



USAID | **PAKISTAN**
FROM THE AMERICAN PEOPLE



CONSTRUCTION MONITORING & EVALUATION PROGRAM

(Reconstruction of Flood Damaged Schools in Khyber Pakhtunkhwa)

MONTHLY PROGRESS REPORT # 12
FEBRUARY, 2014

Contents

EXECUTIVE SUMMARY	1
1. THE PROJECT	3
1.1. Background	3
1.2. Location	4
1.3. Implementation Arrangements	5
1.4. The M&E Services	5
2. MAJOR ACTIVITIES UNDERTAKEN DURING THE REPORTING MONTH (FEBRUARY, 2014)	6
2.1. Preliminary Drawings of GHSS Akbar Pura	6
2.2. Site & Layout Plans	6
2.3. Submission of Structure Adequacy Certificate for 63 Schools	6
2.4. Submission of Monthly Progress Report	6
2.5. Site Visit Report of GHSS Akbar Pura	6
2.6. Submission of Revised Milestone Summary for 63 Schools	6
2.7. Meetings	6
3. OVERALL PROGRESS TILL END OF LAST MONTH (JANUARY 31, 2014)	8
3.1. Mobilization of Staff & Establishment of Office/Residencies	8
3.2. Submission of Final Quality Assurance Plan (QAP)	8
3.3. Validation/Revalidation of Schools (1 st list)	8
3.4. Validation of Alternate Schools (Subsequent lists)	9
3.5. Validation Report	9
3.6. Pre-construction Proforma's	9
3.7. Site/Layout Plans	10
3.8. Revision of Modular Drawings	10
3.9. Submission of Modular Drawings	10
3.10. Revision of Modular BOQs	10

3.11.	Submission of Modular BOQs.....	10
3.12.	Revision EDF of PIL-28.....	11
3.13.	Submission of Quarterly Progress Reports.....	11
3.14.	Meetings	11
3.15.	Organization Chart and Staff Deployment.....	17
4.	ORGANIZATION CHART WITH KEY STAFF DEPLOYMENT.....	18
5.	ITEMS REQUIRING ACTIONS.....	23
	Annexure	24
Annexure I	= Minutes of Meetings	25
Annexure II	= Emails	40

ABBREVIATION

ADP	Annual Development Program
BOQ	Bills of Quantities
CGI	Corrugated Galvanized Iron
C&W	Communication & Works
CO	Contracting Officer
COR	Contracting Officer's Representative
CSR	Composite Schedule Rate
DAE	Diploma of Associate Engineer
EDO	Executive District Officer
EMMP	Environmental Mitigation Measure Protocol
FAR	Fixed Amount Reimbursement
GoP	Government of Pakistan
HCC	Host Country Contracting
ITP	Inspection & Testing Plan
KP	Khyber Pakhtunkhwa
KP-RP	Khyber Pakhtunkhwa Reconstruction Program
LoE	Level of Effort
M&E	Monitoring & Evaluation
PaRRSA	Provincial Reconstruction, Rehabilitation & Settlement Authority
PIL	Project Implementation Letter
PM	Project Manager
PMU	Project Management Unit
QA	Quality Assurance
QAM (Building)	Quality Assurance Manager (Building)
RA	Reimbursement Agreement
RFP	Request for Proposal
SoW	Scope of Work
TSF	Tons per Square Foot
USAID	United States Agency for International Development

EXECUTIVE SUMMARY

The Province of Khyber Pakhtunkhwa suffered heavy infrastructure damages firstly due to terrorism and militancy and thereafter due to the unprecedented floods of July 2010. United States Agency for International Development (USAID) actively supported the rehabilitation and reconstruction activities of damaged schools, health facilities, drinking water supply schemes and other infrastructure components in Malakand Division by initially obligating funds amounting to USD 36 million under an Activity Agreement (No. 391-011) signed in September, 2009 between USAID and PaRRSA on behalf of GoP. Expanding its portfolio, USAID provided funds for rehabilitation / reconstruction of other infrastructure components including irrigation, bridges and roads etc. in the calamity hit areas.

In June 2012, USAID sub-obligated additional funds amounting to USD 25 million for reconstruction of rains / floods damaged and bomb blasted schools in the affected districts of KP under Amended Activity Agreement No. 391-014. M/s AGES Consultants was assigned the task of Monitoring & Evaluation (M&E) services of these reconstruction activities under USAID/Pakistan Construction Monitoring and Evaluation Program (CMEP), for which a formal contract was signed on September 30, 2012.

Initially about 114 damaged schools were identified wherein 42 schools were found suitable/feasible for reconstruction during the revalidation/assessment process. Site/layout plans & validation reports were shared with the stakeholders. In a meeting held on May 17, 2013 in the office of Program Manager PaRRSA, 24 out of the 42 suitable schools were agreed to be included in PIL and accordingly drawings & engineer's estimates of these schools were prepared, reviewed and finalized. Furthermore, designs for all modules were revised / improved and new modules were introduced in light of lessons learnt from KP-RP (Malakand).

USAID issued a signed PIL number 391-014-PIL-28 on October 29, 2013 for the 24 schools to PaRRSA for further appropriate action.

So far, the M&E Consultants have completed validation/assessment of a total of 356 identified schools, wherein 137 schools were found suitable & 219 schools were declared unsuitable for reconstruction for various reasons. Out of 137 feasible schools, PIL for 24 schools has been already issued, whereas site/layout plans, modular designs and cost estimates etc. for 63 more schools have been finalized/reviewed for which a PIL is currently under process at USAID. Another 21 schools will be included in the subsequent PIL's after finalization of the pre-requisites whereas 29 schools have been kept in 2nd priority.

Physical construction activities will start upon completion of the requisite prequalification, tendering and contracting formalities by PaRRSA. An implementation arrangement in light of the

experience gained and lessons learnt from the Malakand model needs to be enacted on priority so as to pursue the project implementation / physical activities without any loss of time.

It is worth noting that PIL for 24 schools has been signed on October 29, 2013, while the requisite prequalification, tendering and construction contracting formalities are yet to be initiated and thus commencement of physical construction activities still seems to be a matter of months. The matter needs to be pursued with the concerned authorities on urgent basis so that the project moves forward to the construction stage.

1. THE PROJECT

1.1. Background

The disaster of 2010 Monsoon Flood in Khyber Pakhtunkhwa (KP) was massive and unprecedented. The flood not only deprived the local communities of their livelihoods but also created an unprotected and challenging environment for the school going children in the flood hit districts of KP.

As per data received from the Education Department of the KP, the numbers of schools either partially or fully damaged ranged in hundreds. The Government of KP was faced with the challenging task of reconstruction and restoration of these lost academic facilities at huge construction costs. Realizing the importance of early resumption of educational activities, the government appealed to national and international donors for funds to rectify and retrieve the situation. In the meantime, the Government of KP, through its concerned line departments, prepared Damage Need Assessments (DNA) of the flood affected districts.

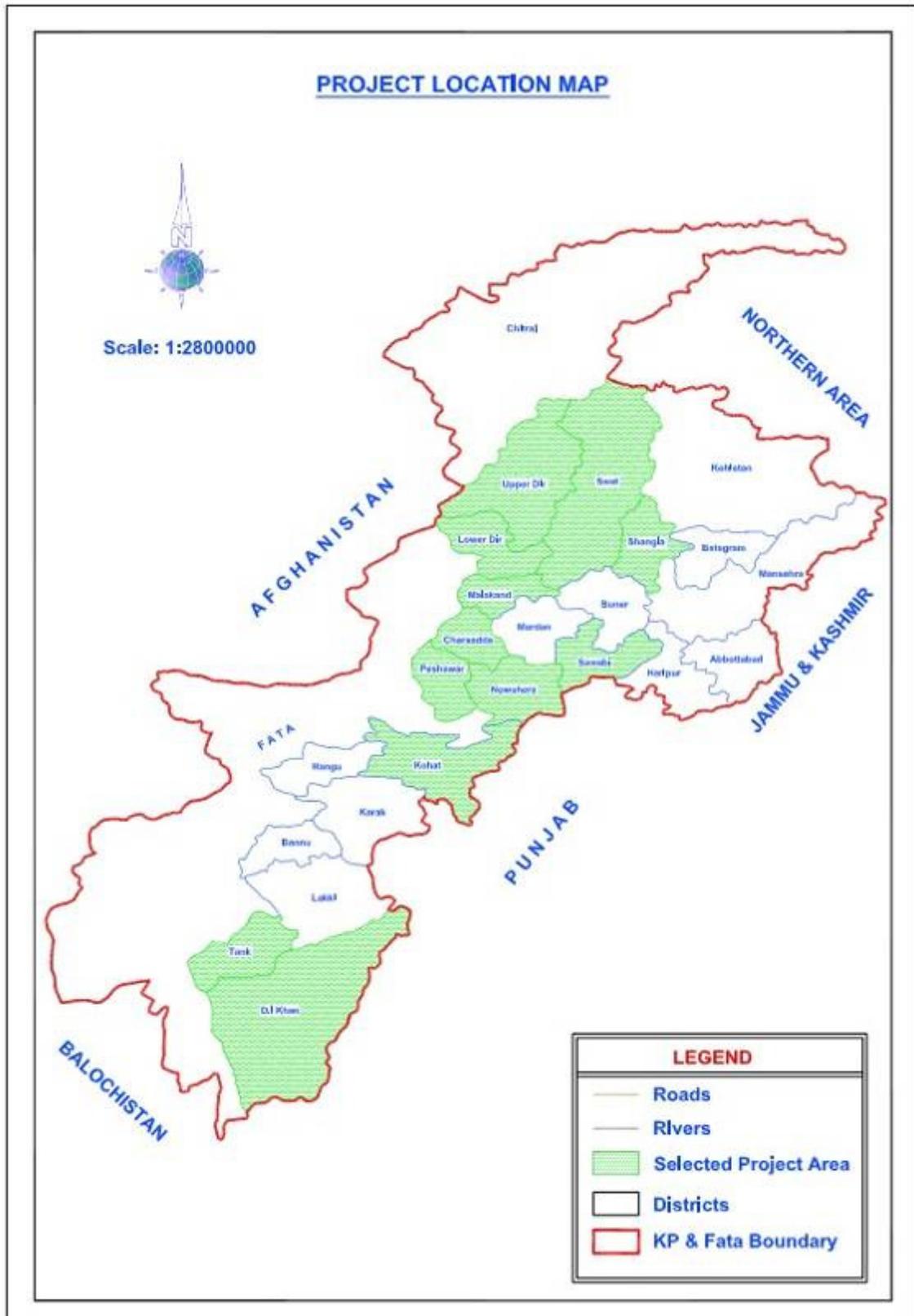
USAID was already working in Malakand Division on the reconstruction and rehabilitation of schools, health facilities and Water & Sanitation (WatSan) infrastructures affected during the militancy period. Contemplating an expansion of its portfolio of projects in KP with regards to flood relief activities, USAID tasked AGES, (the M&E consultants for the USAID funded sub-projects in the Malakand Division) to undertake the additional work of DNA and validation for the partially and fully damaged schools in some of the districts affected by floods.

In September 2012, AGES was assigned the task of monitoring & evaluation services including Quality Assurance and Environmental Monitoring for the reconstruction activities of the damaged schools in the affected districts Khyber Pakhtunkhwa comprising Peshawar, Nowshera, Charsadda, Malakand, Swat, Dir Upper/Lower, Shangla, DI Khan and Tank.

The project has been tasked with the objective to monitor & certify that all the proposed projects are built as per approved designs/drawings, technical specifications and to ensure environmental compliance as per USAID's and Government of Pakistan's (GoP) regulations and requirements.

1.2. Location

The revalidation and subsequent reconstruction activities are presently being pursued in the various districts of Khyber Pakhtunkhwa badly affected due to floods of July 2010 and militancy.



1.3. Implementation Arrangements

The Economic Affairs Division (EAD) designated the Director General (DG) of Provincial Reconstruction, Rehabilitation and Settlement Authority (PaRRSA) as an Additional Representative of the Government of Pakistan (GoP) for the purposes of the implementation of Program Areas. The GoP has established a Project Steering Committee (PSC) to provide oversight, guidance and approvals required for smooth and timely implementation of the activities. The PSC is chaired by DG PaRRSA, and comprised representatives of USAID Pakistan and relevant provincial departments involved in the planning and execution of the activities. Therefore, PaRRSA has the authority to carry out the works to be financed under a Fixed Amount Reimbursement (FAR) Agreement. Accordingly, PaRRSA is fully responsible for carrying out these works through contracting, supervising the contractor(s) and for ensuring that the contractor(s) diligently undertake the work and provide the necessary equipment, skilled and unskilled labor, and efficient supply of materials to ensure uniform and continuous progress once construction has started. A strategy is presently being debated on and under formulation by the participation of all stakeholders to decide/identify an appropriate executing agency to undertake implementation of this project, on behalf of the government of KP. M/s AGES Consultants of Peshawar have been appointed by USAID as Monitoring & Evaluation Consultants for this project.

1.4. The M&E Services

The Contract for M&E Services for the “Construction Monitoring & Evaluation Program” was signed on September 30, 2012. The M&E services comprise the following.

- Submission of Quality Assurance Plan (QAP).
- Validation / Revalidation of the July 2010 flood damage assessment done through AGES for fully damaged schools to the current status.
- Pre-Construction report of each school site to establish base line condition.
- Preparation of site plan as well as layout plans on the basis of pre-construction survey data obtained as a result of site visits.
- Review and Vetting of Project Design Drawings / Documents.
- Verifying the quality of construction/installation works and ensures conformity to the contract construction drawings, standards, technical specifications & requirements
- Site Monitoring and Inspection Reports
- Assisting, advising & reporting to USAID/PaRRSA with regard to reconstruction activities.
- Field and Laboratory Testing
- Monthly & Quarterly Progress Reports

2. MAJOR ACTIVITIES UNDERTAKEN DURING THE REPORTING MONTH (FEBRUARY, 2014)

2.1. Preliminary Drawings of GHSS Akbar Pura

- Preliminary Architectural, Structural, Electrical and Water Supply & Sanitation drawings have been prepared in light of decisions taken in joint site visit on February 11, 2014 and subsequent meetings held on November 06, 2013, December 21, 2013, January 11 & 13, 2014, February 05, 2014 and February 25, 2014. The Draft submission shall be made shortly to PaRRSA for further submission to the quarter concerned.

2.2. Site & Layout Plans

- Draft site and layout plans of 16 feasible schools of District Lakki Marwat & Dir Lower have been prepared & will be shared with the stakeholders shortly for their review & comments.

2.3. Submission of Structure Adequacy Certificate for 63 Schools

- Structure Adequacy certificate of the modules used in the 63 schools has been shared with USAID/PaRRSA on February 05, 2014.

2.4. Submission of Monthly Progress Report

- Eleventh (11th) Monthly Progress Report for the month of January 2014 was shared with USAID/PaRRSA for their review and comments on February 12, 2014.

2.5. Site Visit Report of GHSS Akbar Pura

- A joint visit to GHSS Akbar Pura was conducted by the stakeholders on February 11, 2012 to find way forward. Detailed site visit report has been shared with the stakeholders on February 21, 2014.

2.6. Submission of Revised Milestone Summary for 63 Schools

- Milestone Summary for 63 schools of expected PIL-29 has been revised on a new format and submitted to USAID on February 25, 2014.

2.7. Meetings

1. A meeting was held on February 05, 2014 in the Project Office of CMEP Peshawar to review the different aspects of structural design of GHSS Akbar Pura and to review the site photographs of recently assessed schools in District Lakki Marwat. Chief Infrastructure (PaRRSA), Principal Architect Afkar Associates, Project Manager, Project Advisor, QAM (Building), Structure Engineer, Mid Level Specialist, Field Manager and Office Engineer of CMEP AGES attended the meeting (details attached as Annexure-I).

2. A meeting was held on February 25, 2014 in the Project Office of CMEP Peshawar to review the preliminary Architectural, Water Supply & Sanitation and Electrical Drawings of GHSS Akbar Pura. Chief Infrastructure (PaRRSA), Principal Architect Afkar Associates, Project Manager, QAM (Building), Electrical Engineer, Design Engineer WatSan, Structure Engineer, Site Engineer WatSan, Mid Level Specialist, Field Manager, Office Engineer and Junior Architect of CMEP AGES attended the meeting (details attached as Annexure-I).

3. OVERALL PROGRESS TILL END OF LAST MONTH (JANUARY 31, 2014)

3.1. Mobilization of Staff & Establishment of Office/Residencies

- Key staff of AGES was mobilized in September 2012 and preliminary meetings were conducted with the stakeholders for evolving strategy for the implementation of the project.
- Need based logistics have been provided
- Project Office at Peshawar has been established
- Residencies (02) for office as well as field staff have been established

3.2. Submission of Final Quality Assurance Plan (QAP)

- QAP was reviewed in light of observations/comments made by USAID & final version shared with the stakeholders on March 13, 2013.

3.3. Validation/Revalidation of Schools (1st list)

- One hundred & fourteen (114) schools were Validated/Revalidated till end of December 2012 and revalidation report submitted to the stakeholders during the month of January, 2013.
- Forty two (42) schools out of 114 schools were found suitable during the revalidation process. District wise position is given here under:

S.No	District	Total No. of Schools (No.)	Feasible Schools (No.)	Unfeasible Schools (No.)	PIL-28 (No.)	2 nd Priority (No.)
1	D.I Khan	35	27	08	09	18
2	Tank	02	-	02	-	-
3	Peshawar	17	-	17	-	-
4	Charsadda	06	-	06	-	-
5	Nowshera	01	-	01	-	-
6	Swat	28	02	26	02	-
7	Shangla	12	08	04	08	-
8	Malakand	04	03	01	03	-
9	Dir Upper	07	-	07	-	-
10	Dir Lower	02	02	-	02	-
TOTAL:		114	42	72	24	18

3.4. Validation of Alternate Schools (Subsequent lists)

- Two hundred & forty two (242) schools were Validated/Revalidated till end of December 2013.
- Ninety five (95) schools out of 242 schools were found suitable during the validation/revalidation process. District wise position is given here under:

S.No	District	Total No. of Schools (No.)	Feasible Schools (No.)	Unfeasible Schools (No.)	Expected PIL-29 (No.)	Upcoming PIL's (No.)	2 nd Priority (No.)
1	D.I Khan	11	04	07	04	-	-
2	Peshawar	12	05	07	05	-	-
3	Charsadda	07	05	02	05	-	-
4	Nowshera	05	03	02	02	01	-
5	Swat	33	09	24	06	01	02
6	Shangla	27	15	12	15	-	-
7	Malakand	11	07	04	03	01	03
8	Dir Upper	33	10	23	10	-	-
9	Dir Lower	37	19	18	13	03	03
10	Kohat	07	03	04	-	-	03
11	Swabi	03	-	03	-	-	-
12	Lakki Marwat	56	15	41	-	15	-
TOTAL:		242	95	147	63	21	11

3.5. Validation Report

- Validation/revalidation report of 114 schools of 1st list was prepared and shared with the stakeholders for their review and comments.
- Validation report of 173 schools (subsequent lists) was prepared and shared with the stakeholders for their review and comments.

3.6. Pre-construction Proforma's

- Pre-construction proforma's of 42 feasible schools (1st list) have been shared with the stakeholders.
- Pre-construction proforma's of 63 feasible schools (subsequent lists) have been shared with the stakeholders

3.7. Site/Layout Plans

- Site/layout plans along with site specific photographs of all 42 suitable sites (1st list) were shared with the stakeholder for their information, review & comments.
- Site/Layout plans along with site photographs of 63 feasible schools (subsequent lists) were shared with the stakeholders for their information, review & comments.
- Draft site and layout plans of 04 high and higher secondary schools have been shared with the stakeholders for their information, review and comments.

3.8. Revision of Modular Drawings

- All modules were structurally as well as architecturally revised/modified in accordance with the decisions made in the meetings held on Nov 17, 2012, Dec. 27, 2012, May 17, 2013, May 24, 2013, June 28, 2013 and lessons learnt from M&E Project Malakand and shared with the stakeholders for their comments.
- New modules for M7, M11, M12, M13, LB & LB(H) were also introduced keeping in view the land constraint, site specific condition and requirement of the students etc.
- Double/Triple storey buildings were introduced to provide sufficient accommodation to the students in the limited available area.

3.9. Submission of Modular Drawings

- The modular drawings of 24 schools of PIL-28 were shared with stakeholder for their review & comments.
- The modular drawings of 63 schools of expected PIL-29 were shared with the stakeholders for their review & comments.

3.10. Revision of Modular BOQs

- The BOQ's of all modules duly revised and modified, were prepared and shared with stakeholder for their review & comments.

3.11. Submission of Modular BOQs

- The modular BOQ's of 24 schools of PIL-28 were shared with stakeholder for their review & comments.
- The modular BOQ's of 63 schools of expected PIL-29 were shared with the stakeholders for their review & comments.

3.12. Revision EDF of PIL-28

- The Environmental Documentation Forms (EDF's) of 24 schools of PIL-28 have been revised and re-submitted to USAID for their review and further appropriate action.

3.13. Submission of Quarterly Progress Reports

- First Quarterly Progress report for the quarter ending December 31, 2012 was shared with USAID/PaRRSA for the review and comments.
- Second Quarterly Progress Report for the quarter ending March 31, 2013 was shared with USAID/PaRRSA for their review & comments on April 04, 2013.
- Third Quarterly Progress Report for the quarter ending June 30, 2013 was shared with USAID/PaRRSA for their review & comments on July 08, 2013.
- Fourth Quarterly Progress Report for the quarter ending September 30, 2013 was shared with USID/PARRSA for their review & comments on October 09, 2013
- Fifth Quarterly Progress Report for the quarter ending December 31, 2013 was shared with USAID/PARRSA on January 21, 2014

3.14. Meetings

1. A meeting was held in the office of PaRRSA on 24-09-2012. All the stakeholders i.e USAID, PaRRSA and AGES participated in the proceedings. Main purpose of the meeting was to evolve strategy for the way forward for implementation of the reconstruction of flood damaged schools based on the findings of the validation and damaged assessment report prepared by AGES in Year 2010.
2. A meeting was held in the Main office of AGES on 17-11-2012. Chief Infrastructure PaRRSA, Project Manager CMEP AGES, Quality Assurance Manager CMEP AGES, Partners AGES and Field Engineers AGES attended the Meeting. The purpose of meeting was to review the previous minutes of meeting and share the validation/revalidation reports prepared by AGES and to evolve further strategy for the revalidation of schools in the rest of the Districts.
3. A meeting was held in the Main Office of AGES on 27-12-2012. All the Stakeholders i.e USAID, PaRRSA and AGES participated in the meeting. The main purpose of the meeting was to review the previous minutes of meeting and share the validation/revalidation of all Districts covered under the CMEP KP.
4. Meetings were held on 15-10-2012 & 17-10-2012 in the office of EDO District Shangla. EDO & ADO District Shangla, Field Manager AGES & Field Monitor AGES attended the meeting. The purpose of meeting was to chalk out visit program needed for the revalidation of

schools in District Shangla.

5. A meeting was held in the office of DTL M&E Malakand at Mingora. The M & E Engineers of M&E Project who were involved in the validation process in Year 2010 participated in the meeting beside the QAM(B) CMEP AGES, coordinator Swiss Agency for Development and Cooperation and Field Monitor AGES. The purpose of meeting was to identify the suitable and unsuitable sites in light of survey done in year 2010.
6. A meeting was held in the office of M&E Dir at Timergara. Infrastructure Coordinator PaRRSA, Coordination Engineer M&E Dir, M&E Engineer Dir, Site Engineers M&E Dir, QAM Building CMEP AGES and Field Monitor CMEP AGES attended the meeting. The purpose of the meeting was to discuss the validation reports with the respective site engineers of M&E Dir who were involved in the validation process done in Year 2010. The suitable/unsuitable sites were identified in light of their reports.
7. A meeting was held in the Office of EDO District Malakand on 29-11-2012. EDO & ADO District Malakand, QAM (B) CMEP AGES & Field Monitor attended the meeting. The purpose of the meeting was to chalk out program for the visits of the suitable sites as pointed out by EDO Malakand.
8. A meeting was held on 05-12-2012 in the office of EDO D.I.Khan. All DDOs of the respective Tehsils, QAM (B) CMEP AGES, Field Manager and Field Monitor CMEP attended the meeting. The schools having land issues were identified and program was chalked out for the visits of suitable sites. The DDOs of the respective Tehsils were also involved in the revalidation process.
9. Introductory meeting with Country Director USAID Pakistan was held on April 17, 2013 in Islamabad.
10. A meeting was held on 17-05-2013 in the office of Programme Manager PaRRSA. Program Manager PaRRSA, Chief Infrastructure PaRRSA, Programme Manager USAID for KP, Engineer USAID, Team leader M&E AGES, CPO PaRRSA, SPO Education Department, DEO DI Khan, QAM (Building) CMEP AGES, Mid Level Specialist AGES, Field Manager AGES & Office Engineer AGES attended the meeting.

It was decided and agreed in the meeting that 24 out of 42 feasible sites/schools as re-validated & assessed by AGES shall be tagged as priority-1 having comparatively high enrollment & high future potential and will be included in PIL-1. Other issues pertaining to the project were also discussed in the meeting and decisions made accordingly.
11. A meeting was held on 24-05-2013 in the Project office CMEP Peshawar to discuss Layout Plans, modular drawings and cost estimates for PIL No.01. Chief Infrastructure PaRRSA, Partner AGES, QAM (Building) CMEP AGES, Mid Level Specialist AGES, Field Manager

AGES & Office Engineer AGES attended the meeting. Some technical modifications/changes were suggested and agreed to be incorporated in the BOQs, Architectural and Structural Drawings keeping in view the lesson learnt from M&E project

12. A meeting with Engineer USAID and Chief Infrastructure PaRRSA was held on 28-06-2013 to review & finalize the BOQ's and drawings of 24 schools selected for PIL-01
13. A meeting was held with USAID & PaRRSA in PaRRSA Secretariat Peshawar on 28-06-2013 and discussed the flood/militancy school implementation strategy and progress of school under KPRP.
14. A meeting was held on July 22, 2013 in the office of Program Manager PaRRSA. Program Manager PaRRSA, Chief Infrastructure PaRRSA, Engineer USAID, Chief Planning Officer PaRRSA, Planning Officer PaRRSA, Senior Engineer PaRRSA, QAM(Building) CMEP AGES, Mid Level Specialist AGES and Field Manager AGES attended the meeting.

Main purpose of the meeting was firstly to review the draft validation report of alternate schools submitted by AGES and secondly to get fresh list of alternate schools for physical survey and assessment.
15. A meeting was held on August 20, 2013 in the office of DEO Swabi. ADO (Male) Swabi, ADO (Female) Swabi, Field Manager (Building) CMEP and Junior Engineer CMEP attended the meeting. The (03) three listed schools were discussed & reviewed in detail before going for physical survey & assessment of the schools. Both ADOs accompanied the survey team during the validation process.
16. A meeting was held on August 26, 2013 in the office of DEO Malakand at Batkhela. Mr. Abdullah DEO(M) Malakand, Mr. Ruidar Ali QAM(Building) CMEP, Mr. Fazal Ahad Dy:DEO(M) Malakand, Mr. Fazli Subhan ADO(P&D) Malakand & Mr. Iftikhar Alam Office Engineer AGES attended the meeting. The list provided by PaRRSA was discussed in detail and all the listed schools were found suitable for physical survey & assessment. A survey team comprising of AGES Engineers & ADO (P&D) were advised to proceed for physical survey & assessment forthwith.
17. A meeting was held on August 26, 2013 in the office of DEO Lower Dir at Timergara. Mr. Shabir Ahmad Dy: DEO (E&SE) Dir Lower, Mr. Muhammad Aslam ADO (P&D) Dir Lower, Mr. Muhammad Tahir ADO(P&D) Dir Upper, Mr. Jehandar Shah ADO(P&D)F Dir Lower, Mr. Shahid Jan Infrastructure Coordinator PaRRSA & Mr. Ruidar Ali QAM(Building) CMEP attended the meeting. The list provided by PaRRSA was discussed in detail and six (06) schools were dropped from the list being Pledged/Reconstructed by other Donor agencies or through Government ADP. AGES was given a green signal to go ahead for the physical survey & assessment of the balance seven (07) listed schools as provided by PaRRSA.

18. A meeting was held on August 27, 2013 in the office of DTL M&E Swat at Saidu Sharif Swat. Mr. Shakeel Iqbal PM PaRRSA, Mr. Aurang Zeb ADO(P&D) Shangla, Mr. Akhter Naeem ADO P&D(F) Shangla, Mr. Said Rahman SPO PMU PaRRSA, Mr. Sajjad Ahmad Infrastructure Coordinator PaRRSA, Mr. Ruidar Ali QAM(Building) CMEP, Dilshad Begum DEO(F) Swat, Mr. Abdul Aziz Shaheen ADO P&D(F) Swat, Mr. Sultan Mehmood DEO(M) Swat & Mr. Muhmmad Azim ADO P&D Swat attended the meeting. The list provided by PaRRSA was discussed & reviewed in detail. Some schools were dropped due to inaccessibility, some were not functional for the last 8 to 9 years (according to DEO Female), some were already Pledged/Reconstructed by other donors or through Government ADP, and some have no land being washed away due to floods July, 2010. It was decided that a final list will be submitted to PaRRSA having all informations as discussed in the meeting for physical survey & assessment (Annexure-I).
19. A meeting was held on August 28, 2013 in the office of DEO Dir Upper at Dir. Mr. Shahid Jan Infrastructure Coordinator PaRRSA, Mr. Ruidar Ali QAM(Building) CMEP & Mr. Farmanullah Representative of DEO(M&F) Dir Upper attended the meeting. The list provided by PaRRSA was discussed & reviewed in detail. Five (05) schools mentioned in the list were dropped due to having no land being washed away during the floods July 2010; two (02) schools were already Pledged/Re-constructed by other donor agencies. It was decided that a final list in light of decision made in the meeting held on August 27, 2013 with the Program Manager PaRRSA at Saidu Sharif Swat will be submitted to PaRRSA for physical survey & assessment. AGES survey team will proceed for physical survey & assessment as and when the consolidated list of schools is received from PaRRSA (Annexure-I).
20. A meeting was held on September 17, 2013 in the Project Office of CMEP Peshawar, to discuss validation report of 12 alternate sites of district Nowshera, Swabi & Kohat and actual site specific BOQ's of 24 schools of PIL-01. Chief Infrastructure PaRRSA, QAM(Building) CMEP AGES, Mid Level Specialist AGES, Field Manager AGES, Office Engineer AGES and Quantity Surveyor AGES attended the meeting.
21. A meeting was held on October 28, 2013 in the office of District Education Officer Dir Upper. SDO (M) Dir & Warai Sub Division, ASDO (M) Sheringle & Warai Sub Division, Infrastructure Coordinator PaRRSA Dir Lower & QAM (Building) AGES CMEP attended the meeting. The list provided by PaRRSA was discussed in detail and 09 schools were dropped from the list being repaired/rehabilitated, partially damaged and no arrangement of alternate land. AGES was advised to proceed for physical survey and assessment.
22. A meeting was held on October 29, 2013 in the office of District Education Officer Shangla at Alpurai, DEO (M/F) Shangla, ADO P&D (M) Shangla, ADO P&D (F) Shangla, Admin

Officer Shangla, Senior Clerk DEO Office Shangla, QAM (Building) AGES CMEP, Field Manager AGES CMEP, Junior Architect AGES CMEP, Ex-MPA Shangla attended the meeting. The list provided by PaRRSA was discussed in detail and 03 schools were dropped from the list being no arrangement of alternate land. AGES was advised to proceed for physical survey and assessment.

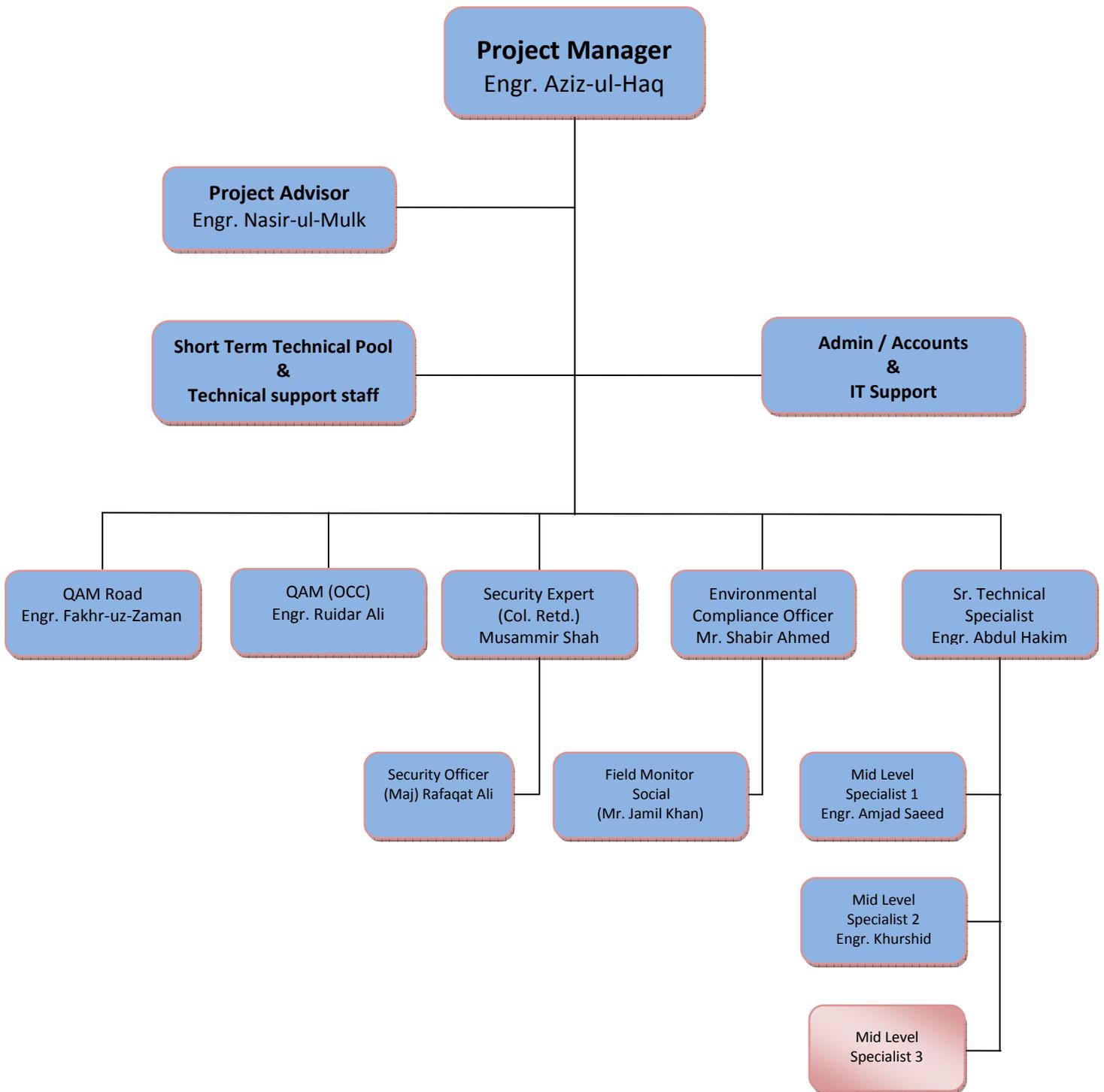
23. A meeting was held on November 06, 2013 in the Project Office of CMEP Peshawar, to revisit the validation reports of 21 schools in Districts Peshawar, Nowshera & Charsadda, 12 schools in District Nowshera, Swabi & Kohat, 8 schools in District Dir Lower and to review the Draft Validation Report of recently assessed, 22 schools in District D.I Khan & 11 schools in District Dir Lower. The sole objective of the above review was to finalize the scope for the upcoming PIL. Chief Infrastructure PaRRSA, Project Manager CMEP AGES, QAM (Building) CMEP AGES, Mid Level Specialist CMEP AGES, Junior Architect CMEP AGES and Junior Engineer CMEP AGES attended the meeting.
24. A meeting was held on November 20, 2013 in the Project Office of CMEP Peshawar, to discuss draft site/layout plans of recently assessed 38 schools of District Dir Lower, Dir Upper, Malakand, Swat & Shangla, to finalize the scope for the upcoming PIL. Chief Infrastructure PaRRSA, Project Manager CMEP AGES, QAM(Building) CMEP AGES, Mid Level Specialist CMEP AGES, Field Manager CMEP AGES and Office Engineer CMEP AGES attended the meeting.
25. A meeting was held at CMEP Project Office Peshawar on December 21, 2013 to review the revised proposals of GHSS Akbarpura. Principal Architect AFKAR Associates presented the proposals to the Chief Infrastructure PaRRSA. AGES CMEP team comprising the Project Manager, Advisor, QAM (Building), Senior Technical Specialist, Structure Engineer / specialist, Mid Level Specialist, Field Manager, Office Engineer and Junior Architect attended the meeting.
26. A meeting was held on January 07, 2014 in the Project Office of CMEP Peshawar to review the site specific photographs of 32 schools, requiring further clarification. Chief Infrastructure (PaRRSA), with QAM (Building), Mid Level Specialist, Field Manager and Office Engineer CMEP AGES attended the meeting.
27. A meeting was held on January 11, 2014 in the Project Office of CMEP Peshawar to review the proposals of GHSS Akbarpura, Site/layout plans & photographs of 13 schools and list of damaged schools of district Lakki Marwat. Chief Infrastructure (PaRRSA), Principal Architect Afkar Associates, while Project Manager, Project Advisor, QAM (Building), Structure Engineer, Mid Level Specialist, Field Manager, Office Engineer and Junior Architect CMEP AGES attended the meeting.

28. A meeting was held on January 13, 2014 in the Project Office of CMEP Peshawar to review the proposals of GHSS Akbar Pura, Site photographs of those schools on which further clarification is required and site photographs of high & higher secondary schools. USAID Engineer, Chief Infrastructure (PaRRSA), Team Leader M&E Project Malakand AGES, along with Project Manager, Project Advisor, QAM (Building), Structure Engineer, Mid Level Specialist, Field Manager and Office Engineer CMEP AGES attended the meeting.

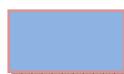
3.15. Organization Chart and Staff Deployment

The M&E Consultants organization chart and staff deployment is presented in the next section.

4. ORGANIZATION CHART WITH KEY STAFF DEPLOYMENT



LEGEND:



Mobilized



To be mobilized with expansion of work

PROJECT MANAGER OFFICE – STAFF DEPLOYMENT

S.No.	Name	Designation	
1	Aziz-ul-Haq	Project Manager	ROAD COMPONENT
2	Abdul Hakim	Senior Technical Specialist	
3	Shabir Ahmad Khan	Environmental Compliance Officer	
4	Amjad Saeed	Mid-Level Specialist	
5	Khurshid Khan	Mid-Level Specialist	
6	Saqib Maqbool	Junior Engineer	
7	Arshad Khan	CAD Operator	
8	Sohail Anjum	Senior Surveyor	
9	Abdul Waheed	Manager Admin/Finance	
10	Amir Habib	IT Officer	
11	Muhammad Bilal	Assistant Accountant	
12	Faizan Khan	Computer Operator	
13	Jamil Khan	Field Monitor Social	OTHER CONSTRUCTION COMPONENT
14	Anwar Dad	Quantity Surveyor	
15	Waqar ul Mulk	Junior Architect	
16	Naeem Jan	Senior Surveyor	
17	Muhammad Waqas	Survey Assistant	
18	Muhammad Ayaz	Survey Assistant	
19	Muhammad Zeeshan Atta	Survey Assistant	
20	Sana ullah	Accountant	

QUALITY ASSURANCE MANAGER OFFICE (Other Construction Component)

S.No.	Name	Designation
1	Ruidar Ali	QAM (OCC)
2	Muhammad Humayun	Field Manager M&E
3	Iftikhar Alam Khan	Office Engineer
4	Ihsan Ali	Assistant Office Administrator
5	Fida Ullah	Computer Operator

Figure 4.1: TEAM COMPOSITION-BUILDING COMPONENTS
USAID/PAKISTAN CONSTRUCTION MONITORING AND EVALUATION PROGRAM

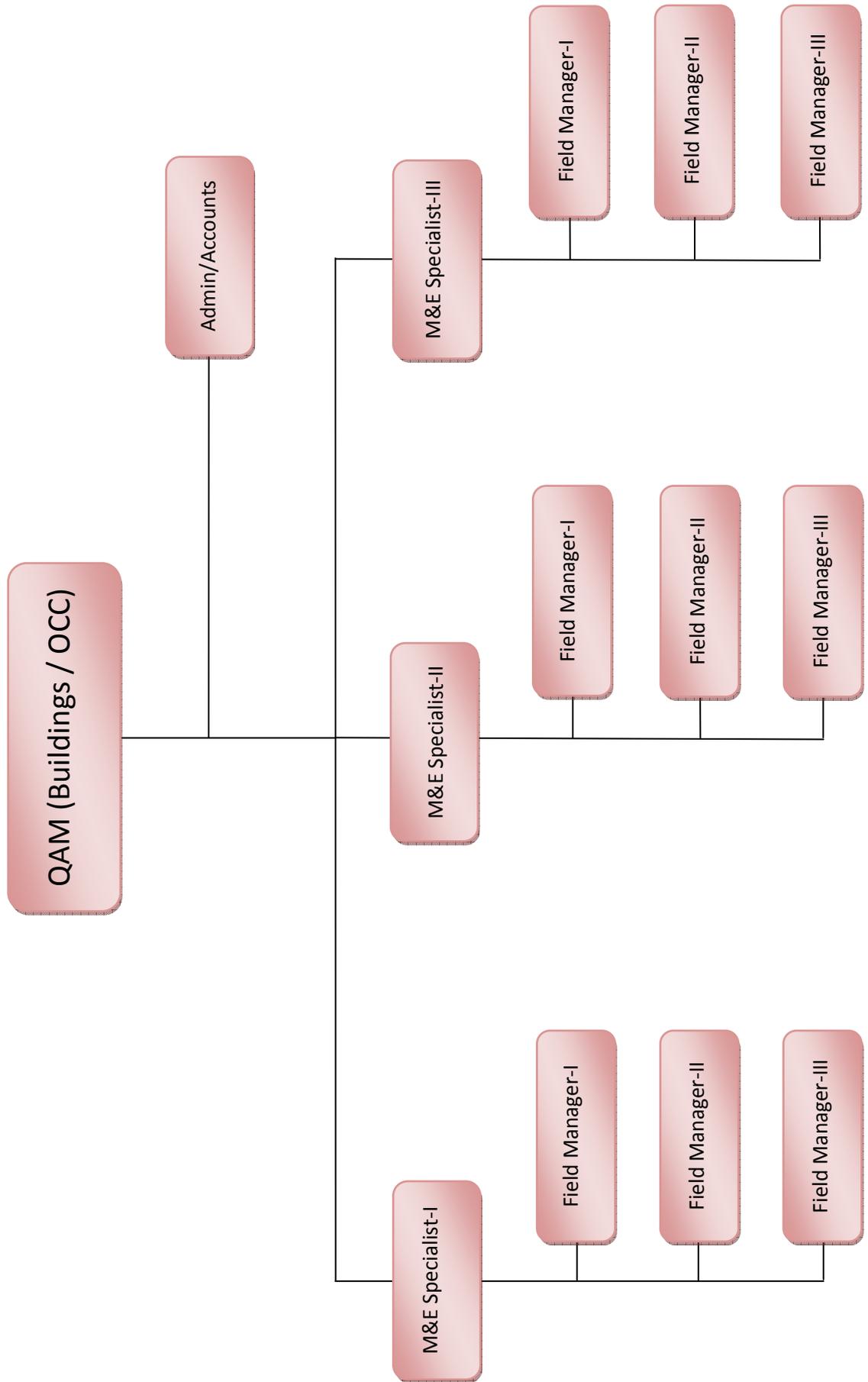
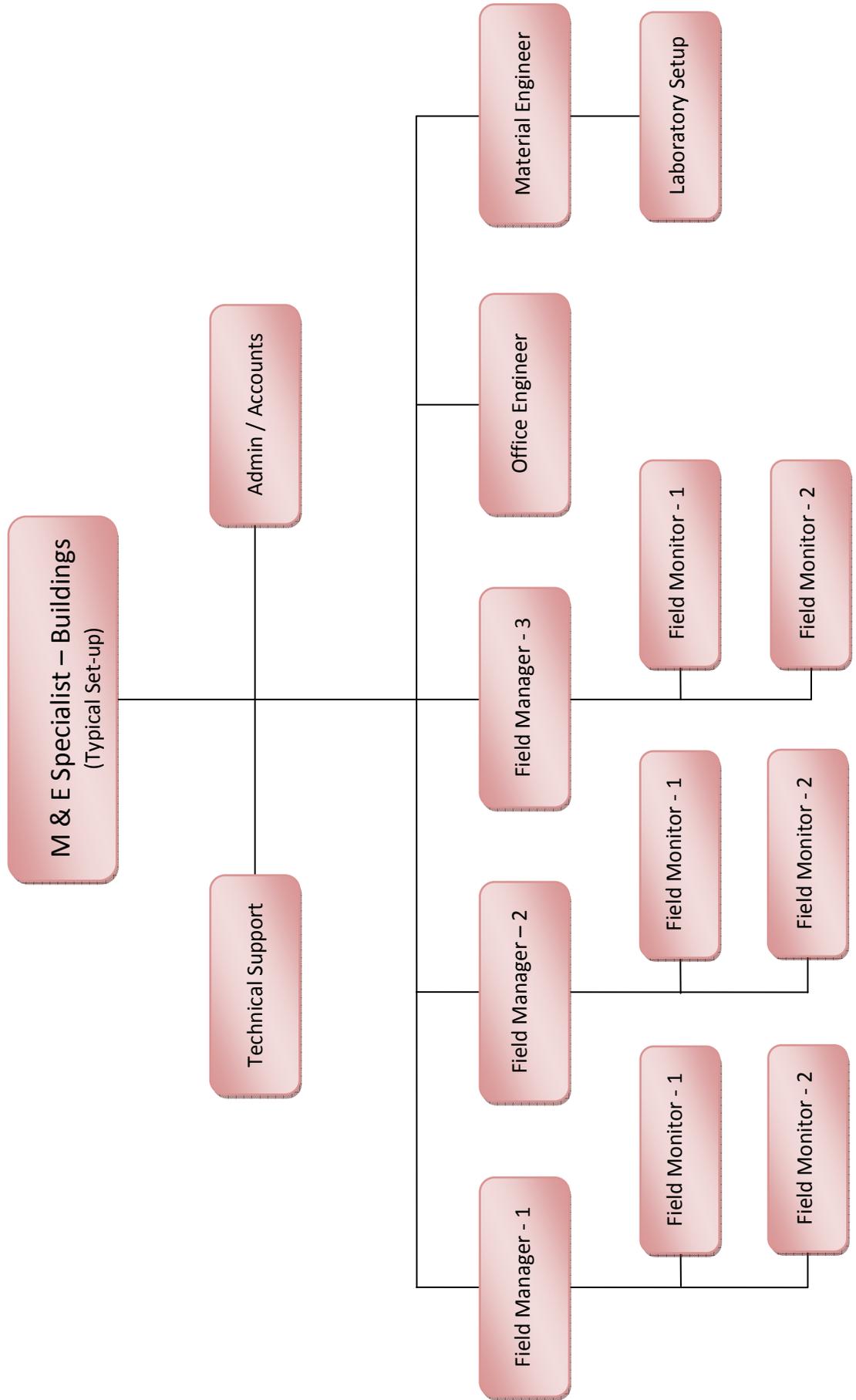
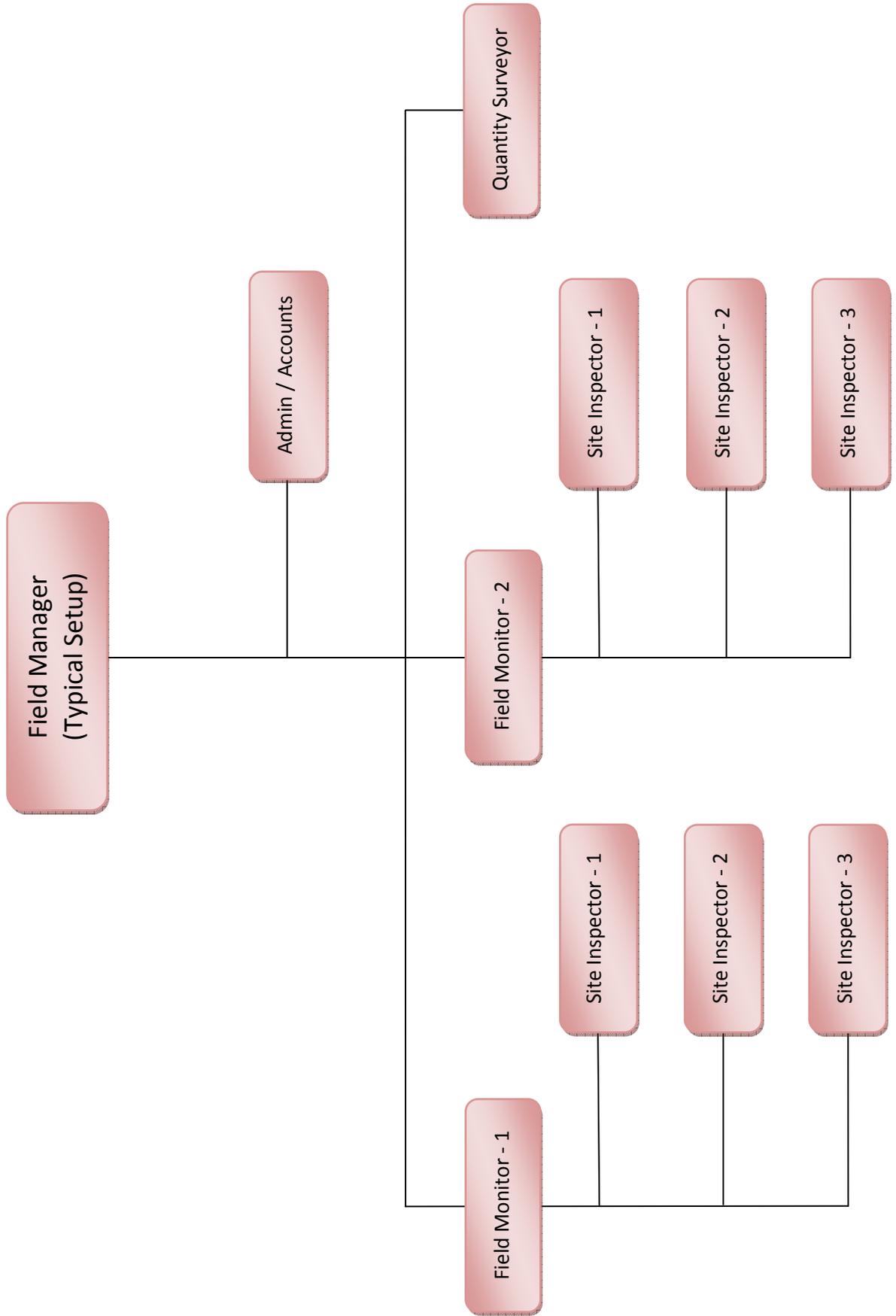


Figure 4.2: TEAM COMPOSITION-BUILDING COMPONENTS
USAID/PAKISTAN CONSTRUCTION MONITORING AND EVALUATION PROGRAM



**Figure 4.3: TYPICAL M&E SETUP –BUILDINGS
USAID/PAKISTAN CONSTRUCTION MONITORING AND EVALUATION PROGRAM**



5. ITEMS REQUIRING ACTIONS

As stated in the Executive Summary, urgent action/decision of the concerned forums is required on the following points.

1. Formulation of a strategy for implementation of the schools construction needs to be finalized at the earliest.
2. Completion of requisite prequalification, tendering and construction contracting formalities for the 24 schools under PIL number 391-014-PIL-28 signed on October 29, 2013 so that the project moves forward to the construction stage without further loss of time.

ANNEXURES

ANNEXURE-I

(Minutes of Meetings)

MINUTES OF MEETING HELD ON FEBRUARY 05, 2014 AT THE CMEP OFFICE PESHAWAR

Construction Monitoring & Evaluation Program (CMEP), KP
(Building Component)
Minutes of Meeting Dated February 05, 2014.

A meeting was held at CMEP Project Office Peshawar on February 05, 2014 to review different aspects of structural design of GHSS Akbar Pura and to review the site photographs of recently assessed schools of District Lakki Marwat.

Following personnel participated in the meeting.

PaRRSA

- i. Mr. Tahir Kamran, Chief Infrastructure

Afkar Associates

- i. Mr. Mansoor, Principal Architect

AGES

- i. Mr. Aziz-ul-Haq, Project Manager
- ii. Mr. Nasir-ul-Mulk, Project Advisor
- iii. Mr. Ruidar Ali, Quality Assurance Manager
- iv. Mr. Muhammad Ishaq, Structure Engineer
- v. Mr. Muhammad Humayun, Field Manager
- vi. Mr. Amjad Saeed, Mid Level Specialist
- vii. Mr. Iftikhar Alam, Office Engineer

Following Agenda Points were discussed and decisions made thereon are tabulated as under:-

S.No	Agenda	Discussion and Decision
1	Review of different aspects of structure design of GHSS Akbar Pura	1. Structure Engineer AGES explained different aspects to be adopted in the design of GHSS Akbar Pura and its complications. The design aspects as discussed are given here under; <ul style="list-style-type: none"> i. Three different layout options have been considered for the structural design. <ul style="list-style-type: none"> a. <u>Option 1</u>: Four columns per room with perimeter beams and two intermediate beams. b. <u>Option 2</u>: Six columns per room with perimeter beams and two intermediate beams. c. <u>Option 3</u>: Eight columns per room with perimeter beams and two intermediate beams

		<p>Of all the three options, option 3 is the only viable option. Option 1 and 2 has high torsion values in the beams due to curvature (school layout) and cannot be designed with proposed arrangements. Therefore Option 3 will be further developed for the detail design.</p> <p>ii. Fill Load: The structure has 9 feet of fill over foundation. The foundation has been assumed to be 3 feet below existing ground level. The total fill load over foundation is in a range of 0.54 Tsf which will consume 0.54 Tsf of bearing capacity. Due to soil nature (Type SD or SE, awaiting test results), it is unlikely to have a higher bearing capacity values. The adequacy of normal shallow foundation is questionable and therefore Pile foundation and Foundation on engineering fill have been considered as alternatives.</p> <p>The foundation on engineering fill requires geotechnical design for type of material, compaction requirement, settlement and consolidation. The recommended values will be incorporated in the structural design.</p> <p>2. It has been decided and agreed that the site visit of stakeholders will be carried out to find way forward.</p> <p>3. Structure Engineer AGES further stated that soil investigation is in progress through UET Peshawar, the result of which is expected to be received in couple of days.</p> <p>4. February 28th, 2014 has been fixed as tentative date for draft submission to PaRRSA.</p>
2	Site Photographs of recently assessed schools in Lakki Marwat	<p>1. Site Photographs & draft validation report of recently assessed schools of District Lakki Marwat have been reviewed in which 16 school have been selected for further processing.</p> <p>2. PaRRSA has advised to develop site/layout Plans, of 16 selected schools along with validation report and other documentation required in the preparation of PIL.</p>



Meeting in the office of CMEP AGES dated: 05 February 2014



Meeting in the office of CMEP AGES dated: 05 February 2014

**SITE VISIT REPORT OF GHSS AKBARPURA,
DISTRICT NOWSHERA
DATED: FEBRAURY 11, 2014**

SITE VISIT REPORT OF GHSS AKBARPURA, DISTRICT NOWSHERA

DATED: FEBRUARY 11, 2014

Participants:

1. Mr. Tahir Kamran, Chief Infrastructure PaRRSA
2. Mr. Aziz-ul-Haq, Project Manager CMEP
3. Mr. Nasir-ul- Mulk , Project Advisor CMEP
4. Mr. Ruidar Ali, Quality Assurance Manager CMEP
5. Mr. Mansoor Ahmad, Afkar Associates
6. Mr. Muhammad Humayun, Field Manager CMEP

A joint visit of GHSS Akbar Pura was conducted on February 11, 2014 In compliance with the decision made in the meeting held on February 05, 2014, wherein it was decided that a joint visit of GHSS Akbar Pura will be carried out to look into the various aspects with regard to the fixing of FFL, dismantling of existing buildings, system for water supply, sewerage & drainage etc.

Following decisions were made during the spot inspection;

- All existing buildings will be dismantled except main hall and two recently constructed class rooms
- FFL will be at about 5 feet above existing natural ground level
- Earth filling will be three feet in the whole area of the school except play ground
- Water supply & sanitation experts will see & design sewerage & drainage systems for the school
- Electrical engineer will see electrification
- Structure engineer will design reinforcement on the basis of final soil investigation report & finished floor levels
- Afkar Associates will make necessary amendments in the Architectural Drawings and a final draft will be presented during the next meeting







MINUTES OF MEETING HELD ON FEBRUARY 25, 2014 AT THE CMEP OFFICE PESHAWAR

Construction Monitoring & Evaluation Program (CMEP), KP
(Building Component)
Minutes of Meeting Dated February 25, 2014.

A meeting was held at CMEP Project Office Peshawar on February 25, 2014 to review the preliminary Architectural, Water Supply & Sanitation and Electrical drawings of GHSS Akbar Pura.

Following personnel participated in the meeting.

PaRRSA

- i. Mr. Tahir Kamran, Chief Infrastructure

Afkar Associates

- i. Mr. Mansoor, Principal Architect

AGES

- i. Mr. Aziz-ul-Haq, Project Manager
- ii. Mr. Ruidar Ali, Quality Assurance Manager
- iii. Mr. Iftikhar-ud-Din, Electrical Engineer
- iv. Mr. Mukhtair Ahmad, Design Engineer WatSan
- v. Mr. Muhammad Ishaq, Structure Engineer
- vi. Mr. Hassan Khan, Site Engineer WatSan
- vii. Mr. Muhammad Humayun, Field Manager
- viii. Mr. Amjad Saeed, Mid Level Specialist
- ix. Mr. Iftikhar Alam, Office Engineer
- x. Mr. Waqar-ul-Mulk, Junior Architect

Following Agenda Points were discussed and decisions made thereon are tabulated as under:-

S.No	Agenda	Discussion and Decision
1	Electrical Drawings	<p>The Electrical Engineer presented preliminary electrical drawings of GHSS Akbar Pura, the details are given here under;</p> <ol style="list-style-type: none"> 1. Six Fans have been provided in each Class Room which was agreed by the stakeholders. 2. Six Energy Savers have been provided on walls of each Class Room. It was decided that combination of tube lights and energy savers shall be applied as per requirements. 3. Fans have been provided in the verandah of school building. It was decided that no fan will be provided in the verandah. 4. The Electrical Engineer has been advised to revise the Fans arrangement in the Examination Hall & Library. 5. Provision for CCTV Cameras & flood lights is not justified. 6. Loudspeaker has been provided in the Examination hall, which

		<p>was agreed by the stakeholders.</p> <ol style="list-style-type: none"> 7. Four sockets have been provided in each class room which has been replaced with 2 sockets. 8. Two sockets will be provided in each office/staff room. 9. Sockets arrangement made in the Examination hall & Library have been agreed by the stakeholders. <p>The Electrical Engineer has been advised to revise all drawings in light of above decisions.</p>
2	WatSan Drawings	<p>The WatSan Design Engineer presented preliminary water supply & sanitation drawings of GHSS Akbar Pura, the details are given here under;</p> <ol style="list-style-type: none"> 1. Three septic tanks have been provided which was agreed by the stakeholders. 2. No Soakage Pit has been provided due to high water table in the area. The septic tanks will be directly connected to main sewer line. 3. Toilet Blocks levels will be raised for the disposal of waste to the septic tank and further to the main sewer line. 4. Provision of water cooler shall be made at suitable locations on both floors of the school building. 5. It was decided that instead of providing two small Over Head Water Tanks on Toilet Blocks, a separate Over Head Water Tank having appropriate capacity will be provided near to the Bore well. <p>The Water & Sanitation Design Engineer has been advised to revise all drawings in light of above decisions.</p>
3	Architectural Drawings	<p>Afkar Associates presented preliminary Architectural drawings of GHSS Akbar Pura, the details are given here under;</p> <ol style="list-style-type: none"> 1. Architectural drawings have been revised in light of visit made on January 11, 2014, according to which; <ul style="list-style-type: none"> • Finish Floor Level of the school building has been kept 5 ft above the ground level. • Number of the class rooms has been reduced to 32 from 36. • South entrance has been relocated to its original position. 2. It was decided that provision for lab equipments shall be made in the laboratories.

		<ol style="list-style-type: none"> 3. Cabinets have been provided in the staff room, which was agreed by the stakeholders. 4. Two wooden doors have been provided in each class room. Each door has double leaf of equal size, which was agreed by the stakeholders. 5. Afkar Associates has been advised to revise the front window of the class room. 6. Afkar Associates has been advised to make sill level at 4 – 5 ft in each class room. 7. Enamel paint shall be applied on internal walls of the class rooms up to sill level. 8. It was decided that 3 ft high marble skirting shall be provided on front wall in verandah instead of porcelain tiles. 9. Marble skirting 4 inches high has been agreed. 10. Marble flooring of size 12” x 24” has been agreed. 11. Traditional roof treatment comprising of brick tiles, compacted earth, polyethylene sheet and bitumen as approved in other modules shall be applicable. 12. Marble coping has been provided on parapet wall instead of PCC coping. 13. It was agreed that retaining wall shall be provided to the existing quarter. <p>Afkar Associates has been advised to revise all drawings in light of above decisions.</p> <ul style="list-style-type: none"> • It was further decided that preliminary Architectural, Structural, Electrical and Water & Sanitation drawings once finalized will be submitted to PaRRSA on March 04, 2014 for further submission to USAID which was suppose to be submitted on Feb 28,2014.
--	--	--



Meeting in the office of CMEP AGES dated: 25 February 2014



Meeting in the office of CMEP AGES dated: 25 February 2014

ANNEXURE-II

(E-Mails)

S.No.	From	To	Date	Subject
1	QAM (Building) AGES	Engineer USAID	Feb 05, 2014	Structural Adequacy Certificate of Modules used in 63 schools, CMEP KP
2	QAM (Building) AGES	Engineer USAID	Feb 12, 2014	Monthly Progress Report ending on January 31, 2014 for CMEP Building Component KP
3	QAM (Building) AGES	Chief Infrastructure PaRRSA	Feb 14, 2014	MOM held on February 05, 2014 CMEP Building Component KP
4	QAM (Building) AGES	Afkar Associates	Feb 20, 2014	Meeting on Drawings of GHSS Akbar Pura School District Nowshera
5	QAM (Building) AGES	Chief Infrastructure PaRRSA	Feb 21, 2014	Site Visit Report of GHSS Akbar Pura Dated February 11, 2014
6	QAM (Building) AGES	Engineer USAID	Feb 25, 2014	Submission of milestones summary of 63 schools on new template.

Email # 01

From	To	Date	Subject
QAM (Building) AGES	Engineer USAID	Feb 05, 2014	Structural Adequacy Certificate of Modules used in 63 schools, CMEP KP

Subject:	Structural Adequacy Certificate of Modules used in 63 schools, CMEP KP
From:	Ruidar ali (ruidarali@hotmail.com)
To:	bahrobar@usaid.gov; bahrobar@gmail.com;
Cc:	azizages@gmail.com; cmep@ages.com.pk; tahirkamran70@yahoo.com; tahirkamran@pdma.gov.pk; engineeramjadsaeed@hotmail.com;
Date:	Wednesday, February 5, 2014 2:18 PM

Dear Bahrobar sahib,
As desired, the Structural Adequacy Certificate of Modules used in 63 schools is attached for your information & record.

Best Regards,

Ruidar Ali
*Quality Assurance Manager (Building), AGES
Construction, Monitoring & Evaluation Program (CMEP), KPK
Phone # +92-91-5863291-92-93
Mobile # +92-300-5902745*

Email # 02

From	To	Date	Subject
QAM (Building) AGES	Engineer USAID	Feb 12, 2014	Monthly Progress Report ending on January 31, 2014 for CMEP Building Component KP

Subject:	Monthly Progress Report ending on January 31, 2014 for CMEP Building Component KP.
From:	Ruidar ali (ruidarali@hotmail.com)
To:	bahrobar@usaid.gov; bahrobar@gmail.com;
Cc:	fbanori@usaid.gov; tahirkamran70@yahoo.com; tahirkamran@pdma.gov.pk; azizages@gmail.com; cmep@ages.com.pk; engineeramjadsaeed@hotmail.com;
Date:	Wednesday, February 12, 2014 11:47 AM

Dear Bahrobar sahib,

As desired, we are pleased to submit herewith the Monthly Progress Report ending on January 31, 2014 for CMEP (Building Component) KP, for review & further appropriate action at your end.

Hope this will meet your requirements.

Best Regards,

Ruidar Ali

Quality Assurance Manager (Building), AGES

Construction Monitoring & Evaluation Program (CMEP), KPK

Phone # +92-91-5863291-92-93

Mobile # +92-300-5902745

Email # 03

From	To	Date	Subject
QAM (Building) AGES	Chief Infrastructure PaRRSA	Feb 14, 2014	MOM held on February 05, 2014 CMEP Building Component KP

Subject:	MOM held on February 05, 2014 CMEP Building Component KP
From:	Ruidar ali (ruidarali@hotmail.com)
To:	tahirkamran@pdma.gov.pk; azizages@gmail.com; cmep@ages.com.pk; nasir@ages.com.pk; ishaqkhan74@yahoo.com; m.humayun.k@gmail.com; engineeramjadsaeed@hotmail.com; alam.iftikhar@yahoo.com;
Cc:	fbanori@usaid.gov; bahrobar@usaid.gov; bahrobar@gmail.com; tahirkamran70@yahoo.com;
Date:	Friday, February 14, 2014 9:37 AM

Dear All,

As desired, the Minutes of Meeting held on February 05, 2014, at CMEP Project office peshawar, are attached for your information & appropriate action please.

Best Regards,

Ruidar Ali

*Quality Assurance Manager (Building), AGES
Construction, Monitoring & Evaluation Program (CMEP), KPK
Phone # +92-91-5863291-92-93
Mobile # +92-300-5902745*

Date: Thu, 13 Feb 2014 15:59:25 +0500

Subject: Re: Draft MOM held om February 05, 2014 CMEP Building Component KP

From: tahirkamran@pdma.gov.pk

To: ruidarali@hotmail.com

CC: tahirkamran70@yahoo.com; azizages@gmail.com; cmep@ages.com.pk; ishaqkhan74@yahoo.com; engineeramjadsaeed@hotmail.com

Reviewed and found okay for onward circulation

On Wed, Feb 12, 2014 at 12:52 PM, Ruidar ali <ruidarali@hotmail.com> wrote:

Dear Tahir Kamran sahib,

As desired, the Draft MOM held on February 05, 2014 at CMEP camp office Peshawar are attached for your information & review.

Best Regards,

Ruidar Ali

*Quality Assurance Manager (Building), AGES
Construction, Monitoring & Evaluation Program (CMEP), KPK
Phone # +92-91-5863291-92-93
Mobile # +92-300-5902745*

Best Regards

Engr. Tahir Kamran Marwat

Chief Infrastructure,

**Provincial Reconstruction, Rehabilitation & Settlement Authority (PaRRSA)
Civil Secretariat, Peshawar.**

Mobile#. +92 (0) 333 9152288

Office #. +92 (91) 9213250/ 9213867

Fax #. +92 (91) 9212167

Email # 04

From	To	Date	Subject
QAM (Building) AGES	Afkar Associates	Feb 20, 2014	Meeting on Draft Revised Drawings of Akbar Pura School Distt. Nowshera

Subject:	FW: Meeting on Draft Revised Drawings of Akbar Pura School Distt. Nowshera
From:	Ruidar ali (ruidarali@hotmail.com)
To:	afkarassociates@gmail.com;
Cc:	tahirkamran70@yahoo.com; tahirkamran@pdma.gov.pk; azizages@gmail.com; cmep@ages.com.pk; mukhtar159@hotmail.com; hassankhan1963@gmail.com; engineeramjadsaeed@hotmail.com; m.humayun.k@gmail.com; ishaqkhan74@yahoo.com;
Date:	Thursday, February 20, 2014 1:04 PM

Dear Mansoor sahib,

As discussed on telephone, the meeting on GHSS Akbar Pura is scheduled to be held on February 25, 2014, at 02 pm in CMEP office Peshawar. Mr. Tahir Kamran Chief Infrastructure PaRRSA will chair the proceedings.

The purpose of this meeting is to discuss the Draft Architectural, Structural & Electrical Drawings finalized in the light of joint visit of GHSS Akbar Pura by the stakeholders dated February 11, 2014. Kindly ensure your availability on the date & time fixed for the meeting. The systems proposed for the water supply & sanitation will also be discussed in the aforesaid meeting.

Mr. Mukhtar, Mr. Iftikhar & Mr. Hassan Khan are also requested to participate in the scheduled meeting.

Best Regards,

Ruidar Ali

*Quality Assurance Manager (Building), AGES
Construction, Monitoring & Evaluation Program (CMEP), KPK
Phone # +92-91-5863291-92-93
Mobile # +92-300-5902745*

From: ruidarali@hotmail.com
To: afkarassociates@gmail.com
CC: ift999@yahoo.com; azizages@gmail.com; cmep@ages.com.pk; ishaqkhan74@yahoo.com
Subject: RE: Revised Drawings of Akbar Pura Sechool
Date: Mon, 17 Feb 2014 11:32:24 +0500

Many thanks, sir.

Best Regards,

Ruidar Ali
*Quality Assurance Manager (Building), AGES
Construction, Monitoring & Evaluation Program (CMEP), KPK
Phone # +92-91-5863291-92-93
Mobile # +92-300-5902745*

Date: Mon, 17 Feb 2014 11:27:48 +0500
Subject: Re: Revised Drawings of Akbar Pura Sechool
From: afkarassociates@gmail.com

To: ruidarali@hotmail.com
CC: ift999@yahoo.com; azizages@gmail.com; cmep@ages.com.pk; ishaqkhan74@yahoo.com
Insha Allah
Truly

On Mon, Feb 17, 2014 at 11:26 AM, Ruidar ali <ruidarali@hotmail.com> wrote:

Dear Mansoor sahib,

I will let you know after discussion with the stakeholders. In the mean time, kindly finalize the things with Mr. Ishaq so that all the issues are discussed once for all.

Best Regards,

Ruidar Ali

*Quality Assurance Manager (Building), AGES
Construction, Monitoring & Evaluation Program (CMEP), KPK
Phone # +92-91-5863291-92-93
Mobile # +92-300-5902745*

Date: Mon, 17 Feb 2014 11:19:08 +0500
Subject: Re: FW: Revised Drawings of Akbar Pura Sechool
From: afkarassociates@gmail.com
To: ruidarali@hotmail.com
CC: ift999@yahoo.com; azizages@gmail.com; cmep@ages.com.pk

Respected Mr Ruidar Ali

Hope all is well

As per our email the sent plans are just proposed as per our last meeting and site visit...

It is there for requested to provide your kind review so that we go for further details.

It will also be helpful if we can have a joint session at your convenience....

Truly

On Mon, Feb 17, 2014 at 9:06 AM, Ruidar ali <ruidarali@hotmail.com> wrote:

Dear Iftikhar sahib,

This is with reference to our discussions on the issue held on February 17, 2014, kindly proceed for planning & estimation of electrification of GHSS Akbarpura in Consultation with Afkar Associates.

Best Regards,

Ruidar Ali

*Quality Assurance Manager (Building), AGES
Construction, Monitoring & Evaluation Program (CMEP), KPK
Phone # +92-91-5863291-92-93
Mobile # +92-300-5902745*

Date: Thu, 13 Feb 2014 16:13:47 +0500
Subject: Revised Drawings of Akbar Pura Sechool
From: afkarassociates@gmail.com
To: ruidarali@hotmail.com
CC: azizages@gmail.com

Respected sir,
Revised Drawings as per site visit.
For your review and comments.

Regards
Rehman shah

Mansoor Ahmad khan

Principal architect

Afkar Associates

Rahman Plaza. Adj. to Sugar Plum Bakery, Opp. Sultan CNG
Acheni Payan, Ring Road Peshawar

VICE CHAIRMAN

Institute of Architects Pakistan Peshawar Chapter **(IAP-PC)**

Khyber Pakhtunkhwa Pakistan

Cell: +92 0300 592 18 42

Phone: +92-91-5812016

+92-91-5812076

Web: www.afkarpk.com

e-mail: afkarassociates@gmail.com

Mansoor Ahmad khan

Principal architect

Afkar Associates

Rahman Plaza. Adj. to Sugar Plum Bakery, Opp. Sultan CNG
Acheni Payan, Ring Road Peshawar

VICE CHAIRMAN

Institute of Architects Pakistan Peshawar Chapter **(IAP-PC)**

Khyber Pakhtunkhwa Pakistan

Cell: +92 0300 592 18 42

Phone: +92-91-5812016

+92-91-5812076

Web: www.afkarpk.com

e-mail: afkarassociates@gmail.com

Mansoor Ahmad khan

Principal architect

Afkar Associates

Rahman Plaza. Adj. to Sugar Plum Bakery, Opp. Sultan CNG
Acheni Payan, Ring Road Peshawar

VICE CHAIRMAN

Institute of Architects Pakistan Peshawar Chapter **(IAP-PC)**

Khyber Pakhtunkhwa Pakistan

Cell: +92 0300 592 18 42

Phone: +92-91-5812016

+92-91-5812076

Web: www.afkarpk.com

e-mail: afkarassociates@gmail.com

Email # 5

From	To	Date	Subject
QAM (Building) AGES	Chief Infrastructure PaRRSA	Feb 21, 2014	Site Visit Report of GHSS Akbar Pura Dated February 11, 2014

Subject:	Site Visit Report of GHSS Akbar Pura Dated February 11, 2014
From:	Ruidar ali (ruidarali@hotmail.com)
To:	tahirkamran70@yahoo.com; tahirkamran@pdma.gov.pk; azizages@gmail.com; nasir@ages.com.pk; afkarassociates@gmail.com; m.humayun.k@gmail.com;
Cc:	bahrobar@usaid.gov; bahrobar@gmail.com; ishaqkhan74@yahoo.com; engineeramjadsaeed@hotmail.com;
Date:	Friday, February 21, 2014 9:20 AM

Dear All,

The Site Visit Report of GHSS Akbar Pura dated February 11, 2014 is attached for information & appropriate action at your end.

Best Regards,

Ruidar Ali

*Quality Assurance Manager (Building), AGES
Construction, Monitoring & Evaluation Program (CMEP), KPK
Phone # +92-91-5863291-92-93
Mobile # +92-300-5902745*

Email # 06

From	To	Date	Subject
QAM (Building) AGES	Engineer USAID	Feb 26, 2014	Template for Milestone Table

Subject:	FW: Template for Milestone Table
From:	Ruidar ali (ruidarali@hotmail.com)
To:	bahrobar@usaid.gov; bahrobar@gmail.com;
Cc:	tahirkamran70@yahoo.com; tahirkamran@pdma.gov.pk; azizages@gmail.com; cmep@ages.com.pk; engineeramjadsaeed@hotmail.com;
Date:	Wednesday, February 26, 2014 3:47 PM

Dear Bahrobar sahib,

As desired, all the informations as mentioned vide below email have been converted into the new Template and is attached for your review.

The two earlier Milestone sheets (summary of reimbursement & payment Milestone) are also attached for ready reference.

Best Regards,

Ruidar Ali

*Quality Assurance Manager (Building), AGES
Construction, Monitoring & Evaluation Program (CMEP), KPK
Phone # +92-91-5863291-92-93
Mobile # +92-300-5902745*

Date: Tue, 25 Feb 2014 12:15:18 +0500
Subject: Fwd: Template for Milestone Table
From: bahrobar@usaid.gov
To: ruidarali@hotmail.com
CC: tahirkamran@pdma.gov.pk

Dear Ruidar Sb,

Attached please find sample milestone table and the two earlier milestone sheets (summary and district wise milestones). please convert all the info into the sample milestone table accordingly.

Thanks

Bahrobar

----- Forwarded message -----

From: **Waqas Aziz** <waziz@usaid.gov>
Date: Thu, Feb 20, 2014 at 4:59 PM
Subject: Template for Milestone Table
To: "Bahrobar (USAID/Pak/FATA)" <Bahrobar@usaid.gov>
Cc: "Banori, Farhat Ali Shah(USAID/Pak/FATA)" <fbanori@usaid.gov>, Elizabeth Campbell <ecampbell@usaid.gov>, Amna Farasat <afarasat@usaid.gov>

Bahrobar,

Please use the attached template for the milestone table, this will reduce the chances of any errors in future, Thanks,

Waqas Aziz

Financial Analyst

USAID - FATA/KP

Tel: +92 51 208 1243

Mobile: +92 301 851 0562

BAHROBAR | Engineer (Buildings & Roads) | U.S. Embassy, Diplomatic Enclave, Islamabad | Cell : 0300-8505334 | Desk: 051-2081204 | E-mail:bahrobar@usaid.gov