



Citizens' Voice Project

# MONTHLY REPORT

AUGUST 2013

**TDEA Office**  
Citizens' Voice Project  
Contract No: AID-391-C-11-00001  
Website: [www.cvpa-tdea.org](http://www.cvpa-tdea.org)

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## List of Abbreviations

AASR-GT	Anjum Asim Shahid Rahman – Grant Thornton
AJ&K	Azad Jammu and Kashmir
CB	Capacity Building
CEO	Chief Executive Officer
CER	Communications and External Relations
COP	Chief of Party
EIMS	Election Information Monitoring System
FATA	Federally Administered Tribal Areas
FCR	Frontier Crimes Regulation
GF&C	Grants, Finance and Compliance
GMC	Grants Management Committee
GMIS	Grants Management Information System
GOP	Government of Pakistan
HR	Human Resource
KP	Khyber Pakhtunkhwa
LIT	Long-term Institutional Development Training
MIS	Management Information Systems
M&E	Monitoring and Evaluation
OIG	Office of Inspector General
PD&R	Program Development and Research
PKR	Pakistani Rupee
PMP	Performance Management Plan
PSC	Project Steering Committee
QIT	Quick Impact Training
RFA	Request for Application
RTI	Right to Information
TAF	The Asia Foundation
TDEA	Trust for Democratic Education and Accountability
TRC	Technical Review Committee
USAID	United States Agency for International Development

## Highlights for the Month of August 2013

### Statistical Abstracts

This is the progress report of Citizens' Voice Project for the month of August 2013. The table below highlights the key achievements as of August 31, 2013.

	S. #	Indicators	During the month of August, 2013	Cumulative as of August 31, 2013
<b>APPLICATIONS &amp; GRANTS</b>	<b>1.0</b>	<b>Applications Received</b>	-	<b>1476</b>
	1.1	Technical Reviews	-	1371
	1.2	Grant Management Committee Reviews	-	668
	1.3	Project Steering Committee Reviews	-	324
	<b>2.0</b>	<b>Applications Recommended to USAID for Award</b>	-	<b>275</b>
	2.1	Approved for Award by USAID	-	143*
	2.2	Approval in process at USAID	-	54
	<b>3.0</b>	<b>Grant Agreements Signed with Applicant Organizations</b>	-	<b>125</b>
	3.1	Grant agreements under process	-	4
	3.2	Grants not awarded after USAID approval	-	14
	<b>4.0</b>	<b>Funds Committed to Grantees by USAID in USD</b>	0	8,261,924
	<b>5.0</b>	<b>Funds Disbursed to Grantees in USD</b>	160,313	5,071,896
<b>M&amp;E</b>	<b>6.0</b>	<b>Pre-Award Assessments</b>	-	<b>473</b>
	6.1	Operational Pre-Award Assessments	-	247
	6.2	Programmatic Pre-Award Assessments	-	226
	<b>7.0</b>	<b>Post-Award M&amp;E Visits</b>	<b>1</b>	<b>273</b>
	7.1	Operational M&E Visits	1	42
	7.2	Programmatic M&E Visits	-	231
<b>CAPACITY BUILDING</b>	<b>8.0</b>	<b>Total Number of Trainees from Grantee Organizations</b>	-	811
	<b>9.0</b>	<b>PMP Workshops/Training of Facilitators</b>	<b>1</b>	<b>7</b>
	9.1	Number of Male Participants	14	83
	9.2	Number of Female Participants	4	27
	<b>10.0</b>	<b>Quick Impact Trainings (Programmatic)</b>	-	<b>13</b>
	10.1	Number of Male Participants	-	193
	10.2	Number of Female Participants	-	55
	<b>11.0</b>	<b>Quick Impact Trainings (Operational)</b>	-	<b>6</b>
	11.1	Number of Male Participants	-	205
	11.2	Number of Female Participants	-	37
	<b>12.0</b>	<b>Long-Term Institutional Trainings</b>	-	<b>11</b>
	12.1	Number of Male Participants	-	177
	12.2	Number of Female Participants	-	34
	<b>13.0</b>	<b>Training of Trainers/Consultative Workshops</b>	-	<b>3</b>
	13.1	Number of Male Participants	-	31
	13.2	Number of Female Participants	-	14
	<b>14.0</b>	<b>Capacity Action Plans Developed</b>	<b>0</b>	<b>58</b>
	14.1	Pre-Award Conditions Agreed Upon	0	1
14.2	Pre-Award Conditions Met	0	1	
14.3	Post-Award Conditions Agreed Upon	0	312	
14.4	Post-Award Conditions Met	11	94	

\*This figure includes one application (The Network for Consumer Protection) that was directly approved by USAID.

### **Applications received, pre-award grants processing and disbursement of funds**

- The total amount of committed funds remained consistent at **US \$8,261,924**.
- Citizens' Voice Project disbursed **US 160,313** during the reporting period, raising the total disbursed amount to **US \$5,071,896**.

### **Monitoring and Evaluation**

- The Project conducted **1** operational and **no** programmatic post-award visits, bringing the total number of operational post-award visits to **42** and programmatic post-award visits remained **231**.

### **Capacity Building**

**1** PMP training was held by the Project which was attended by 14 males and 4 females from 10 grantee organizations. One M&E officer of Citizens' Voice Project (male) also participated in the training.

## 1. MONITORING, EVALUATION AND RESEARCH

### 1.1 Program Development and Research

#### 1.1.1 Application revisions

Program Development and Research (PD&R) unit briefed SAMAR, CPDI & CRSS on their revised grant applications for Cycles 3 and 4 and later forwarded the applications to USAID.

#### 1.1.2 Reports

- The unit also prepared and finalized reports on Focus Group Discussions (FGDs), Semi Structured Interview (SSIs) and prepared JDs and Shortlisted candidates against PO and SPO vacancies in PDR Unit.
- PD&R unit revised various grantees' reports and sent approvals where re required.
- M&E unit was notified regarding grantees for sharing their end line/project completion reports for preparation of comparison sheets. Out of 67 applications, 20 grantees have shared their end line reports.

#### 1.1.3 Miscellaneous

- The unit prepared comparison sheets of GE 2008-2013 Results Turn Out to analyze the change in 2013.
- AHSAS was given feedback on Situational Analysis Report and WESS was assisted in jotting down ToRs for hiring consultant to conduct End-project Evaluation of WESS.
- The unit also drafted an institutional case study on DAMAAN with the support of Manager, Communications & External Relations unit (CER).

## 1.2. Monitoring and Evaluation

### 1.2.1. Post-Award Monitoring

M&E unit provided support and facilitation, and later approved the following advocacy material of the following sub-awardees:

Cycle #	Thematic Area	Grantee Name	Type of Advocacy/Other Materials	# of Materials Approved
1	Citizens' Oversight of Municipal Services	AHKRC	Banner	2
			Report branding	2
			Advertisement	
2	Citizen Oversight of effective Legislative Governance	WESS	Brochure (5) Posters (4) Billboards (3) IEC material (4) Banners (4)	20
			FCR Reforms	DTCE
	Education Sector reforms	DevCon	Banner	1
			Research report	1
3	Citizens Engagement and Accountability for an effective local government system	AMWA	Banners	2
		AHSAS	Banner	1
	Citizen Advocacy for Implementation of 18 amendments	CARD	Souvenir (1) Posters (1)	2
		ARTS foundation	Training manuals	2
	Energy	RINP	FM Radio Messages	4
			Cable TV Scrolls	4
			Project Director Approval	1
	Citizens' Voice for Strengthening Transparency and Accountability	Development Environment Legal Aid Technical-Support & Advocacy Association (DELTA)	Radio Script	1
KDA		Training manual	1	

	Mechanism		IEC material	1
		NDS	Banner, Agenda	1

In addition to the above advocacy material approvals, the unit also reviewed 5 Monthly/quarterly reports received from the grantees.

### 1.2.2. Grantees' Progress

Some of the major activities implemented by sub-awardees during the month of August 2013 are summarized below:

Cycle #	Thematic Area	Grantee Name	Key Activities
1	Citizens' Oversight of Municipal Services	Association for Behavior and Knowledge Transformation (ABKT)	<ul style="list-style-type: none"> <li>Capacity Building training with TMA staff (18 male participants)</li> <li>Capacity Building training for municipal service support committee (MSSC) attended by 15 female members.</li> </ul>
		AHKRC	<ul style="list-style-type: none"> <li>A CRC meeting was conducted in Peshawar in which 16 males participated</li> <li>3 FDGs were conducted in UC Kakshal, UC Ganj and UC Yakatoot in which 24 males participated</li> </ul>
		Dir Area Development Organization (DADO)	<ul style="list-style-type: none"> <li>5 Awareness raising sessions on municipal services in which 105 males and 70 females participated.</li> <li>1 orientation workshop in which 30 males participated.</li> </ul>
		DevCon	<ul style="list-style-type: none"> <li>13 meetings with Volunteer Committees</li> <li>One meeting with TMA shahdadpur conducted</li> <li>During the month Complaint desk at TMA office received 66 complaints and resolved 40 among them.</li> </ul>
2	Legislative governance	Pak Women	<ul style="list-style-type: none"> <li>2 orientation trainings of legislative watch committees were organized in Mardan and Swat in which 26 males participated</li> <li>3 advocacy meetings were conducted with government line departments in Swat, Mardan and Malakand in which 49 males participated</li> <li>2 advocacy meetings were conducted with 2 MPAs</li> </ul>
		Hamdam Development Organization	<ul style="list-style-type: none"> <li>3 Observing Parliamentary Proceedings were organized in DI Khan, Tank and Lakki Marwat in which 30 males participated</li> <li>1 Citizens' Engagement with Parliamentarians was organized in Lakki Marwat in which 42 people participated</li> </ul>
2	Education Sector reforms	DevCon	<ul style="list-style-type: none"> <li>Final Report of research prepared and shared with C&amp;ER and PD&amp;R unit for final approval.</li> </ul>
3	Citizens' Voice for Strengthening Transparency and Accountability Mechanism	Development Environment Legal Aid Technical-Support & Advocacy Association (DELTA)	<ul style="list-style-type: none"> <li>1 media group meeting attended by 11 males</li> <li>1 District level round table meeting attended by 25 males and 3 females</li> <li>1 consultative workshop attended by 26 males and 2 females</li> </ul>
		KDA	<ul style="list-style-type: none"> <li>Five orientation meetings held with district support committee conducted in district kashmore kandhkot,</li> </ul>

			Jacobabad, Shikarpur, Larkana, Shahdadt and Jacobabad.
		NDS	<ul style="list-style-type: none"> <li>• Signing of MoU with School Management Committees of selected schools of District Larkana</li> <li>• One coordination meeting with stakeholders of District Education Department of Larkana conducted</li> <li>• Joint visits of selected schools with district education officials conducted</li> <li>• Signing of MoU with District Education Department of District Larkana</li> <li>• Prepared baseline survey report</li> </ul>
		CDF	<ul style="list-style-type: none"> <li>• 122 Fortnightly Meetings with Community with Watch Groups at union council level in districts Khairpur and Sukkur</li> </ul>
		SRSP	<ul style="list-style-type: none"> <li>• One meeting with MPAs/MNAs conducted on transparency and accountability to improve the performance of public service in district Tharparkar</li> <li>• Five Awareness Workshops at UC Level on Right to Information conducted in District Tharparkar</li> <li>• One Citizens' Assembly conducted in Taluka Nangarparkar of District Tharparkar</li> <li>• One theater drama organized to increase the awareness among people of district Tharparkar about transparency and accountability</li> </ul>
3	Energy	RINP	<ul style="list-style-type: none"> <li>• Alliance Building Workshop conducted in which Mr. Khalid Awais Ranjha, (Additional Secretary Energy-Punjab) marked his presence as the "Chief Guest" along with other higher government officials for the event. The event received huge media coverage. Moreover, RINP Team successfully completed the target of carrying out 10 meetings with electricity sector officials at district/city provincial and Central Government level</li> <li>• Display of IEC/BCC Materials including Brochures, Flyers, Banners and Posters at different towns of Lahore like Ravi, Nishter, Iqbal</li> <li>• FM Radio Spots aired from 6th July, 2013 till 6th August, 2013 on FM 103</li> </ul>
		YWS	<ul style="list-style-type: none"> <li>• Arranged awareness seminars for the general public about proper use of electricity and their responsibilities regarding payment of electricity bills, complaint lodging procedure, discourage electricity theft by consumers and suppliers, and strengthen coordination among all level (Clusters, CCCs and ECO)</li> <li>• Two meetings were arranged with electricity consumers for the facilitation provided to SEPCO in recovery of electricity bills</li> <li>• One Consultation and dialogue meetings were conducted with SEPCO at Sub-Division Setharja for coordination between SEPCO Sub-Division Office Setharja and YWS project Team</li> </ul>
3	Local Government System	AMWA	<ul style="list-style-type: none"> <li>• Launching of 7 public awareness campaigns on roles &amp; responsibilities of Local Governments</li> </ul>

			<ul style="list-style-type: none"> <li>• Mobilization and formation of 3 Community Planning Committees</li> </ul>
		PEHE	<ul style="list-style-type: none"> <li>• One Stakeholders' meeting with political leaders, legislators, and senior government officers in district Nawabshah conducted.</li> <li>• One meeting with the personnel of electronic and print media conducted at Karachi Press Club</li> <li>• One Advocacy and Awareness Session on LGS in District Shaheed Benazirabad</li> <li>• Four Stakeholders' meetings with political leaders, Legislators, and senior Government officers conducted in District Tando Muhammad Khan and Tando Allahyar</li> </ul>
3	Implementation of 18 <sup>th</sup> constitutional amendment	UDF	<ul style="list-style-type: none"> <li>• 4 women workers' orientation workshop were organized in Islamabad and Multan in which 118 female and 5 males participated</li> <li>• One round table dialogue with stakeholders was organized in Islamabad in which 21 males and 5 females participated</li> </ul>
		ARTS foundation	<ul style="list-style-type: none"> <li>• One quarterly meeting with vigilance committees conducted in district Tharparkar</li> <li>• Three articles published in daily Sindhi newspapers about awareness on 18th constitutional amendment and devolution of education department</li> </ul>
3	FCR Reforms	DTCE	A meeting was arranged with Jirga (tribal elders) in Khar Bajaur in which 86 tribal maliks participated
		STEP	11 community mobilization sessions were organized in FR Bannu and FR Kohat in which 455 male and 50 female participated.

## 2. FINANCE, GRANTS AND COMPLIANCE

### 2.1. Grants

#### 2.1.1. Post-Award Reviews

During the month, the Grants Unit issued a task order to AASR-GT for post-award financial monitoring and follow-up on Capacity Action Plan of 2 grantees from the thematic area 'Citizens' Oversight of Municipal Services' under Grant Cycle-1. Report of 1 grantee was received during the month, while the second review is under process.

#### 2.1.2. Award of Grants

No new grants were awarded during the month. However, budget review of and negotiation with 3 applicants from three thematic areas, i.e. Advocacy for Effective Implementation of the Frontier Crime Regulations (FCR) Reforms, Citizens' Voice for Independent, Free and Responsible Media and Citizens' Advocacy for Implementation of 18th Amendment, is under process.

## Overall Snapshot of Grants under Contract

Thematic Area	Cycle	No. of Grants Allocated for Award in RFA	No. of Grants Recommended by PSC to USAID	No. of Grants Approved by USAID	Signed Awards
1. Citizens' Voice for Free, Fair and Peaceful Elections	Fifth	100	117	49	42
<b>Total</b>		<b>100</b>	<b>117</b>	<b>49</b>	<b>42</b>
1. Citizens' Voice for Independent, Free and Responsible Media	Fourth	10	8	1	0
2. Citizens' Voice and Accountability for Youth Development	Fourth	20	21	0	0
3. Citizens' Voice for Effective Grievance Redress through the Offices of Ombudsmen	Fourth	10	10	0	0
4. Citizens' Awareness for Higher Female Voter Turnout	Fourth	20	34	28	25
<b>Total</b>		<b>60</b>	<b>73</b>	<b>29</b>	<b>25</b>
1. Citizens' Engagement and Accountability for an Effective Local Government System	Third	5	11	5	4
2. Citizens' Advocacy for Implementation of 18 <sup>th</sup> Amendment	Third	8	8	6	5
3. Energy Sector Reforms	Third	10	9	9	8
4. Advocacy for Effective Implementation of the Frontier Crime Regulations (FCR) Reforms	Third	2	5	3	2
4. Citizens' Voice for Strengthening Transparency and Accountability Mechanisms	Third	6	10	8	7
<b>Total</b>		<b>31</b>	<b>43</b>	<b>31</b>	<b>26</b>
1. Citizens' Voice for Effective Legislative Governance	Second	15	11	5	5
2. Education Sector Reforms	Second	10	12	12	10
3. Citizens' Voice and Public Accountability in Tax Collection Sector	Second	10	1	2*	2
4. Advocacy for Strengthening Legal Framework for NPOs	Second	2	0	0	0
<b>Total</b>		<b>37</b>	<b>24</b>	<b>19</b>	<b>17</b>
1. Energy Sector Reforms	First	10	4	4	4
2. Improving Water Rights	First	4	4	4	4
3. Citizens' Oversight of Municipal Services	First	10	10	7	7
<b>Total</b>		<b>24</b>	<b>18</b>	<b>15</b>	<b>15</b>
<b>Grand Total</b>		<b>252</b>	<b>275</b>	<b>143*</b>	<b>125</b>

\*\* Difference of 18 between approved and signed grants is due to the fact that 3 are in process, 1 has been put on hold by US AID pending increase in obligated amount for the project and revision of design for these grants due to changed circumstances; 8 have been put on hold by the project for several reasons including performance issues related to an existing grant, reassessment of capacity and awaited reference checks and 6 applicants withdrew their applications.

### **2.1.3. Modification to Award of Grants**

44 modifications to the awards relating to no cost extensions (NCEs) under Grant Cycles 1, 2, 4 and 5 were made during the month. One of these modifications is under thematic area Advocacy for Effective Implementation of the Frontier Crime Regulations (FCR) Reforms, another under Citizens' Oversight of Municipal Services, two under Education Sector Reforms, one under Citizens' Voice for Effective Legislative Governance, five under Citizens' Awareness for Higher Female Voter Turnout and 34 under Citizens' Voice for Free, Fair and Peaceful Elections. Most of the NCEs were requested due to shortage of funds, since advance installment for the month of July 2013 was awaited by the requesters. This was because of the limitation in The Asia Foundation (TAF) Grants financial system in which payments cannot be made to grantees after the closing date of the grant.

### **2.1.4. Closeout of Grants**

31 grants were closed out during the month relating to Cycle 2, 4 and 5. These were grants under thematic areas of "Education Sector Reforms", "Citizens' Awareness for Higher Female Voter Turnout" and under "Citizens' Voice for Free, Fair and Peaceful Elections".

### **2.1.5. Process improvements**

Further improvements were made to the sub-grants manual after initial feedback by Director Finance & Grants. The revised manual was submitted to USAID during the month.

### **2.1.6. Technical Assistance to Sub-awardees**

Existing sub-awardees were provided technical assistance in the areas of financial management, record keeping and reporting on day-to-day basis. The TAF team and the project team for grants coordinated with the sub-awardees for any issues that they faced. The sub-awardees were guided about the required standards of record keeping and reporting for USAID grants.

### **2.1.7. Other Capacity Building and Supportive Initiatives**

Certain administrative tasks were carried out to support project workflow with respect to contractual matters:

- Joint review of subcontractor invoices was conducted with the TDEA Secretariat, Compliance and project teams.
- Review of draft invoices to USAID for the period and coordination of routine tasks with respect to project financial management.
- Review of TAF 209 (grantee financial reports) and provision of guidance on resolving the outstanding issues.
- Coordination with USAID OAA/OFM and OD&G for different kinds of information required by them.
- Review and clearance of request for advance payment and financial reports for the period.
- Review and submission of monthly grants report to USAID.

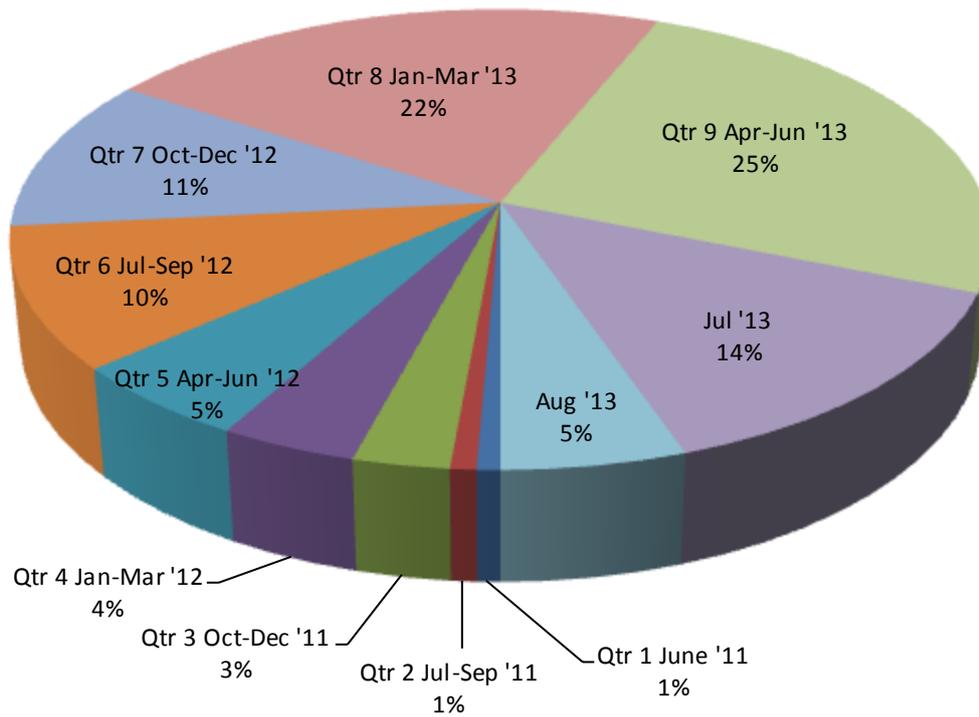
## **2.2. Finance**

Finance Unit continued to perform a range of routine functions including financial management, submission of reports to the USAID, payments to sub-contractors, and other functions relating to compliance with USAID regulations and TDEA policies. The unit also initiated audit for FY 2012-13 with the approval of USAID. KPMG was appointed for the audit and engagement letter signed.

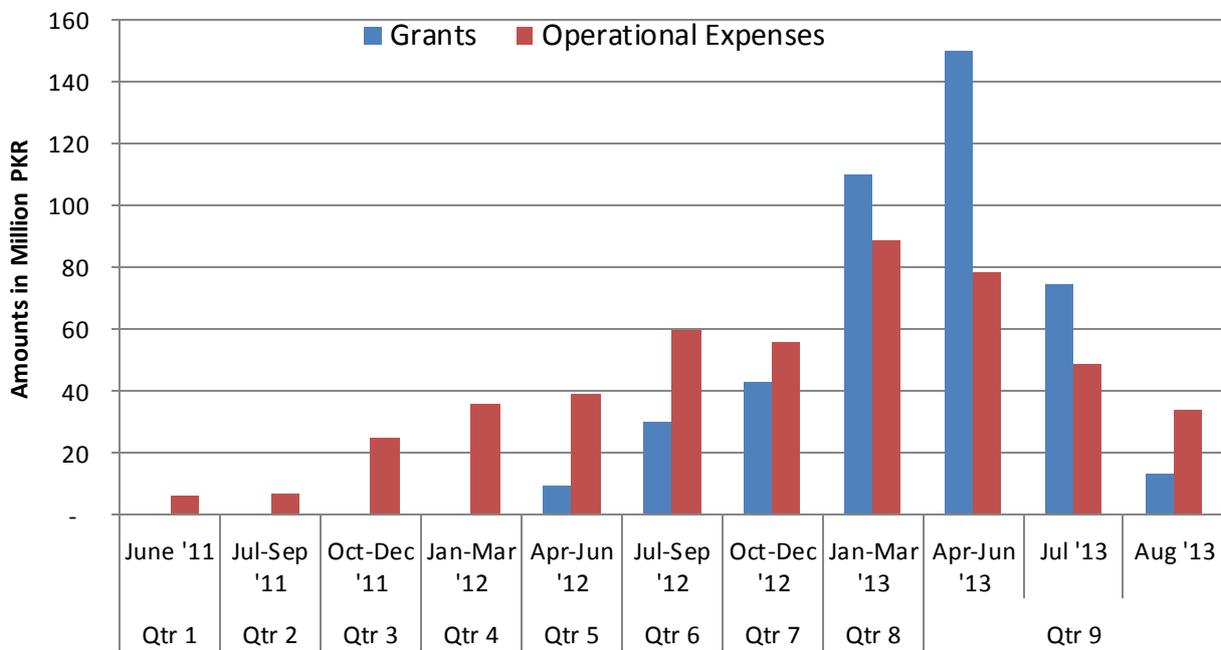
## Quarter-Wise Expenditure of Citizens' Voice Project

	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 5	Qtr 6	Qtr 7	Qtr 8	Qtr 9			Total
Line Items	June '11	Jul-Sep '11	Oct-Dec '11	Jan-Mar '12	Apr-Jun '12	Jul-Sep '12	Oct-Dec '12	Jan-Mar '13	Apr-Jun '13	Jul '13	Aug '13	Jun '11-Aug '13
Salaries & Wages	745,248	3,316,744	7,074,031	10,467,447	10,743,290	11,039,217	15,974,023	17,017,854	18,339,577	6,451,817	5,855,092	107,024,340
Fringe Benefits	61,968	459,308	843,789	1,224,262	1,205,076	2,250,329	1,759,190	2,352,132	2,173,200	1,065,170	630,007	14,024,431
Consultants	-	91,761	82,754	-	(174,515)	-	255,000	-	-	-	-	255,000
Travel, Trans & Per Diem	-	-	-	45	31,009	883,538	810,385	640,290	1,388,390	1,163,813	108,283	5,025,753
Procurement	769,669	1,190,782	495,400	1,998,800	176,280	2,621,383	5,425,662	6,185,931	1,974,814	858,892	557,560	22,255,173
Equipments & Supplies	37,803	338,413	605,288	884,491	1,148,212	882,027	985,983	942,149	1,238,396	460,404	405,714	7,928,880
Communication	20,000	140,825	629,973	415,948	187,435	650,982	604,218	684,939	239,724	127,551	46,554	3,748,149
Grants	-	-	-	-	9,604,204	30,145,099	43,171,136	110,136,299	149,851,892	74,361,627	13,626,574	430,896,831
Subcontracts	-	-	10,691,082	18,355,436	20,899,281	37,603,601	26,632,673	58,148,427	43,790,952	37,720,120	25,420,591	279,262,163
Other Direct Cost	4,245,600	724,101	3,961,881	1,507,056	4,374,561	3,017,739	2,003,568	1,445,923	7,935,671	652,834	626,873	30,495,807
Fee	90,514	488,758	653,617	787,506	844,465	1,018,877	1,327,845	1,397,115	1,589,030	514,588	392,849	9,105,163
<b>TOTAL</b>	<b>5,970,802</b>	<b>6,750,692</b>	<b>25,037,815</b>	<b>35,640,991</b>	<b>49,039,298</b>	<b>90,112,792</b>	<b>98,949,683</b>	<b>198,951,059</b>	<b>228,521,646</b>	<b>123,376,816</b>	<b>47,670,097</b>	<b>910,021,690</b>

## Citizens' Voice Project Expenditure



## Grants vs Operational Expenses



### 2.3. Compliance

AASR-GT performed the following tasks during the reporting month August 2013:

- Carried out compliance checks of monthly vouchers submitted by Citizens' Voice Project. Prepared and submitted internal monthly compliance report for the project for the month of July 2013.
- Carried out compliance on purchase orders submitted by Citizens' Voice Project management.
- Compilation of a special compliance report based on OIG performance audits.
- The unit also followed up on Joint review observations.

### **3. CAPACITY BUILDING**

AASR-GT performed the following tasks during the month of August 13:

- Financial Management, Human Resource and Procurement training specialists worked on the presentations and studied material under the supervision and guidance of capacity manager in order to achieve the objectives of refresher courses for grantees and TDEA.
- FM training specialist developed module and delivered lecture on USAID regulations regarding Standard Provisions for Non-U.S. NGOs.
- Procurement Training specialist delivered a lecture on award & monitoring, termination & complaint mechanism and project closeouts

#### **3.1. Partners' Training**

##### **3.1.1. Quick Impact Trainings (QIT)**

Under this training component, based on the feedback received and observations of the Capacity Building team members, the process of review and revision of the QIT Trainer's Manual and some sessions in the Participant's Handbook were continued during the reporting period. Capacity Building team also visited Centre for Peace and Development Initiatives (CPDI) to formulate the agenda for Right to Information (RTI) training asked by project office for the grantees organization of Khyber-Pakhtunwa.

##### **3.1.2. Performance Management Plans (PMP) of Grantees**

A three-day PMP training workshop for grantees from two the matic areas, i.e. Transparency and Accountability and Frontier Crimes Regulations, was conducted in Islamabad. 15 males and 4 females from 10 grantee organizations, including one M&E staff from the Citizens' Voice Project office, participated in this workshop. At the end of the event, trainees' evaluation by the consultant were shared with the project team to finalize the list of patricians for the Training of Facilitators workshop planned in the last week of September. Preparation of the upcoming PMP trainings in the start of September was also completed in the last week of August and lists of participants were shared with the M&E Unit.

##### **3.1.3. Long-term Institutional Development Training**

During the month of August, the training modules and respective presentations were updated at both institutes and the updates were also shared among the two. The updated modules received during August were reviewed by the Capacity Building Unit to establish relevance as per the outcomes of consultative workshop and to assess their applicability in the context of the development sector. The update of training modules is to be completed during the month of September, 2013.

#### **3.2. Capacity Assessments for Sub Grantees**

During the month of August, the capacity assessment of two organizations was completed. These organizations were located in two of the project's geographical regions i.e. Punjab and Gilgit-Baltistan. Assessments of Balochistan and remaining organizations in Gilgit-Baltistan were postponed due to travel restrictions based on unfavorable weather conditions.

##### **3.2.1. Methodology**

For this assessment, 2 organizations from each of the 6 geographical regions of the project were to be selected in the first phase. Sub-grantee organizations, categorized as "high risk" and/or "moderate risk" during the initial programmatic and operational pre-award assessment, were selected and visited by the Capacity Building Unit staff for progress evaluation against their award tied commitments (Capacity Action Plan) and impact of capacity building training received. Through these evaluations, gaps in the actual and desired performance of the organizations are identified and necessary recommendations documented in the form of revised capacity action plan that includes actions from both the organization as well as the CBU. Details of the visit are as under:

##### **3.2.2. Capacity Assessment: Punjab**

The second capacity assessment of sub-grantee organizations in the province of Punjab was initiated during August 2013. The following organization was selected for review visit:

#### **a) Umang Development Foundation (UDF)**

Umang Development Foundation (UDF) is a registered non-governmental organization (NGO) based in Lahore. UDF's development program comprises democracy, advocacy, capacity building, and research. Under the USAID Citizens' Voice Project, UDF is implementing a project from the Grant Cycle-3 titled ***Strengthening Labor Movement and Advocating for Devolution of WWF & EOBI in lieu of 18th Amendment***. As per the programmatic and financial pre-award assessments, UDF is ranked high risk. The CBU team visited UDF on 1<sup>st</sup> of August, 2013.

### **3.2.3. Capacity Assessment: Gilgit-Baltistan**

The third capacity assessment of sub-grantee organizations was carried out in Gilgit-Baltistan (GB). However, since travel was not possible to this region, only one of the grantees based in Islamabad was visited.

#### **a) Association of Global Humanists and Ethics (AGHE)**

AGHE is a registered NGO based in Islamabad. It is an advocacy-based organization working on crosscutting themes, primarily on education, women, and children. Under the USAID Citizens' Voice Project, AGHE is implementing a project from Grant Cycle-3 titled ***Strengthening Labor Movements and Advocating for Devolution of WWF & EOBI in lieu of 18th Amendment***. As per the programmatic and financial pre-award assessments, AGHE falls under the moderate risk category. The CBU team visited AGHE Islamabad office on 5th of August, 2013.

### **3.3. Capacity Building and Hand Holding of Sub Grantees**

The capacity building and hand holding sessions is the next step of capacity assessment. Through these sessions the selected sub-grantee organizations will be provided support in the areas identified in detailed capacity assessment reports prepared. The activity began during August. In the first phase, a total of three organizations (two from Punjab and one from Sindh) were provided capacity building/hand holding support.

#### **3.3.1. Methodology**

The revised Capacity Action Plan (CAP) developed on the basis of the recommendations in the capacity assessment report was used as the main tool for implementation of the capacity building exercise. Four broad areas were identified as per the revised CAP, which are:

1. Strategic Planning
2. Human Resource Management & Administration
3. Procurement
4. Financial Management

Sessions on all four broad areas as per the specific need of each organization were designed. Strategic Planning session will be held in the premises of every selected grantee organization to provide guidance on their ability to sustain over a long period of time. During these sessions members of the CBU team will work with the respective organization staff on their systems, at their workplace, and provide guidance as required. Each session will last for half a day and the whole activity for one organization will be completed within two working days.

Details of the organizations provided capacity building/hand holding sessions is as follows:

#### **3.3.2. Capacity Building and Hand Holding Support: Punjab**

##### **a) Research Institute of Natural Resources of Pakistan (RINP)**

The capacity assessment of the RINP was carried out on August 31, 2013. The report indicated that the organization required specific, on-job support, mainly in all three operational areas of HR & Admin, Procurement, and Financial Management. The sessions at RINP's office in Lahore were carried out on 27<sup>th</sup> and 28<sup>th</sup> of August, 2013. Detailed report of the sessions will be prepared in due course of time.

##### **b) Umang Development Foundation (UDF)**

The capacity assessment of UDF was carried out on September 1, 2013. The report indicated that the organization required specific on-job support, mainly in all three operational areas of HR & Admin,

Procurement, and Financial Management. The sessions at UDF's office in Lahore were carried out on 29<sup>th</sup> and 30<sup>th</sup> of August, 2013. Detailed report of the sessions will be prepared in due course of time.

### 3.3.3. Capacity Building and Hand Holding Support: Sindh

#### a) Participatory Efforts for Healthy Environment (PEHE)

The capacity assessment of PEHE was carried out on June 17, 2013. The report indicated that the organization required specific on-job support, mainly in all three operational areas of HR & Admin, Procurement, and Financial Management. The sessions at PEHE's office in Hyderabad were carried out on 31<sup>st</sup> of August and 1<sup>st</sup> of September, 2013. Detailed report of the sessions will be prepared in due course of time.

### 3.4 TDEA Trainings

Trainings for TDEA & Project Staff	Number of Males Trained	Number of Females Trained
<b>Financial Management</b> Standard Provisions for Nm-U.S.NGOs	4	-
<b>Procurement</b> Project Close outs and Award Monitoring	-	1

## 4. ADMINISTRATION AND PROCUREMENT

Following activities were undertaken during the reporting period:

- Procurement process was initiated for security grills, doors and safe heavy equipment.
- Procurement process was initiated for multimedia projector.
- Arrangements were made for M&E meeting with grantees.
- Arrangements were made for PDR meetings.
- Collected project-owned vehicle registration from the Excise & Taxation Office.
- Meeting with the office owner for repair and maintenance work.
- Requisitions were raised for tea items and stationary.
- Arrangements were made for several other internal meetings during the month.

### 4.1. Human Resource Management

The HRM unit performed the following tasks during the reporting period:

- Candidates for SPO-PDR and PO-PDR for both long term and short term positions shortlisted
- All exit procedures of Mr. Sardar Tahir Ali finalized
- All required data provided to auditors
- Mr. Ishaq Khan resigned from the post of Graphic Designer in CER unit
- Ms. Samar Hasan resigned from the post of Manager in CER unit

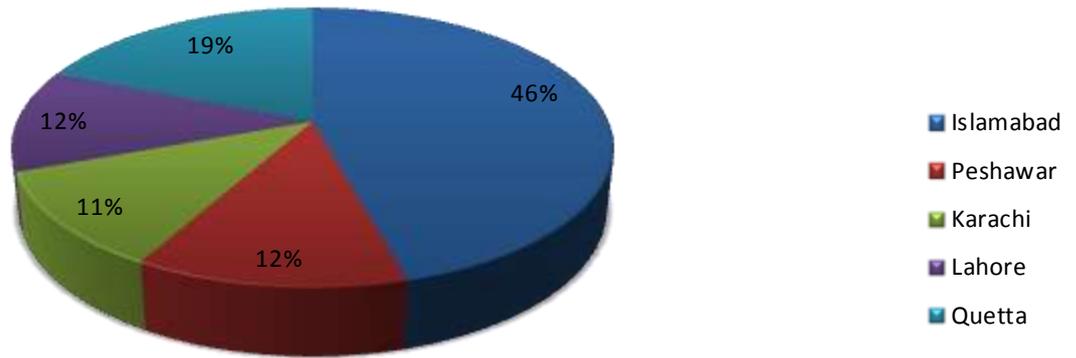
## 5. MANAGEMENT INFORMATION SYSTEM (MIS)

### 5.1 Website

During the month of August 2013, MIS took back-up of the old project website and updated all the plugins. The team also worked on the new website and made a few changes. There were a total of 1,528 hits received. The table below represents the number of visitors from different cities of Pakistan during the month of August:

No	City	Visits	Visits%
1	Islamabad	544	35.60%
2	Peshawar	147	9.62%
3	Karachi	133	8.70%
4	Lahore	141	9.23%
5	Quetta	142	9.29%

## Website hits by city



### 5.2 Compliance Support

Budget, disbursement values and applications pertaining to all grant cycles were updated in the OTI database. The reporting module was improved and new reports were added. Bug fixing and QA of the database was carried out with assistance from NRSP.

The OTI Database was reworked to take into account USAID's requirements of the post award phase. Data is being updated as per the new requirements and will be submitted to USAID in due course.

### 5.3 Network Infrastructure & Support

Domain server and new router were installed. Nas installation on PWD office for off-site storage was also carried out. Apart from this, the unit undertook daily maintenance and backup measures and Configured Layer 7 base firewall filtration as well.

### 5.4 GMIS (<http://grants.Citizens' Voice Projecta-tdea.org>)

The following new features were added in the system in the month of August 2013:

- The unit developed an operational report in which all updated extensions were grouped pertaining to grantees.
- Participants import module has been modified.
- The unit provided filtration facility in the milestones module to enable users to filter through different milestones easily.
- PMP module has been modified as per the suggestions of Monitoring and Evaluation department.

## 6. COMMUNICATIONS AND EXTERNAL RELATIONS

Progress for the month of August 2013 is as follows:

- The unit continued preparations in relation to the showcase event for selected grantees from all thematic areas. The event stands postponed till further notice from USAID.
- Mr. Aadarsh Laghari represented the unit at CWG meeting held on August 29, 2013 at Pakistan Reconstruction Project.
- As an on-going activity, the unit prepared drafts of more success stories of the sub-grantees.
- The unit continued to upload content on the project website in collaboration with MIS unit.
- The unit submitted institutional case study drafts of DAMAAN, ABKT and PEACE-KP for COP's review.
- Besides these tasks, CER department continued to provide support to grantees for branding and marking compliance. The number of branding and marking reviews stands at 43 for the month of August.
- The annual report of Citizens' Voice Project was submitted in the first week of August 2013.

## 7. ELECTION INFORMATION MONITORING SYSTEM (EIMS)

### 7.1. Human Resource Management

#### 7.1.1. Restructuring

Owing to the closure of Data Center, two employees have been served one month notices and their tenures will be closing on September 18, 2013.

Sr. No.	Employee	Designation	Last Date of Employment
1.	Farah Ali	Webmaster	September 18, 2013
2.	Abdul Rasheed Baloch	Data Security Expert	September 18, 2013

#### 7.1.2. Contract expiries and resignations

The following employees resigned and served one month's notice.

Sr. No.	Employee	Designation	Last Date of Employment	Reason
1.	Raja Kashif Hanif	Data Verification Officer	August 30, 2013	Resignation
2.	Syed Baqir Hussain	Report Writer	September 15, 2013	Resignation
3.	Faisal Habib Khanzada	Manager Networks	September 20, 2013	Resignation

#### 7.1.3. Recruitment

Following employees have been rehired based on their excellent performance during last tenure and need for by-election data verification and analysis for the tenure of two months.

S. no	Name	Designation	Joining date	Tenure
1.	Muhammad Zubair	Data Verification Officer	August 02, 2013	Two Months
2.	Alamgir Hussain	Data Verification Officer	August 02, 2013	Two Months
3.	Fayyaz Kamran	Data Verification Officer	August 02, 2013	Two Months
4.	Shoaib Khan Lodhi	Data Verification Officer	August 02, 2013	Two Months

## 7.2. Data Management, Analysis and Verification

The data management, analysis and verification unit performed following tasks during August 2013:

### Data Entry and Scrutiny

A total 231 Form XIV were scrutinized and entered during August 2013. Following tables shows region-wise details:

Region	No. of Constituencies
FATA	9
ICT	2
KP	30
Punjab	134
Sindh	56
<b>Grand Total</b>	<b>231</b>

A total 469 MSTO forms were scrutinized and entered during August 2013. Following table shows region-wise details:

Region	Number of Forms
Punjab	251
Sindh	125
KP	93
<b>Total</b>	<b>469</b>

### Protocol 1: Quality Assurance

A total of 1,641 forms randomly sampled from 16,400 forms submitted by SSTO-1 and SSTO-2/3 were reviewed. The quality assurance was conducted on following basis:

- FOPT form ID is same on checklist
- Select number of polling station
- Polling station name
- Observed polling booth

### Protocol 2: Discrepancy in Responses

#### Simple Frequency generation

A total of 16,187 forms were reviewed for data cleaning and discrepancies in basic information section. Following basic information is reviewed and cleaned:

- Complete polling station type
- Complete polling station name
- Number of polling booth observed
- Mark polling booth type

Region	Number of Forms reviewed
Balochistan	590
FATA	377
ICT	125
KP	1,895
Punjab	9,457
Sindh	3,743
Total	16,187

### Protocol 3: Discrepancy in key punching

A total of 163 randomly sampled Form XIV received from 42 constituencies of individual key puncher were reviewed.

## 7.3 Information Technology

### IT Audit

After the IT audit, FAFEN-TDEA planned prompt measures to upgrade its IT infrastructure by engaging an IT consultant. During August 2013, progress was made against 9 of 19 recommendations and its details are as below:

Sr. No	Recommendation	Progress
1	A large IT team tasked with multiple roles requires strict organization and protocols. For this purpose, it is strongly recommended to re-organize the IT department into focused and specialized departments; with each focusing on a specific are of the business need. It is recommended that a core lean team of IT experts should be developed who are able to access the requirement and prepare appropriate business case and analysis for implementation, including the choice of technology, quality assessments, procurement of third party products, customization and future technological case for current systems and more .	IT department re-organized and protocols have been defined. Progress is being made for moving towards lean IT and negotiations are underway with companies to acquire third-party products like Constant Contact, <i>Google Analytics and Achievo</i>
2	The current IT team was hired to deliver a specific goal of the election observation and data analysis. With the organization now realigning its strategy, the IT team should be objectives and goals should be realigned immediately as well to be in line with the overall organization.	IT team's objectives have been re-aligned
3	Capacity assessment should be done of the IT team in line with	Capacity assessment of IT has

	Recommendation 2 to align employee skills to the required deliverables for the projects and new strategy. This might include having to let go of some of the current employees – to be replaced with others with more appropriate skills (please refer to Annex B for a proposed structure currently under discussion with FAFEN).	been completed
4	Within the lean IT team, a dedicated team or individual needs to be tasked specifically with the web management and strategy for the FAFEN websites. Most of these websites need to be upgraded to better and more recent technological norms. It is suggested that the internal team be supported by a list of accredited panel of web development companies, hired to develop the websites for FAFEN.	Recruitment for lea IT team is in process
5	Due to the growth, there is now the need of standardization of development processes, putting in best practices and recommendation techniques, as well as best software development techniques. It is recommended to adopt the Feature Driver Agile methodologies with SVN development infrastructure and naming conventions, while the complete framework of software should be envisioned as an ERP software system. All of this governed by a well - rounded and overarching IT governance policy of the organization itself.	Task completed, documented and implemented
6	Code commenting and software documentation practices should be enhanced.	Task completed
7	FAFEN should readily adopt the changing methods of communication strategy and adopt commercial email marketing, online surveys, and other software that allow it to increased efficiency and conform to best practices.	Email marketing and online surveys setup
8	FAFEN should setup separate development servers for only development and production environment with an SVN installed.	Adopted
9	FAFEN should setup its own short code service immediately with a direct contract with all <i>Telcos</i> or using accredited third party service providers. A direct link with the <i>telcos</i> will ensure that SMS service does not fail at any time and that FAFEN gets the best rates and mileage for this purpose.	Talks are underway with telecom companies and service providers. A new SMS short code applied and pending with PTA

**FAFEN Election Portal** ([www.electionpakistan.org](http://www.electionpakistan.org)) was frequently visited by various users during August 2013. As many as **54,419** hits on the portal were recorded during August 2013 at an average of 1,943 per day.

Monthly Statistics for August 2013		
<b>Total Hits</b>	<b>54,419</b>	
<b>Total Files</b>	<b>49,123</b>	
<b>Total Pages</b>	<b>33,731</b>	
<b>Total Visits</b>	<b>5,071</b>	
<b>Total KBytes</b>	<b>3,583,758</b>	
<b>Total Unique Sites</b>	<b>1,599</b>	
<b>Total Unique URLs</b>	<b>9,530</b>	
<b>Total Unique Referrers</b>	<b>447</b>	
<b>Total Unique User Agents</b>	<b>412</b>	
	<b>Avg</b>	<b>Max</b>
<b>Hits per Hour</b>	<b>80</b>	<b>1,561</b>
<b>Hits per Day</b>	<b>1,943</b>	<b>5,568</b>
<b>Files per Day</b>	<b>1,754</b>	<b>5,306</b>
<b>Pages per Day</b>	<b>1,204</b>	<b>4,528</b>
<b>Sites per Day</b>	<b>57</b>	<b>197</b>

Visits per Day	181	228
KBytes per Day	127,991	337,194

The following table shows the daily statistics for August 2013:

Daily Statistics for August 2013												
Day	Hits		Files		Pages		Visits		Sites		KBytes	
1	2512	4.62%	2292	4.67%	1818	5.39%	180	3.55%	165	10.32%	166448	4.64%
2	2316	4.26%	2132	4.34%	1820	5.40%	167	3.29%	131	8.19%	154187	4.30%
3	3125	5.74%	2869	5.84%	1275	3.78%	220	4.34%	141	8.82%	177638	4.96%
4	1656	3.04%	1489	3.03%	1262	3.74%	198	3.90%	141	8.82%	113463	3.17%
5	1618	2.97%	1428	2.91%	1141	3.38%	173	3.41%	101	6.32%	106168	2.96%
6	1681	3.09%	1542	3.14%	1239	3.67%	219	4.32%	144	9.01%	119466	3.33%
7	1358	2.50%	1224	2.49%	840	2.49%	204	4.02%	134	8.38%	94475	2.64%
8	1305	2.40%	1180	2.40%	1004	2.98%	205	4.04%	131	8.19%	114231	3.19%
9	1929	3.54%	1831	3.73%	1610	4.77%	196	3.87%	143	8.94%	137920	3.85%
10	1557	2.86%	1423	2.90%	902	2.67%	153	3.02%	114	7.13%	97533	2.72%
11	1167	2.14%	1057	2.15%	981	2.91%	178	3.51%	137	8.57%	88396	2.47%
12	1046	1.92%	885	1.80%	685	2.03%	186	3.67%	142	8.88%	71723	2.00%
13	1023	1.88%	914	1.86%	753	2.23%	187	3.69%	140	8.76%	86931	2.43%
14	2554	4.69%	2410	4.91%	1231	3.65%	169	3.33%	141	8.82%	163789	4.57%
15	2606	4.79%	1975	4.02%	1060	3.14%	197	3.88%	136	8.51%	124084	3.46%
16	2793	5.13%	2525	5.14%	1368	4.06%	194	3.83%	117	7.32%	145414	4.06%
17	2169	3.99%	2046	4.17%	1715	5.08%	173	3.41%	122	7.63%	154578	4.31%
18	1224	2.25%	1077	2.19%	729	2.16%	186	3.67%	111	6.94%	93326	2.60%
19	1286	2.36%	1110	2.26%	786	2.33%	195	3.85%	132	8.26%	91030	2.54%
20	5568	10.23%	5306	10.80%	4528	13.42%	157	3.10%	103	6.44%	337194	9.41%
21	2069	3.80%	1654	3.37%	1055	3.13%	228	4.50%	165	10.32%	146496	4.09%
22	1587	2.92%	1331	2.71%	738	2.19%	172	3.39%	129	8.07%	100252	2.80%
23	2134	3.92%	1905	3.88%	759	2.25%	182	3.59%	197	12.32%	147549	4.12%
24	1310	2.41%	1199	2.44%	993	2.94%	142	2.80%	103	6.44%	102237	2.85%
25	1365	2.51%	1257	2.56%	853	2.53%	175	3.45%	132	8.26%	91037	2.54%
26	2861	5.26%	2666	5.43%	964	2.86%	194	3.83%	164	10.26%	139422	3.89%
27	1766	3.25%	1631	3.32%	1058	3.14%	201	3.96%	154	9.63%	160793	4.49%
28	834	1.53%	765	1.56%	564	1.67%	100	1.97%	81	5.07%	57979	1.62%

## 8. CHALLENGES

- Delay in approval of grants has been one of the major challenges faced in the implementation of the project. As a result of this, in certain cases, applicants have regretted to take up the assignments. There is also the possibility that the interest of applicants is marred because of this and the number of applications in upcoming cycles could be reduced as well. The project has engaged repeatedly with USAID on conclusion of these matters, particularly low approval rate in Punjab and overall processing time of approvals from USAID's end.
- New cycles could not be announced since February 3, 2013 due to absence of incremental funding to the contract and hence, the project could not make additional grants despite a sizable number of recommendations made to USAID for approval under cycle 4. The Project had to be slowed down for these reasons and a new strategy is being worked out under guidance from USAID about future grant making and

associated downstream activities. However, as a result of this, there is less field activity directed towards strengthening public accountability. Several requests have been made to USAID regarding new grant cycle announcement.

- Many projects have closed out or are being close out. As a result, the Project's field activity is reduced substantially and the overall project performance in terms of strengthening voice and public accountability is being affected.
- In certain thematic areas, such as tax sector reforms, very few grants have been awarded and there is no critical mass in these areas. It is therefore difficult to create policy-related impact in such themes. The Project has shared its input on this several times and has proposed that such thematic areas should be repeated to ensure that a greater number of organizations are working on these issues.
- For several of the Project's partner organizations, it was challenging to bring about policy level reforms as well as form successful public-private partnerships due to the government transition in Pakistan. Engagement with legislators was particularly challenging.
- The Project has proposed that long-term partnerships with grantees should be formed and at least 18-month to 24-month long projects awarded in the upcoming year. The Project management believes that one year's time is too short for governance and public accountability projects, especially since the first two to three of months are utilized for office set up, recruitment and other administrative work, while the last one month is designated for closeouts. As a result, the actual Project time is only 8 to 9 months. Policy reforms require time and therefore short term grants are not fruitful. Partner organizations are only able to utilize 8 months in a yearly grant which is not enough. For projects pertaining to policy reforms a grant should have a life span of at least 2 years to ensure that the project field activity continues at regular intervals resulting in a long term impact.

**Appendix I: Province or Region Wise Distribution of Sub-Awardees (As of August 31, 2013)**

	<b>Nation-wide</b>	<b>Punjab</b>	<b>Sindh</b>	<b>Balochistan</b>	<b>KP</b>	<b>FATA</b>	<b>GB</b>	<b>AJ&amp;K</b>	<b>Total</b>
Energy Sector Reforms	3	3	1	0	1	0	1	3	12
Water Rights	0	3	1	0	0	0	0	0	4
Municipal Services	0	1	3	0	3	0	0	0	7
Education Sector Reforms	1	3	1	0	4	0	0	1	10
FCR Reforms	0	0	0	0	0	2	0	0	2
Legislative Governance	0	0	0	1	2	0	1	1	5
Tax Collection	1	1	0	0	0	0	0	0	2
18 <sup>th</sup> Amendment	0	2	1	2	0	0	0	0	5
Local Government	0	1	2	1	0	0	0	0	4
Accountability & Transparency	0	0	4	1	2	0	0	0	7
Higher Female Voter Turnout	0	2	4	8	11	0	0	0	25
Free, Fair and Peaceful Elections	0	13	10	6	13	0	0	0	42
<b>Total</b>	<b>5</b>	<b>29</b>	<b>27</b>	<b>19</b>	<b>36</b>	<b>2</b>	<b>2</b>	<b>5</b>	<b>125</b>

**Appendix II: Status of region and theme-wise awarded grants and funds (PKR) approved and disbursed – August 31, 2013**

Thematic Areas & Funding		Geographic Devolution of Grants								Total USD	
		Nationwide	Punjab	Sindh	Baluchistan	KP	FATA	GB	AJ&K		
<b>Citizen Voice &amp; Public Accountability in Tax Collection Sector</b>	No. of Approved Grants		1	1							2
	Funding Status	Approved	139,491	145,093	-	-	-	-	-	-	284,584
		Disbursed	57,171	60,707	-	-	-	-	-	-	117,878
<b>Advocacy for Effective Implementation of the Frontier Crime Regulations (FCR) Reforms</b>	No. of Approved Grants							2			2
	Funding Status	Approved	-	-	-	-	-	377,174	-	-	377,174
		Disbursed	-	-	-	-	-	176,703	-	-	176,703
<b>Citizens' Voice for Effective Legislative Governance</b>	No. of Approved Grants					1	2		1	1	5
	Funding Status	Approved	-	-	-	162,541	349,699	-	180,515	167,015	859,769
		Disbursed	-	-	-	98,952	210,737	-	79,294	108,373	497,356
<b>Citizens oversight on Municipal Services</b>	No. of Approved Grants			1	3		3				7
	Funding Status	Approved	-	99,962	283,694	-	287,723	-	-	-	671,379
		Disbursed	-	67,888	163,155	-	140,490	-	-	-	391,532
<b>Energy Sector Reforms</b>	No. of Approved Grants		3	3	1		1		1	3	12
	Funding Status	Approved	292,542	266,180	93,094	-	95,760	-	99,853	252,416	1,099,846
		Disbursed	252,990	119,827	51,814	-	77,845	-	47,122	62,395	611,994
<b>Improving Water Rights</b>	No. of Approved Grants			3	1						4
	Funding Status	Approved	-	400,898	137,447	-	-	-	-	-	538,345
		Disbursed	-	369,195	125,499	-	-	-	-	-	494,693
<b>Citizens' Advocacy for Implementation of 18th Amendment</b>	No. of Approved Grants			2	2	1					5
	Funding Status	Approved	-	296,040	262,358	90,492	-	-	-	-	648,890
		Disbursed	-	93,147	89,171	23,577	-	-	-	-	205,896
<b>Education Sector Reforms</b>	No. of Approved Grants		1	3	1		4			1	10
	Funding Status	Approved	99,574	291,565	85,558	-	327,882	-	-	83,423	888,002
		Disbursed	99,574	268,109	59,828	-	315,315	-	-	83,350	826,176
<b>Citizens' Voice for Strengthening Transparency and Accountability Mechanisms</b>	No. of Approved Grants				3	2	2				7
	Funding Status	Approved	-	-	326,018	200,223	253,204	-	-	-	779,445
		Disbursed	-	-	130,776	82,576	71,269	-	-	-	284,621
<b>Citizens' Engagement and</b>	No. of Approved Grants			1	2	1					4

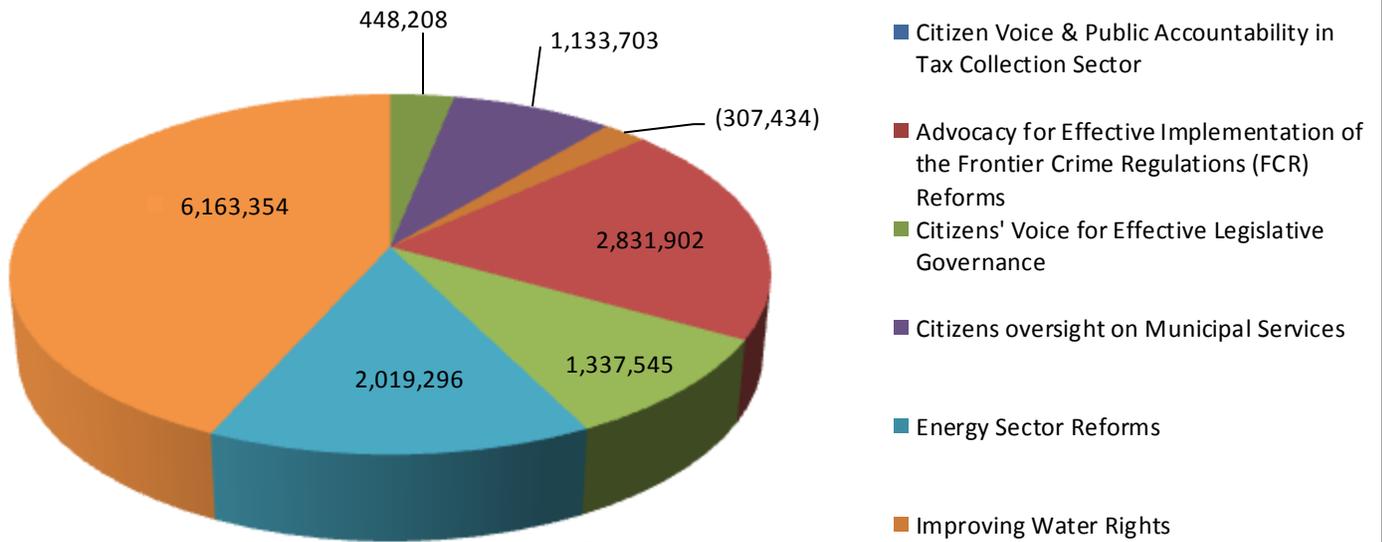
<b>Accountability for an Effective Local Government System</b>	Funding Status	Approved	-	139,799	200,564	176,176	-	-	-	-	<b>516,540</b>
		Disbursed	-	9,569	88,371	68,411	-	-	-	-	<b>166,351</b>
<b>Citizens' Voice for Free, Fair and Peaceful Elections</b>	No. of Approved Grants			13	10	6	13				<b>42</b>
	Funding Status	Approved	-	265,615	211,888	127,988	265,171	-	-	-	<b>870,662</b>
Disbursed		-	237,427	161,884	73,448	198,001	-	-	-	<b>670,670</b>	
<b>Citizens' Voice for Higher Female Voter Turnout</b>	No. of Approved Grants			2	4	8	11				<b>25</b>
	Funding Status	Approved	-	62,491	112,878	231,772	320,146	-	-	-	<b>727,287</b>
		Disbursed	-	50,702	101,557	186,805	308,872	-	-	-	<b>647,936</b>
		Disbursed									<b>-</b>
<b>Total</b>	No. of Approved Grants		<b>5</b>	<b>29</b>	<b>27</b>	<b>19</b>	<b>36</b>	<b>2</b>	<b>2</b>	<b>5</b>	<b>125</b>
	Funding Status	Approved	<b>531,607</b>	<b>1,967,643</b>	<b>1,713,499</b>	<b>989,193</b>	<b>1,899,586</b>	<b>377,174</b>	<b>280,368</b>	<b>502,854</b>	<b>8,261,924</b>
Disbursed		<b>409,734</b>	<b>1,276,571</b>	<b>972,055</b>	<b>533,769</b>	<b>1,322,528</b>	<b>176,703</b>	<b>126,417</b>	<b>254,118</b>	<b>5,071,896</b>	

<b>Total Funds Approved (USD)</b>	8,261,924
<b>Total Funds Disbursed (USD)</b>	5,071,896

**Appendix III: Thematic Area-Wise Disbursements for the Month of August, 2013**

<b>Thematic Area</b>	<b>Grant Amount</b>	<b>Disbursement</b>
Citizen Voice & Public Accountability in Tax Collection Sector	24,189,644	-
Advocacy for Effective Implementation of the Frontier Crime Regulations (FCR) Reforms	32,059,804	-
Citizens' Voice for Effective Legislative Governance	73,080,352	448,208
Citizens oversight on Municipal Services	57,067,230	1,133,703
Energy Sector Reforms	93,486,887	-
Improving Water Rights	45,759,344	(307,434)
Citizens' Advocacy for Implementation of 18th Amendment	55,155,675	-
Education Sector Reforms	75,480,192	2,831,902
Citizens' Voice for Transparent and Accountable Mechanism	66,252,859	1,337,545
Citizens' Engagement and Accountability for an Effective Local Government System	43,905,893	-
Free and fair Elections	74,006,300	2,019,296
Women Voter Turnout	61,819,400	6,163,354

**Thematic Area-wise Disbursements for the Month of August, 2013**



Appendix IV: Region-Wise Disbursement for the Month of August, 2013

Description	Nationwide	Punjab	Sindh	Balochistan	KP	FATA	GB	AJ&K
Approved Funding	45,186,604	167,249,661	145,647,390	84,081,409	161,464,842	32,059,804	23,831,250	42,742,620
Disbursement	324,915	1,964,125	2,789,196	2,669,659	4,824,429	-	-	1,054,250

