



**USAID**  
FROM THE AMERICAN PEOPLE

# **Quarterly Performance Report October – December 2011**

## **Investment Enabling Environment (INVEST) Project**

Submitted to:

Ms. Catherine Hamlin, Contracting Officer's Representative  
Office of Economic Development and Governance  
U.S. Agency for International Development/Philippines  
under Contract No. AID-492-C-11-00005  
(Output No. 4.2, Deliverable 4, Component 3)

January 30, 2012

By Orient Integrated Development Consultants, Inc. (OIDCI)  
FSS Building, 89 Scout Castor Street, Quezon City, Philippines  
Tel No.: 374.0757; Fax. No. 413.2326

## TABLE OF CONTENTS

List of Acronyms.....	iv
<b>I. Introduction</b> .....	1
<b>II. Component 1</b> .....	3
<b>A. Key Accomplishments</b> .....	3
1. Validation of Activities in the INVEST Work Plan .....	3
2. Contracting for the Initial Activities of Component 1.....	3
<b>B. Activites Planned for Next Quarter</b> .....	5
<b>III. Component 2</b> .....	6
<b>A. Key Accomplishments</b> .....	6
1. Validation of Activities in the INVEST Work Plan .....	6
2. Conduct of Preparatory Activities .....	6
<b>B. Activites Planned for Next Quarter</b> .....	7
<b>IV. Component 3</b> .....	9
<b>A. Key Accomplishments</b> .....	9
1. Provision of Assistance in the Selection of the Target Cities .....	9
2. Provision of Support to the Government’s Interagency Committees on Investment and Business Registration .....	9
3. Formulation and Implementation of the Project Management Plan .....	10
4. Formulation and Implementation of a Gender Action Plan.....	10
<b>B. Activites Planned for Next Quarter</b> .....	10
 <b>Annexes</b>	
Annex1. Draft Gender Action Plan of INVEST .....	11
Annex 2. Consultation Schedule with National Government Agencies for Component 1 .....	12
Annex 3. Consultation Schedule with National Government Agencies for Component 2 .....	13
Annex 4. Selection of Cities for the INVEST Project.....	14
Annex 5. Proposed 2011-2012 GIC Workplan .....	18

## **Acronyms and Abbreviations**

BPLS	Business Permits and Licensing System
BOSS	Business One-Stop-Shops
COTR	Contracting Officer's Technical Representative
CSO	Civil Society Organization
DCA	Development Credit Authority
DILG	Department of the Interior and Local Government
DTI	Department of Trade and Industry
GAP	Gender Action Plan
GIC	Working Group on Growth and Investment Climate
INVEST	Investment Enabling Environment
LEIPOs	Local Economic and Investment Promotion Offices
LGUs	Local Government Units
LIIC	Local Incentive Investment Code
M & E	Monitoring and Evaluation
NERBAC	National Economic Research & Business Action Center
NGAs	National Government Agencies
OIDCI	Orient Integrated Development Consultants, Inc.
PBR	Philippine Business Registry
PMO	Project Management Office
RFP	Request for Proposal
SEC	Securities and Exchange Commission
SMEs	Small & Medium Enterprises
USAID	United States Agency for International Development

## I. INTRODUCTION

The Investment Enabling Environment (INVEST) Project is a two-year technical assistance initiative of the United States Agency for International Development (USAID) to help the Philippines attract more private investments, both domestic and foreign, with which to pursue the goals of progressive, sustainable, and inclusive development. The project was awarded to Orient Integrated Development Consultants, Inc. (OIDCI) on September 29, 2011.

Specifically, the Project will assist cities to: (1) lower their transaction costs and reduce the cost of doing business; and (2) increase their competitiveness as investment destinations. It is thus both a governance and a city development effort which seeks to increase efficiencies in government operations, while enhancing the role of cities as development hubs.

In pursuit of its objectives, INVEST has two technical components: (1) streamlining business registration processes and lowering business transaction costs; and (2) improving investment planning and promotion in the pilot cities. Activities that cuts across these two components constitute its third component.

The first component, which addresses the high cost of doing business in the country, has three program areas: (1) enhancing streamlined Business Permits and Licensing System (BPLS) in target cities; (2) strengthening national government support to BPLS reforms; and (3) supporting regulatory reforms in the priority sectors and areas of government. The second component, which helps cities attain better competitiveness as investment destinations, also has three components: (1) strengthening planning and investment programming and budgeting in the pilot areas; (2) enhancing capacity building support in investment planning and promotion; and (3) enhancing performance of target cities towards competitiveness.

During the quarter ending on December 31, 2011, the first of its implementation period, INVEST expended most of its human and financial resources preparing the groundwork for its full implementation, which will start in the next quarter. More specifically, the Project:

- x assisted USAID in the selection of target cities;
- x determined the strategic directions it will take based on the priority requirements of USAID and the national government agencies (NGAs) under whose jurisdiction lie the reforms it will support;
- x formulated its results framework that maps out the inter-relationship between and among activities and the hierarchy of objectives that it seeks to achieve;
- x formulated a work plan that contains the activities it will undertake, the time periods within which these activities will be implemented, the resources needed to efficiently implement them, and the results and impacts expected from these activities;
- x formulated a Monitoring and Evaluation (M & E) Plan that would enable it to track its progress toward its goals and objectives; review and revise, when necessary, its directions, strategies, and activities; and communicate the results it has achieved;
- x started the setting up the INVEST office, including the hiring of personnel;

- x began its assistance to the Department of Trade and Industry (DTI) in contracting the services of an Information Technology consultant to advise the Secretary and other officials on further improvements on Philippine Business Registry; and,
- x undertook the procurement of the services of firms to conduct the assessment of business registration processes in the target cities, including that for the renewal of business permits that is scheduled in January 2012.

This report is divided into six chapters. The second chapter contains a description of the program management activities during the quarter. The third, fourth, and fifth chapters each contains a description of the activities undertaken under each of the program areas of Components 1, 2, and 3, respectively; a description of key accomplishments and a report on the activities planned for the succeeding quarter. The last chapter presents some implementation challenges which the project faced during the first quarter.

### III. COMPONENT 1

Component 1 of the INVEST Project seeks to push forward the business registration reform effort in the Philippines, both in targeted cities and in all local government units (LGUs) nationwide, thus lowering the transaction costs of business in complying with rules and regulations. Lower transaction costs would improve an area's ability to attract investments which, in the appropriate quality and quantity, increase employment and improve livelihood.

Component 1's efforts are focused mainly on three program areas, namely, (1) enhancing BPLS reforms in key cities; (2) strengthening national government support to BPLS reforms; and (3) supporting the new wave of business registration reforms.

#### A. Key Accomplishments

For the first quarter, the project focused its attention to two major activities: (1) validation of the deliverables/activities included in the OI DCI proposal to USAID in August 2011; and (2) preparations for the contracting of consultants for two urgent activities under the component, i.e. the assessment of the business registration processes, including the business one-stop shops, in the target cities, and the provision of technical assistance for the enhancement of the Philippine Business Registry (PBR).

##### 1. Validation of Activities in the INVEST Work Plan

The Project Team, together with USAID, conducted several meetings with partner agencies aimed at determining the priority activities under the project. **Annex 3** contains the list of officials which the Team, together with USAID, met during the quarter. The meetings validated most of the proposed deliverables of the Project, except for the activities related to the implementation of the Anti-Red Tape Act, which have yet to be discussed with the Civil Service Commission.

##### 2. Contracting for the Initial Activities of Component 1

Project activities for the quarter under Component 1 focused on Program Areas 1.1 and 1.2.

##### *Program Area 1.1: Streamlining the Business Registration Process and Lowering Business Transaction Costs for Compliance with Rules and Regulations*

This program area will supplement the BPLS process re-engineering already undertaken by the target cities. More specifically, it will assist the targeted cities comply and even exceed the standards set by the Upscaling BPLS Reform Program, expand their respective business one-stop shops (BOSS) and improve their inspection systems. The technical assistance the Project will provide the targeted cities under this program area will span the traditional project formulation and execution phases, from diagnosis to analysis to design and implementation.

As stated in the Start up Plan and the first year Work Plan, INVEST will, under this program area, undertake an assessment of the target cities' business registration services. Beginning mid-November, INVEST began procurement activities so that such an assessment could begin in time for the peak period for renewal of registrations in January 2011. The project team prepared the request for proposal (RFP)

for the procurement of the services of firms for the conduct of the assessment of three business registration-related processes: (1) renewal of business permits, including those in the BOSS; (2) new applications; and (3) inspections. The outputs under this subcontract would have partly fulfilled some of the outputs under three deliverables of Program Area 1.1, i.e. (1) ensuring compliance with the standards in business permits and licensing system; (2) expansion of the BOSS; and (3) improving the system of business inspections.

The RFP was cleared by COTR on December 15, 2011 and was released to a total of 17 institutions. By December 22, 2011, no proposal was received and a failure of bidding was declared. A report on the failure of bid was submitted to COTR on December 28, 2011, with a request to approve a new set of RFPs which covered a reduced scope of work on account of the INVEST Team conducting the assessment of the processing of the renewal of business permits in the target cities. This RFP would be distributed to the same set of possible contractors by early January 2012.

INVEST's contingency plan was for the BPLS Strategist, Project Technical Officer, and a short-term researcher to document and assess the processes for the renewal of business permits in the target cities, and for one survey administrator one per city, who were hired as service contractors, to conduct exit interviews among the businessmen or their representatives who renewed business permits during the period.

#### *Program Area 1.2: Strengthening National Government Support to BPLS Reforms*

Because NGAs' policies and programs affect the nature, speed, and sustainability of the reform processes in the targeted cities, the Project will devote resources to assist concerned NGAs implement needed policy directives that would reduce the regulatory burden of businessmen and provide capacity building programs to LGUs on BPLS reforms.

During the quarter, the Project focused its attention on preparing the groundwork for its providing technical support to the DTI in enhancing the connectivity of the PBR to concerned NGAs and the target cities. The PBR is a web-based system which aims to facilitate the country's business registration processes by serving as an online one-stop registration facility for entrepreneurs who would either open up a new business or expand their operations. An online one-stop business registration facility will substantially reduce transaction costs.

Project support to the PBR will take the form of technical advice on IT solutions to ensure systems integration across relevant NGA application systems with business registration-related transactions, including an effective web-based registry system. It will also entail providing technical advice on addressing relevant policy reforms and institutionalization issues. At the local level, the Project will ensure the connectivity of the target cities to the PBR.

During initial consultations with DTI officials held on November 14 and 15, Secretary Gregory Domingo requested for the services of an IT expert to give an independent assessment and recommendations on what the PBR's IT subcontractor was reporting as the state of the PBR's operations is, given the implementation problems that the PBR system was experiencing. The request was made in the context of the planned launch of the PBR on the first week of December, which was subsequently postponed due to technical deficiencies of one of the agency partners. Even as it tempered the expectations of DTI officials on how soon such a consultant can start the assignment, the Project commenced procurement

activities and coordinated with the assigned DTI undersecretary and directors. As of end-December, the evaluation of the applicants had been re-scheduled for the first half of January 2012.

#### **B. Activities Planned for the Next Quarter**

Project activities for the next quarter under Component 1 will focus on the assessment of business registration processes as detailed below:

##### *Program Area 1.1: Improving Business Permits and Licensing System (BPLS) in Target Cities*

##### Deliverable 1: Ensured compliance with BPLS Standards and Deliverable 2: Improved Business One-Stop Shops (BOSS)

- x Customization of standardized diagnostic templates for field work;
- x Commencement of the assessment of on the renewal of, and new, business registrations, including exit interviews;
- x Commencement of the assessment of the state of BPLS automation in target cities; and
- x Conduct of a Client Satisfaction Survey.

##### Deliverable 3: Improved System of Business Inspections

- x Customization of the standardized diagnostic templates for field work; and
- x Initiation of assessments of inspection systems in target cities.

##### *Program Area 1.2: Strengthening National Government Support to BPLS Reforms*

##### Deliverable 1: Enhanced Connectivity of Concerned Agencies and Targeted Cities to the Philippine Business Registry

- x Commencement of the assessment of the Philippine Business Registry; and
- x Procurement of services for the software development for web-service design or File Transfer Protocol for SEC.

##### Deliverable 2: Strengthened Implementation of the Anti-Red Tape Act

- x Procure for the training for Civil Society Organizations (CSOs) on the Report Card Survey

##### Deliverable 3: Enhanced Information and Support to BPLS Computerization

- x Development of the survey design for BPLS Computerization

## IV. COMPONENT 2

If these are to attract more and better investments, target cities must create an enabling environment for such investments. Under this component, therefore, the Project will assist the target cities (1) strengthen the linkages among planning and investment programming and budgeting in their respective operations; (2) build up their capacity in investment planning and promotion; and (3) improve their competitiveness. In all these efforts, the participation of the private sector – business and civil society – will be mobilized as a critical partner of the city governments in creating the environment that is conducive to business and investment.

### A. Key Accomplishments

For the first quarter, the Project focused its attention on the validation of the deliverables/activities included in the ODCI proposal to USAID in August 2011. The activities for this component are city-dependent. Hence, since the final decision on the three cities were made on December 15, 2011 and notification has not been sent to cities by end-December 2011, the activities under this component could not be started, except for the validation activities which were part of the work planning exercise for the project. Furthermore, the hiring of the city program advisers who would be doing some of the assessments under the component was also delayed.

#### 1. Validation of Activities for the INVEST Work Plan

Together with those of Component 1, the Project activities that were initially identified under Component 2 were validated in the series of meetings and consultations with partner agencies in November 2011 (**Annex 4**). In addition, preparatory discussions were also undertaken on the inclusion of activities for the DCA. The project prepared a list of possible activities on DCA for the consideration of USAID, which as of the time of the writing of this report, are still under discussion.

#### 2. Conduct of Preparatory Activities

Based on the then existing draft of its work plan, the Project prepared scopes of work for the various short-term technical assistance (STTAs) under Component 2, to wit:

1. Conduct of training for the integration of planning, investment programming and budgeting;
2. Inventory of incentives provided by the national government for priority sectors;
3. Conduct of the Workshop on the Formulation/Reformulation of Local Investment Incentive Codes (LIICs) and Local Revenue Codes (LRCs);
4. Conduct of training in managing responsibilities and accountabilities between local governments and private sector in the prioritization and joint implementation of development projects;
5. Conduct of training-workshops for Local Economic and Investment Promotion Offices (LEIPOs);
6. Development of information systems for National Economic Research & Business Action Center (NERBAC);
7. Linking of NERBAC to the city systems;

8. Conduct of a study on how to maximize opportunities offered by incentive systems to improve city performance;
9. Conduct of study to develop concepts and mechanisms for the promotion of innovations in support of business and investment growth; and
10. Conduct of study for the refinement of methodology of estimating the product accounts of pilot cities

The above-mentioned activities were intended to pave the way for the smooth implementation of activities both at the Project Management Office (PMO) and city levels as soon as City Program Advisers have been identified and designated at the targeted cities.

#### **B. Activities Planned for Next Quarter**

With the identification of target cities and the hiring of the City Program Advisers, the Project will be able to gain better momentum under this component as shown in the activities listed below:

##### *Program Area 2.1: Strengthened Planning and Investment Programming and Budgeting in Pilot Cities*

##### Deliverable No.1: Enhanced Required Local Planning Documents (e.g., CDP/CLUP, LDIP/AIP, Annual Budget, ELA)

- x Assessment of the planning documents; and
- x Preparation of the design for the conduct of workshops among the LCE, the local council, private sector groups and civil society to review and enhance the vision of the cities on investment growth.

##### Deliverable No.2: Enhance and Updated Local Investment Incentives Code (LIIC) and Local Revenue Code (LRC)

- x Procurement of services for the inventory of incentives for priority sectors of government

##### Deliverable No.3: Strengthened involvement of the private sector in investment programming and implementation of public sector projects

- x Assessment of the presence of local chambers and their relationships with the city government

##### *Program Area 2.2: Enhancing Capacity of Target Cities in Investment Planning and Promotion*

##### Deliverable No. 1: Enhanced Capacity of the Local Economic and Investment Officers in Target Cities

- x Preparation of the Training Needs Assessment tool to be administered by the City Program Advisers on the Local Economic and Investment Promotion Officers of the target cities; and
- x Assessment of the LEIPO in each of the target cities.

Deliverable No. 3: Strengthened NERBAC Support to Target Cities

- x Procurement of services for the development of information systems for NERBAC and the assessment of the NERBAC in each or the regions where the target cities are located

*Program Area 2.3: Enhanced Performance of Targeted Cities towards Competitiveness*

Deliverable No. 1: Enhanced Performance-Based Incentive System for Pilot Cities

- x Scoping w/ DILG of the assistance needed

Deliverable No. 2: Enhanced Mechanisms in Promoting Innovation in Pilot Cities

- x Assessment of the needs per city and scoping with the target city governments

Deliverable No. 3: Enhanced Capacity to Measure the Economic Performance of Target Cities towards Competitiveness

- x Procurement of services for the assessment of data availability of cities and the formulation of the framework for the collection of economic and competitiveness indicators per city

Deliverable No. 4: Enhanced Positioning of Industries in Target Cities

- x Co-sponsorship of *Arangkada* 2012

Deliverable No. 5: Increased Investments for Development Projects and Small & Medium Enterprises (SMEs) in Target Cities

- x Procurement of services for the activities to be agreed with USAID on DCA

## V. COMPONENT 3

The Project also undertook activities that cut across its two components which in the proposed workplan are organized under component 3.

### A. Key Accomplishments

For the quarter, most of the activities of the Project under this component concentrated on the following concerns:

#### 1. Provision of Assistance in the Selection of the Target Cities (Deliverable 3.1)

The selection of cities it is to assist is a crucial activity for INVEST. This selection methodology was not specified in the contract between USAID and OI DCI. It was only during the initial technical meeting in mid-October that it was agreed that a competitive selection process will be undertaken by USAID. Toward this end, the Project assisted USAID through the following:

1. formulation of a concept paper that proposed a set of the criteria for a two-stage process of selection: a pre-selection from among the first class cities in the country and a short listing from among 15 pre-selected cities;
2. the initial application of the criteria and a recommendation on the cities to be assisted;
3. provision of secretariat support to USAID in the briefing for pre-selected cities and in the evaluation of those that submitted expressions of interest to participate in the Project;
4. assistance in the field visits to Bacolod (December 8), Batangas (December 9) and San Fernando Pampanga (December 20) which were undertaken as part of the selection process; and
5. drafting of letters and the memorandum of agreement/understanding for the engagement of the target cities.

**Annex 5** is the PowerPoint presentation that summarizes the assistance provided on the selection of cities for the project.

#### 2. Provision of Support to the Government's Interagency Committees on Investment and Business Registration (Deliverable 3.2)

As a strategic measure, the Project participates in the meetings of the Working Group on Growth and Investment Climate (GIC) under the Philippine Development Forum; and (2) the DTI Technical Committee on the Philippine Business Registry. During the quarter, it assisted the secretariat of the GIC formulate the group's proposed work plan for 2011-2012, which was presented on November 23, 2011 (**refer to Annex 6**).

### **3. Formulation and Implementation of the Project Management Plan (Deliverable 3.3)**

As stated earlier, the Project started the preparation of a Project Management Plan (PMP) that will monitor, evaluate, and report its progress towards the achievement of its goals. The PMP was made part of the M & E Plan which the team will be formulating once the revised work plan is approved by USAID. The purpose of the PMP is to establish indicators that will provide accurate baseline data on initial program or project/activity conditions. The Project will implement the PMP consistently throughout its life.

### **4. Formulation and Implementation of a Gender Action Plan (Deliverable 3.4)**

As part of its M & E Plan, the Project formulated a Gender Action Plan that identified entry points for the integration of gender concerns in its various phases and activities. The draft GAD is found in Annex 1 as earlier discussed.

#### **B. Activities Planned for Next Quarter**

The cross-cutting activities of the Project will mainly be in the following areas

#### Deliverable 3.1: Assistance in the Selection of the Target Cities

- x Launching of the INVEST project per city; and
- x Conduct of INVEST orientation workshop per city.

#### Deliverable 3.2: Support to the government Interagency Committees on Investment and Business Registration

- x Provision of assistance to the DTI and DILG on the activation of the Sub-Working Group on Local Investment Reforms; and
- x Provision of assistance to the DTI for a meeting of the GIC.

#### Deliverable 3.3: Formulation and implementation of the Project Management Plan

- x Submission of the M & E Plan and the collection of the baseline data from the cities.

#### Deliverable 3.4 Formulation and implementation Gender Action Plan

- x Conduct of gender orientation for the project staff and the inclusion of a gender session in the orientation workshop with city officials.

**Annex 1. Draft Gender Action Plan of  
INVEST  
(as of November 27, 2011)**

<b>Project</b>	<b>Gender Statements (Issues and/or Proposed Actions)</b>	<b>Entry Points</b>	<b>Objectives</b>	<b>Activities</b>
<p><b>INVEST</b></p> <p><b>Expected Results</b></p> <p>1) An enabling environment for investors through efficient and effective business permitting processes and a more business-friendly policy environment</p> <p>2) strengthened tripartite partnership among the targeted city governments, local civil society groups, local academic institutions, and local processes</p> <p>3) enhanced civil society and private business involvement in the reform process</p> <p>4) improved capacity of city government institutions to manage and implement investment policies and to encourage innovation in the private sector</p>	<p>In partnership with relevant national government agencies such as the DTI, and DILG and selected five city governments and non-government organizations, INVEST seeks to create and/or enhance investment enabling environments. It is meant to be a city development project that promotes city competitiveness.</p> <p><b>Project Goals</b></p> <p>¾ Lower the transaction costs and reduce the cost of doing business involving both national and local level regulation and processes</p> <p>¾ Increase the flow of private investments and the number of start ups in the Philippines</p> <p><b>Specific Objectives</b></p> <p>¾ Facilitate the entry of new business ventures that will generate employment and increase revenues fir targeted cities</p> <p>¾ Enhance the competitiveness of LGUS to generate investments for local economic development</p>	<p><i>A. Planning:</i></p> <p><b>1. Situational analysis of:</b></p> <ul style="list-style-type: none"> <li>¾ target groups, clients and beneficiaries; and</li> <li>¾ project staff knowledge and understanding of gender issues in their respective components</li> </ul> <p>This will entail the application of the Harmonized Gender and Development Guidelines. Gender issues will be identified as per USAID guidelines (refer to Table 1)</p> <p><b>2. Design of Program interventions and communication strategies</b> to ensure women are mainstreamed and gender concerns are addressed. For example, client satisfaction surveys in component 1 must ensure that female respondents' perceptions are obtained as well as those of the male.</p> <p><b>3. Packaging of interventions and technical assistance (TA) services.</b> For example, this could include GAD orientation of the BPLO staff of the participating city governments.</p> <p><b>4. Program management systems.</b> This would include sex disaggregation of business permit applicants at the BPLO and getting feedback from both male and female applicants.</p> <p><b>B. Implementation:</b></p> <ol style="list-style-type: none"> <li>1. Ensuring women's participation and involvement in strengthening national agencies to support BPLS reforms and in implementing BPLS reforms in project cities.</li> <li>2. Capacity building of local economic and investment officers to include gender and development inputs.</li> <li>3. Development of modules, job aids, IEC and media materials. Include gender inputs in the training modules.</li> <li>4. Inclusion of GAD in the project's knowledge products.</li> </ol> <p><b>C. M&amp;E</b></p> <ol style="list-style-type: none"> <li>1. Collection, Documentation, Analysis, Management and Reporting of sex disaggregated data</li> <li>2. Reflect gender equality in program indicators, including USAID-required gender indicators</li> <li>3. Analyze gender and development data, prepare &amp; submit reports.</li> </ol>	<p>Develop plans and systems that are based on gender needs, define desired gender equality results for investment planning, programming and budgeting.</p> <p>Reflect in project reports analysis of gender segregated data that link to gender equality results within the framework of INVEST.</p>	<ul style="list-style-type: none"> <li>¾ Hire local expert to help program staff review project to align with GAD principles and ensure gender concerns are mainstreamed in program plans, implementation and monitoring systems.</li> <li>¾ Gender orientation of INVEST project team/staff on gender and development and USAID gender policy (echo Nov 11 seminar of USAID on gender)</li> <li>Gender awareness sessions at all levels from program staff to partners, LRAs and local volunteers.</li> <li>¾ Review and collect relevant sex-disaggregated data. Identify and analyze gender issues per project component using USAID guidelines.</li> <li>¾ Integrate GAD in all modules and developmental processes of INVEST with the help of a gender consultant.</li> <li>¾ Gender review of INVEST knowledge products and communication strategy.</li> <li>¾ Include gender indicators in the M&amp;E system of INVEST based on the guidelines of USAID. There are two required gender indicators.</li> <li>¾ Analysis of relevant data on GAD, prepare and submit reports according to USAID reporting requirements.</li> <li>¾ Include in the end of project report gender segregated information like lessons learned, best practices, etc.</li> </ul>

## Annex 2. Consultation Schedule with National Government Agencies for Component 1

National Government Agencies	Topics for Discussion	Schedule
<p>1. Undersecretary Zenaida Maglaya (DTI)</p> <ul style="list-style-type: none"> <li>• Alternate Convener of the PDF Working Group on Growth and Investment Climate, which addresses the issues on competitiveness within the PDF organization</li> <li>• Co-Convener of the BPLS Oversight Committee</li> <li>• Co-Convener of the Sub-Working Group on Local investment Reforms</li> </ul>	<ul style="list-style-type: none"> <li>• Status of BPLS Reforms</li> <li>• Status of the Philippine Business Registry (PBR)</li> <li>• Plans of DTI/BOI on the roll-out of the Local Investment Incentives Code (LIIC) manual</li> <li>• Status of activities of the Sub-Working group on Local Investment Reforms</li> <li>• Status of work re: DTI/DILG secretaries' instruction to address construction permits</li> </ul>	<p>Meetings held on October 17, 2011</p>
<p>2. Undersecretary Austere Panadero (DILG)</p> <ul style="list-style-type: none"> <li>• Alternate Convener of the PDF Working Group on Decentralization and Local Government</li> <li>• Co-Convener of the BPLS Oversight Committee</li> <li>• Co-Convener of the Sub-Working Group on Local investment Reforms</li> </ul>	<ul style="list-style-type: none"> <li>• Views on the design for choice of pilot cities</li> <li>• Scope of assistance on the performance based grants including delineation of responsibilities across donors</li> <li>• Assistance on the capacity building for Local Economic and Investment Promotion Officers (LEIPOs)</li> <li>• Seek assistance in engaging cities and regional DILG offices</li> <li>• Assistance on BPLS reforms, e.g. Business One Stop Shops</li> </ul>	<p>Meeting held on October 26, 2011</p>
<p>3. Mr. Bill Luz, Private Sector Co-Chair, National Competitiveness Council (NCC)</p>	<ul style="list-style-type: none"> <li>• Conduct of a Client Satisfaction Survey on BPLS</li> <li>• Role of NCC re: BPLS Reforms</li> <li>• Proposals of NCC re: promoting city competitiveness</li> </ul>	<p>Meeting held on November 17</p>
<p>4. Director Marivel Sacendoncillo (Local Government Academy &amp; Coordinator, BPLS Project)</p>	<ul style="list-style-type: none"> <li>• Gov't plans on BPLS reforms</li> <li>• Assistance in updating BPLS knowledge products</li> <li>• Other donor support to BPLS</li> </ul>	<p>Meeting held on November 17</p>
<p>5. Director Ernani Dionisio (Philippine Business Registry)</p>	<ul style="list-style-type: none"> <li>• Status of Philippine Business Registry (PBR)</li> <li>• Assistance needed on PBR</li> </ul>	<p>Meeting held on November 14</p>
<p>6. Secretary Gregory Domingo (DTI)</p>	<ul style="list-style-type: none"> <li>• Status of PBR</li> <li>• Assistance needed for PBR</li> </ul>	<p>Meeting held on November 16</p>
<p>7. Director Dennis Villorin</p>	<ul style="list-style-type: none"> <li>• Future Plans re: BPLS Automation (e.g. e-BPLS, guidelines for LGUS on BPLS)</li> </ul>	<p>Meeting held on November 25</p>
<p>8. Teresita Herbosa, SEC Chairman</p>	<ul style="list-style-type: none"> <li>• Status of SEC connectivity with PBR</li> </ul>	<p>Meeting held on Dec. 12</p>

### Annex 3. Consultation Schedule with National Government Agencies for Component 2

National Government Agencies	Topics for Discussion	Schedule
1. Undersecretary Austere Panadero (DILG) <ul style="list-style-type: none"> <li>• Alternate Convener of the PDF Working Group on Decentralization and Local Government</li> <li>• Co-Convener of the BPLS Oversight Committee</li> <li>• Co-Convener of the Sub-Working Group on Local investment Reforms</li> </ul>	<ul style="list-style-type: none"> <li>• Views on the design for choice of pilot cities</li> <li>• Scope of assistance on the performance based grants including delineation of responsibilities across donors</li> <li>• Assistance on the capacity building for Local Economic and Investment Promotion Officers (LEIPOs)</li> <li>• Seek assistance in engaging cities and regional DILG offices</li> <li>• Assistance on BPLS reforms, e.g. Business One Stop Shops</li> </ul>	Meeting held on October 26, 2011
2. Undersecretary for Regional Operations Merly Cruz (DTI)	<ul style="list-style-type: none"> <li>• Views for the study on the choice of cities</li> <li>• Scope of assistance for NERBAC</li> <li>• Role of DTI Regional Offices in BPLS reforms</li> <li>• Participation of DTI in the training of LEIPOs</li> </ul>	Meeting held on November 10
3. Undersecretary for Investment Promotions Cristino Panlilio (DTI)	<ul style="list-style-type: none"> <li>• Plans of BOI and DTI re: preparation of LIIC</li> <li>• Plans of DTI re: promoting city competitiveness</li> </ul>	Meeting held on November 25
4. Assistant Director Doris Delima, DTI Region 12	x NERBAC of Region 12	Meeting held on December 1
5. Undersecretary Austere Panadero (DILG)	x Performance Based Grants	Meeting held on December 6

## Annex 4. Selection of Cities for the INVEST Project



**SELECTION OF CITIES FOR THE INVEST PROJECT**

Meeting with COTR

**CONTENTS**

- y Background
- y Competitive Selection Process
- y Preliminary Results: INVEST Team Evaluation
- y Budget Scenarios
- y Timetable

### Background

- y RFP: USAID to Choose 3-5 First Class Cities
- y Competitive Selection – Informed INVEST on October 20
- y Concept discussed on October 25
- y Results of Pre-Selection – November 6
- y Invite Letters Sent – November 10
- y Briefing for Pre-Selected Cities – November 16
- y Expressions of Interest – November 18
- y Initial Secretariat Evaluation – Nov 29

### Competitive Selection Process

**Pre-Selection**

- Population
- No. of Establishments
- Recipient of the Seal of Good Housekeeping
- Has Local Economic and Investment Promotion Officer (LEIPO)
- Identified by DTI/DILG

➔

**In-Depth Selection**

- Alignment of City direction w/INVEST
- Counterpart resources
- Political Economy
- Economic & Investment Potential

### Pre-Selection Process

➔

2nd Stage: W/ LEIPOs (24)

➔

➔

	1 <sup>st</sup> Stage	2 <sup>nd</sup> Stage	3 <sup>rd</sup> Stage	Target
LUZON	21	8	8	3
VISAYAS	9	7	3	6
MINDANAO	10	9	7	6
<b>TOTAL</b>	<b>40</b>	<b>24</b>	<b>18</b>	<b>15</b>

### Ranking for the Pre-Selection

	Luzon (3)	Visayas (6)	Mindanao (6)
1. Antipolo	X	1.5 Bacolod ☺	1. Davao ☺
2. Calamba	☺	1.5 Iloilo ☺	2. Cagayan de Oro ☺
3.5 Batangas	☺	3. Ormoc ☺	3. Zamboanga ☺
3.5 Cabanatuan	☺	Tagbilaran ☺	4. General Santos ☺
5. Lucena	☺		5.5 Butuan ☺
6. Meycauayan			5.5 Tagum ☺

### Cities w/ Expressions of Interest

Luzon (3)	Visayas (4)	Mindanao (4)
Calamba ☹	Bacolod ☹	Davao ☹
Batangas ☹	Iloilo ☹	Cagayan de Oro ☹
Cabanatuan ☹	Ormoc X	Zamboanga ☹
Lucena ☹	Tagbilaran ☹	General Santos ☹
		Butuan ☹
		Tagum X

### Criteria for the In-Depth Selection

(1) Alignment of City Plans w/ INVEST (5 pts)	(2) Commitment to Improve Investment Climate (15 pts)	(3) Counterpart Resources (20 pts)	(4) Political Economy (30 pts)	(5) Economic & Investment Potential (30 pts)
• Alignment of Plans w/INVEST (5 pts)	• Commitment to City Competitiveness (EOIs) - (1 pt)	• Office Space (5 pts)	• Mayor w/ Local Legislature (8 pts)	• Growth Center or Hub (5 pts)
	• Presence of Updated Plans - (3 pts)	• Counterpart Funds (5 pts)	• Mayor w/ Vice Mayor (7 pts)	• W/ or Near Ecozones (5 pts)
	• W/ Investment Office - (3 pts.)	• Staff Time (5 pts)	• Partnership w/ Stakeholders (7 pts)	• Infrastructure Readiness (% w/ safe water supply (5 pts)
	• W/ IIC - (3 pts)	• Other facilities & Equipment (5 pts)	• Term of Office (4 pts)	• No. of new business establishments

### Caveats

- Lack of Data, e.g. Lucena
- Subjectivity in Rating

### Evaluation Results – Luzon

City	Criteria 1 and 2 (20 pts)	Criterion 3 (20 pts)	Criterion 4 (30 pts)	Criterion 5 (30 pts)	TOTAL POINTS	Rank
Batangas	20	15	26	23	84	1
Cabanatuan	16	0	26	19	61	3
Calamba	17	19	24	20	80	2
Lucena	12	15	7	14	48	4

### Evaluation Results – Visayas

City	Criteria 1 and 2 (20 pts)	Criterion 3 (20 pts)	Criterion 4 (30 pts)	Criterion 5 (30 pts)	TOTAL POINTS	Rank
Bacolod	19	15	27	25	86	1
Iloilo	20	5	26	22	73	2
Tagbilaran	14	15	23	17	69	3

### Evaluation Results – Mindanao

City	Criteria 1 and 2 (20 pts)	Criterion 3 (20 pts)	Criterion 4 (30 pts)	Criterion 5 (30 pts)	TOTAL POINTS	Rank
Butuan	17	20	30	23	90	4
Cagayan de Oro	16	18	30	28	92	2
Davao	20	18	27	29	94	1
General Santos	20	18	26	26	90	3

### Evaluation Results – Nationwide

City	Criteria 1 and 2 (20 pts)	Criteria 3 (20 pts)	Criteria 4 (30 pts)	Criteria 5 (30 pts)	TOTAL POINTS	Rank
Davao	20	18	27	29	94	1
Cagayan de Oro	16	18	30	28	92	2
General Santos	20	18	26	26	90	3
Bacolod	19	15	27	25	86	4



**Next Steps**

- y Necessary to Decide on the No. of Cities
- y Process of Evaluation
  - Principles
    - y Credible Process
    - y Involvement of Gov't
  - Process
    - y Option 1: Evaluation Committee
    - y Option 2 : USAID

### Budget Scenarios(in Dollars)

Budget Item	Five Cities	Four Cities	Three Cities	Savings (4 Cities)	Savings (3 Cities)
Salaries/ Fringe Benefits	712,703	686,036	650,369	35,667	71,334
Travel/ Allowances	103,302	93,161	83,020	10,141	20,282
Equipment & Supplies	33,256	31,155	29,054	2,101	4,202

### Package of Assistance Per City

- y Component 1: BPLS & Other Regulatory Reforms
  - Assessment and assistance for remedial measures (process, BOSS, automation & PBR connection, inspection)
  - Engagement of Stakeholders
- y Component 2: Investment Planning & Promotion
  - Assessment and updating of Plans w/ strategic visioning
  - Capacity building for LEIPOs
  - Assistance in availing of performance-based grants
  - Assistance in Promoting innovation
  - Study tours

### Additional Areas of Assistance

- y Commodity assistance in automation
- y Additional Advice on reform areas that will be requested per city
- y Local Study Tours
- y More participants in Foreign Study Tours
- y Participation of other cities in workshops

### Decision Considerations



- y Savings – not much
- y Allocation can wait till the City Work Planning Workshops
- y Advantage of 5
  - y Wider perspective for replication
- y Advantages of 3
  - y More intervention per city or NG
  - y Easier to monitor



## Timetable

- y **Visits to City**
- y **Evaluation Meeting – December 6**
- y **Notice to Cities**
- y **Initial Briefing for Selected Cities – December 15 or 16**
- y **Contracting of Advisers & STAs for City Activities in January 2012**



## PHILIPPINES DEVELOPMENT FORUM



### Working Group on Growth and Investment Climate

Proposed Work Plan, 2011-2012  
(as of November 6, 2011) (Comprehensive)

+

Development Agenda (1)	Desired Development Outcome (2)	Project Activities (3)	Key Outputs/Deliverables (4)	Responsibility Agencies/ Timetable/ (5)	Status (6)	Partnerships (7)
<b>Theme 1: Improving Environment for Investment</b>						
1. Conducive enabling environment to attract investments	1.1 Consistent laws and policies on investments	1.1.1 Support bills and policies on investment promotion and enhanced competitiveness	1.1.1.1 Passage of the bill on Competition Policy	DTI; possible joint project with the Working Group on the Rule of Law (RL)	Senate: Committee on Trade and Commerce finalizing report on 2 <sup>nd</sup> Reading but recommitment to the Committee on Rules for further study/consideration	
			1.1.1.2 Review the Negative List of the Foreign Investments Act (FIA)	DTI, NEDA		
			1.1.1.3 Food Safety Act	DA, DOST; Refer to the WG on Sustainable Rural Development (SRD)		
			1.1.1.4 Implement the recommendations of the ADB Study on Regulatory Impact Assessment (RIA)	DTI, NEDA; Possible joint project with Working Group on Governance and Anti-Corruption	ADB has identified pilot agencies for the RIA initiative: DTI, DOST, DOLE and NEDA	

Development Agenda (1)	Desired Development Outcome (2)	Project Activities (3)	Key Outputs/Deliverables (4)	Responsibility Agencies/ Timetable/ (5)	Status (6)	Partnerships (7)
		1.1.2 Address inconsistency of existing laws, implementing rules and regulations (IRRs), department orders (DOs) and local regulations in the priority sectors of government	1.1.2.1 Review investment-related laws, IRRs, DOs and local regulations (in sample LGUs) in the five priority sectors of DTI (e.g. agribusiness, tourism, housing, mining and logistics) 1.1.2.2 Study national laws on mining & environment and local ordinances (e.g. mining moratoriums)	(GAC) DTI/w/ sector agencies; DILG		USAID (INVEST project)
		1.1.3 Use of Alternative Dispute Resolution (ADR) for investment-related conflicts	1.1.3.1 Study on the creation of ADRs by sector or LGU to resolve investment -related conflicts	DENR, DILG, LGU Leagues		
		1.1.4 Formulation of various long-term development plans of industries or sectors	1.1.4.1 25-year Industrial Master plan with <del>sectoral</del> roadmaps for stronger value-added base 1.1.4.2 A 2050 National Transportation and Logistics Master plan 1.1.4.3 Master plans for Luzon Logistics Corridor and the ASEAN <del>5000</del> Network 1.1.4.4 National Broadband Master plan 1.1.4.5 Long-term agricultural & fisheries master plan with commodity roadmaps linked	Department of Justice, DTI, DILG; possible joint project w/ GAC DTI		USAID (INVEST project)
				Refer to Infrastructure Working Group (Infra)		
				Refer to Infra Working Group		
				Refer to Infra Working Group		
				Refer to the Working Group on SRD		

Development Agenda (1)	Desired Development Outcome (2)	Project Activities (3)	Key Outputs/Deliverables (4)	Responsibility Agencies/ Timetable/ (5)	Status (6)	Partnerships (7)
			with supply chain competitiveness and integration of forward and backward linkages focusing on rice, corn, coconut, fisheries, bamboo 1.1.4.5. A 25-year energy master plan integrating direction for energy sources, plant locations, generating capacity, investment priorities, new technologies and energy efficiency	Refer to Infra Working Group		
			1.1.4.6 Endorsement of the mining industry of the Extractive Industry Transparency Initiative (EITI) 1.1.4.7 Help build capability of LGUs to update and implement land use plan (for efficient harnessing of tourism and agribusiness potentials)	Refer to the Working Group on SRD  DILG, LGA, HUDCC; refer to Working Group on Decentralization and Local Government (DLG)		
	1.2 Conducive local environment for investments	1.2.1 Update local revenue and Investment Incentive codes (IIC) consistent with national laws	1.2.1.1 Roll-out the manual for updating IIC, including preparing an inventory of incentives in different priority sectors and their translation into local incentives and revenue codes 1.2.1.1.1 Capacity building and coaching support provided to the remaining targeted LGUs in the BPLS program compliant	DILG, LGA, BOI, DTI		USAID (INVEST project) for selected cities
2. Strengthened governance at the local level	2.1 LGUs with streamlined business registration procedures	2.1.1 Roll-out standards on Business Permits and Licensing System (BPLS) to targeted local government units (LGUs)		DTI, DILG, BPLS Oversight Committee (BOC)		USAID (INVEST project) for selected cities

Development Agenda (1)	Desired Development Outcome (2)	Project Activities (3)	Key Outputs/Deliverables (4)	Responsibility Agencies/ Timetable/ (5)	Status (6)	Partnerships (7)
			with BPLS standards			
			2.1.1.2 BPLS Advocacy & Marketing Program developed	Local Government Academy (LGA)		
			2.1.1.3 Improved online BPLS support (e.g. Help Desk & Helpline)	LGA, DTI		USAID (INVEST project)
			2.1.1.4 Establish the BPLS Certification System	LGA		
			2.1.1.5 Conduct of Client Satisfaction Survey on BPLS reforms	National Competitiveness Council with private sector (e.g. PCCI)		USAID (INVEST project) for selected cities
			2.1.1.6 M&E System Enhancement	LGA		
		2.1.2 Support the expansion of the Philippine Business Registry (PBR)	2.1.2.1 Policy support and system institutionalization of PBR	DTI		USAID (INVEST project)
			2.1.2.2 Interconnectivity of key cities with PBR	DTI		USAID (INVEST project) for selected cities
		2.1.3 Assist LGUs in BPLS Automation	2.1.3.1 Knowledge Products on BPLS automation (e.g. toolkits, training materials)	DOST (Information Communication Technology Office (ICTO))		USAID (INVEST project) for LGA and ICTO
			2.1.3.2 Capacity building on BPLS automation for LGUs	LGA w/ ICTO		USAID (INVEST project) for selected cities
			2.1.3.3 Survey on BPLS Automation	DILG, LGA w/ ICTO		USAID (INVEST project) for selected cities
			2.1.3.4 BPLS Software Accreditation System	ICTO		USAID (INVEST project) for selected cities

Development Agenda (1)	Desired Development Outcome (2)	Project Activities (3)	Key Outputs/Deliverables (4)	Responsibility Agencies/ Timetable/ (5)	Status (6)	Partnerships (7)
		2.1.4 Assist LGUs in Reforming Inspection System	2.1.4.1 Knowledge products in setting up business-friendly local inspection system (e.g. toolkits, training materials) including a benchmarking study on inspection fees, risk-based inspection system and establishing checklist for different types of inspection	DILG, LGA		USAID (INVEST project)
			2.1.4.2 Capacity Building to LGUs on reforming local inspection systems	DILG, DTI, LGA		USAID (INVEST project) for selected cities
		2.1.5 Formulate reforms in securing construction permits	2.1.5.1 Recommendations on the streamlining of construction permits	DILG, DTI		USAID (INVEST project)
			2.1.5.2 Knowledge Products in streamlining the construction permitting system (e.g. toolkits, training materials)	DILG, DTI, LGA		USAID (INVEST project)
			2.1.5.3 Capacity Building to LGUs on reforming construction permitting system	DILG, DTI, LGA		USAID (INVEST project)
		2.1.6 Expand the use of Business-One-Stop Shops (BOSS)	2.1.6.1 Assessment of BOSS experiences and implementation of recommendations to further enhance the current BOSS procedures	BPLS Oversight Committee, DTI, DILG, LGA		USAID (INVEST project)
	2.2 Strengthened information support to local investors	2.2.1 Strengthen the National Economic Research and Business Action Centers (NERBACs) and its support to LGUs	2.2.1.1 Expand information support for MSMEs at NERBACs and information sharing between NGAs and LGUs	DTI		USAID (INVEST project) for selected cities
			2.2.1.2 Establish a system for business matching at NERBAC with private business	DTI		USAID (INVEST project) for selected cities

Development Agenda (1)	Desired Development Outcome (2)	Project Activities (3)	Key Outputs/Deliverables (4)	Responsibility Agencies/ Timetable/ (5)	Status (6)	Partnerships (7)
		2.2.2 Strengthen the newly created Local Economic and Investment Promotion Officers (LEIPOs)	2.2.2.1 Develop template knowledge products and training materials to capacitate LEIPOs 2.2.2.2 Establish the institutional linkages among the regional offices of NCAs like DTI, DILG, NEDA and LEIPOs.	DTI, DILG, LGA		USAID (INVEST project) for selected cities
3. Adequate infrastructure and logistical support for investments	3.1 Strengthened private sector involvement in infrastructure development	3.1.1 Streamlined permitting procedures for PPP participants	3.1.1.1 Set-up system for facilitating permitting process for PPP participants	NEDA, DTI, DILG		
		3.1.2 Establish clear and transparent procedures for PPP	3.1.2.1 Further enhance the current procedures for PPP	Refer to Infra WG		
	3.2 Improved capacity of LGUs for infrastructure development	3.2.1 Encourage LGUs to participate in PPP and other financing modalities for local infrastructure development	3.2.1.1 Roll-out revised PPP/BOT manual for local governments in key cities	DAP, DILG, LGA		
		3.2.2 Improve access of LGUs in foreign assisted projects	3.2.2.1 Executive Order revising current restrictions on LGU participation in foreign-assisted infrastructure projects 3.2.2.2 Capacity building for LGUs in preparing proposals and feasibility studies for infrastructure projects	NEDA, DILG, DLG		
	3.3. More conducive policy environment for infrastructure development	3.3.1 Address right-of-way problems	3.3.1.1 Streamline the implementing rules and regulations on Rights of Way negotiation procedures and expropriation	Refer to the WGs on DLG and Infra		
		3.3.2 Strengthening linkages in the supply chain from	3.3.2.1 Comparative Study on supply chain infrastructure	Refer to Infra WG		

Development Agenda (1)	Desired Development Outcome (2)	Project Activities (3)	Key Outputs/Deliverables (4)	Responsibility Agencies/ Timetable/ (5)	Status (6)	Partnerships (7)
		production to market	among ASEAN 5			
			3.3.2.2 Conduct study on Intermodal transport system (rural-urban-international) in the Philippines	Refer to infra WG		
			3.3.2.3 Harmonized standards for the upgrading, rehabilitation and operation of existing air/sea ports and railways	Refer to infra WG		
			3.3.2.4 Issuance of an Executive order re: diverting of international container shipments/traffic from Manila Port to the new Ports in Batangas and Subic	Refer to infra WG		
			3.3.2.5 Issuance of an EO on 24/7 operations of all international ports of entry (i.e. air and sea)	Refer to infra WG		
4. Strong policy support for sector development	4.1 Conducive policy environment for sector growth	4.1.1 Address policy and institutional gaps in the priority sectors of the Aquino administration	4.1.1.1 Agribusiness a. Survey of business models linking MSMEs in agriculture to large-scale firms in other segments of production value chains b. Inventory of financing facilities for SMEs and	DA, DTI; Refer to the WG on SRD		
				DTI		

Development Agenda (1)	Desired Development Outcome (2)	Project Activities (3)	Key Outputs/Deliverables (4)	Responsibility Agencies/ Timetable/ (5)	Status (6)	Partnerships (7)
			mechanisms to ensure greater access			
			c. Conduct value chain analysis for the agriculture sector (7)	Refer to the WG on SRD		
			4.1.1.2 Mining	MDC-DENR w/ Chamber of Mines; Refer to the WG on SRD		
			a. Establish a Minerals Protocol in priority project areas (including enrollment in the Extractive Industry Transparency International (EITI) to showcase progressive mining provinces)			
			b. Re-establish the Minerals and Development Council	Refer to WGs on SRD and GAC		
			c. Task Force to look at security and other issues on mining	Refer to the WG on SRD & RL		
			4.1.1.3 Tourism			
			a. Benchmarking of tax regime (including travel tax) with other countries in the light of open skies policy	DOT, DTI; refer to Working Group on Economic and Fiscal Reforms (EFR)		
			b. Executive Order on payment	DOT, DTI; refer to Working		

Development Agenda (1)	Desired Development Outcome (2)	Project Activities (3)	Key Outputs/Deliverables (4)	Responsibility Agencies/ Timetable/ (5)	Status (6)	Partnerships (7)
			of CIQS fees by the government.	Group on EFR		
			c. Conduct value chain analysis for the tourism sector	DOT, DTI		
<b>Theme 2: Increasing Productivity and Efficiency of Firms</b>						
1. Improved productivity of firms	1.1 Reduced cost of doing business	1.1.1 Bring down power costs	1.1.1.1 Policy support for open access and retail competition in the energy sector	Refer to Infra WG		
			1.1.1.2 Formulation of policy on installation of higher targets for lower Feed In Tariff (FIT) rates (e.g. biomass and run-off hydro)	Refer to Infra WG		
		1.1.2 Strengthen Monitoring of Red Tape Act	1.1.2.1 Support to Civil Service Commission on the Conduct of the Report Card Survey	Civil Service Commission; WG on GAC		
2. Enhance MSME development	2.1 MSME development accelerated	2.1.1 Provide MSME with access to information on financing options	2.1.1.1 Strengthened advocacy services (e.g. caravans) to ensure that information reach MSMEs	DTI		
			2.1.1.2 Establish convergence among DTI-GrFe-Rural Banks-LGUs for intensified information campaign	DTI; refer to WG on DLG		
			2.1.1.3 Provision of post-registration assistance to registered enterprises to enable	DTI		

Development Agenda (1)	Desired Development Outcome (2)	Project Activities (3)	Key Outputs/Deliverables (4)	Responsibility Agencies/ Timetable/ (5)	Status (6)	Partnerships (7)
			them to have capability to access finance (e.g. assistance in complying with bank requirements for business financing)			
			2.1.1.4 Provision of sustained mentoring programs and advisory services, advocacy, and information dissemination	DTI		
			2.1.1.5 Advocate for further streamlining of requirements of GFIs and other banks (make it MSME-friendly)	DTI		
		2.1.2 Address the lack of appropriate technology for MSMEs	2.1.2.1 Reorganize and strengthen the Design Center of the Philippines (DCP) and CITEM to spearhead the development and promotion of creative industries in the Philippines	DTI	Senate: Design Center bill still with the Committee on Trade and Commerce; Creative Industries bill at Committee level	
			2.1.2.2 Assist in organizing competitive social enterprises such as cooperatives, community-based/owned enterprises, "cooperatives" and other such models)	DTI		
		2.1.3 Assist MSMEs to tap opportunities offered by Free Trade Agreements (FTAs) and	2.1.3.1 Provide assistance to MSMEs in integrating into global production networks through	DTI		

Development Agenda (1)	Desired Development Outcome (2)	Project Activities (3)	Key Outputs/Deliverables (4)	Responsibility Agencies/ Timetable/ (5)	Status (6)	Partnerships (7)
		OFW remittances	supply chain approach and meeting international standards			
			2.1.3.2 Conceptualize projects to harness OFW remittances for MSMEs development	DTI		
		2.1.4 Strengthen institutional support for MSMEs at the local level	2.1.4.1 Create and strengthen the MSME Development Council at the Provincial Level	DTI		
<b>Theme 3: Enhancing Consumer Welfare</b>						
1. Ensuring consistent laws to protect consumer welfare	1.1 Strengthened policy environment for consumer protection	1.1.1 Evaluate legal statutes and policies on consumer protection	1.1.1.1 Study and identify inconsistencies and gaps in consumer welfare laws, policies, plans and programs and strengthen (amend consumer welfare laws, if necessary	DTI	A bill amending the Consumer Act was submitted by DTI to Senate and HOR in March 2011; HOR: Series of TWGs meetings being conducted Senate: Pending with the Committee on Trade and Commerce	
	1.1.2 Promote and enforce product and service standards that are harmonized with international standards (quality, safety, environmental)	1.1.1.2 Traceability system for agri- products for safety (2012) improved enforcement based on metrics (2012)		Refer to the WG on SFD		

Development Agenda (1)	Desired Development Outcome (2)	Project Activities (3)	Key Outputs/Deliverables (4)	Responsibility Agencies/ Timetable/ (5)	Status (6)	Partnerships (7)
			1.1.1.3 Set standards for tourism enterprises and improve quality, safety and supply of local tourism facilities	DILG, DOT, Government Quality Management Committee (GQMC), Sub-WG of the Good Governance and Anti-Corruption Cluster		
	1.2 Capable qualified manpower at regulatory agencies	1.2.1 Address the lack of qualified (trained) manpower in regulatory agencies	1.2.1.1 Undertake capability building and prepare training modules for regulatory agencies 1.2.1.2 Study options for outsourcing product testing and company audit	Civil Service Commission with DBM, DTI-PAO		
			1.2.1.3 Institute system for expanding monitoring of products by involving high school students	DTI/WRAP		
	1.3 Informed and knowledgeable consumers	1.3.1 Strengthen consumer welfare advocacy	1.3.1.1 Mount TEC campaigns with feedback data reports	DTI		
			1.3.1.2 Expand institution building for consumer welfare advocacy down to the regional level	DTI		
			1.3.1.3 Increase the number of schools participating in the program to include consumer education in its curriculum	DTI/WRAP		