



USAID | **DRG-LER**
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DRG LEARNING, EVALUATION, AND RESEARCH (DRG-LER) ACTIVITY

NORC FY 2014 ANNUAL REPORT OCTOBER 1, 2013 – SEPTEMBER 30, 2014

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ACRONYMS

AEDE	Agency for Economic Development and Empowerment
CDC	Center for Disease Control
CDG	Center for Global Development
CEI	Civic Education Initiative
CEPPS	Consortium for Political Process Strengthening
CoP	Chief of Party
CSO	Civil Society Organization
CSP	Citizen Security Project
DCOF	Displaced Children and Orphans Fund
DG	Democracy and Governance
DRG	Democracy, Human Rights, and Governance
DRG-LER	DRG Learning, Evaluation, and Research Activity
FGD	Focus Group Discussion
GEMS	Governance and Economic Management Support Project
GLP	Global Labor Program
GOG	Government of Guatemala
GOI	Government of Indonesia
GOL	Government of Liberia
GOP	Government of Paraguay
HICD	Human and Institutional Capacity Development
IBTCI	International Business & Technical Consultants, Inc.
ICNL	International Center for Not-for-Profit Law
IRB	Institutional Review Board
ISC	Information, Safety and Capacity Project
KII	Key Informant Interviews
IPA	Innovations for Poverty Action
IREDD	Institute for Research and Democratic Development
LEAP	Liberia Electoral Access and Participation
LEEP	Legal Enabling Environment Project
LPC	Local Peace Committees
LWA	Leader with Associates [Mechanism]

MACS	Ministries, Agencies, and Commissions
MSI	Management Systems International, Inc.
NDA	Non-Disclosure Agreement
NEC	National Election Committee
NGO	Non-Governmental Organization
NORC	National Opinion Research Center
NPSP	Nepal Peace Support Project
NTTP	National Transition to Peace
PMP	Performance Monitoring Plan
PSP	[Nepal] Peace Support Project
TRG	Training Resources Group
USAID/DCHA	U.S. Agency for International Development Democracy, Conflict, and Humanitarian Assistance

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DRG-LER QUARTERLY REPORT (FY2014)

INTRODUCTION

USAID's Democracy, Human Rights, and Governance (DRG) Center has contracted with NORC at the University of Chicago to implement the DRG Learning, Evaluation, and Research (DRG-LER) Activity. Assisting NORC on this project are subcontracting partners: International Business & Technical Consultants, Inc. (IBTCI); Innovations for Poverty Action (IPA); Management Systems International, Inc. (MSI); Training Resources Group (TRG); and University of Pittsburgh. DRG-LER provides services to advance learning activities in the DRG foreign assistance sector and provides critical data on the impact of DRG activities in the field to assist with decision making. The DRG-LER contract supports the design and implementation of rigorous evaluations, analyses, and other research within USAID's contracting and program rules and procedures. It also allows for more substantial involvement and collaboration between the DRG Center staff and academics thus resulting in better learning opportunities and internal USAID staff capacity building.

The objectives of the DRG-LER contract are to: (1) provide U.S. Government and other stakeholders with timely, solid evidence on impact and costs, as needed, for decision making about DRG foreign assistance intervention expansion and scale-up or elimination/scale-back; and (2) contribute to the knowledge base of what works and does not work in the DRG sector. This contract includes (1) impact evaluations; (2) performance evaluations, survey research, and qualitative case study research; (3) knowledge dissemination and training; and (4) ancillary studies. Implementation will occur in selected countries, with no specific regional focus, including in complex and multi-country environments as dictated by the evaluation agenda defined by USAID/DCHA/DRG.

NORC's annual report for the USAID DRG-LER Activity describes project achievements between October 1, 2013 and September 30, 2014. During this period, NORC was involved in 19 taskings which we describe in Section 1 below. Each tasking is divided into two subsections: (1) progress to date on evaluation, research and study tasks; (2) identification of specific problems and delays and recommendations for adjustments and corrective action.

Section 2 includes the financial report with accrued expenditures by line item; Section 3 includes the annual work plan for the upcoming fiscal year; and Section 4 are our projected expenditures, by line item for the upcoming fiscal year.

1. PROJECT UPDATES

TASKING N001: Basic Management Functions

Begin Date: 10/01/2013

End Date: 09/30/2014

Ceiling Amount: N/A

Team Members: Jeffrey Telgarsky (Chief of Party), Renée Hendley (Project Manager)

The purpose of this tasking is to cover basic management-related functions such as attending general meetings with and reporting to USAID, preparing weekly reports, quarterly reports, annual reports, accruals, and annual work plans; developing proposals for tasking activities;

recruiting that falls outside of an approved activity; invoicing and financial management related to the overall DRG-LER Task Order; submitting small business subcontracting reports, and other work related to the smooth operation of the task order.

Progress to date on evaluations, research, and study tasks

The DRG-LER contract began after contract signing with a kick-off meeting with the USAID DRG-LER team, NORC, and Social Impact on October 15, 2013. Shortly thereafter, NORC organized a kick-off meeting with its consortium subcontracting partners – International Business & Technical Consultants, Inc. (IBTCI); Innovations for Poverty Action (IPA); Management Systems International, Inc. (MSI); University of Pittsburgh; and Training Resources Group (TRG).

In the first few months, NORC set up internal administrative and financial systems for the project; developed and negotiated, and finalized subcontracts with partner institutions; established branding/marketing requirements for the project; developed reporting templates for the project. With the DRG-LER, we established a protocol for regular monthly status meetings with the COR; provided list of academics working on the project, quarterly accruals, and quarterly reports; reported foreign taxes; and provided a pipeline analysis necessary to modify the contract and increase obligated funding for the contract and realign the project budget.

Identifications of specific problems and delays and recommendations for adjustments and corrective action

NORC's experienced prolonged negotiations with the University of Pittsburgh, one of our consortium partners, which were finally resolved by Q3 of FY2013. Negotiations became complicated because of a conflict between the University's policy on data rights and the terms of the prime contract between NORC and USAID which are required to flow down to the University. NORC sought the advice of the DRG-LER's CO and COR, who helped to resolve the conflict by clarifying that while there is a 6 month embargo on data produced under this project, and all data is the property of USAID, researchers may use the data to write and publish articles 6 months prior to the data becoming available to the public. The subcontract with the University is now signed, and we hope to get the University of Pittsburgh more involved, especially since they provide a strong academic slant which could greatly benefit the Learning Center.

TASKING N002: USAID/Paraguay Democracy and Governance Project – Baseline Study, Mid-Term, and Final Performance Evaluation

Begin Date: 2014

End Date: 2018

Ceiling Amount: \$399,864

Team Members: Sarah Hughes (NORC Evaluation Director), Gerardo Sanchis-Munoz (NORC Principal Investigator), Katie Mark (Senior Performance Evaluation Specialist), Clifford Zinnes (NORC Research Director), Carlos Echeverria (Research Analyst)

This tasking involves designing and implementing a baseline study and mid-term and final performance evaluation of USAID/Paraguay's Democracy and Governance (DG) Project. The

overarching goal of USAID/Paraguay's DG project is to strengthen the internal management and governance systems of select public institutions within the Government of Paraguay (GOP) by developing the capacity of federal employees and installing accountability necessary for public institutions to provide responsive democracy focusing on key functions such as civil service, public financial management, and internal controls.

NORC will assess to what extent, and why the DG project is effective (or not) in achieving the expected objectives, outcomes, and impacts. This will include a gender analysis to assess heterogeneity effects among men and women, and an examination of barriers or constraints in each gender's ability to access the project. The mid-term evaluation will include recommendations of adjustments required to improve the project's effectiveness. The final report will summarize lessons learned and provide recommendations and guidance to inform future efforts.

Progress to date on evaluations, research, and study tasks

NORC's evaluation team has worked closely with USAID/Paraguay and DRG-LER to clarify the scope of the evaluation so that it more closely meets the particular learning interests of the Mission. The evaluation design was further refined once the implementing partner, CEASMO, completed, and the Mission approved, its Year 1 Work Plan and Performance Monitoring Plan.

NORC developed the questionnaire which includes, among other topics related to accountability and transparency within federal institutions, sensitive questions about corruption. NORC will employ various techniques to address the issue of getting candid answers from federal employees on corruption practices within the work place through the use of "list experiment" type questions.

NORC coordinated closely with USAID/Paraguay and CEASMO as it made its decision on which ministries to involve in the evaluation, and provided a template it could use to build the sampling frame for each ministry. USAID/Paraguay's goal is to include seven ministries for this evaluation. As of the writing of this report, NORC has received samples from three treatment ministries – Ministry of Education and Culture, Ministry of Health, and the Judiciary. Baseline data collection is expected to take place November 17-28, 2014 with 1,200 respondents in up to five ministries.

Between August 10-23, 2014, NORC's Principal Investigator, Gerardo Sanchis-Muñoz, and Research Associate, Carlos Echeverria travelled to Paraguay to meet with USAID/Paraguay, CEASMO, and other key stakeholders. During this trip they pre-tested the questionnaire with a convenience sample of ministry employees, and used the feedback to further refine the survey instrument.

NORC's original design anticipated conducting a Web-based survey among ministry employees. However, lack of federal employees' access to internet and difficulty in developing a sampling frame that included e-mail addresses, required NORC to explore other, more costly, options. For the baseline evaluation, NORC will employ a self-administered paper and pencil survey mode. Federal workers from participating ministries will be asked to take the survey in a group setting located in their Ministry. The survey administration will be monitored by a supervisor and moderators hired by NORC's local subcontractor to provide instructions to the respondents and

answer any questions they might have. The survey will be programmed in Snap Survey. Completed surveys will be scanned and the data file generated from the scanned images by the Snap Survey software. The local data collection firm hired for the assignment will carry out this task and will confirm accuracy of the generated data for each case and carry out any required data cleaning.

Identifications of specific problems and delays and recommendations for adjustments and corrective action

Delays in implementing this evaluation are outlined above. NORC has made adjustments to accommodate the challenges.

TASKING N003: Displaced Children and Orphans Fund (DCOF), Moldova and Burundi

Begin Date: 2014

End Date: 2018

Ceiling Amount: \$954,636*

Team Members: Ritu Nayyar-Stone (NORC Evaluation Expert), Mawadda Damon (NORC Evaluation Expert), Kelley Bunkers (NORC Subject Area Expert), Sian Long (NORC Subject Area Expert)

This tasking involves designing and implementing a performance evaluation of USAID's Displaced Children and Orphans Fund (DCOF) projects in Moldova (Children in Moldova are Cared for in Safe and Secure Families), and Burundi (Family Care First: A Project to Ensure Children in Burundi are Placed in Protective and Permanent Family Care). DCOF's overarching goal for these projects is to measurably improve the safety, well-being, and development of highly vulnerable children, particularly those who are living without adequate family care. DCOF gives priority to projects that promise impact beyond direct services, which strengthen local capacity, and offer models and approaches for expansion, adaptation, and/or replication. While DCOF support in some cases is directed toward parents or other adults, the primary beneficiaries are children younger than 18 years of age.

Progress to date on evaluations, research, and study tasks

NORC has worked closely with the DCOF team over the past several months to design the performance evaluation of its new programs in Moldova and Burundi. We recruited two highly specialized experts, to provide subject area expertise and work with NORC's evaluation experts. Despite the absence of IRB requirements in Moldova and Burundi, NORC will follow its IRB protocols because data collection for this evaluation involves working with children below the age of 18 years.

While studies have been conducted on the results of placement of institutionalized children in the past, they have been based on very small sample sizes that allow only for the comparison of average results between different types of placements. NORC has suggested model-based approaches for this evaluation using larger samples and thus aims to greatly improve the existing evidence in this field.

NORC has identified local data collection firms in Burundi and Moldova. To improve the quality of the data, will be using tablets for data collection. The data collection firm short-listed by NORC for Moldova already has experience in using tablets for data collection. USAID has provided tablets from another USAID DRG program in Africa that were shipped to Burundi for data collection on this project. NORC will provide training to both firms.

NORC has had ongoing dialogues with both implementing partners – IRC and P4EC regarding definition of concepts, their PMP, and data collection issues in their country. The NORC team also developed indicators (with a glossary of terms) to capture progress on the DCOF evaluation questions, including thoughts on how the wellbeing of children in residential care centers and vulnerable/at-risk children could be measured.

Identifications of specific problems and delays and recommendations for adjustments and corrective action

Of particular concern is the level of cooperation NORC is receiving from DCOF’s implementing partner in Burundi. There have been changes in key staff there which has complicated the situation. NORC is working closely with DCOF and the implementing partner to agree on indicator data that will be collected routinely by the implementer that will be incorporated into the evaluation. We anticipate delays in Burundi until this is resolved.

TASKING N004: Scoping Trip and Design of Impact Evaluation of USAID/Guatemala’s Citizen Security Project

Begin Date: 2014

End Date: 2020

Ceiling Amount: \$54,995 (design)

Team Members: Clifford Zinnes (NORC Research Director), Tobias Pfütze (NORC Impact Evaluation Specialist), Susan Minushkin (MSI Subject Matter Expert)

This tasking involves designing an impact evaluation of USAID/Guatemala’s upcoming Citizen Security Project (CSP). The CSP intervention will be USAID/Guatemala’s flagship violence prevention program aimed at supporting efforts by the Government of Guatemala (GOG), civil society, and community actors to address causes and consequences of violence through holistic primary and secondary prevention approaches. Primary prevention approaches as it relates to the CSP project involve implementing broad-based programs that seek to prevent violence by reaching a large population with potential risk factors; these approaches will serve as the foundation of the project and will focus on demand-driven interventions which will be reinforced by municipal- and national-level support. Secondary prevention approaches will involve pilot projects designed to complement the primary prevention approaches; these approaches will focus on specific individuals who are exposed to multiple risk factors for becoming involved in violent behaviour or joining a gang.

Progress to date on evaluations, research, and study tasks

NORC engaged Tobias Pfütze and Susan Minushkin to develop the impact evaluation design of USAID/Guatemala’s Citizen Security Project. Drs. Pfütze and Minushkin participated in a scoping trip to Guatemala where they conducted KIIs with key stakeholders and collected

information required to prepare the design. While in Guatemala, they met with USAID, the implementers of the first round USAID projects (Research Triangle Institute (RTI) and CECI), the Asociación de Investigación y Estudios Sociales (ASIES) to find out availability of data of interest; Ministry of the Interior's Community Violence Prevention Unit, CIDES-CONPREDEDE violence prevention projects, Guatemala's Statistical Office, several NGOs, and several data collection organizations. NORC submitted the design report to DRG-LER.

NORC then submitted a summary paper requested by USAID describing the proposed evaluation of the Guatemala CSP, including the underlying theory of change, proposed community-level sample design for the secondary intervention, and discussion of next steps.

For the implementation of the impact evaluation, NORC recruited Mark Ungar, a subject matter expert on violence and community-based security programs. NORC requested DRG-LER assistance to gain access to all three rounds of data from Vanderbilt University. Access has been granted, subject to personnel using the data signing NDAs limiting the use of the data to purposes related to preparing the design of the planned impact evaluation.

Identifications of specific problems and delays and recommendations for adjustments and corrective action

NORC is awaiting COR approval to proceed.

TASKING N005: Liberia Governance and Economic Management Support (GEMS) Performance Evaluation

Begin Date: 02/2014

End Date: 07/31/2014

Ceiling Amount: \$250,033

Team Members: Ritu Nayyar-Stone (NORC Performance Evaluation Expert), Jonathan Smith (Team Leader), John Dalton (HICD Expert), Willie Belleh (Liberian Public Sector Context Specialist), Pewu Subah (Economic Governance Specialist), Agency for Economic Development and Empowerment (AEDE) (Local Data Collection Firm)

This tasking involves designing and implementing the mid-term performance evaluation of USAID's GEMS project in Liberia. The objective of this five-year technical assistance program is to improve the performance and capacity of targeted Government of Liberia (GOL) Ministries, Agencies, and Commissions (MACs) in economic governance. It also focuses on improving human and institutional capacity in an enabling environment using USAID's Human and Institutional Capacity Development (HICD) framework. Program themes incorporated into GEMS include: (i) managing national resources effectively; (ii) building national wealth; and (iii) promoting equity and youth; with cross-cutting elements in: (iv) training; (v) information and communication technology; and (vi) gender.

Progress to date on evaluations, research, and study tasks

NORC prepared and refined during conversations with USAID/Liberia the Concept Note and budget associated with the Mid-term Evaluation of the GEMS Project. We recruited a team of two expatriate and two Liberian evaluators led by NORC's evaluation expert. Before travelling to Liberia, the team read the library of documents provided by USAID and GEMS project, and

used the information to develop instruments for the KII, FGD, and face-to-face survey. We also used the substantive sampling frame provided by the Mission to set up KII and FGD appointments upon the team's arrival in Liberia. NORC developed training materials and provided training to the local data collection firm responsible for conducting the FGDs and administering the survey.

NORC's Evaluation Team completed the field trip to Liberia between June 7-28, 2014. During the mission, the evaluation team conducted more than 100 interviews individually or in groups for KIIs; organized 8 focus group discussions; and conducted face-to-face interviews with 140 participating GEMS respondents. Information gained from these techniques was used to triangulate findings and recommendations included in the final report submitted to the mission in late August 2014.

Identifications of specific problems and delays and recommendations for adjustments and corrective action

After receiving comments on the draft evaluation report from USAID/Liberia and the GEMS' implementer, NORC alerted DRG-LER about a potential difference in views on the focus of the mid-term GEMS evaluation. We then participated in a conference call with USAID/Liberia to discuss the evaluation report and its focus prior to NORC's submitting the Final Report.

This evaluation was completed as scheduled. We are awaiting COR approval on the final report before submitting it to the Development Experience Clearinghouse.

TASKING N006: Scoping and Design of an Impact Evaluation of USAID/Somalia's Transition Initiatives for Stabilization follow-on program

Begin Date: 02/2014

End Date: TBD

Ceiling Amount: \$55,000

Team Members: TBD

This tasking involves exploring approaches to design an impact evaluation (experimental or quasi-experimental) of USAID/Somalia's Transition Initiatives for Stabilization follow-on program which is currently in design.

Progress to date on evaluations, research, and study tasks

NORC helped DRG-LER to explore possibilities of developing an impact evaluation that might employ one of the typical designs, such as randomization, matching, or regression discontinuity. However, because of a variety of factors related both to the context in which the project will operate and the selection criteria and procedures, NORC concluded that these typical impact evaluation approaches are not appropriate. NORC presented alternative approaches to measure the effectiveness of the Mission's transition initiatives for stabilization, including one that measures the differences between like interventions, e.g. light versus heavy intervention.

DRG-LER has put a hold on this tasking pending any follow-up from USAID/Somalia.

Identifications of specific problems and delays and recommendations for adjustments and corrective action

There were no specific problems or delays. This tasking is on hold.

TASKING N007: Legal Enabling Environment Project (LEEP) II

Begin Date: 2014

End Date: 2018

Ceiling Amount: \$300,000

Team Members: TBD

This tasking involves designing and implementing the mid-term and final performance evaluation of USAID's Legal Enabling and Environment Project (LEEP) II, being implemented by the International Center for Not-for-Profit Law (ICNL) worldwide. The objective of this five-year technical assistance program is to enhance the legal enabling environment and decrease the threats and restrictions to civil society organizations across five targeted regions: Africa, Asia, Europe & Eurasia, Latin America & the Caribbean, and the Middle East. LEEP II builds on nearly 20 years of USAID work in the area of NGO legal framework, starting with the "Democracy Network Project" in Central and Eastern Europe, the "Global Technical Assistance Program" and the most recent "NGO Legal Enabling Environment (LEEP).

NORC will assess the effectiveness of the LEEP II Project in achieving its results. The tasking requests a mid-term and a final evaluation that will assess the overall efficacy, relevance, and impact of the program.

Progress to date on evaluations, research, and study tasks

NORC reviewed background materials, and has met with the LEEP II Team and participated in phone calls with ICNL, the implementer of LEEP II, on several occasions in its efforts to tailor the Concept Note to DRG-LER's specific learning interests.

Identifications of specific problems and delays and recommendations for adjustments and corrective action

Finalization of the Concept Note has been on hold until just recently when NORC received the modified scope of work which has been too procurement sensitive to share.

TASKING N008: Scoping and Design of an Impact Evaluation of USAID/Indonesia DRG Programs Currently Under Design

Begin Date: 02/27/2014

End Date: 04/30/2014

Ceiling Amount: \$38,838

Team Members: Matthew Winters, Department of Political Science at the University of Illinois at Urbana-Champaign

This tasking involves designing and budgeting for an impact evaluation of USAID/Indonesia's Democratic Governance (DG) Program currently in design. The DG Program will provide

support to the Government of Indonesia (GOI), civil society, and community actors to help build and sustain a community of accountability at the national and subnational levels of governance in Indonesia. The approach is a combined supply and demand approach in which the capacity, independence, and transparency of relevant institutions are increased at the same time that external pressures from civil society, media, and the private sector are amplified. The program will enhance rule of law and the administration of justice, as well as promote progress on critical accountability processes.

Progress to date on evaluations, research, and study tasks

NORC submitted a Concept Note and budget in response to the tasking request, and hired Matthew Winters as the PI to develop the impact evaluation design. Matthew Winters conducted the scoping trip to Indonesia between March 17-28, 2014, and prepared an impact evaluation design of USAID/Indonesia's DRG Programs.

DRG-LER informed NORC that USAID/Indonesia, because of a change in budget funding, needed to cancel the implementation of the justice sector program, and no longer needed an impact evaluation.

Identifications of specific problems and delays and recommendations for adjustments and corrective action

Other than USAID/Indonesia's change in plans described above, there were no specific problems or delays. This tasking is now closed.

Tasking N009, STATA Software Purchase

Begin Date: 04/08/2014

End Date: 06/30/2014

Ceiling Amount: \$6,692

Team Members: Jeffrey Telgarsky

The DRG Center's Learning Team will be receiving data in electronic format on evaluation taskings which they need to verify findings. This tasking involved procuring six STATA/SE 13 perpetual single-user licenses for the DRG Center's Learning team to allow them to read or manipulate data resulting from the research produced under the project.

Progress to date on evaluations, research, and study tasks

NORC procured and delivered six STATA/SE 13 licenses to DRG-LER.

Identifications of specific problems and delays and recommendations for adjustments and corrective action

There were no specific problems or delays. NORC is prepared to provide STATA training to DRG-LER staff if requested.

Tasking N010, Final Performance Evaluation of the Monitoring Nepal's Peace Process and Constitution Drafting Process Project

Begin Date: 05/29/2014

End Date: 08/29/2014

Ceiling Amount: \$79,079

Team Members: David Timberman (Political Transitions and Peace Processes Expert), Dr. Krishna Hachhethu (local expert on the peace process, constituent assembly and elections),

This tasking involves conducting the final performance evaluation of USAID's Monitoring Nepal's Peace Process and Constitution Drafting Process (MNPPCDP) project, a program implemented by the Carter Center from September 2009 through June 2014. The overarching goal of the MNPPCDP Project was to support the assistance approach to "monitor the political transition and improve public understanding of it" that includes supporting organizations and civil society in monitoring: the constitutional drafting process; adherence by all parties to human rights and democratic principles; preparation for elections; and the status of local governance.

Progress to date on evaluations, research, and study tasks

NORC recruited David Timberman as the lead evaluator for this performance evaluation. He was supported by Dr. Krishna Hachhethu during his travels to Nepal June 20-July 14, 2014. Mr. Timberman and team conducted 40 interviews while in country, and presented preliminary findings during its outbrief with USAID/Nepal that was attended by 20 individuals. NORC submitted the draft and final reports.

Identifications of specific problems and delays and recommendations for adjustments and corrective action

This evaluation was completed as scheduled. NORC is awaiting COR approval on the final report before it can upload it onto Development Experience Clearinghouse.

Tasking N011, Final Performance Evaluation of the Global Labor Program

Begin Date: 04/30/2014

End Date: 12/31/2014

Ceiling Amount: \$294,083

Team Members: Kent Wong (Performance Evaluation Expert), Katie Mark (Performance Evaluation Expert, NORC), Maurice Rafael Manaña (Senior Research Analyst), Matthew Courser (Senior Research Analyst, NORC)

This tasking involves conducting a mid-term performance evaluation of USAID's Global Labor Program (GLP), currently being implemented by the American Center for International Labor Solidarity (SC). GLP, which has been managed since 1997 by USAID's Office of Democracy, Human Rights, and Governance (DRG), builds on decades of work to support and strengthen democratic trade unions across the globe. GLP project components include: (1) country-specific technical assistance to develop the organizational capacity and sustainability of democratic labor movements in participating countries; (2) regional programming focused on key program themes (trafficking, migration, gender equity, and informal work) and on cross-sectoral goals (promoting

international labor standards, improving the rule of law, and increasing transparency and accountability of key economic sectors); and (3) research papers on key programmatic themes produced through a companion Global Technical Program.

Progress to date on evaluations, research, and study tasks

NORC recruited Dr. Kent Wong and Mauricio Magaña from UCLA's Center for Labor Research and Education evaluate the Solidarity Center's Global Labor Program. With information learned from the documents and discussions with DRG-LER and the Solidarity Center, NORC drafted the Concept Note and budget which DRG-LER approved.

NORC developed KII protocols which the evaluation team used during their field visits to Honduras, Georgia, South Africa, and Cambodia to conduct KIIs for the in-depth case studies of each of those country's GLP programs. From information learned during the evaluation, NORC then developed two Web-based survey instruments, one for Solidarity Center current and former staff, and the other for beneficiaries of the Global Labor Program. We refined the survey instruments through cognitive testing and translated them; worked with the Solidarity Center to obtain and update the sampling frame for respondents in Georgia, Liberia, South Africa, Cambodia, and Latin America; recruited local coordinators in each of the case-study countries; and began developing the protocols for the Web survey programming.

Identifications of specific problems and delays and recommendations for adjustments and corrective action

Liberia was originally identified as one of the in-depth case study countries. However, the Center for Disease Control (CDC) issued a notice advising against non-essential travel to Liberia because of the Ebola outbreak, news reports indicated the situation was worsening. Further, the Solidarity Center informed NORC that their staff based outside Monrovia are not able to travel to Monrovia because of internal travel restrictions being put in place. As a result, Liberia was changed from being an on-site case study to a remote study. This evaluation is on target to with no reported problems or delays.

Tasking N012, DRG Center Learning

Begin Date: 05/09/2014

End Date: TBD

Ceiling Amount: \$50,000

Team Members: TBD

The objective of this activity is to seek outside expertise to lead a review process of the DRG Center aimed at improving its internal organizational processes to successfully articulate and implement a coherent learning and research agenda across different technical teams and DRG sub-sectors. Working in close collaboration with the Center's leadership and Senior Staff, technical teams and other stakeholders, Consultant(s) hired for this activity will develop actionable recommendations on the Center's learning agenda, organizational structure, and academic partnerships and procurement mechanisms.

Progress to date on evaluations, research, and study tasks

NORC developed procurement documents to solicit quotes from individuals and organizations qualified to carry out an internal organization review process. We sent the requests for proposals to the Center for Global Development (CDG), Kotter International, and Training Resources Group (TRG). The CDG and Kotter International declined to submit a bid, and TRG's bid was expensive. We then discussed the assignment with Enrique Mendizabal who was interested, but he did not feel he could cover all topics and is fully committed. He recommended Nancy White at Full Circle.

NORC followed up again with Kotter International, and then coordinated conference calls with them and USAID to discuss the objectives of the assignment. After these discussions, Kotter International sent a proposed approach (proposal) to USAID. After internal discussions, DRG-LER Center decided they want to explore other options because Kotter International's approach was not tailored enough to the requirements of the Center.

Identifications of specific problems and delays and recommendations for adjustments and corrective action

NORC is on hold until it receives further instructions from DRG-LER.

Tasking N013, Evaluation of the Information Safety and Capacity (ISC) Project

Begin Date: 05/28/2014

End Date: 01/31/2015

Ceiling Amount: \$125,000

Team Members: Michael Goecken and Audra Grant (Performance Evaluation Experts)

This tasking involves conducting a performance evaluation of the ISC Project, a USAID project that provides information security and capacity building assistance to civil society organizations, human rights activists, and independent media in countries where a restrictive environment for information and internet use impinges on freedom of expression, advocacy, journalism, and online communications that are necessary for the development of a vibrant civil society and poses risks to both civil society organizations (CSOs) and individuals. The ISC Project provides mentoring and support services to assist local partners with securing their online and mobile communications, websites, information technology (IT) systems, and data to prevent attacks on and unauthorized access to these systems and data that could compromise confidential information or put CSOs or individuals at risk.

Progress to date on evaluations, research, and study tasks

NORC met with DRG-LER and Joshua Haynes in early June to discuss the background and objectives of the tasking, and received project documents shortly thereafter. Because of the sensitivity of the project, NORC drafted and sent to DRG-LER a draft non-disclosure agreement (NDA) which USAID approved for use under this tasking.

Since then, NORC has been in frequent communications with Ray Short, ISC project director, to obtain project documents, local partner nomination lists, suggestions on subject matter experts,

timeline for country selection, local partner assessments, and feasibility of evaluator visits to countries where ISC is working. We identified Michael Goecken, an expert in IT security issues, to lead the evaluation, and drafted the Concept Note and budget for the evaluation.

By the end of FY2014, NORC was planning for the field visits, discussing the protocol it would take to administer the Web based survey, and procuring the security software licenses required for the evaluation.

Identifications of specific problems and delays and recommendations for adjustments and corrective action

This project is on track with no reported problems or delays.

Tasking N014, Final Evaluation of Nepal Peace Support Project

Begin Date: /2014

End Date: 2015

Ceiling Amount: \$80,000

Team Members: Simon Richards, Indra Adhikari, Pankaj Adhikari, David Timberman

This tasking involves conducting the final performance evaluation of the Nepal Peace Support Project (NPSP) implemented by The Asia Foundation. The NPSP supports the Mission's CDCS (2014-2019) Development Objective 1: More Inclusive and Effective Governance. The project's objectives have evolved over time from an initial focus on National Transition to Peace (NTTP) Forum Track 1.5 activities, and on Transitional Peace Structures and political party Peace Units. In recent years, the NPSP focused assistance primarily on the NTTP Forum and its work in consensus building and constitution drafting processes, along with additional mechanisms such as Local Peace Committees (LPCs), and various thematic groups established to make NTTP Forum processes more inclusive. The evaluation of the NTTP project will focus on the value of what has been accomplished, lessons learned from that experience, how well the NTTP-I is faring under the extension, and its prospects for the future, particularly in lining up future donors.

Progress to date on evaluations, research, and study tasks

NORC prepared a Concept Note and budget in response to the updated scope of work provided by USAID/Nepal, and recruited Simon Richards as PI because of his organizational capacity-building experience required for the evaluation. Mr. Richards is expected to travel to Nepal in late October/early November for three weeks to conduct the evaluation.

Identifications of specific problems and delays and recommendations for adjustments and corrective action

This tasking was delayed pending resolution of USAID/Nepal transfer of funding.

Tasking N015, Georgia Civic Education Initiative – Impact Evaluation Support

Begin Date: 2014

End Date: 2015

Ceiling Amount: \$17,935 + data collection

Team Members: Benjamin Linkow, Kareem Kysia

The DRG Center, in collaboration with USAID/Georgia designed an impact evaluation of the Civic Education Initiative (CEI). Under this tasking, NORC will provide the following services to the DRG Center: (1) A statistician/sampling expert to assist the DRG Center with the sampling and power calculations for the IE; (2) A survey expert to review an attitudinal and knowledge assessment survey questionnaire involving minors; (3) The subcontracting of the data collection related to this IE.

Progress to date on evaluations, research, and study tasks

DRG-LER discovered a need to develop a new design for the Georgia Civic Education Initiative because of previously unknown aspect of the program implementation in Georgia that compromised the original impact evaluation design. As part of this effort, NORC provided DRG-LER with assistance in developing its sampling approach for the project.

Once the impact evaluation design is ready, NORC will provide support as it relates to finalizing the survey instrument and subcontracting for the data collection.

Identifications of specific problems and delays and recommendations for adjustments and corrective action

DRG-LER action and instruction are required before NORC is able to continue on this tasking.

Tasking N016, Impact Evaluation of USAID/Peru's Anti-Corruption Project

Begin Date: 2014

End Date: 2015

Ceiling Amount: \$199,959

Team Members: Noam Lupu

This tasking involves conducting an impact evaluation of USAID/Peru's upcoming anti-corruption project focused on the influence of illicit financing for political campaigns. The intervention will focus on using information to change citizen's attitudes, preferences, and behaviors in the run-up to the October 2014 municipal elections. The goal is to change voter behavior so as to substantially reduce the influence of campaign funds from illicit mining, timber, and drug trafficking in Peruvian election campaigns and the Peruvian political process. The primary interventions in this project involve disseminating information to citizens about individual candidates and their ties to these illicit networks, encouraging voters to consider the effects of illicit campaign funds on democratic and policy outcomes, and mobilizing voters against corruption through town hall meetings. Secondary interventions will involve pilot projects designed to complement the primary interventions; these interventions will focus on working with businesses and political parties to encourage transparent reporting of campaign finance.

Progress to date on evaluations, research, and study tasks

NORC prepared a Concept Note and budget for the impact evaluation of USAID/Peru's Anti-Corruption Project, and recruited Noam Lupu from the University of Wisconsin as the Principal

Investigator. Dr. Lupu travelled to Lima, Peru the first week in August 2014 with Aaron Abbarno and Nicole Bonoff from DRG-LER, to conduct the scoping trip, conduct KIIs with key stakeholders, and to meet with several “high capacity” survey firms who have a sample frame from which we can draw. Noam Lupu developed the final impact evaluation design and presented it to DRG-LER.

Identifications of specific problems and delays and recommendations for adjustments and corrective action

DRG-LER notified NORC that this impact evaluation might not proceed as originally designed because of delays in awarding the agreement to IDEA, the implementing contractor of the USAID/Peru’s Anticorruption Project. The Mission said that IDEA would not have sufficient time to work with the October 5, 2014 municipal elections, and preferred to apply the design to the 2016 elections. In the meantime, USAID/Peru agreed to share the design with IDEA and work with them to prepare the first annual work plan so that the integrity of the impact evaluation would remain intact.

Tasking N017, Liberia Electoral Access and Participation (LEAP) Survey

Begin Date: 2015

End Date: 2015

Ceiling Amount: \$200,000

Team Members: TBD

USAID/Liberia and the DRG Learning Team has partnered with the National Election Committee (NEC) to conduct a series of election related surveys in Liberia to provide the NEC with actionable data in the political knowledge, attitudes, and practices of Liberian citizens that will enable the NEC to evaluate and strengthen their civic education programming and better focus future programming on those Liberian least likely to be registered to vote and least likely to vote if registered. This tasking involves conducting the LEAP survey of the upcoming Senate elections.

Progress to date on evaluations, research, and study tasks

NORC prepared a Concept Note and proposed budget to administer the national LEAP survey, which DRG-LER approved. We then prepared a Request for Proposals (RFP) and sent the RFP and the draft questionnaire to two local firms (AEDE and Suba-Belleh) and two regional firms (TNS and IPSOS) asking them for proposals and budgets to administer the data collection. We received proposals from AEDE, Ipsos, and Suba-Belleh, but all expressed concern about sending interviewers to households given the rising ebola crisis in Liberia. TNS expressed concern with the health situation in Liberia and believe it is not an auspicious time for them to be sending enumerators door to door; as such, they’ve declined to bid because the project timeline is not safe for them.

Identifications of specific problems and delays and recommendations for adjustments and corrective action

NORC met at USAID with Bill Mishler and Morgan Holmes, and Katelin Maher (via phone) in late August to discuss NORC's Concept Note and the health security issues. Given the ebola crisis in Liberia, DRG-LER decided to postpone the survey until after the elections which are tentatively scheduled for December 2014.

NORC has contacted all firms who submitted a proposal to update them on the procurement, and to ask them to provide information about geographic limitations should the elections take place in December as planned. NORC will also send the RFP to three additional firms who expressed interest or who were interviewed by USAID in summer 2014 – Institute for Research and Democratic Development (IREDD), Khana Group, and Open Minds Concept Limited, a registered company in Ghana that operates in the West African Sub-region and sometimes beyond West Africa. This third group is affiliated with IPSOS who said they are no longer available to administer the survey because of health security concerns.

Tasking N018, Impact Evaluation of USAID/Paraguay's Inclusive Value Chains Project

Begin Date: 2014

End Date: 2015

Ceiling Amount: \$400,000

Team Members: TBD

This tasking involves conducting a Call for Proposals for independent researchers to conduct an impact evaluation of USAID/Paraguay's Inclusive Value Chain project, select an awardee from proposals received, and contract with the awardee to implement the evaluation. The impact evaluation design may be experimental or quasi-experimental, and test specific outcomes related to the project's local governance strengthening initiatives as they relate to increasing the participation and incomes of small scale agriculture producers to transition them out of poverty.

Progress to date on evaluations, research, and study tasks

DRG-LER prepared a Call for Proposals to conduct an impact evaluation of USAID/Paraguay's Inclusive Value Chains Project. NORC worked with DRG-LER to finalize the document and then created a link on its Website which NORC and the Center used to circulate the Call for Proposals to 3ie, IPA/J-PAL, EGAP, MGAPE, and others.

We received four proposals in response to the CfP, and began discussions with an academic team affiliated with NYU – Gustavo Sentrini and Cyrus Samii. NORC will work with the group to prepare a budget and organize the design trip to Paraguay, which we anticipate occurring in January 2015.

Identifications of specific problems and delays and recommendations for adjustments and corrective action

This project is on track with no reported problems or delays.

Tasking N019, Performance Evaluation of CEPPS III LWA Objective 10

Begin Date: 2014

End Date: 2015

Ceiling Amount: \$300,000

Team Members: TBD

This tasking involves conducting a performance evaluation of the Consortium for Political Process Strengthening (CEPPS) III Leader With Associates (LWA) Mechanism, an award that has contributed to the capacity building of local and regional organizations based in the developing world to support elections and political transitions in their own countries on an ongoing basis as well as to assist efforts in other countries. By reviewing work conducted under both the Leader Award and associate awards, this evaluation is intended to inform USAID of achievement of results included as part of the CEPPS III LWA Objective 10, identify factors contributing to and hindering achievements of those results, and make recommendations for future program management and design.

Progress to date on evaluations, research, and study tasks

After receiving the tasking and associated scope of work at the end of this quarter, NORC met with Morgan Holmes, Jeff Vanness and Nicole Bonoff to discuss the background of the project and evaluation possibilities. During our discussion, NORC expressed the need for project descriptions of some, if not all, of the 92 CEPPS associate awards so that we are able to develop a matrix that would allow us to distinguish between associate awards with implicit and explicit Objective 10 awardees, which is needed to evaluate the project.

Identifications of specific problems and delays and recommendations for adjustments and corrective action

As of the writing of this report, DRG-LER is compiling project descriptions of the associate awards. Once NORC receives and analyze the information, we will be positioned to draft a Concept Note that responds well to the learning interests of the Center.

2. FINANCIAL REPORT WITH ACCRUED EXPENDITURES BY LINE ITEM

DRG-LER FINANCIAL REPORT
10.01.2013 - 09.30.2014

PROJECT NO.	DESCRIPTION	BILLED THROUGH 09.30.2014			ACCRUED THROUGH 09.30.2014			BILLED + ACCRUED THROUGH 09.30.2014		
		LABOR	ODCS	TOTAL	LABOR	ODCS	TOTAL	LABOR	ODCS	TOTAL
7554.001	Basic Management Functions	\$ 125,886	\$ 4,839	\$ 130,725	\$ -	\$ -	\$ -	\$ 125,886	\$ 4,839	\$ 130,725
7554.002	PE Paraguay D&G	63,986	8,777	72,764	22,728	2,842	25,570	86,714	11,620	98,334
7554.003	DCOF	65,132	3,350	68,481	1,042		1,042	66,173	3,350	69,523
7554.004	Guatemala IE	46,946	7,207	54,154	-	-	-	46,946	7,207	54,154
7554.005	Liberia GEMS	147,470	49,676	197,145	20,266	37,449	57,715	167,736	87,125	254,860
7554.006	Somalia IE			-	-	-	-	-	-	-
7554.007	LEEP II	13,130	501	13,631	-	-	-	13,130	501	13,631
7554.008	Indonesia DRG Programs	14,756	7,334	22,089	-	-	-	14,756	7,334	22,089
7554.009	STATA Purchase	379	3,286	3,665	-	-	-	379	3,286	3,665
7554.010	NEPAL Peace Process	52,695	22,398	75,093	758	-	758	53,453	22,398	75,851
7554.011	Global Labor Program	136,256	29,949	166,205	26,809	2,255	29,064	163,065	32,204	195,269
7554.012	DRG Center Learning	262	7	269	-	-	-	262	7	269
7554.013	Info Safety and Capacity (ISC)	5,044	173	5,217	-	-	-	5,044	173	5,217
7554.014	Nepal Peace Support	415	14	429	-	-	-	415	14	429
7554.015	Georgia CEI IE	4,244	168	4,413	-	-	-	4,244	168	4,413
7554.016	USAID/Peru Anti Corruption IE	15,127	6,702	21,828	-	-	-	15,127	6,702	21,828
7554.017	Liberia Electoral Access & Participation (LEAP)	47	2	49	-	-	-	47	2	49
7554.018	USAID Paraguay Inclusive Value Chains Project	1,604	46	1,650	-	-	-	1,604	46	1,650
7554.019	PE of CEPPS III LWA	902	27	930	-	-	-	902	27	930
TOTAL		\$ 694,280	\$ 144,457	\$ 838,736	\$ 71,602	\$ 42,547	\$ 114,149	\$ 765,882	\$ 187,003	\$ 952,885

3. ANNUAL WORK PLAN

DRG-LER FY2014 Annual Work Plan

Work Plan Activities	FY2014 Q1			FY2014 Q2			FY2014 Q3			FY2014 Q3			Milestones	Responsibility
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep		
TASKING N001: BASIC MANAGEMENT FUNCTIONS														
1.1 Quarterly Reports													Quarterly Reports	NORC
1.2 Quarterly accruals													Quarterly Reports	NORC
1.3 Annual Report and Work Plan													Annual Report and Work Plan	NORC
1.4 Individual Subcontract Report (ISR)													ISR	NORC
1.5 Reporting of foreign taxes													Reporting of foreign taxes	NORC
TASKING N002: USAID/PARAGUAY DEMOCRACY AND GOVERNANCE PROJECT (BASELINE STUDY, MID-TERM, AND FINAL PERFORMANCE EVALUATION)														
2.1 Finalize questionnaire; provide alternatives for sensitive questions; seek USAID approval of final questionnaire; program questionnaire in Snap Survey.													USAID Approval of Questionnaire	NORC; USAID/Paraguay; DRG-LER COR
2.2 Subcontract with local data collection firm; develop training materials; coordinate with Ministries; provide training; administer survey.													Data Collection	NORC/E&E; MOEC; MOH; Judiciary; TBD Ministries (2)
2.3 Clean sampling frame; develop sampling methodology; develop training materials for local subcontractor.													Sampling	NORC
2.4 Clean data; organize and analyze data.													Data Cleaning and Analysis	NORC and E&E
2.5 Prepare and submit to USAID draft baseline report for review and comment; submit finalize baseline evaluation report incorporating responses to USAID's comments.													Draft and Final Baseline Report	NORC; USAID/Paraguay; DRG-LER COR
2.6 Submit fully documented datasets													Data set	NORC
TASKING N003: DISPLACED CHILDREN AND ORPHANS FUND (DCOF), MOLDOVA AND BURUNDI														
3.1 Clarification by IRC on: (1) data collection responsibilities of IRC/NORC for evaluation indicators (including wellbeing indicators), (2) current cycle (first cycle) of at-risk families, and (3) age cohorts of targeted children for reunification from 12 priority residential care facilities.														IRC and P4EC; DRG-LER COR; DCOF; NORC
3.2 Visits by Beth Bradford to Moldova and Sian Long to Burundi to meet with project implementers; clarify data collection responsibilities and have a few KIs with national level stakeholders. Finalization of sample for baseline data collection in Burundi and Moldova.													Sample for baseline data collection; initial KIs	NORC
3.3 Preparation of data collection tools: (1) semi-structured KIs, (2) FGDs, and (3) questionnaire of at-risk families. Programming of tablets for survey data collection.													Data collection instruments	NORC, Local data collection firms
3.4 Travel by NORC team to Moldova and Burundi for baseline data collection (exact month TBD)													Baseline data collection	NORC
3.5 Analysis and baseline evaluation report.													Baseline evaluation report	NORC
3.6 Ongoing examination of monitoring data from Burundi and													Identification of captured	

DRG-LER FY2014 Annual Work Plan

Work Plan Activities	FY2014 Q1			FY2014 Q2			FY2014 Q3			FY2014 Q3			Milestones	Responsibility	
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep			
TASKING N004: IMPACT EVALUATION OF USAID/GUATEMALA'S CITIZEN SECURITY PROJECT															
Pending USAID decision to proceed with implementation of impact evaluation															
TASKING N007: LEGAL ENABLING ENVIRONMENT PROJECT (LEEP) II															
7.1 Approval of concept note by USAID														USAID Approval of concept note	DRG-LER COR
7.2 Meeting with ICNL for consultation on project activities, and examination of surveys used by ICNL to measure PMP indicators. Develop and submit evaluation work plan.														Submission of evaluation plan	ICNL; NORC
7.3 Populate case study selection matrix; first round of on-site and remote case studies countries; first round case studies														Selection and conducting first round case studies	ICNL; USAID; NORC
7.4 Develop the web-based data collection instruments and finalize after the case studies; submit final web-based questionnaire; conduct web-based survey														Web-based questionnaire	NORC
7.5 Summary of round 1 case studies and web survey findings														Case study and web survey findings	NORC
TASKING N011: FINAL PERFORMANCE EVALUATION OF THE GLOBAL LABOR PROGRAM															
11.1 Develop, pre-test, translate, and program Web-based survey instrument														Program Web survey	NORC
11.2 Finalize sampling frame for Web survey														Sampling	NORC; Solidarity Center
11.3 Administer Web-based survey														Survey administration	NORC
11.4 Code open-ended responses and clean data														Data Cleaning	NORC
11.5 Analyze data from Web survey and triangulate findings with synthesized data from KIIs and FGDs														Data Analysis	NORC
11.6 Prepare KII questions and interview USAID and SC staff at headquarters and country offices														KIIs	NORC
11.7 Prepare and submit to USAID draft evaluation report for review and comment; submit finalize baseline evaluation report incorporating responses to USAID's comments.														Draft and Final Evaluation Report	NORC
11.8 Submit fully documented datasets														Data set	NORC
11.9 Present evaluation finding to stakeholders, if requested														Presentation	NORC

DRG-LER FY2014 Annual Work Plan

Work Plan Activities	FY2014 Q1			FY2014 Q2			FY2014 Q3			FY2014 Q3			Milestones	Responsibility	
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep			
TASKING N012: DRG CENTER LEARNING															
12.1 Pending USAID decision to proceed															
TASKING N013: EVALUATION OF THE INFORMATION SAFETY AND CAPACITY (ISC) PROJECT															
13.1 Team preparation (document review; KII with ISC project staff; select and schedule case field studies and remote interviews)														Preparation	NORC
13.2 Case study field work (Venezuela, Ukraine, Turkey, Cambodia)														Case study visits	Team Leader
13.3 Develop sampling frame for Web survey														Prepare sampling frame	NORC
13.4 Develop, pre-test, translate, and program Web-based survey instrument														Program Web survey	NORC
13.5 Administer Web-based survey														Survey administration	NORC
13.6 Code open-ended responses and clean data														Data Cleaning	NORC
13.7 Analyze data from Web survey and triangulate findings with synthesized data from KII and FGDs														Data Analysis	NORC
13.8 Prepare and submit to USAID draft evaluation report for review and comment; submit finalize baseline evaluation report incorporating responses to USAID's comments.														Draft and Final Evaluation Report	NORC
13.9 Submit fully documented datasets														Data Set	NORC
TASKING N014: NEPAL PEACE SUPPORT PROJECT - FINAL EVALUATION															
14.1 Conduct project start-up conference call with USAID/Nepal Mission														Preparation	NORC; Team Leader; USAID/Nepal
14.1 Review materials and prepare evaluation design and list of planned interviews.														Desk review	Team Leader
14.2 Team Leader travels to Nepal to conduct KIIs and FGDs and obtain and review project related documents.														Field Visits	Team Leader
14.3 Synthesize and analyze data collected														Data analysis	Team Leader
14.4 Prepare and submit to USAID draft evaluation report for review and comment; submit finalize baseline evaluation report incorporating responses to USAID's comments.														Draft and Final Evaluation Report	NORC / Team Leader

DRG-LER FY2014 Annual Work Plan

Work Plan Activities	FY2014 Q1			FY2014 Q2			FY2014 Q3			FY2014 Q3			Milestones	Responsibility
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep		
TASKING N015: GEORGIA CIVIC EDUCATION INITIATIVE (CEI) IMPACT EVALUATION SUPPORT														
Pending further information from USAID on revisions to IE design and additional assistance required from NORC.														
TASKING N016: IMPACT EVALUATION OF USAID/PERU'S ANTI-CORRUPTION PROJECT														
16. 1 PI Field visit to Peru to work with IDEA on draft Work Plan to ensure it protects the integrity of the impact evaluation designed in 08/2014.													Implementer's Work Plan Development	NORC
TASKING N017: Liberia Electoral Access and Participation (LEAP) Survey														
17.1 Send RFP to additional survey research organization; and seek clarification from those who submitted proposals													Local data collection	NORC
17.2 Award subcontract for local data collection firm; finalize questionnaire; develop survey implementation plan													Pre-test and finalize survey instrument	USAID/NORC
17.3 Program questionnaire and complete translation													Questionnaire	NORC; local data collection firm
17.4 Develop sampling plan/seek USAID approval; conduct questionnaire pre-test													Sampling	NORC
17.5 Prepare training materials for data collection; train field staff and conduct pilot test													Data Collection Training	NORC/local data collection firm
17.6 Conduct national survey													Data Collection	NORC/local data collection firm
17.7 Clean and complete set													Data Preparation	NORC/local data collection firm
17.8 Prepare and submit to USAID draft report for review and comment; submit final evaluation report incorporating responses to USAID's comments.													Reporting	NORC
17.9 Submit fully documented datasets													Data Set	NORC
TASKING N018: Impact Evaluation of the DRG Components of the USAID/Paraguay Inclusive Value Chains Project (IVCP)														
18.1 Scoping Trip													Scoping	NORC/ PI
18.2 Revise IE design as required, and seek COR approval to proceed.													IE Design	NORC

DRG-LER FY2014 Annual Work Plan

Work Plan Activities	FY2014 Q1			FY2014 Q2			FY2014 Q3			FY2014 Q3			Milestones	Responsibility	
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep			
TASKING N019: Performance Evaluation of the Effectiveness of Support to Local and Regional Organizations (Objective 10) Through the CEPPS III LWA															
19.1 Obtain from USAID project descriptions for CEPPS associate awards (TBD dates)														Background information	USAID DRG-LER
19.2 Review and analyze information in project descriptions														Desk review	NORC
19.3 Prepare Concept Note/Design and Budget, recruit														Concept Note	NORC

4. PROJECTED EXPENDITURES BY LINE ITEM FOR UPCOMING FISCAL YEAR

Supplies/Services	OPTION PERIOD I 10.01.2014 - 09.30.2015			
	QUANTITY ORDERED	UNIT	UNIT PRICE	AMOUNT
Impact Evaluation Services	6.34	EACH	\$ 1,038,945	\$ 6,587,373
Cost Analyses	3.00	EACH	\$ 49,395	\$ 148,186
Performance Evaluation Services	6.00	EACH	\$ 372,003	\$ 2,232,020
Surveys	3.00	EACH	\$ 194,163	\$ 582,489
Ancillary Studies	3.00	EACH	\$ 153,509	\$ 460,526
Knowledge Dissemination/Events	6.00	EACH	\$ 113,760	\$ 682,562
For Information Only:				
				\$ 5,652,176
				\$ 5,040,979
				\$ 10,693,156