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CONSOLIDATION AND ENHANCED LIVELIHOOD INITIATIVE – CENTRAL REGION (CELI-CENTRAL)

QUARTERLY REPORT

APRIL 2014 – JUNE 2014



JUNE 2014

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COVER: Children playing in the new child development center in Rioblanco, Tolima, an initiative supported by CELI-Central, the ICBF and the mayor of Rioblanco.

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DISCLAIMER

The author's views expressed in this publication do not necessarily reflect the views of the United States Agency for International Development or the United States Government.

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ACRONYMS

ATE	Special Technical Assistance Program of the Ministry of Agriculture and Rural Development
CELI-Central	Consolidation and Enhanced Livelihood Initiative – Central Region
CIDEA	Technical Committees for Environmental Education (<i>Comités Técnicos Interinstitucionales de Educación Ambiental</i>)
CMDR	Municipal Councils for Rural Development (<i>Consejos Municipales de Desarrollo Rural</i>)
COMPOS	Municipal Council on Social Policy (<i>Consejo Municipal de Política Social</i>)
CTJT	Territorial Committee on Transitional Justice (<i>Comités Territoriales de Justicia Transicional</i>)
DPS	National Department of Social Prosperity
EMP	Environmental Management Plan
EOT	Territorial Organization Scheme (<i>Esquema de Ordenamiento Territorial</i>)
ESAP	Superior School of Public Administration (<i>Escuela Superior de Administración Pública</i>)
ESE	National Ministry of Health (<i>Empresas Sociales del Estado</i>)
FARC	Revolutionary Armed Forces of Colombia (<i>Fuerzas Armadas Revolucionarias de Colombia</i>)
GOC	Government of Colombia
GRCT	Regional Consolidation Management Unit (<i>Gerencia Regional de Consolidación Territorial</i>)
ICBF	Colombian Institute for the Wellbeing of Families (<i>Instituto Colombiano de Bienestar Familiar</i>)
IGAC	Agustin Codazzi Geographic Institute (<i>Instituto Geográfico Agustín Codazzi</i> , IGAC)
INCODER	Colombian Institute for Rural Development (<i>Instituto Colombiano de Desarrollo Rural</i>)
JAC	Community Board (<i>Junta de Acción Comunal</i>)
MADR	Ministry for Agriculture and Rural Development
M&E	Monitoring and Evaluation
OCAD	Royalties Review Board (<i>Órgano Colegiado de Administración y Decisión</i>)
PBOT	Basic Territorial Organization Plan (<i>Plan Básico de Ordenamiento Territorial</i>)
PNCRT	National Territorial Reconstruction and Consolidation Plan
POT	Territorial Organization Plan (<i>Plan de Ordenamiento Territorial</i>)
PBOT	Basic Territorial Organization Plan (<i>Plan Básico de Ordenamiento Territorial</i>)
REC	Review and Evaluation Committee
SENA	National Learning Institute (<i>Servicio Nacional de Aprendizaje</i>)
UACT	National Consolidation Unit (<i>Unidad Administrativa de Consolidación Territorial</i>)
UR	Restitution Unit (<i>Unidad de Restitución</i>)
USAID	United States Agency for International Development
USD	United States Dollar
USG	United States Government

I EXECUTIVE SUMMARY

CELI-Central continues to engage strategic partners in the public and private sectors to design, implement and sustain an integrated rural development strategy that combines social, economic, governance and social infrastructure support to build trust and advance development. The implementation of WPFY014 in terms of committed resources reports a progress of 76% in terms of number of activities implemented and 91 percent cumulative for quarters Q1, Q2 and Q3 (USD\$26.6 million with 39 approved activities) against the total projected budget.

During this quarter, the four regional offices presented comprehensive integrated activities that sums up the the model developed by CELI-Central through a holistic scope of intervention made up of various components. The main purpose of these initiatives is to support small producers' organizations to acquire abilities and skills that allow them to develop social business models, preparing them and their region to mobilize connections with potential partners in the private sector. A total of 69 organisations across the four regions have been identified and assessed. Their main productive lines include cocoa, coffee, rubber, fruits and cattle-ranching. The diverse variety of the organizations identified necessitates a tailor-made approach for each of them depending on their degree of development. These activities will be carried out throughout 2014-2015; expected outcomes include strong organizational structures, the participative creation of a business plan with a strategic vision for development, improved planning and marketing capacities and training to foster a generational shift. The four integrated activities have a total value of \$13.4 million.

CELI-Central continued documenting advances towards its objectives over the past quarter. This quarter, CELI-Central reports 14,099 beneficiaries as a result of support of strategic rural and economic development programs and 15,643 citizens benefitted from improved infrastructure projects; this indicator advanced due to the reported 136 Km of tertiary roads improved. Finally, it is important to highlight that the program reports support of 346 land formalization claims and of 1,596 restitution claims totaling 49,053 Has. For detailed information on all indicators please see Annex 1 corresponding to the the full report on indicators in the MONITOR system.

2 CONTRACT HIGHLIGHTS

2.1 INTEGRATED RURAL DEVELOPMENT

During this quarter, the four regional offices presented comprehensive integrated activities that sums up the model developed by CELI-Central through a holistic scope of intervention made up of various components. The main purpose of these initiatives is to support small producers' organizations to acquire abilities and skills that allow them to consolidate a social business model, preparing them and their region to increase connections with potential partners in the private sector.

A total of 69 organisations across the four regions have been identified and assessed. Their main productive lines include cocoa, coffee, rubber, fruits and cattle-ranching. Some of them have a small number of associates, some started operations less than 5 years ago, some score a high organizational coefficient index some score low. The diverse variety of the organizations identified necessitates a tailor-made approach for each of them depending on their degree of development. These activities will be carried out throughout 2014-2015; expected outcomes include strong organizational structures, the participative creation of a business plan with a strategic vision for development, improved planning and marketing capacities and training to foster a generational shift. The four integrated activities have a total value of \$13.4 million.

Organizations are therefore being set in place to face the challenges of an expanding business model, thus creating regional dynamics that will ultimately boost economic and social development, through a clear roadmap for development and increased citizen participation.

2.2 PROGRAM MONITORING AND EVALUATION

As detailed in Table 2, CELI-Central continued documenting advances towards its objectives over the past quarter. This quarter, CELI-Central reports 14,099 beneficiaries as a result of support of strategic rural and economic development programs and 15,643 citizens benefitted from improved infrastructure projects; this indicator advanced due to the reported 136 Km of tertiary roads improved. Finally, it is important to highlight that the program reports support of 346 land formalization claims and of 1,596 restitution claims totaling 49,053 Has. For detailed information on all indicators please see Annex 1 corresponding to the the full report on indicators in the MONITOR system.

TABLE 2: QUARTERLY STATUS OF PRINCIPAL INDICATORS AND GOALS

USAID Development Objective	Ind. #	Performance Indicator Name & Definition	TARGET LOP	QR3 FY14	ACUMULATIVE FY 2014	ACUMULATIVE LOP	% LOP
DO-1: Civilian government presence in CSDI zones consolidated.	DO1-006	Public funds leveraged in CSDI zones attributable to USG Interventions (USD million)	\$ 144,000,000	\$ 9,216,295.10	\$ 58,070,635.47	\$ 86,115,087.78	59.80%
	DO1-008	Number of rapid impact projects implemented by USG implementers	150	1	6	217	144.67%
	DO1-010	Number of strategic national social programs implemented in CSDI zones.	15	3	7	11	73.33%
	DO1-011	Number of people benefitted by national social programs implemented in CSDI municipalities.	40,000	1,407	6,528	24,441	61.10%
	DO1-012	Number of beneficiaries receiving improved infrastructure services. (F 4.4-8)	90,000	15,643	29,201	114,249	126.94%
	DO1-030	Number of strategic rural and economic development programs with territorial approach implemented in CSDI municipalities	8	2	5	7	87.50%
	DO1-031	Number of people benefitted by strategic rural and economic development programs with territorial approach, implemented in CSDI municipalities.	100,000	14,099	27,003	27,080	27.08%
	DO1-032	Private sector funds leveraged in CSDI zones attributable to USG Interventions (USD million)	\$ 50,000,000	\$ 1,093,275	\$ 8,707,787	\$ 10,566,862.18	21.13%
	DO1-033	Number of private-public alliances formed	15	1	4	20	133.33%

Programming – This quarter, the Programming and Evaluation unit focused on several initiatives designed to reinforce the tracking of activities. M&E staff continued coordinating environmental training, observed various infrastructure projects currently underway, and verified activities’ compliance with their respective Environmental Management Plans. Staff also supported and supervised operating and oversight committees’ application of financial and technical oversight mechanisms, in close collaboration with local communities. Additionally, the M&E coordinator carried out visits to all regional offices to make an assessment on

indicators monitoring processes and to train staff on the requirements and changes brought up by the new PMP.

TABLE 3: QUARTERLY MONITORING ACTIVITIES

Component	Site Visits	Operating Committees	Oversight Committees
Social Development	26	6	1
Economic Development	41	32	26
Good Governance	7	5	0
Infrastructure/ Connectivity	33	29	23
Land	10	6	0
Totals	117	78	50

Review and Evaluation Committees (RECs) – This quarter, three *fichas* (activity proposals) were approved in RECs and three were approved in virtual RECs. The presentation of *fichas* was enriched by ample participation from local and municipal government representatives, as well as producers’ associations and departmental and national institutions involved in the proposed activities. The names and amounts of activities that USAID officially approved via Mission following the RECs are listed in Section 6.1: CONTRACTS AND GRANTS.

Environmental Monitoring – During the third quarter of Fiscal Year 2014, several environmental requests were submitted to USAID through the Monitor information system for approval. Significant results for the environmental area can be summarized as follows:

- Ten Categorical Exclusions were requested and ten Categorical Exclusions were approved (some from previous quarters).
- Seven Environmental Reviews were submitted and six Environmental Reviews were approved (some from previous quarters).

Also, continuing with a yearlong effort, several contributions were made to improve and move forward the Monitor information system.

Regarding follow up actions for activities currently under implementation, fifty-eight environmental quarterly reports were requested, reviewed and approved during the month of April for the second quarter of Fiscal Year 2014; of these reports, thirty-two were from economic development activities, twenty-two were from social infrastructure activities and four were from social development activities. This same reporting procedure will be implemented for the next expected deadline (July 31st) for the period that covers the third quarter of Fiscal Year 2014.

Environmental IQC - The environmental IQC began operation on April 1st, 2013, with two main lines of action: first, in the case of Environmental Reviews, it serves to carry out the environmental training that derives from the environmental approvals; second, it serves to perform field visits to review the implementation of the environmental management plan. Results during the quarter of these efforts can be summarized as follows:

- 714 people were trained during the period
- Three field visits performed
- Forty-four training sessions carried out

Taking into account that, as the program matures, more and more environmental approvals are going to be needed and a monitoring plan is going to be required, efforts in the next quarters are going to be concentrated on activity implementation and follow-up. To this end, the environmental IQC will be used to continue to train beneficiaries and to carry out field visits. This way, all activities that go into implementation with an approved Environmental Review will be visited to ensure that projects include and apply all the necessary provisions to protect the environment and the neighboring community.

3 ACHIEVEMENTS

3.1 NATIONAL

- **Launching INCODER land archives update**

Colombia Responde and the archiving company Almarchivos began implementing an ambitious activity to help the National Institute of Rural Development (INCODER) organize and modernize all of its land-related archives in the central office and in eight regional offices. Colombia Responde will facilitate an ambitious effort totaling \$13.4 million USD to update, integrate and digitize the filing system of INCODER so that the agency can support national development processes. INCODER will complement these efforts by tagging, uploading and making the archives available for the public. This information will be utilized by numerous institutions to carry out rural development and land restitution endeavors, facilitating the implementation of national land policies and serving as the basis for agrarian and other post-conflict reforms and agreed upon in peace negotiations with the FARC. To implement this activity, USAID is providing funds for more than \$4.2 million through Colombia Responde, and the INCODER is providing funds for \$9.1 million.

- **Fair game with the environment**



M&E representatives from all USAID programs in Colombia met in Cartagena to participate in workshop on environmental management

From May 11 to 15, 2014, Colombia Responde participated in the workshop on Environmental Management and Regulation 216, organized by USAID, in the city of Cartagena de Indias. The objectives of this workshop were to review Regulation 216, share implementation experiences among contractors and examine issues on climate change, environmental protection, etc. During the workshop, the program presented its experience on environmental monitoring and training, during which the program carried out monitoring visits to 73 different sites and provided 123 environmental training activities to 3,630 participants in the focalized 20 municipalities in Caquetá, Meta, Tolima, Cauca and Valle del Cauca.

3.2 CAQUETA (CAGUÁN)

Cross-cutting

- **Making the methodology a reality**



On April 23, Colombia Responde presented and received approval for the first integrated activity proposal (*ficha*) since the inception of the rural development model, marking a new stage for CELI-Central.

This \$13.2 million initiative, to which USAID is contributing \$3.4 million, aims to improve the livelihoods of over 3,170 rural families in the Northern micro-region of Caqueta, which is composed of interconnected communities in the municipalities of San Vicente del Caguan, Cartagena del Chairá, La Montañita, El Doncello, Puerto Rico and El Paujil. This ambitious, comprehensive initiative includes: developing

silvopastoral and agroforestry systems (rubber/banana and cocoa/plantain/timber); strengthening value chains and entrepreneurial initiatives; and enhancing road and electricity connectivity complemented by training in environmental issues and rural development.

Around 50 representatives of stake-holder organizations including CORPOAMAZONIA, the Departmental Livestock Committee, University of the Amazonia and SENA, as well as mayors from all participating municipalities, attended the presentation of the *ficha*. The multiple stakeholders and holistic approach of this dynamic initiative will enable local communities to adapt to changing regional conditions in a post-conflict setting. The project focuses on combining the resources of the community and public and private sectors to advance rural development in an environmentally conscious way, ensuring effectiveness and sustainability.

- **Planting for the future in Caqueta**



Colombia Responde continues to advance the multi-faceted strategy “Forests for the Future” in Caquetá. Launched in September 2013 and led by the regional environmental organization CORPOAMAZONIA, this initiative seeks to boost economic development and environmental conservation in Cartagena del Chairá, La Montañita and San Vicente del Caguan. During this quarter, Colombia Responde completed the installation of 100 eco-efficient stoves and the establishment of wood energy plantations in the three focal municipalities. Additionally, the program carried out 10 cooking workshops in the *veredas* Carbonal, Arenoso, Alta Guadalosa y Diamante-Guadalosa in the municipality of San Vicente del Caguan directed to

beneficiaries of this initiative. The objective of these workshops is to provide beneficiaries with recipes and cooking methods using local products on a budget in order to promote efficient and nutritious cooking techniques. Food security is enhanced through the use of locally grown products encouraging home gardens and food exchange among neighbors. Participants expressed their satisfaction for the training



received, they recognized that these types of activities not only promote environmental consciousness and healthy lifestyles but also encourages exchange spaces with other members of the community generating social ties and community commitment towards environmental protection and food security.

Colombia Responde has made progress in the establishment of silvopastoral systems, planting the first forage species such as *morera*, *cratilia*, *botón de oro*, *matarratón* y *nacedero* (as in Spanish) in 100 farms in Cartagena del Chairá. These plants will provide a nutritious source of food for cattle in order to improve milk production and cattle growth. In terms of the

agroforestry component, rubber stumps have been planted in 30 farms located in San Vicente del Caguan and 45 in Cartagena del Chaira. To complete the system, beneficiaries committed to establish parallel plantain crops which will serve as a temporary income generation solution while rubber plantations reach their production peak. The establishment of the timber crops that complement this system is still pending due to abnormally high levels of rainfall in the past few months which could have a negative effect on this type of crop. The mayors of the three participating municipalities, the Caquetá Rubber Association (ASOHECA), the UACT, and the National Training Institute (SENA) are contributing a total of \$2,932,118 USD to this initiative, which Colombia Responde is complementing with \$833,187.

Social Development

- Promoting healthy habits in Caquetá schools



Before and After, La Paz School in Cartagena del Chaira

Colombia Responde continues to advance a partnership with the Department of Caquetá's Health Secretariat to implement the National Strategy for Healthy Schools and Environments in Cartagena del Chairá, promoting healthy habits among students through a combination of pedagogical and infrastructural interventions in 22 schools, benefitting 229 students and covering 95% of the target area in the municipality. In April, 437 students joined the initiative far exceeding the original target, as most of them showed great interest in participating in the more than 60 workshops organized in their schools including sexual and reproductive health, mental health, nutrition, food security, and environmental awareness. These workshops served also to survey the current nutritional, psychological, sanitary and environmental state of the student population. The program supported a school-wide effort to identify cases of child abuse and refer families and children to the proper services, including the municipal ombudsman, the Victims' Unit, and the *Comisaría de Familia* (a municipal-level entity focused on serving victims of domestic violence). This model has been recognized department-wide as a means to improve student health conditions in schools. During this quarter, the program continued the construction of several larger infrastructure improvements in the

framework of this initiative, including two school cafeterias, four sanitary facilities and one classroom in the schools located in the veredas Playa Verde, La Tigra, Remanzos, Pilonos and Yaicoge Bajo, reaching 60% of target implementation.

In April, the mayor of Cartagena del Chaira hosted an accountability session with municipal officials and representatives from the participating schools. Achievements to date were presented and the health secretariat delivered a recognition certification to the 22 schools to have pioneered the strategy both in the municipality and the department. Colombia Responde is providing \$555,542 USD to this initiative, the municipal government is providing \$387,444 USD, the departmental government \$507,510 USD in the form of departmental health and educational programs, the community \$19,025 USD, and the UACT is contributing \$32,096 USD through the construction of a school cafeteria in the *vereda* Yaicogé Bajo, Cartagena del Chairá.

- **Promoting sports, improving sports facilities**



Students from the school Palma Arriba in the municipality of La Montañita participate in soccer training



Construction of a sports facility in *vereda* Campo Hermoso in the municipality of San Vicente del Caguan

Caqueta has been leading the formulation of integrated activities that combine various components in order to generate a stronger impact in the community. One of these initiatives is the conformation of seven sports schools in the three focal municipalities. This initiative is led by the Departmental Institute of Culture, Tourism and Sports IDCTD, municipal administrations, UACT and Colombia Responde. This initiative puts an accent on social reconstruction in the territories through the promotion of sports and healthy recreational activities. Each sports school has five disciplines: soccer, five-a-side football, basketball, volleyball and chess. The activity targets 362 students and 40 teachers, as well as the creation of seven sports committees with the communities surrounding the selected schools. A second stage of this initiative involves the construction and/or improvement of sports venues connected to the seven schools or the surrounding *veredas*, and pre-investment studies aimed at improving a sports facility in the *vereda* Union Peneya and the municipal stadium in Cartagena del Chaira. The activity will facilitate the organization of inter-school and *campesino* games through the COLDEPORTES program *Superate con el deporte*. It promotes healthy lifestyles, leadership and sports competition so these children are able to participate in departmental and national games. The impact of this

activity can be elucidated in the fact that registration for the COLDEPORTES program exceeded all expectations in the three municipalities, equating participation in traditionally sports-oriented regions such as Antioquia and Santander. During this quarter, CELI-Central assisted the creation of and implementation of the sports schools, a process that not only involved teachers and students but the Community Boards (JACs) of each *vereda*, who helped constitute an oversight committee that will support sustainability over time. Additionally, Colombia Responde has significantly advanced in the construction of five sports facilities; the ones in the *veredas* Campo Hermoso, Tres Esquinas (San Vicente del Caguan), and Santa Fe del Caguan (Cartagena del Chaira) are almost complete. This rapid implementation was possible thanks to the active

participation of the community throughout the construction process. Colombia Responde allocated resources for this initiative for approximately \$700,000, UACT contributes funding for \$143,300, the departmental administration provides funding for \$350,000 and the three municipal governments will provide counterpart funding for \$398,000.

Economic Development

▪ **Improving the rubber productive chain in Caqueta**

Colombia Responde is working together with Caqueta's rubber association –ASOHECA, the Ministry of Agriculture (MADR) and the National Learning Institute (SENA) to implement an ambitious project to boost rubber production and create installed capacity among municipal rubber committees, associations and farmers to commercialize their products in a more efficient manner. MADR is providing technical assistance to 100 rubber producers to adopt best agricultural practices and harvesting processes, Colombia Responde is aiding ASOHECA to improve rubber genetic material increasing seedling stumps production from 500,000 to 650,000 a year in their nurseries located in La Montaña, San Vicente del Caguan and El Doncello, and is also assisting ASOHECA to strengthen organizational and administrative capabilities and those of the municipal producers committees in order to promote project development and management. In May, 11 Ha. of plant matter have been set up in 4 nurseries and the program has provided training to ASOHECA staff in terms of plant management and fertilization plans in clonal gardens and nurseries. This project will have an anticipated region-wide impact, as the department is profiling itself as one of the top rubber producers for exports. The objective is to prepare the region for increased production demands for exportation by improving the genetic pool, quality of the product, effective cultivation techniques and at the same time providing big and small associations as well as producers themselves with the tools necessary to develop a successful business model. Colombia Responde contributes funding for \$258,434 and leveraged resources from the municipal, departmental and national levels for \$556,433.

▪ **Supporting the cocoa industry**



Monitoring visit to plantain/cocoa plantation in La Montaña

This quarter, Colombia Responde continued to advance a project to strengthen the cocoa value chain in La Montaña through the implementation of an agroforestry system (Cocoa-Plantain-Timber) for 35 families. The initiative is carried out in the framework of a productive alliance between the cocoa producers association COMUCAM (Agroforestry cocoa producers committee of La Montaña) and the national chocolate manufacturer Casa Luker, assisting in the establishment of 2 Ha. of cocoa per farm. To date, Colombia Responde has supported the establishment of 70 Ha. of cocoa and plantain. The alliance which

started in February 2013, is now starting its closing process. All technical assistance was provided by the the Cocoa and Timber Producers' Association of Caquetá (*Asociación Departamental de Productores de Cacao y Especies Maderables de Caquetá*; ACAMAFRUT), which provided on-going support throughout terrain preparation and cultivation processes. Taking into account that cocoa plantations only start producing after 24 months, the model includes the establishment of an alternative crop, in this case plantain, which in some of the farms has already started production thus already generating income for some of the beneficiaries. During monitoring visits carried out in this quarter, program officers verified application of most of the recommendations provided by the environmental training team. For example, beneficiaries have updated fumigation methods, trying to use environmentally-friendly pesticide and correctly disposing of fumigation materials. This alliance is the product of a joint effort between CELI-Central, producers and the public sector. The program provided funding for \$146,678 and leveraged public funds for \$100,000 and private funding for \$11,944.

Good Governance

■ Implementing the National Plan on Coexistence and Citizen Security



Cinema to the park activity in Cartagena del Chaira, organized as part of the Coexistence and Citizen Security Plan

In May, Colombia Responde and the GRCT continued to advance the development and implementation of the National Plan for Coexistence and Citizen Security (PICSC; *Plan Integral de Convivencia y Seguridad Ciudadana*) to improve public safety through community integration and outreach initiatives. By promoting citizenship, mechanisms for reporting crime, and the peaceful resolution of conflicts in the focal municipalities, this activity also serves to strengthen the relationship between local communities and the state.

This activity included drafting a municipal citizenship and security plan as a joint effort among local authorities, the community, and police. As a result of this initiative, the police and the municipal administration are implementing activities directed to young people and children called “Cinema to the Park,” the objective is to project educational films that open discussions among young people on values and citizenship. Additionally as part of the celebration of children’s day, the House of culture of Cartagena del Chaira and the Mayor’s office provided a dance show to more than 500 participants and delivered gifts and donations to children in the framework of a campaign to prevent youth delinquency. Colombia Responde is pleased to verify that both the logistic equipment and materials provided for this initiative are being used and has had an impact on the organization of these events, and that the municipal administration and local police are duly following the coexistence and Citizen Security plan developed in collaboration with the program. CELI-Central provided \$110,382 USD in funding for promotional materials and audiovisual equipment and leveraged \$160,277 USD in counterpart funding from public institutions.

■ Legal defense of state institutions

In May, Colombia Responde continues advancing in the initiative to support target municipalities in Caqueta to update and effectively manage lawsuits against municipal administrations. Even if the GOC has a robust framework for the legal defense of the state, it faces many challenges, it lacks legal staff skilled in human resources, financial management and logistics, underutilizes alternative dispute mechanisms, and struggles to manage its caseloads by tracking performance or employing criteria for how to treat various cases. As a result, municipalities have had to dedicate a significant proportion of their funds to their defense, fees, and judgments that could have been avoided or reduced through better defense and management. Some of these cases, including labor issues, would be relatively straightforward to resolve if addressed in the proper



Conciliation meeting between the company Afiancol SA – and the Mayor of San Vicente del Caguan in Bogota

timeframe. In addition, while the GOC developed the legal system LITIGOB to electronically collect and manage all information related to state litigation including process type, plaintiffs and defendants, claims, attorneys, findings and arguments, the application has not been duly adopted by municipal administrations. In the process of implementing this activity, LITIGOB was updated in the three municipalities to help attorneys and the municipal administrations to thoroughly monitor current legal actions. In addition, this month in San Vicente del Caguan two cases advanced, one related to a court decision requiring the municipality to keep an employee in their payroll even if his appointment was not

permanent and a second in which the company Afiancol SA, declared its willingness to comply with the contractual warranty signed in the execution of a project to build a natural gas network for low-income people of the village. In Cartagena del Chairá, two legal concepts were advanced regarding the recuperation of public spaces. Colombia Responde is contributing \$73,444 USD to this activity (38% of its total cost), and leveraging \$121,667 (62%) from the public sector.

- **Developing a Land Use Plan for the department of Caquetá**



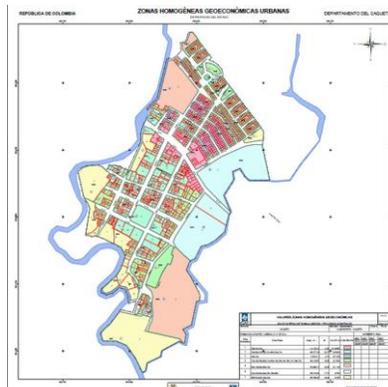
Coordination meeting with CORPOAMAZONIA in San Vicente del Caguán to complete the approval process of the municipal POT

This quarter, Colombia Responde continued advancing an initiative to update the department of Caquetá's Land Use Plan (*Plan de Ordenamiento Territorial; POT*) so that it meets legal standards and takes into account other planning tools that are currently in place. The final plan will serve as a roadmap, ensuring that the POT identifies the environmental, social and cultural conditions that distinguish the area so as to set standards for sustainable development municipalities. In June, the program completed the formulation of POTs in Cartagena del Chaira, La Montañita and San

Vicente del Caguan and their approval process with the environmental authority (COSPOAMAZONIA) and the Territorial Planning Council. All municipalities also formed the consultation land planning committee which spearheaded the last approval stage before the municipal council. This initiative has a significant impact upon municipal administrations as it will be able to improve key development instances including planning, infrastructure, tax collection and land use. The total cost of this activity was \$634,110 USD; CELI-Central covered \$233,583 USD (37% of the cost), and leveraged \$397,527 USD (63%) from the three focal municipalities.

- **Improving cadaster records in Caqueta**

Colombia Responde is advancing an initiative to update cadastral records in the focal area of Caquetá. The results of this activity, which is led by Colombia's National Geographic Institute Agustin Codazzi (Instituto Geografico Agustin Codazzi; IGAC), will serve as the basis for formulating Territorial Planning and Development Action Plans and determine the tax base for municipalities' tax collection purposes. The cadaster is also a fundamental source of data in disputes and lawsuits between land-owners. In the past



Geo-economic land zoning of La Montaña, Caqueta

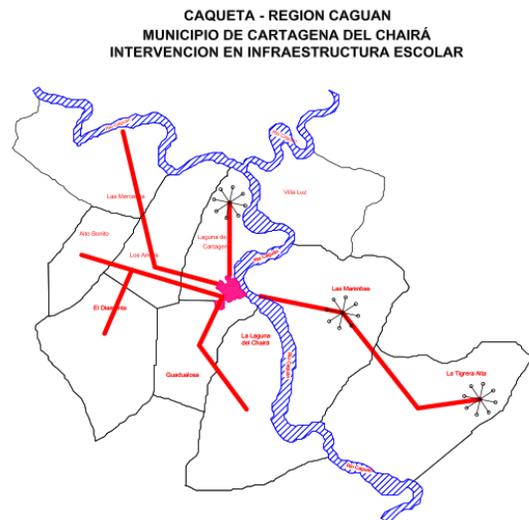
month, the program supported the updating of 38,254 properties, assessing their geographic boundaries, legal status, and economic activity. USAID is contributing \$334,286 USD (23% of the activity cost) to this activity through Colombia Responde and leveraging \$1,435,324 USD (77% of the activity cost) in counterpart funds from the public sector.

Infrastructure and Connectivity

- **Connecting rural communities to the electrical network**

In 2013, Colombia Responde led an initiative for school electrification in the *veredas* of la Tigre Alta and Marimbas in the municipality of Cartagena del Chairá. Through this initiative, 8.5 Km of medium voltage electric line were installed, providing electric power to two rural schools, directly benefiting 40 students and two communities of approximately 230 people. The students expressed their satisfaction and increased motivation to go to school, as for them, this initiative marks the beginning of a whole different educational experience. This activity generated a great impact not only in these schools, but in neighboring focalized *veredas*. Given the success of this activity, the Mayor, at the request of these communities, requested support to implement an electrical grid extension of 64 Km. to the *veredas* of Las Mercedes, La Guadaluza, Los Andes, La Laguna de Cartagena, El Diamante and La Laguna del Chairá. This quarter, CELI-Central completed the connection of school in the *veredas* Guadaluza and Las Mercedes and the remaining *veredas* are expected to be completed in the coming weeks. The activity will take the electric network to 313 direct beneficiaries in three *veredas* and 602 indirect beneficiaries in five *veredas* where schools will facilitate access to the electric service totaling 915 beneficiaries.

The Public Service Company does not receive state subsidies and its operation is based on the collection of services fees. Currently, potential users will spend over COP\$ 200.000 a month in fuel for their power plants providing electricity for about two hours per day. Now users will pay an approximate monthly fee of COP



Planning for electric network connection in the municipality of Cartagena del Chairá



Construction workers raise an electric pole in Cartagena del Chairá

\$40,000 per month in a 24/7 basis. This represents both savings for the beneficiaries and sustainability for the public service company's operations. This successful initiative was developed under the leadership of the Municipality of Cartagena del Chairá in close collaboration with the Public Service Company of Cartagena del Chairá – EMSERPUCAR with a contribution of \$296,944 USD, a contribution from the community for \$267,222, the UACT \$95,725 and funding from Colombia Responde for \$339,148.

3.3 CAUCA / VALLE DEL CAUCA

Cross-cutting

▪ Comprehensive rural development activity in Cauca

On June 11, in the city of Popayan, Colombia Responde's team in Cauca/Valle del Cauca presented the new integrated activity entitled "coexistence scenarios for the development of capacities in Cauca and Valle del Cauca." This ambitious activity aims to strengthen 13 associations of small producers of pineapple, coffee and gulupa (passion fruit) located in the seven targeted municipalities. The activity seeks the development of human, social and economic capital of producer organizations, contributing to promote best practices of production to fulfill requirements that enable their products to obtain specialized certifications (BPA, 4C, Rain forest, Global gap, organic) thus generating increased market access and income. The associations will be strengthened in administrative and commercial abilities, fostering accountability and monitoring processes. Finally, the initiative involves the improvement of roads and electrification networks that will enable



CELI-Central team in Cauca following the presentation session with beneficiaries

improved connectivity and transportation of people and goods. Participants expressed their expectations and those of the communities they work in. This important initiative is expected to have a significant impact in a region long stricken by violence, poverty and ethnic conflict, empowering producer associations to be the main actors of their region's development in cooperation with regional administrations.

The event served as a dialogue space between participating organizations, representatives of local governments and unions to identify needs and coordinate guidelines and monitoring processes. It is important to highlight the intervention of a child from the village of San Isidro in Santander de Quilichao who shared his experience in the *Escuela y Cafe* program, which has had a significant impact on him and his family's relationship with coffee culture. Equally moving was the intervention of Ibett Candelo, representing the association of pineapple producers ASOFROALTO from Caloto who shared her experience as a leader



Cooffee producer from Caloto provides input on the comprehensive activity's scope

of the association, the motivations to create it and her plans for the future; as Candelo describes it, ASOFROALTO is “an association aimed at women who wanted to be there for their children and that has grown so much that is now accepting men.” The discussion among stakeholders greatly enriched the scope and vision of this initiative and set everyone ready to start working. CELI-Central contributes funds for this ambitious activity for \$3 million and leveraged private and public funds for \$6.3 million.

Social Development

▪ Serving children and youth



Children from the vereda El Ortigal in Miranda inaugurate their new playground

CELI-Central keeps on supporting the implementation of Colombia's national policies on childhood, adolescence and youth development (Laws 1098 of 2006 and 1622 of 2013) in Cauca. This initiative contributes to the larger goal of providing protective spaces as a strategy for mitigating the risk of recruitment by illegal armed groups and promoting citizenship from childhood through adolescence and adulthood. In collaboration with representatives of the consolidation municipalities of Cauca and the Colombian Institute for Family Wellbeing (ICBF), CELI-Central is designing a comprehensive initiative aimed at improving the health of children and youth. This multi-pronged approach will increase resources to better manage community centers, expand health and nutrition campaigns, and train mothers who work at local state-funded daycare centers in infant and child nutrition in cooperation with Colombia's national learning institute, SENA. The activity will also set up an institutional network to promote the implementation of municipal policies on childhood and adolescence with the support of the Municipal Social Policy Committees (COMPOS). This quarter, Colombia Responde and the municipality of Miranda inaugurated two playgrounds in the *veredas* El Progreso and El Ortigal. The event involved a series of recreational activities for children and parents which expressed their gratitude for this small

infrastructural improvement, which represents a safe recreational space for their children. Additionally, CELI-Central delivered educational and recreational material to the schools to encourage pedagogical processes. The ICBF also provided training to key stakeholders in the citizen consultation methodology used by the institute to assess the community's needs and ability to implement policy. In June, the program initiated the stage of citizen consultation in the municipalities of Miranda, Caloto and Toribio to validate indicators and assessments carried out in the territory. A significant participation of children, youth and parents in both Caloto and Miranda enriched the discussion and promoted a dialogue among the community and the municipal administrations. In Toribio, given the dynamics of indigenous groups, CELI-Central supports the initiative led by Project Nasa “Lwxc lecxkwe” to have a comprehensive policy that includes family care and will be more in line with indigenous traditions and customs. The activity in Toribio is developed in a joint

effort with OIM, Save the Children and other international cooperants. To date, the program has carried out interviews with parents and teachers in the urban center and has delivered educational material specifically designed in the NASA language and supporting the ethnic educational program carried out in Toribio. CELI-Central is contributing \$513,208 USD in materials, technical and logistical assistance, and leveraging \$1.3 million USD in counterpart funds from the GOC.

- **Fostering Abilities for Peace and Reconciliation**



Children from the school Santa Ana in Miranda enroll in the activity to foster abilities for life, peace and reconciliation in their school

This quarter, CELI-Central launched the activity “Fostering abilities for life, peace and reconciliation” an ambitious initiative to design and implement a pedagogical model in rural schools promoting human rights, sexual education, democracy, culture, coexistence and school governance. Following the directives of the General Education Law, and based on a collaborative construction of a pedagogical model between students, teachers and parents, CELI-Central teamed with the foundation FES to work with 40 students, 5 teachers and 10 parents of each of the 29 participating schools in the seven focal municipalities of Cauca and Valle del Cauca. The objective is to develop spaces and activities to foster training, participation and reflection within the school program, stemming from the interests of both students and teachers; thus creating protective environments where students practice citizenship, participation and community-building. This initiative comes from a latent preoccupation in these communities regarding forced recruitment and consumption of psychoactive substances, and a specific request from community members in the framework of *vereda* workshops to address these issues. However, in order to institute such initiatives, it is necessary for each school to include them in their educational plans (*Proyecto Educativo Institucional-PEI*) which necessitates a process that CELI-Central will also support. Finally, extra-curricular activities such as artistic and sports schools will also be constituted within this activity. In June, the

project started in the schools of Miranda and Corinto, where children participating in focal groups were selected and interviewed to assess their psychosocial characteristics.

CELI-Central provides funding for \$1.2 million and leveraged public funding for \$2.5 million with a significant participation from the Governorate of Cauca corresponding to 45% of the total public investment.

- **Promoting sports and peaceful development of children in Caloto**

Colombia Responde promotes the sustainability of infrastructure works provided to the communities. A clear example may be found in the *vereda* San Nicolas in the municipality of Caloto, where Colombia Responde provided funds to build a sports facility aimed at promoting healthy lifestyles and community integration. The facility was completed in December 2013 and since then, a number of sports related projects have sprung up around the complex. Soccer camps have been quite successful among children, as they

provide a recreational alternative after school hours and during the weekends. The camps also serve as a learning space as children learn core values such as respect, leadership and collaboration. It is important to note the active participation of parents; in order to fund this initiative they have resorted to fundraising activities to obtain funding for uniforms and transportation. Due to the success of this activity, the municipal administration delivered recreational supplies to children participating in the sports school as an stimulus to continue making good use of their free time. CELI-Central provided funding for \$94,577 and the municipality of Caloto contributed funds for \$150,000.

Economic Development

▪ **Sweetening Cauca's future**

Colombia Responde is collaborating with the Ministry of Agriculture and Rural Development (MADR), the municipality of Santander de Quilichao, local pineapple producers, and the private sector to develop and implement a strategy for boosting the productivity and profitability of the local pineapple industry by strengthening marketing and production practices. In order to enhance commercialization opportunities, the local pineapple producers' association ASOPINA will be working closely with the National Fruit and Vegetable Growers' Association (ASOHOFrucol) and regional supermarket chains El Rendidor and Cañaveral. Through the experience of implementing this activity, ASOPINA will gain the skills to directly manage its relationship with the private sector and link more of its producers to regional markets. The members of this producers' association are predominately Afro Colombian, including 10 women producers who are directly participating in the endeavor and leading capacity-building processes. With the assistance of Colombia Responde, the municipality of Santander de Quilichao identified Gold pineapple (MD2 pineapple) as crops with the greatest potential for growth in the municipality. Colombia Responde is currently negotiating with various fruit exporters to participate in the project as product quality increases; it is also exploring the possibility to obtain a fair trade certification that will enable the producers to obtain better conditions to sell their product. During this quarter, beneficiaries received environmental training on good agricultural practices, waste disposal, self-sufficient farming, and plague management. Colombia Responde is contributing \$95,155 to this activity, leveraging \$123,481 from producers and distributors, and \$137,102 from the public sector, including the department of Cauca, MADR, and the municipality.



Member of ASOPINA in her pineapple crops

▪ **Strengthening the plantain industry**

Colombia Responde continues to advance two productive alliances that will increase plantain production in Miranda and Florida. With the support of Colombia Responde, the Plantain Producers' Association of Miranda (ASOPLAM) plans to reach the goal of 1,470 plants, as set by the operating committee in November 2013. An essential part of rural development entails environmental sustainability, and to that end, Colombia Responde provided environmental training to 28 beneficiaries including topics such as self-sustainable farms, pesticide use, waste control and management and conservation of water sources. The participants showed great interest throughout the workshop and discussed extensively about climate change and soil conservation. In May, Colombia Responde delivered plastic baskets, fumigation pumps and scythes necessary for crop maintenance and transportation of the harvest. Additionally, beneficiaries receive on-going assistance to improve cultivation methods and best practices for the collection, storage and transportation of the plantains; it was identified that poor handling of the fruit resulted in decreased quality and thus reduced selling prices.



Members from ASOPLAM receive plastic baskets necessary for proper transportation of plantain

MADR approved the alliance in 2012, and will provide 13% of the total project value; local and regional governments have committed \$98,888 USD, and Colombia Responde will contribute \$35,104 USD. In order to strengthen the plantain industry in this region CELI-Central is also supporting a productive alliance in the municipality of Florida in Valle del Cauca. This partnership aims at improving the livelihoods of 43 plantain producers located in the *vereda* San Joaquín, establishing 23.2 hectares of crops of the Gros Michel plantain variety. Beneficiaries will receive technical assistance throughout the cultivation stage, as well as tools and supplies necessary for transporting and commercializing the products. Also, post-harvest facilities will be improved in each of the participating farms. The commercial partners for this alliance are the supermarket chains El Rendiror and Cañaveral that will acquire all production and will provide training on post-harvest management. Beneficiaries of this program are members of the association ASOFACASJO; one of the objectives of this initiative is to strengthen the association's capacities in terms of administrative and commercial capacities; associates will also receive training on financing, alternative funding and will be supported in the creation of a revolving fund. During this quarter, the operating committee was established and participating producers attended environmental training sessions. CELI-Central supports this initiative with funds for \$95,797 and leveraged funds from the Ministry of Agriculture, the municipality and producers for \$297,632.

▪ **Strengthening the dairy production chain in Pradera**



Colombia Responde personnel inspect cattle farm in Miranda

Colombia Responde is assisting an initiative to strengthen the dairy sector in Pradera, Valle del Cauca. The first of its kind in this region, this project combines the knowledge and resources of local producers' associations, Colombia Responde, the Regional Consolidation Unit and national dairy distributor Alqueria to improve and standardize local production processes to strengthen the value chain and link it to the national market. Thirty-eight households will adopt best practices and new technologies in dairy farming to boost the quantity and quality of milk that they produce, which they can transport to the wider market via a cold storage network, which Alqueria is providing as part of its counterpart contribution. In April, Colombia Responde carried out five site visits to survey the current state of pastures, cattle and milking facilities. These

visits are key to design the technical assistance plan, a blueprint of all technical assistance to be provided to association members. The project emphasizes the efficient use of land via sustainable environmental practices. To this end, CELI-Central provides environmental training to 26 producers. The content of these sessions include pesticide management, fertilization and waste disposal, and good practices. Colombia Responde is providing \$70,991 USD in technical assistance and materials, leveraging \$94,816 USD from the Ministry of Agriculture and Rural Development through its Productive Alliances Program, \$272,144 USD

from the local dairy producers' association AGROFERIA, \$28,064 USD from the private sector, and \$16,531 from the department of Valle del Cauca and municipality of Pradera.

- **Irrigation districts in Santander de Quilichao**

Productive capacity not only lies in adequate cultivation and fertilization techniques, it also depends on permanent irrigation, allowing production to continue without depending on rainfall and climate cycles. Irrigation is primarily used in areas with sporadic rainfall or potential drought conditions to ensure crop soil receives adequate water for cultivation. The water utilized in agricultural irrigation can come from various sources, such as groundwater, rivers, springs, lakes, wells, or surface water. The FAO states that even with optimistic views about productivity growth, efficiency and the expansion of irrigated area, 14 percent more water will be needed for irrigated agriculture in the developing countries by 2030. Producers associations from the *veredas* Domingullo, Arrobleda and Quinamayó have been organizing to constitute irrigation districts for years, to boost productivity in their lands. CELI-Central is providing technical assistance to carry out assessment and preliminary designs of three irrigation systems to apply to INCODER's (Colombian Institute for Rural Development) land suitability program. The study will determine the project's feasibility and will define the productive potential of the area. INCODER, the Ministry of Agriculture and the Ibero-American institute of agricultural Cooperation institute (IICA) will provide on-going technical assistance as well to ensure the project's successful formulation. CELI-Central supports this initiative with resources for \$99,638 and leveraged funds for \$57,498.

Land

- **Supporting land restitution**



Peace is not built with the force of arms, but with the power of words and wise actions (Banner made by children of the Huellas Reservation in Caloto)

and other institutions committed to spearhead the *microfocalization* process before national authorities. Furthermore, during the last operating committee for this activity, carried out on May 30, the public forces provided a positive security concept to microfocalize the populated centers of the aforementioned municipalities, which is a requirement to the process. CELI-Central is providing initial support to the Restitution Unit in Cauca for eight months with a contribution of \$161,511. On May 29, Colombia Responde and the Victim's Unit in Cauca carried out the event entitled "Victims Remembrance Day and Institutional Fair in the Territories" at the Sagrada Familia School in the municipality of Caloto. About 500 people identified as victims participated in the event, and received valuable information about the different requirements to be recognized as victim's, their rights and responsibilities as such, as well as the many programs that the Victim's Unit and the Municipalities provide for them within the 14448 Law of 2011 (Victim's Law). Participants had the opportunity to direct their questions and concerns to representatives from national institutions such as the Land Restitution Unit, the Colombian Institute for Family Welfare

CELI-Central is providing assistance to the Restitution Unit in Cauca (Unidad de Restitución; UR) to expedite processes such as registering claims, carrying out case assessments, community information sessions, collecting documents, identifying properties, and issuing resolutions to formalize decisions and steps in the process. Currently, the municipality of Santander de Quilichao successfully started the *microfocalization* process with two court filings already advanced. Due to this success, the Restitution Unit started to advance similar initiatives in the municipalities of Corinto, Miranda, Caloto and Toribio, where they carried out informational events on the Victims and Land Restitution Law (Law 1448 of 2011). As a result, municipal Victim's Associations, municipal ombudsmen

(ICBF), Fiscalía, Justice the Municipal Ombudsman, the Ministry of Education, and the Ministry of Health, among others.

- **Formalizing public school properties**

This quarter, the program continued advancing towards the formalization of 380 school titles in the seven focal municipalities in Cauca and Valle del Cauca. In May, CELI-Central started to work with Community boards (JACs) which own the titles to the school properties in order to review the process to officially donate them to the municipal administration. It is noteworthy that some of these properties lay in territories with significant ethnic conflict which hinder advances as stakeholders hold conflictive perspectives on the matter. Once property titles have been registered as publically-owned properties, schools will be able to access national funding from the Ministry of Education to make important improvements to educational infrastructure. The Cauca Secretariat of Education is in the process of developing a project to contribute the projected counterpart support for this project, and plans to support the process of publication and notification, providing expert witnesses and title registration of schools in the target area. Additionally, Colombia Responde is carrying out accountability sessions in all municipalities to inform education secretaries about advances in the activity. Colombia Responde is contributing \$224,910 USD to this initiative, and leveraging a combined total of \$233,333 USD from the department of Cauca and seven focal municipalities.



Accountability session with the education secretariat in the municipality of Miranda

Good Governance

- **Promoting democracy from the base**



Community boards' members in Miranda participate in training sessions

Colombia Responde is championing an initiative to strengthen the capacities of Community Boards (JACs by the initials in Spanish) to improve local governance levels through compliance with strategic objectives including strengthening administrative and operating capabilities of 42 JACs, promoting increased involvement from its members and monitoring processes, as well as drafting *vereda* management plans. In April, CELI-Central carried out a meeting along with the community boards association of Cauca FEDECOMUNAL to present the activity to the municipal administration and JAC representatives. Since not all JAC members will be able to participate in the activity, the elected representatives committed to attend trainings and serve as trainers of trainers for their fellow members. Colombia Responde hosted the same event in Miranda. The second operating committee in May, evaluated advances to date; all training sessions have been carried out as scheduled, however there has been a delay in Toribio, as the contents of the training has to be adapted in concertation with indigenous leaders. In May, training activities were launched in the municipality of Miranda focused on practical, participatory exercises to teach leadership and communications techniques, strategic planning, and the Colombian public policy context including their roles and responsibilities as public officials. CELI-Central is providing resources for this important initiative for \$141,477, the JACs and FEDECOMUNAL are funding the activity for \$102,905, and the municipal and departmental authorities are supporting this activity with funds for \$179,600.

- **Joined in solidarity for victims in Cauca**



Celebration of the National Day of Remembrance and Solidarity for the Victims in Santander de Quilichao

Colombia Responde continues implementing an activity to support the implementation of the Victim’s Law (1448 Law of 2011) at the municipal level. On April 9, the seven focal municipalities of Cauca and Valle del Cauca observed the National Day of Remembrance and Solidarity with Victims. This commemorative day was established in the Victims and Land Restitution Law as a symbolic step towards reconciliation, truth, and solidarity with the victims of conflict. The events

included artistic performances, cultural activities, and open sessions of the departmental councils to advance an agenda for supporting victims. Luis Eduardo Grijalba Muñoz, mayor of Santander de Quilichao, explained that the municipality had prepared to host a massive gathering of more than 1,500 victims from across Northern Cauca. Colombia Responde has been working closely with the local administrations in these two departments to improve the Territorial Action Plans to implement the Victims’ Law by providing greater access and support to those seeking assistance. As a result of this intervention, the municipality of Corinto has strengthened the municipality victims’ round table and created a specialized position in the administration as “victims’ liaison,” a position previously assumed by the planning secretary who could not devote his functions solely to victims. Colombia Responde is funding this activity for a total of \$157,000 USD and leveraged funds from the municipalities and the Victims’ Unit for over \$270,000 USD.

- **Helping focal municipalities access national resources**



Toribío’s officials and CELI-Central during the formulation process of a project to pave the main streets of the urban center to be submitted to the National Royalties Fund

The program’s implementation has coincided with several initiatives to give more autonomy and responsibility to municipal administrations; this includes the opportunity to access national resources by applying to the National Royalties System. This affords municipalities, with the support of CELI-Central and the UACT, the opportunity to leverage resources from a range of sources to implement the larger-scale projects necessary for achieving and sustaining rural development in line with the Municipal Development Plans. This activity aims at identifying, formulating and presenting four projects per municipality in order to both strengthen the municipal bank of projects and provide practical training to municipal officials so they own the entire process. This

quarter, following consultations with various stakeholders at the municipal level as well as with the community, the planning secretariat of the municipality of Santander de Quilichao determined which projects were going to be selected. The projects identified are: a linear park by the river Quilichao, a project that has been put on hold for more than seven years and that will have a significant environmental and social impact on the community; an environmental corridor over the Timba Avenue which includes a cadastral update, urban and landscape design; a linear park in the Altos de Santa Ines area and the construction of a sports facility in the *vereda* El Paraiso. All of them will be submitted to the National Royalties System (*Regalías*) for funding. In Toribío, the administration and CELI-Central started formulation of a project to pave the main roads of the urban center, which will also be submitted to the Royalties’ System. It is expected to identify all 28 projects in the seven municipalities by the end of June. Colombia Responde is contributing \$273,280 USD, leveraging \$509,136 USD from the participating municipalities, department of Cauca, and National Planning Department.

Infrastructure and Connectivity

▪ Designing future roads in Miranda

CELI-Central is assisting the department of Cauca to carry out the preliminary studies and designs necessary to improve the road connecting the municipality of Miranda with the *veredas* Santa Ana and Ortigal. The studies are a prerequisite to access resources budgeted in Cauca's *Contrato Plan* (estimated at COP \$10,560,000,000) to the improvement of this specific road. On May 14 and 28 Colombia Responde and representatives from Contrato Plan Cauca, the Governorate of Cauca and the Mayor's Office carried out two operating committees, in which participants verified the advance of the activity and confirmed it is developing according to schedule. On May 28, Colombia Responde and the consulting firm executing the activity made a site visit to review current road conditions and carry out geo-referencing of critical points. To date, topographical surveys and georeferencing has been completed and a preliminary map has been elaborated. CELI-Central provides funding for \$211,281 and the municipality of Miranda invests \$33,333. Once the preliminary studies are submitted and approved, the national planning department is committing funding for \$6.2 million.

▪ Improving school infrastructure in Northern Cauca



Responding to communities' identified needs through *vereda* workshops, CELI-Central is currently completing two school infrastructure improvement initiatives in Santander de Quilichao and Miranda. Through this assistance, CELI-Central improved the conditions of 5 schools including the construction of sanitary facilities, the provision of an adequate sewage system and improvement of the school cafeteria and IT classrooms and sports facilities. A total of 602 citizens will benefit with improved educational conditions and quality services. The rationale behind this activity is that the condition, location and nature of school infrastructure have an impact on access and quality of education; where the quality of infrastructure (particularly water and sanitation facilities) is improved, enrolment and completion rates are also improved and there is less teacher absenteeism, and where the condition of school facilities is improved, learning outcomes are also improved. These construction projects are complemented by the program "Healthy environments" a nation-wide strategy to provide students with safe healthy learning environments not only in terms of infrastructure but environmental awareness and healthy life habits. This joint effort between the municipal administrations, ICBF, CELI-Central and the community represents an investment of \$194,000 of which CELI-Central provides funds for \$56,000.

- **Strengthening social fabric and human capital in Toribio**



Before and after, accessing stairs to the cultural center were completed this month in Toribio

In 2011, the Toribio Cultural Center was destroyed during a clash between the FARC and the army in the populated center. Since then, the town has not had a safe community space to gather, practice sports, and spend their free time. Responding to the demands of this community, the UACT and Colombia Responde spearheaded the construction of a new municipal cultural center and the improvement of a deteriorated multi-sports facility in the area. These two activities improve the quality of life and strengthen the social fabric for more than 11,000 inhabitants of the urban area and surrounding *veredas*, and an additional 19,000 in the surrounding rural areas. Both projects are executed by the Nasa Project Association (*Asociación Proyecto Nasa*), which is the only organization in the area with a unique and predominant capacity to operate grant resources because of the credibility it enjoys among the three councils that make up the population of Toribio. During this month, Colombia Responde completed the construction of stairs and paths to access the cultural center as well as filling facing brickwork to ensure overall structure stability. Project Nasa finished the acoustic adaptation of the music room, and are expecting to inaugurate the center in the month of July. Colombia Responde is contributing \$117,852 USD to this initiative, leveraging \$253,118 USD from the public sector and community.

3.4 META (LA MACARENA)

Cross-cutting

- **Meta is engaged with rural development and the culture of legality**

On May 31, 2014 in Villavicencio, the regional office of Colombia Responde in Meta carried out the evaluation committee and information session for the integrated development activity "Culture of legality and improvement of livelihoods." The event was attended by representatives from USAID, the UACT, CORMACARENA, the mayors of the municipalities of Mesetas, Puerto Rico, Vista Hermosa and Uribe and representatives of 15 producers associations including dairy, cocoa, coffee and plantain producers. The activity aims at implementing activities which foster the development of natural, human, physical, economic and social capital of 15 associations. These producers' organizations are located in the microregions of Puerto Nariño and La Julia in the Production Node Duda - Cafre and in the micro-regions of Nuevo Progreso, Costa Rica, Cooperative, Santo Domingo and Puerto Toledo in the production node of Guejar – Ariari. Strengthening their capacities will enable the effective improvement of their livelihoods and will promote enlarged memberships, generational shift, declining illegal crops and increased services quality. The initiative

will also aim to support the adoption of an environmental management plan in harmony with their productive processes. The ultimate objective of this comprehensive activity is to strengthen socio-entrepreneurial skills, to enable access to markets through improved product quality and productivity, as well as road and power connectivity to improve production conditions, storage and transportation of products. The goal is to set the area ready to generate strong commercial ties with the private sector, consolidate agribusiness and encourage involvement from municipal administrations.



15 producers associations participated in the Review and Evaluation committee for the integrated activity in Meta

It is important to highlight the participation of producers in the event who shared their vision about the future, as well as prospects, challenges and opportunities about their agribusiness. Gilberto Olaya of the ASOPROGUEJAR dairy association of Vista Hermosa noted, "We have tried to shape the social development of our town, our business is milk production, we are looking to increase production and to improve every day, this is what the *campesinos* are looking for," he added, "We have to continue working because what we are looking for is dignity, we do not want more illegal crops because they create more violence. I know we will succeed because in three years we went from producing 160 to 1,200 liters of milk in a period of three years, and we want to continue improving." Meanwhile, Victor Moreno from Puerto del Ariari explained "we need qualified people from our region to encourage cultivation, we want our children to continue working on what we have wrought." It is evident that rooting and generational shift is essential to ensure sustainable development, in the words of Yesid Rivera, representing AGROARIARI a dairy producers association of Puerto Rico: "this is my land, this is my culture and this is my development."

Social Development

▪ **Assessing education infrastructure in Meta**

This quarter, CELI-Central continued collaborating with the department's education secretariat to carry out a survey and analysis of the current conditions of schools in five focal municipalities, in order to contribute to the Educational Infrastructure Interactive Research System set up by the department of Meta to monitor school conditions in the department. This exercise will enable the department to structure an integrated educational policy strategy. The information to be gathered includes student population, number of teachers, school infrastructure, property ownership status and geo-referenced coordinates. To date, assessments have been completed in all municipalities as follows: 26 schools in San Juan de Arama, 116 schools in La Macarena and 72 schools in Vista Hermosa, 48 in Uribe and 57 in Mesetas. This is the first time that such an initiative has been carried out in these municipalities; it will serve as a fundamental input for formulating education policy in the coming months and will be fundamental for the implementation of the integrated activity currently being drafted in the regional office to improve the livelihoods of surrounding communities, providing technical training for adolescents in the region to integrate a new generation of agricultural producers. Colombia Responde is contributing \$250,000 USD to this initiative, and leveraging \$3.1 million USD in commitments towards education as articulated in the municipalities' investment plans.

Economic Development

Productive alliances in Mesetas



Good milking practices training as part of the productive alliance with FAMIAGRO in Mesetas



Delivery of agricultural supplies to members of the rubber association APLAGORI

Colombia Responde continues supporting productive alliances of rubber and dairy production in the municipality of Mesetas, Meta. The rubber alliance with the producers association APLAGORI envisages the establishment of 93 Ha. of rubber in rural properties located in villages in the municipality of Mesetas for 31 participants (i.e. three Ha. per beneficiary), production is estimated to start from the sixth year, in order to generate income and cash flow while rubber production start, participants also implemented 78 Ha. of maize (2.5 Ha per beneficiary) and constituted a revolving fund to purchase supplies necessary for the crops. During this quarter, Colombia Responde provided agricultural tools and supplies necessary to implement the Environmental Management Plan to each of the participants, and in addition, Colombia Responde made a donation of computers and office supplies to enable the association to carry out all administrative work in an efficient manner. On the other hand, the dairy productive alliance with the producers association FAMIAGRO benefits the 50 participants who receive technical assistance to increase production levels at a better quality and they constitute a commercial partnership with the dairy processing company El Recreo who committed to acquire all their production for the coming months. During this month members of FAMIAGRO received training in good milking practices and bovine marking and registration. The training was carried out on their own farms in the framework of a “learning by doing” methodology. Participants expressed great interest and participated actively in the activities and they then applied

what they have learned in their own farms.

Building the dairy supply chain in Meta

Colombia Responde has been working with five small dairy producers associations in Meta to strengthen their organizational and administrative capacities in order to boost production quality and commercialization capabilities. The chosen organizations include ASOGAURME from Uribe, AGROLECHEROS from Mesetas, AGROARIARI from Puerto Rico, ASOPROGUEJAR from Vista Hermosa and FENIX DEL ARIARI from San Juan de Arama. In partnership with the dairy company La Alquería and operated by Foundation FUNDES, the activity encourages members to cooperate to compete, thus providing opportunities to small producers to effectively play a role in the regional market dynamics and benefit from it. In April, the associations ASOPROGUEJAR and AGROLECHEROS received training on organizational structure, the contents of the articles of incorporation, rights and



Board of director of the dairy producers association AGROLECHEROS in Mesetas

responsibilities of the board, as well as members' responsibilities in terms of strengthening their association. Additionally, board members were provided with official documentation to be used in administrative processes such as minutes and assembly invitations, as mandated in the law. The expected result of this initiative is to optimize installed capacity through the development of a clear business plan and operating manual that will increase their competitiveness and be able to become standards for good practice and optimal technical operations. CELI-Central contributes funding for \$68,888, Alquería provides technical assistance and logistic support for \$162,777 and the community contributes services worth \$4,444.

- **Environmental Training for a sustainable economic development**



Environmental training to beneficiaries in San Juan de Arama

One of the requirements for the implementation of economic development and infrastructure activities in the field is to provide environmental training to implementers and beneficiaries to ensure that environmental norms are observed and to promote good environmental practices in the focal regions. During this quarter, Colombia Responde carried out workshops for stakeholders working in the activities corresponding to the drafting of the municipal technical Assistance plan for farmers as well as the beneficiaries of the specialty coffees initiative in Mesetas and San Juan de Arama. The participants received valuable information in topics such as setting up a self-sustainable farm, pesticide use

planning and conservation of rivers and water bodies. To date, Colombia Responde has carried out 123

environmental workshops in the four regions, providing training for 3,630 citizens.

Good Governance

- **Strengthening municipalities' rural development planning capacities**



CMDR members in the municipality of Uribe (up) and La Macarena work together to design a rural

Act 101 of 1993 defines in Article 61 that municipalities should create the Municipal Rural Development Council -CMDR, which will serve as the top forum for consultation between local authorities, rural communities and public entities in rural development. Its main task will be to coordinate the prioritization and implementation of projects and oversee the use of resources for rural development. Colombia Responde supports the strengthening of the CMDR as a fundamental space for citizen participation in targeted municipalities in Meta. To date

the municipalities of Uribe, La Macarena and Mesetas have reactivated their CMDRs, they already have approved their bylaws, all committees have been formed, and the boards have been duly elected. In a training of trainers approach, Colombia Responde has provided assistance to a group of citizens in each municipality to share knowledge with other members of their communities, identify public investment models to advance development projects and generate discussions about the role and impact CMDRs should have over municipal administrations. The

accompanying pictures show a series of training sessions in Uribe covering topics such as territorial recognition, planning, public participation, participative territorial approach, inclusion and gender equity. In this quarter, all CMDRs have been reactivated, their internal procedures, subcommittees and board of directors have been duly established and all members have received training in terms of the CMDR's operations, legal framework, main national directives and programs to be implemented, and the importance and scope of their work as members of the committee. On the other hand, the oversight committees have been duly trained in terms of their duties to oversee municipal investments and budgets regarding rural development and provide a constructive control that will generate projects with a wide impact among rural communities. Colombia Responde is contributing \$99,467 USD to the initiative, leveraging \$26,667 USD from local producers and \$238,889 USD from participating municipalities.

Infrastructure and Connectivity

▪ Boosting roadway inter-connectivity in Uribe



An oversight committee meeting in El Recreo, Uribe, Meta.

In January, Colombia Responde continued to carry out improvements to the transportation infrastructure between the nucleus of El Diviso, Uribe and the *veredas* of La Argelia, La Union and El Recreo to benefit 600 citizens. The construction of gutters and culverts at key points will improve the accessibility of rural *veredas*, permitting market access, boosting school attendance, and providing greater access to public health services. While construction in La Argelia and El Recreo has continued to advance, work at La Union has faced numerous delays due to poor weather. Specifically, while the box culverts and other supporting structures have advanced, the roads leading up to these improvements have not yet been repaired. This will be addressed in the coming

months. In February, a total of five box culverts were built in the *vereda* of La Union; local community members contributed labor to carry out significant improvements along Kilometer 28 of the road. Throughout this activity, the community boards of El Recreo and La Union strengthened their institutional development and project management, which will certainly enhance the design and implementation of future projects. The program is providing a total of \$300,000 (23% of the project cost) and is leveraging \$802,969 USD from the petroleum company Petronova, which has made an agreement with the municipality of Uribe. The municipality and community are contributing the remaining \$177,586 USD in unskilled labor and machinery hours to shape the roads. To ensure the sustainability of this initiative, the mayor of Uribe has also established a large machinery bank of equipment and vehicles to maintain the road.

▪ Connecting rural areas to populated centers in La Macarena

On June 11, members from the community, representatives from the Administrative Unit for Territorial Consolidation (UACT) and Colombia Responde accompanied the mayor of the municipality of La Macarena, Herminso Cárdenas to the ceremony of inauguration of the bridge over the river Morrocoy that connects the urban center with the nucleus Santa Teresa. Apart from the improvement of the bridge, Colombia Responde and the municipal administration finished the construction of 6 box culverts in the *veredas* Caño Rojo, Buenos Aires, Santa Teresa, La Fundación, Los Medios, El Palmar and La Orquídea to ensure transitivity of pedestrians, vehicles and cattle. This road is strategic as it connects La Macarena with San José del Guaviare from where it is possible to access the department's capital, Villavicencio. The community boards of each *vereda* executed and oversaw the entire construction, thus gaining ownership of the process.



Completed road works in the *vereda* Caño Alfa, members of AGROCASAN participating in productive alliance



Inauguration of the Morrocoy bridge connecting the nucleus Santa Teresa with La Macarena urban center

This quarter, Colombia Responde successfully carried out and completed an activity to improve roadway connectivity between the *vereda* of El Turpial and the urban center of La Cristalina Lozada, La Macarena. The program provided a total of \$300,000 to improve box culverts, sewage systems and road paving across three activities. Members of the community actively participated in operating committees, selecting suppliers and undergoing training on the program's rules and regulations. This activity will improve agricultural trade and the quality of life in these areas, enabling residents to transport their products to market and access goods and services in urban centers. It lies in a strategic place between La Cristalina Lozada, La Macarena, and San Juan de Losada, San Vicente del Caguán in Caquetá, both serving to strengthen trade between these municipalities and encouraging residents of Meta to engage in commerce within the department—rather than go to a neighboring department to buy goods. This effort is part of an integrated rural development strategy in the area, leveraging resources from and collaborating with a range of institutions to improve the quality of life and livelihoods of the residents of the 10 *veredas* that make up La Cristalina de Lozada. This project also complements other smaller works that have been carried out recently, including a \$27,444 USD investment by the mayor to improve the road between La Cristalina Lozada and the *vereda* of Los Andes, and a walking bridge that *Acción Social* built along the same route. Colombia Responde has helped to strengthen the cattle ranching industry here, and helped to improve recreational and educational facilities for children and youth in the area. Colombia Responde is investing \$738,659 USD in these two initiatives, leveraging a total of \$1.1 million USD from the community and municipal administration—including \$110,777 contributed by fifteen local Community Boards. To ensure the sustainability of this initiative, the mayor of La Macarena has also established a machinery bank of equipment and vehicles to maintain the road.

- **Integrated rural development in Puerto Rico, Meta**

Colombia Responde is working to improve the main road of the nucleus Caño Alfa, connecting the *veredas* Caños Negros and Las Colinas. The program has been collaborating with dairy and cocoa producers in this area, implementing productive alliances in the agricultural sector and other rural development initiatives. Infrastructure works complement these efforts, enabling producers to transport their goods to market. Members from the local community board are in charge of executing and overseeing the activity, which amounts to over \$140,000 USD. The community has contributed unskilled labour at the most critical points

of the project, which is expected to be completed next month. The completion of this road is especially timely, as May also marks the first harvest of plantains as part of an alliance with local co-coa producers' associations AGROCASAN and ASOLINDOSA. In the framework of this project, 79 producers adopted agroforestry systems, diversifying their crops by plantain, cocoa and timber. The first harvest will be acquired by national fruit distributor FRUVER EXPRESS, which will also benefit from the road to transport the cargo.

▪ **Connecting communities in San Juan de Arama**



Road improvement works initiated in the *vereda* Miraflores in San Juan de Arama

One of the key necessities identified throughout the *vereda* workshops in Meta was the improvement of tertiary roads that connect rural areas with populated centers. Such was the case of the nucleus Nuevo Progreso located in Southern San Juan de Arama in the limits of Vista Hermosa. This area was traditionally a strategic point for the 27th front of the FARC due to its proximity to the Macarena National Park. For years, it prevented state investment in the area which contributed to infrastructure decay and increased forced recruitment of children. To address these identified needs, CELI-Central developed an activity to strengthen rural development processes in the area through three fronts: one related to the implementation of artistic and sports programs for youth, health brigades and other social programs led by the municipal administration, and another related to infrastructure improvement of community scenarios and tertiary roads. To this end, Colombia Responde will complement the administration's commitment to improve 60 Kms of road, by constructing 15 box culverts, 40 linear meters of gabions. Additionally the program will provide funding to improve the conditions of the sports facility in the *vereda* la Glorieta as well as design and topographical studies for the construction of a

cultural center in the *vereda* Miraflores. These infrastructure works will benefit a total of six *veredas* and approximately 1,000 citizens. Construction works advance in the *veredas* El Bosque, Miraflores and La Glorieta where the community has shown active participation as demonstrated in their involvement in both the operating and oversight committees as they assume ownership of the activity as executors of the project. CELI-Central committed resources for \$778,189 and leveraged funding from public sources for \$1.7 million.

Good Governance

Strengthening the judicial system in the municipalities of La Macarena



Graduation ceremony for judiciary civil servants in the University of Meta

Forty-one representatives from both the formal and community justice system in the municipalities of Mesetas, La Macarena, Uribe, Puerto Rico, San Juan de Arama and Vista Hermosa obtained the degree in law and local justice in a ceremony held on the premises of the University of Meta. This diploma was possible thanks to the commitment of the Departmental Office for Judicial Administration, the Access to Justice Program from USAID and CELI-Central. Following up on an assessment of local justice in Meta, it was identified that there was a need for relevant training to judicial officers in terms of protection mechanisms of fundamental rights, as well as management and governance of Local Justice Systems.

From December 2013 to May 2014, judges, prosecutors, public defenders, judicial police officers, ombudsmen, forensic officers, police inspectors and conciliators in equity attended a specially designed course in the University of Meta in Villavicencio on issues like national and international standards to guarantee access to justice; addressing and resolving cases with a “differential focus” (*enfoque diferencial*), serving populations with special constitutional protection; the new criminal system and tools for the efficient and effective development of local councils of justice.

Participants expressed their gratitude for the training received and committed to improve the service provided to citizens in their municipalities. A conciliator in equity from an indigenous community in Vista Hermosa gave a speech in his native language and thanked the University and USAID for being able to access this type of training that otherwise would have been impossible to reach, as conciliators in equity exercise their duties voluntarily and do not receive payment nor specialized training. USAID funded this initiative with funds for \$105,053 through CELI-Central and the Access to Justice Program and leveraged public funds for \$284,626.

▪ **Council members in Meta receive training on local development and good governance**



Council members from the Macarena región receive their diplomas on local governance in the city of Villavicencio

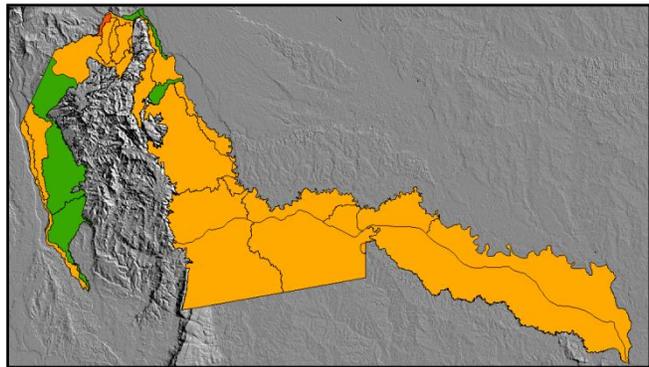
Effective governance incorporates a variety of decision-making and implementation practices that foster democratic participation, leadership, sustained citizenship engagement, effective planning and development. How governments offer their services in rural areas determines the quality of life for community members. “Good governance”—which is participatory, consensus-oriented, effective and efficient, accountable and responsive, transparent, inclusive, and follows the rule of law (ESCAP 2011)—is most difficult to provide in unconnected and remote areas. It requires active citizen participation, government attentiveness and functioning

accountability mechanisms. To strengthen city-council capabilities to meet these challenges, CELI-Central teamed up with local administrations and the University of Meta to provide training to council members in order to acquire necessary skills for effective public management. As a result, 67 council members from the municipalities of Mesetas, La Macarena, Uribe, Puerto Rico, San Juan de Arama and Vista Hermosa obtained a certification in local development and governance in a ceremony held in the city of Villavicencio. Participants received training on topics such as procurement, local planning and zoning schemes (POTs), political control and internal control in public administration, project formulation and management, accessing national public funds and citizen participation mechanisms. Additionally, each municipality produced a "Methodological Guide for Political Orientation and Control of Municipal Councils," based on the information and experienced shared during the workshops which will serve as the base for municipal councils to come. In the ceremony, municipal councils received a certificate awarded by Colombia Responde corresponding to a donation of furniture and IT equipment necessary to provide improved services to citizens and facilitate daily operations. CELI-Central provided resources to carry out this initiative for \$107,055 and leveraged funds from the municipal administration for \$251,398.

■ Environmental management plans

Since 2013, CELI-Central has been collaborating with CORMACARENA and the SINCHI Amazon Research Institute to formulate an Environmental Management Plan (EMP) for the Northern area of Macarena National Park, which involves four of the six participating municipalities of CELI-Central in Meta. On April 25, Colombia Responde participated in a workshop on land case studies (*Clinica de Casos Multipropósito*) organized by USAID's Land and Rural Development Program (LRDP). The workshop, which took place in Villavicencio, provided a forum for sharing experiences in supporting land restitution and formalization processes in the municipalities surrounding the protected area of the *Area de Manejo Especial de la Macarena* (AMEM). Representatives of key stakeholder groups including the Unidad de Restitución de Tierras, the *Instituto Geográfico Agustín Codazzi* (IGAC), the *Instituto Colombiano de Desarrollo Rural* (INCODER), and CORMACARENA actively participated in the event.

Colombia Responde's Economic Development Specialist in Meta, Roman Tibavija, presented CELI-Central's participatory methodology and model of integrated rural development, as well as lessons learned during the implementation of this activity. A prerequisite for advancing rural development projects in the area, the EMP articulates the types of development that can occur and in which areas, taking into account the environmental, socioeconomic, zoning and land use conditions, as well as restrictions to the exploitation of natural resources. When CELI-Central carried out *vereda* workshops as part of its participatory methodology, community members prioritized the design and implementation of the EMP as a key need for advancing regional development. To formulate the EMP, Colombia Responde facilitated community meetings in Mesetas, San Juan de Arama, Vista Hermosa, and Puerto Rico to discuss the significance and scope of the plan, collect information about current environmental and socioeconomic initiatives underway in the municipalities, and engage communities in articulating a shared vision for living conditions in the area.



Potential for Regulation for Water Basins for the Northern area of Macarena National Park

Seventy-two percent of the AMEM is located within the boundaries of municipalities, requiring a high level of coordination between the municipal and environmental administrations, as well as consistent dialogue with the community in order to adopt a model that ensures sustainable socioeconomic development. The participatory methodology helped determine that, since local communities are restricted in terms of the types and locations of economic activities that they can carry out in the AMEM, municipalities could benefit from implementing innovative agricultural production systems such as agroforestry, livestock and feed conversion, and ecological post-harvest processing. Colombia Responde celebrates LRDP's efforts to create significant spaces for dialogue. These workshops, which allow for inter-institutional coordination, knowledge exchange and ongoing community involvement, will improve future planning in one of Colombia's most precious natural reserves.

During this quarter, information sessions with the community were held in the municipalities of Mesetas, San Juan de Arama, Vista Hermosa, Puerto Rico and Puerto Concordia. Attendees were able to distinguish the different phases of this activity, the importance of their on-going involvement and their invaluable help to map the area and determine what type of agricultural and economic activities are being carried out in bordering areas with the park. Participants expressed their gratitude for this is the first time they are taken them into account in the construction of such an important land use instrument. However they voiced their



Consultation session in Mesetas for a joint construction of the Environmental Plan for protected areas in La Macarena

concerns as there are many families established in protected areas; also, they expressed their rejection of the development of oil and mineral exploitation activities, as well as the increasing extension of palm crops in the area. Communities also requested to include military actions and fumigation as two of the major environmental threats to the area. Finally, attendees requested training especially directed for youth in terms of environment and sustainable development. The activity represents a total value of \$940,930 USD, of which USAID will provide 42% of the funds through Colombia Responde, CORMACARENA will contribute 15%, the Department of Meta will provide 16%, and SINCHI will provide technical management equivalent to 27% of the total project value.

▪ Continued support to the Restitution Unit in Meta

Colombia Responde continued supporting the Restitution Unit's (*Unidad de Restitución*; UR) regional office in Meta, so that the agency can ensure that the institution fulfills its mandate of properly attending to citizens' restitution requests. In May, Colombia Responde accompanied the UR to Puerto Rico where they gathered with the community to provide information on the scope and activities relevant to land restitution processes. During the event the UR registered 11 land restitution claims and provided personalized attention to 10 potential claimants. Additionally, CELI-Central and the UR provided training to 29 city officials in terms of legal and administrative aspects of land restitution and how to provide timely guidance to the community.

A technical committee was held in June, in which among the topics discussed, CELI-Central exposed the issues faced regarding the hiring of the topographic support which is now solved but caused delays in the substantiation of claims in the microfocalized areas in Vista Hermosa and San Juan de Arama. Also, indicators for this activity were reviewed as they were not updated according to the the PMP. It was confirmed that overall support to the UR has facilitated 436 administrative actions of restitution claims, thus reaching 76 percent of the indicator. Colombia Responde is contributing resources to set up operations of the Restitution Unit in Meta for \$1.7 million USD and leveraged funds from the GOC for \$2.2 million USD.

3.5 SOUTHERN TOLIMA

Cross-cutting



Review and Evaluation Committee for the integrated activity "Improving capacities of small producers enabling sustainable livelihoods"

This quarter, the regional office presented and obtained USAID approval for the integrated activity: "Improving capacities of small producers enabling sustainable livelihoods." This activity was developed in dialogue with beneficiary associations identifying major challenges faced to increase income, produce quality and differentiated products and improve access to markets. Local governments and the private sector joined efforts to support this important initiative, which is expected to have a significant impact on the local economy of Southern Tolima. It translates into an investment of

\$3.6 million from CELI-Central and leveraged funds from both public and private sector for \$18.5 million.

CELI-Central has been working with 30 producers associations (coffee, cocoa and other complementary products) in the four municipalities providing support to strengthen their organizational capacity index (ICO)

through technical assistance and capacity building. The next logical step to this process is to support them to consolidate their business model and gain greater access to markets. To this end, CELI-Central developed a multi-faceted activity that includes: post-harvesting management of coffee and cocoa grains; citizen participation and rural governability, tertiary road improvement, marketing of agricultural products; access to financial services; basic sanitation and drinking water, and land tenure.

The activity will be implemented over the next 15 months. Participating associations and municipal governments have expressed great expectations about the outcome of this initiative that will certainly have a significant impact to boost the region's competitiveness and benefit more than 900 families.

Social Development

▪ **Strengthening producers' organizations in Southern Tolima**



Agriculture secretary of the municipality of Chaparral makes an intervention during the ninth operating committee of the activity

In April, Colombia Responde and the UACT continue implementing the second phase of a project to improve the performance of 30 small producers' associations, in collaboration with the Ministry of Agriculture and Rural Development's Special Technical Assistance Program (ATE), SENA, the UACT, and the Tolima Center for Productivity. As a result of this intervention, each organization will generate a business plan, which will serve as an important input for the rural development councils' action plans in each municipality. During this month, Colombia Responde participated in the ninth operating committee meeting in Chaparral. Sixteen organizations participated in this meeting to

review the activity's progress, specifically the levels of organizational development of the participating groups. The Department for Social Prosperity-DPS-in addition to the Mayor's Office, SENA, and the UACT attended the committee. The DPS made a presentation on their most recent call for proposals for a program to strengthen productivity and another one on revolving funds, explaining basic requirements to be met by the participating organizations as well as leveraged funds required, deadlines, and other useful information. In terms of completed products, so far, 30 Improvement Plans have been presented following a second application of the ICO, as well as 30 coexistence manuals which are currently under the association's approval process, 14 regulatory manuals for the creation and management of revolving funds, and 14 projects under various national programs. Colombia Responde is providing \$225,322 USD to support this initiative, leveraging \$51,667 from the producers' associations and a total of \$243,333 USD from public institutions including the municipal administrations, SENA, FINAGRO, and the Tolima Center for Productivity.

▪ **Promoting Sports and healthy habits in youth**



Sports afternoon in Rioblanco, Tolima

In April, Colombia Responde continued partnering with COLDEPORTES, the Colombian national entity in charge of promoting athletics in the country, to implement an activity to provide recreational resources and activities to 450 children and youth in rural and semi-urban areas. Sports Schools are already functioning in the nine-targeted schools.

Through in-kind donations of sports equipment and pedagogical support, Colombia Responde is not only providing the area's youth and children with a healthy, safe way to spend their free time, but also implementing a train-the-trainers model that will identify community sports managers to sustain the activity in the future, ensuring that the know-how and resources remain at the local level. Regional managers from COLDEPORTES will spearhead local implementation for three years and participate in the training as well. This month, advances of this activity were presented in the Municipal Committee on Transitional Justice of the municipality of Planadas as a nation wide strategy against forced recruitment. Colombia Responde is contributing \$72,980 USD and leveraging \$157,822 USD in counterpart contributions from the public sector.

▪ Rural Education in Action



Installing fences in the sports field in the school El Higuérón in Planadas

integration of the community setting up community Learning Centers, with emphasis on women participation.

In order to advance towards quality education that is more relevant for the context of rural areas in Southern Tolima, the Departmental Secretary of Education is betting on implementing flexible educational models in rural schools. These models embrace methodologies and teaching strategies that motivate learning processes according to the children's context, so they acquire necessary skills and abilities, reducing dropouts and guaranteeing the right to an appropriate education. This strategy has been developed by the Ministry of Education (MEN), encouraging active and participatory methodologies, improving teachers' abilities through innovative tutoring and pedagogical systems (Situational Professional Development), exchange of experiences and working groups (Quality Circles), including the

“Rural Education in Action” will be piloted in the four municipalities of Southern Tolima and will be led by the secretary of education. CELI-Central will support the activity by providing training to 170 teachers, who will be, in their turn, responsible for strengthening and implementing flexible models in their respective educational institution. CELI-Central will assist teachers throughout the process and will facilitate communication and pedagogical material for children, as well as systematization of the entire project in order to obtain a model applicable to the rest of the department. Additionally, CELI-Central is committing to improve the conditions of sports and sanitary facilities in the twelve participating schools in collaboration with the *vereda's* community boards (JAC) who will be in charge of implementing and overseeing construction works. In this way, the whole of the community will get involved and will have an important role to play in the successful development of this initiative.

During this quarter, CELI-Central initiated construction works in the four municipalities, quickly advancing in the municipalities of Planadas and Ataco. As for the pedagogical component, it is expected to begin in July, following a inauguration ceremony in Ibagué, where the Governor will officially launch the program to the teachers community and the media. Rural education action involves a contribution from CELI-Central for \$932,000 and counterpart funds for \$2.3 million, with the governorate of Tolima providing funding corresponding to 41 percent of the activity's cost.

Economic Development

▪ **Expanding specialty coffee production**

Coffee from Southern Tolima is recognized worldwide for its unique and consistently high-quality products which are brought out of the coffee bean through the cultivation, harvesting and post-harvest processing stages. Colombia Responde is supporting a productive partnership to stimulate Rioblanco's economy by helping local producers in four associations adopt sustainable production techniques, new technologies, and a concerted marketing technique to produce and sell specialty coffee, for which there is a greater profit margin in an industry with a notoriously low profit margin for primary producers. A procurement committee meeting was held this quarter to finalize the purchase of 80% of the materials required for this project. Nineteen coffee processing stations have been built (out of a projected 29), and 29 areas have been geo-referenced in the framework of this project. In February, producers received environmental and safety training regarding the handling of chemicals, cleaners and water sources on farms. Colombia Responde is contributing \$341,645 USD to this initiative, leveraging \$825,473 USD from the public sector and \$2,036,228 USD from the private sector.

▪ **Coffee and schools**

This project incorporates the theme of coffee into the entire academic curriculum and provides select students with technical assistance and materials for implementing best practices and innovations on their own properties. This innovative approach seeks to strengthen the coffee industry by fostering a new generation of coffee farmers committed to rural development in Southern Tolima. To date, 18 schools have been selected, and over 300 eligible students have been identified to participate in the initiative; of this number, 183 have indicated that they intend to participate and are currently being vetted according to the project's eligibility requirements. As a result of enthusiasm for this project, twice as many schools are participating in the project than were originally projected. Colombia Responde is contributing \$859,447 USD to this initiative, and leveraging \$2,134,878 from partners including the municipal administrations, the governor of Tolima, and the Coffee Growers' Committees of the department of Tolima and the region of Southern Tolima.

Good Governance

▪ **Enabling municipalities to access the National Royalties System**

This quarter, CELI-Central continued to support municipal administrations in obtaining national resources for local development projects in rural areas by formulating and submitting high-quality proposals to the National Royalties Fund and other national programs. To date, a total of 29 projects have been formulated, valued at \$9,044,626 and of these, four projects have been approved to access the National Fund for a total value of \$2.2 million, and eight additional projects have gained access to alternative funding for \$3,085,273 including contrato plan, the national risk management agency, INVIAS, etc. Additionally, Chaparral was given approval to carry out their own evaluation committee (OCAD), to prepare for this event; Colombia Responde facilitated a pre-OCAD in which four projects were presented for a total value of \$1,015,071. The program continues to provide technical assistance to municipal officials, helping them to submit their proposals to the National Royalties Review Boards for approval, and responding to their inquiries in the course of the application process. Colombia Responde contributed \$59,166 USD to this activity, which is enabling municipalities to generate strategic, quality project proposals to access national resources. Colombia Responde is contributing \$90,667 USD to this initiative, and leveraging \$149,444 USD from the participating municipalities.

- **Updating Municipal Land Use Plans in Southern Tolima**

Land Use Plans (*Planes de Ordenamiento Territorial* -POTs) are local planning instruments for municipalities to manage the development of land within their jurisdictions. POTs incorporate environmental, economic and social considerations, engaging local communities to define a shared development vision and take into account national planning tools and legislation. All rural municipalities are legally mandated to update their Land Use Plans to reflect new legislation and priorities every 4-12 years. In January and February, Colombia Responde and the department's environmental authority CORTOLIMA carried out an assessment of the current state of the POTs and risk management plans in the four focal municipalities in order to develop a baseline and criteria to serve as a framework for updating the POTs. The diagnostics will be presented to the municipalities in order for them to prepare for a meeting with CORTOLIMA, the Ministry of Housing, the UACT and the departmental administration to develop a plan for updating the POTs of the four focal municipalities. Additionally, in March, the Ministry of Environment and Sustainable Development organized a workshop to discuss the current state of municipal POTs and the advances made so far through Colombia Responde's assistance. As a result of this exercise, the Ministry committed to organize a meeting with the municipalities, CORTOLIMA, the governorate and the UACT to coordinate the scope, processes and adjustments to be applied in the four focal municipalities. CELI-Central is contributing \$34,444 USD and CORTOLIMA is providing \$77,777 USD to carry out the assessment.

- **Strengthening community boards**

In January, Colombia Responde continued to advance a capacity-building activity to train 300 presidents across 100 Community Boards (*Juntas de Acción Comunal*) in the four target municipalities. The 48-hour training consists of modules including community action, political culture, the development of strategies and projects, the structure of the GOC, and information and communications technology. The goal of this training initiative is to strengthen the leadership and organizational capacities of Community Board members to receive and respond to community feedback through proper management, and fostering a culture of efficiency, transparency, and accountability. Although the Community Boards are the largest mechanism for citizen participation with the greatest geographic reach on a national level, in Southern Tolima citizen participation in planning, management and budget oversight is low as a result of violence and insecurity in the region. Local authorities also have limited capacity to collaborate with other institutions with a presence in rural areas, including the municipal administrations and national agencies. Therefore, the GOC has been missing out on the opportunity to incorporate feedback—both supportive and dissenting—into rural development processes, and to leverage resources to promote integrated rural development. An integral aspect of this exercise is the development of social networks that will serve to restore civil society's trust in the state, helping it to withstand and overcome the effects of the armed conflict. In January, participants received training to empower them to create participatory spaces to coordinate and collaborate with citizens and other public institutions with a presence in the area. Colombia Responde is contributing \$196,951 USD to this initiative, and is leveraging \$127,777 USD from the community and \$456,880 USD from the public sector.

- **Improving revenue collection systems in Southern Tolima**

The municipalities of Southern Tolima have shown weaknesses in effectively managing and controlling the municipal tax collection system; these issues relate to the difficulty of updating tax regulations (issued in 2008), implementation of tax control mechanisms, proper collection proceedings, tax evasion, along with a high amount of unregistered contributors, insufficient tax paying habits due to lack of information, “unfriendly” processes and citizen's awareness in terms of complying with tax duties. Given this context, local governments have requested support in order to carry out an assessment and working plan to address these issues, as well as assistance with the update of regulations and procedures, training for officials, and the



Kick start meeting for the activity to improve revenue collection systems in Ataco

implementation of awareness workshops and campaigns in favor of tax payment. During this quarter, Colombia Responde launched an activity to improve municipal fiscal systems in the four focal municipalities of Southern Tolima. To this end, it carried out a series of kick start meetings with key stakeholders in Rioblanco, Chaparral, Ataco and Planadas to convene on a common schedule to detail human resource needs and deadlines. The mayors of each municipality participated actively as they recognize that this initiative is fundamental to boost municipal economies and regulate spending. CELI-Central contributes technical assistance and resources for \$208,588 and leveraged funds from public sources for \$504,243.

Infrastructure and Connectivity

▪ Linking and developing rural communities



Completed sports facility at vereda Cupilicua in Ataco

In April, Colombia Responde is successfully closing 6 infrastructure activities in Tolima. Two of them pertain to tertiary road improvements to strengthen connectivity and enable local producers to transport their products to the urban centers; the roads connecting the *veredas* Icarco and Santa Rita in Chaparral and Hamaca-San Antonio de Pole-Andes Estrella, in Ataco are now fully functional. Colombia Responde also supported the improvement of urban roads in the urban center of Herrera in the municipality of Rioblanco by paving five important streets. Additionally, Colombia Responde completed improvement works to the aqueduct of the *vereda* El Limon, in Chaparral, a project that actively involved the community throughout the implementation of the activity. Finally, the program continued supporting recreational and educational spaces for children and youth. CELI-Central completed the construction of two sport facilities in the *veredas* Cupilicua and Horizonte in the municipality of Ataco and supported the construction of a Children Development Center run by ICBF in the municipality of Rioblanco. CELI-Central delivered these important infrastructure works following consultation with the

communities, which identified these projects as meeting critical needs to improve their livelihoods.

▪ Enabling improved access to education

One of the most identified needs during *vereda* workshops in rural areas was the lack of opportunity for children to attend schools, either because of their remote locations that prevented children from accessing school services or because parents felt the level of education provided was deficient. In order to meet these requests, CELI-Central designed an activity to strengthen the accessibility and quality of education for children located in rural areas of Southern Tolima by supporting the implementation of formal and alternative

educational models and improving school facilities. The initiative will benefit 630 families, providing training



Colombia Responde presents the activity to the community in Ataco

for 160 teachers and improving the conditions of 12 school facilities. Located in the *veredas* Punterales, San Isidro, Cambrin and Altamira, each activity will be implemented in one of the focal municipalities. In April, construction works started to improve sports facilities in the *veredas* Punterales and Holanda and the materials were transported to begin implementation in the *vereda* La Jazmina in Chaparral and Puerto Saldaña and Topacio in Roblanco. The activity was presented to the community in Ataco and Planadas and oversight and operating committees were created. Construction works will begin in early May. CELI-Central provides funds for infrastructure and

pedagogical assistance for \$932,000, and leveraged funding from the municipalities, the governorate of Tolima and *Contrato Plan* for \$2.3 million.

Land

▪ Logistical support to the administrative phase of the restitution process



Citizens of Rioblanco participating in property rights workshops for women, children and adolescents.

In April, the eight operating committees for this activity was held in Ibagué. It was determined that 656 cases have been filed, of which 68 claims are in the process of exclusion on behalf of the courts. During the meeting it was decided that in October 2014, there will be a second annual evaluation in which the activity is expected to be closed. The next operating committee will take place on June 11, 2014. During this month, four workshops were delivered in the four focal municipalities on the rights of rural women, children and adolescents to land property and inheritance, as well as the right of restitution of dispossessed land as provided in the

1448 law of 2012. The exercise led to a land restitution brigade of which 155 citizens participated, of which more than 60 percent were women. Colombia Responde is contributing \$840,037 USD to this initiative, and leveraging \$2,374,943 USD.

4 SUCCESS STORIES

- **Preventing forced recruitment of children and adolescents**



Graduation ceremony for artistic trainers in Bilbao, Planadas

Colombia Responde continues supporting a recruitment prevention initiative in Southern Tolima led by the departmental administration's Office of the Peace. This pilot project is developing extracurricular activities in rural schools, providing opportunities for recreation and cultural development and mitigating the risk of forced recruitment by illegal armed groups in the area by providing children with safe, healthy ways to spend their free time and develop hobbies. Rolled out in Bilbao, Planadas, the first stage of the project entailed strengthening school environments, community support networks and health promotion.

The government of Tolima contributed funds for classical and folkloric musical training in collaboration with the Tolima Music Conservatory. Colombia Responde has been supporting the dance and theater component of this initiative, providing artistic workshops for 150 children. As part of a train-the-trainer approach, Colombia Responde supported the training of 13 community leaders in dance and theater. These youth mentors (including teachers and parents) will sustain this activity by leading additional workshops in the future. In spite of worsening security conditions in the area, attendance at the workshops was always high.

However, the lack of electrical power over a week, due to damage to power station by the guerrillas, forced the cancellation of some of the training sessions. So far, 192 workshops have been held over five months of implementation. The operator received a copy of the draft submitted to the 2014 Stimulus Program of the Ministry of Culture to access resources that allows for the replication of "Training of Trainers" in four other municipalities in Tolima Consolidation. CELI-Central provided \$99,513 USD in logistical support to purchase and deliver costumes, supplies and props for the project. To complement this assistance, Colombia Responde provided technical assistance to the departmental government to formulate a proposal for the Ministry of Culture's stimulus program (*Programa de estímulos*) in order to replicate this project throughout the target area, thereby converting the initiative into a fully funded, sustainable, comprehensive regional strategy.

The graduation ceremony for 13 cultural trainers was held on June 10, in the urban center of Bilbao, in the municipality of Planadas in Southern Tolima. The event marks the successful end of this pilot project aiming at supporting the Government of Tolima's policy on forced recruitment of children and adolescent. During the event, children performed a show prepared during the artistic workshops including dance theatre and circus. The show was praised by all attendees; students from Bilbao expressed sentiments of pride and satisfaction as they confirmed there are alternative options for young citizens in rural areas.

5 OPERATIONAL CONTEXT

5.1 NATIONAL

On 9 April, Colombia commemorated its National Day of Memory and Solidarity with Victims. It recognizes the more than six million people who have suffered the effects of violence since 1985, and is a powerful message of the rejection of violence, murder, forced displacement, confinement, child recruitment, kidnapping, use of antipersonnel mines, sexual violence and all the practices of armed actors that affect civilians. Between January and April 2014, OCHA's Monitor information system reported 231 conflict events, with 51 in April. These events affect civilians' lives, health and property. In 2014, nearly 65 per cent of mass displacement events were caused by combat or attacks.

Presidential Elections

The first round of presidential elections (held on May 25) failed to return a decisive winner. Former Finance Minister Óscar Iván Zuluaga won the first round of the presidential election by taking 29.3% of the votes. Although Santos held a respectable 25.7% of the vote, Zuluaga surpassed him by over 400,000 votes. Lacking a clear winner with a 51% majority, Zuluaga and Santos faced a run-off election. On June 15, incumbent presidential candidate Juan Manuel Santos received 51% of the votes and was officially reelected to office. He is set to begin his second term in early August. Rife with allegations of mudslinging, mismanagement of funds, and vote buying, the election season concludes with the opportunity to end the 50 years of violence that has plagued the Andean nation. Running on a referendum of peace, proponents of Santos hailed the progress of peace talks with the FARC and the forthcoming peace talks with the ELN as a guarantee for future peace in Colombia. Santos himself uttered "peace, peace, Colombia wants peace" moments after his victory was announced. Although his initiative with the FARC shows promise, a number of issues have yet to be settled and it remains to be seen whether Santos will be successful in his peace talks with the two largest guerrilla groups in Colombia.

Peace Talks

On May 28, the High Commissioner for Peace announced an important series of agreements reached between negotiators for both the government and the FARC concerning the drug trade. The document highlighted the necessity to halt the cultivation and trafficking of illicit drugs and to view the issue in terms of causes and consequences of the trade. Negotiators also agreed to view drug consumption as a public health concern rather than a criminal offense. The FARC agreed to cease all drug trafficking activity should the peace agreement be made. Organized criminal groups will still be prosecuted but drug addicts will enter rehabilitation facilities for treatment.

Crop substitution was also discussed as well as a government-funded program to support farmers by moving them into the licit economy and guaranteeing their rights as farmers. Forced eradication, including aerial spraying, will also be abolished as the intent is to move farmers away from the illicit sector voluntarily. For those who refuse to voluntarily give up the coca crop, the crops will be manually eradicated. Given the prevalence of anti-personnel mines, both sides agreed to work in tandem to rid the countryside of the explosives and share information on the location of the unexploded mines.

Following the announcement of the electoral results, FARC leadership issued a statement encouraging Santos to heed the message of the Colombian people and continue the peace talks. Ongoing since 2012, significant progress has been made on finding agreement between the government and the rebels. However, the final

phase of the negotiations will focus on the incorporation of FARC guerillas into political and public life, the demobilization of the armed group, and the criminal penalties for FARC leadership. Set to reconvene July 15, the final round of talks will mark the first time that victims of the conflict have been recognized and represented in the talks.

Despite some promise shown by the peace talks, the FARC has not discontinued their use of violence. In spite of a 21-day ceasefire during the electoral season by the FARC, violence and attacks have continued and security forces have continued to find FARC camps and drug laboratories throughout the country. However, independent sources indicate a 61% decrease in crime during the first six months of 2014 when compared to the same time frame in 2013.

President Santos announced peace talks with the National Liberation Army (ELN), which provides great hope for a sustainable peace with all actor involved. In spite of this, the ELN has launched attacks despite the announcement of upcoming peace talks with the government. In fact, the ELN has increased attacks possibly as a way of showing force and gaining leverage for the talks. On June 20, ELN combatants attacked the Command Center for Immediate Attention (CAI) in Lourdes, Bogotá. A sergeant and a police were injured in addition to two other civilians. On June 30, the ELN announced it would observe a ceasefire for three days in celebration of its 50-year anniversary, but just a day later they attacked an oil company leaving at least 13 people injured. The ELN is likely responding to the peace talk's announcement by increasing violence to gain more leverage at the negotiating table.

The ELN has continued to attack oil pipelines and fields, committing four attacks in the month of June. The last attack differed from its modus operandi as the ELN detonated two cylinder bombs near the camp facilities and left 13 individuals injured on June 30. According to their leadership, they were trying to attack bunkers containing state-of-the-art equipment from the US at the Caño Limon-Coveñas oil pipeline.

Agrarian Strike:

Farmers and miners began national strikes over the government's failure to comply with promises made after similar strikes in mid-2013 led to the National Agrarian Pact. Although an agreement was made to halt strikes, it does not provide long-term solutions. On May 7, Interior Minister Aurelio Iragorri Valencia, said the protests had left 61 policemen and 66 peasants wounded. On May 12, protesting farmers agreed to end the strike in exchange for government help in reducing costs and increasing productivity, as well as a direct channel of communication between the farmers and officials. Yet, this mix of promises echo previous agreements and no real solution seems to have been implemented.

In addition to agrarian strikes, teachers launched a strike on May 15 leaving an estimated nine million students without instruction. Teachers are demanding better pay, health benefits, and a change in the evaluation system.

Victim's Law

In mid-June, Santos signed a law protecting and guaranteeing the rights of victims of sexual assault. Labeling them "crimes against humanity," he added that even if the crimes occurred "10, 20, 30, or 50 years ago, justice may investigate and condemn the authors of these crimes." The reality of this law making a sizeable impact is nearly impossible as judges are weary of bringing known criminals to trial. For example, journalist Jineth Bedoya was writing a story uncovering extensive arms smuggling networks between prison guards and detainees when she was gang raped and left for dead. She has denounced her attackers but there has been no judge in Colombia who will bring criminal charges against the men for fear of retribution. Additionally, this announcement includes many members of the national security forces who were also complicit in violence against women and minors. Indigenous groups frequently suffer as a by-product of the armed conflict. The UN released a report on June 16 that 4,500 indigenous people have become internally displaced persons (IDPs) in the last five months.

5.2 CAQUETA

In April, two civilian women and two police officers were killed in an attack by FARC rebels en route to a nearby hospital. One of the women was pregnant and in labor when the vehicle was attacked. Also, The FARC harassed an army base in the municipality of La Montañita (Caquetá) next to the town of Unión Peneya. No victims were reported. Although the FARC and the ELN issued a series of ceasefire agreements in May, there has been rebel activity throughout Colombia. During the voting process, which ran from May 19 until the 25th, two separate events took place. An Improvised Explosive Device (IED) was set off near a housing complex but no injuries or deaths were reported. In the rural region of Caquetá, a small handmade bomb known as a ‘tatuco’ was launched at a military base nearby.

The governor of Caqueta was removed from office following a decision from the Ombudsman General, along with two ex-secretaries. The functionaries were accused of not complying with due diligence procedures in a procurement process. The governor will appeal the decision; in the meantime the government official is banned from running for public office for eleven years.

5.3 CAUCA/ VALLE DEL CAUCA

The National Land Restitution Unit called for the restitution of 1,200 hectares of land to 400 claimants in the department of Valle del Cauca. The victims had been forcibly displaced by the paramilitary United Auto-Defense Forces of Colombia (AUC) under the leadership of “El Alacrán.” Said families were also awarded just over half a million dollars to finance productive projects on land returned to them.

Traffic in the Cauca and Arauca departments was once again brought to a halt after a series of road blocks and attacks against motorists that left four injured. Unidentified gunmen opened fire against cars heading toward the town of El Palmar in the municipality of Santander de Quilichao (Cauca). Four unidentified civilians sustained gunfire injuries. While the authorities are investigating ELN pamphlets found in the vicinity, the area is not known as a support base for said guerrilla group. As such, the authorities suspect the assailants of belonging to a criminal narcotics gang.

On May 1, a landslide caused an open pit mine to cave in during the night. Located in a rural area near Santander de Quilichao, as many as 30 people were feared to be under the rubble. Over the course of several days, rescue operations managed to free three injured workers and unearth 12 bodies. According to the Mining and Energy Minister, Amylkar Acosta, initial rescue efforts were hampered because the owners of the mine refused to use their own equipment to attempt to rescue the missing. The owners also tried to conceal the accident from local authorities in order to keep the mine from being closed as both the owners and the miners did not have proper credentials and were operating the mine illegally.

Although officials announced the unlicensed mine would be closed upon completion of the search and rescue operation, nearly 100 residents blocked the access road to the mine to ensure mining operations would not resume. Residents are demanding the area be put under the control of local authorities and be environmentally rehabilitated. Protesters stated that they will continue to block the entrance to the mine until the municipal government declares how the situation will be resolved. The National Mining Agency has reported that 25 mining accidents have occurred since the beginning of the year. Of these accidents, 14 have involved unlicensed gold mining operations. Colombia is estimated to have over 14,000 mines, more than half of which operate without proper permits. Illegal mining, both large and small scale, has become a critical social issue. Many rural communities are forced to depend on gold extraction for their livelihood due to guerrilla and ex-paramilitary coercion. Because agriculture is not gainful on smaller scales, many rural communities are forced into illegal and dangerous mining operations for their survival.

The daughter of a local police commander in Santander de Quilichao was kidnapped on her way to school on May 29. According to a statement released by the FARC, they put themselves on alert when the announcement of her kidnapping was made and were planning to mobilize units to secure the release of the girl and catch the kidnappers. The day after she was kidnapped, 300 members from the local African-Colombian communities and the Indigenous Guard performed searches of the area and the girl was recovered. After she was recovered, it was discovered that she was captured by the Bloque Occidental unit of the FARC insurgency. The Bloque Occidental stated that the intended target was the girl's father and she was taken by mistake. FARC leadership denied that they had ordered the kidnapping.

5.4 META

José Javier Santana, the head of financial operations for one of FARC's main drug trafficking wings, and two close FARC confidants, were captured during a military operation. The Colombian Army Forces found a FARC camp with capacity for six guerrilla members in the village San Miguel. The incident took place in the municipality of Mesetas, Meta.

The Colombian Army Forces killed a FARC member (alias Dairon) after a combat in the *vereda* San Carlos. The incident took place in the rural area of Uribe.

In addition to captures and deaths, security operations also pre-empted a number of attacks. On July 6, Colombian media network Caracol Radio announced that in less than one week, 72 terrorist attacks in the department of Meta had been thwarted. The attacks were intended to target the civilian population, infrastructure, and security forces. The guerrilla fronts Antonio Nariño 62 and one of the mobile columns of FARC, the Luis Pardo Leal, were behind the incidents. During these operations, another guerrilla member who went by the alias Reinel was also killed. Similarly, a camp belonging to the Meta Front 31 of the FARC was also dismantled and contraband was seized.

In May, due to the agrarian strike, the field professional from Mesetas had to be evacuated as an important number of protesters gathered in this municipality. Environmental training was also cancelled during this time in all of the municipalities in Meta.

5.5 SOUTHERN TOLIMA

The Colombian Army Forces found and destroyed different explosive devices belonging to FARC in the *vereda* Puerto Limon. The incident took place in the municipality of Planadas, Tolima.

An energy tower was bombed in the municipality of Chaparral near the urban center. FARC did not claim authorship of this act and it is yet to be determined who were the perpetrators. The municipality of Chaparral was without energy for four days, in which all activities had to be put on hold.

6 OVERALL PROJECT STATUS

6.1 CONTRACTS AND GRANTS

During the past quarter, the Contracts and Grants office focused on the implementation, modification and closure of existing activities and the implementation of new activities. As detailed in the table below, a total of 15 activities were officially approved during the past quarter and commitments towards these activities during the reporting period reached a total of \$28,297,153 of which CELI-Central committed \$8,062,266.

TABLE 4: QUARTERLY COMMITMENTS BY COMPONENT BASED ON APPROVALS

Component	# Activities	CELI funding committed	Counterpart private funding committed	Counterpart public funding committed	Totals (USD)
CROSS-CUTTING CONTRACTS	1	\$ 271,167	\$ -	\$ -	\$ 271,167
ECONOMIC DEVELOPMENT	6	\$ 3,320,298	\$ 4,001,313	\$ 6,070,488	\$ 13,392,099
GOOD GOVERNANCE	2	\$ 582,389	\$ -	\$ 613,155	\$ 1,195,545
LAND	1	\$ 38,889	\$ -	\$ 62,389	\$ 101,278
SOCIAL DEVELOPMENT	2	\$ 1,520,615	\$ 884,333	\$ 67,872	\$ 2,472,821
SOCIAL INFRASTRUCTURE & CONNECTIVITY	3	\$ 2,328,907	\$ 246,333	\$ 8,289,004	\$ 10,864,244
TOTALS (USD)	15	\$ 8,062,266	\$ 5,131,979	\$ 15,102,908	\$ 28,297,153

TABLE 5: DETAILED LIST OF APPROVED ACTIVITIES IN APRIL

Region	Component	Activity Name	CELI-Central (USD)	Totals (USD)
NACIONAL	CROSS-CUTTING CONTRACTS	IMPLEMENTAR UN PROCESO DE GESTIÓN DEL CONOCIMIENTO EN EL PROGRAMA CELI CENTRAL	\$271,167	\$271,167
			\$271,167	\$271,167

TABLE 6: DETAILED LIST OF APPROVED ACTIVITIES IN MAY

Region	Component	Activity Name	Amount COP\$	Totals (USD)
CAQUETA	ECONOMIC DEVELOPMENT	ESTABLECIMIENTO DE SISTEMAS AGROFORESTALES CON CAUCHO Y PLÁTANO EN CAQUETÁ	\$414,197	\$ 1,070,677
CAQUETA	ECONOMIC DEVELOPMENT	ESTABLECIMIENTO DE SISTEMAS AGROFORESTALES CON CACAO, PLÁTANO Y MADERABLES EN CAQUETÁ	\$313,027	\$ 1,357,298
CAQUETA	ECONOMIC DEVELOPMENT	ESTABLECIMIENTO DE SISTEMAS SILVOPASTORILES Y APOYO A CADENAS DE VALOR DE CARNE Y LECHE EN CAQUETÁ	\$1,187,282	\$ 5,784,572
CAQUETA	SOCIAL INFRASTRUCTURE & CONNECTIVITY	MEJORAMIENTO DE LA CONECTIVIDAD VIAL E INTERCONEXIÓN ELÉCTRICA EN SAN VICENTE DEL CAGUÁN, CAQUETÁ	\$1,451,183	\$ 4,552,820
CAQUETA	GOOD GOVERNANCE	FORTALECIMIENTO DE ESCENARIOS DE EDUCACIÓN AMBIENTAL Y DESARROLLO RURAL EN CAQUETÁ	\$124,325	\$ 526,369
CAUCA	ECONOMIC DEVELOPMENT	ESTABLECIMIENTO DE CULTIVOS DE BANANO GROS MICHEL EN FLORIDA, VALLE DEL CAUCA	\$95,979	\$ 393,611
CAUCA	LAND	APOYO AL PROCESO DE ACTUALIZACIÓN CATASTRAL EN EL MUNICIPIO DE TORIBIO, DEPARTAMENTO DEL CAUCA	\$38,889	\$ 101,277
			\$3,624,882	\$ 13,786,624

TABLE 7: DETAILED LIST OF APPROVED ACTIVITIES IN JUNE

Corridor	Component	Activity Name	CELI-Central (USD)	Totals (USD)
NACIONAL	CROSS-CUTTING CONTRACTS	IMPLEMENTAR UN PROCESO DE GESTIÓN DEL CONOCIMIENTO EN EL PROGRAMA CELI CENTRAL	\$87,772	\$ 87,771.83
TOLIMA	ECONOMIC DEVELOPMENT	MEJORAMIENTO DEL BENEFICIO DEL GRANO DE CAFÉ EN EL SUR DE TOLIMA	\$777,684	\$ 2,363,059.42
TOLIMA	GOOD GOVERNANCE	FORTALECIMIENTO DE LA PARTICIPACIÓN CIUDADANA PARA LA GOBERNABILIDAD RURAL EN EL SUR DEL TOLIMA	\$458,064	\$ 669,175.56
TOLIMA	SOCIAL INFRASTRUCTURE & CONNECTIVITY	MEJORAMIENTO VIAS TERCARIAS MICROREGIONES EN EL SUR DEL TOLIMA	\$599,946	\$ 5,356,949.89
TOLIMA	SOCIAL DEVELOPMENT	FORTALECIMIENTO DE CAPITAL SOCIAL DE LAS FAMILIAS Y ASOCIACIONES RURALES	\$729,909	\$ 1,666,003.43
TOLIMA	SOCIAL INFRASTRUCTURE & CONNECTIVITY	SANEAMIENTO BASICO Y AGUA POTABLE FAMILIAS RURALES EN EL SUR DEL TOLIMA	\$277,778	\$ 954,444.44
META	SOCIAL DEVELOPMENT	GENERACIÓN DE DESTREZAS Y HABILIDADES EN ASOCIACIONES DE PRODUCTORES DEL META	\$790,706	\$ 806,817.25
TOLIMA	ECONOMIC DEVELOPMENT	MEJORAMIENTO DE LA CALIDAD DE GRANO DE CACAO DE ASOCIACIONES PRODUCTORAS EN EL SUR DE TOLIMA	\$532,129	\$ 2,422,879.71
			\$4,253,989	\$ 14,327,101.53

6.2 TOTAL CELI SPENDING

As indicated in Table 8, CELI-Central spent a total of \$7,067,983 USD this quarter, including operational costs.

TABLE 8: QUARTERLY EXPENDITURES BY BUDGET LINE ITEM

Item	Apr-14	May-14	Jun-14
Direct Labor	\$ 231,802	\$ 237,519	\$ 235,428
Fringe Benefits	\$ 108,923	\$ 71,424	\$ 158,486
Allowances	\$ 27,178	\$ 17,236	\$ 45,503
Grants & Subcontracts	\$ 20,044	\$ 752,362	\$ 27,580
Travel, Transportation and Per Diem	\$ 1,877,622	\$ 39,422	\$ 2,173,058
Equipment	\$ 357	-	\$ 2,644
Other Direct Costs	\$ 86,627	\$ 78,994	\$ 122,769
Indirect Costs	\$ 16,755	\$ 140,886	\$ 192,376
Fee	\$ 93,244	\$ 49,501	\$ 109,442
Totals (USD)	\$ 2,613,351	\$ 1,387,346	\$ 3,067,286

6.3 CONTRACTUAL INSTRUMENTS

During Q3, CELI-Central signed and started execution of 62 contracts for a total value of \$ \$10,772,831. In annex 1, there is a detailed list of all contracts and grants signed this quarter.

TABLE 9: CONTRACTUAL INSTRUMENTS SIGNED

Contractual Type	Q3 2014	LoP
Subcontract	38	411
Grant	24	364
Purchase Order	0	3
Totals	62	778

6.4 HUMAN RESOURCES

This quarter, CELI-Central welcomed four new collaborators in Meta. Carlos Alberto Avila was hired as the new director of the Meta regional office; he is very well acquainted of the work developed in Meta so far as he is the former regional director for the Consolidation Unit in this department. Saray Ramirez is the new land specialist, Luz Ayda Salinas is the new administrative assistant and Ana Patricia Pérez is now the new field professional for the municipality of San Juan de Arama. Finally, in the central office in Bogota, there are two new team members. Angela Vélez is the new accountancy and financial assistant and Zaida Márquez became the new communications coordinator.

7 ANNEXES

7.1. ANNEX I - MONITOR REPORT ON INDICATORS AS OF MARCH 2014

PDF file Attached

7.2. ANNEX II - CONTRACTUAL INSTRUMENTS SIGNED DURING Q3

CELI-Central has signed 62 during Q3 2014 for a total amount of \$10.7 million. Table 10 details all contractual instruments signed during this reporting period.

TABLE 10: DETAILED LIST OF CONTRACTUAL INSTRUMENTS SIGNED IN Q3 2014

Award Code	Award Type	Corridor	Activity List	Agreement Scope	Amount	Start Date	End Date	Award Status
TT-ARD-CCE-514-CNT-00755	Consultant Agreement	META	SI-02504-13	FORTALECIMIENTO DE LOS PROCESOS DE DESARROLLO RURAL EN EL NUCLEO NVO PROGRESO EN SAN JUAN DE ARAMA	\$30,867	May 02, 2014	May 01, 2015	In Execution
TT-ARD-CCE-514-CNT-00784	Consultant Agreement	CAUCA	SI-02601-13	Contratación de servicios profesionales especializados para la elaboración de los estudios y diseños en los sectores de saneamiento básico y agua potable en los municipios de Miranda, Santander de Quilichao y Caloto en el departamento del Cauca y Florencia	\$208,499	Jun 13, 2014	Mar 30, 2015	In Execution
TT-ARD-CCE-514-CNT-00930	Consultant Agreement	META	SI-02504-13	FORTALECIMIENTO DE LOS PROCESOS DE DESARROLLO RURAL EN EL NUCLEO NVO PROGRESO EN SAN JUAN DE ARAMA	\$30,867	May 02, 2014	May 01, 2015	In Execution
TT-ARD-CCE-514-CNT-00957	Consultant Agreement	CAQUETA	ED-02497-13	IMPLEMENTACION PROYECTO BOSQUES PARA EL FUTURO - CONTRATACION CHEF	\$7,340	Jun 03, 2014	Oct 01, 2014	In Execution
TT-ARD-CCE-514-CNT-01013	Consultant Agreement	CAQUETA	CCE-02506-13	ASISTENCIA TÉCNICA A LA EJECUCIÓN DE ACTIVIDADES EN EL DEPARTAMENTO DEL CAQUETA	\$10,733	May 02, 2014	Aug 01, 2014	In Execution
TT-ARD-CCE-514-CNT-01014	Consultant Agreement	CAQUETA	CCE-02506-13	ASISTENCIA TÉCNICA A LA EJECUCIÓN DE ACTIVIDADES EN EL DEPARTAMENTO DEL CAQUETA	\$6,513	May 02, 2014	Aug 01, 2014	In Execution
TT-ARD-CCE-514-CNT-01081	Consultant Agreement	NACIONAL	CCE-02644-14	Contratar los servicios especializados del consultor para la dirección, coordinación y seguimiento del equipo de trabajo que acompañará la implementación de la metodología de desarrollo rural en zonas ampliadas.	\$35,556	May 02, 2014	Dec 30, 2014	In Execution
TT-ARD-CCE-514-CNT-01082	Consultant Agreement	NACIONAL	CCE-02644-14	seguimiento y evaluar la implementación de la metodología de desarrollo rural en zonas ampliadas.	\$31,111	Apr 08, 2014	Nov 08, 2014	In Execution
TT-ARD-CCE-514-CNT-01083	Consultant Agreement	NACIONAL	CCE-02644-14	Contratar los servicios especializados de un profesional para que acompañe la implementación, de la metodología de desarrollo rural en zonas ampliadas.	\$35,556	May 02, 2014	Dec 30, 2014	In Execution
TT-ARD-CCE-514-CNT-01089	Consultant Agreement	META	CCE-02494-13	"Apoyo Técnico Regional"-servicios de una persona natural, experto en análisis socio empresarial, con el fin de realizar un análisis de las organizaciones de base que adelantan actividades de Desarrollo Económico en la Regional Meta, usando la herramienta	\$4,499	May 01, 2014	Jun 30, 2014	In Execution
TT-ARD-CCE-514-CNT-01091	Consultant Agreement	CAUCA	CCE-02491-13	Apoyo Técnico Plan de Acción Cauca - Ingeniería Civil	\$14,444	May 01, 2014	Aug 30, 2014	In Execution
TT-ARD-CCE-514-CNT-01094	Consultant Agreement	META	LND-02321-12	El Consultor(a) prestará sus servicios para el apoyo técnico como Gestor(a) de información, para apoyar las labores de la Unidad Administrativa Especial de Gestión de Restitución de Tierras Despojadas para la Dirección Territorial del Meta en las labores	\$2,806	Jun 05, 2014	Oct 11, 2014	In Execution
TT-ARD-CCE-514-CNT-01095	Consultant Agreement	META	LND-02321-12	El Consultor(a) prestará sus servicios para el apoyo técnico como Gestor(a) de información, para apoyar las labores de la Unidad Administrativa Especial de Gestión de Restitución de Tierras Despojadas para la Dirección Territorial del Meta en las labores	\$4,167	May 12, 2014	Oct 11, 2014	In Execution
TT-ARD-CCE-514-CNT-01096	Consultant Agreement	META	LND-02321-12	El Consultor(a) prestará sus servicios para el apoyo técnico como Gestor(a) de información, para apoyar las labores de la Unidad Administrativa Especial de Gestión de Restitución de Tierras Despojadas para la Dirección Territorial del Meta en las labores	\$4,167	May 12, 2014	Oct 11, 2014	In Execution
TT-ARD-CCE-514-CNT-01097	Consultant Agreement	META	LND-02321-12	El Consultor(a) prestará sus servicios para el apoyo técnico como Gestor(a) de información, para apoyar las labores de la Unidad Administrativa Especial de Gestión de Restitución de Tierras Despojadas para la Dirección Territorial del Meta en las labores	\$11,111	May 12, 2014	Oct 11, 2014	In Execution
TT-ARD-CCE-514-CNT-01100	Consultant Agreement	META	LND-02321-12	Contratar la prestación de servicios de la consultora en calidad de profesional del Área social para apoyar a la Dirección Territorial del Meta de la Unidad Administrativa Especial de Gestión de Restitución de Tierras Despojadas en el diseño, ejecución y evaluación	\$12,500	May 16, 2014	Oct 15, 2014	In Execution
TT-ARD-CCE-514-CNT-01101	Consultant Agreement	META	LND-02321-12	Contratar la prestación de servicios de un profesional en derecho para apoyar a la Dirección Territorial del Meta de la Unidad Administrativa Especial de Gestión de Restitución de Tierras Despojadas en la identificación y ejecución de las actividades agrícolas	\$12,778	May 16, 2014	Oct 15, 2014	In Execution
TT-ARD-CCE-514-CNT-01102	Consultant Agreement	CAUCA	SD-02570-13	Prestación del servicio de consultoría para desarrollar actividades de seguimiento, monitoreo y acompañamiento, a cada una de las actividades encaminadas a la obtención de los productos u entregables, en el marco de la actividad SD-02570-13 "Desarrollo d	\$60,760	May 18, 2014	May 16, 2014	In Execution
TT-ARD-CCE-514-CNT-01106	Consultant Agreement	META	CCE-02494-13	"Apoyo Técnico Regional"-servicios de una persona natural, profesional de las ciencias agropecuarias, con el fin de apoyar la implementación de actividades del Componente de Desarrollo Económico del Programa Colombia Responde en la Oficina Regional Meta	\$4,499	Jun 02, 2014	Jul 31, 2014	In Execution
TT-ARD-CCE-514-CNT-01155	Consultant Agreement	META	LND-02321-12	asesor jurídico apoyo restitución	\$6,694	May 12, 2014	Oct 11, 2014	In Execution
TT-ARD-CCE-514-CNT-01156	Consultant Agreement	META	LND-02321-12	APOYO AREA SOCIAL UNIDAD DE RESTITUCION	\$8,889	May 12, 2014	Oct 11, 2014	In Execution
TT-ARD-CCE-514-CON-00164	Contract	TOLIMA	GOB-02573-13	FORTALECIMIENTO DE LA POLÍTICA FISCAL Y DE LA GESTIÓN TRIBUTARIA EN EL DEPARTAMENTO DEL TOLIMA- CONTRATO FIRMA	\$196,593	Apr 10, 2014	Apr 09, 2015	In Execution
TT-ARD-CCE-514-CON-00268	Contract	CAUCA	ED-02493-13	Estudios de factibilidad y estructuración de pequeños distritos de riego.	\$94,258	Jun 12, 2014	Oct 10, 2014	In Execution
TT-ARD-CCE-514-CON-00571	Contract	CAQUETA	SI-02545-13	MEJORAMIENTO DE LA VÍA DE ACCESO A LA UNIÓN PENEYA, LA MONTAÑITA, CAQUETA	\$213,035	Apr 04, 2014	Oct 03, 2014	In Execution
TT-ARD-CCE-514-CON-00668	Contract	CAUCA	LND-02582-13	FORMALIZACIÓN DE LOS TÍTULOS DE PROPIEDAD DE BIENES DE USO PÚBLICO.	\$166,267	Apr 15, 2014	Oct 14, 2015	In Execution
TT-ARD-CCE-514-CON-00745	Contract	META	SD-02481-13	Apoyar a la Alcaldía de Puerto Rico para trasladar la oferta institucional de 5 programas que le apuntan a generar entornos protectores en los núcleos de consolidación como los son Caño Alfa, Barranco Colorado, Puerto Chirico y Toledo que son zonas de alto	\$98,056	Jun 11, 2014	Jun 10, 2015	In Execution
TT-ARD-CCE-514-CON-00756	Contract	NACIONAL	LND-02590-13	APOYO IMPLEMENTACIÓN SISTEMA DE GESTIÓN DE INFORMACIÓN PARA EL ENCODER	\$4,125,034	Apr 08, 2014	Apr 07, 2015	In Execution
TT-ARD-CCE-514-CON-00773	Contract	CAUCA	ED-02608-13	Seleccionar y contratar una persona jurídica, que preste los servicios profesionales interdisciplinarios para fomentar la participación en el desarrollo rural de los Consejos Municipales de Desarrollo Rural (CMDR), de	\$101,322	Jun 16, 2014	May 15, 2015	In Execution
TT-ARD-CCE-514-CON-00779	Contract	CAQUETA	SD-02546-13	IMPLEMENTACIÓN DE POLÍTICA PÚBLICA PARA LA EQUIDAD DE LA MUJER Y POLÍTICA PÚBLICA DE LA JUVENTUD	\$280,000	Jun 11, 2014	May 09, 2015	In Execution
TT-ARD-CCE-514-CON-00830	Contract	CAUCA	SD-02570-13	DESARROLLO DE HABILIDADES PARA LA VIDA, LA PAZ Y LA RECONCILIACIÓN DE JOVENES EN LA REGIONAL CAUCA	\$577,972	Apr 11, 2014	Oct 10, 2015	In Execution
TT-ARD-CCE-514-CON-00902	Contract	META	SD-02627-13	Fortalecer las Alcaldías de Vistahermosa, Uribe, La Macarena, Mesetas y San Juan de Arama para trasladar la oferta institucional de los programas municipales de salud, música, danza y artes que le apuntan a generar	\$839,908	Jun 25, 2014	May 25, 2015	In Execution
TT-ARD-CCE-514-CON-00911	Contract	TOLIMA	SD-02631-13	Contratación empresa modelos de educación rural	\$757,079	Jun 11, 2014	Jun 10, 2015	In Execution
TT-ARD-CCE-514-CON-00929	Contract	CAUCA	SI-02490-13	El objetivo principal es contratar la prestación de los servicios de la UNIÓN TEMPORAL ORTIGAL 3 para la elaboración de los ESTUDIOS Y DISEÑOS FASE III, PARA EL MEJORAMIENTO Y LA PAVIMENTACIÓN	\$207,599	Apr 10, 2014	Sep 09, 2014	In Execution

Award Code	Award Type	Corridor	Activity List	Agreement Scope	Amount	Start Date	End Date	Award Status
TT-ARD-CCE-514-CON-00942	Contract	CAQUETA	SI-02545-13	MEJORAMIENTO DE LA VÍA DE ACCESO A LA UNIÓN PENEYA, LA MONTAÑITA, CAQUETA	\$51,424	Apr 22, 2014	Oct 21, 2014	In Execution
TT-ARD-CCE-514-CON-00943	Contract	CAQUETA	GOB-02636-13	FORTALECIMIENTO INSTITUCIONAL Y PREINVERSIÓN EN PROYECTOS DE ACUEDUCTO Y ALCANTARILLADO EN CAQUETA	\$134,222	Jun 17, 2014	Apr 16, 2015	In Execution
TT-ARD-CCE-514-CON-00956	Contract	CAQUETA	ED-02497-13	IMPLEMENTACIÓN PROYECTO BOSQUES PARA EL FUTURO - PAGINA WEB	\$20,894	Jun 04, 2014	Dec 03, 2014	In Execution
TT-ARD-CCE-514-CON-01092	Contract	CAUCA	ED-02605-13	FORTALECIMIENTO UNIDADES ECONOMICA	\$804,819	May 10, 2014	Nov 09, 2014	In Execution
TT-ARD-CCE-514-CON-01115	Contract	NACIONAL	CCE-02632-13	GESTION DEL CONOCIMIENTO	\$97,792	Jun 13, 2014	Oct 02, 2014	In Execution
TT-ARD-CCE-514-FOG-01112	Fix Obligation Grant	CAQUETA	ED-02651-14-03	Sistemas Silvopastoriles y Fortalecimiento Cadena de Valor. Las actividades se realizarán con el ánimo de mejorar las condiciones de vida de un grupo de 43 pequeños productores de banano a través del establecimiento de Banano en la variedad Gros Michel que mejora los rendimientos, producciones y por ende, en la	\$95,278	Jun 05, 2014	May 30, 2015	In Execution
TT-ARD-CCE-514-FOG-01116	Fix Obligation Grant	CAUCA	ED-02665-14	APOYO POSCOSECHA ALIANZAS PRODUCTIVAS DE CAFÉ ESPECIAL- Beneficiarios Acedga, Asoquebrador y Casa Verde.	\$95,979	Jun 01, 2014	May 30, 2015	In Execution
TT-ARD-CCE-514-GRA-00683	Standard Grant	TOLIMA	ED-02583-13, ED-02609-13	Mejorar la cadena de comercialización de la producción láctea, mediante la implementación y ampliación de procesos de temperatura controlada (Red de frío), generando valor agregado.	\$505,533	Apr 25, 2014	Apr 24, 2015	In Execution
TT-ARD-CCE-514-GRA-00901	Standard Grant	META	ED-02635-13	Mejorar la cadena de comercialización de la producción láctea, mediante la implementación y ampliación de procesos de temperatura controlada (Red de frío), generando valor agregado.	\$99,444	May 15, 2014	May 14, 2015	In Execution
TT-ARD-CCE-514-GRA-00905	Standard Grant	META	ED-02635-13	Mejorar la cadena de comercialización de la producción láctea, mediante la implementación y ampliación de procesos de temperatura controlada (Red de frío), generando valor agregado.	\$129,444	May 14, 2014	May 13, 2015	In Execution
TT-ARD-CCE-514-GRA-00906	Standard Grant	META	ED-02635-13	Mejorar la cadena de comercialización de la producción láctea, mediante la implementación y ampliación de procesos de temperatura controlada (Red de frío), generando valor agregado.	\$99,444	May 19, 2014	May 18, 2015	In Execution
TT-ARD-CCE-514-GRA-00907	Standard Grant	META	ED-02635-13	Mejorar la cadena de comercialización de la producción láctea, mediante la implementación y ampliación de procesos de temperatura controlada (Red de frío), generando valor agregado.	\$86,667	May 15, 2014	May 14, 2015	In Execution
TT-ARD-CCE-514-GRA-00908	Standard Grant	META	ED-02635-13	Mejorar la cadena de comercialización de la producción láctea, mediante la implementación y ampliación de procesos de temperatura controlada (Red de frío), generando valor agregado.	\$77,222	May 19, 2014	May 18, 2015	In Execution
TT-ARD-CCE-514-GRA-00912	Standard Grant	TOLIMA	SD-02631-13	Mejoramiento sedes educativas San isidro, nazareno E Higuierón, en el municipio de Planadas	\$47,694	Apr 11, 2014	Aug 11, 2014	In Execution
TT-ARD-CCE-514-GRA-00914	Standard Grant	TOLIMA	SD-02631-13	Mejoramiento sedes educativas Altamira, la cabaña y casa verde municipio de Ataco	\$34,444	Apr 09, 2014	Aug 08, 2014	In Execution
TT-ARD-CCE-514-IGK-00583	In-Kind Grant	META	GOB-02519-13	FORTALECIMIENTO DE LAS CAPACIDADES DE LOS CONCEJOS MUNICIPALES EN META	\$7,800	Jun 10, 2014	Jul 31, 2014	In Execution
TT-ARD-CCE-514-IGK-00677	In-Kind Grant	META	GOB-02519-13, GOB-02519-13	MEJORAMIENTO DEL SISTEMA LOCAL DE JUSTICIA Y FORTALECIMIENTO DE LAS CAPACIDADES DE LOS CONCEJOS MUNICIPALES EN META	\$8,838	Jun 11, 2014	Jul 30, 2014	In Execution
TT-ARD-CCE-514-IGK-00831	In-Kind Grant	TOLIMA	GOB-02511-13	Entrega de Equipos y licencias a la alcaldía de Planadas en el departamento del Tolima.	\$22,377	May 16, 2014	Jul 15, 2014	In Execution
TT-ARD-CCE-514-IGK-00944	In-Kind Grant	CAQUETA	GOB-02636-13	FORTALECIMIENTO INSTITUCIONAL Y PREINVERSIÓN EN PROYECTOS DE ACUEDUCTO Y ALCANTARILLADO EN CAQUETA	\$4,868	Jun 05, 2014	Aug 31, 2015	In Execution
TT-ARD-CCE-514-IGK-00945	In-Kind Grant	META	SD-02481-13	Apoyar la Alcaldía de Puerto Rico para trasladar la oferta institucional de 5 programas que le apuntan a generar entornos protectores en los núcleos de consolidación	\$50,567	Apr 01, 2014	May 30, 2014	In Execution
TT-ARD-CCE-514-IGK-00959	In-Kind Grant	META	GOB-02519-13, GOB-02519-13	MEJORAMIENTO DEL SISTEMA LOCAL DE JUSTICIA Y FORTALECIMIENTO DE LAS CAPACIDADES DE LOS CONCEJOS MUNICIPALES EN META	\$6,677	Jun 11, 2014	Jul 30, 2014	In Execution
TT-ARD-CCE-514-IGK-00960	In-Kind Grant	META	GOB-02519-13, GOB-02519-13	MEJORAMIENTO DEL SISTEMA LOCAL DE JUSTICIA Y FORTALECIMIENTO DE LAS CAPACIDADES DE LOS CONCEJOS MUNICIPALES EN META	\$3,450	Jun 10, 2014	Jul 30, 2014	In Execution
TT-ARD-CCE-514-IGK-00961	In-Kind Grant	META	GOB-02519-13, GOB-02519-13	MEJORAMIENTO DEL SISTEMA LOCAL DE JUSTICIA Y FORTALECIMIENTO DE LAS CAPACIDADES DE LOS CONCEJOS MUNICIPALES EN META	\$9,744	Jun 11, 2014	Jul 30, 2014	In Execution
TT-ARD-CCE-514-IGK-00962	In-Kind Grant	META	GOB-02519-13, GOB-02519-13	MEJORAMIENTO DEL SISTEMA LOCAL DE JUSTICIA Y FORTALECIMIENTO DE LAS CAPACIDADES DE LOS CONCEJOS MUNICIPALES EN META	\$5,189	Jun 10, 2014	Jul 30, 2014	In Execution
TT-ARD-CCE-514-IGK-01098	In-Kind Grant	CAQUETA	SD-02602-13	In Kind Grant Escuelas Deportivas	\$17,149	May 12, 2014	Sep 30, 2014	In Execution
TT-ARD-CCE-514-IGK-01099	In-Kind Grant	CAQUETA	SD-02602-13	In Kind Grant Escuelas Deportivas	\$25,431	May 12, 2014	Sep 30, 2014	In Execution
TT-ARD-CCE-514-IGK-01113	In-Kind Grant	CAQUETA	ED-02651-14-03	Sistemas Silvopastoriles y Fortalecimiento Cadena de Valor	\$29,444	Jun 09, 2014	Oct 31, 2014	In Execution
TT-ARD-CCE-514-IGK-01117	In-Kind Grant	CAQUETA	GOB-02636-13	FORTALECIMIENTO INSTITUCIONAL Y PREINVERSIÓN EN PROYECTOS DE ACUEDUCTO Y ALCANTARILLADO EN CAQUETA	\$4,868	Jun 05, 2014	Oct 30, 2014	In Execution
TT-ARD-CCE-514-IGK-01118	In-Kind Grant	CAQUETA	GOB-02636-13	FORTALECIMIENTO INSTITUCIONAL Y PREINVERSIÓN EN PROYECTOS DE ACUEDUCTO Y ALCANTARILLADO EN CAQUETA	\$4,868	Jun 05, 2014	Oct 30, 2014	In Execution
62 Agreements					\$10,772,891			