	Rwanda	Good	Cooperative Katabagemu	19-Sep-14	Daily cleaning
Infra-red thermometer	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	124	696-A-12-00002	Rwanda	Good	Cooperative Katabagemu	19-Sep-14	Daily cleaning
Lactometer	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	11	696-A-12-00002	Rwanda	Good	Cooperative Katabagemu	19-Sep-14	Daily cleaning
Cooler box (20 ltrs)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	58	696-A-12-00002	Rwanda	Good	Cooperative Katabagemu	19-Sep-14	Daily cleaning
Dipper small (Stainless steel 200ml)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	24	696-A-12-00002	Rwanda	Good	Cooperative Katabagemu	19-Sep-14	Daily cleaning
Stainless sieves	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	66	696-A-12-00002	Rwanda	Good	Cooperative Katabagemu	19-Sep-14	Daily cleaning
Refrigerator with freezer compartment	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	243	696-A-12-00002	Rwanda	Good	Cooperative Katabagemu	19-Sep-14	Daily cleaning
Fridge guards	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	51	696-A-12-00002	Rwanda	Good	Cooperative Katabagemu	19-Sep-14	Daily cleaning
Brushes	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	4	696-A-12-00002	Rwanda	Good	Cooperative Katabagemu	19-Sep-14	Daily cleaning
Icebags	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	44	696-A-12-00002	Rwanda	Good	Cooperative Katabagemu	19-Sep-14	Daily cleaning
Bicycle	2	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	200	696-A-12-00002	Rwanda	Good	Cooperative Katabagemu	19-Sep-14	Daily cleaning
PortaSCC Digital Reader	1	N/A	N/A	20-Mar-2013	ABS	227	696-A-12-00002	Rwanda	Good	Cooperative Katabagemu	19-Sep-14	Daily cleaning
Equipment storage box	2	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	130	696-A-12-00002	Rwanda	Good	Cooperative Katabagemu	19-Sep-14	Daily cleaning
Rwabiharamba Dairy Farmers Cooperative (RDFCO)												
Measuring cylinder (250ml)	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	12	696-A-12-00002	Rwanda	Good	Terimbere Mworozzi	19-Sep-14	Daily cleaning
Alcohol meter	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	11	696-A-12-00002	Rwanda	Good	Rwabiharamba Cooperative	19-Sep-14	Daily cleaning
Alcohol gun	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	278	696-A-12-00002	Rwanda	Good	Rwabiharamba Cooperative	19-Sep-14	Daily cleaning
Infra-red thermometer	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	124	696-A-12-00002	Rwanda	Good	Rwabiharamba Cooperative	19-Sep-14	Daily cleaning
Lactometer	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	11	696-A-12-00002	Rwanda	Good	Rwabiharamba Cooperative	19-Sep-14	Daily cleaning
Cooler box (20 ltrs)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	58	696-A-12-00002	Rwanda	Good	Rwabiharamba Cooperative	19-Sep-14	Daily cleaning
Dipper small (Stainless steel 200ml)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	24	696-A-12-00002	Rwanda	Good	Rwabiharamba Cooperative	19-Sep-14	Daily cleaning
Stainless sieves	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	66	696-A-12-00002	Rwanda	Good	Rwabiharamba Cooperative	19-Sep-14	Daily cleaning
Refrigerator with freezer compartment	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	243	696-A-12-00002	Rwanda	Good	Rwabiharamba Cooperative	19-Sep-14	Daily cleaning
Fridge guards	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	51	696-A-12-00002	Rwanda	Good	Rwabiharamba Cooperative	19-Sep-14	Daily cleaning
Brushes	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	4	696-A-12-00002	Rwanda	Good	Rwabiharamba Cooperative	19-Sep-14	Daily cleaning
Icebags	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	44	696-A-12-00002	Rwanda	Good	Rwabiharamba Cooperative	19-Sep-14	Daily cleaning
Bicycle	2	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	200	696-A-12-00002	Rwanda	Good	Rwabiharamba Cooperative	19-Sep-14	Daily cleaning
PortaSCC Digital Reader	1	N/A	N/A	20-Mar-2013	ABS	227	696-A-12-00002	Rwanda	Good	Rwabiharamba Cooperative	19-Sep-14	Daily cleaning
Equipment storage box	2	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	130	696-A-12-00002	Rwanda	Good	Rwabiharamba Cooperative	19-Sep-14	Daily cleaning
Matimba Tworore Kijyambere Cooperative (MATWOKI-CO)												
Measuring cylinder (250ml)	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	12	696-A-12-00002	Rwanda	Good	MATWOKI	19-Sep-14	Daily cleaning
Alcohol meter	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	11	696-A-12-00002	Rwanda	Good	MATWOKI	19-Sep-14	Daily cleaning
Alcohol gun	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	278	696-A-12-00002	Rwanda	Good	MATWOKI	19-Sep-14	Daily cleaning
Infra-red thermometer	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	124	696-A-12-00002	Rwanda	Good	MATWOKI	19-Sep-14	Daily cleaning
Lactometer	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	11	696-A-12-00002	Rwanda	Good	MATWOKI	19-Sep-14	Daily cleaning
Cooler box (20 ltrs)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	58	696-A-12-00002	Rwanda	Good	MATWOKI	19-Sep-14	Daily cleaning
Dipper small (Stainless steel 200ml)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	24	696-A-12-00002	Rwanda	Good	MATWOKI	19-Sep-14	Daily cleaning
Stainless sieves	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	66	696-A-12-00002	Rwanda	Good	MATWOKI	19-Sep-14	Daily cleaning
Refrigerator with freezer compartment	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	243	696-A-12-00002	Rwanda	Good	MATWOKI	19-Sep-14	Daily cleaning
Fridge guards	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	51	696-A-12-00002	Rwanda	Good	MATWOKI	19-Sep-14	Daily cleaning
Brushes	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	4	696-A-12-00002	Rwanda	Good	MATWOKI	19-Sep-14	Daily cleaning
Icebags	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	44	696-A-12-00002	Rwanda	Good	MATWOKI	19-Sep-14	Daily cleaning
Bicycle	2	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	200	696-A-12-00002	Rwanda	Good	MATWOKI	19-Sep-14	Daily cleaning
PortaSCC Digital Reader	1	N/A	N/A	20-Mar-2013	ABS	227	696-A-12-00002	Rwanda	Good	MATWOKI	19-Sep-14	Daily cleaning
Equipment storage box	2	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	130	696-A-12-00002	Rwanda	Good	MATWOKI	19-Sep-14	Daily cleaning
Bweya, Cyenjojo, Rwemphasha, Kazaza Dairy Cooperative (BCRKDC)												

Description	Qty	Asset Tag No. (Chassis Number)	Serial Number(s) or plate number	Date Acquired	Vendor	Cost Price (Currency)	Funding Source	Title owner i.e USAD, LOL, Rwanda)	Condition Acquired	Asset Location/ Person Assigned	Last inventory count	Maintenance plan
Measuring cylinder (250ml)	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	12	696-A-12-00002	Rwanda	Good	BCRK	19-Sep-14	Daily cleaning
Alcohol meter	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	11	696-A-12-00002	Rwanda	Good	BCRK	19-Sep-14	Daily cleaning
Alcohol gun	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	278	696-A-12-00002	Rwanda	Good	BCRK	19-Sep-14	Daily cleaning
Infra-red thermometer	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	124	696-A-12-00002	Rwanda	Good	BCRK	19-Sep-14	Daily cleaning
Lactometer	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	11	696-A-12-00002	Rwanda	Good	BCRK	19-Sep-14	Daily cleaning
Cooler box (20 ltrs)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	58	696-A-12-00002	Rwanda	Good	BCRK	19-Sep-14	Daily cleaning
Dipper small (Stainless steel 200ml)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	24	696-A-12-00002	Rwanda	Good	BCRK	19-Sep-14	Daily cleaning
Stainless sieves	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	66	696-A-12-00002	Rwanda	Good	BCRK	19-Sep-14	Daily cleaning
Refrigerator with freezer compartment	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	243	696-A-12-00002	Rwanda	Good	BCRK	19-Sep-14	Daily cleaning
Fridge guards	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	51	696-A-12-00002	Rwanda	Good	BCRK	19-Sep-14	Daily cleaning
Brushes	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	4	696-A-12-00002	Rwanda	Good	BCRK	19-Sep-14	Daily cleaning
Icebags	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	44	696-A-12-00002	Rwanda	Good	BCRK	19-Sep-14	Daily cleaning
Bicycle	2	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	200	696-A-12-00002	Rwanda	Good	BCRK	19-Sep-14	Daily cleaning
PortaSCC Digital Reader	1	N/A	N/A	20-Mar-2013	ABS	227	696-A-12-00002	Rwanda	Good	BCRK	19-Sep-14	Daily cleaning
Equipment storage box	2	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	130	696-A-12-00002	Rwanda	Good	BCRK	19-Sep-14	Daily cleaning
Nyagatare Dairy Marketing Cooperative Society(NDMCS)												
Measuring cylinder (250ml)	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	12	696-A-12-00002	Rwanda	Good	NDMCS	19-Sep-14	Daily cleaning
Alcohol meter	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	11	696-A-12-00002	Rwanda	Good	NDMCS	19-Sep-14	Daily cleaning
Alcohol gun	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	278	696-A-12-00002	Rwanda	Good	NDMCS	19-Sep-14	Daily cleaning
Infra-red thermometer	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	124	696-A-12-00002	Rwanda	Good	NDMCS	19-Sep-14	Daily cleaning
Lactometer	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	11	696-A-12-00002	Rwanda	Good	NDMCS	19-Sep-14	Daily cleaning
Cooler box (20 ltrs)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	58	696-A-12-00002	Rwanda	Good	NDMCS	19-Sep-14	Daily cleaning
Dipper small (Stainless steel 200ml)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	24	696-A-12-00002	Rwanda	Good	NDMCS	19-Sep-14	Daily cleaning
Stainless sieves	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	66	696-A-12-00002	Rwanda	Good	NDMCS	19-Sep-14	Daily cleaning
Refrigerator with freezer compartment	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	243	696-A-12-00002	Rwanda	Good	NDMCS	19-Sep-14	Daily cleaning
Fridge guards	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	51	696-A-12-00002	Rwanda	Good	NDMCS	19-Sep-14	Daily cleaning
Brushes	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	4	696-A-12-00002	Rwanda	Good	NDMCS	19-Sep-14	Daily cleaning
Icebags	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	44	696-A-12-00002	Rwanda	Good	NDMCS	19-Sep-14	Daily cleaning
Bicycle	2	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	200	696-A-12-00002	Rwanda	Good	NDMCS	19-Sep-14	Daily cleaning
Equipment storage box	2	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	130	696-A-12-00002	Rwanda	Good	NDMCS	19-Sep-14	Daily cleaning
Muvumba Ziramamwa Dairy Cooperative												
Measuring cylinder (250ml)	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	12	696-A-12-00002	Rwanda	Good	Muvumba Ziramamwa	19-Sep-14	Daily cleaning
Alcohol meter	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	11	696-A-12-00002	Rwanda	Good	Muvumba Ziramamwa	19-Sep-14	Daily cleaning
Alcohol gun	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	278	696-A-12-00002	Rwanda	Good	Muvumba Ziramamwa	19-Sep-14	Daily cleaning
Infra-red thermometer	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	124	696-A-12-00002	Rwanda	Good	Muvumba Ziramamwa	19-Sep-14	Daily cleaning
Lactometer	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	11	696-A-12-00002	Rwanda	Good	Muvumba Ziramamwa	19-Sep-14	Daily cleaning
Cooler box (20 ltrs)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	58	696-A-12-00002	Rwanda	Good	Muvumba Ziramamwa	19-Sep-14	Daily cleaning
Dipper small (Stainless steel 200ml)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	24	696-A-12-00002	Rwanda	Good	Muvumba Ziramamwa	19-Sep-14	Daily cleaning
Stainless sieves	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	66	696-A-12-00002	Rwanda	Good	Muvumba Ziramamwa	19-Sep-14	Daily cleaning
Refrigerator with freezer compartment	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	243	696-A-12-00002	Rwanda	Good	Muvumba Ziramamwa	19-Sep-14	Daily cleaning
Fridge guards	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	51	696-A-12-00002	Rwanda	Good	Muvumba Ziramamwa	19-Sep-14	Daily cleaning
Brushes	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	4	696-A-12-00002	Rwanda	Good	Muvumba Ziramamwa	19-Sep-14	Daily cleaning
Icebags	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	44	696-A-12-00002	Rwanda	Good	Muvumba Ziramamwa	19-Sep-14	Daily cleaning
Bicycle	2	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	200	696-A-12-00002	Rwanda	Good	Muvumba Ziramamwa	19-Sep-14	Daily cleaning
Equipment storage box	2	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	130	696-A-12-00002	Rwanda	Good	Muvumba Ziramamwa	19-Sep-14	Daily cleaning
Kiziguro Dairy Cooperative (K D C)												
Measuring cylinder (250ml)	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	12	696-A-12-00002	Rwanda	Good	Kiziguro Cooperative	19-Sep-14	Daily cleaning
Alcohol meter	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	11	696-A-12-00002	Rwanda	Good	Kiziguro Cooperative	19-Sep-14	Daily cleaning
Alcohol gun	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	278	696-A-12-00002	Rwanda	Good	Kiziguro Cooperative	19-Sep-14	Daily cleaning
Infra-red thermometer	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	124	696-A-12-00002	Rwanda	Good	Kiziguro Cooperative	19-Sep-14	Daily cleaning
Lactometer	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	11	696-A-12-00002	Rwanda	Good	Kiziguro Cooperative	19-Sep-14	Daily cleaning
Cooler box (20 ltrs)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	58	696-A-12-00002	Rwanda	Good	Kiziguro Cooperative	19-Sep-14	Daily cleaning
Dipper small (Stainless steel 200ml)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	24	696-A-12-00002	Rwanda	Good	Kiziguro Cooperative	19-Sep-14	Daily cleaning
Stainless sieves	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	66	696-A-12-00002	Rwanda	Good	Kiziguro Cooperative	19-Sep-14	Daily cleaning
Refrigerator with freezer compartment	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	243	696-A-12-00002	Rwanda	Good	Kiziguro Cooperative	19-Sep-14	Daily cleaning
Fridge guards	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	51	696-A-12-00002	Rwanda	Good	Kiziguro Cooperative	19-Sep-14	Daily cleaning
Brushes	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	4	696-A-12-00002	Rwanda	Good	Kiziguro Cooperative	19-Sep-14	Daily cleaning
Icebags	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	44	696-A-12-00002	Rwanda	Good	Kiziguro Cooperative	19-Sep-14	Daily cleaning
Bicycle	2	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	200	696-A-12-00002	Rwanda	Good	Kiziguro Cooperative	19-Sep-14	Daily cleaning
Equipment storage box	2	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	130	696-A-12-00002	Rwanda	Good	Kiziguro Cooperative	19-Sep-14	Daily cleaning
Kibondo Farmers Cooperative (KFC)												
Measuring cylinder (250ml)	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	12	696-A-12-00002	Rwanda	Good	Kibondo Cooperative	19-Sep-14	Daily cleaning
Alcohol meter	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	11	696-A-12-00002	Rwanda	Good	Kibondo Cooperative	19-Sep-14	Daily cleaning
Alcohol gun	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	278	696-A-12-00002	Rwanda	Good	Kibondo Cooperative	19-Sep-14	Daily cleaning

Description	Qty	Asset Tag No. (Chassis Number)	Serial Number(s) or plate number	Date Acquired	Vendor	Cost Price (Currency)	Funding Source	Title owner i.e USAD, LOL, Rwanda)	Condition Acquired	Asset Location/ Person Assigned	Last inventory count	Maintenance plan
Infra-red thermometer	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	124	696-A-12-0002	Rwanda	Good	Kibondo Cooperative	19-Sep-14	Daily cleaning
Lactometer	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	11	696-A-12-0002	Rwanda	Good	Kibondo Cooperative	19-Sep-14	Daily cleaning
Cooler box (20 ltrs)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	58	696-A-12-0002	Rwanda	Good	Kibondo Cooperative	19-Sep-14	Daily cleaning
Dipper small (Stainless steel 200ml)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	24	696-A-12-0002	Rwanda	Good	Kibondo Cooperative	19-Sep-14	Daily cleaning
Stainless sieves	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	66	696-A-12-0002	Rwanda	Good	Kibondo Cooperative	19-Sep-14	Daily cleaning
Refrigerator with freezer compartment	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	243	696-A-12-0002	Rwanda	Good	Kibondo Cooperative	19-Sep-14	Daily cleaning
Fridge guards	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	51	696-A-12-0002	Rwanda	Good	Kibondo Cooperative	19-Sep-14	Daily cleaning
Brushes	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	4	696-A-12-0002	Rwanda	Good	Kibondo Cooperative	19-Sep-14	Daily cleaning
Icebags	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	44	696-A-12-0002	Rwanda	Good	Kibondo Cooperative	19-Sep-14	Daily cleaning
Bicycle	2	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	200	696-A-12-0002	Rwanda	Good	Kibondo Cooperative	19-Sep-14	Daily cleaning
Equipment storage box	2	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	130	696-A-12-0002	Rwanda	Good	Kibondo Cooperative	19-Sep-14	Daily cleaning
Rwimbogo Dairy Cooperative (RDC)												
Measuring cylinder (250ml)	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	12	696-A-12-0002	Rwanda	Good	Rwimbogo Cooperative	19-Sep-14	Daily cleaning
Alcohol meter	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	11	696-A-12-0002	Rwanda	Good	Rwimbogo Cooperative	19-Sep-14	Daily cleaning
Alcohol gun	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	278	696-A-12-0002	Rwanda	Good	Rwimbogo Cooperative	19-Sep-14	Daily cleaning
Infra-red thermometer	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	124	696-A-12-0002	Rwanda	Good	Rwimbogo Cooperative	19-Sep-14	Daily cleaning
Lactometer	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	11	696-A-12-0002	Rwanda	Good	Rwimbogo Cooperative	19-Sep-14	Daily cleaning
Cooler box (20 ltrs)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	58	696-A-12-0002	Rwanda	Good	Rwimbogo Cooperative	19-Sep-14	Daily cleaning
Dipper small (Stainless steel 200ml)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	24	696-A-12-0002	Rwanda	Good	Rwimbogo Cooperative	19-Sep-14	Daily cleaning
Stainless sieves	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	66	696-A-12-0002	Rwanda	Good	Rwimbogo Cooperative	19-Sep-14	Daily cleaning
Refrigerator with freezer compartment	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	243	696-A-12-0002	Rwanda	Good	Rwimbogo Cooperative	19-Sep-14	Daily cleaning
Fridge guards	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	51	696-A-12-0002	Rwanda	Good	Rwimbogo Cooperative	19-Sep-14	Daily cleaning
Brushes	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	4	696-A-12-0002	Rwanda	Good	Rwimbogo Cooperative	19-Sep-14	Daily cleaning
Icebags	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	44	696-A-12-0002	Rwanda	Good	Rwimbogo Cooperative	19-Sep-14	Daily cleaning
Bicycle	2	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	200	696-A-12-0002	Rwanda	Good	Rwimbogo Cooperative	19-Sep-14	Daily cleaning
PortaSCC Digital Reader	1	N/A	N/A	20-Mar-2013	ABS	227	696-A-12-0002	Rwanda	Good	Rwimbogo Cooperative	19-Sep-14	Daily cleaning
Equipment storage box	2	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	130	696-A-12-0002	Rwanda	Good	Rwimbogo Cooperative	19-Sep-14	Daily cleaning
Koperative y'Aborozo Ba Ndego (COABONDE)												
Measuring cylinder (250ml)	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	12	696-A-12-0002	Rwanda	Good	COABONDE	19-Sep-14	Daily cleaning
Alcohol meter	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	11	696-A-12-0002	Rwanda	Good	COABONDE	19-Sep-14	Daily cleaning
Alcohol gun	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	278	696-A-12-0002	Rwanda	Good	COABONDE	19-Sep-14	Daily cleaning
Infra-red thermometer	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	124	696-A-12-0002	Rwanda	Good	COABONDE	19-Sep-14	Daily cleaning
Lactometer	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	11	696-A-12-0002	Rwanda	Good	COABONDE	19-Sep-14	Daily cleaning
Cooler box (20 ltrs)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	58	696-A-12-0002	Rwanda	Good	COABONDE	19-Sep-14	Daily cleaning
Dipper small (Stainless steel 200ml)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	24	696-A-12-0002	Rwanda	Good	COABONDE	19-Sep-14	Daily cleaning
Stainless sieves	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	66	696-A-12-0002	Rwanda	Good	COABONDE	19-Sep-14	Daily cleaning
Refrigerator with freezer compartment	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	243	696-A-12-0002	Rwanda	Good	COABONDE	19-Sep-14	Daily cleaning
Fridge guards	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	51	696-A-12-0002	Rwanda	Good	COABONDE	19-Sep-14	Daily cleaning
Brushes	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	4	696-A-12-0002	Rwanda	Good	COABONDE	19-Sep-14	Daily cleaning
Icebags	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	44	696-A-12-0002	Rwanda	Good	COABONDE	19-Sep-14	Daily cleaning
Bicycle	2	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	200	696-A-12-0002	Rwanda	Good	COABONDE	19-Sep-14	Daily cleaning
Equipment storage box	2	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	130	696-A-12-0002	Rwanda	Good	COABONDE	19-Sep-14	Daily cleaning
Gahini Farmers' Cooperative (G F CO)												
Measuring cylinder (250ml)	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	12	696-A-12-0002	Rwanda	Good	Gahini Farmers Cooperative	19-Sep-14	Daily cleaning
Alcohol meter	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	11	696-A-12-0002	Rwanda	Good	Gahini Farmers Cooperative	19-Sep-14	Daily cleaning
Alcohol gun	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	278	696-A-12-0002	Rwanda	Good	Gahini Farmers Cooperative	19-Sep-14	Daily cleaning
Infra-red thermometer	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	124	696-A-12-0002	Rwanda	Good	Gahini Farmers Cooperative	19-Sep-14	Daily cleaning
Lactometer	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	11	696-A-12-0002	Rwanda	Good	Gahini Farmers Cooperative	19-Sep-14	Daily cleaning
Cooler box (20 ltrs)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	58	696-A-12-0002	Rwanda	Good	Gahini Farmers Cooperative	19-Sep-14	Daily cleaning
Dipper small (Stainless steel 200ml)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	24	696-A-12-0002	Rwanda	Good	Gahini Farmers Cooperative	19-Sep-14	Daily cleaning
Stainless sieves	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	66	696-A-12-0002	Rwanda	Good	Gahini Farmers Cooperative	19-Sep-14	Daily cleaning
Refrigerator with freezer compartment	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	243	696-A-12-0002	Rwanda	Good	Gahini Farmers Cooperative	19-Sep-14	Daily cleaning
Fridge guards	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	51	696-A-12-0002	Rwanda	Good	Gahini Farmers Cooperative	19-Sep-14	Daily cleaning
Brushes	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	4	696-A-12-0002	Rwanda	Good	Gahini Farmers Cooperative	19-Sep-14	Daily cleaning
Icebags	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	44	696-A-12-0002	Rwanda	Good	Gahini Farmers Cooperative	19-Sep-14	Daily cleaning
Bicycle	2	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	200	696-A-12-0002	Rwanda	Good	Gahini Farmers Cooperative	19-Sep-14	Daily cleaning
Equipment storage box	2	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	130	696-A-12-0002	Rwanda	Good	Gahini Farmers Cooperative	19-Sep-14	Daily cleaning
Mubari Farmers Cooperative Society (MUF COS)												
Measuring cylinder (250ml)	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	12	696-A-12-0002	Rwanda	Good	MUF COS	19-Sep-14	Daily cleaning
Alcohol meter	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	11	696-A-12-0002	Rwanda	Good	MUF COS	19-Sep-14	Daily cleaning
Alcohol gun	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	278	696-A-12-0002	Rwanda	Good	MUF COS	19-Sep-14	Daily cleaning
Infra-red thermometer	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	124	696-A-12-0002	Rwanda	Good	MUF COS	19-Sep-14	Daily cleaning
Lactometer	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	11	696-A-12-0002	Rwanda	Good	MUF COS	19-Sep-14	Daily cleaning
Cooler box (20 ltrs)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	58	696-A-12-0002	Rwanda	Good	MUF COS	19-Sep-14	Daily cleaning

Description	Qty	Asset Tag No. (Chassis Number)	Serial Number(s) or plate number	Date Acquired	Vendor	Cost Price (Currency)	Funding Source	Title owner i.e USAD, LOL, Rwanda)	Condition Acquired	Asset Location/ Person Assigned	Last inventory count	Maintenance plan
Dipper small (Stainless steel 200ml)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	24	696-A-12-00002	Rwanda	Good	MUFCOS	19-Sep-14	Daily cleaning
Stainless sieves	3	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	66	696-A-12-00002	Rwanda	Good	MUFCOS	19-Sep-14	Daily cleaning
Refrigerator with freezer compartment	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	243	696-A-12-00002	Rwanda	Good	MUFCOS	19-Sep-14	Daily cleaning
Fridge guards	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	51	696-A-12-00002	Rwanda	Good	MUFCOS	19-Sep-14	Daily cleaning
Brushes	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	4	696-A-12-00002	Rwanda	Good	MUFCOS	19-Sep-14	Daily cleaning
Icebags	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	44	696-A-12-00002	Rwanda	Good	MUFCOS	19-Sep-14	Daily cleaning
Bicycle	2	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	200	696-A-12-00002	Rwanda	Good	MUFCOS	19-Sep-14	Daily cleaning
Equipment storage box	2	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	130	696-A-12-00002	Rwanda	Good	MUFCOS	19-Sep-14	Daily cleaning
Zirakamwa Meza Nyanza Dairy												
Measuring cylinder (250ml)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	4	696-A-12-00002	Rwanda	Good	Zirakamwa Meza	19-Sep-14	Daily cleaning
Alcohol meter	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	11	696-A-12-00002	Rwanda	Good	Zirakamwa Meza	19-Sep-14	Daily cleaning
Alcohol gun	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	93	696-A-12-00002	Rwanda	Good	Zirakamwa Meza	19-Sep-14	Daily cleaning
Infra-red thermometer	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	41	696-A-12-00002	Rwanda	Good	Zirakamwa Meza	19-Sep-14	Daily cleaning
Lactometer	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	4	696-A-12-00002	Rwanda	Good	Zirakamwa Meza	19-Sep-14	Daily cleaning
Cooler box (20 ltrs)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	58	696-A-12-00002	Rwanda	Good	Zirakamwa Meza	19-Sep-14	Daily cleaning
Dipper small (Stainless steel 200ml)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	24	696-A-12-00002	Rwanda	Good	Zirakamwa Meza	19-Sep-14	Daily cleaning
Stainless sieves	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	22	696-A-12-00002	Rwanda	Good	Zirakamwa Meza	19-Sep-14	Daily cleaning
Refrigerator with freezer compartment	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	243	696-A-12-00002	Rwanda	Good	Zirakamwa Meza	19-Sep-14	Daily cleaning
Fridge guards	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	51	696-A-12-00002	Rwanda	Good	Zirakamwa Meza	19-Sep-14	Daily cleaning
Brushes	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	4	696-A-12-00002	Rwanda	Good	Zirakamwa Meza	19-Sep-14	Daily cleaning
Icebags	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	44	696-A-12-00002	Rwanda	Good	Zirakamwa Meza	19-Sep-14	Daily cleaning
PortaSCC Digital Reader	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	227	696-A-12-00002	Rwanda	Good	Zirakamwa Meza	19-Sep-14	Daily cleaning
PH Meter	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	213	696-A-12-00002	Rwanda	Good	Zirakamwa Meza	19-Sep-14	Daily cleaning
Jyamwere Mayaga Cooperative												
Measuring cylinder (250ml)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	4	696-A-12-00002	Rwanda	Good	Jyamwere Mayaga	19-Sep-14	Daily cleaning
Alcohol meter	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	11	696-A-12-00002	Rwanda	Good	Jyamwere Mayaga	19-Sep-14	Daily cleaning
Alcohol gun	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	93	696-A-12-00002	Rwanda	Good	Jyamwere Mayaga	19-Sep-14	Daily cleaning
Infra-red thermometer	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	41	696-A-12-00002	Rwanda	Good	Jyamwere Mayaga	19-Sep-14	Daily cleaning
Lactometer	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	4	696-A-12-00002	Rwanda	Good	Jyamwere Mayaga	19-Sep-14	Daily cleaning
Cooler box (20 ltrs)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	58	696-A-12-00002	Rwanda	Good	Jyamwere Mayaga	19-Sep-14	Daily cleaning
Dipper small (Stainless steel 200ml)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	24	696-A-12-00002	Rwanda	Good	Jyamwere Mayaga	19-Sep-14	Daily cleaning
Stainless sieves	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	22	696-A-12-00002	Rwanda	Good	Jyamwere Mayaga	19-Sep-14	Daily cleaning
Refrigerator with freezer compartment	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	243	696-A-12-00002	Rwanda	Good	Jyamwere Mayaga	19-Sep-14	Daily cleaning
Fridge guards	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	51	696-A-12-00002	Rwanda	Good	Jyamwere Mayaga	19-Sep-14	Daily cleaning
Brushes	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	4	696-A-12-00002	Rwanda	Good	Jyamwere Mayaga	19-Sep-14	Daily cleaning
Icebags	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	44	696-A-12-00002	Rwanda	Good	Jyamwere Mayaga	19-Sep-14	Daily cleaning
Cooperative pour le Developpement de l'Elevage Moderne des Bovins (CODEAM - Beninkuyo)												
Measuring cylinder (250ml)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	4	696-A-12-00002	Rwanda	Good	CODEAM Beninkuyo	19-Sep-14	Daily cleaning
Alcohol meter	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	11	696-A-12-00002	Rwanda	Good	CODEAM Beninkuyo	19-Sep-14	Daily cleaning
Alcohol gun	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	93	696-A-12-00002	Rwanda	Good	CODEAM Beninkuyo	19-Sep-14	Daily cleaning
Infra-red thermometer	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	41	696-A-12-00002	Rwanda	Good	CODEAM Beninkuyo	19-Sep-14	Daily cleaning
Lactometer	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	4	696-A-12-00002	Rwanda	Good	CODEAM Beninkuyo	19-Sep-14	Daily cleaning
Cooler box (20 ltrs)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	58	696-A-12-00002	Rwanda	Good	CODEAM Beninkuyo	19-Sep-14	Daily cleaning
Dipper small (Stainless steel 200ml)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	24	696-A-12-00002	Rwanda	Good	CODEAM Beninkuyo	19-Sep-14	Daily cleaning
Stainless sieves	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	22	696-A-12-00002	Rwanda	Good	CODEAM Beninkuyo	19-Sep-14	Daily cleaning
Refrigerator with freezer compartment	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	243	696-A-12-00002	Rwanda	Good	CODEAM Beninkuyo	19-Sep-14	Daily cleaning
Fridge guards	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	51	696-A-12-00002	Rwanda	Good	CODEAM Beninkuyo	19-Sep-14	Daily cleaning
Brushes	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	4	696-A-12-00002	Rwanda	Good	CODEAM Beninkuyo	19-Sep-14	Daily cleaning
Icebags	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	44	696-A-12-00002	Rwanda	Good	CODEAM Beninkuyo	19-Sep-14	Daily cleaning
Uruhimi Rwizihye Cooperative												
Measuring cylinder (250ml)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	4	696-A-12-00002	Rwanda	Good	Uruhimi Rwizihye	19-Sep-14	Daily cleaning
Alcohol meter	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	11	696-A-12-00002	Rwanda	Good	Uruhimi Rwizihye	19-Sep-14	Daily cleaning
Alcohol gun	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	93	696-A-12-00002	Rwanda	Good	Uruhimi Rwizihye	19-Sep-14	Daily cleaning
Infra-red thermometer	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	41	696-A-12-00002	Rwanda	Good	Uruhimi Rwizihye	19-Sep-14	Daily cleaning
Lactometer	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	4	696-A-12-00002	Rwanda	Good	Uruhimi Rwizihye	19-Sep-14	Daily cleaning
Cooler box (20 ltrs)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	58	696-A-12-00002	Rwanda	Good	Uruhimi Rwizihye	19-Sep-14	Daily cleaning
Dipper small (Stainless steel 200ml)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	24	696-A-12-00002	Rwanda	Good	Uruhimi Rwizihye	19-Sep-14	Daily cleaning
Stainless sieves	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	22	696-A-12-00002	Rwanda	Good	Uruhimi Rwizihye	19-Sep-14	Daily cleaning
Refrigerator with freezer compartment	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	243	696-A-12-00002	Rwanda	Good	Uruhimi Rwizihye	19-Sep-14	Daily cleaning
Fridge guards	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	51	696-A-12-00002	Rwanda	Good	Uruhimi Rwizihye	19-Sep-14	Daily cleaning
Brushes	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	4	696-A-12-00002	Rwanda	Good	Uruhimi Rwizihye	19-Sep-14	Daily cleaning
Icebags	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	44	696-A-12-00002	Rwanda	Good	Uruhimi Rwizihye	19-Sep-14	Daily cleaning
Karenzi Dairy Collect centre Ltd												

Description	Qty	Asset Tag No. (Chassis Number)	Serial Number(s) or plate number	Date Acquired	Vendor	Cost Price (Currency)	Funding Source	Title owner i.e USAD, LOL, Rwanda)	Condition Acquired	Asset Location/ Person Assigned	Last inventory count	Maintenance plan
Measuring cylinder (250ml)	5	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	21	696-A-12-0002	Rwanda	Good	Karenzi MCC	19-Sep-14	Daily cleaning
Alcohol meter	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	11	696-A-12-0002	Rwanda	Good	Karenzi MCC	19-Sep-14	Daily cleaning
Alcohol gun	5	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	463	696-A-12-0002	Rwanda	Good	Karenzi MCC	19-Sep-14	Daily cleaning
Infra-red thermometer	5	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	206	696-A-12-0002	Rwanda	Good	Karenzi MCC	19-Sep-14	Daily cleaning
Lactometer	5	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	18	696-A-12-0002	Rwanda	Good	Karenzi MCC	19-Sep-14	Daily cleaning
Cooler box (20 ltrs)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	58	696-A-12-0002	Rwanda	Good	Karenzi MCC	19-Sep-14	Daily cleaning
Dipper small (Stainless steel 200ml)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	24	696-A-12-0002	Rwanda	Good	Karenzi MCC	19-Sep-14	Daily cleaning
Stainless sieves	5	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	110	696-A-12-0002	Rwanda	Good	Karenzi MCC	19-Sep-14	Daily cleaning
Refrigerator with freezer compartment	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	243	696-A-12-0002	Rwanda	Good	Karenzi MCC	19-Sep-14	Daily cleaning
Fridge guards	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	51	696-A-12-0002	Rwanda	Good	Karenzi MCC	19-Sep-14	Daily cleaning
Brushes	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	4	696-A-12-0002	Rwanda	Good	Karenzi MCC	19-Sep-14	Daily cleaning
Icebags	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	44	696-A-12-0002	Rwanda	Good	Karenzi MCC	19-Sep-14	Daily cleaning
Bicycle	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	400	696-A-12-0002	Rwanda	Good	Karenzi MCC	19-Sep-14	Daily cleaning
Equipment storage box	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	259	696-A-12-0002	Rwanda	Good	Karenzi MCC	19-Sep-14	Daily cleaning
Koperative Zamuka Mworozu Gicumbi (KOZAMGI)												
Measuring cylinder (250ml)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	4	696-A-12-0002	Rwanda	Good	KOZAMGI	19-Sep-14	Daily cleaning
Alcohol meter	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	11	696-A-12-0002	Rwanda	Good	KOZAMGI	19-Sep-14	Daily cleaning
Alcohol gun	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	93	696-A-12-0002	Rwanda	Good	KOZAMGI	19-Sep-14	Daily cleaning
Infra-red thermometer	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	41	696-A-12-0002	Rwanda	Good	KOZAMGI	19-Sep-14	Daily cleaning
Lactometer	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	4	696-A-12-0002	Rwanda	Good	KOZAMGI	19-Sep-14	Daily cleaning
Cooler box (20 ltrs)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	58	696-A-12-0002	Rwanda	Good	KOZAMGI	19-Sep-14	Daily cleaning
Dipper small (Stainless steel 200ml)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	24	696-A-12-0002	Rwanda	Good	KOZAMGI	19-Sep-14	Daily cleaning
Stainless sieves	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	22	696-A-12-0002	Rwanda	Good	KOZAMGI	19-Sep-14	Daily cleaning
Refrigerator with freezer compartment	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	243	696-A-12-0002	Rwanda	Good	KOZAMGI	19-Sep-14	Daily cleaning
Fridge guards	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	51	696-A-12-0002	Rwanda	Good	KOZAMGI	19-Sep-14	Daily cleaning
Brushes	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	4	696-A-12-0002	Rwanda	Good	KOZAMGI	19-Sep-14	Daily cleaning
Icebags	4	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	44	696-A-12-0002	Rwanda	Good	KOZAMGI	19-Sep-14	Daily cleaning
Ingabo Dairy Company Ltd												
Measuring cylinder (250ml)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	4	696-A-12-0002	Rwanda	Good	Ingabo Dairy	19-Sep-14	Daily cleaning
Alcohol meter	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	11	696-A-12-0002	Rwanda	Good	Ingabo Dairy	19-Sep-14	Daily cleaning
Alcohol gun	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	93	696-A-12-0002	Rwanda	Good	Ingabo Dairy	19-Sep-14	Daily cleaning
Infra-red thermometer	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	41	696-A-12-0002	Rwanda	Good	Ingabo Dairy	19-Sep-14	Daily cleaning
Lactometer	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	4	696-A-12-0002	Rwanda	Good	Ingabo Dairy	19-Sep-14	Daily cleaning
Cooler box (20 ltrs)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	58	696-A-12-0002	Rwanda	Good	Ingabo Dairy	19-Sep-14	Daily cleaning
Dipper small (Stainless steel 200ml)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	24	696-A-12-0002	Rwanda	Good	Ingabo Dairy	19-Sep-14	Daily cleaning
Stainless sieves	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	22	696-A-12-0002	Rwanda	Good	Ingabo Dairy	19-Sep-14	Daily cleaning
Refrigerator with freezer compartment	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	243	696-A-12-0002	Rwanda	Good	Ingabo Dairy	19-Sep-14	Daily cleaning
Fridge guards	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	51	696-A-12-0002	Rwanda	Good	Ingabo Dairy	19-Sep-14	Daily cleaning
Brushes	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	4	696-A-12-0002	Rwanda	Good	Ingabo Dairy	19-Sep-14	Daily cleaning
Icebags	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	11	696-A-12-0002	Rwanda	Good	Ingabo Dairy	19-Sep-14	Daily cleaning
PH Meter	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	213	696-A-12-0002	Rwanda	Good	Ingabo Dairy	19-Sep-14	Daily cleaning
Brine tester	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	18	696-A-12-0002	Rwanda	Good	Ingabo Dairy	19-Sep-14	Daily cleaning
Hygrometer	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	27	696-A-12-0002	Rwanda	Good	Ingabo Dairy	19-Sep-14	Daily cleaning
Ubumwe Farming Company Ltd												
Measuring cylinder (250ml)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	4	696-A-12-0002	Rwanda	Good	Ubumwe Farming	19-Sep-14	Daily cleaning
Alcohol meter	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	11	696-A-12-0002	Rwanda	Good	Ubumwe Farming	19-Sep-14	Daily cleaning
Alcohol gun	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	93	696-A-12-0002	Rwanda	Good	Ubumwe Farming	19-Sep-14	Daily cleaning
Infra-red thermometer	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	41	696-A-12-0002	Rwanda	Good	Ubumwe Farming	19-Sep-14	Daily cleaning
Lactometer	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	4	696-A-12-0002	Rwanda	Good	Ubumwe Farming	19-Sep-14	Daily cleaning
Cooler box (20 ltrs)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	58	696-A-12-0002	Rwanda	Good	Ubumwe Farming	19-Sep-14	Daily cleaning
Dipper small (Stainless steel 200ml)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	24	696-A-12-0002	Rwanda	Good	Ubumwe Farming	19-Sep-14	Daily cleaning
Stainless sieves	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	22	696-A-12-0002	Rwanda	Good	Ubumwe Farming	19-Sep-14	Daily cleaning
Refrigerator with freezer compartment	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	243	696-A-12-0002	Rwanda	Good	Ubumwe Farming	19-Sep-14	Daily cleaning
Fridge guards	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	51	696-A-12-0002	Rwanda	Good	Ubumwe Farming	19-Sep-14	Daily cleaning
Brushes	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	4	696-A-12-0002	Rwanda	Good	Ubumwe Farming	19-Sep-14	Daily cleaning
Icebags	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	11	696-A-12-0002	Rwanda	Good	Ubumwe Farming	19-Sep-14	Daily cleaning
PH Meter	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	213	696-A-12-0002	Rwanda	Good	Ubumwe Farming	19-Sep-14	Daily cleaning
Brine tester	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	18	696-A-12-0002	Rwanda	Good	Ubumwe Farming	19-Sep-14	Daily cleaning
Hygrometer	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	27	696-A-12-0002	Rwanda	Good	Ubumwe Farming	19-Sep-14	Daily cleaning
Gishwati Mountain Farms Ltd												
Measuring cylinder (250ml)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	4	696-A-12-0002	Rwanda	Good	Gishwati Mountain	19-Sep-14	Daily cleaning
Alcohol meter	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	11	696-A-12-0002	Rwanda	Good	Gishwati Mountain	19-Sep-14	Daily cleaning
Alcohol gun	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	93	696-A-12-0002	Rwanda	Good	Gishwati Mountain	19-Sep-14	Daily cleaning
Infra-red thermometer	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	41	696-A-12-0002	Rwanda	Good	Gishwati Mountain	19-Sep-14	Daily cleaning

Description	Qty	Asset Tag No. (Chassis Number)	Serial Number(s) or plate number	Date Acquired	Vendor	Cost Price (Currency)	Funding Source	Title owner i.e USAD, LOL, Rwanda)	Condition Acquired	Asset Location/ Person Assigned	Last inventory count	Maintenance plan
Lactometer	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	4	696-A-12-0002	Rwanda	Good	Gishwati Mountain	19-Sep-14	Daily cleaning
Cooler box (20 ltrs)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	58	696-A-12-0002	Rwanda	Good	Gishwati Mountain	19-Sep-14	Daily cleaning
Dipper small (Stainless steel 200ml)	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	24	696-A-12-0002	Rwanda	Good	Gishwati Mountain	19-Sep-14	Daily cleaning
Stainless sieves	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	22	696-A-12-0002	Rwanda	Good	Gishwati Mountain	19-Sep-14	Daily cleaning
Refrigerator with freezer compartment	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	243	696-A-12-0002	Rwanda	Good	Gishwati Mountain	19-Sep-14	Daily cleaning
Fridge guards	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	51	696-A-12-0002	Rwanda	Good	Gishwati Mountain	19-Sep-14	Daily cleaning
Brushes	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	4	696-A-12-0002	Rwanda	Good	Gishwati Mountain	19-Sep-14	Daily cleaning
Icebags	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	11	696-A-12-0002	Rwanda	Good	Gishwati Mountain	19-Sep-14	Daily cleaning
PH Meter	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	213	696-A-12-0002	Rwanda	Good	Gishwati Mountain	19-Sep-14	Daily cleaning
Brine tester	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	18	696-A-12-0002	Rwanda	Good	Gishwati Mountain	19-Sep-14	Daily cleaning
Hygrometer	1	N/A	N/A	20-Mar-2013	Magasin Faruki Trading	27	696-A-12-0002	Rwanda	Good	Gishwati Mountain	19-Sep-14	Daily cleaning
Les Caves de l'Abondance Ltd												
Measuring cylinder (250ml)	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	4	696-A-12-0002	Rwanda	Good	Les caves de l'Abondance	19-Sep-14	Daily cleaning
Alcohol meter	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	11	696-A-12-0002	Rwanda	Good	Les caves de l'Abondance	19-Sep-14	Daily cleaning
Alcohol gun	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	93	696-A-12-0002	Rwanda	Good	Les caves de l'Abondance	19-Sep-14	Daily cleaning
Infra-red thermometer	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	41	696-A-12-0002	Rwanda	Good	Les caves de l'Abondance	19-Sep-14	Daily cleaning
Lactometer	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	4	696-A-12-0002	Rwanda	Good	Les caves de l'Abondance	19-Sep-14	Daily cleaning
Cooler box (20 ltrs)	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	58	696-A-12-0002	Rwanda	Good	Les caves de l'Abondance	19-Sep-14	Daily cleaning
Dipper small (Stainless steel 200ml)	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	24	696-A-12-0002	Rwanda	Good	Les caves de l'Abondance	19-Sep-14	Daily cleaning
Stainless sieves	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	22	696-A-12-0002	Rwanda	Good	Les caves de l'Abondance	19-Sep-14	Daily cleaning
Refrigerator with freezer compartment	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	243	696-A-12-0002	Rwanda	Good	Les caves de l'Abondance	19-Sep-14	Daily cleaning
Fridge guards	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	51	696-A-12-0002	Rwanda	Good	Les caves de l'Abondance	19-Sep-14	Daily cleaning
Brushes	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	4	696-A-12-0002	Rwanda	Good	Les caves de l'Abondance	19-Sep-14	Daily cleaning
Icebags	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	11	696-A-12-0002	Rwanda	Good	Les caves de l'Abondance	19-Sep-14	Daily cleaning
PH Meter	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	213	696-A-12-0002	Rwanda	Good	Les caves de l'Abondance	19-Sep-14	Daily cleaning
Brine tester	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	18	696-A-12-0002	Rwanda	Good	Les caves de l'Abondance	19-Sep-14	Daily cleaning
Hygrometer	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	27	696-A-12-0002	Rwanda	Good	Les caves de l'Abondance	19-Sep-14	Daily cleaning
Cooperative Inkomezamiryango												
Measuring cylinder (250ml)	4	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	16	696-A-12-0002	Rwanda	Good	Inkomezamiryango	19-Sep-14	Daily cleaning
Alcohol meter	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	11	696-A-12-0002	Rwanda	Good	Inkomezamiryango	19-Sep-14	Daily cleaning
Alcohol gun	4	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	371	696-A-12-0002	Rwanda	Good	Inkomezamiryango	19-Sep-14	Daily cleaning
Infra-red thermometer	4	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	165	696-A-12-0002	Rwanda	Good	Inkomezamiryango	19-Sep-14	Daily cleaning
Lactometer	4	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	15	696-A-12-0002	Rwanda	Good	Inkomezamiryango	19-Sep-14	Daily cleaning
Cooler box (20 ltrs)	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	58	696-A-12-0002	Rwanda	Good	Inkomezamiryango	19-Sep-14	Daily cleaning
Dipper small (Stainless steel 200ml)	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	24	696-A-12-0002	Rwanda	Good	Inkomezamiryango	19-Sep-14	Daily cleaning
Stainless sieves	4	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	88	696-A-12-0002	Rwanda	Good	Inkomezamiryango	19-Sep-14	Daily cleaning
Refrigerator with freezer compartment	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	243	696-A-12-0002	Rwanda	Good	Inkomezamiryango	19-Sep-14	Daily cleaning
Fridge guards	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	51	696-A-12-0002	Rwanda	Good	Inkomezamiryango	19-Sep-14	Daily cleaning
Brushes	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	4	696-A-12-0002	Rwanda	Good	Inkomezamiryango	19-Sep-14	Daily cleaning
Icebags	4	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	44	696-A-12-0002	Rwanda	Good	Inkomezamiryango	19-Sep-14	Daily cleaning
Bicycle	3	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	300	696-A-12-0002	Rwanda	Good	Inkomezamiryango	19-Sep-14	Daily cleaning
Equipment storage box	3	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	195	696-A-12-0002	Rwanda	Good	Inkomezamiryango	19-Sep-14	Daily cleaning
Union pour la Promotion des Cooperatives des Eleveurs de Nyabihu (UPROCENYA)												
Measuring cylinder (250ml)	6	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	25	696-A-12-0002	Rwanda	Good	UPROCENYA	19-Sep-14	Daily cleaning
Alcohol meter	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	11	696-A-12-0002	Rwanda	Good	UPROCENYA	19-Sep-14	Daily cleaning
Alcohol gun	6	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	556	696-A-12-0002	Rwanda	Good	UPROCENYA	19-Sep-14	Daily cleaning
Infra-red thermometer	6	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	247	696-A-12-0002	Rwanda	Good	UPROCENYA	19-Sep-14	Daily cleaning
Lactometer	6	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	22	696-A-12-0002	Rwanda	Good	UPROCENYA	19-Sep-14	Daily cleaning
Cooler box (20 ltrs)	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	58	696-A-12-0002	Rwanda	Good	UPROCENYA	19-Sep-14	Daily cleaning
Dipper small (Stainless steel 200ml)	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	24	696-A-12-0002	Rwanda	Good	UPROCENYA	19-Sep-14	Daily cleaning
Stainless sieves	6	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	132	696-A-12-0002	Rwanda	Good	UPROCENYA	19-Sep-14	Daily cleaning
Refrigerator with freezer compartment	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	243	696-A-12-0002	Rwanda	Good	UPROCENYA	19-Sep-14	Daily cleaning
Fridge guards	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	51	696-A-12-0002	Rwanda	Good	UPROCENYA	19-Sep-14	Daily cleaning
Brushes	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	4	696-A-12-0002	Rwanda	Good	UPROCENYA	19-Sep-14	Daily cleaning
Icebags	4	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	44	696-A-12-0002	Rwanda	Good	UPROCENYA	19-Sep-14	Daily cleaning
Bicycle	5	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	500	696-A-12-0002	Rwanda	Good	UPROCENYA	19-Sep-14	Daily cleaning
Equipment storage box	5	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	324	696-A-12-0002	Rwanda	Good	UPROCENYA	19-Sep-14	Daily cleaning
Koperative Uruhimi Rwa Muhe (KORUM)												
Measuring cylinder (250ml)	2	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	8	696-A-12-0002	Rwanda	Good	KORUM	19-Sep-14	Daily cleaning
Alcohol meter	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	11	696-A-12-0002	Rwanda	Good	KORUM	19-Sep-14	Daily cleaning
Alcohol gun	2	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	185	696-A-12-0002	Rwanda	Good	KORUM	19-Sep-14	Daily cleaning
Infra-red thermometer	2	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	82	696-A-12-0002	Rwanda	Good	KORUM	19-Sep-14	Daily cleaning
Lactometer	2	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	7	696-A-12-0002	Rwanda	Good	KORUM	19-Sep-14	Daily cleaning
Cooler box (20 ltrs)	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	58	696-A-12-0002	Rwanda	Good	KORUM	19-Sep-14	Daily cleaning

Description	Qty	Asset Tag No. (Chassis Number)	Serial Number(s) or plate number	Date Acquired	Vendor	Cost Price (Currency)	Funding Source	Title owner i.e USAD, LOL, Rwanda)	Condition Acquired	Asset Location/ Person Assigned	Last inventory count	Maintenance plan
Dipper small (Stainless steel 200ml)	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	24	696-A-12-00002	Rwanda	Good	KORUM	19-Sep-14	Daily cleaning
Stainless sieves	2	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	44	696-A-12-00002	Rwanda	Good	KORUM	19-Sep-14	Daily cleaning
Refrigerator with freezer compartment	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	243	696-A-12-00002	Rwanda	Good	KORUM	19-Sep-14	Daily cleaning
Fridge guards	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	51	696-A-12-00002	Rwanda	Good	KORUM	19-Sep-14	Daily cleaning
Brushes	2	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	9	696-A-12-00002	Rwanda	Good	KORUM	19-Sep-14	Daily cleaning
Icebags	4	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	44	696-A-12-00002	Rwanda	Good	KORUM	19-Sep-14	Daily cleaning
White head cover	2	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	16	696-A-12-00002	Rwanda	Good	KORUM	19-Sep-14	Daily cleaning
Bicycle	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	100	696-A-12-00002	Rwanda	Good	KORUM	19-Sep-14	Daily cleaning
Equipment storage box	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	65	696-A-12-00002	Rwanda	Good	KORUM	19-Sep-14	Daily cleaning
Koperative Tuzikamire Kabumba - Kabuhanga												
Measuring cylinder (250ml)	4	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	16	696-A-12-00002	Rwanda	Good	Tuzikamire Kabumba	19-Sep-14	Daily cleaning
Alcohol meter	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	11	696-A-12-00002	Rwanda	Good	Tuzikamire Kabumba	19-Sep-14	Daily cleaning
Alcohol gun	4	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	371	696-A-12-00002	Rwanda	Good	Tuzikamire Kabumba	19-Sep-14	Daily cleaning
Infra-red thermometer	4	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	165	696-A-12-00002	Rwanda	Good	Tuzikamire Kabumba	19-Sep-14	Daily cleaning
Lactometer	4	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	15	696-A-12-00002	Rwanda	Good	Tuzikamire Kabumba	19-Sep-14	Daily cleaning
Cooler box (20 ltrs)	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	58	696-A-12-00002	Rwanda	Good	Tuzikamire Kabumba	19-Sep-14	Daily cleaning
Dipper small (Stainless steel 200ml)	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	24	696-A-12-00002	Rwanda	Good	Tuzikamire Kabumba	19-Sep-14	Daily cleaning
Stainless sieves	4	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	88	696-A-12-00002	Rwanda	Good	Tuzikamire Kabumba	19-Sep-14	Daily cleaning
Refrigerator with freezer compartment	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	243	696-A-12-00002	Rwanda	Good	Tuzikamire Kabumba	19-Sep-14	Daily cleaning
Fridge guards	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	51	696-A-12-00002	Rwanda	Good	Tuzikamire Kabumba	19-Sep-14	Daily cleaning
Brushes	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	4	696-A-12-00002	Rwanda	Good	Tuzikamire Kabumba	19-Sep-14	Daily cleaning
Icebags	4	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	44	696-A-12-00002	Rwanda	Good	Tuzikamire Kabumba	19-Sep-14	Daily cleaning
Bicycle	3	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	300	696-A-12-00002	Rwanda	Good	Tuzikamire Kabumba	19-Sep-14	Daily cleaning
Equipment storage box	3	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	195	696-A-12-00002	Rwanda	Good	Tuzikamire Kabumba	19-Sep-14	Daily cleaning
Uwimanihaye Joyeuse												
Measuring cylinder (250ml)	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	4	696-A-12-00002	Rwanda	Good	Uwimana Joyeuse	19-Sep-14	Daily cleaning
Alcohol meter	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	11	696-A-12-00002	Rwanda	Good	Uwimana Joyeuse	19-Sep-14	Daily cleaning
Alcohol gun	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	93	696-A-12-00002	Rwanda	Good	Uwimana Joyeuse	19-Sep-14	Daily cleaning
Infra-red thermometer	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	41	696-A-12-00002	Rwanda	Good	Uwimana Joyeuse	19-Sep-14	Daily cleaning
Lactometer	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	4	696-A-12-00002	Rwanda	Good	Uwimana Joyeuse	19-Sep-14	Daily cleaning
Stainless sieves	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	22	696-A-12-00002	Rwanda	Good	Uwimana Joyeuse	19-Sep-14	Daily cleaning
Refrigerator with freezer compartment	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	243	696-A-12-00002	Rwanda	Good	Uwimana Joyeuse	19-Sep-14	Daily cleaning
Fridge guards	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	51	696-A-12-00002	Rwanda	Good	Uwimana Joyeuse	19-Sep-14	Daily cleaning
Brushes	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	4	696-A-12-00002	Rwanda	Good	Uwimana Joyeuse	19-Sep-14	Daily cleaning
Giramata Friends Company Ltd												
Measuring cylinder (250ml)	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	4	696-A-12-00002	Rwanda	Good	Giramata Friends	19-Sep-14	Daily cleaning
Alcohol meter	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	11	696-A-12-00002	Rwanda	Good	Giramata Friends	19-Sep-14	Daily cleaning
Alcohol gun	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	93	696-A-12-00002	Rwanda	Good	Giramata Friends	19-Sep-14	Daily cleaning
Infra-red thermometer	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	41	696-A-12-00002	Rwanda	Good	Giramata Friends	19-Sep-14	Daily cleaning
Lactometer	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	4	696-A-12-00002	Rwanda	Good	Giramata Friends	19-Sep-14	Daily cleaning
Stainless sieves	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	22	696-A-12-00002	Rwanda	Good	Giramata Friends	19-Sep-14	Daily cleaning
Refrigerator with freezer compartment	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	243	696-A-12-00002	Rwanda	Good	Giramata Friends	19-Sep-14	Daily cleaning
Fridge guards	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	51	696-A-12-00002	Rwanda	Good	Giramata Friends	19-Sep-14	Daily cleaning
Brushes	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	4	696-A-12-00002	Rwanda	Good	Giramata Friends	19-Sep-14	Daily cleaning
Kicukiro Milk Center												
Measuring cylinder (250ml)	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	4	696-A-12-00002	Rwanda	Good	Kicukiro MCC	19-Sep-14	Daily cleaning
Alcohol meter	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	11	696-A-12-00002	Rwanda	Good	Kicukiro MCC	19-Sep-14	Daily cleaning
Alcohol gun	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	93	696-A-12-00002	Rwanda	Good	Kicukiro MCC	19-Sep-14	Daily cleaning
Infra-red thermometer	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	41	696-A-12-00002	Rwanda	Good	Kicukiro MCC	19-Sep-14	Daily cleaning
Lactometer	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	4	696-A-12-00002	Rwanda	Good	Kicukiro MCC	19-Sep-14	Daily cleaning
Stainless sieves	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	22	696-A-12-00002	Rwanda	Good	Kicukiro MCC	19-Sep-14	Daily cleaning
Refrigerator with freezer compartment	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	243	696-A-12-00002	Rwanda	Good	Kicukiro MCC	19-Sep-14	Daily cleaning
Fridge guards	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	51	696-A-12-00002	Rwanda	Good	Kicukiro MCC	19-Sep-14	Daily cleaning
Brushes	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	4	696-A-12-00002	Rwanda	Good	Kicukiro MCC	19-Sep-14	Daily cleaning
Rubilizi Dairy Ltd												
Measuring cylinder (250ml)	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	4	696-A-12-00002	Rwanda	Good	Kicukiro MCC	19-Sep-14	Daily cleaning
Alcohol meter	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	11	696-A-12-00002	Rwanda	Good	Kicukiro MCC	19-Sep-14	Daily cleaning
Alcohol gun	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	93	696-A-12-00002	Rwanda	Good	Kicukiro MCC	19-Sep-14	Daily cleaning
Infra-red thermometer	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	41	696-A-12-00002	Rwanda	Good	Kicukiro MCC	19-Sep-14	Daily cleaning
Lactometer	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	4	696-A-12-00002	Rwanda	Good	Kicukiro MCC	19-Sep-14	Daily cleaning
Cooler box (20 ltrs)	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	58	696-A-12-00002	Rwanda	Good	Kicukiro MCC	19-Sep-14	Daily cleaning
Dipper small (Stainless steel 200ml)	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	24	696-A-12-00002	Rwanda	Good	Kicukiro MCC	19-Sep-14	Daily cleaning
Stainless sieves	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	22	696-A-12-00002	Rwanda	Good	Kicukiro MCC	19-Sep-14	Daily cleaning

Description	Qty	Asset Tag No. (Chassis Number)	Serial Number(s) or plate number	Date Acquired	Vendor	Cost Price (Currency)	Funding Source	Title owner i.e USAD, LOL, Rwanda)	Condition Acquired	Asset Location/ Person Assigned	Last inventory count	Maintenance plan
Refrigerator with freezer compartment	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	243	696-A-12-00002	Rwanda	Good	Kicukiro MCC	19-Sep-14	Daily cleaning
Fridge guards	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	51	696-A-12-00002	Rwanda	Good	Kicukiro MCC	19-Sep-14	Daily cleaning
Brushes	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	4	696-A-12-00002	Rwanda	Good	Kicukiro MCC	19-Sep-14	Daily cleaning
Icebags	4	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	44	696-A-12-00002	Rwanda	Good	Kicukiro MCC	19-Sep-14	Daily cleaning
White head cover	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	8	696-A-12-00002	Rwanda	Good	Kicukiro MCC	19-Sep-14	Daily cleaning
White overcoats	3	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	49	696-A-12-00002	Rwanda	Good	Kicukiro MCC	19-Sep-14	Daily cleaning
White gumboots	3	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	33	696-A-12-00002	Rwanda	Good	Kicukiro MCC	19-Sep-14	Daily cleaning
Disposable gloves	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	7	696-A-12-00002	Rwanda	Good	Kicukiro MCC	19-Sep-14	Daily cleaning
Disposable masks	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	5	696-A-12-00002	Rwanda	Good	Kicukiro MCC	19-Sep-14	Daily cleaning
CMT Kit	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	32	696-A-12-00002	Rwanda	Good	Kicukiro MCC	19-Sep-14	Daily cleaning
PH Meter	1	N/A	N/A	9-Sep-2014	Magasin Faruki Trading	213	696-A-12-00002	Rwanda	Good	Kicukiro MCC	19-Sep-14	Daily cleaning
Generator												
Generator of 30 KVA	1	N/A	DJ51434*U275413V*	20-Jun-2013	Circuit Power Ltd	17,281	696-A-12-00002	Rwanda	Good	CYSOR	31-Jul-14	After 1000 hours
Generator of 30 KVA	1	N/A	1209240016	20-Jun-2013	Circuit Power Ltd	17,281	696-A-12-00002	Rwanda	Good	IAKIB	31-Jul-14	After 1000 hours
Generator of 35 KVA	2	N/A	C38D5	20-Oct-2014	Car and General (Rwanda) Lt	15,578	696-A-12-00003	Rwanda	Good	Muhe Farm	20-Oct-14	After 1000 hours
ANIMAL FEEDING EQUIPMENT												
Hammer Mill	1	N/A	130311296	8-Jul-2013	Brazafric Enterprises Ltd	5,168	696-A-12-00002	Rwanda	Good	Vetoprox	31-Jul-14	General routine maintenance
Hammer Mill	1	N/A	TRF 800	8-Jul-2013	Brazafric Enterprises Ltd	5,168	696-A-12-00002	Rwanda	Good	NADCO	31-Jul-14	General routine maintenance
Mixer	1	N/A	21207240502/040	8-Jul-2013	Brazafric Enterprises Ltd	6,161	696-A-12-00002	Rwanda	Good	Vetoprox	31-Jul-14	General routine maintenance
Mixer	1	N/A	MIM 500	8-Jul-2013	Brazafric Enterprises Ltd	6,161	696-A-12-00002	Rwanda	Good	NADCO	31-Jul-14	General routine maintenance
Bag stitching machine model NP-7A	1	N/A	141376	2-Aug-2013	Mug & Sons Company Ltd	652	696-A-12-00002	Rwanda	Good	Vetoprox	31-Jul-14	General routine maintenance
Bag stitching machine model NP-7A	1	N/A	141372	2-Aug-2013	Mug & Sons Company Ltd	652	696-A-12-00002	Rwanda	Good	NADCO	31-Jul-14	General routine maintenance
Electric Digital platform Scale model XK1	1	N/A	1397021	2-Aug-2013	Mug & Sons Company Ltd	1,356	696-A-12-00002	Rwanda	Good	Vetoprox	31-Jul-14	General routine maintenance
Electric Digital platform Scale model XK1	1	N/A	1305016	2-Aug-2013	Mug & Sons Company Ltd	1,356	696-A-12-00002	Rwanda	Good	NADCO	31-Jul-14	General routine maintenance
AI Kit												
Liquid Nitrogen tank of 2 liter	3	N/A	N/A	18-Dec-2013	Youth Cooperation Company	305	696-A-12-00002	Rwanda	Good	VYEC Itabaza	31-Jul-14	General routine maintenance
Liquid Nitrogen tank of 35 liter	1	N/A	GPB2012420240	18-Dec-2013	Youth Cooperation Company	938	696-A-12-00002	Rwanda	Good	VYEC Itabaza	31-Jul-14	General routine maintenance
Liquid Nitrogen tank of 35 liter	1	N/A	GPB2012390336	18-Dec-2013	Youth Cooperation Company	938	696-A-12-00002	Rwanda	Good	VYEC Itabaza	31-Jul-14	General routine maintenance
Pistol Universal/A 1 gun (French style)	3	N/A	N/A	18-Dec-2013	Youth Cooperation Company	42	696-A-12-00002	Rwanda	Good	VYEC Itabaza	31-Jul-14	General routine maintenance
Straw cutter	3	N/A	N/A	18-Dec-2013	Youth Cooperation Company	33	696-A-12-00002	Rwanda	Good	VYEC Itabaza	31-Jul-14	General routine maintenance
Straw tweezers	3	N/A	N/A	18-Dec-2013	Youth Cooperation Company	50	696-A-12-00002	Rwanda	Good	VYEC Itabaza	31-Jul-14	General routine maintenance
Dipstick	3	N/A	N/A	18-Dec-2013	Youth Cooperation Company	33	696-A-12-00002	Rwanda	Good	VYEC Itabaza	31-Jul-14	General routine maintenance
Vaginal spectrum	3	N/A	N/A	18-Dec-2013	Youth Cooperation Company	351	696-A-12-00002	Rwanda	Good	VYEC Itabaza	31-Jul-14	General routine maintenance
Carrying case (AI kit box)	3	N/A	N/A	18-Dec-2013	Youth Cooperation Company	323	696-A-12-00002	Rwanda	Good	VYEC Itabaza	31-Jul-14	General routine maintenance
Surgical Kit												
Dehorner	1	N/A	N/A	18-Dec-2013	Youth Cooperation Company	46	696-A-12-00002	Rwanda	Good	VYEC Itabaza	31-Jul-14	N/A
Burdizzo medium for bulls	1	N/A	N/A	18-Dec-2013	Youth Cooperation Company	46	696-A-12-00002	Rwanda	Good	VYEC Itabaza	31-Jul-14	N/A
Instrument tray with lid	2	N/A	N/A	18-Dec-2013	Youth Cooperation Company	11	696-A-12-00002	Rwanda	Good	VYEC Itabaza	31-Jul-14	N/A
Teat cannula metallic (milk catheter)	2	N/A	N/A	18-Dec-2013	Youth Cooperation Company	12	696-A-12-00002	Rwanda	Good	VYEC Itabaza	31-Jul-14	N/A
Dissecting forceps	8	N/A	N/A	18-Dec-2013	Youth Cooperation Company	46	696-A-12-00002	Rwanda	Good	VYEC Itabaza	31-Jul-14	N/A
Tissue forceps	8	N/A	N/A	18-Dec-2013	Youth Cooperation Company	46	696-A-12-00002	Rwanda	Good	VYEC Itabaza	31-Jul-14	N/A
Mosquito forceps	8	N/A	N/A	18-Dec-2013	Youth Cooperation Company	55	696-A-12-00002	Rwanda	Good	VYEC Itabaza	31-Jul-14	N/A
Rumen forceps	8	N/A	N/A	18-Dec-2013	Youth Cooperation Company	67	696-A-12-00002	Rwanda	Good	VYEC Itabaza	31-Jul-14	N/A
Haemostatic forceps	8	N/A	N/A	18-Dec-2013	Youth Cooperation Company	67	696-A-12-00002	Rwanda	Good	VYEC Itabaza	31-Jul-14	N/A
Curved scissors	4	N/A	N/A	18-Dec-2013	Youth Cooperation Company	31	696-A-12-00002	Rwanda	Good	VYEC Itabaza	31-Jul-14	N/A
Straight scissors	4	N/A	N/A	18-Dec-2013	Youth Cooperation Company	31	696-A-12-00002	Rwanda	Good	VYEC Itabaza	31-Jul-14	N/A
Surgical blade holder	4	N/A	N/A	18-Dec-2013	Youth Cooperation Company	39	696-A-12-00002	Rwanda	Good	VYEC Itabaza	31-Jul-14	N/A
Trocar and cannula	2	N/A	N/A	18-Dec-2013	Youth Cooperation Company	40	696-A-12-00002	Rwanda	Good	VYEC Itabaza	31-Jul-14	N/A
Teat splitter	2	N/A	N/A	18-Dec-2013	Youth Cooperation Company	34	696-A-12-00002	Rwanda	Good	VYEC Itabaza	31-Jul-14	N/A
Needle holder	2	N/A	N/A	18-Dec-2013	Youth Cooperation Company	16	696-A-12-00002	Rwanda	Good	VYEC Itabaza	31-Jul-14	N/A
Needle holder Mathieu	2	N/A	N/A	18-Dec-2013	Youth Cooperation Company	18	696-A-12-00002	Rwanda	Good	VYEC Itabaza	31-Jul-14	N/A
Hoof knives	2	N/A	N/A	18-Dec-2013	Youth Cooperation Company	16	696-A-12-00002	Rwanda	Good	VYEC Itabaza	31-Jul-14	N/A
Teat dilator	2	N/A	N/A	18-Dec-2013	Youth Cooperation Company	32	696-A-12-00002	Rwanda	Good	VYEC Itabaza	31-Jul-14	N/A
Weight measure (body weight tape meas	2	N/A	N/A	18-Dec-2013	Youth Cooperation Company	9	696-A-12-00002	Rwanda	Good	VYEC Itabaza	31-Jul-14	N/A
Stomach tube	1	N/A	N/A	18-Dec-2013	Youth Cooperation Company	34	696-A-12-00002	Rwanda	Good	VYEC Itabaza	31-Jul-14	N/A
Tooth cutting forceps for pig	2	N/A	N/A	18-Dec-2013	Youth Cooperation Company	40	696-A-12-00002	Rwanda	Good	VYEC Itabaza	31-Jul-14	N/A
Universal ear tag application	2	N/A	N/A	18-Dec-2013	Youth Cooperation Company	74	696-A-12-00002	Rwanda	Good	VYEC Itabaza	31-Jul-14	N/A
Nose tong	2	N/A	N/A	18-Dec-2013	Youth Cooperation Company	65	696-A-12-00002	Rwanda	Good	VYEC Itabaza	31-Jul-14	N/A
Hoof trimmer for Cattle	2	N/A	N/A	18-Dec-2013	Youth Cooperation Company	92	696-A-12-00002	Rwanda	Good	VYEC Itabaza	31-Jul-14	N/A
Stethoscope	2	N/A	N/A	18-Dec-2013	Youth Cooperation Company	13	696-A-12-00002	Rwanda	Good	VYEC Itabaza	31-Jul-14	N/A
Anti kick device (serre jarret)	1	N/A	N/A	18-Dec-2013	Youth Cooperation Company	62	696-A-12-00002	Rwanda	Good	VYEC Itabaza	31-Jul-14	N/A
Teat dips cups	10	N/A	N/A	18-Dec-2013	Youth Cooperation Company	85	696-A-12-00002	Rwanda	Good	VYEC Itabaza	31-Jul-14	N/A
Carrying case (surgical kit box)	2	N/A	N/A	18-Dec-2013	Youth Cooperation Company	123	696-A-12-00002	Rwanda	Good	VYEC Itabaza	31-Jul-14	N/A
Grand Total						305,924						