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STABILITY IN KEY AREAS (SIKA) – WEST

MONTHLY REPORT
MARCH 2015



The Qala Gholam Seddiq CDC Completed 90% Of The Work On Their 100-ML Flood Protection Wall In Qala Gholam Seddiq Village, Farah Center: Expected To Safeguard 2000 Jeribs (988 Acres) Of Farmland From Being Flooded.

APRIL 2015

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STABILITY IN KEY AREAS (SIKA) – WEST

MONTHLY REPORT
MARCH 2015

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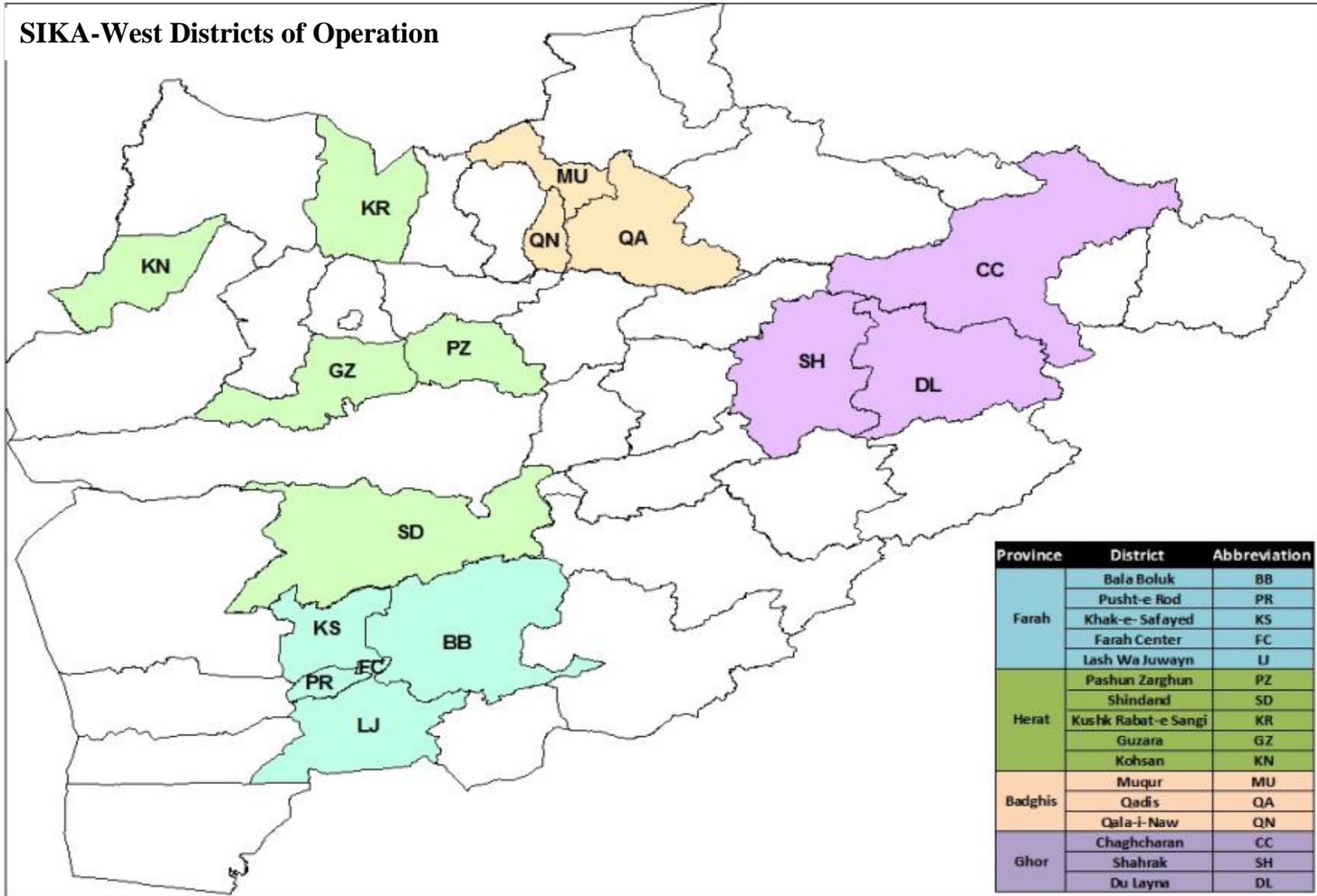
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ACRONYMS

AECOM	Architecture Engineering Consulting Operation Maintenance
CCI	Community Cohesion Initiative
CDC	Community Development Councils
COP	Chief of Party
CPOD	Communications & Public Outreach Department
DAIL	Department of Agriculture, Irrigation, and Livestock
DCOP	Deputy Chief of Party
DDA	District Development Assembly
DDP	District Development Portfolio
DE	District Entities
DG	District Governor
DoLSA	Department of Labor and Social Affairs
DoWA	Department of Women’s Affairs
DPP	District Project Portfolio
DRRD	Directorate of Rural Rehabilitation and Development
DSM	District Stability Matrix
DST	District Support Team
DSW	District Social Worker
GPS	Global Positioning System
GIRoA	Government of the Islamic Republic of Afghanistan
ICMA	International City/Country Management Association
IDLG	Independent Directorate of Local Governance
IR	Intermediate Result
KSW	Komite Sobate Woleswali
MISTI	Measuring Impacts of Stabilization Intervention
MRRD	Ministry of Rural Rehabilitation and Development
OSC	Overseas Strategic Consulting
PST	Provincial Support Team
SAM	Stability Analysis Mechanism
SIKA	Stability in Key Areas
SPC	Service Providers Catalogue
TCRC	Tribal Conflict Resolution Committee
CRC	Conflict Resolution Committee
TOT	Training of Trainers
USAID	United States Agency for International Development

SIKA-West Districts of Operation



INTRODUCTION

Program Profile: The United States Agency for International Development (USAID) awarded AECOM International Development the Stability in Key Areas (SIKA) –West program, which began on January 29, 2012 and is scheduled to end on August 31, 2015. Led by the Ministry of Rural Rehabilitation & Development (MRRD) and the Independent Directorate of Local Governance (IDLG), the SIKA-West program is designed to promote stability in key areas by assisting provincial authorities and district-level government entities to improve governance programming and increase the provision of priority basic services; with the intended result of increasing citizen confidence in and support for, the Government of the Islamic Republic of Afghanistan (GIROA). During the initial 26-month Base Period, the SIKA-West program employed a phased provincial roll-out within the four provinces of Farah, Badghis, Herat, and Ghor, incorporating 10 target districts. In February 2014, the SIKA-West program entered its 18-month Option Period and extended its engagement to an additional six districts within these provinces, bringing the current total to 16.

Area of Operation: SIKA-West is active in the following provinces and districts:

- Farah Province: Farah Center, Bala Boluk, Pusht-e Rod, Khak-e-Safayd, and Lash Wa Juwayn Districts
- Herat Province: Pashtun Zarghun, Shindand, Kushk Rabat-e Sangi, Guzara, and Kohsan Districts
- Badghis Province: Qadis, Muqur, and Qala-i-Naw Districts
- Ghor Province: Chaghcharan, Shahrak, and Du Layna Districts

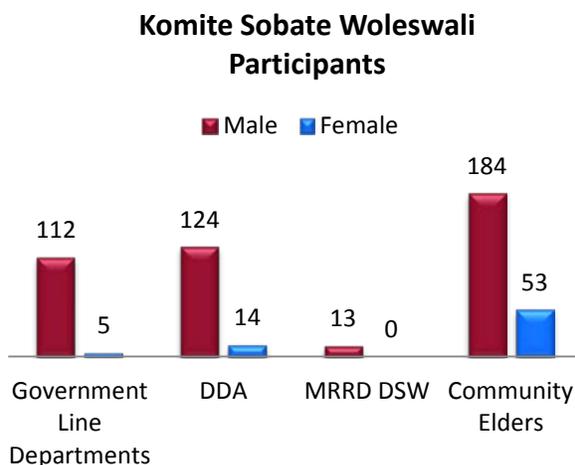
SUMMARY OF ACHIEVEMENTS

This report summarizes MRRD/IDLG SIKA-West program activities undertaken across all program departments during the month of March 2015. The report provides a programmatic overview and breakdown of activities by program focus, and outcome, detailing successes, challenges, and lessons learned. The report also highlights the leading role of the MRRD and IDLG partners with respect to both district and provincial programming.

STABILIZATION PROGRAMMING

During this reporting period, 14 GIROA-led Komite Sobate Wolesswali (KSW) meetings were held (two female, four male, and eight mixed). These Komite Sobate Wolesswali meeting were undertaken by IDLG and MRRD without logistical or financial support from SIKA-West, reflecting our program partners’ leadership in sustaining critical district based programming.

The purpose of the Komite Sobate Wolesswali is to provide a forum for district residents and sub-national government entities to discuss current problems and grievances affecting residents within the districts and where government-led actions can address and mitigate these grievances. Participants in these KSWs included Provincial and District Governors and Line Department representatives (122 males, 5 females), District Development Assemblies (DDAs) (130 males, 14 females), MRRD District Social Workers (DSWs) (14 males), and community elders (191 males, 53 females).



List of the March 2015 Komite Sobate Woleswali Meetings

District	Province	Male/Female/Mixed	Location	Date of KSWs	# of Participants	
					Male	Female
Bala Boluk	Farah	Male	DG District Center Compound	March 26, 2015	67	0
Bala Boluk	Farah	Female	District Center (Private Home)	March 17, 2015	0	10
Pusht-e Rod	Farah	Male	DG District Center Compound	March 11, 2015	27	0
Pusht-e Rod	Farah	Female	District Center (Private Home)	March 19, 2015	0	7
Lash Wa Juwayn	Farah	Male	DG District Center Compound	March 16, 2015	31	0
Farah Center	Farah	Mixed	PG Provincial Center Compound	March 25, 2015	34	2
Qadis	Badghis	Mixed	DAIL District Center Hall	March 18, 2015	17	8
Muqur	Badghis	Mixed	DG District Center Compound	March 9, 2015	31	10
Chaghcharan	Ghor	Mixed	Provincial Center (PGO)	March 31, 2015	19	5
Du Layna	Ghor	Male	DG District Center Compound	March 31, 2015	24	0
Pashtun Zarghun	Herat	Mixed	DG District Center Compound	March 17, 2015	33	5
Kohsan	Herat	Mixed	District Center (Goharshad Hall)	March 30, 2015	27	0
Shindand	Herat	Mixed	DG District Center Compound	March 15, 2015	62	10
Kushk-e-Robat Sangi	Herat	Mixed	DG District Center Compound	March 9, 2015	85	15

*The Komite Sobate Woleswali meetings were not held in Khak-e-Safed, Shahrak, Qala-Naw and Guzara during the month of March for the following reasons: a) Khak-e-Safed programming has been suspended since April 2014 due to the destruction of the Khak-e-Safed DGO; b) Winter conditions in Shahrak District prevented the KSW from taking place; and c) the Guzara District Governor was out the country for treatment and the Qala-i-Naw KSW meeting was rescheduled for April 22.

EXAMPLES OF MAJOR PROBLEMS ADDRESSED BY GIROA UTILIZING EXISTING RESOURCES AND THIRD PARTY DONORS:

- In Pusht-e Rod, during the male KSW meeting on March 11, the KSW members discussed the current security condition within the District and petitioned the District Government to increase the number of security check points on the Pusht-e Rod District main road. The DGO pledged to share these concerns with the Provincial Government and advocate for the residents' needs. The issue was shared with the Farah Provincial Police Department. The Police Department asked the Pusht-e Rod DG to hold on this issue until the new Police Department's Head is appointed (tentatively mid-May).
- In Bala Boluk, during the male KSW meeting on March 26, the CDC representatives requested that their District Government identify potential third party donors to support continued development programming through the Bala Boluk Komite Sobate Woleswali. The DGO shared this request with the Provincial Government for further action. The Farah Provincial Governor had planned to travel to Bala Boluk on March 29 to discuss this concern with the Bala Boluk DG and other KSW members. This trip has however been postponed until the fighting in the area stops.
- On March 26, the Qadis KSW members discussed the danger posed by poppy cultivation and the drug trade within the district. With support of the community residents, the Qadis DGO has recently arrested five persons suspected of being involved in the drug trade and requested that the KSW members cooperate with their local government in addressing this challenge.
- On March 17, during the Pashtun Zarghun mixed KSW, a resident of Rabat Wahab village petitioned the District Government to provide potable water for their community. The DGO and DDA acknowledged this request and pledged to lobby third party organizations to provide potable water for this community. As a follow up, the DG introduced the Rabat Wahab CDC to the Herat DRRD for further actions. The Herat

DRRD responded by providing the community with water filtration assistance, using existing community water resources.

In order to assess the impact of Stabilization Programming, on March 3, a community gathering was held with four members (male) of the Jar Choqour CDC in Chaghcharan to obtain their feedback on the impact of SIKA-West programming. The Jar Chaqour CDC noted that government support provided to rehabilitate their road (2-KM road including three culverts) improved access for 400 families to the neighboring villages and Chaghcharan City. The CDC reported that local government investment connects their village to the neighboring village, allowing them to transport their produce to both the neighboring village and provincial center markets.

COMMUNICATIONS PROGRAMMING

The SIKA-West Communications & Public Outreach Department and the Stabilization Department organized handover ceremonies in Farah, Ghor and Badghis Provinces on March 1 and 3 respectively. Present during the events were 171 people (165 male, 6 female), including the Provincial and District Government officials, DDAs and CDC members and community elders. During the handover ceremonies, copies of the Bala Boluk, Pusht-e Rod, Lash Wa Juwayn, Chaghcharan, Qadis, Muqur and Qala-i-Naw District Profiles, Communication Plans, Service Providers Catalog, Communications & Governance Training Materials, Komite Sobate Woleswali Guidelines and Training Materials were handed over to SIKA-West's MRRD and IDLG partners. "The District Government Mobile Hotline created a platform for residents to share their concerns with the local government authorities; the Tribal Conflict Resolution Committee has played a key role in identifying and addressing existing conflicts," stated Ghor Deputy Provincial Governor, Mr. Mohammad Amin Tokhi.



The Farah DRRD Director (Left) Giving An Appreciation Letter Prepared By SIKA-West To The Farah Deputy Provincial Governor (Right); In Recognition Of His Cooperation With SIKA-West.

The SIKA-West Communications & Public Outreach Department and the Governance Department handed over the first SIKA-West Program Transition Package to both IDLG and MRRD SIKA Units during separate meetings on March 18. Materials included copies of the Communications Plans, District Profiles, Service Providers Catalogs, Communications and Governance Training Materials, and Komite Sobate Woleswali Guidelines.

EXAMPLES OF DISTRICT GOVERNMENT AND DRRD SPC HOTLINES

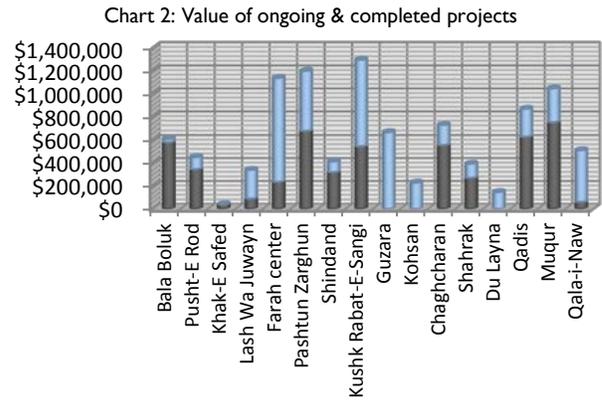
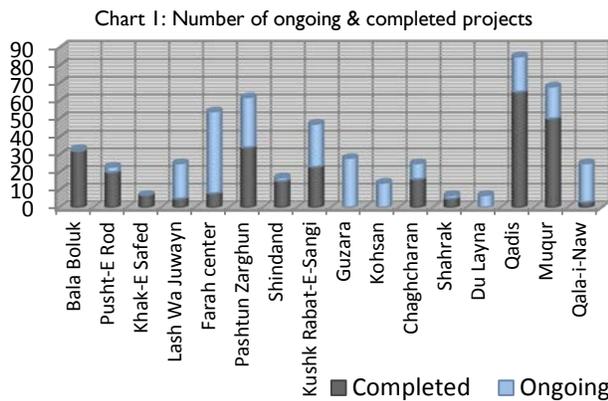
- a) On March 3, a resident of the Lash Wa Juwayn District Center called the District Government Hotline and reported to the DG that another villager did not want to pay back the money he lent him. The DG invited both parties to his office and discussed the issue with them. It was agreed that the villager would pay back the borrowed money and the conflict was resolved.
- b) On March 28, a resident of Faiz Abad village, Kushk-e Rabat Sangi District lodged a complaint against his neighbor, claiming that his neighbor's livestock destroyed part of his cultivated lands. The DGO asked the community elders to follow up on this issue and provide support to the caller. The community elders organized a mediation session with the conflicting parties, assessed the damages made to the caller's cultivated lands and convinced the neighbor to pay the compensation.
- c) On March 30, a resident of Goloshter village, Pusht-e Rod District reported that he was in a conflict with another villager over use of an irrigation canal and asked the DGO to mediate between them.

The District Governor organized a mediation session between the conflicting parties and both sides agreed to use the irrigation canal equally.

- d) On March 7, a resident of Shorak village, Chaghcharan requested the address and contact details for the Japanese-funded Poverty Reduction Organization. The DRRD focal point provided the information utilizing the Ghor Service Providers Catalog.
- e) On March 28, a resident of Dara Qazi village in Chaghcharan reported that his community residents do not have access to potable water. The SPC Focal Point informed him that this request will be shared with the Ghor DRRD.

COMMUNITY DEVELOPMENT PROGRAMMING

To date, CDCs and DDAs in SIKA-West’s target districts within Herat, Badghis, Ghor and Farah provinces successfully completed 283 grant-funded projects which have been identified, awarded and monitored by our respective District Government and Provincial DRRD partners. These 283 grant funded projects are valued at \$5,109,917 (actual USD\$ spent) and include varied projects such as a) Rehabilitation of Irrigation Canals, b) Road Rehabilitation & Gravelling, c) Culvert Construction, d) School Rehabilitation, e) Gabion & Stone Masonry Flood Protection Wall Construction, etc. Implemented and managed by CDCs and DDAs under Fixed Obligation Grant mechanisms, these projects are designed to support GIROA partners (IDLG and MRRD) to address current district community grievances and reflect responsiveness in the provision of critical services. Currently, CDCs and DDAs are implementing 244 grant funded projects valued at USD\$4,950,509 (utilizing AFN50-58 exchange rate for actual amounts spent and pending milestone payments) (See Chart 1 & 2) and 19 pending projects valued at USD\$255,059 (utilizing exchange rate AFN50- USD\$1.00) are under development.



During this reporting period, Project Management Training (PMT) was held for 287 members (280 male, 7 females) of 69 CDC Grantees in Chaghcharan, Muqur, Qadis, Qala-i-Naw, Farah Center, Lash Wa Juwayn, Kohsan, Kushk-e Rabat Sangi and, Pashtun Zarghun Districts. Led by the respective DRRD District Social Workers, DRRD Engineers and DGO personnel (District Executive Managers, Technical and Sectorial Managers), these Project Management Trainings covered all aspects of the grant award, community mobilization requirements, engineering requirements, procurement processes etc. After the successful completion of this Project Management Training, the CDC Grantees were awarded their 1st milestone payments.

EXAMPLES OF COMPLETED GRANT FUNDED PROJECTS APPROVED AND HANDED OVER TO GIROA

- With oversight and technical support from the Pashtun Zarghun District Government and Herat DRRD, the Nahr Nawab Community Development Council successfully completed the construction of a Culvert on March 5. This project improves year round access for 1,200 families to the District Center markets, health facilities and other available government services.

- On March 4, the Bal Ghor CDC in Qala-i-Naw successfully completed the construction of a 90 ML Gabion Flood Protection Wall in Bal Ghor Village. Identified by the Qala-i-Naw mixed KSW and awarded to the community by the Badghis Provincial Government (PG) and DRRD, the Gabion Flood Protection Wall will safeguard 20 Jeribs (9.8 acres) of community farmland and the Qala-i-Naw-Herat main road from being damaged by seasonal floods.

- Led by the Badghis DRRD, a Project Completion Ceremony was held for three completed projects (Flood Protection Walls) in Mazid Village, Muqur District on March 9. Identified by the Muqur mixed KSW and awarded to the community by the District Government and Badghis DRRD, the Flood Protection Walls now protect 41 Jeribs (20 acres) of farmland and 125 homes from being damaged by seasonal floods. Present at the ceremony were the Muqur District Governor (Mr. Abdul Hadi Badghisi), the Badghis Provincial Council Deputy Director (Mr. Aziz Bik), DSWs, CDCs and community elders who congratulated the Mazid, Neyazai and Zad Nasir CDCs on their work and highlighted the importance of GIROA's services to address community needs.



Government Officials Cut The Ribbon At The Project Completion Ceremony For Three Flood Protection Wall Projects In Mazid Village, Muqur District On March 9.

- On March 28, the Qashlaq Naw Kham Abasi CDC successfully completed the construction of an 88 ML Canal Lining, including 48 ML Stone Masonry Flood Protection Wall, and 48 ML Gabion Flood Protection Wall in Qashlaq Naw Kham Abasi Village, Muqur District. Before this project was completed, large volumes of water were lost to overflow and farmlands were frequently flooded during the wetter months. Now, the Canal and Protection Walls safeguard more than 1,000 Jeribs (494.2 acres) of community farmland and ensure year round irrigation for 1,680 community residents.

GOVERNANCE PROGRAMMING

The Governance Department has prepared closeout reports for all program activities for the SIKA-West Districts of operation. The M&E Department is reviewing both hard and soft files, as part of the archiving process.

GENDER MAINSTREAMING UNIT

The Gender Department is responsible for the integration of gender across all program activities, targeting gender awareness initiatives and training programs, improving women's access to DEs, and creating space for female voices and participation.

The Bala Boluk and Pusht-e Rod female KSW meetings were organized on March 17 and 19 respectively and attended by 17 female residents. Women in Bala Boluk discussed the lack of education for girls and agreed to petition the District Government to organize literacy courses in Bala Boluk. The Pusht-e Rod KSW members identified that their District Clinic lacks enough nurses. As a first step, the KSW members will introduce local midwives to the Public Health Department to see if they could be hired at the Pusht-e Rod Clinic. These KSW meetings were undertaken without logistical or financial support from SIKA-West, reflecting our program partners' leadership in sustaining critical district-based programming.

The below table shows SIKa-West's progress towards achieving Performance Management Plan (PMP) indicator targets:

Indicator Name and Number	Target Year 1	Target Year 2	Target Year 3	Cumulative Target	Mar 2015 Result	Cumulative Result
S1: Number of sub-national government entities receiving USG assistance to improve their performance	42	110	360	512	40	845
S2: Percent of Afghans reporting that their district government is responsive to the needs of local people	NA	NA	60%	60%	55%	57%
S3: Number of District Entities with USG assistance for citizens to engage their subnational government	NA	233	75	308	40	897
S4: Number of activities with community contribution	72	201	100	373	17	283
S5: Number of Afghans Trained (see indicators 2.3, 3.3, 4.4)	NA	5,272	5,000	10,272	313 (306 male, 7 female)	12,501 (9,486 male, 3,015 female)
S6: Number of Persons Employed by stabilization program activities	NA	479	1,000	1,479	791 (male)	7,800 (7,760 male, 40 female)
S7: Number of person-days of employment created	9,000	11,340	30,000	85,800	25,831	201,624 (197,986 male, 3,638 female)
S8: Number of stabilization activities implemented through grants to district entities (see indicator 4.3)	72	201	75	348	17	283
S9: Number of SOIs against which stabilization activities have been executed	NA	12	7	19	0	22
S10: Number of stabilization Work Sessions Conducted for district entities (see indicator 1.2)	88	105	130	318	14	298
S11: Number of Districts in which SAM is utilized to develop programs (see indicator 1.2)	7	10	16	16	16	16
S12: Number of GIRoA Officials trained in aspects of government administration (See indicators 2.3 and 3.3)	NA	323	100	423	0	1,459 (1,320 male, 139 female)
S13: Number of female participants in USG-assisted programs designed to increase access to productive economic resources and basic services. (assets, credit, income or employment)	NA	1,525	100	1,625	7	3,010

1- Source: MISTI Wave 4 Report Page 70. Results for the Wave 4 Survey for this indicator show: District Governor (63%), District Government (55%), Local Leaders (63%) and Provincial Government (51%). This figure will change when Wave 5 report is published.

Indicator Name and Number	Target Year 1	Target Year 2	Target Year 3	Cumulative Target	Mar 2015 Result	Cumulative Result
S14: Number of interventions that increased participation of women in district entity activities (KSWs)	27	36	100	163	0	173
1.1 Number of partnered District governments (and % of total) that show improved understanding of local Sources of Instability.	10	10	16	16	16	100% 16/16
1.2 Number of Stabilization work sessions conducted with district entities.	88	100	130	318	14	298
1.3 Number of Activities included in District Project Portfolios as a result of stabilization workshops	70	240	75	385	20	650
2.1 Number of District Entities able to access stabilization services provided by GIRoA organizations/line departments	NA	16	16	16	16	16
2.2 Number of SOI mitigating activities that are implemented in collaboration with providers identified in the Service Providers Catalogue	7	10	5	22	2	18
2.3 Number of people trained on Service Provider Catalog usage	NA	NA	100	100	0	986 (907 male, 79 female)
3.1 Number of people (percentage) reporting improvement in the responsiveness of GIRoA district entities with regards to SOI resolution	NA	NA	65%	65%	64%	64%
3.2 Number of public outreach and/or public consultation activities conducted by DEs with USG assistance	9	16	24	49	4	535
3.3 Number of people trained in communications and outreach	300	1,291	500	2,091	0	3,222 (2,630 male, 592 female)
3.4 Number of PA's and DEs with a communication strategy or plan in place.	9	8	15	32	0	27
4.1 Percentage of people reporting improvement in service delivery by DEs and PAs.	NA	NA	60%	60%	65%	65%
4.2 Number of person days of employment created through SIKA-West interventions.	9,000	46,800	30,000	85,800	25,831	201,624 (197,986 male, 3,638 female)
4.3 Number of grant activities completed in support of stabilization goals	72	120	75	267	17	283
4.4 Number of person-days of training implemented through grants.	280	9,600	3,000	12,880	0	104,530 (34,043 male, 70,487 female)

LESSON LEARNED

- Good coordination and collaboration with high-ranking governmental officials was critical to successful program transition. For example, as part of the SIKA-West Transitional Guidelines, in order to ensure sustainability of the District Government Hotlines and the Komite Sobate Woleswalis, the IDLG Deputy Minister for Policy & Technical Affairs, in collaboration with the IDLG SIKA-Unit, sent written instructions on March 31, 2015 to the Provincial and District Government Offices to inform them of their responsibilities to maintain and operate the District Government Hotlines and the Komite Sobate Woleswalis. IDLG has allocated monthly financial support for both the Hotlines and Komite Sobate Woleswalis.

MONITORING AND EVALUATION

- During this reporting period, District Government Office (DGO) personnel, DRRD District Social Workers (DSWs), M&E personnel and Engineers organized 303 project site visits prior to the approval of the next round of milestone payments for CDCs & DDAs in Herat, Badghis, Farah, and Ghor Provinces. These visits uncovered deficiencies that were in need of correction. For example, the Ghalb Nazer CDC, which is constructing an 85-ML Flood Protection Wall in Pashtun Zarghun, was advised to do the pointing² in accordance with the project specification, and the Zad Saleh CDC, which is implementing a 75 ML Flood Protection Wall construction project in Qadis District, was advised to compact the backfilling of the flood protection wall.



The DSW And M&E Personnel Inspecting Work Progress Of A 45-Meter Flood Protection Wall Construction Project In Rabat Gol Bibi Village, Pashtun Zarghun On March 1: Expected To Safeguard 500 Ieribs (247.1 Acres) Of Farmland From Being Flooded.

- SIKA-West M&E Personnel and Engineers attended the Italian-funded INTERSOS Program coordination workshop for Project Partners and Stakeholders on March 9. INTERSOS presented their ongoing activities and projects in Herat Province. SIKA-West shared the recently approved USAID Weekly Reports with the participants to avoid program duplication in the common district (Guzara).
- The M&E Department has submitted data for the MISTI data call for the Final Performance Evaluation. Documents included the SIKA-West Grants Activity, Capacity Building, Communications, and Gender programming trackers, PMP, Work Plan, Monthly and Quarterly Reports, Assessment & Evaluations, Lessons Learned, Transition Plans and Contract Amendments.
- In-line with overall monitoring efforts, the M&E Department randomly called 17 laborers on 11 project sites in Kushk-e Rabat Sangi, Kohsan, Pashtun Zarghun, Guzara, Chaghcharan and Muqur Districts to verify that they were receiving their wages in accordance with the CDC Grant Agreements. M&E has crosschecked the reported amount with the projects' BOQs and observed that these laborers received the amounts as per the agreements.

² - Pointing is defined as where the mortar is packed tightly between bricks, in thin layers and tooled to a smooth, concave, finished surface. Tuck-pointing is a refinement of pointing, by which sharply defined points are formed for decorative purposes.

- Monitoring and Evaluation training was provided to 16 (male) Pashtun Zarghun, Kohsan, Kushk-e Rabat Sangi, Lash Wa Juwayn and Qala-i-Naw MRRD District Social Workers and Government Personnel. This training focused on Project Site Photography, Measurement Tools and Report Writing to improve the capacity of government staff to conduct independent project site inspections.

CHALLENGES

- Due to current insecurity within Bala Boluk District, Farah Province, SIKA-West Bala Boluk DST personnel remain with the Farah Provincial Office. The staff will remain within the provincial office until the district security conditions improve.
- SIKA-West is waiting on past requests on re-verifications for seven projects in Kushk-e Rabat Sangi, Pashtun Zarghun, Shindand and Qadis by MISTI. Some of these re-verification requests have been pending since December 2014.
- The Lash Wa Juwayn, Pashtun Zarghun, Shindand, Kohsan, Chaghcharan, Qadis and Muqur DGO Hotline and the Badghis, Herat and Farah SPC Focal Points reported that they did not receive calls from residents during this reporting period. The issue was shared with the IDLG and MRRD Regional Coordinators. As a follow up, a letter has been written by the IDLG SIKA-Unit, signed by the IDLG Deputy Minister (Policy and Technical), which will be sent to Provincial and DGOs to inform them of their responsibilities to maintain and operate IDLG Hotlines.
- Due to heavy snow, all projects were suspended in Kushk-e Rabat Sangi, Muqur, Qadis and Qala-i-Naw from March 7-21.

DELIVERABLES

As per the SIKA-West contractual deliverables, the following documents were submitted to USAID:

- February 2015 Monthly Report
- Weekly Reports

U.S. Agency for International Development/Afghanistan

www.usaid.gov