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STABILITY IN KEY AREAS (SIKA) SOUTH

MONTHLY REPORT
AUGUST 2014

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DISCLAIMER:

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ACRONYM LIST

ANDS	Afghanistan National Development Strategy
AREDP	Afghanistan Rural Enterprise Development Program
CBU	Capacity Building Unit
CDC	Community Development Council
CF	Community Forum
CSI	Capacity Score Index
CSU	Central Support Unit
DAIL	Directorate of Agriculture, Irrigation and Livestock
DCC	District Community Council
DDA	District Development Assembly
DDP	District Development Plan
DE	District Entity (includes DGO and line directorates, DDA and CDCs)
DEEP	District Entity Engagement Profile
DG	District Governor
DGO	District Governor's Office or District Government Office
DLO	District Line Officer
DoEd	Directorate of Education
DoEc	Directorate of Economy
DoIC	Directorate of Information and Culture
DoLSAMD	Directorate of Labor, Social Affairs, Martyrs and the Disabled
DoPW	Directorate of Public Works
DoWA	Directorate of Women's Affairs
DPP	District Project Portfolio
DSO	District Stability Officer
DSW	District Social Worker
DTL	District Team Leader
EPS	Engagement Profile Score
GIRoA	Government of the Islamic Republic of Afghanistan
GPS	Global Positioning System
GRC	Grants Review Committee
IDLG	Independent Directorate of Local Governance
IR1	Intermediate Result 1 – Governance and Stability
IR2	Intermediate Result 2 – Access to GIRoA Services
IR3	Intermediate Result 3 – Communications and Outreach
IR4	Intermediate Result 4 – Grants Implementation, Management and Maintenance
IR 5	Intermediate Result 5 – Capacity Building (cross-cutting)
M&E	Monitoring and Evaluation

MRRD	Ministry of Rural Rehabilitation and Development
NABDP	National Area Based Development Program
NSP	National Solidarity Program
PCN	Project Concept Note
PDC	Provincial Development Council
PE	Provincial Entity (includes provincial line directorates, IGLG and PGO departments)
PFM	Project Feasibility Metrics
PG	Provincial Governor (PGO is PG Office)
PMU	Provincial Management Unit
PRRD	Provincial Rural Rehabilitation and Development
PSR	Periodic Stabilization Review
RTA	Radio Television Afghanistan
SAM	Stability Analysis Mechanism
SIKA	Stability in Key Areas
SOI	Source of Instability
SPO	Stability Program Officer
SSD	Sector Services Director/Directorate (sometime Sectorial or Sectorial)
SSM	Sector Stability Meeting
STAS	Stability Technical Assistance Sessions
STM	Stability Trend Meeting
SWG	Sector Working Group
TOT	Training of Trainers
USAID	United States Agency for International Development
WAC	Women’s Advisory Committee

In Southern Afghanistan, the SIKA Program is referred to as the “Subat Program,” using the Pashto word for stability.

The Monthly Report is “designed to keep On-site Monitors, the Platform, and MRRD informed of all ongoing program information and results disaggregated by Intermediate Results (IR) in narrative format, along with province and district with GPS coordinates included for each project conducted. Monthly reports also will include a section that outlines how the contract objective and Intermediate Results have been achieved that month and measure effectiveness in reaching program indicators. Additionally Monthly Reports shall be designed to be reported to Provincial and District Entities for their continual awareness of how the program is performing in their Districts.”

HIGHLIGHTS

PRRD Conference held in Kabul. The PRRD Conference was held at the MRRD compound in Kabul on 23-24-AUG-14. PRRD Directors from Hilmand, Uruzgan, and Zabul; PMU Heads from Kandahar, Uruzgan, Zabul, and Nimroz; MRRD and IDLG SIKA Unit representatives; and SIKA South leadership attended. The Deputy Minister of MRRD attended the afternoon of the first day. The purpose of the conference was to discuss the progress and achievements of the Program as well share PRRD Directors’ ideas and suggestions for transition and sustainability of the Program after March 2015.

WACs Engage in Governance and Stability Initiatives. The Periodic Stabilization Review (PSR) was delivered to DDA WACs in Bost District of Hilmand, Tirin Kot District of Uruzgan, and Qalat District of Zabul. The committees reviewed the long-term district goals, stability definitions, and governance sources of instability that were identified by the DDAs during STAS Forums.

Program Engages with Four New WACs. The Program has assisted DDAs in establishing two new WACs in Daman and Tarnak Wa Jaldak and has begun engaging with the Nad Ali and Nahri Sarraj WACs that were also recently established. This brings the total number of WACs activated in the South with Program facilitation to eight. The Capacity Building Unit (CBU) has planned for Capacity Assessments for WACs in Nad Ali, Nahri Sarraj, Daman, and Tarnak Wa Jaldak. Initial Accessing GIRoA Services and cross-cutting CBU trainings have been conducted in Hilmand, and the PSR has been presented in Daman. The initial pilot WACs established in 2013 in Arghandab (Kandahar), Tirin Kot (Uruzgan), Bost (Hilmand), and Qalat (Zabul) continued with capacity building and projects.

Mobile Theater Performs Live in Hilmand, Zabul, and Nimroz.

The mobile theater completed this month with 10 shows: three each in Bost and Qalat and four in Zaranj completing a 12-show tour in three provinces. More than 4,000 people watched the show since it started performing in June. Among the audience were students, children, women’s groups, business people, government officials, and workers. The theater performed in schools and government offices as well as public places such as parks and market square. The one-hour play dramatizes stories revolving around life in the community that advocates self-help, government services, community spirit, and girl’s education.



Live Mobile Theater, Bost District, Hilmand Province, 03-AUG-14

Phase 2 Capacity Assessments Began in Kandahar. Following last month’s approval by the respective District Governors, the team conducted the second phase of capacity assessments for the Arghandab and Daman DGOs. The assessments were part of the follow-up to the formal “classroom” trainings and on-the-trainings conducted for staff of the DGOs with emphasis on the effectiveness and impact, relevance, efficiency, and sustainability of the trainings. The second phase of capacity assessments are aimed at evaluating the extent to which the Program’s capacity building interventions have strengthened the organizational, technical, and management capacity of the DGO staff, systems and processes, and future plans.

Table 1: Program Event Summary

Aug-14																
District & Province	IR1			IR2			IR3			IR4			IR5			
	F	M	T	F	M	T	F	M	T	F	M	T	F	M	T	
Arghandab	0	0	0	0	0	0	0	82	82	0	0	0	0	0	0	
Daman	0	0	0	0	0	0	0	30	30	0	0	0	0	0	0	
KANDAHAR TOTAL	0			0			112			0			0			112
Bost	0	0	0	0	0	0	0	0	0	0	23	23	0	0	0	
Garmser	0	0	0	0	0	0	0	52	52	0	0	0	0	0	0	
Nad Ali	0	0	0	20	10	30	0	46	46	0	0	0	0	0	0	
Nahri Sarraj	0	0	0	0	0	0	0	70	70	0	0	0	0	0	0	
HILMAND TOTAL	0			20 10 30			0 0 168 168			0 0 23 23			0 0 0 0			221
Chora	0	0	0	0	0	0	0	0	0	0	0	0	0	104	104	
Dihrawud	0	0	0	0	0	0	0	0	0	0	0	0	0	33	33	
Tirin Kot	0	0	0	0	0	0	0	25	25	11	80	91	0	74	74	
URUZGAN TOTAL	0			0			25			91			211			327
Qalat	0	0	0	0	0	0	0	0	0	0	6	6	0	21	21	
Tarnak Wa Jaldak	0	0	0	0	0	0	0	0	0	0	4	4	0	0	0	
Shahjoy	0	0	0	0	0	0	0	0	0	0	0	0	0	86	86	
ZABUL TOTAL	0			0			0			10			107			117
Kang	0	0	0	0	0	0	0	34	34	1	5	6	0	0	0	
Zaranj	0	0	0	0	0	0	9	25	34	2	4	6	0	0	0	
NIMROZ TOTAL	0			0			68			12			0			80
TOTAL UNIQUE PARTICIPANTS TRAINED	0			30			373			136			318			857

IR1 - Governance & Stability; IR2 - Access to GIROA Services; IR3 - Communications & Outreach; IR4 - Grant Project Implementation, Management, and Maintenance; and IR5 - Capacity Building (cross-cutting)

The status of grant applications at the end of August 2014 is shown in Table 2 below. By the end of August, USAID had approved 354 projects in the 14 Program districts. The total grants pipeline encompassed 425 grants valued at approximately \$13 million. There were 248 grants awarded by end of August valued approximately \$6.8 million. Further information on the grants pipeline can be found in Annex D.

Table 2: Grant Application Summary

Province	District	Approved by GRC	Approved by USAID	\$ Value Approved	Awarded	\$ Value Awarded
Kandahar	Daman	22	21	\$901,819	19	\$826,035
	Arghandab	40	39	\$1,048,661	38	\$1,002,329
Hilmand	Bost	27	27	\$454,461	20	\$330,609
	Garmser	36	35	\$1,294,984	32	\$1,144,906
	Nad Ali	27	26	\$681,718	15	\$301,893
	Nahri Sarraj	28	28	\$564,833	14	\$171,834
Uruzgan	Tirin Kot	36	36	\$1,930,565	26	\$1,200,890
	Chora	36	36	\$800,662	23	\$426,180
	Dihrawud	18	17	\$549,769	4	\$55,612
Zabul	Qalat	21	20	\$529,186	16	\$402,288
	Shahjoy	18	16	\$542,968	14	\$478,594
	Tarnak Wa Jaldak	18	18	\$365,271	14	\$212,757
Nimroz	Zaranj	20	20	\$946,046	7	\$90,847
	Kang	15	15	\$417,661	6	\$108,470
TOTAL		347	317	\$9,992,636	192	\$5,394,219

KEY PROVINCIAL EVENTS AND ENGAGEMENTS

KANDAHAR PROVINCE

The Program began engaging with one newly established DDA Women’s Advisory Committee (WAC) in Daman District on 25-AUG-14. This WAC participated in the first introduction meeting and planned for Governance and Stability (IR1) and Access to GIROA Services (IR2) trainings to be conducted starting from 02-SEP-14. Formal NABDP, DDA, and PRRD registration documentation for the Daman WAC is being collected.



DDA WAC Newly Established Committee, Daman District, 25-AUG-14

The District Team facilitated a conference between the District Governor of Arghandab Haji Shah Mohammad “Ahmadi,” SIKA South Chief of Party, and Deputy Chief of Party on 17-AUG-14 where they discussed various aspects of the Program including achievements and challenges. Overall, the DG was very positive about the Program and advocated for it to continue past the current contract end date of March 2015.

The District Teams awarded a number of key vocational training and other capacity building grants this month. Both the Arghandab and Daman DDAs received grants to provide transportation and fuel costs to allow them to monitor the program’s grants projects.

HILMAND PROVINCE

On 20-AUG-14, the PG and PMU Head met to discuss recent achievements of the Program, as well as the challenges, the most serious of which was security. The importance of joint monitoring was also discussed at the meeting. The PG officially introduced his advisor Hashimi, who will work closely with the Program as a liaison and update him on the progress of project implementation and activities in all four districts.

The Access to GIRoA Services Team held a service fair for women at the Hilmand DOWA Directorate conference hall on 16-AUG-14. There were 190 local women and seven government officials (six male and one female) from the following seven directorates: Women's Affairs, Agriculture, Economy, Disaster Management, Education, Rural Rehabilitation and Development, and Labor. They participated and talked about their services, achievements, and directorate plans for women. As a result of this event, 200 service booklets were distributed among the participants, the coordination and communication between provincial entities and women groups was strengthened, and the 11 line directorates' officials were introduced.



DoWA Representative, Mrs. Sharifa, presents the information to Fair participants on 16-AUG-14

“I truly appreciate the encouragement of the women who are present at this event. I know most of you have come a long way to participate and learn something. This is the proof of your hard struggle in standing for the rights of your children and it shows your bravery that you survived in such tough conditions and situations. I want you to continue this important work and have unity with us to make this country better and better.”

-Mrs. Sharifa DoWA Representative

Capacity Building (IR5) and Governance and Stability (IR1) activities for the Bost DDA WAC began this month. The provincial gender specialist conducted Project Management training for two consecutive days to build the capacity of 10 Bost DDA WAC members to play a role in ongoing projects along with three representatives from DoWA on 18-AUG-14. On 24-AUG-14, the Stability Technical Assistance Session (STAS) Forum review was conducted with the Bost DDA WAC. The participants included 10 WAC members and three representatives from DoWA. During the session, the Periodic Stabilization Review (PSR), stability definition, governance-related sources of instability, and long-term district goals were reviewed and the information about ongoing Sector Stability Meetings and the importance of the WAC were presented. Access to GIRoA



Tarnak Wa Jaldak DDA WAC, 31-AUG-14

Services (IR2) training was initiated with the recently activated Nad Ali DDA WAC.

URUZGAN PROVINCE

The Uruzgan PMU Head met with the Deputy Governor on 16-AUG-14 to discuss and coordinate programmatic activities, including plans for the Service Fairs to be conducted at DoWA for the women of Uruzgan. The Deputy Governor has appreciated the efforts of the Program to involve women in its governance, stability and development activities. However, he raised concerns about the security situation in Uruzgan, which poses risks for conducting such events. Additionally, he requested that service reports also be distributed through CDCs.

NIMROZ PROVINCE

On 30-AUG-14, a meeting was arranged by the PRRD Director with Program staff where the Director provided information on the conflict between PRRD and the community of Kal-e-Fath regarding a long-standing MRRD drinking water project. Showing the good coordination he has with the Program, he assured Program staff that the MRRD Minister will implement all PRRD programs; there will be not be any obstacles for the Subat Program.

A PRRD representative, DDA members, a Provincial Council representative, the SSD, and DoWA representatives, as well as RTA (radio) Nimroz, were present on 13-AUG-14 for the start of the Zaranj DDA curtain sewing vocational training grant. In addition, the STAS teacher training grant, to address the low capacity of teachers as a source of instability, was approved by Nimroz/PRRD, SSD, DoWA, and DDA on 16-AUG-14.

ZABUL PROVINCE

Tarnak Wa Jaldak District DDA established a DDA WAC on 24-AUG-14. All official documentation is currently being compiled and capacity building training will begin next month.

The Access to GIRoA Services Team (IR2) conducted the Services Fair with representatives of 11 line directorates, DDAs, and CDCs on 24-AUG-14 at the Zabul PG meeting hall. Services information materials – posters and booklets – were distributed. The fair began with opening remarks from the PMU Head, who presented the achievements of the Subat Program. Approximately 173 participants attended the fair. Following the event, the Communications and Outreach Team (IR3) conducted a Mobile Theater performance on at the Zabul PGOs meeting hall for the participants of GIRoA Services Fair.

The monthly coordination meeting between PRRD, DEs, and PEs was conducted successfully on 30-AUG-14 at the PMU/Zabul office, where Program activities and events were discussed. There were a total of 27 participants; our staff discussed important program achievements and the status of grants in all three districts that have not begun yet due to security concerns. The PRRD Director pledged his support in assisting with any issues in getting these grants started.

OBJECTIVES AND INTERMEDIATE RESULTS REVIEW

CONTRACT OBJECTIVES

The Program Objective is *“to assist GIRoA officials at the district and provincial levels to respond to the Population’s development and governance concerns to better instill confidence and build stability.”*

IRI GOVERNANCE AND STABILITY

Overall Objective: Provincial and District Entities increasingly address sources of instability and take measures to respond to the population’s development and governance concerns.

ACTIVITY I.1 HIRE AND TRAIN STABILITY SPECIALIST'S TEAM

The new Deputy Team leader, who was selected through a competitive application process in late AUG-14, began on 01-SEP-14. On 15-AUG-14, the Bost DSO resigned and the vacancy will be filled in early SEP-14. The newly hired IR1 staff will participate in the upcoming ToT for PRRD District Social Workers (DSWs).

ACTIVITY I.2 CONDUCT TRAINING OF TRAINERS (TOT) FOR SIKA AND MRRD STAFF

The fourth and final Governance and Stability Community Forum ToT for PRRD District Social Workers was planned to take place in late AUG-14, but it was postponed until late SEP-14. The training will be conducted at the Kandahar City Regional Office and will include both government and DSWs previously untrained.

ACTIVITY I.3 UPDATE STABILITY WORKSHOP FRAMEWORKS WITH LESSONS LEARNED

During the reporting period, no updates were made to the Governance and Stability Community Forum curriculum because the forums have been concluded in all 14 Program districts.

ACTIVITY I.4 DELIVER STABILITY ANALYSIS WORKSHOPS FOR EACH APPROVED DISTRICTS AS NEEDED

Governance and Stability Community Forums have been completed in all 14 Program districts.

ACTIVITY I.5 INVOLVE PRRD STAFF IN STABILITY WORKSHOPS

During the reporting period, there was an increase in DSW participation; 20 out of 29 PRRD DSWs participated in ongoing STAS stability trend meetings.

ACTIVITY I.6 PROVIDE TECHNICAL ASSISTANCE TO DISTRICTS ENTITIES ON STABILIZATION ISSUES, INDICATORS, AND TRENDS

District entities conducted Stability Trend Meetings (STMs) in all program districts except Tarnak Wa Jaldak. During the meetings, participants worked together on developing, monitoring, and reporting of stability trends and SOIs in their districts. Training and planning for sector-focused stability meetings (SSMs), in which trends and SOIs pertaining to a particular sector and its related directorate are discussed, were completed. The team will begin Sector stability meetings (SSMs) instead of stability trends meetings (STMs) from SEP-14 in all 14 program districts as it has been found that SOIs and trends not only align to a particular sector, but also “knowledge gaps” at the district level are also sector-based. Key outcomes from these meetings include the following:



Second STM, Zaranj District, Nimroz Province, 26-AUG-14

- **Shahjoy:** The district police chief agreed to work with the people and increase patrols. They also decided to follow up with the DoEd to make sure teachers receive their salaries on time.
- **Tirin Kot:** It was decided to increase coordination with the security department. Agriculture services were also discussed and a training event conducted by that department was thought to be of use to the DEs. In addition, there were insufficient services provided by DoEd due to not having a

Director for the past months. DEs and PEs decided to follow-up with the government on hiring someone on merit basis rather than considering personal interest.

- **Bost:** DEs discussed the following sources of instability related to health: Pharmacists not having a permit to run a pharmacy from DoPH; the quality of imported medicines is not controlled; and there is no proper vaccination plan available for women and children in some areas. In order to address these SOIs, a committee was assigned to continuously follow up with DoPH until SOIs are completely addressed and report the progress in next stability meeting.
- **Nad Ali:** DEs discussed the reasons for not vaccinating children in Nad Ali for the past three months and assured a representative from DoPH that insurgents are no longer threatening vaccinators. Representatives committed to resolve this SOI, coordinating with local clinics and promising to report the progress back in the next meeting.
- **Zaranj:** Community representatives reported on stability trends, including the increase of crime such as car burglaries in the city, lack of professional teachers in schools, and lack of medicines in clinics. The decision was made to discuss possible solutions with the chief of police, DoEd, and DoPH and report back in the next meeting.
- **Kang:** Discussions were mainly focused on the SOIs and problems like lack of clinics, lack of doctors in current clinics, and insufficient health services for the people. A committee, consisting of people from all DEs, was assigned to follow-up with DoPH and come with possible solutions in the next meeting.
- **Chora:** Community representatives reported a follow-up meeting with district chief of police about mines that block the roads. The chief of police was very pleased to see community representatives coordinating with police. Community representatives also reported a follow-up meeting with DoPH in which the Director promised to assign a new doctor and a midwife to the district clinic. Participants decided on following both issues with related departments and report the result in the next meeting.

ACTIVITY I.7 FACILITATE INTER-DISTRICT ENTITY MEETINGS TO EXCHANGE INFORMATION AND BEST PRACTICES

The Governance and Stability Team is working with the Capacity Building Team to prepare for a DG conference in September that will use the Periodic Stabilization review (PSR) as a basis to discuss governance SOIs and create an action plan with the DGs to address remaining SOIs, including absenteeism and professionalism of government officials.

ACTIVITY I.8 ORGANIZE QUARTERLY PERIODIC STABILIZATION REVIEW MEETINGS WITH IRI TEAM LEADER, STABILITY SPECIALISTS, AND M&E STAFF

On 23-AUG-14, the south regional Periodic Stabilization Review (PSR), which combines data from all districts, was delivered to PRRD Directors of Kandahar, Hilmand, and Zabul Provinces and SIKA Unit personnel of MRRD and IDLG at the PRRD Conference that took place at MRRD. The Directors were interested in governance and stability initiatives and insisted on the continuation of the program and extension to other districts of southern Afghanistan.



PSR Presentation to Bost DDA WAC, DoWA office, 24-AUG-14

ACTIVITY 1.9 IMPLEMENT GENDER PILOT ACTIVITIES

The Periodic Stabilization Review (PSR) was delivered to DDA WACs in Bost District of Hilmand, Tirin Kot District of Uruzgan, and Qalat District of Zabul. The committees also reviewed long-term district goals, stability definitions, and governance sources of instability that were identified by the DDAs during STAS Forums. The advisory committee was briefed about the importance of their contribution in current ongoing sector stability meetings which was really interesting for the committee and pledge to be active contributors of these meetings.

On 27-AUG-14, Qalat DDA WAC held its first sector stability meeting. The participants included six WAC members and the DoWA Director. Committee members and Director of DoWA discussed education-related SOIs like lack of sufficient and professional teachers in schools, lack of drinking waters in schools, and lack of study materials in schools and proposed that the DDA work on solutions for these SOIs with the DoEd.

On 31-AUG-14, Arghandab WAC DDA held its first sector stability meeting. All 10 WAC members participated in the meeting. During the meeting participants discussed agriculture SOIs like lack of agriculture pesticides, the need for improved seeds and agriculture trainings by DAIL, and the committee proposed to make district entities to work on possible solutions and addressing these SOIs with DAIL.

IR2 ACCESS TO GIROA SERVICES

Overall Objective: Provincial and district entities understand what organizations and provincial line departments work within their geographic areas, what kind of services they provide, and how the population can access those services.

ACTIVITY 2.1 PROVIDE TRAINING TO PROVINCIAL LINE DIRECTORATES TO IMPROVE THEIR CAPACITY TO COLLECT, MANAGE, AND REPORT INFORMATION ABOUT PROJECTS AND SERVICES

The Access to GIROA Services team has delivered trainings to all targeted 14 districts including the four pilot DDA WACs. For the new WACs, workshops have been delivered to the Nad Ali DDA WAC on 30-31-Aug-2014. For the workshop details please refer to the activity 2.5 below.

The team conducted Access to GIROA Services Fairs in Zabul and Hilmand. There were a total of 544 local participants at the three services fairs during the month of August. In addition, there were 21 GIROA officials from the 11 key line directorates who attended. The Zabul Women's Services Fair was covered by local and national media including: Tolo TV, Lemar TV, Aryana TV, RTA TV, Hewad TV, Shamshad TV, Rana production, Shaikh Matte Radio, and Tarnak Radio.



Women Reading Services Reports, Zabul DoWA Directorate, 11-AUG-14

During the fairs, GIROA officials gave information and updates about the line directorates including activities, achievements, plans, policies, opportunities, and the government process and procedures to access services. All participants received the services reports including the contact list.

These fairs highlight the improvement of the government and their achievements to the public, showing their willingness, as well as the concrete contributions and efforts to provide services to all citizens.

“I am pleased and appreciate the Subat and all activities and such events like today. We, the women of Zabul, are happy as Subat has helped in publishing services reports as booklets and posters to increase the awareness of the local community women and we are happy that Subat has arranged the fair for distribution of these booklets. This is the best chance for both local community women and line directorates’ directors to discuss face-to-face and share our concerns regarding GIROA services with line directorates today and find the solution and ways to solve the problems we have with the officials’ help.”

- Mrs. Maryam Rahmani from local community

ACTIVITY 2.2 ASSIST PROVINCIAL AND DISTRICT ENTITIES TO ESTABLISH PRODUCTIVE RELATIONS

The contact list has been distributed to the local population during the Access to the GIROA Services workshops in all 14 districts and was also printed in the services reports disseminated by the 11 provincial line directorates and at Services Fairs.

ACTIVITY 2.3 HOLD A QUARTERLY REVIEW MEETING TO EVALUATE PROGRESS AND RESULTS AND MAKE ADJUSTMENTS AS WARRANTED

The team has been developing a new Quarterly Performance Review (QPR) presentation format. Next month, the QPR will capture IR2’s role in advocacy, communication, coordination, and building better relationships between the PEs and DEs through the following activities: Access to GIROA Services Workshops; Services Booklets and Posters; Services Fairs; and participating in DDA weekly meetings in an advocacy role. To do so, the QPR will cover topics such as the current status of collaboration, how to pilot new initiatives, and finding/recommending the best ways for GIROA counterparts to be able to lead activities currently implemented by the Program.

ACTIVITY 2.4 INSTITUTIONALIZE THE PROJECTS AND SERVICE REPORTS WITH GIROA COUNTERPARTS

The Access to GIROA Services Team received all services report revisions from the 11 targeted Kandahar provincial line directorates. These revisions will be incorporated into the second round of printing for 2013-14 service booklets and posters. The Kandahar Deputy Governor Mr. Abdul Qadim Patyal stated that he is excited to provide the achievements of the Governor’s office to the public. Currently, the reports are being designed and will then be shared with line directorates for their review and final approval.

The Nimroz service reports have been approved, the vendor has been selected, and the final copy has been provided to the vendor for designing and printing of the booklets and posters. The materials will be distributed by the provincial line directorates to the public and through Services Fairs in Kang and Zaranj districts.

STAS stability trend meetings continue in the districts, and IR2's role in these meetings is to invite and prepare provincial representatives of the line directorates to participate, paving the way for better relationships, coordination, and communication between district and provincial entities. IR2 also works with line directorates before the meetings regarding the intent and the agenda so they will be prepared to "fill the knowledge gap" of the DEs on provincial line directorates.



Access to GIROA Services Fair, Hilmand Province, 16-AUG-14

ACTIVITY 2.5 IMPLEMENT GENDER PILOT ACTIVITIES

There were 377 local women and 15 GIROA officials that participated in two DoWA Access to GIROA Services Fairs, one in Zabul on 11-AUG-14 and in Hilmand on 16-AUG-14. The media reported that the fair held in Zabul was the largest such event in the last decade.

A two-day Access to GIROA Services workshop was delivered to the 10 DDA WAC members in Nad Ali District on 30-31-August-14 at the DoWA meeting hall. On the second day of the workshop, seven GIROA officials briefed the WAC members on the provincial line directorate's services, rules and regulation, responsibilities, and GIROA achievements.

The following GIROA officials have participated in the workshops:

- Farid Ahmad Farhang, DoIC
- Mohammad Aman, DoLSA
- Engineer Abdul Satar, DoEc
- Esshaq Ali, Directorate of Disaster Management
- Shah Wali Khan, DoEd
- Agha Mohammad Barak, SSD
- Ali Mohammad, DoWA

These workshops taught participants practical ways to access to the GIROA services in their areas and what steps local people need to follow to meet the government requirements to be eligible for these services. Also taught was how to plan and prioritize needs and how to place a request to the government through a formal requisition.

IR3 COMMUNICATION AND OUTREACH

Overall Objective: Provincial authorities improve their ability to communicate with district entities in order to help them better understand their population's needs and prioritize basic service delivery interventions.

ACTIVITY 3.1 PERIODICALLY COLLECT EXISTING POPULATION / DEMOGRAPHIC RESEARCH

This activity is complete. Relevant population and demographic data were periodically collected and made available.

ACTIVITY 3.2 IDENTIFY COMMUNICATIONS MANAGEMENT NEEDS FOR PROVINCIAL AND DISTRICT ENTITIES

The communications and outreach capacity assessment is a component of the overall capacity building assessments initiative of the program and led by the Capacity Building Unit. Please refer to the CBU section.

ACTIVITY 3.3 ASSIST TO DEVELOP COMMUNICATION STRATEGIES TO SUPPORT THE PROGRAM TEAMS

The team continued to promote Subat Program messages and activities through media activities such as grants projects-related undertakings, radio program, mobile theater shows, meetings, and forums. “Our Village, Our Hopes,” a one-hour radio program that started in June, features stability-focused short dramas and thematic panel discussions. The radio program continued to air this month as well as live performances of the mobile theater in three provinces. A complete list of media activities is found in Activity 3.6.



Role-playing at Communications and Outreach Training, Tirin Kot DDA, 25-AUG-14.

ACTIVITY 3.4 DEVELOP COMMUNICATIONS AND OUTREACH TRAINING GUIDE

This activity is complete. The Communications and Outreach Training Guide serves as the manual for conducting training workshops for provincial and district entities. The team practices flexibility in training delivery in accordance to participants’ literacy level, traditional communications practices, and media usage.

ACTIVITY 3.5 CONDUCT ROLLING COMMUNICATION AND OUTREACH TRAINING ACTIVITIES FOR PROVINCIAL AND DISTRICT ENTITIES

Training resumed this month with a total of 36 training activities. Arghandab and Daman completed the second cycle of trainings for DDA, DGOs, and WAC members. In addition, the first cycle of training for DGOs in Garmser, Nad Ali, Nahri Sarraj, Tirin Kot, and Kang were completed.

Table 3: Communication and Outreach Training Activities

	Kandahar	Male	Female	Total
Arghandab	Workshop for DDAs (Second Cycle) Module 1: Introduction to Communications 09-AUG-14	23	0	23
	Workshop for DDAs (Second Cycle) Module 2: Internal and External Communications 10-AUG-14	29	0	29
	Workshop for DDAs (Second Cycle) Module 3: Public Relations 11-AUG-14	28	0	28
	Workshop for DGOs (Second Cycle)	16	0	16

	Module 1: Introduction to Communications 12-AUG-14			
	Workshop for DGOs (Second Cycle) Module 2: Internal and External Communications 13-AUG-14	19	0	19
	Workshop for DGOs (Second Cycle) Module 3: Public Relations 24-AUG-14	17	0	17
	Workshop for WAC (Second Cycle) Module 1: Introduction to Communications 25-AUG-14	0	10	10
	Workshop for WAC (Second Cycle) Module 2: Internal and External Communications 26-AUG-14	0	10	10
	Workshop for WAC (Second Cycle) Module 3: Public Relations 27-AUG-14	0	10	10
	Total	132	30	162
Daman	Workshop for DDAs (Second Cycle) Module 1: Introduction to Communications 24-AUG-14	30	0	30
	Workshop for DDAs (Second Cycle) Module 2: Internal and External Communications 26-AUG-14	25	0	25
	Workshop for DDAs (Second Cycle) Module 3: Public Relations 30-AUG-14	25	0	25
	Workshop for DGOs (Second Cycle) Module 1: Introduction to Communications 23-AUG-14	10	0	10
	Workshop for DGOs (Second Cycle) Module 2: Internal and External Communications 27-AUG-14	16	0	16
	Total	106	0	106
	Hilmand	Male	Female	Total
Garmser	Workshop for DGOs Module 1: Introduction to Communications 10-AUG-14	24	0	24
	Workshop for DGOs Module 2: Internal and External Communications 11-AUG-14	24	0	24
	Workshop for DGOs Module 3: Public Relations 12-AUG-14	26	0	26
	Total	74	0	74
Nad Ali	Workshop for DGOs Module 1: Introduction to Communications 25-AUG-14	17	0	17
	Workshop for DGOs	16	0	16

	Module 2: Internal and External Communications 26-AUG-14			
	Workshop for DGOs Module 3: Public Relations 27-AUG-14	15	0	15
	Total	48	0	48
Nahri Sarraj	Workshop for DGOs Module 1: Introduction to Communications 04-AUG-14	20	0	20
	Workshop for DGOs Module 2: Internal and External Communications 05-AUG-14	20	0	20
	Workshop for DGOs Module 3: Public Relations 06-AUG-14	22	0	22
	Total	62	0	62
	Uruzgan	Male	Female	Total
Tirin Kot	Workshop for DGOs Module 1: Introduction to Communications 23-AUG-14	25	0	25
	Workshop for DGOs Module 2: Internal and External Communications 24-AUG-14	22	0	22
	Workshop for DGOs Module 3: Public Relations 25-AUG-14	24	0	24
	Total	71	0	71
Chora	Workshop for DDAs (Second Cycle) Module 1: Introduction to Communications 30-AUG-14	21	0	21
	Workshop for DDAs (Second Cycle) Module 2: Internal and External Communications 31-AUG-14	23	0	23
	Total	44	0	44
	Nimroz	Male	Female	Total
Zaranj	Workshop for DDAs (Second Cycle) Module 1: Introduction to Communications 20-AUG-14	16	4	20
	Workshop for DDAs (Second Cycle) Module 2: Internal and External Communications 23-AUG-14	16	9	25
	Workshop for DDAs (Second Cycle) Module 3: Public Relations 24-AUG-14	23	9	32
	Total	99	22	121
Kang	Workshop for DDAs (Second Cycle) Module 1: Introduction to Communications 30-AUG-14	13	9	22

Workshop for DDAs (Second Cycle) Module 2: Internal and External Communications 31-AUG-14	12	16	28
Workshop for DGOs Module 1: Introduction to Communications 25-AUG-14	12	0	12
Workshop for DGOs Module 2: Internal and External Communications 26-AUG-14	8	0	8
Workshop for DGOs Module 3: Public Relations 27-AUG-14	12	0	12
Total	57	25	82
IR3 Total	693	77	770

ACTIVITY 3.6 ASSIST PROVINCIAL AUTHORITIES AND DISTRICT ENTITIES TO PREPARE AND IMPLEMENT COMMUNICATIONS ACTIVITIES

A total of 29 media and publicity activities were conducted: three Town Hall Events, 12 media news and interviews, four radio programs, and ten live performance of the mobile theater. A total of 37 people were interviewed for radio and television. Two meetings between provincial and district entities were also conducted.

TOWN HALL EVENTS

Town Hall Events this month included media support to Access to GIRoA Services Fairs in three districts; two of them were events for WACs. The Communications and Outreach Team mobilized media coverage for news and broadcast of speeches and interviews. In Bost, the mobile theater also performed at the Service Fair for members of WAC members, women’s groups, and government officials.



Arghandab District Governor, Communications and Outreach Training, 09-AUG-14

“We are very happy with the Subat Program in Qalat. For the first time, women have been trained in development planning and provided information and access to different government departments. Now they are able to express their problems, and opportunities are provided to address them.”

Shukuria, WAC Head, Qalat, in a media interview at the Service Fair

Table 4: Town Hall Events

Date	Location	Radio/TV Stations Covering the Event	Persons Interviewed for Broadcast
11-AUG-14	Zabul Qalat	Sheikhmati Radio Qalat; Tolo TV, Lamar TV, Aryana TV, RTA Zabul, Hewad, sheikhmati, RANA	Key speakers: M. Qasam Popal, Zabul PRRD Director; Sadiqa Jalali Zabul DoWA Director; and Rahimullah Lodin, Officer of Education Directorate. Interviewed: Shukuria, WAC Chairman
16-AUG-14	Hilmand Bost	RTA Hilmand, Sabawoon Radio and TV	Key speakers were and interviews with: Haji Sakhi Dad, PRRD Public Affairs Officer; Sharifa, DoWA acting Director; and, Eng. Sattar, Acting Director of Economic Affairs.
24-AUG-14	Zabul Qalat	ZMIC media group and Sheikhmati Radio	Key speakers: Adul Ali, Qalat DDA Chairman; Nangyalai, SSD Representative; and, Najibullah Rahmani, DoEc Rep.

RADIO / TV NEWS AND INTERVIEWS

Twelve radio and television news and interviews were aired; five in Nimroz and four in Zabul. Seven of these news and interviews were broadcast after the live theater shows in Bost, Qalat, and Zaranj. The Nimroz Provincial Governor, who was interviewed after a show in Zaranj, acknowledged the effectiveness of the theater as a medium to disseminate messages.

Table 5: Radio/TV News and Interviews

Date	Location	Event or Activity	Radio/TV Stations/	Interviewed for Broadcast
01-AUG-14	Bost, Hilmand	Theater show-2 news and post-performance interviews	RTA	Agha Mohammad, Student; Najibullah, Worker; and, Shah Wali, Shopkeeper.
04-AUG-14	Dihrawud, Uruzgan	Capacity Building Workshop	RTA	Abdul Haleem Khan, DDA Procurement and Finance Officer
05-AUG-14	Qalat, Zabul	STAS Forum	Sheikhmati Radio	Abdul Ali, DDA Chairman
05-AUG-14	Kang, Nmroz	Opening Ceremony SSNMKA393	RTA	Haji Jumma Khan, District Governor and Abdul Karim, DDA Secretary
11-AUG-14	Qalat, Zabul	Theater show-2 news and post-performance interviews	Sheikhmati Radio	Students - Samiullah, Assadullah, and Ghyasulhaq
12-AUG-14	Qalat, Zabul	Theater show-3 news and post-performance interviews	Sheikhmati Radio	Students - Sanaullah, Irfanullah, Fazal Rahman

Date	Location	Event or Activity	Radio/TV Stations/	Interviewed for Broadcast
23-AUG-14	Zaranj, Nimroz	Theater show-1 news and post-performance interviews	RTA	Mustafa, Resident; Sarwar Khan, Laborer; and, Abdul Ghani, Shopkeeper
23-AUG-14	Bost, Hilmand	Opening Ceremony (SSHMBO352)	Arina, Shamshad, RTA, Sabawoon, Azadi Radio, and Thunder News Agency	Masood Ahmad Bahktar, Deputy Provincial Governor; Jamila Niazi, DoWA Director; and, Fawzia Durani; WAC Member.
24-AUG-14	Zaranj, Nimroz	Theater show-2 news and post-performance interviews	RTA	Fazal Karim Khan, Head of Institute; Hafsa Balooch, Student, Shakiba, Student; and, Maryam, Teacher.
27-AUG-14	Zaranj, Nimroz	Theater show-3 news and post-performance interviews	RTA	Amir Mohammad Akhundzada, Provincial governor; Sakhi Shahbazi, DoEc; Mohammad Nabi Bahmand, Information Manager DoIC; and, Sema Obidi, youth leader
28-AUG-14	Zaranj, Nimroz	Theater show-4 news and post-performance interviews	RTA	Ramazan, Student; Khan Mohammad, Laborer; and, Abdul Nawab, resident.
30-AUG-14	Qalat, Zabul	PE-DE Regular Meeting	ZMIC Media Group and Bakhtar News Agency	Eng. Abdullah Agha PMU NSP; Abdul Ali, Qalat DDA Chairman; and, Juma Gull, TWJ DDA Member.

RADIO PROGRAM

Four one-hour “Our Village, Our Hopes,” radio programs were aired live once a week and repeated once in the same week. The program features two five-minute thematic radio dramas that introduce topics for discussion by guest-panelists. The program opens its lines to listeners who wish to ask questions or share experiences relevant with the weekly topics. Table 6 shows the weekly themes and names of panelists.



A university professor, a media leader, a journalist, and a woman representative were panelists at the eight broadcast of “Our Village, Our Hopes” on 13-AUG-14 on the topic, “A Free Media in a Free Society.”

Table 6: “Our Village, Our Hopes” Radio Program

Date	Show No.	Theme/Radio Drama	Panelists	No of Calls Received
06-AUG-14 Live Broadcast 08-AUG-14 Repeat Broadcast	7	“ Appropriate channels of dispute resolution ” “ Understanding the role of the judiciary in Afghanistan”	Attaullah Fiqri, Chief Justice of Nimroz High Court and Khalil Ahmad Azizi, Lawyer.	1
13-AUG-14 Live Broadcast 15-AUG-14 Repeat Broadcast	8	“Your Opinion matters-Talk to the Media” “A free media is important to a free society”	Khalil Rahman Qasimi, University Professor; Sayed Hamid Sadat, Media Leader; Fazil Karim Mahmudi, Writer; and Shirin Gul, Women Representative.	2
20-AUG-14 Live Broadcast 22-AUG-14 Repeat Broadcast	9	“Literacy – We all need it” “The importance of gender equality Education is for all”	Shema, DoWA Officer; Abdul Karim Rasuli, Communication Officer of Education Dept.; and Abdul Hamid Baloch, Student.	2
27-AUG-14 Live Broadcast 29-AUG-14 Repeat Broadcast	10	“Good neighbors – how they resolve conflicts?” “Village elders are your advocates”	Haji Khudai Dad, Zaranj DDA Chairman; Haji Ali Ahmad, CDC Member; and Abdul Rahman, Community Representative.	2

MOBILE THEATER

The mobile theater activity was completed this month with 10 shows: three each in Bost and Qalat and four in Zaranj, completing a 12-show tour in these three provinces. More than 4,000 people watched the show since it started performing in June. Among the audience have been students, children, women’s groups, business people, government officials, workers, and laborers. The theater performed in schools and government offices as well as public places such as parks and market squares. The one-hour



Theater show at the Department of Information and Culture Hall with the Nimroz Provincial Governor and Member of Parliament in the audience, 27-AUG-14

play dramatizes stories revolving around life in the community that advocates self-help, government services, community spirit, and girl’s education. For this roadshow, nine broadcast news and interviews with audience were aired, counting among them a provincial governor, laborers, government officials, students, teachers, and shopkeepers. “This was a great show and an effective way to send messages to people because theater directly impacts the audience,” said Mohammad Nabi Bahman, Manager of Department of Information and Culture in Nimroz. A laborer in Zaranj, Sarwar Khan told the media, “This show sends a message to those in power and misusing power against poor people.” For Hilmand DoWA Director Sharifa, the show was like a collection of training and advocacy on many issues, “It’s impressive, particularly that part about educating women.” The following table shows more details.

"I am very happy that through the Afghan actors, people are educated or reminded of the world we live in presented in a language that we all speak and understand. The topics are all very relevant."

Haji Sakhi Dad, Public Affairs Officer, PRRD Hilmand

Table 7: Mobile Theater Live Performance

Date	District/ Province	Location	Show No.	Estimated Audience and Composition
01-AUG-14	Bost, Hilmand	Mirwais Nika Public Park	2	200 Male adults, children
02-AUG-14	Bost, Hilmand	Baba-E-Millat Public Park	3	1000 Male adults, children, students, business people
11-AUG-14	Qalat, Zabul	Choni High School	2	400 Male Students
12-AUG-14	Qalat, Zabul	Sheikmati High School-2	3	600 Male students
16-AUG-14	Bost, Hilmand	DoWA Compound (IR2 Service Fair event)	4	200 Women, Government Officers
23-AUG-14	Zaranj, Nimroz	Falaka-e-Karigaran market square	1	500 Male adults, children, business people, laborers
24-AUG-14	Zaranj, Nimroz	Teachers Training Institute for Women	2	200 Female students, teachers
24-AUG-14	Qalat, Zabul	Provincial Governor’s Meeting Hall (IR2 Service Fair event)	4	200 DDA/CDC Members, Government Officials
27-AUG-14	Zaranj, Nimroz	Department of Information and Culture Compound	3	200 Male/Female Government Officials including Provincial Governor and MPs
28-AUG-14	Zaranj, Nimroz	Front of Zaranj Provincial Hospital Compound	4	300 Male Students, children, laborers, business people

PROVINCIAL AND DISTRICT ENTITY MEETINGS

Two meetings between provincial and district entities were conducted in Kandahar and Zabul. More details of these meetings can be found on the table below.



Provincial and District entities’ meeting in Kandahar
20-AUG-14

Table 8: PRRD and DE Meetings

Date	Location/ Province	Main Agenda		PEs in Attendance	DEs in Attendance
09-AUG-14	PRRD Office, Kandahar	Progress of projects implementation; achievements, concerns and challenges; Open Forum	PRRD	PRRD	PRRD
30-AUG-14	PRRD Office, Zabul	Status of project implementation, project achievements and challenges - Subat Program, NABDP and NSP; Open Forum	PRRD	PRRD	PRRD

ACTIVITY 3.7 PERIODICALLY EVALUATE PROVINCIAL AND DISTRICT ENTITY COMMUNICATIONS CAPABILITIES

Please see CBU section.

ACTIVITY 3.8 IMPLEMENT GENDER PILOT ACTIVITIES

This month’s activities for gender included the team’s media support to Access to GIRoA Services Fair for WAC members in Bost and Qalat. The complete second-cycle Communications and Outreach Training for Arghandab WAC was also delivered.

IR4 GOVERNMENT SERVICES AND DEVELOPMENT PROJECTS

Overall Objective: Provincial authorities are able to improve basic service delivery by using GIRoA, CDCs, DDAs, and ASOP DCCs, which gain capacity to plan, design, implement, and monitor projects, with a focus on labor-intensive projects or productive infrastructure.



Second-cycle Communications and Outreach training for Arghandab WAC Members,
25-AUG-14

ACTIVITY 4.1 SUBMIT GRANTS MANUAL AND ACTIVITY FLOW CHART FOR USAID

The Grants Manual and Environmental Compliance Plan were approved by USAID on 13-MAY-13 and 18-JUN-13, respectively. The submissions of environmental compliance documents for individual projects to USAID and their approvals are proceeding smoothly.

ACTIVITY 4.2 CONDUCT INITIAL DEVELOPMENT RESEARCH AND ASSESSMENTS IN COMMUNITIES AND DISTRICTS

The initial research and assessments in all Program Districts has been completed.

ACTIVITY 4.3 WORK WITH DISTRICT ENTITIES TO IDENTIFY DPP PROJECTS

To date, 502 PCNs have been developed as indicated in Table 8. One STAS DPP comprised of 13 PCNs was developed by the team and approved by USAID: SS-STAS-DPP01 consisted of non-infrastructure grants to address governance SOIs (SKDDM496, SSZBQA495, SSZBSJ491, SSZBTJ492, SSUZTK503, SSUZCH504, SSUZDI505, SSHMBO511, SSHMGA507, SSHMNA510, SSHMNS512, SSNMZA509, and SSNMKA508).

In addition, WAC PCNs from four districts (Nad Ali, Nahri Sarraj, Zaranj, and Kang) were developed by the team and submitted to USAID for approval. Another two PCNs were initiated in Daman and Tarnak Wa Jaldak Districts to support the DDA and encourage the participation in governance of newly established WACs. The PCNs are at different stages of development and will be approved in September.

Table 9: PCNs Developed

Province	Number of PCNs developed per district	
Kandahar	Arghandab	58
	Daman	46
Hilmand	Bost	52
	Garmser	40
	Nad Ali	29
	Nahri Sarraj	35
Uruzgan	Tirin Kot	39
	Chora	41
	Dihrawud	34
Zabul	Qalat	35
	Shahjoy	26
	Tarnak Wa Jaldak	28
Nimroz	Zaranj	22
	Kang	17
	Grand Total	502

ACTIVITY 4.4 DISTRICT ENTITIES PRESENT PROJECT CONCEPT NOTES FOR GIROA PROVINCIAL APPROVALS

The PDC approved four WAC PCNs with a total value approximately \$116,829 in Nad Ali, Nahri Sarraj, Kang, and Zaranj Districts.

Table 10: WAC PCNs developed

Grant Number	Cluster	Proposed Project
SSHMNA513	Nad Ali DDA	Provision of Vocational Training for Women: Curtain Sewing
SSHMNS514	Nahri Sarraj DDA	Provision of Vocational Training for Women: Curtain Sewing
SSNMKA515	Kang DDA	Provision of Vocational Training for Women: Carpet Weaving
SSNMZA431	Zaranj DDA	Provision of Vocational Training for Women: Carpet Weaving

ACTIVITY 4.5 SUBMIT PCNS AND DPPS FOR USAID APPROVAL

There was one DPP with 13 STAS PCNs prepared by the team and approved by USAID. Please see Activity 4.3 for a description of the DPP.

ACTIVITY 4.6 COORDINATE WITH PRRD, NSP, AND NABDP

IR4 teams continue to coordinate with NSP and NABDP, mainly through attendance at weekly or bi-weekly PRRD/NSP/NABDP coordination meetings at the PRRD offices. Frequent meetings were held with other government offices, such as DoLSA, IDLG, DoWA, DoEd, and DoIC. The teams also participated in ad hoc coordination meetings with USAID, PRRD, NSP, and NABDP, and attended the plenary PDC meetings conducted by the Governors.

IR4 teams at the district/province level attended coordination meetings with DDAs/DGs, PRRDs, NSP officers, NABDP officers, DoWA, DoLSA and other provincial ministry officers as well as DDAs/DGs and communities.

Table 11: Coordination Meetings

Province	Meeting	Meetings held with DoLSA/DoWA
Kandahar	<p>05-AUG-14</p> <p>Agenda: Help DDA of Daman in purchasing of goods for SSKDDM047 & SSKDDM048 and selection of training place at the DoLSA training center</p> <p>Place: DoLSA Training center</p> <p>Participants: DoLSA director, deputy director and trainers from DoLSA, PMU Grants procurement officer, Daman DTL, GCBO, Daman DDA chairperson, Deputy, Secretary, and Cashier / Treasure.</p>	

Province	Meeting	Meetings held with DoLSA/DoWA
Hilmand	<p>18-AUG-14 Agenda: Meeting with PRRD program officer about handover documents process to PRRD and closed projects information. Place: PRRD office Participants: PMU Grants officer, PMU head and Eng Sayed Ali PRRD program officer</p> <p>21-AUG-14 Agenda: Meeting with PRRD program officer about opening ceremony of WAC projects and introduction of PRRD rep in agenda. Place: PRRD office Participants: PMU Grants officer, PMU head, and PRRD program officer Eng Sayed Ali</p>	<p>20-AUG-14 Agenda: provide information about WAC grant “Curtain Sewing” to DDA, WAC, and DoWA director Place: DoWA office, Participants: PMU head, PMU Grants officer, three representatives of WAC, director of DoWA</p>
Nimroz	<p>06-AUG-14 Agenda: Coordination meetings Place: PRRD Office Participants: PRRD Director, PRRD Program Manager, DTLs, PMU Head and CDO, PE and PMU-GO</p> <p>17-AUG-14 Agenda: Challenges and Problems Place: PRRD Office Participants: PRRD Program Manager, PRRD staff, NABDP representative, NSP representative, PMU Head and PMU-GO</p> <p>27-AUG-14 Agenda: Coordination meeting Place: PRRD Office Participants: PRRD Director, PRRD Program Manager, DTLs, CDOs, PMU Head, and PMU-GO</p>	<p>02-AUG-14 Agenda: To discuss new WAC PCNs Place: DoLSA Office Participants: GIO, CBO, GCBO, DoLSA Director.</p>

ACTIVITY 4.7 PROVIDE CAPACITY BUILDING AND TECHNICAL ASSISTANCE TO HELP DISTRICT ENTITIES PREPARE GRANT APPLICATION PACKAGES FOR PRIORITY PROJECTS

To date, the Program has assisted district entities to prepare 397 grant application packages in 14 districts. In August, 30 grant applications were developed as follows: one in Daman, six in Arghandab, one in Bost, three in Garmser, three in Nad Ali, three in Nahri Sarraj, one in Tirin Kot, one in Chora, three in Dihrawud, one in Qalat, three in Shahjoi, two in Tarnak Wa Jaldak, one in Zaranj, and one in Kang.

Table 12: Total Grant Applications

Province	District	In Draft	Approved by GRC
Kandahar	Daman	4	22
	Arghandab	3	40

Province	District	In Draft	Approved by GRC
Hilmand	Bost	0	27
	Garmser	0	36
	Nad Ali	1	27
	Nahri Sarraj	1	28
Uruzgan	Tirin Kot	0	36
	Chora	1	37
	Dihrawud	13	18
Zabul	Qalat	0	21
	Shahjoy	5	19
	Tarnak Wa Jaldak	2	18
Nimroz	Zaranj	2	20
	Kang	1	15
	TOTAL	33	364

ACTIVITY 4.8 OBTAIN PROJECT APPROVALS

In total, the number of grant application packages approved by GRC has reached 364 as outlined in the above table. The GRC approved 30 grant applications in August with a total dollar value of approximately \$600,000.

As of August 2014, USAID has approved 354 grant applications as shown in Table 13. In August, USAID approved 37 grant application packages with a total value of approximately \$870,000: three in Arghandab, five in Bost, three in Garmser, three in Nad Ali, four Nahri Sarraj, five in Tirin Kot, three in Chora, one in Dihrawud, one in Qalat, three in Shahjoy, two in Tarnak Wa Jaldak, one in Zaranj, and three in Kang Districts.

Table 13: Grants Approved by USAID

District	Approved by USAID	\$ Value Approved	District
Arghandab	39	\$1,048,661	Arghandab
Bost	27	\$454,461	Bost
Chora	36	\$800,662	Chora
Daman	21	\$901,819	Daman
Dihrawud	17	\$549,769	Dihrawud
Garmser	35	\$1,294,984	Garmser
Kang	15	\$417,661	Kang
Nad Ali	26	\$681,718	Nad Ali
Nahri Sarraj	28	\$564,833	Nahri Sarraj
Qalat	20	\$529,186	Alit
Shahjoy	16	\$542,968	Shahjoy
Tarnak Wa Jaldak	18	\$365,271	Tarnak Wa Jaldak
Tirin Kot	36	\$1,930,565	Tirin Kot

District	Approved by USAID	\$ Value Approved	District
Zaranj	20	\$946,046	Zaranj
TOTAL	354	\$11,028,603	

ACTIVITY 4.9 PROVIDE TECHNICAL ASSISTANCE, GRANTS, AND SUB-AWARDS TO HELP DISTRICT ENTITIES AND OTHER PROJECT IMPLEMENTING PARTNERS TO IMPLEMENT APPROVED PROJECTS

There were 49 new grant agreements prepared and awarded following the provision of Grants Implementation Training for the CDC grantees and DDAs: one in Daman, four in Arghandab, four in Bost, five in Garmser, two in Nad Ali, four in Nahri Sarraj, ten in Tirin Kot, six in Chora, one in Dihrawud, three in Qalat, four in Shahjoy, one in Tarnak Wa Jaldak, three in Zaranj, and one in Kang Districts with a total Program contribution value of approximately \$1.2 million.

There were a total of 134 milestone payments made totaling approximately \$840,000. Total disbursements to date are about \$2.8 million.

ACTIVITY 4.10 PROVIDE CAPACITY BUILDING TRAINING TO DISTRICT ENTITIES AND PRRD TO MANAGE PROGRAMS

In August, 49 Grants Management and Implementation trainings were conducted for CDC grantees in Daman, Arghandab, Bost, Garmser, Nad Ali, Nahri Sarraj, Tirin Kot, Chora, Dihrawud, Qalat, Shahjoy, Tarnak Wa Jaldak, Zaranj, and Kang districts. The training equips CDC and DDA representatives with grant development, implementation, and monitoring skills.

Table 14: Grantee Orientation Trainings

District	Training Title	Date	Participants
Zaranj	Grants Implementation Training	06-AUG-14	4
		06- AUG -14	4
		16- AUG -14	4
Kang	Grants Implementation Training	13- AUG -14	4
Chora	Grant Award Orientation	12- AUG -14	15
		12- AUG -14	15
		06- AUG -14	22
		06- AUG -14	22
		27- AUG -14	12
		27- AUG -14	12
Tirin Kot	Grant Award Orientation	04- AUG -14	17
		04- AUG -14	17
		09- AUG -14	4
		09- AUG -14	15
		09- AUG -14	15

District	Training Title	Date	Participants
		12- AUG -14	17
		18- AUG -14	17
		26- AUG -14	15
		27- AUG -14	18
		30- AUG -14	10

ACTIVITY 4.11 MONITOR PROJECT IMPLEMENTATION

The grant teams, technical officers, and CDC representatives in Kandahar, Uruzgan, Zabul, Hilmand, and Nimroz Provinces conducted field visits to monitor progress of grants under implementation as indicated below. Monitoring visits were also made to certify achievement of milestones so as to make payments and close out the completed grants. On all these monitoring site visits, work inspected was found to be of good quality and grantees were achieving their milestones on schedule.



Vocational Training for Women in Handicraft, Tirin Kot DDA, Uruzgan Province, 18-AUG-14, (SSUZTK315)

Table 15: Monitoring Visits

Date of Site Visit	Project Number	Title and Location
04-AUG-14	SSHMBO192	Field visit conducted to “Construction of Culverts, Lewani Karam Cluster SSHMBO192”. In the field visit GIO, District Engineer, M&E officer, CDC members, also participated
04 AUG-14	SSNMZA432	Grantee CDC Head (Amanullah), M&E Officer, DF Engineer, GIO and CDO conducted a site visit to Box Culverts Construction in cluster 08, SSNMZA432. During the visit, 63% of the work had been completed and third milestone was in progress.
04- AUG-14	SSNMKA393	Grantee CDC Head (Qayoum), DG (Juma Kham), DDA Deputy (Karim Khan), GDO, CDO, DF Engineer and M&E Officer participated in opening ceremony of Shallow Wells Repairing in cluster #7, SSNMKA393. During the visit, 20% of the work had been completed and second milestone was achieved.
04-AUG-14	SSNMKA393	On: Grantee CDC Head (Qayoum), DG (Juma Kham), DDA Deputy (Karim Khan), GDO, CDO, DF Engineer and M&E Officer participated in opening ceremony of Shallow Wells Repairing in cluster #7, SSNMKA393. During the visit, 20% of the work had been completed and second milestone was achieved.

Date of Site Visit	Project Number	Title and Location
03-AUG-14	SSUZCHI97	District grant implementation officer and DF engineer conducted a site visit to Rehabilitation of Canal with Intake Gates in Ashazai cluster, SSUZCHI97. During the visit, 75% of work had been completed and the third milestone was in progress.
04-AUG-14	SSUZCH206	GIO, DF engineer, CDC chairperson (Abdul Qayum), and CDC member (Sardar Wali) conducted a site visit to Construction of Protection Wall in Kale Ragh cluster, SSUZCH206. During the visit, 90% of work had been completed and the fourth milestone was in progress.
03-AUG-14	SSZBSJ119	GDO, GCBO, and CDO conducted a site visit to Construction of Culverts in Siyabandi cluster, SSZBSJ119. During the visit, 30% of work had been completed and the second milestone was in progress.
03-AUG-14	SSZBSJ120	GDO, GCBO, and CDO conducted a site visit to Construction of Retaining Wall in Siyabandi cluster, SSZBSJ120. During the visit, 30% of work had been completed and the second milestone was in progress.
04-AUG-14	SSZBSJ111	GDO, GCBO, and CDO conducted a site visit to Construction of Culverts in Kalakhel Nahe-I, SSZBSJ111. During the visit, 65% of work had been completed and the third milestone was in progress.
11-AUG-14	SSNMZA432	GIO, DF engineer, CDO, CDC chairperson (Haji Mohammad Akbar), and CDC deputy (Haji Noor Ahmad) conducted a site visit to Rehabilitation of Canal Intake + Gabion Protection Wall Construction in Etihad cluster, SSKDDM008. During the visit, 20% of work had been completed and the first milestone was achieved.
11-AUG-14	SSKDDM008	GIO, DF engineer, CDO, CDC chairperson (Haji Mohammad Akbar), and CDC deputy (Haji Noor Ahmad) conducted a site visit to Rehabilitation of Canal Intake + Gabion Protection Wall Construction in Etihad cluster, SSKDDM008. During the visit, 20% of work had been completed and the first milestone was achieved.
10-AUG-14	SSUZTK055	GDO, DF engineer, FSO, CDO, and consultant engineer conducted a site visit to Construction of Irrigation Drainage in Diyak cluster, SSUZTK055. During the visit, 65% of work had been completed and the third milestone was in progress.
10-AUG-14	SSUZCH206	On, the GDO, DF engineer, and M&E officer conducted site visit to Canal Rehabilitation in Kale Ragh cluster, SSUZCH206. During the visit, 55% of work had been completed and the second milestone was achieved. The construction work was completed in two sites and has been started in the third project site.
09-AUG-14	SSZBQA337	GIO, DF engineer, CDO, and CDC chairperson (Mohammad Qasem) conducted a site visit to Construction of Culverts in Cluster No. 08, SSZBQA337. During the visit, 75% of work had been completed and the third milestone was in progress.

Date of Site Visit	Project Number	Title and Location
10-AUG-14	SSZBTJ480	Grant team conducted orientation training and awarded Monitoring and Reporting of Subat Program Grant Projects to TWJ DDA, SSZBTJ480.
09-AUG-14	SSZBSJ103	GDO, GIO, DF engineer, and CDC member (Mehrab) conducted a site visit to Rehabilitation of Road in Barakhel Nahe-2 cluster, SSZBSJ103. During the visit, 30% of work had been completed and the second milestone was in progress.
11-AUG-14	SSHMBO161	Field visit conducted to “Construction of Water Gates, Mamoor Abdullah Cluster SSHMBO161”. In the field visit GIO, District Engineer, M&E officer, CDC members, also participated the progress of the grant is around 85 %.
10- AUG -14	SSHMBO192	10-Aug-14 Field visit conducted to “Construction of Culverts, Lewani Karam Cluster SSHMBO192”. In the field visit GIO, District Engineer, M&E officer, CDC members, also participated and the progress of the grant was around 35%.
13-AUG-14	SSKDDM008	GIO, grantee CDC members, CDO, FSO, and DF engineer conducted a site visit to Rehabilitation of Canal Intake + Gabion Protection Wall Construction in Etihad cluster, SSKDDM008. During the visit, 25% of work had been completed and the first milestone was achieved.
16-AUG-14	SSKDDM012	GIO, grantee CDC members, CDO, DF engineer, and consultant engineer conducted a site visit to Gabion Protection Wall plus Stone Masonry Protection Wall and Canal Excavation in Naikmargha cluster, SSKDDM012. During the visit, 90% of work had been completed and the fourth milestone was in progress.
13-AUG-14	SSUZCH215	GDO, DF engineer, and M&E officer conducted a site visit to Construction of Canal Rehabilitation with Water Intakes in Sarab Siasang cluster, SSUZCH215. During the visit, 85% of work had been completed and the third milestone was achieved.
17-AUG-14	SSUZCHI00	GIO, DF engineer, and M&E officer conducted a site visit to Canal Rehabilitation in Markaz cluster, SSUZCHI00. During the visit, 55% of work had been completed and the second milestone was in progress.
17-AUG-14	SSUZCH206	GIO, DF engineer, and M&E officer conducted a site visit to Construction of Canal in Kale Ragh cluster, SSUZCH206. During the visit, 95% of work had been completed and the fourth milestone was in progress.
17-AUG-14	SSUZCH205	Opening ceremony conducted for Construction of Canal Rehabilitation with Water Intakes in Abdul Sadiq Kale Ragh cluster, SSUZCH205. The DSO, DF engineer, GIO, grantee CDC member (Abdul Qayoom), consultant engineer (Shah Mohammad), and project supervisor (Gul Mohammad) participated in the ceremony.
18-AUG-14	SSZBTJ133	GIO, CDO, DF engineer, M&E officer, and CDC chairperson (Haji Mohammad Dawood) conducted a site visit to Construction of Protection Wall in Pamir cluster, SSZBTJ133. During the visit, 55% of work had been completed and the second milestone was achieved.

Date of Site Visit	Project Number	Title and Location
18-AUG-14	SSZBTJ133	GIO, CDO, DF engineer, M&E officer, and CDC chairperson (Haji Mohammad Dawood) conducted a site visit to Construction of Protection Wall in Pamir cluster, SSZBTJ133. During the visit, 55% of work had been completed and the second milestone was achieved.
13-AUG-14	SSZBSJ115	GDO, GIO, DF engineer, and project supervisor (Mohammad Sharif) conducted a site visit to Rehabilitation of Road in Qarabaghi cluster, SSZBSJ115. During the visit, 40% of work had been completed and the second milestone was in progress.
16-AUG-14	SSZBSJ120	GDO, GIO, DF engineer, and project engineer (Ejazulhaq) conducted a site visit to Construction of Retaining Wall in Siyabandi cluster, SSZBSJ120. During the visit, 40% of work had been completed and the second milestone was in progress.
16-AUG-14	SSZBSJ119	GDO, GIO, DF engineer, and project engineer (Ejazulhaq) conducted a site visit to Construction of Culverts in Siyabandi cluster, SSZBSJ119. During the visit, 50% of work had been completed and the second milestone was in progress.
16-AUG-14	SSZBSJ115	GCBO, GIO, DF engineer, and project supervisor (Abdul Majeed) conducted a site visit to Rehabilitation of Road in Qarabaghi cluster, SSZBSJ115. During the visit, 30% of work had been completed and the second milestone was in progress.
18- AUG -14	SSHMBO168	On Field visit conducted to “Construction of Water Gates, Radar Cluster SSHMBO168”. In the field visit GCBO, GDO , District Engineer , M&E officer, CDC members, also participated and the grant was progressed 50 %
16- AUG -14	SSHMNA361	On site visit for construction of water gates, Meher dil zakiri Cluster, SSHMNA361 in Site Visit, District engineer, CDO, GIO, M&E and CDC members participated. The Grantee CDC has achieved 3rd milestone.
16- AUG -14	SSHMNA357	Site visit for Construction of Culverts, Omarzai Cluster, and SSHMNA357. In this site visit M&E, GIO, CDO, District Engineer CDC members and other cluster people participated.
17- AUG -14	SSHMNA364	Site visit conducted for construction of Culverts, Mohammad Younas Agha Cluster SSHMNA364 in this site visit CDO, District Engineer, GIO,M&E and CDC members participated the grantee CDC has achieved 2nd milestone.
17-AUG -14	SSNMZA432	On, grantee CDC chairperson (Amanullah), GIO and DF engineer conducted site visit to Box Culverts Construction in cluster # 8, SSNMZA432. During the visit, 92% of work had been completed and forth milestone was in progress.
17- AUG -14	SSNMZA444	On, grantee CDC Deputy (Malem Akhtar Mohammad), GIO and DF engineer conducted a site visit to Water Reservoir Construction in cluster # 9, SSNMZA444. During the visit, 58% of work had been completed and third milestone was in progress.

Date of Site Visit	Project Number	Title and Location
17- AUG -14	SSNMZA424	, grantee CDC Deputy (Javed), GIO and DF engineer conducted a site visit to Box Culverts Construction in cluster # 2, SSNMZA424. During the visit, 89% of work had been completed and forth milestone was in progress.

ACTIVITY 4.12 USE COMMUNICATIONS TOOLS TO INFORM CITIZENS ON IMPACTS

Temporary signboards are being placed at project sites during implementation. Permanent markers are placed in a prominent location at sites where projects have been completed or are near completion. In some areas in Garmser District, the grants team reported that permanent markers might not be erected at completed project sites because of security reasons.

ACTIVITY 4.13 ENGAGE DISTRICT GOVERNORS AND DISTRICT ENTITIES IN PROJECT MONITORING, REPORTING, AND EVALUATION

District and provincial officials accompanied the team on most site monitoring visits as indicated in Table 16.



Box Culverts Construction, Zaranj District, Nimroz Province, 25-AUG-14 (SSNMZA424)



Water Reservoir Construction, Zaranj District, Nimroz Province, 20-AUG-14 (SSNMZA444)

Table 16: Monitoring Visits in Conjunction with GIROA

Date	Project Number	Cluster	District and Provincial Representatives
05-AUG-14	SSKDDM047 and SSKDDM048	DAMAN DDA Shura	Consultative meeting was conducted at Do LSA training center in Aino Mena in order to discuss procurement and implementation strategies for Daman vocational training projects (SSKDDM047 and SSKDDM048). The DTL, GCBO, PMU procurement officer, DDA members, DoLSA director (Nazar Ali Qatey), and DoLSA deputy director (Habibullah Jailani) participated in the meeting. During the meeting, August 6, 2014 was fixed for the committee members to conduct procurement for the training materials. The procurement committee consisted of PMU procurement officer, trainers (Hayatullah and Mohammad Ibrahim), DDA members (Haji Noor Mohammad and Haji Gul Mohammad), and DoLSA representative (Niamatullah Agha).

Date	Project Number	Cluster	District and Provincial Representatives
06-AUG-14	SSKDDM012	Naikmargha Cluster	GIO, DTL, DF engineer, M&E officer, DDA member (Haji Noor Mohammad), and CDC members (Lal Shah, Haji Abdul Wahid, and Shahzada) conducted a site visit to Gabion Protection Wall + Stone Masonry Protection Wall + Canal Excavation in Naikmargha cluster, SSKDDM012. During the visit, 85% of work had been completed and the third milestone was achieved.
07-AUG-14	SSKDDM005	Etefaq Cluster	GIO, DTL, DF engineer, M&E officer, DDA member (Haji Noor Mohammad), and CDC members (Lal Shah, Haji Abdul Wahid, and Shahzada) conducted a site visit to Construction of Culverts in Etefaq cluster, SSKDDM005. During the visit, 55% of work had been completed and the third milestone was achieved.
11-AUG-14	SSKDDM048	DAMA DDA	Opening ceremony conducted for Vocational Training in Plumbing for Youth (SSKDDM047) and Vocational Training in Motorcycle Repair for Youth (SSKDDM048) at the DoLSA training center in Shorandam. The GM, CDO, DTL, Ops officer, GCBO, PMU Head, communication and outreach officer, DDA members, DoLSA director (Nazar Ali Qatey), DoLSA deputy director (Habibullah Jailani), DCC Chairperson (Haji Sultan Mohammad), Haji Lalai Kalai CDC Chairperson (Haji Abdul Wahid), deputy district governor (Haji Abdul Zahir), project trainers (Hayatullah and Mohammad Ibrahim), and 42 trainees participated in the ceremony.
06-AUG-14	SSKDAG308	Shoynan Ulya Cluster	GCBO, CDO, DF engineer, CDC chairperson (Faizullah), and DDA representative (Mohammad Hussain) conducted a site visit to Construction of Retaining Wall in Shoynan Ulya cluster, SSKDAG308. During the visit, 100% of work had been completed and the fourth milestone was achieved.
10-AUG-14	SSKDAG085	Arghandab Arghandab DDA	GCBO, CDO, GDO, and DDA representatives (Haji Essa Mohammad and Attaullah) conducted a site visit to Vocational Training in Generator Repair with Arghandab DDA, SSKDAG085. During the visit, 55% of work had been completed and the second milestone was achieved.
10-AUG-14	SSUZCH198	Ashazai Cluster	GIO, DF engineer, FSO, PRRD representative (Sayed Wali), and deputy chairperson (Abdul Wali) conducted a site visit to Repairing of Hand Pumps in Ashazai cluster, SSUZCH198. During the visit, 35% of work had been completed and the second milestone was in progress.
10-AUG-14	SSZBQA09	Cluster No. 10	GIO, DF engineer, M&E officer, CDO, and DDA member (Haji Abdul Manan) conducted a site visit to Construction of Stone Masonry Protection Wall in Cluster No. 10, SSZBQA091. During the visit, 85% of work had been completed and the third milestone was achieved.
10-AUG-14	SSZBQA089	Cluster No. 9	GIO, DF engineer, CDO, M&E officer, and DDA member (Haji Abdul Manan) conducted a site visit to Rehabilitation of Road (side ditches) in Cluster No. 09, SSZBQA089. During the visit, 85% of work had been completed and the third milestone was achieved.

Date	Project Number	Cluster	District and Provincial Representatives
12-AUG-14	SSZBQA079	Etefaq Cluster	Opening ceremony conducted for Rehabilitation of Road in Etefaq cluster, SSZBQA079. M&E officer, PGO, DF engineer, GIO, DTL, DDA member (Haji Abdul Manan), PRRD representative (Zubair Ahmad), and grantee CDC member (Abdul Rahman) participated in the ceremony.
17-AUG-14	SSKDDM048	DAMAN DDA	GIO, DDA members, and CDO conducted a site visit to Vocational Training in Plumbing for Youth (SSKDDM047) and Vocational Training in Motorcycle Repair for Youth (SSKDDM048), Daman DDA. During the visit, 35% of work had been completed and the second milestone was in progress.
10-AUG-14	SSNMZA432	Cluster No. 08	Grantee CDC chairperson (Amanullah), GIO, DF engineer, CDO, M&E Officer, PRRD representative (Eng. Farid), SWG representative (Mir Wais) and DDA Deputy (Haji Abdul Rauf) conducted site visit to Box Culverts Construction in cluster # 8, SSNMZA432. During the visit, 85% of work had been completed and third milestone was achieved.
10-AUG-14	SSNMZA444	Cluster No. 09	Grantee CDC Deputy (Malem Akhtar Mohammad), GIO, DF engineer, CDO, M&E Officer, PRRD representative (Mohammad Karim), SWG representative (Mir Wais) and DDA Deputy (Haji Abdul Rauf) conducted a site visit to Water Reservoir Construction in cluster # 9, SSNMZA444. During the visit, 35% of work had been completed and 2nd milestone was achieved.
10-AUG-14	SSNMKA447	Cluster No. 09	On: Grantee CDC Head and Deputy (Hakim, Fatema), DDA Deputy (Karim Khan), PRRD representative (Eng. Farid), GDO, CDO, DF Engineer and M&E Officer conducted a site visit to Road Rehabilitation in cluster # 9, SSNMKA447. During the visit, 55% of the work had been completed and second milestone was achieved.
17-AUG-14	SSKDAG033	Sarkari Bagh Cluster	GCBO, CDO, DF engineer, CDC chairperson (Mullah Niamatullah), and DDA representative (Haji Fida Mohammad) conducted a site visit to Construction of Stone Masonry Retaining Wall in Sarkari Bagh cluster, SSKDAG033. During the visit, 100% of work had been completed and the third and fourth milestones were achieved.
18-AUG-14	SSKDAG310	Kochnai Munara Cluster	Opening ceremony conducted for Construction and Repair of Culverts in Kochnai Munara cluster, SSKDAG310. The GCBO, CDO, DF engineer, CDC chairperson (Agha Janan), and DDA representative (Mullah Eshaq) participated in the ceremony.
13-AUG-14	SSUZTK084	Sad Murda Cluster	On, opening ceremony conducted for Construction of Siphons and Culverts in Sad Murda cluster, SSUZTK084. The CDO, DSO, DF engineer, GIO, DDA member (Haji Mohammad), grantee CDC member (Abdul Malik), M&E officer, consultant engineer (Abdul Samad), and project supervisor (Ghulam Nabi) participated in the ceremony.

Date	Project Number	Cluster	District and Provincial Representatives
17-AUG-14	SSUZTK050	Talanai Cluster	GIO, DF engineer, DDA member (Mohammad Wali), IDLG representative (Zargay Ibadi), PRRD representative (Hamidullah), and SWG representative (Jan Ali Arifi) conducted a joint site visit to Road Rehabilitation in Talanai cluster, SSUZTK050. During the visit, 85% of work had been completed and the third milestone was achieved. In addition, the joint monitoring committee approved the quality and quantity of the project.
17-AUG-14	SSUZTK055	Diayak Cluster	GIO, DF engineer, DDA member (Mohammad Wali), IDLG representative (Zargay Ibadi), PRRD representative (Hamidullah), and SWG representative (Jan Ali Arifi) conducted a joint site visit to Construction of Water Dividers in Diayak cluster, SSUZTK055. During the visit, 85% of work had been completed and the third milestone was achieved. In addition, the joint monitoring committee approved the quality and quantity of the project.
18-AUG-14	SSUZTK315	Tirin Kot DDA	Opening ceremony conducted for Provision of Vocational Training for Women in Handicraft with Tirin Kot DDA, SSUZTK315. The DTL, PGO, GDO, CDO, gender officer, DDA members (Haji Mohammad Nabi and Haji Mohammad Wali), M&E officer, and project supervisor (Wazhma) participated in the ceremony.
18-AUG-14	SSUZTK316	Tirin Kot DDA	On, opening ceremony conducted for Cooking Skills for Women with Tirin Kot DDA, SSUZTK316. The DTL, PGO, GDO, CDO, gender officer, DDA members (Haji Mohammad Nabi and Haji Mohammad Wali), M&E officer, and project supervisor (Wazhma) participated in the ceremony.
17-AUG-14	SSUZDI453	Dihrawud DDA	Opening ceremony conducted for Vocational Training for Youth on PCC Block and RCC Beam Construction with Dihrawud DDA, SSUZDI453. The CBO, GIO, GDO, DSO, DDA member (Haji Bahawalain), DDA deputy (Abdul Malik), DDA secretary (Amir Jan), DDA treasurer (Abdul Haleem), and project supervisor (Amir Jan Khan) participated in the ceremony.
18-AUG-14	SSUZCH456	Chora DDA	On, opening ceremony conducted for Provision of Vocational Training in Motorcycle Maintenance and Repairing for Youth with Chora DDA, SSUZCH456. The DF engineer, GDO, M&E officer, grantee CDC member (Abdul Qayoom), DDA member (Haji Mullah Saad Mohammad), Project supervisor (Gul Asghar), DSO, and GIO participated in the ceremony.
18-AUG-14	SSZBQA336	Cluster No. 08	On, opening ceremony conducted for Rehabilitation of Canal in Cluster No. 08, SSZBQA336. The GIO, DTL, M&E officer, PRRD representative (Shamsul Hadi), DDA member (Mohammad Qasem), grantee CDC member (Haji Naranj), and consultant engineer (Mohammad Akbar) participated in the ceremony.

Date	Project Number	Cluster	District and Provincial Representatives
18 -AUG-14	SSNMKA463	DDA	Grantee DDA head (Gulam Nabi), GDO,GCBO, DG (Mohammad Juma), District Chief of Police (Bismellah), DDA members, CDCs members, CDO and M&E Officer participated in opening ceremony of Motorcycle Repair Training for Youth, SSNMKA463. During the week the grantee DDA will prepared trainees list and will hire two trainers.
20-AUG-14	SSKDAG043	Mira Jan DDA	GCBO, CDO, DF engineer, CDC chairperson (Mira Jan), and DDA representative (Mullah Eshaq) conducted a site visit to Improvement of Irrigation Canal in Kochnai Munara cluster, SSKDAG043. During the visit, 85% of work had been completed and the third milestone was achieved.
26-AUG-14	SSKDAG026	DDA	GCBO, CDO, DF engineer, CDC chairperson (Haji Essa Mohammad), and DDA representative (Mullah Niamatullah) conducted a site visit to Construction of Retaining Wall in Babar (Shuyen Wasat) cluster, SSKDAG026. During the visit, 55% of work had been completed and the second milestone was achieved.
22-AUG-14	SSUZTK083	Sadmurda Cluster	Opening ceremony was conducted for Construction of Water Canal and Dividers in Sadmurda cluster, SSUZTK083. The GIO, CDO, DF engineer, M&E officer, grantee CDC members (Haji Abdul Malik and Abdul Hadi), DDA chairperson (Haji Malem Farooq), DDA deputy (Malem Mahiyuddin), and other CDCs members and villagers participated in the ceremony.
24-AUG-14	SSUZTK095	Charamgar Cluster	CDO, DF engineer, and PRRD representatives conducted a site visit to Construction of Water Canal and Dividers in Charamgar cluster, SSUZTK095. During the visit, 35% of work had been completed and the second milestone was in progress.
24-AUG-14	SSUZTK056	Mosazai Cluster	GDO, GIO, DF engineer, FSO, grantee CDC chairperson, and PRRD representatives conducted a site visit to Construction of 515M Long Protection Wall in Mosazai cluster, SSUZTK056. During the visit, 35% of work had been completed and the second milestone was in progress.
24-AUG-14	SSUZTK208	Chashmae Mehran Cluster	GDO, GIO, DF engineer, FSO, grantee CDC chairperson, and PRRD representatives conducted a site visit to Water Gates and Protection Wall Constructions in Chashmae Mehran cluster, SSUZTK208. During the visit, 30% of work had been completed and the first milestone was achieved.
25-AUG-14	SSUZTK193	Sarshakhlay Cluster	CDO, GIO, DF engineer, FSO, grantee CDC chairperson, and PRRD representatives conducted a site visit to Water Gates and Protection Wall Constructions in Sarshakhlay cluster, SSUZTK193. During the visit, 25% of work had been completed and the first milestone was achieved.

Date	Project Number	Cluster	District and Provincial Representatives
20-AUG-14	SSUZCH097	Gulzar Cluster	Closeout ceremony was conducted for Canal Rehabilitation in Gulzar cluster, SSUZCH097. The DSO, DF engineer, GIO, GCBO, PRRD representative (Sayad Wali), PRRD engineer, grantee CDC member (Haji Allah Noor), consultant engineer (Sher Agha), and project supervisor (Abdul Wali) participated in the ceremony.
20-AUG-14	SSUZCH102	Markaz Cluster	Closeout ceremony was conducted for Road Rehabilitation in Markaz cluster, SSUZCH102. The DSO, DF engineer, GIO, GCBO, PRRD representative (Sayad Wali), PRRD engineer, grantee CDC member (Haji Allah Noor), consultant engineer (Sher Agha), and project supervisor (Abdul Wali) participated in the ceremony.
23-AUG-14	SSZBQA362	Qalat DDA	Opening ceremony was conducted for Public Awareness Training on Women Rights and Child Protection for Qalat WAC/DDA, SSZBQA362. The GIO, DTL, M&E officer, PRRD representative (Shamsul Hadi), and DDA members (Abdul Ali, Aminullah, Faizullah, and Haji Abdul Manan) participated in the ceremony.

ACTIVITY 4.14 IMPLEMENT GENDER PILOT ACTIVITIES

The Community Development Officer/Gender Specialist continues to coordinate with provincial officers to implement the gender plan. The Gender Specialist assisted in the development of four approved WAC PCNs for Nad Ali, Nahri Sarraj, Zaranj, and Kang Districts. The Arghandab WAC PCN is still going through the approval process. There were six grants approved by USAID (two in Tirin Kot, two in Bost, and two in Qalat Districts); from these six grants four were awarded in August (two in Tirin Kot, one in Qalat, and one in Bost). Of the two new WACs that were established, Daman DDA WAC and Tarnak Wa Jaldak DDA WAC, Daman identified SOIs, selected the top priority project, and the PCN is under development.

IR5 CAPACITY BUILDING

Overall Objective: Provincial and district entities gain skills and knowledge to improve the delivery of basic government services to their populations.

ACTIVITY 5.1 ASSESS CAPACITY, IDENTIFY GAPS, AND PREPARE CAPACITY BUILDING PLANS

Following last month's approval by the respective District Governors, the team conducted the second phase of capacity assessments for the Arghandab and Daman DGOs.

Table 17: Second Phase of Capacity of Assessments

Province	Targeted Entities	Assessment Interviews	Participants
Kandahar	Daman DGO	06-AUG-14	14 participants (12 DGO staff and 2 DSWs)
	Arghandab DGO	10-AUG-14	21 participants (all DGO staff including the DG)

The assessments were part of the follow-up to the formal "classroom" trainings and on-the-trainings conducted for staff of the DGOs with emphasis on the effectiveness and impact, relevance, efficiency and sustainability of the trainings. The second phase of capacity assessment is aimed at evaluating the

extent to which the Program’s capacity building interventions have strengthened the organizational, technical, and management capacity of the DGO staff, systems and processes, and future plans.

The team also finalized the concept notes and questionnaires for the second phase of capacity assessments for the DDAs and PRRDs that will be presented to the respective DDA and PRRD leadership for approval before implementation in Kandahar Province. There will be similar activities for the DEs and PEs in Hilmand, Nimroz, Uruzgan, and Zabul Provinces after completion of the scheduled trainings.

Similarly, the team conducted a series of introductory meetings and the first phase of capacity assessments for the supplementary DDA WACs in Hilmand and Zabul Provinces. During the introductory meeting, the participants were introduced to the Program in general and the capacity building objectives and processes. The purpose of the assessment was to identify needs, strengths, gaps, and weaknesses that may be filled through trainings.

Table 18: Introductory Meetings and Capacity Assessments

Province	Targeted Entities	Introductory Meetings	Participants	Assessment Interviews	Participants
Hilmand	Nad Ali DDA WAC	25-AUG-14	9 Nad Ali DDA WAC members	25-AUG-14	9 Nad Ali DDA WAC members
	Nahri Sarraj DDA WAC	31-AUG-14	5 Nahri Sarraj DDA WAC members	31-AUG-14	5 Nahri Sarraj DDA WAC members
Zabul	Tarnak Wa Jaldak DDA WAC	30-AUG-14	9 Tarnak Wa Jaldak DDA WAC members	30-AUG-14	9 Tarnak Wa Jaldak DDA WAC members

ACTIVITY 5.2 DEVELOP CAPACITY BUILDING MATERIALS AND EXPERTISE

The “Roles of Men and Women in the Society and Government” Training of Trainers (ToT) was conducted by the MRRD/NABDP on 10-12-AUG-14 in Kabul. Through the ToT, the five provincial CBU trainers, regional CBU trainer, five provincial Gender/Women in Governance Specialists, and the Senior Gender/Women in Governance Specialist were trained by MRRD/NABDP gender trainers. This activity is an integral part of the Program’s attempt to move forward with stronger initiatives integrating women into governance activities in southern Afghanistan.

The team continued developing and updating the specific training materials for the various DEs and PEs trainings as outlined below:

- District Development Assemblies (DDAs): DDA 2: Project Management and DDA 3: Project Monitoring, Evaluation, and Reporting
- DDA Women’s Advisory Committees (WACs): DDA WAC 2: Project Management and DDA WAC 3: Project Monitoring, Evaluation, and Reporting
- District Governor’s Offices (DGOs): DGO 2: Time Management, Conflict Resolution, and Decision and DGO 3: Managing Meetings and Standard Filing
- Supplementary: For DDAs, DGOs, and PRRD/selected provincial line directorates: The Roles of Men and Women in Society and in Government (for DDAs and DGOs)

The team also developed a new package of the trainings for the on-the-job trainings for DGO staff that includes the following topics:

- Inventory/Asset Management
- Procurement Management
- HR Management, Afghan Civil Service Law, and Afghan Labor Code
- Planning and Budgeting

ACTIVITY 5.3 DELIVER TRAINING AND OTHER CAPACITY BUILDING SUPPORT

The team conducted various formal trainings for the DEs and PEs as outlined in the table below. In line with the MRRD/NABDP's objectives, the DDA and WAC training program is designed to build and strengthen the basic and most important technical, management, and organizational capacities that are required by these entities to run projects and attain institutional maturity. However, there is a gap between the roles and responsibilities of these entities as defined under MRRD/NABDP operational guidelines and their practical activities, which are significantly limited by the lack of resources and the continued uncertainty over the formal sub-national governance structure of the country. Nevertheless, the capacity building interventions constitute important preparatory work for the existing DDAs to prepare to be District Coordination Councils (DCCs) with strengthened legal, operational, and financial foundations.



Basic Procurement and Financial Management Training for DDA WAC, Arghandab District, Kandahar Province, 09-SEP-14

Table 19: Trainings Conducted for DDAs, DGOs, PRRDs, and Line Directorates

Province	Title of Training Event	Targeted DEs and PEs	Dates	Location	Number of Participants M/F/Total	Participants
Kandahar	DDA WAC Management and Leadership	Arghandab WAC	5-6-AUG-14	Arghandab District	0/13/13	WAC Members (10) and DoWA (3)
	Procurement Management	PRRD/PEs	12-AUG-14	Kandahar PRRD	16/0/16	PRRD (12), Public Health (1), Public Works (1) and Agriculture (2)
	Project Management	Arghandab WAC	17-18-AUG-14	Arghandab District	0/13/13	WAC Members (10) and DoWA (3)
	Project Monitoring and Evaluation	Arghandab WAC	23-24-AUG-14	Arghandab District	0/13/13	WAC Members (10) and DoWA (3)

Province	Title of Training Event	Targeted DEs and PEs	Dates	Location	Number of Participants M/F/Total	Participants
	Roles of Men and Women in the Society and Government (DDAs)	Kandahar DDAs	26-AUG-14	Kandahar PRRD	26/0/26	Arghandab (3), Zhari (4), Panjwayi (4), Daman (5), Shah Wali Kot (5) and Ghorak (5)
	Time Management, Conflict Resolution and Decision Making	PRRD/PEs	27-AUG-14	Kandahar PRRD	23/0/23	PRRD (13), Public Health (3), Public Works (2), Social Affairs (2), Education (1) and Agriculture (2)
	DDA WAC Management and Leadership	Arghandab WAC	5-6-AUG-14	Arghandab District	0/13/13	WAC Members (10) and DoWA (3)
Hilmand	DDA Management and Leadership	Garmser DDA	3-4-AUG-14	Garmser District Center	14/0/14	DDA members (13) and DSW (1)
	DDA WAC Management and Leadership	Bost WAC	5-6-AUG-14	PMU/Helmand Office	0/13/13	WAC members (10) and DoWA(3)
	Basic Administration Management and Leadership	Garmser DGO	5-6-AUG-14	Garmser District Center	22/0/22	DGOs (22)
	DDA Management and Leadership	Nad Ali DDA	9-11-AUG-14	Nad Ali District Center	15/0/15	DDA members (15)
	Basic Administration, Management and Leadership	Nad Ali DGO	12-13-AUG-14	Nad Ali District Center	28/0/28	DGOs (27) and DSW (1)
	DDA Management and Leadership	Nahri Sarraj DDA	16-17-AUG-14	Nahri Sarraj District Center	14/0/14	DDA members (14)
	Basic Administration, Management and Leadership	Nahri Sarraj DGO	18-20-AUG-14	Nahri Sarraj District Center	23/0/23	DGOs (23)
	Project Management	Bost WAC	18-20-AUG-14	PMU/Hilmand Office	0/13/13	WAC Members (10) and DoWA (3)

Province	Title of Training Event	Targeted DEs and PEs	Dates	Location	Number of Participants M/F/Total	Participants
	Project Management	Garmser DDA	23-24-AUG-14	Garmser District Center	12/0/12	DDA members (11) and DSW (1)
	Project Management	Bost DDA	24-25-AUG-14	PMU/Hilmand Office	17/0/17	DDA members (15) and DSW (2)
	Time Management, Conflict Resolution, Problem Solving and Decision Making	Garmser DGO	25-26-AUG-14	Garmser District Center	26/0/26	DGOs (25) and DSW (1)
	Inventory/Asset Management	PRRD/PEs	26-AUG-14	PRRD/Hilmand Office	9/0/9	PRRD (3), Education Department (3), Agriculture Department (1) and Public Health (2)
	Project Monitoring and Evaluation	Bost WAC	26-27-AUG-14	PMU/Hilmand Office	0/13/13	WAC Members (10) and DoWA (3)
	Report Writing	PRRD/PEs	27-AUG-14	PRRD/Hilmand Office	11/0/11	PRRD (3), Education Department (3), Social Affairs Department (2) and Public Health (3)
	Project Management	Nad Ali DDA	30-31-AUG-14	Nad Ali District Center	16/0/16	DDA Members (16)
	Project Management	Nahri Sarraj DDA	30-31-AUG-14	Nahri Sarraj District Center	13/0/13	DDA members (13)
	DDA Management and Leadership	Garmser DDA	3-4-AUG-14	Garmser District Center	14/0/14	DDA members (13) and DSW (1)
Uruzgan	Basic Procurement and financial Management	Dihrawud DDA	3-4-AUG-14	Dihrawud District Center	22/0/22	DDA Members (20) and DSW (2)

Province	Title of Training Event	Targeted DEs and PEs	Dates	Location	Number of Participants M/F/Total	Participants
	Report Writing and Inventory/Asset Management	Dihrawud DGO	5-6-AUG-14	Dihrawud District Center	21/0/21	DGOs (19) and DSW (2)
	Disaster/Environmental Management	Tirin Kot DDA	9-10-AUG-14	PMU/Uruzgan Office	22/0/22	DDA Members (20) and DSW (2)
	Report Writing	PRRD/PEs	12-AUG-14	PRRD/Uruzgan Office	20/0/20	PRRD (14), Agriculture (3) and Education (3)
	Inventory/Asset Management	PRRD/PEs	13-AUG-14	PRRD/Uruzgan Office	18/0/18	PRRD (13), Agriculture (2) and Education (3)
	DDA WAC Management and Leadership	Tirin Kot WAC	16-17-AUG-14	PMU/Uruzgan Office	0/13/13	WAC Members (10) and DoWA (3)
	Disaster/Environmental Management	Chora DDA	23-24-AUG-14	Chora District Center	27/0/27	DDA Members (25) and DSW (2)
	Human Resources management /Introductory to Afghan Civil Service Law and Participatory Planning and Budgeting	Chora DGO	25-26-AUG-14	Chora District Center	19/0/19	DGOs (17) and DSW (2)
	Disaster/Environmental Management	Dihrawud DDA	30-31-AUG-14	Dihrawud District Center	22/0/22	DDA Members (20) and DSW (2)
	Project Management	Tirin Kot WAC	30-31-AUG-14	PMU/Uruzgan Office	0/13/13	WAC Members (10) and DoWA (3)
	Basic Procurement and financial Management	Dihrawud DDA	3-4-AUG-14	Dihrawud District Center	22/0/22	DDA Members (20) and DSW (2)
Zabul	Project Monitoring and Evaluation	Tarnak Wa Jaldak DDA	2-AUG-14	Tarnak Wa Jaldak District Center	14/0/14	DDA Members (12) and DSWs (2)

Province	Title of Training Event	Targeted DEs and PEs	Dates	Location	Number of Participants M/F/Total	Participants
	Basic Procurement and Financial Management	Tarnak Wa Jaldak DDA	3-4-AUG-14	Tarnak Wa Jaldak District Center	14/0/14	DDA Members (12) and DSWs (2)
	Report Writing and Inventory/Asset Management	Tarnak Wa Jaldak DGO	5-6-AUG-14	Tarnak Wa Jaldak District Center	15/0/15	DGOs (13) and DSWs (2)
	Disaster/Environmental Management	Qalat DDA	9-10-AUG-14	PMU/Zabul Office	15/0/15	DDA members (15)
	Report Writing	PRRD/PEs	12-AUG-14	PRRD/Zabul Office	23/0/23	PRRD (9), Refugees and Returnees (1), Agriculture (2), Provincial Office (1), Culture (2), Public Health (2), Economics (1), Social Affairs (2), Environmental Protection (2), and Disaster (1)
	Inventory/Asset Management	PRRD/PEs	13-AUG-14	PRRD/Zabul Office	32/0/32	PRRD (9), Refugees and Returnees (2), Agriculture (3), Provincial Office (1), Culture (3), Public Health (2), Economics (2), Social Affairs (2), Education (2), Disaster (2), Environment Protection (2) and Kuchi's Affairs (2)
	DDA WAC Management and Leadership	Qalat WAC	20-21-AUG-14	PMU/Zabul Office	0/15/15	WAC Members (10), DoWA (1), Education (2) and Public Health(2)

Province	Title of Training Event	Targeted DEs and PEs	Dates	Location	Number of Participants M/F/Total	Participants
	Disaster/Environmental Management	Shahjoy DDA	23-24-AUG-14	Shahjoy District Center	14/0/14	DDA Members (13) and DSW (1)
	Human Resources Management and Afghan Civil Service Law and Participatory Planning and Budgeting	Shahjoy DGO	26-27-AUG-14	Shahjoy District Center	14/0/14	DGOs (13) and DSW (1)
	Project Monitoring and Evaluation	Tarnak Wa Jaldak DDA	2-AUG-14	Tarnak Wa Jaldak District Center	14/0/14	DDA Members (12) and DSWs (2)
Nimroz	Basic Administration Management and Leadership	PRRD/PEs	3-4-AUG-14	PRRD/Nimroz Office	10/2/12	PRRD (12)
	Basic Administration Management and Leadership	Kang DGO	5-6-AUG-14	Kang District Center	17/0/17	DGOs (15) and DSW (2)
	Project Management	Zaranj DDA	9-10-AUG-14	PMU/Nimroz Office	14/7/21	DDA Members (21)
	Report Writing	PRRD/PEs	12-AUG-14	PRRD/Nimroz Office	9/2/11	PRRD (11)
	Inventory Asset Management	PRRD/PEs	13-AUG-14	PRRD/Nimroz Office	13/2/15	PRRD (15)
	Project Management	Kang DDA	16-17-AUG-14	Kang District Center	13/8/21	DDA Members (21)
	Time Management, Conflict Resolution and Decision Making	Kang DGO	18-20-AUG-14	Kang District Center	14/1/15	DGOs (15)
	Project Monitoring and Evaluation	Zaranj DDA	25-26-AUG-14	PMU/Nimroz Office	15/9/24	DDA Members (24)

The team also conducted a series of the on-the-job trainings to ensure ongoing practical learning. The main purpose of the on-the-job trainings is to provide targeted “hands-on” capacity development focusing on institutionalizing systems and administrative processes.

The trainers worked with selected DGO staff to demonstrate and apply specific tools, templates, processes, and systems adapted from the standard IDLG Office Procedures Manual for District

Governor Office and other GIRoA guidelines. To supplement this follow-up support, the team is in the process of developing a series of “how to” Standard Operating Procedure (SOP) manuals to serve as a references for current staff or guides to the new systems for new hires. The table below lists on-the-job trainings conducted for the DGO staff in Kandahar Province in August.

Table 20: On-the-job Trainings

Province	Title of Training Event	Targeted DEs and PEs	Dates	Location	Number of Participants M/F/Total	Participants
Kandahar	Report Writing	Daman DGO	13-AUG-14	Daman Municipality Department	2/0/2	Deputy Municipal Manager (1) and Municipal Officer (1)
	Report Writing	Arghandab DGO	17-AUG-14	Arghandab Agriculture Department	3/0/3	Plantation Protection Manager (1) Extension Officer (1) Land Measurement and Registration Manager (1)
	Basic Administration and Management	Daman DGO	20-AUG-14	Daman Administration Department	2/0/2	Administration Manager (1) and DG secretary (1)
	Basic Administration and Management	Arghandab DGO	24-AUG-14	Arghandab-Civil Rights Department	2/0/2	Revenue collection Manager (1) Civil Rights Manager (1)

ACTIVITY 5.4 EVALUATE RESULTS FOR CONTINUOUS IMPROVEMENT

The team processed and analyzed all of the post-training feedback, comments, lessons learned, and recommendations made by the trainees for the trainings so far conducted. Specifically, the team was provided with feedback and recommendations from the PRRD meeting held at the MRRD Kabul on 23-24-AUG-14 and developed a plan to address the concerns that were raised. The IR5 Deputy Leader will visit the PEs and DEs to explain the capacity building process. On the basis of the feedback, the team continued developing, reviewing, and updated the training materials in terms of delivery methodology and content and updated them in preparation for the next round trainings for the DEs and PEs.



Introductory Meeting for DDA WAC, PMU Office, Zabul Province, 20-AUG-14

Additionally, as stated in Activity 5.1, the team started conducting the second phase of capacity assessments and the corresponding capacity score index (CSI) for these entities in the coming months. These evaluations serve two purposes: to measure increased participant knowledge in the subject area and to obtain participant feedback to improve subsequent trainings.

ACTIVITY 5.5 IMPLEMENT GENDER PILOT ACTIVITIES

Various activities were implemented in conjunction with the gender specialists. The team conducted a series of introductory meetings and the first phase of capacity assessments for the supplementary DDA WACs in Hilmand and Zabul provinces as outlined in section 5.1 above. During the introductory meeting, the participants were introduced to the Program in general and the capacity building objectives and processes. The purpose of the assessment was to identify needs, strengths, gaps, and weaknesses that may be filled through trainings.

The team started conducting various standard trainings for the WACs in Hilmand, Kandahar Uruzgan, and Zabul provinces. The team infused the key lessons learned during the “Roles of Men and Women in the Society and Government” Training of Trainers (ToT) mentioned in section 5.2. These trainings are similar to the DDA trainings but are tailored to suit the needs of the WAC members.

In addition to the standard trainings, the team also conducted the supplementary “Roles of Men and Women in the Society and Government” trainings for the DGOs and DDAs in Kandahar Province. Similar trainings will be conducted for the other WACs, DDAs, DGOs, and PRRDs/selected line directorates in the coming months.

ADDITIONAL RESULTS: MONITORING & EVALUATION

Kandahar-based Monitoring and Evaluation (M&E) staff attended a two-day management meeting with the M&E Team Leader in Kabul from 17-18-AUG-14. The meeting addressed staff performance, data collection and verification procedures, and database/tracker maintenance. Data quality standards were also discussed, with an eye towards development of a data collection manual, and staff agreed that data collection timeliness and precision must be improved. Additionally, a short interview procedure was developed and implemented, in order to allow M&E staff to confirm participation and attendance at IR3 and IR5 workshops. The need for this arose from conversations with USAID about participant spot-checking, as well as a desire by M&E to verify participant data collected from attendance sheets.

Registration and verification was performed for IR Teams. M&E Staff from Qalat, Bost, Garmser, Nad Ali and Nahri Sarraj, Tirin Kot and Dihrawud, and Kang attended Stability Trend Meetings (STMs) and Sectorial Stability Trend Meetings (SSTMs) delivered by the Governance and Stability Unit in their respective districts. M&E staff performed registration and participant verification activities. In Zaranj, the District Monitoring and Evaluation Officer (D/M&E) attended the DEEP Meeting for M&E data collection purposes. M&E staff registered participants in order to verify participation at the Access to GIROA Services Team Service Fairs. Communication and Outreach workshops were held in Daman and Arghandab; Qalat, Garmser, Nad Ali, and Nahri Sarraj; Tirin Kot; and Kang and Zaranj. Additionally, gender sensitization training was delivered to the DDAs of six districts of Kandahar Province at the PRRD office in Kandahar. Twenty-six DDA representatives (five Ghorak, five Shah Wali Kot, four Panjwayee, four Zhari, four Daman and three Arghandab) attended, as confirmed by M&E staff working the event.

For provincial-level events, M&E also supported registration and verification. IR5 members from Kandahar City facilitated a training titled “Time Management, Conflict Resolution, and Decision-making,” for provincial entities of Kandahar Province; PRRD, DoPH, DAIL, DoPW, DoLSAMD and DoEd attended this training. The Communication and Outreach Unit organized a PRRD and District Planning Meeting in the Qalat PMU Office. A total of 22 male participants attended (five CDC, ten

DDA, and seven PEs from NSP, NABDP, and PRRD). M&E staff verified attendance and participation.

In addition to managing the registration process, the D/M&Es were performed spot check interviews at the end of each training cycle. D/M&E staff from Arghandab, Qalat, Shahjoy, Tarnak Wa Jaldak, Bost, Garmser, Nad Ali, Nahri Sarraj, Tirin Kot, Dihrawud, Kang and Zaranj attended Capacity Building workshops being conducted in each district to register invitees in each region and to conduct Spot Check interviews.

The IR5 Unit conducted a capacity assessment with the WAC members of Nad Ali. The assessment took place in at the Directorate of Women Affairs Lashkar Gah, Hilmand, where 10 participants were registered by M&E staff.

D/M&Es also conducted several project site visits to grants recipients to monitor progress and to identify deviations between specifications and construction.

Table 21: Site Visits

PROVINCE	DISTRICT	SITE VISITS (AUG)
Kandahar	Daman	5
	Arghandab	8
Zabul	Qalat	12
	Shahjoy	6
	Tarnak Wa Jaldak	2
Hilmand	Bost	11
	Garmser	24
	Nad Ali	10
	Nahri Sarraj	8
Uruzgan	Tirin Kot	8
	Dihrawud	1
	Chora	5
Nimroz	Kang	6
	Zaranj	5

In addition to site visits, M&E staff also supported grants approvals and trainings. D/M&Es from Arghandab, Qalat, Tarnak Wa Jaldak, Tirin Kot, Dihrawud, Kang, and Zaranj Districts attended Grants Review Committee (GRC) meetings in their respective districts to review grant documents prior to making site visits. D/MEs from Qalat, Tarnak Wa Jaldak, and Tirin Kot districts participated in the grant award orientation training provided for Grantee CDCs in their respective districts. Participant attendance was registered and verified for use in M&E files.



Meeting with DoWA Acting Director, Uruzgan Province, 17-AUG-14

ADDITIONAL RESULTS: GENDER

On 13-AUG-14, The Program Manager and Senior Gender Specialist conducted a meeting with Dr. Latifa, NSP Gender Specialist/Kabul. The purpose of the meeting was to coordinate Program activities with NSP. NSP Gender Specialist will provide an updated list of district social mobilizers and female CDC members that could be included in Program trainings. NSP will share their training materials and local governance materials as well.

On 17-AUG-14, the Senior Gender Specialist conducted a meeting with Acting Director Mr. Atiqullah Atefi and Rights Manager Ms. Fatima Sadat of DoWA/Uruzgan. The purpose of the meeting was to introduce the updated Gender Action Plan and coordinate activities with DoWA/Uruzgan.

On 17-AUG-14, Senior Gender Specialist met with the Tirin Kot WAC. The purpose of this meeting was to discuss Program gender activities, specifically upcoming Stability Trend Meetings, which in Uruzgan will be conducted separately from the DDA, with one senior women providing input to the DDA. In addition, on 18-AUG-14, the Senior Gender Specialist had a meeting with Eng. Khushal, Program Manager of PRRD/Uruzgan and Haji Khan Mohammad, social mobilizer of NABDP /Uruzgan. The purpose of the meeting was to build better and more effective coordination between PRRD and the Program and to discuss the establishment of a new WAC.

All IR Teams have begun conducting capacity building to DDA WACs this month. Notably, on 04-AUG-14, the Kandahar Gender Specialist conducted the first STAS Forum for the Arghandab DDA WAC. The topics covered were the Periodic Stabilization Review (PSR), District Goals, and governance SOIs. Also, the district SOI list was explained to the participants.



Communication and Outreach Training for WAC, Arghandab District, Kandahar Province, 27-AUG-14

Access to GIROA Services training was conducted on 30-31-AUG-14 for the 10 Nad Ali District WAC members, the first of the WACs newly activated in 2014 as part of the Women in Governance initiative. Ten new Women Advisory Committee members participated in the workshop. The workshop was held at the DoWA meeting hall, Hilmand Province.



Grant Opening Ceremony for Vocational Training for Handicrafts, Tirin Kot District, Uruzgan Province, 18-AUG-14 (SSUZTK316)

Two Services Fairs for women were held successfully this month. On 16-AUG-14, the Hilmand Women's Service Fair was held at DoWA with a total of 189 local women and seven GIROA Officials from DoWA, DAIL, DoEc, DoE, PRRD, and DoLSAMD directorates. The participants talked about the achievements in service

delivery and further plans for the Hilmand DoWA directorate. During the event, the new service booklets were distributed. Participants responded positively to hearing from the directorates about GIROA services for women in Hilmand. One participant advised that this was the best opportunity these women have had to learn about government activities and responsibilities, especially for women and women's access to these services.

On 11-AUG-14, the Zabul Women's Service Fair was held at DoWA. A total of 195 Community representatives and GIROA officials participated in the fair: 188 women from the community; eight GIROA officials from PRRD, DoLSAMD, DoE, DoWA, and DoIC; and Senior Representatives from SSD, DoPH, and DoPWA. The Director explained and talked about PRRD services and responsibilities and focused on the importance of the Women Advisory Committee and talked about their roles and responsibilities in the community.

On 18-AUG-14, there was an Award/Opening Ceremony for the following two grant projects: Vocational Training for Women in Handicrafts (SSUZTK315) grant; and Cooking Skills (SSUZTK316).

ANNEX A: SIKA SOUTH PROGRAM EVENTS – AUGUST 2014

Workshop or Training Course Title	Grand Total			% of Participants	
	F	M	T	F	M
IR-02	20	5	25	80%	20%
Access to GIROA Services (AGS)	20	5	25	80%	20%
IR-03	77	648	725	11%	89%
DDA /CDC - Module 1: Introduction to Communications	9	112	121	7%	93%
DDA /CDC - Module 3: Media Relations	-	76	76	0%	100%
DDA/CDC - Module 2: Internal/External Communications	16	111	127	13%	87%
DGO /DSW - Module 1: Introduction to Communications	4	115	119	3%	97%
DGO /DSW - Module 2: Internal/External Communications	9	119	128	7%	93%
DGO /DSW - Module 3: Media Relations	9	115	124	7%	93%
WAC - Module 1: Basic Elements of Communication	10	-	10	100%	0%
WAC: Module 2: Internal and External Communications	20	-	20	100%	0%
IR-04	14	122	136	10%	90%
T2: Grants Implementation Training (GIT)	14	114	128	11%	89%
T3: O&M Training (OMT)	-	8	8	0%	100%
IR-05	253	1,056	1,309	19%	81%
DDA/WAC 1: DDA Management and Leadership	108	80	188	57%	43%
DDA/WAC 2: Project Management	98	154	252	39%	61%
DDA/WAC 3: Monitoring and Evaluation	38	58	96	40%	60%
DDA/WAC 4: Basic Procurement and Financial Management	-	64	64	0%	100%
DDA/WAC 5: Disaster and Environmental Management	-	181	181	0%	100%
DGO 1: Administration, Management, and Leadership	-	142	142	0%	100%
DGO 2: Time Management, Conflict Resolution, and Decisionmaking	1	65	66	2%	98%
DGO 4: Report Writing and Inventory Management	-	62	62	0%	100%
DGO 5: HR, Civil Service Law, and Participatory Planning and Budgeting	-	56	56	0%	100%
PRRD 1: Basic Administration/ Management and Leadership	4	18	22	18%	82%
PRRD 2: Report Writing	2	41	43	5%	95%
PRRD 3: Inventory and Asset Management	2	96	98	2%	98%
PRRD 7: Procurement Management	-	16	16	0%	100%
PRRD 8: Time Management, Conflict Resolution, and Decisionmaking	-	23	23	0%	100%
Grand Total	364	1,831	2,195	17%	83%

Workshop or Training Course Title	Zabul									Zabul Total		
	Qalat			Shahjoy			Tarnak Wa					
	F	M	T	F	M	T	F	M	T	F	M	T
IR-02	-	-	-	-	-	-	-	-	-	-	-	-
Access to GIROA Services (AGS)	-	-	-	-	-	-	-	-	-	-	-	-
IR-03	-	-	-	-	-	-	-	-	-	-	-	-
DDA /CDC - Module 1: Introduction to Communications	-	-	-	-	-	-	-	-	-	-	-	-
DDA /CDC - Module 3: Media Relations	-	-	-	-	-	-	-	-	-	-	-	-
DDA/CDC - Module 2: Internal/External Communications	-	-	-	-	-	-	-	-	-	-	-	-
DGO /DSW - Module 1: Introduction to Communications	-	-	-	-	-	-	-	-	-	-	-	-
DGO /DSW - Module 2: Internal/External Communications	-	-	-	-	-	-	-	-	-	-	-	-
DGO /DSW - Module 3: Media Relations	-	-	-	-	-	-	-	-	-	-	-	-
WAC - Module 1: Basic Elements of Communication	-	-	-	-	-	-	-	-	-	-	-	-
WAC: Module 2: Internal and External Communications	-	-	-	-	-	-	-	-	-	-	-	-
IR-04	-	6	6	-	-	-	-	4	4	-	10	10
T2: Grants Implementation Training (GIT)	-	6	6	-	-	-	-	4	4	-	10	10
T3: O&M Training (OMT)	-	-	-	-	-	-	-	-	-	-	-	-
IR-05	23	84	107	-	44	44	-	69	69	23	197	220
DDA/WAC 1: DDA Management and Leadership	23	-	23	-	-	-	-	-	-	23	-	23
DDA/WAC 2: Project Management	-	-	-	-	-	-	-	-	-	-	-	-
DDA/WAC 3: Monitoring and Evaluation	-	-	-	-	-	-	-	14	14	-	14	14
DDA/WAC 4: Basic Procurement and Financial Management	-	-	-	-	-	-	-	27	27	-	27	27
DDA/WAC 5: Disaster and Environmental Management	-	29	29	-	19	19	-	-	-	-	48	48
DGO 1: Administration, Management, and Leadership	-	-	-	-	-	-	-	-	-	-	-	-
DGO 2: Time Management, Conflict Resolution, and Decisionmaking	-	-	-	-	-	-	-	-	-	-	-	-
DGO 4: Report Writing and Inventory Management	-	-	-	-	-	-	-	28	28	-	28	28
DGO 5: HR, Civil Service Law, and Participatory Planning and Budgeting	-	-	-	-	25	25	-	-	-	-	25	25
PRRD 1: Basic Administration/ Management and Leadership	-	-	-	-	-	-	-	-	-	-	-	-
PRRD 2: Report Writing	-	23	23	-	-	-	-	-	-	-	23	23
PRRD 3: Inventory and Asset Management	-	32	32	-	-	-	-	-	-	-	32	32
PRRD 7: Procurement Management	-	-	-	-	-	-	-	-	-	-	-	-
PRRD 8: Time Management, Conflict Resolution, and Decisionmaking	-	-	-	-	-	-	-	-	-	-	-	-
Grand Total	23	90	113	-	44	44	-	73	73	23	207	230

Workshop or Training Course Title	Uruzgan									Uruzgan Total		
	Chora			Dihrawud			Tirinkot					
	F	M	T	F	M	T	F	M	T	F	M	T
IR-02	-	-	-	-	-	-	-	-	-	-	-	-
Access to GIROA Services (AGS)	-	-	-	-	-	-	-	-	-	-	-	-
IR-03	-	44	44	-	-	-	-	71	71	-	115	115
DDA /CDC - Module 1: Introduction to Communications	-	21	21	-	-	-	-	25	25	-	46	46
DDA /CDC - Module 3: Media Relations	-	-	-	-	-	-	-	24	24	-	24	24
DDA/CDC - Module 2: Internal/External Communications	-	23	23	-	-	-	-	22	22	-	45	45
DGO /DSW - Module 1: Introduction to Communications	-	-	-	-	-	-	-	-	-	-	-	-
DGO /DSW - Module 2: Internal/External Communications	-	-	-	-	-	-	-	-	-	-	-	-
DGO /DSW - Module 3: Media Relations	-	-	-	-	-	-	-	-	-	-	-	-
WAC - Module 1: Basic Elements of Communication	-	-	-	-	-	-	-	-	-	-	-	-
WAC: Module 2: Internal and External Communications	-	-	-	-	-	-	-	-	-	-	-	-
IR-04	-	-	-	-	-	-	11	80	91	11	80	91
T2: Grants Implementation Training (GIT)	-	-	-	-	-	-	11	80	91	11	80	91
T3: O&M Training (OMT)	-	-	-	-	-	-	-	-	-	-	-	-
IR-05	-	84	84	-	110	110	52	81	133	52	275	327
DDA/WAC 1: DDA Management and Leadership	-	-	-	-	-	-	26	-	26	26	-	26
DDA/WAC 2: Project Management	-	-	-	-	-	-	26	-	26	26	-	26
DDA/WAC 3: Monitoring and Evaluation	-	-	-	-	-	-	-	-	-	-	-	-
DDA/WAC 4: Basic Procurement and Financial Management	-	-	-	-	37	37	-	-	-	-	37	37
DDA/WAC 5: Disaster and Environmental Management	-	53	53	-	39	39	-	41	41	-	133	133
DGO 1: Administration, Management, and Leadership	-	-	-	-	-	-	-	-	-	-	-	-
DGO 2: Time Management, Conflict Resolution, and Decisionmaking	-	-	-	-	-	-	-	-	-	-	-	-
DGO 4: Report Writing and Inventory Management	-	-	-	-	34	34	-	-	-	-	34	34
DGO 5: HR, Civil Service Law, and Participatory Planning and Budgeting	-	31	31	-	-	-	-	-	-	-	31	31
PRRD 1: Basic Administration/ Management and Leadership	-	-	-	-	-	-	-	-	-	-	-	-
PRRD 2: Report Writing	-	-	-	-	-	-	-	-	-	-	-	-
PRRD 3: Inventory and Asset Management	-	-	-	-	-	-	-	40	40	-	40	40
PRRD 7: Procurement Management	-	-	-	-	-	-	-	-	-	-	-	-
PRRD 8: Time Management, Conflict Resolution, and Decisionmaking	-	-	-	-	-	-	-	-	-	-	-	-
Grand Total	-	128	128	-	110	110	63	232	295	63	470	533

Workshop or Training Course Title	Nimroz						Nimroz Total		
	Kang			Zaranj			F	M	T
	F	M	T	F	M	T			
IR-02	-	-	-	-	-	-	-	-	-
Access to GIRoA Services (AGS)	-	-	-	-	-	-	-	-	-
IR-03	25	57	82	22	55	77	47	112	159
DDA /CDC - Module 1: Introduction to Communications	9	13	22	-	-	-	9	13	22
DDA /CDC - Module 3: Media Relations	-	-	-	-	-	-	-	-	-
DDA/CDC - Module 2: Internal/External Communications	16	12	28	-	-	-	16	12	28
DGO /DSW - Module 1: Introduction to Communications	-	12	12	4	16	20	4	28	32
DGO /DSW - Module 2: Internal/External Communications	-	8	8	9	16	25	9	24	33
DGO /DSW - Module 3: Media Relations	-	12	12	9	23	32	9	35	44
WAC - Module 1: Basic Elements of Communication	-	-	-	-	-	-	-	-	-
WAC: Module 2: Internal and External Communications	-	-	-	-	-	-	-	-	-
IR-04	1	5	6	2	4	6	3	9	12
T2: Grants Implementation Training (GIT)	1	5	6	2	4	6	3	9	12
T3: O&M Training (OMT)	-	-	-	-	-	-	-	-	-
IR-05	11	64	75	35	90	125	46	154	200
DDA/WAC 1: DDA Management and Leadership	-	-	-	-	-	-	-	-	-
DDA/WAC 2: Project Management	10	22	32	13	26	39	23	48	71
DDA/WAC 3: Monitoring and Evaluation	-	-	-	14	24	38	14	24	38
DDA/WAC 4: Basic Procurement and Financial Management	-	-	-	-	-	-	-	-	-
DDA/WAC 5: Disaster and Environmental Management	-	-	-	-	-	-	-	-	-
DGO 1: Administration, Management, and Leadership	-	23	23	-	-	-	-	23	23
DGO 2: Time Management, Conflict Resolution, and Decisionmaking	1	19	20	-	-	-	1	19	20
DGO 4: Report Writing and Inventory Management	-	-	-	-	-	-	-	-	-
DGO 5: HR, Civil Service Law, and Participatory Planning and Budgeting	-	-	-	-	-	-	-	-	-
PRRD 1: Basic Administration/ Management and Leadership	-	-	-	4	18	22	4	18	22
PRRD 2: Report Writing	-	-	-	2	9	11	2	9	11
PRRD 3: Inventory and Asset Management	-	-	-	2	13	15	2	13	15
PRRD 7: Procurement Management	-	-	-	-	-	-	-	-	-
PRRD 8: Time Management, Conflict Resolution, and Decisionmaking	-	-	-	-	-	-	-	-	-
Grand Total	37	126	163	59	149	208	96	275	371

Workshop or Training Course Title	Kandahar									Kandahar Total		
	Arghandab			Daman			PRRD					
	F	M	T	F	M	T	F	M	T	F	M	T
IR-02	-	-	-	-	-	-	-	-	-	-	-	-
Access to GIROA Services (AGS)	-	-	-	-	-	-	-	-	-	-	-	-
IR-03	30	131	161	-	106	106	-	-	-	30	237	267
DDA /CDC - Module 1: Introduction to Communications	-	23	23	-	30	30	-	-	-	-	53	53
DDA /CDC - Module 3: Media Relations	-	27	27	-	25	25	-	-	-	-	52	52
DDA/CDC - Module 2: Internal/External Communications	-	29	29	-	25	25	-	-	-	-	54	54
DGO /DSW - Module 1: Introduction to Communications	-	16	16	-	10	10	-	-	-	-	26	26
DGO /DSW - Module 2: Internal/External Communications	-	19	19	-	16	16	-	-	-	-	35	35
DGO /DSW - Module 3: Media Relations	-	17	17	-	-	-	-	-	-	-	17	17
WAC - Module 1: Basic Elements of Communication	10	-	10	-	-	-	-	-	-	10	-	10
WAC: Module 2: Internal and External Communications	20	-	20	-	-	-	-	-	-	20	-	20
IR-04	-	-	-	-	-	-	-	-	-	-	-	-
T2: Grants Implementation Training (GIT)	-	-	-	-	-	-	-	-	-	-	-	-
T3: O&M Training (OMT)	-	-	-	-	-	-	-	-	-	-	-	-
IR-05	75	-	75	-	-	-	-	39	39	75	39	114
DDA/WAC 1: DDA Management and Leadership	25	-	25	-	-	-	-	-	-	25	-	25
DDA/WAC 2: Project Management	26	-	26	-	-	-	-	-	-	26	-	26
DDA/WAC 3: Monitoring and Evaluation	24	-	24	-	-	-	-	-	-	24	-	24
DDA/WAC 4: Basic Procurement and Financial Management	-	-	-	-	-	-	-	-	-	-	-	-
DDA/WAC 5: Disaster and Environmental Management	-	-	-	-	-	-	-	-	-	-	-	-
DGO 1: Administration, Management, and Leadership	-	-	-	-	-	-	-	-	-	-	-	-
DGO 2: Time Management, Conflict Resolution, and Decisionmaking	-	-	-	-	-	-	-	-	-	-	-	-
DGO 4: Report Writing and Inventory Management	-	-	-	-	-	-	-	-	-	-	-	-
DGO 5: HR, Civil Service Law, and Participatory Planning and Budgeting	-	-	-	-	-	-	-	-	-	-	-	-
PRRD 1: Basic Administration/ Management and Leadership	-	-	-	-	-	-	-	-	-	-	-	-
PRRD 2: Report Writing	-	-	-	-	-	-	-	-	-	-	-	-
PRRD 3: Inventory and Asset Management	-	-	-	-	-	-	-	-	-	-	-	-
PRRD 7: Procurement Management	-	-	-	-	-	-	-	16	16	-	16	16
PRRD 8: Time Management, Conflict Resolution, and Decisionmaking	-	-	-	-	-	-	-	23	23	-	23	23
Grand Total	105	131	236	-	106	106	-	39	39	105	276	381

Workshop or Training Course Title	Hilmand												Hilmand Total		
	Bost			Garmser			Nad Ali			Nahri Sarraj					
	F	M	T	F	M	T	F	M	T	F	M	T	F	M	T
IR-02	-	-	-	-	-	-	20	5	25	-	-	-	20	5	25
Access to GIRoA Services (AGS)	-	-	-	-	-	-	20	5	25	-	-	-	20	5	25
IR-03	-	-	-	-	74	74	-	48	48	-	62	62	-	184	184
DDA/CDC - Module 1: Introduction to Communications	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
DDA/CDC - Module 3: Media Relations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
DDA/CDC - Module 2: Internal/External Communications	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
DGO /DSW - Module 1: Introduction to Communications	-	-	-	-	24	24	-	17	17	-	20	20	-	61	61
DGO /DSW - Module 2: Internal/External Communications	-	-	-	-	24	24	-	16	16	-	20	20	-	60	60
DGO /DSW - Module 3: Media Relations	-	-	-	-	26	26	-	15	15	-	22	22	-	63	63
WAC - Module 1: Basic Elements of Communication	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
WAC: Module 2: Internal and External Communications	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
IR-04	-	23	23	-	-	-	-	-	-	-	-	-	-	23	23
T2: Grants Implementation Training (GIT)	-	15	15	-	-	-	-	-	-	-	-	-	-	15	15
T3: O&M Training (OMT)	-	8	8	-	-	-	-	-	-	-	-	-	-	8	8
IR-05	47	71	118	-	131	131	-	96	96	10	93	103	57	391	448
DDA/WAC 1: DDA Management and Leadership	24	-	24	-	25	25	-	28	28	10	27	37	34	80	114
DDA/WAC 2: Project Management	23	31	54	-	22	22	-	28	28	-	25	25	23	106	129
DDA/WAC 3: Monitoring and Evaluation	-	20	20	-	-	-	-	-	-	-	-	-	-	20	20
DDA/WAC 4: Basic Procurement and Financial Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
DDA/WAC 5: Disaster and Environmental Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
DGO 1: Administration, Management, and Leadership	-	-	-	-	38	38	-	40	40	-	41	41	-	119	119
DGO 2: Time Management, Conflict Resolution, and Decisionmaking	-	-	-	-	46	46	-	-	-	-	-	-	-	46	46
DGO 4: Report Writing and Inventory Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
DGO 5: HR, Civil Service Law, and Participatory Planning and Budgeting	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
PRRD 1: Basic Administration/ Management and Leadership	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
PRRD 2: Report Writing	-	9	9	-	-	-	-	-	-	-	-	-	-	9	9
PRRD 3: Inventory and Asset Management	-	11	11	-	-	-	-	-	-	-	-	-	-	11	11
PRRD 7: Procurement Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
PRRD 8: Time Management, Conflict Resolution, and Decisionmaking	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grand Total	47	94	141	-	205	205	20	149	169	10	155	165	77	603	680

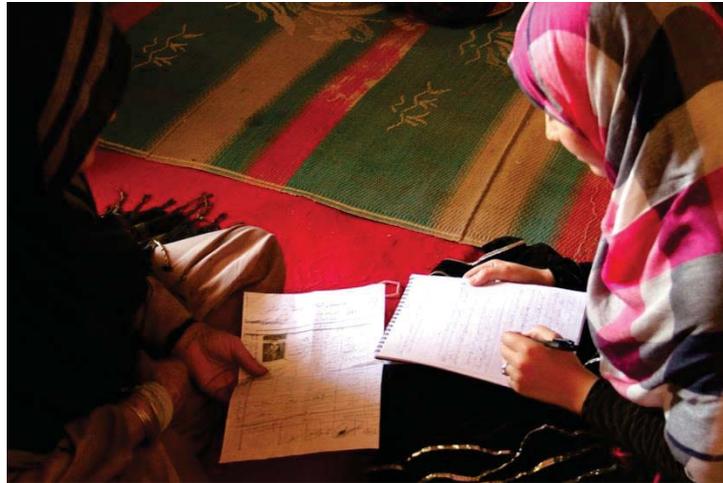
ANNEX B: SUCCESS STORIES



USAID | **AFGHANISTAN**
FROM THE AMERICAN PEOPLE

Subat Program Promotes Identification Registration – “Taskira” for Women to Facilitate Access to Government Services

When Bibi Grana, a mother from Arghandab, recently sought an urgent medical treatment in a neighboring country, she encountered no difficulty going through the Afghan border police, because she had a passport. Bibi said that she has the Subat Program to thank for this. “In our Subat workshops, we were encouraged to obtain a *Taskira* (official identification), and the benefits were explained to us, including the ability to apply for passports and other official documents.” When she returned home that day, she immediately enlisted her husband to find someone to help her obtain a *Taskira*. The village leader, Haji Mohammad Malak, at the District Governor’s Office (DGO), successfully facilitated Bibi’s application. Another resident, Maryam, wife to a DGO employee petitioned for a *Taskira*. Sadiqa, from Naqibi Meena Village, claimed that she obtained her *Taskira* from the DGO on her own.



A Women’s Advisory Council member shows her *Taskira* to the Subat Program training facilitator, Arghandab District, Kandahar Province

Taskira is an official proof of citizenship and identification for all Afghans, male and female, of all ages. It is required to apply for a passport, obtain a business permit, register land and other properties, and to vote. A widow also needs a *Taskira* to enroll her child at school. For 10 AFN, a citizen can apply for a *Taskira* at the District Governor’s Office, which refers the petition to the Department for Population Registration.

Bibi, Sadiqa, and Maryam are members of the Women’s Advisory Council (WAC) of Arghandab District. From the workshops conducted by the Subat Program, they learned that one benefit of possessing a *Taskira* is access to government services by possessing a form of identification to request services such as health care and applying for jobs in the government service. Known locally as the Subat, the Stability in Key Areas (SIKA) Program in southern Afghanistan works with women’s committees in Kandahar, Hilmand, Uruzgan, Zabul and Nimroz. Subat’s goal is to support women’s present and active participation in governance. Its activities support women’s access to government services and build confidence and stability in the community.

“We, members of the WAC, are grateful to Subat Program for making us aware of the importance of *Taskira*,” said Sadiqa and added that she will also need *Taskira* to register her business and “transfer my inheritance to my name.” Maryam related that she continues to spread the word among women in her district to apply for *Taskira* to allow them to access government services, vote, and to enjoy other benefits, “We are Afghans citizens too.”

ANNEX B: SUCCESS STORY



USAID | AFGHANISTAN

Accessing Government Services Fair: Providing Opportunities for Zabul Women

The largest gathering of women in recent years, the Subat Program's Access to Government Services Fair in Qalat, Zabul opened various opportunities for women. There were 11 provincial line department representatives who attended to explain their services, training, and potential income-earning opportunities to the 187 women gathered at the fair. They also provided information about job opportunities for women in the fields of education, public health, agriculture and in the police force. At the Fair, the Education Department disclosed 120 vacancies for teaching positions and encouraged women to enroll at the Teachers' Training Institute in anticipation of a need for more female teachers. The Public Health Department also needed midwives and staff for hospital nurseries.



A catalogue of government services and information on how to access them are made available at the biggest gathering for women in recent years in Qalat, Zabul Province.

Service Fairs are being conducted in 14 districts by the Stability in Key Areas (SIKA) Program, or *Subat Program* as it is known in southern region of Afghanistan. At these fairs, local residents gather to interface with government representatives and to discuss, share, and raise their needs to prompt the government act on them. In the south, where it is not socially acceptable for women to join the men at gatherings, the Program has facilitated services specifically for women. At the women's service fair in Qalat, Zabul, reported by the local and national media as the first big event for local women in Zabul, catalogues of government services with contact details were distributed along with posters describing and picturing public services and how to access these services. Months prior to the event, the Subat Program conducted trainings for women's groups to provide them information on how to connect with the government using multiple communication methods, including formal letters signed by the community leaders.

Women's Advisory Council member Maryam Rahimi revealed that women in Qalat have very little knowledge about government services and limited opportunity in interfacing with government officials to express their needs. "I never believed that the day would come when government officials would listen and act on women's needs and concerns. We thank the Subat Program for providing the venue to bring our needs to the government's attention, as well as for conducting the workshops that made it possible for us to connect with the government and access public services."

ANNEX C: PROGRAM ACTIVITY SUMMARY

Task	<input checked="" type="checkbox"/> Complete <input checked="" type="checkbox"/> Ongoing <input type="checkbox"/> Planned	Kandahar							Hilmand					Uruzgan				Zabul			Nimroz			
		Daman	Arghandab	Ghorak	Panjwayi	Shah Wali Kot	Zhari	Kandahar Prov	Bost	Garmser	Nad Ali	Nahri Sarraj	Hilmand Provin	Tirin Kot	Chora	Dihrawud	Uruzgan Provin	Qalat	Shahjoy	Tarnak Wa Jalc	Zabul Province	Zaranj	Kang	Nimroz Provin
Governance and Stability Project Cycle	Program Orientation	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>					<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		
	Governance and Stability Community Forums	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>					<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		
	Governance and Stability Community Forums (Women)	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>					<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		
	Stability Technical Assistance Sessions (STAS)	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>					<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		
	Workshop: Grantee Training	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>					<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		
	Governance and Stability Grant Projects	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>					<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>		
Access to GIROA Services	Workshop: Service Reporting for Provincial Directorates						<input checked="" type="checkbox"/>					<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>					<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	
	Service Report Publication: Booklet and Poster						<input checked="" type="checkbox"/>					<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>					<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	
	Workshop: Access to GIROA Services for District Entities	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>					<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		
	Service Directorates Contact List Prepared and Distributed	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>					<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		
	Women's Service Information Fairs						<input checked="" type="checkbox"/>					<input checked="" type="checkbox"/>			<input type="checkbox"/>					<input type="checkbox"/>			<input type="checkbox"/>	
	District Services Information Fair	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>					<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>		
	Workshop: Access to GIROA Services for WAC	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>					<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>				<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>					
Publicity, Communications and Outreach	Communications and Outreach Strategy	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>				<input checked="" type="checkbox"/>																	
	Radio Call-in Program "Our Village, Our Hopes"						<input checked="" type="checkbox"/>					<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>					<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	
	Community Theater Performance							<input checked="" type="checkbox"/>				<input checked="" type="checkbox"/>					<input checked="" type="checkbox"/>				<input checked="" type="checkbox"/>		<input type="checkbox"/>	
	Radio Drama Broadcast						<input checked="" type="checkbox"/>					<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>		<input type="checkbox"/>	
	Workshop: Communications and Outreach	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>				<input checked="" type="checkbox"/>																	
	Radio or TV News and Interviews	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>					<input checked="" type="checkbox"/>																
	District Town Hall Meetings	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>					<input checked="" type="checkbox"/>																
	PRRD Posters Distributed	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>					<input checked="" type="checkbox"/>																
Capacity Building Initiative	Capacity Assessment and Report	<input checked="" type="checkbox"/>																						
	Capacity Building Plan	<input checked="" type="checkbox"/>																						
	Workshop: DDA Skills (various topics)	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>											
	Workshop: DGO Skills (various topics)	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>						<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
	Workshop: Provincial Entities Skills (various topics)							<input checked="" type="checkbox"/>					<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>					<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	
	PRRD District Social Worker Hired	<input checked="" type="checkbox"/>						<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>		
	Workshop: Training for PRRD District Social Workers	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>					<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		
M&E	Perception Survey: Baseline	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>					<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		
	Perception Survey: Follow-up	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>					<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		

ANNEX D: GRANT PIPELINE SUMMARY

SIKA South Grants Pipeline Summary 31-Aug-14

x										
Under Development			Approved by GRC		Fully Approved		Pending Vetting			
District	# Grants	Project Contribution	# Grants	Project Contribution	# Grants	Project Contribution	# Grants	Project Contribution	Total # Grants	Total Project Contribution
Arghandab	6	\$ 156,309			2	\$ 56,021			8	\$ 212,330
Bost	6	\$ 85,862			2	\$ 29,628	5	\$ 94,225	13	\$ 209,714
Chora	3	\$ 61,450			6	\$ 207,327	7	\$ 167,155	16	\$ 435,931
Daman	1	\$ 9,732					2	\$ 75,784	3	\$ 85,516
Dihrawud	16	\$ 822,267	1	\$ 16,563	9	\$ 309,632	4	\$ 184,525	30	\$ 1,332,987
Garmser	2	\$ 17,301			4	\$ 197,058	2	\$ 55,079	8	\$ 269,439
Kang	2	\$ 34,782					9	\$ 309,190	11	\$ 343,972
Nad Ali	1	\$ 9,967	1	\$ 15,944	1	\$ 19,829	10	\$ 359,996	13	\$ 405,736
Nahri Sarraj	4	\$ 9,825	2	\$ 25,269	2	\$ 31,651	12	\$ 361,348	20	\$ 428,093
Qalat	3	\$ 122,519	1	\$ 18,000	1	\$ 22,800	3	\$ 104,098	8	\$ 267,417
Shahjoy	6	\$ 205,679	3	\$ 67,864	2	\$ 64,374			11	\$ 337,917
Tarnak Wa Jaldak	4	\$ 96,094			1	\$ 7,737	3	\$ 144,777	8	\$ 248,608
Tirin Kot	3	\$ 56,347			7	\$ 479,787	3	\$ 249,888	13	\$ 786,023
Zaranj	2	\$ 30,198					13	\$ 855,199	15	\$ 885,397
Grand Total	59	\$ 1,718,332	8	\$ 143,640	37	\$ 1,425,843	73	\$ 2,961,264	177	\$ 6,249,080

Post Award Implementation Cycle										
District	Awarded	Project Contribution	Ongoing	Completed		Closed	Project Contribution	Total # Grants	Total Project Contribution	
	# Grants			# Grants	Project Contribution					
Arghandab	5	\$ 154,073	6	\$ 214,769	17	\$ 467,288	10	\$ 166,199	38	\$ 1,002,329
Bost	5	\$ 79,042	12	\$ 213,735	3	\$ 37,832			20	\$ 330,609
Chora	8	\$ 162,453	12	\$ 219,409	3	\$ 44,318			23	\$ 426,180
Daman	2	\$ 30,523	8	\$ 364,260	4	\$ 201,840	5	\$ 229,412	19	\$ 826,035
Dihrawud	2	\$ 18,033	2	\$ 37,579					4	\$ 55,612
Garmser	12	\$ 490,315	18	\$ 625,349	2	\$ 29,243			32	\$ 1,144,906
Kang	4	\$ 64,162	2	\$ 44,309					6	\$ 108,470
Nad Ali	5	\$ 148,390	10	\$ 153,503					15	\$ 301,893
Nahri Sarraj	10	\$ 123,660	4	\$ 48,173					14	\$ 171,834
Qalat	6	\$ 175,589	2	\$ 68,400	8	\$ 158,298			16	\$ 402,288
Shahjoy	6	\$ 219,389	7	\$ 235,060	1	\$ 24,145			14	\$ 478,594
Tarnak Wa Jaldak	5	\$ 62,097	3	\$ 62,443	6	\$ 88,217			14	\$ 212,757
Tirin Kot	19	\$ 886,210	7	\$ 314,679					26	\$ 1,200,890
Zaranj	3	\$ 36,214	1	\$ 12,186	3	\$ 42,447			7	\$ 90,847
Grand Total	92	\$ 2,650,151	94	\$ 2,613,854	47	\$ 1,093,627	15	\$ 395,612	248	\$ 6,753,244

Total Grants Pipeline		
District	Total # Grants	Total Project Contribution
Arghandab	46	\$ 1,214,659
Bost	33	\$ 540,323
Chora	39	\$ 862,111
Daman	22	\$ 911,551
Dihrawud	34	\$ 1,388,599
Garmser	40	\$ 1,414,345
Kang	17	\$ 452,442
Nad Ali	28	\$ 707,629
Nahri Sarraj	34	\$ 599,927
Qalat	24	\$ 669,704
Shahjoy	25	\$ 816,512
Tarnak Wa Ja	22	\$ 461,365
Tirin Kot	39	\$ 1,986,912
Zaranj	22	\$ 976,245
Grand Total	425	\$ 13,002,324

Disbursements By District		
Updated: 31-Aug-14		
District	Disbursements August 2014	Disbursements to date
Arghandab	\$ 93,508	\$ 742,031
Daman	\$ 49,464	\$ 526,553
Trinkot	\$ 107,386	\$ 264,283
Chora	\$ 35,266	\$ 121,583
Dihrawud	\$ 3,779	\$ 11,153
Shahjoy	\$ 131,725	\$ 220,709
Qalat	\$ 41,789	\$ 179,089
Tarnak Wa Jaldak	\$ 26,124	\$ 127,436
Kang	\$ 45,841	\$ 58,035
Zaranj	\$ 29,706	\$ 60,417
Bost	\$ 46,885	\$ 135,904
Garmser	\$ 125,144	\$ 285,928
Nad Ali	\$ 58,627	\$ 91,312
Nahri Sarraj	\$ 49,052	\$ 58,515
Total Disbursements	\$ 844,295	\$ 2,882,948