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## SHEBERGHAN GAS GENERATION ACTIVITY (SGGA)

Contract No. EPP-I-00-03-00004-00, USAID Task Order No. AID-306-TO-12-00002

### SGGA Annual Report

Reporting Period: 1 October 2013 – 30 September 2014

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## Acronyms and Abbreviations

AGE	Afghan Gas Enterprise
AGS	Afghan Geological Survey
APA	Afghan Petroleum Authority
FY14	Fiscal Year 2014
FY15	Fiscal Year 2015
GIRoA	Government Islamic Republic of Afghanistan
IPP	Independent Power Plant
MEW	Ministry of Energy and Water
MoMP	Ministry of Mines and Petroleum
OGS	Oil and Gas Survey
OPIC	Overseas Private Investment Corporation
PMU	Project Management Unit
SGDP	Sheberghan Gas Development Project
SGGA	Sheberghan Gas Generation Activity
TFBSO	Task Force for Business and Stability Operations
USAID	United States Agency for International Development

## 1 Executive Summary

The Sheberghan Gas Generation Activity's (SGGA's) primary objectives include providing technical assistance and capacity development for the Government of the Islamic Republic of Afghanistan (GIROA) in implementing the United States Agency for International Development's (USAID's) first ever on-budget program; the Sheberghan Gas Development Project (SGDP). The terms and objectives of the on-budget grant to the GIROA and the support assigned through off-budget funding are detailed in Implementation Letter 45-01 and subsequent implementation letter agreements among USAID, the Ministry of Finance, and the Ministry of Mines and Petroleum (MoMP).

SGGA began Fiscal Year 2014 (FY14) by focusing its advisory services to support Afghanistan's Ministry of Mines and Petroleum in closing and implementing a \$37 million contract for drilling one new well and re-entering two existing gas wells in the Juma-Bashikurd Field for testing and possible equipping for production. This is the first petroleum services contract providing for direct provision of services to MoMP in the history of the ministry. After more than a month of delay after announcement of the intent to award the contract to Turkish National Petroleum Corporation (TPAO), caused by TPAO's failure to submit its required performance security on time, the contract was signed on 14 December 2013. Under the contract, TPAO was required to complete the work on the three wells within 270 days (10 September 2014.)

In January 2014, within a month of the execution of the contract, however, TPAO submitted a proposed schedule that would extend the completion date to 21 February, 2015. MoMP promptly rejected this unacceptable schedule change, and, with support and mentoring by SGGA, began what has proven to be a futile campaign to compel TPAO to comply with the work schedule and other requirements of the contract. TPAO did not begin work until March 2014. By the end of FY14, not only had TPAO not begun work on the wells, but had not even completed the necessary rehabilitation of the gas field roads, drilling locations, and camp location. TPAO offered no reasonable explanation for the delays, and summarily rejected technical recommendations to speed the schedule that MoMP made with SGGA support. In fact, on more than one occasion, including a formal contract notice to conform to schedule, TPAO responded by submitting even longer schedules. TPAO's attitude toward its contract commitment is perhaps best shown by its renegeing on a commitment to meet with USAID managers; a commitment made through the Turkish Ambassador to Afghanistan.

SGGA provided continuous mentoring and support to MoMP for the management of the contract. A comprehensive summary of this support is detailed in Attachment 1 to this report. While efforts to enforce the TPAO contract have been largely unsuccessful in overall results, the MoMP project manager has received a good grounding in project management and developed an assertiveness that might not have occurred had the contract gone forward smoothly.

TPAO's delays have severely hindered strategic SGDP activities by making it impossible to obtain new data needed to prepare reservoir estimates for the Juma-Bashikurd Field. Obtaining the reservoir estimates constituted a central objective of SGDP, since reliable information about reserves is crucial to attracting private sector investment for the proposed power generation development. Even the completion of work on one or two wells within the contract performance period would have provided at least some concrete information about the amount of gas available for evaluating the remaining project objectives.

The complete failure of TPAO to adhere to the contract schedule has consequently delayed the ability to talk seriously with potential investors in the power generation sector and to plan realistically for power generation. By the end of the fiscal year, MoMP and USAID had gotten well underway in evaluating the option of terminating the TPAO contract for default.

One mitigating factor to the TPAO contract problems was the tendering by MoMP of the large Totimaidan Block for a production sharing contract. The block includes the Juma-Bashikurd Field, and the terms of the tender require that the winning bidder make evaluation of the field and planning for its development a first priority. At the end of the FY14, several bids had been received and evaluation of the bids had been completed. Assuming that the award is completed soon after the new Cabinet is seated, (inter-ministerial approval is required) this

development should satisfactorily substitute for the work not done by TPAO as well as supply adequate capital for full development of the Juma-Bashikurd gas.

Realizing that Juma-Bashikurd well data would not become available in time to meet SGDP objectives, USAID and SGGA agreed to expand the project scope of work to include retaining an international petroleum engineering firm to evaluate existing data from Soviet-era exploration for six known gas fields (including Juma-Bashikurd) in the Sheberghan area and, if the data is adequate, the preparation of reserve estimates. Reserve estimates have been made previously, but reportedly not at the level of examination and with the standards that will be required under this assignment.

Data gathering and cataloging for the study will be done primarily by SGGA, with the participation and support of other donor implementers that have similar data needs. These will likely include Unicon (World Bank funded, supporting corporatization of the Afghan Gas State Owned Enterprise) and Fichtner (Asian Development Bank funded, preparing a new natural gas national strategy).

A further recognition that the construction of a gas gathering system and gas processing plant of the size needed to supply gas to the proposed 200MW independent power plant (IPP) could not be accomplished with the \$60 million allocated, led to USAID's revising the gas processing element of SGDP Phase II to direct SGGA to retain international advisors to prepare a proposal for a public-private partnership for the construction and operation of a large, scalable central gas processing facility and the construction of scalable gas gathering systems to serve both the Juma-Bashikurd Field and other fields in the Sheberghan area. Under this arrangement, GIRoA, probably through MoMP, would be an equity participant with a private gas processing firm in the public-private partnership, which would be operated on a commercial basis. The government's initial equity capital would be the \$60 million originally planned for the construction of a gas processing facility.

The availability of reliable gas reserve estimates and the construction and professional operation of gas gathering and processing facilities should provide a significant attraction for private investment in both upstream exploration and development of currently untapped or under-developed gas field and in end use projects such as power generation.

Regardless of the TPAO-driven contract delays, SGGA has provided conscientious and timely technical support whenever requested from USAID, MoMP, or Da Afghanistan Breshna Sherkat (DABS). Specifically, at the end of FY14, SGGA provided economic modeling and report writing support for USAID's collaborative efforts with the Defense Department's Combined Security Transition Command - Afghanistan to plan a transition of Afghan National Security Forces installations onto the Afghan national grid. SGGA also provided support as requested by DABS by advising decision making analysis tools to evaluating generation assets, cooperation with the private sector for a potential independent power plant in Mazar-e-Sharif, transmission line development between Sheberghan and Mazar-e-Sharif, utilization of the National Load Control Center, and preparing DABS's chief executive officer to deliver speeches to represent Afghanistan at international conferences.

SGGA also accomplished substantial gains in capacity development areas, including extensive coaching and classroom training of MoMP and DABS staff in contract negotiation/management and economic modeling. SGGA's primary accomplishments in capacity development included rolling out a robust continuing English, petroleum engineering, gas processing and geographic information system (GIS) training programs for over 200 employees from the Ministry of Mines and Petroleum's subsidiary entities including the Afghan Petroleum Authority (APA), Afghan Geological Survey (AGS), Afghan Gas Enterprise (AGE), the Oil and Gas Survey (OGS) and also for the Jawzjan Breshna in the Sheberghan-area. SGGA also provided MoMP short-term trainings (trainings less than three weeks) in Afghan procurement procedures, contract management, environmental laws and regulations for energy sector development, project management, and Microsoft Office.

Per the United States Agency for International Development's USAID's annual reporting guidelines, SGGA assessed progress against objectives outlined in its annual work plans. The following reports contain SGGA's annual work plans through contract completion and constitute the basis of this reporting:

1. Annual Work and Staffing Plan
2. Three-Year Joint Capacity Enhancement, Training, and Monitoring Program with Expat to Afghan Transition Plan

Table 1 below summarizes SGGA's progress on its work plan objectives during FY14.

SGGA has been implementing its programs in correspondence to the SGDP's progress in order to provide sequenced technical assistance at appropriate timing for MoMP's use. As part of this programmatic dynamic, certain FY14 objectives have either shifted to Fiscal Year 2015 (FY15) to correspond with the SGDP schedule revisions, or no longer pertain to SGGA's support of realistic SGDP outcomes prior to SGGA's contract completion. Tables 2 and 3 contain detailed summaries of the objectives that have been accomplished from the Annual Work and Staffing Plan and FY14's components of the Three-Year Joint Capacity Enhancement, Training and Monitoring Program with Expat to Afghan Transition Plan.

Table 1 below summarizes SGGA's progress on its work plan objectives during FY14.

Table 1: Summary of Progress on FY14 Work Plan

Summary of Progress on FY14 Work Plan (WP)		
FY13 WP Element	FY14 Objectives	FY14 Assessment
Annual Work and Staffing Plan	<ol style="list-style-type: none"> <li>1. Address Conditions Precedent for Phase I: On-budget funding for the Drilling Contract</li> <li>2. Engage Key Subcontractors or Individuals depending on needs and availability for electric power support to DABS Project Management Unit (PMU)</li> <li>3. Award and Implement the Rehabilitation &amp; Drilling Contracts</li> <li>4. Prepare and Deliver Capacity Building to MoMP and other relevant GIRoA stakeholders</li> <li>5. Support the work of the Legal Transaction Advisors for the essential legal agreements</li> <li>6. Coordinate with GIRoA counterparts to formalize the PMU organization and recommended staffing for each position</li> </ol>	<ol style="list-style-type: none"> <li>1. Completed</li> <li>2. In progress</li> <li>3. Completed</li> <li>4. In progress</li> <li>5. Postponed</li> <li>6. In progress</li> </ol>
Three-Year Joint Capacity Enhancement, Training, and Monitoring Program with Expat to Afghan Transition Plan (FY14 Components)	<ol style="list-style-type: none"> <li>1. Mentor, with on the job training</li> <li>2. Provide intensive training courses to support completion of SGDP's critical milestones.</li> <li>3. Participate in the Monitor, Negotiation, and Operation Teams</li> <li>4. Drilling &amp; Rehabilitation Training Course</li> <li>5. Bid Evaluation and Financial Analysis Course</li> <li>6. Tender: Contract Award/Finalization Courses</li> <li>7. Well Rehabilitation Oversight Work Course</li> <li>8. Well Drilling Oversight Work Course</li> <li>9. Selection of Expert Team: 2-4 professionals</li> <li>10. Provide Training in Courses in Gas Gathering, Gas Compression, Gas Processing, Gas Sweetening, Sulfur plant</li> <li>11. Travel to Turkmenistan or another country with a sour gas processing plant for three month internship program</li> <li>12. Training by Monitoring Construction of the Task Force for Business and Stability Operations (TFBSO)/Asian Development Bank (ADB) funded Gas Plant</li> <li>13. Energy Project Development Course</li> <li>14. Contract Negotiation Course</li> <li>15. Power Fundamentals Course</li> <li>16. Contract Management in Power Sector Course</li> <li>17. Legal Aspects in the Energy Sector Course</li> <li>18. General Management Course</li> </ol>	<ol style="list-style-type: none"> <li>1. In progress</li> <li>2. In progress</li> <li>3. No longer applicable due to revised planning</li> <li>4. Completed (1<sup>st</sup> Quarter)</li> <li>5. Partially complete</li> <li>6. Completed (1<sup>st</sup> Quarter)</li> <li>7. Completed (1<sup>st</sup> Quarter)</li> <li>8. Completed (1<sup>st</sup> Quarter)</li> <li>9. No longer applicable</li> <li>10. In progress</li> <li>11. No longer applicable</li> <li>12. In progress</li> <li>13. Partially complete</li> <li>14. In progress</li> <li>15. No longer applicable</li> <li>16. No longer applicable</li> <li>17. Complete</li> <li>18. Partially complete</li> </ol>

Table 2: FY14 Annual Report on Work and Staffing Plan

FY14 Annual Report on Work and Staffing Plan			
FY14 Objectives	FY14 Achievements	Explanation for Over/Under Achievement in FY14	Recommendations to plan/manage future activities to achieve the overall SGGA Objectives
<ol style="list-style-type: none"> <li>1. Address Conditions Precedent for Phase I: On-budget funding for the Drilling Contract</li> <li>2. Engage Key Subcontractors or Individuals depending on needs and availability for electric power support to DABS PMU.</li> <li>3. Award and Implement the Rehabilitation &amp; Drilling Contracts</li> </ol>	<ol style="list-style-type: none"> <li>1. USAID approved all conditions precedent (1<sup>st</sup> Quarter)</li> <li>2. No subcontractors were retained to advise DABS; however, SGGA's resident third country national electrical engineer has provided full-time support to DABS on power system economic modeling, assessment of proposed power import projects, and other issues potentially affecting delivery of power from the proposed Sheberghan IPP.</li> <li>3. MoMP signed the rehabilitation and drilling contract with TPAO on 14 December 2013 with a scheduled contract completion date of 10 September 2014. However, as of the end of FY14, TPAO had not completed road and drill site construction and had not mobilized equipment or materials to the country.</li> </ol>	<ol style="list-style-type: none"> <li>2. Delays of nearly a year have delayed obtaining data needed for Phase II (gas processing and power infrastructure development) implementation to FY 2015.</li> <li>3. SGGA has provided regular and ongoing support to the Ministry of Mines and Petroleum in its efforts to enforce compliance with the contract by TPAO, but TPAO proved unresponsive to demands for compliance.</li> </ol>	<ol style="list-style-type: none"> <li>2. SGGA's Contract Modification 5 has restructured support for power generation to obtain needed data on gas reserves through a contract to evaluate available gas field data and make reserve estimates on six known gas fields in the Sheberghan area.</li> <li>3. SGGA has recommended cancellation of the TPAO contract for default and forfeiture of TPAO's \$3.6 million performance security. At the end of FY 2014 this recommendation was being considered by MoMP and USAID. In addition, Contract Modification 5 now provides for the data evaluation</li> </ol>

FY14 Annual Report on Work and Staffing Plan			
FY14 Objectives	FY14 Achievements	Explanation for Over/Under Achievement in FY14	Recommendations to plan/manage future activities to achieve the overall SGGA Objectives
<p>4. Prepare and Deliver Capacity Building to MoMP and other relevant GIROA stakeholders</p> <p>5. Support the work of the Legal Transaction Advisors for the essential legal agreements.</p>	<p>4. Details on specific trainings completed are available in the Capacity development section below.</p> <p>5. No legal transaction advisers were contracted during FY14.</p>	<p>5. Due to the SGDP Phase I delays and the reported efforts of the Afghan Ministry of Finance to tax the Overseas Private Investment Corporation's (OPIC's) activities, SGDP's main stakeholders, OPIC and Contour Global have withdrawn, leaving no currently prospective IPP investors with whom to negotiate. In addition, the Afghan elections and prospective government changes made it questionable as to whether relevant officials would still be in decision making positions after</p>	<p>and reserve estimates described above. Further, it appears that the Juma-Bashikurd Field will be developed by investors in the Totimaidan production sharing block with the contract expected to be awarded in the first quarter of FY 2015.</p> <p>5. Modification 5 has removed the previous legal transaction objectives and now contemplates creation of an international standard public-private partnership arrangement between the GIROA and private investors for the construction and operation of gas gathering and processing facilities essential to making the high sulfur Sheberghan area gas production suitable for power generation and other</p>

FY14 Annual Report on Work and Staffing Plan			
FY14 Objectives	FY14 Achievements	Explanation for Over/Under Achievement in FY14	Recommendations to plan/manage future activities to achieve the overall SGGA Objectives
<p>6. Coordinate with GIRoA counterparts to formalize the PMU organization and recommended staffing for each position</p>	<p>6. MoMP has had six different SGDP project managers since the inception of the program. During FY 2014, it has settled on one. However, MoMP has elected not to follow the PMU model. SGGA has provided constant support and mentoring to the SGDP project manager.</p>	<p>6. Due to the MoMP's decision not to use a PMU model and because TPAO had only road building operations going on, there was no need for a dedicated PMU staff at MoMP. Similarly, the lack of ability to move forward with power generation related activities made engagement with the Ministry of Energy and Water (MEW) premature. Finally, MEW independently adopted an IPP licensing regime without taking advantage of help offered by SGGA.</p>	<p>6. SGGA will continue to work with relevant GIRoA entities to accomplish SGDP objectives within the organizational structures determined by the new government.</p>

Table 3: Annual Report on Capacity Enhancement, Training and Monitoring Program with Expat to Afghan Transition Plan

Annual Report on Capacity Enhancement, Training and Monitoring Program with Expat to Afghan Transition Plan			
FY14 Objectives	FY14 Achievements	Explanation for Over/Under Achievement in FY14	Recommendations to plan/manage future activities to achieve the overall SGGA Objectives
<p>1. Mentor, with on the job training</p> <p>2. Provide intensive training courses to support completion of SGDP's critical milestones.</p>	<p>1. In progress; SGGA completed several mentoring/coaching activities for both MoMP and DABS, focusing especially on coaching Zabihullah Sarwari, MoMP's SGDP Project Manager, and Khwaja Masood, DABS's SGDP Project Manager, in contract negotiation and management and economic modeling. SGGA will continue providing coaching support in FY15. Details of all coaching activity are provided in Attachments 2 and 3.</p> <p>2. SGGA also accomplished substantial gains in reaching its training objectives. SGGA's primary accomplishments in capacity development included rolling out robust long-term (three months or more) English, petroleum engineering, gas processing and GIS courses for Ministry of Mines and Petroleum's subsidiary entities including the APA, AGS, AGE, OGS and also for the Jawzjan Breshna in the Sheberghan-area. SGGA also</p>	<p>2. SGGA exceeded prior expectations in capacity development through providing internal trainings of local national staff in English and teacher training curricula, which enabled SGGA to increase its training capabilities throughout MoMP's sub-entities in both Kabul and Sheberghan. SGGA also enhanced its performance from 2013 by combining resources and collaborating with other donor organizations' implementing partners (Mining Investment and</p>	<p>2. SGGA advises that USAID prioritize improving the Kabul Vetting Support Unit's efficiency, or set clear expectations for implementing partners that the vetting process may take more than six months, as it has in the case of SGGA's training provider requests. Moving forward, SGGA will be much more cautious in the expectations it discusses with GIRoA entities to account for any courses that would require</p>

Annual Report on Capacity Enhancement, Training and Monitoring Program with Expat to Afghan Transition Plan			
FY14 Objectives	FY14 Achievements	Explanation for Over/Under Achievement in FY14	Recommendations to plan/manage future activities to achieve the overall SGGA Objectives
<p>3. Participate in the Monitor, Negotiation, and Operation Teams</p>	<p>provided MoMP short-term trainings (trainings less than three weeks) in Afghan project procurement, contract management, environmental laws and regulations for energy sector development, project management, and Microsoft Office. In total, SGGA provided over 23,000 participant hours of training for over 600 trainees in calendar year 2014 alone.</p> <p>3. SGGA dropped these items from its FY14 work plan.</p>	<p>Development for Afghanistan and GIZ) to provide continuing GIS classes for AGS and APA. Despite these successes, USAID's Kabul Vetting Unit's lack of responsiveness for a period of over six months prevented SGGA from subcontracting providers for eight additional courses. This lack of responsiveness damaged SGGA's USAID's reputations with MoMP as SGGA could not perform agreed-upon training plans absent of consent from USAID. For FY15, SGGA plans to utilize one of the training providers that received approval subsequent to this reporting period and take measures to procure additional providers of American origin which will not require vetting approval as the only feasible means to execute the work requirement prior to contract completion.</p> <p>3. As reflected in Contract Modification 5, SGGA's revised strategy for SGDP Phase II of supplying gas processing via a public private partnership framework and the fact that engaging in power plant negotiations would be premature given SGDP schedule progress,</p>	<p>international subcontractors to perform.</p>

Annual Report on Capacity Enhancement, Training and Monitoring Program with Expat to Afghan Transition Plan			
FY14 Objectives	FY14 Achievements	Explanation for Over/Under Achievement in FY14	Recommendations to plan/manage future activities to achieve the overall SGGA Objectives
<p>4. Drilling &amp; Rehabilitation Training Course</p> <p>5. Bid Evaluation and Financial Analysis Course</p> <p>6. Tender: Contract Award/Finalization Courses</p> <p>7. Well Rehabilitation Oversight Work Course</p> <p>8. Well Drilling Oversight Work Course</p> <p>9. Selection of Expert Team: 2-4 professionals</p> <p>10. Provide Training in Courses in Gas Gathering, Gas Compression, Gas Processing, Gas Sweetening, Sulfur plant</p>	<p>4. SGGA completed this program in December 2013 with a training performed in Abu Dhabi for MoMP employees from APA, AGE, and OGS.</p> <p>5. Partially Complete; SGGA completed a bid evaluation training in 2013 and plans to implement a petroleum finance course in FY15.</p> <p>6. Completed: SGGA provided trainings on Afghan procurement procedures and contract management in addition to its mentoring program with MoMP staff.</p> <p>7. Completed: See item #4.</p> <p>8. Completed: See item #4.</p> <p>9. No longer applicable to SGGA's scope of work.</p> <p>10. In progress: SGGA is conducting gas processing training in by providing complementary training to the TFBSO training of the skid-</p>	<p>SGGA eliminated the Monitor, Negotiation and Operation Teams from its planned delivery.</p> <p>5. SGGA planned to implement a petroleum finance course in FY14, however, pursuant to the vetting delays described above, has been forced to delay plans for implementation into FY15.</p> <p>9. SGGA's revised gas processing strategy detailed in Contract Modification 5 eliminated the need for an expert team.</p> <p>10. SGGA experienced significant difficulties identifying qualified experts willing to train in gas processing within the USAID</p>	

Annual Report on Capacity Enhancement, Training and Monitoring Program with Expat to Afghan Transition Plan			
FY14 Objectives	FY14 Achievements	Explanation for Over/Under Achievement in FY14	Recommendations to plan/manage future activities to achieve the overall SGGA Objectives
<p>11. Travel to Turkmenistan or another country with a sour gas processing plant for three month internship program</p> <p>12. Training by Monitoring Construction of TFBSO/ADB funded Gas Plant</p> <p>13. Energy Project Development Course</p> <p>14. Contract Negotiation Course</p> <p>15. Power Fundamentals Course</p>	<p>mounted amine it funded. SGGA will continue this complementary training into FY15.</p> <p>11. No longer applicable to SGGA's scope of work.</p> <p>12. In progress: TFBSO hired a training contractor which is providing on-site training for the same trainees that SGGA provides classroom training for on gas processing activities.</p> <p>13. In progress: SGGA completed a course in project management fundamentals in FY14, and plans to provide a petroleum project management course in FY15.</p> <p>14. Partially complete: SGGA has primarily delivered this course via its coaching program for MoMP's SGDP project manager. It also addressed these topics in its project procurement and contract management courses. SGGA will continue addressing this topic in its FY15 coaching delivery.</p> <p>15. No longer applicable to SGGA's scope of work.</p>	<p>maximum salary rate. Gas gathering, compression, and sulfur plant operations training are no longer applicable due to SGGA's revised gas processing strategy.</p> <p>11. SGGA's revised gas processing strategy detailed in Contract Modification 5 eliminated the need for this activity.</p> <p>15. SGGA's Contract Modification 5 removed activities related to IPP</p>	

Annual Report on Capacity Enhancement, Training and Monitoring Program with Expat to Afghan Transition Plan			
FY14 Objectives	FY14 Achievements	Explanation for Over/Under Achievement in FY14	Recommendations to plan/manage future activities to achieve the overall SGGA Objectives
<p>16. Contract Management in Power Sector Course</p> <p>17. Legal Aspects in the Energy Sector Course</p> <p>18. General Management Course</p>	<p>16. No longer applicable to SGGA's scope of work.</p> <p>17. Complete; SGGA provided an Environmental Laws and Regulations for the Energy Sector (2<sup>nd</sup> Quarter) and through coordination with TFBSO and Adam Smith International, identified that additional legal training would duplicate efforts.</p> <p>18. Partially complete: SGGA provided an organizational development course in 2013. SGGA intended to subcontract Kardan University to provide a management course in FY14, however the Kabul Vetting Support Unit did not respond to SGGA's vetting request until FY15 (more than 6 months after SGGA submitted the vetting request).</p>	<p>development.</p> <p>16. SGGA's Contract Modification 5 removed activities related to IPP development.</p>	

**Attachment 1**  
**MINISTRY OF MINES PETROLEUM**  
**AFGHAN PETROLEUM AUTHORITY**  
**CONTRACT NON-COMPLIANCE CORRESPONDENCE WITH TPAO**

<u>Date</u>	<u>From</u>	<u>Subject</u>	<u>TPAO Receptient &amp; Title</u>	<u>Response, Date, Number &amp; Sender</u>
25-Jan-14	Jumriany	Contract Agreement MOMP/1344/ICB, 14th December / Revised Contract Performance Schedule	Mr. Adanir, TPAO VP	1-Apr-14, Mr. Sisman, TPAO Chairman & President
26-Mar-14	Jumriany	Contract for Services by and between the Ministry of Mines and Petroluem of the Islamic Republic of Afghanistan ("MoMP") and Turkiye Petrolleri A.O. (TPAO), dated 14 December 2013, Contract No. MOMP/1344/ICB	Mr. Sisman, TPAO Chairman & President	
21-Apr-14	Jumriany	Rebuttal of TPAO's Recalcitrant Reply to 26 Mar Letter	Mr. Sisman, TPAO Chairman & President	4-Jun-14, Mr. Buyukgoz, TPAO Project Manager
22-Apr-14	Sarwari	Contract Agreement MOMP/1344/ICB, 14th December 2013 - Request for Subcontract	Mr. Azarsiz, TPAO Deputy General Manager	
6-May-14	Jumriany	Response to TPAO, request for coordinates to place well Juma 2A	Mr. Buyukgoz, TPAO Project Manager	4-Jun-14, Mr. Buyukgoz, TPAO Project Manager
28-May-14	Sarwari	Notice Regarding Compliance with Contract Insurance Requirement - Contract Agreement - MOMP/1344/ICB, Dated 14th December 2013	Mr. Boyukgoz, TPAO Project Manager	4-Jun-14, Mr. Buyukgoz, TPAO Project Manager
4-Jun-14	Sarwari	Notice Regarding Mobilization and Payment for Mobilization, MOMP/1344/ICB, Dated 14th December 2013	Mr. Boyukgoz, TPAO Project Manager	4-Jun-14, Mr. Buyukgoz, TPAO Project Manager
7-Jun-14	Sarwari	Notice Regarding Designation of Contractor's Representative - Contract Agreement - MOMP/1344/ICB, Dated 14th December 2013	Mr. Gungor, Head of Drilling Dept	24-Jun-14, Mr. Gungor, Head of Drilling Dept & TPAO VP Murat Altiparmak
8-Jun-14	Sarwari	Response to Your Letter of 4 June 2014	Mr. Boyukgoz, TPAO Project Manager	
30-Jun-14	Jumriany	Response to TPAO Letter of 24 June 2014 on Designation of Ministry's Engineer	Mr. Boyukgoz, TPAO Project Manager	1-Aug-14, Mr. Buyukgoz, TPAO Project Manager
6-Jul-14	Jumriany	Response to TPAO Letter of 24 June 2014 on Consequences of Crossing Iran, 270 Day Work Schedule Period, and Movement of Well Juma 2A	Mr. Boyukgoz, TPAO Project Manager	1-Aug-14, Mr. Buyukgoz, TPAO Project Manager
6-Jul-14	Jumriany	Requirement to Replace Your Performance Security	Mr. Boyukgoz, TPAO Project Manager	
16-Jul-14	Sarwari	Noticie to Correct Default Related to Contractual Insurance Requirement	Mr. Boyukgoz, TPAO Project Manager	1-Aug-14, Mr. Buyukgoz, TPAO Project Manager
19-Jul-14	Sarwari	Notice to Submit Revised Program of Work and Supporting Document	Mr. Boyukgoz, TPAO Project Manager	1-Aug-14, Mr. Buyukgoz, TPAO Project Manager

**Attachment 1**  
**MINISTRY OF MINES PETROLEUM**  
**AFGHAN PETROLEUM AUTHORITY**  
**CONTRACT NON-COMPLIANCE CORRESPONDENCE WITH TPAO**

6-Aug-14	Sarwari	Mobilization and TAO Letter Dated August 1, 2014	Mr. Boyukgoz, TPAO Project Manager	1-Aug-14, Mr. Buyukgoz, TPAO Project Manager
13-Aug-14	Sarwari	Request for Waiver to US Flag Vessel Requirement	Mr. Jordy, SGGA COR, USAID	11-Aug-14, Mr. Buyukgoz, TPAO Project Manager
16-Aug-14	Sarwari	Commencement Date	Mr. Boyukgoz, TPAO Project Manager	11 & 14 Aug 14, Mr. Buyukgoz, TPAO Project Manager
23-Aug-14	Sarwari	Contractor Requested Extension of Contract Time for Completion	Mr. Jordy, SGGA COR	19 Aug 14, Mr. Buyukgoz, TPAO Project Manager
23-Aug-14	Sarwari	TPAO Request for Contract Extension of Time for Completion Period, PCC 1.1.3.3	Mr. Boyukgoz, TPAO Project Manager	19 Aug 14, Mr. Buyukgoz, TPAO Project Manager
30-Aug-14	Min Barikzai	Contractor Requested Extension of Contract Time for Completion	Mr. Hammink, Mission Director, USAID	19 Aug 14, Mr. Buyukgoz, TPAO Project Manager
8-Sep-14	Sarwari	Approval to Commence	Mr. Boyukgoz, TPAO Project Manager	11 & 14 Aug 14, Mr. Buyukgoz, TPAO Project Manager
10-Sep-14	Min Barikzai	Time for Completion Extension Notice	Mr. Boyukgoz, TPAO Project Manager	30 Aug 14, Mr. Buyukgoz, TPAO Project Manager
17-Sep-14	Sarwari	2nd Request for Waiver to US Flag Vessel Requirement	Mr. Abood, USAID	11-Aug-14, Mr. Buyukgoz, TPAO Project Manager

## Attachment 2

### SGGA Executive Coaching & Technical Assistance History (MoMP)

**Focused Upon MoMP's SGDP Project Manager: Zabihullah Sarwari**

**Note: Executive Coaching Represents 10% or Less of Overall SGGA Coaching/Technical Assistance**

Date	Hours	Ministry Personnel	Coaching Event	SGGA Coaches
24-Sep-14	1	Zabihullah Sarwari	Contract Administration - How to counter TPAO's request for long-term extension	Kelley & Register
16-Sep-14	1	Zabihullah Sarwari	Project Manager Coaching - Discussed lessons learned for future SGDP Industry Day	Kelley & Register
15-Sep-14	1	Zabihullah Sarwari	Project Manager Coaching - Coached on presentations and met with industry	Kelley & Register
14-Sep-14	1	Zabihullah Sarwari	Project Manager Coaching - Prepped for conference and goals of marketing SGDP	Kelley & Register
7-Sep-14	1	Zabihullah Sarwari	Contract Administration - Ways to extend the contract time for completion period	Kelley & Register
2-Sep-14	1	Zabihullah Sarwari	Contract Administration - Review of TPAO insurance submission and compliance review	Kohsar
27-Aug-14	1	Zabihullah Sarwari	Project Manager Coaching - How to market SGDP at upcoming conferences	Register
16-Aug-14	1	Zabihullah Sarwari	Contract Administration - Trip to Sheb to inspect work, perf security, & commencement	Register
12-Aug-14	1	Zabihullah Sarwari	Contract Administration - Discussed importance of perf security as a tool and renewal	Register
6-Aug-14	1	Zabihullah Sarwari	Contract Administration - Highlighted the need for perseverance in contract conflicts	Register
4-Aug-14	1	Zabihullah Sarwari	Executive Meeting Preparation - Discussed topics for tomorrow's 3-Party USAID meeting	Kelley & Register
2-Aug-14	1	Zabihullah Sarwari	Contract Administration - Contract insurance, schedule, progress, response to ltrs	Stuart-Thompson & Register

## Attachment 2

### SGGA Executive Coaching & Technical Assistance History (MoMP)

**Focused Upon MoMP's SGDP Project Manager: Zabihullah Sarwari**

**Note: Executive Coaching Represents 10% or Less of Overall SGGA Coaching/Technical Assistance**

<b>Date</b>	<b>Hours</b>	<b>Ministry Personnel</b>	<b>Coaching Event</b>	<b>SGGA Coaches</b>
22-Jul-14	1	Farid Karimi	Contract Administration - Mentored on taking notes and minutes for meetings	Stuart-Thompson
15-Jul-14	4	Zabihullah Sarwari	Contract Administration - Environmental Reporting to NEPA, Technical Training Req	Kohzar, Register, & Stuart-Thompson
12-Jul-14	1	Zabihullah Sarwari	Contract Administration - Discussed Excusable Delays, Contract Extension Reasons, Etc	Register & Stuart-Thompson
5-Jul-14	2	Zabihullah Sarwari	Contract Administration - Rev 2 Ltrs Again, Discussed Comprehensive Response Ideas	Register
28-Jun-14	1	Zabihullah Sarwari	Contract Administration - Rev 2 Ltrs from TPAO, Agreed to Respond to "Eng" Appoint Q	Register
21-Jun-14	1	Zabihullah Sarwari	Contract Administration - Reviewed TPAO's first satisfactory prog report; discussed why	Register & Kohsar
8-Jun-14	1	Zabihullah Sarwari	Contract Administration - Advised to send SGGA drafted ltr to refute TPAO's 4Jun ltr	Register & Bredhoff
5-Jun-14	2	Zabihullah Sarwari	Contract Administration - Discussed Ltr From TPAO Demanding More Sch/\$\$	Kelley & Register
4-Jun-14	1	Zabihullah Sarwari	Contract Surveillance - Researched and reviewed road work requirements	Register
1-Jun-14	1	Zabihullah Sarwari	Contract Administration - Provided Letter and Coached on Contractor's Repr	Register & Kelley
26-May-14	1	Zabihullah Sarwari	Contract Administration - Reviewed Latest Critical Items Checklist	Register, Kohsar, & Kellev
19-May-14	1	Zabihullah Sarwari	Contract Administration - Reviewed Latest Critical Items Checklist	Register, Kohsar, & Kellev
10-May-14	1	Zabihullah Sarwari	Contract Administration - Contractor Submittals & Contract Assignment	Register, Kohsar, Labib, & Kelley

## Attachment 2

### SGGA Executive Coaching & Technical Assistance History (MoMP)

**Focused Upon MoMP's SGDP Project Manager: Zabihullah Sarwari**

**Note: Executive Coaching Represents 10% or Less of Overall SGGA Coaching/Technical Assistance**

<b>Date</b>	<b>Hours</b>	<b>Ministry Personnel</b>	<b>Coaching Event</b>	<b>SGGA Coaches</b>
8-May-14	1	Zabihullah Sarwari	Contract Administration - Contractor Delays & Non-Compliance	Register, Kohsar, Labib, & Kelley
5-May-14	1	Zabihullah Sarwari	Contract Administration - Monitoring Contractor Performance	Register, Kohsar, Labib, & Kelley
29-Apr-14	1	Zabihullah Sarwari	Contract Administration - Contractor Progress Reports	Register, Kohsar, Labib, & Kelley
27-Apr-14	1	Zabihullah Sarwari	Contract Administration - Monitoring Contractor Schedule	Register, Kohsar, Labib, & Kelley
20-Apr-14	1	Zabihullah Sarwari	Contract Administration - Prep for Meeting Contractor at Site	Register, Kohsar, Labib, & Kelley
24-Mar-14	2	Zabihullah Sarwari	Contract Remedies - Liquidated Damages and Performance Security	Register, Kohsar, Labib, & Kelley
8-Mar-14	1	Zabihullah Sarwari	Contract Surveillance - Created and Reviewed Critical Items Checklist	Register, Kohsar, Labib, & Kelley
4-Feb-14	2	Enayat Mohmand & Hamid Boraywal	Contract Invoicing - Payment Process & USAID Money Transfer Details	Register, Kohsar, Labib, & Kelley
3-Feb-14	1	Zabihullah Sarwari	Environmental Compliance - Importance of Tight Ministry Policy	Register, Kohsar, Labib, & Kelley
27-Jan-14	1	Zabihullah Sarwari	Contract Surveillance - Advise to Quickly Appoint Owners' Engineers	Register, Kohsar, Labib, & Kelley
26-Jan-14	1	Zabihullah Sarwari	Environmental Compliance - Advise from CoP on NEPA Re-Submittal	Register, Kohsar, Labib, & Kelley
22-Jan-14	2	Enayat Mohmand	Environmental Compliance - Review of NEPA Issues & Re-Submittal	Register, Kohsar, Labib, & Kelley

## Attachment 2

### SGGA Executive Coaching & Technical Assistance History (MoMP)

**Focused Upon MoMP's SGDP Project Manager: Zabihullah Sarwari**

**Note: Executive Coaching Represents 10% or Less of Overall SGGA Coaching/Technical Assistance**

<b>Date</b>	<b>Hours</b>	<b>Ministry Personnel</b>	<b>Coaching Event</b>	<b>SGGA Coaches</b>
15-Jan-14	1	Zabihullah Sarwari	Contract Administration - Pointers for Supporting TPAO Mobilization	Register, Kohsar, Labib, & Kelley
29-Dec-13	1	Zabihullah Sarwari	Contract Administration - Customs and Taxes	Register, Kohsar, Labib, & Kelley
23-Dec-13	1	Zabihullah Sarwari	Contract Distribution - Provided Copies and Explained Who Needs Them	Register, Kohsar, Labib, & Kelley
22-Dec-13	2	Zabihullah Sarwari	Contract Administration - Reviewed Key Contract Terms & Conditions	Register, Kohsar, Labib, & Kelley
14-Dec-13	3	Zabihullah Sarwari	Contract Pre-Performance Conference - Coached Through Discussions	Register, Kohsar, Labib, & Kelley
8-Dec-13	1	Zabihullah Sarwari	Contract Surveillance - Discussed Actions Immediately Following Award	Register, Kohsar, Labib, & Kelley
2-Dec-13	2	Zabihullah Sarwari	Contract Pre-Performance Conference - Final Planning and Rehearsal	Register, Kohsar, Labib, & Kelley
1-Dec-13	2	Zabihullah Sarwari	Contract Award - Final Planning and Rehearsal	Register, Kohsar, Labib, & Kelley
25-Nov-13	2	Zabihullah Sarwari & Enayat Mohmand	Contract Award - Synopsis of Award Notice (Remedial Due to Inaction)	Register, Kohsar, Labib, & Kelley
16-Nov-13	1	Zabihullah Sarwari	Contract Award - Synopsis of Award Notice (Remedial Due to Inaction)	Register, Kohsar, Labib, & Kelley
11-Nov-13	2	Zabihullah Sarwari	Procurement Law Training Seminars - Post Training Review of APA Attendees	Register, Kohsar, Labib, & Kelley
9-Nov-13	2	Zabihullah Sarwari	Procurement Law Training Seminars - Rehearsal of Graduation Event & Speech	Register, Kohsar, Labib, & Kelley

## Attachment 2

### SGGA Executive Coaching & Technical Assistance History (MoMP)

**Focused Upon MoMP's SGDP Project Manager: Zabihullah Sarwari**

**Note: Executive Coaching Represents 10% or Less of Overall SGGA Coaching/Technical Assistance**

<b>Date</b>	<b>Hours</b>	<b>Ministry Personnel</b>	<b>Coaching Event</b>	<b>SGGA Coaches</b>
6-Nov-13	1	Zabihullah Sarwari & DG Jumriany	Procurement Law Training Seminars - Mid-Course Assessment	Register, Kohsar, Labib, & Kelley
3-Nov-13	1	Enayat Mohmand	Contract Surveillance - Discussed Need for Ministry Owners' Engineers	Register, Kohsar, Labib, & Kelley
2-Nov-13	1	Zabihullah Sarwari	Pre-Award - Performance Security Issues and Intricacies (Remedial)	Register, Kohsar, Labib, & Kelley
30-Oct-13	1	Enayat Mohmand	Pre-Award - Performance Security Issues and Intricacies	Register, Kohsar, Labib, & Kelley
29-Oct-13	1	Zabihullah Sarwari	Procurement Law Training Seminars - First Day Training Results Feedback	Register, Kohsar, Labib, & Kelley
27-Oct-13	1	Zabihullah Sarwari	Procurement Law Training Seminars - Training Logistics & Trainee Coord	Register, Kohsar, Labib, & Kelley
23-Oct-13	1	Enayat Mohmand & Zabihullah Sarwari	Pre-Award Protest - Final Disposition of PMC Protest & Extension of Bid Validity	Register, Kohsar, Labib, & Kelley
22-Oct-13	1	Zabihullah Sarwari	Procurement Law Training Seminars - Final Planning	Register, Kohsar, Labib, & Kelley
20-Oct-13	1	Zabihullah Sarwari	Pre-Award - Advised to Pursue Bid Validity & Security Extensions	Register, Kohsar, Labib, & Kelley
13-Oct-13	2	Zabihullah Sarwari	Pre-Award Protest - Coordinated PMC Protest Response	Register, Kohsar, Labib, & Kelley
12-Oct-13	1	Zabihullah Sarwari	Contract Award - Synopsis of Award Notice (Reminder)	Register, Kohsar, Labib, & Kelley
7-Oct-13	2	Zabihullah Sarwari	Contract Award - Review of Unsigned Contract Document	Register, Kohsar, Labib, & Kelley

## Attachment 2

<b>SGGA Executive Coaching &amp; Technical Assistance History (MoMP)</b>				
<b>Focused Upon MoMP's SGDP Project Manager: Zabihullah Sarwari</b>				
<b>Note: Executive Coaching Represents 10% or Less of Overall SGGA Coaching/Technical Assistance</b>				
Date	Hours	Ministry Personnel	Coaching Event	SGGA Coaches
2-Oct-13	1	Zabihullah Sarwari	Procurement Law Training Seminars - Initial Planning	Register, Kohsar, Labib, & Kelley
<b>Zabihullah Sarwari Appointed as SGDP Project Manager on 2 Oct 13</b>				
1-Oct-13	1	Enayat Mohmand & Zabihullah Sarwari	Contract Award - Synopsis of Award Notice	Register, Kohsar, Labib, & Kelley
	<b>81</b>	<b>Total Hrs in FY14</b>		

## Attachment 3

### SGGA Power Sector Executive Coaching & Technical Assistance History

**Focused Upon Afghanistan's Power Sector Development**

**Note: Executive Coaching Represents 10% or Less of Overall SGGA Coaching/Technical Assistance. Unless otherwise specified all meeting participants were DABS personnel**

Date	Hours	Personnel	Coaching Event	SGGA Coach
20-Sep-14	2	USAID/ CSTC-A	Technical Assistance: Discussed economically modeling the group's objectives	Moncada
13-Sep-14	2	DoD - CSTC-A	Tehcnical Assistance: Supported the working group's instantiation to transition ANSF facilities to the Afghan power grid.	Moncada
25-27-Aug-14	3	DABS Corporate Planning Department	Coaching: SGDP Economic Model Use and Mazar-e-Sharif transformation capacity constraints transferring power to Sheberghan through the 110 kV line under DABS's rehabilitation	Moncada
16-18-Aug-14	4	DABS Corporate Planning Department	Coaching: SGDP Economic Model use	Moncada
27-Aug-14	1	Mirwais Alami	Technical Assistance: Afghanistan Business Spotlight Event participation preparation	Moncada
26-Aug-14	1	Khwaja Masood	Technical Assistance: discuss including other DABS participants to the SGDP Economic Model coaching	Moncada
18-Aug-14	1	Khwaja Masood	Technical Assistance: Plannning session for SGDP Economic Model coaching sessions	Moncada
13-Aug-14	1	Khwaja Masood	Technical Assistance: Discuss DABS's availability to receive SGDP Economic Model coaching and learn about DABS's PPA negotiation with Turkmenistan, which DABS has conducted through video conferences from Kabul	Moncada
4-Aug-14	1	Khwaja Masood	Technical Assistance: Reviewed the memorandum of understanding signed during the IPP Kick-off Meeting and DABS's schedule to continue negotiating the PPA with Turkmenistan	Moncada

## Attachment 3

<b>SGGA Power Sector Executive Coaching &amp; Technical Assistance History</b>				
<b>Focused Upon Afghanistan's Power Sector Development</b>				
<b>Note: Executive Coaching Represents 10% or Less of Overall SGGA Coaching/Technical Assistance. Unless otherwise specified all meeting participants were DABS personnel</b>				
Date	Hours	Personnel	Coaching Event	SGGA Coach
4-Aug-14	1	A. Sajid, Deputy Technical Director DABS Project Management Office	Technical Assistance: Discussed the status of the transmission projects funded by ADB related to SGDP	Moncada
16-Jun-14	1	CEO Samadi and Khwaja Masood	Technical Assistance: Presented the economic modeling sensitivity analysis that Mr. Samadi requested	Moncada
14-Jun-14	1	Khwaja Masood	Technical Assistance: Discussed his participation in CASA-1000 meeting held in Kazakhstan this month and a wind generated IPP opportunity in Herat in which the interested investor is a German/Afghan company named Seus/Arrow, and the continued economic model coaching	Moncada
14-Jun-14	1	CEO Samadi	Technical Assistance: Discussed DABS's negotiations with Cummins regarding a possible investment of a 20MW IPP. Mr. Samadi asked SGGA to assist DABS in preparing a sensitivity analysis to evaluate the impacts of different gas prices on power prices. Mr. Samadi also confirmed SGGA's office space at DABS	Moncada
8,9 and 10 Jun-14	1	DABS Planning Department	Coaching: SGDO Economic Model use	Moncada
3-Jun-14	1	Mirwais Alami	Technical Assistance: Prep for an upcoming infrastructure development meeting	Moncada
3-Jun-14	1	Khwaja Masood	Coaching: Discussed various assumptions in SGGA's economic model including depreciation and income taxes	Moncada
21-May-14	1	Khwaja Masood	Coaching: Discussed the current end user tariff and DABS's plan to change it	Moncada

## Attachment 3

### SGGA Power Sector Executive Coaching & Technical Assistance History

**Focused Upon Afghanistan's Power Sector Development**

**Note: Executive Coaching Represents 10% or Less of Overall SGGA Coaching/Technical Assistance. Unless otherwise specified all meeting participants were DABS personnel**

Date	Hours	Personnel	Coaching Event	SGGA Coach
13-14-May-14	1	Eng. Samadi (DABS) CEO	Coaching: Discussed Mr. Samadi's planned presentation in South Africa	Moncada
13-May-14	1	Khwaja Masood	Technical Assistance: Discussed the evaluation process and informational presentation for deciding whether or not to relocate the gas turbines	Moncada
6-May-14	1	DABS provincial offices directors	Technical Assistance: Discussed the rehabilitation schedule for 110 KV transmission line between Sheberghan and Mazar-e Sharif and its substations	
22-Mar-14	1	Khwaja Masood	Technical Assistance: Reviewed the historical data of the Kabul Northwest Substation's gas turbines. There is concern that some of the data registered by DABS is not valid	Moncada
15-Mar-14	1	Mirwais Alami	Technical Assistance: Discussed SGDP as a power supply alternative to the proposed Turkmenistan power purchased agreement	Moncada
11-Mar-14	1	Khwaja Masood	Technical Assistance: Discussed possible coordination with TFBSO on the 30 MW power plant being considered for installation at Mazar-e- Sharif	Moncada
23-Feb-14	1	Eng. Khalid	Technical Assistance: Discussed Kabul's Northwest Substation's gas turbine maintenance and supplier	Moncada
16-Feb-14	3	Zabih Sarwari and Niaz Shinwari (APA)	Technical Assistance: Discussed SGGA's SGDP economic model to assist APA's gas pricing policy development	Moncada
11-Feb-14	1	Eng. Khalid (DABS)	Technical Assistance: Discussed Kabul's Northwest Substation gas turbines modes of operation and the document available about turbines	Moncada
9-Feb-14	1	CEO Samadi	Technical Assistance: Discussed his presentation for the 4th Asia energy security summit	Moncada
8-Feb-14	1	DABS SPMT/ Khwaja Massoud	Technical Assistance: Discussed Samadi's presentation for the 4th Asia energy security summit	Moncada

## Attachment 3

<b>SGGA Power Sector Executive Coaching &amp; Technical Assistance History</b>				
<b>Focused Upon Afghanistan's Power Sector Development</b>				
<b>Note: Executive Coaching Represents 10% or Less of Overall SGGA Coaching/Technical Assistance. Unless otherwise specified all meeting participants were DABS personnel</b>				
Date	Hours	Personnel	Coaching Event	SGGA Coach
29-Jan-14	1	CEO Samadi	Technical Assistance: Discussed Sheberghan Gas Development Project status	Moncada
29-Jan-14	1	Eng. Khalil (DABS)	Technical Assistance: Discussed the scheduled NEPS outage to make repairs and request information about the gas turbines installed in Kabul's Northwest substation	Moncada
29-Jan-14	1	USAID/ ADB and Tetra Tech	Technical Assistance: Discussed updating the power sector master plan to include Sheberghan as an energy center that would generate hundreds to thousands of megawatts	Moncada
14-Jan-14	1	NLCC Director	Technical Assistance: Discussed Gas turbine operators at Kabul's Northwest substation	Moncada
12-Jan-14	1	NLCC Director	Director, dispatching operators and engineers	Moncada
10-Dec-13	1	CEO Samadi and Eng Shakeeb	To inform them about SGGA's recent management changes, discuss the recent power purchase agreement with Uzbekistan	Moncada
10-Dec-13	1	Khwaja Masood	Technical Assistance: Discussed possible SGGA assistance to DABS in developing forecasting procedures for power purchases from neighboring countries.	Moncada
7-Dec-13	1	Eric Pulliman/ USAID	Technical Assistance: Discussed the DABS electricity commercialization program	Moncada
7-Dec-13	1	Gene Lin/ USAID PTEC	Technical Assistance: Discussed Tetra Tech's scope of work for power system studies.	Moncada
4-Dec-13	1	Gerrie Vermeulen/ KFW	Technical Assistance: Discussed Fichtner's scope of work regarding power system expansion in the Northwest provinces under a KFW contract	Moncada
23-Oct-13	1	DABS SPMT	Technical Assistance: Discussed SPMT role and objectives	Moncada

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<b>SGGA Power Sector Executive Coaching &amp; Technical Assistance History</b>				
<b>Focused Upon Afghanistan's Power Sector Development</b>				
<b>Note: Executive Coaching Represents 10% or Less of Overall SGGA Coaching/Technical Assistance. Unless otherwise specified all meeting participants were DABS personnel</b>				
Date	Hours	Personnel	Coaching Event	SGGA Coach
20-Oct-13	1	CEO Samadi	Technical Assistance: Discussed SGGA's status and reminded him about the DABS SPMT director appointment letter	Moncada
13-Oct-13	1	Eng. Shakeeb	Technical Assistance: Discussed the likely PPA between MEW and Turkmenistan	Moncada
9-Oct-13	1	Madam Zia Gul (MEW)	Technical Assistance: Discussed SGGA's activities and go over MEW's generation expansion plan and electricity law strategy	Moncada
7-Oct-13	1	Eng. Nangialai Miakhail	Technical Assistance: Discussed confirming DABS training programs funded by other donors and to discuss other training topics that DABS requires.	Moncada
7-Oct-13	1	Eng. Abdullah Sayid	Technical Assistance: Discussed the status of Afghan- Turkmen interconnection project including tender, timeframe and final route	Moncada
6-Oct-13	1	Eng. Sayed Karim	Technical Assistance: Discussed the technical difficulties with protection systems and distribution networks experiences in Afghanistan's provinces. Also discussed what trainings would be required to improve DABS's performance.	Moncada
2-Oct-13	1	Eng. Sayed Karim	Technical Assistance: Discussed DABS's technical challenges and provided background information on SGDP	Moncada
1-Oct-13	1	Eng. Khamir	Technical Assistance: Discussed the protection system at the substation in northwest provinces discussed his experience with National Power Training Institute in India	Moncada
	<b>56</b>	<b>Total Hrs in FY14</b>		