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STABILITY IN KEY AREAS (SIKA) SOUTH

MONTHLY REPORT
JULY 2014

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MONTHLY REPORT
JULY 2014

Submitted to:

USAID Afghanistan

Prepared by:

AECOM International Development

DISCLAIMER:

The authors' views expressed in this document do not necessarily reflect the views of the United States Agency for International Development or the United States Government.

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ACRONYM LIST

ANDS	Afghanistan National Development Strategy
AREDP	Afghanistan Rural Enterprise Development Program
CBU	Capacity Building Unit
CDC	Community Development Council
CF	Community Forum
CSI	Capacity Score Index
CSU	Central Support Unit
DAIL	Directorate of Agriculture, Irrigation and Livestock
DCC	District Community Council
DDA	District Development Assembly
DDP	District Development Plan
DE	District Entity
DEEP	District Entity Engagement Profile
DG	District Governor
DGO	District Governor's Office or District Government Office
DLO	District Line Officer
DoEc	Directorate of Economy
DoLSAMD	Directorate of Labor, Social Affairs, Martyrs and the Disabled
DoWA	Directorate of Women's Affairs
DoPWA	Directorate of Public Work Affairs
DPP	District Project Portfolio
DSO	District Stability Officer
DSW	District Social Worker
DTL	District Team Leader
EPS	Engagement Profile Score
GIRoA	Government of the Islamic Republic of Afghanistan
GPS	Global Positioning System
GRC	Grants Review Committee
IDLG	Independent Directorate of Local Governance
M&E	Monitoring and Evaluation
MoIA	Ministry of Interior Affairs
MRRD	Ministry of Rural Rehabilitation and Development
NABDP	National Area Based Development Program
NSP	National Solidarity Program
PCN	Project Concept Note
PDC	Provincial Development Council
PFM	Project Feasibility Metrics

PG	Provincial Governor
PMU	Provincial Management Unit
PRRD	Provincial Rural Rehabilitation and Development
PSR	Periodic Stabilization Review
RTA	Radio Television Afghanistan
SAM	Stability Analysis Mechanism
SIKA	Stability in Key Areas
SOI	Source of Instability
SPO	Stability Program Officer
SSD	Sector Services Director/Directorate (sometime Sectorial or Sectorial)
STAS	Stability Technical Assistance Session
STM	Stability Trend Meeting
SWG	Sector Working Group
TOT	Training of Trainers
USAID	United States Agency for International Development
WAC	Women's Advisory Committee

In Southern Afghanistan the SIKA Program is referred to as the “Subat Program,” using the Pashto word for stability.

The Monthly Report is “*designed to keep On-site Monitors, the Platform, and MRRD informed of all ongoing program information and results disaggregated by Intermediate Results (IR) in narrative format, along with province and district with GPS coordinates included for each project conducted. Monthly reports also will include a section that outlines how the contract objective and Intermediate Results have been achieved that month and measure effectiveness in reaching program indicators. Additionally Monthly Reports shall be designed to be reported to Provincial and District Entities for their continual awareness of how the program is performing in their Districts.*”

HIGHLIGHTS

Governance and Stability Training for Women in Governance/Gender Team. Between 12-14-JUL-14, a ToT was conducted for all Gender Specialists and integrated IR female personnel on the Periodic Stabilization Review (PSR), Stability Trends, and the Socratic Method (for community engagement). During the TOT, the participants were trained in how to present the PSR to the WACs and review stability trends and sources of instability identified by district entities in STAS Forums. The training also taught them how to engage with WACs using the Socratic Method to make sure women’s perspectives are integrated in Stability Trend Meetings (STMs).

Service Report Blog Initiative Letters Obtained from Sector Service Directorates: On 26-27-JUL-14, the Access to GIRoA Services Team obtained letters from the Sector Services Directors in Hilmand, Uruzgan, and Nimroz supporting the proposed Services Report blog initiative. The initiative will support the 11 key line directorates with training and other support to provide real-time services and activities updates, which will also be distributed by hard copy to the districts. The letters ensure that they will request internet in their annual operational budgets for the next fiscal year. Publishing the 11 key line directorates’ services updates would be through PGO websites.

Live RTA Interview with the Kandahar PRRD Director. In Kandahar, a special live interview by RTA was held on 06-JUL-14 with the PRRD/Kandahar Director who explained the programs of PRRD. “We have a program called Subat Program, very similar to NSP, but Subat gives the people the authority to plan, select, and implement projects,” he stated. He also said that Subat Program, actively implemented in Daman and Arghandab, trains community representatives in good governance and conducts trainings for the PRRD and district government staff on administrative affairs.

STAS PCNs Begin the Approval Process. The PDC approved 13 STAS PCNs with a total value approximately \$130,000 in Bost, Garmser, Nad Ali, Nahri Sarraj, Daman, Qalat, Tarnak Wa Jaldak, Shahjoy, Tirin Kot, Chora, Dihrawud, Kang, and Zaranj Districts. The PCNs were developed as the product of the IR1 STAS Initiative to address governance related sources of instability. The PCNs include teacher trainings, agriculture trainings, and computer orientation trainings.

Capacity Building Team Expands On-the-Job Trainings. The team conducted a series of the on-the-job management and administrative trainings in Kandahar and Uruzgan Provinces to ensure ongoing practical learning to reinforce previous workshops. The trainers worked with selected DGO staff to demonstrate and apply specific tools, templates, processes, and systems adapted from the standard IDLG Office Procedures Manual.

Expansion in Gender Initiatives. The Women in Governance/Gender Team prepared to work with new WACs in Nad Ali and Nahri Sarraj Districts, as well as to increase their interaction with female DDA members in Zaranj and Kang Districts. These four districts are currently developing PCNs to incite increased participation. The team is also working to establish DDA-supported women’s committees in Daman, Tarnak Wa Jaldak, and Dihrawud Districts and assist each in the process in becoming a formal WAC. Meetings regarding this process have been held in each of these provinces with the NABDP social workers as well as district and provincial leadership.

Table 1: Program Event Summary by Team, District, and Province

Province and District Team	Governance and Stability (IR1)		Access to GI/RoA Service (IR2)		Communications and Outreach (IR3)		Grant\$ Team (IR4)		Capacity Building Unit (CBU)			
	Events	Participants	Events	Participants	Events	Participants	Events	Participants	Events	Participants	Events	Participants
Total Number of Events and Participants												
Daman	0	0	0	0	0	0	0	0	4	7	4	7
Arghandab	0	0	0	0	0	0	2	8	2	8	4	16
Kandahar	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	2	8	6	15	8	23
Tirin Kot	0	0	0	0	0	0	0	0	0	0	0	0
Chora	0	0	0	0	0	0	0	0	4	21	4	21
Dihrawud	0	0	0	0	0	0	0	0	0	0	0	0
Uruzgan	0	0	0	0	0	0	0	0	3	7	3	7
	0	0	0	0	0	0	0	0	7	28	7	28
Qalat	0	0	0	0	0	0	1	4	0	0	1	4
Shahjoy	8	141	0	0	0	0	2	8	0	0	10	149
Tarnak Wa Jaldak	3	27	0	0	0	0	0	0	4	12	7	39
Zabul	0	0	0	0	0	0	0	0	0	0	0	0
	11	168	0	0	0	0	3	12	4	12	18	192
Garmser	0	0	0	0	0	0	0	0	0	0	0	0
Bost	1	4	0	0	0	0	0	0	0	0	0	0
Nad Ali	0	0	0	0	0	0	0	0	0	0	0	0
Nahri Sarraj	0	0	0	0	0	0	1	4	0	0	0	0
Hilmand	3	21	0	0	0	0	0	0	4	8	7	29
	4	25	0	0	0	0	1	4	4	8	7	29
Kang	0	0	0	0	0	0	2	8	1	1	3	9
Zaranj	0	0	0	0	0	0	1	4	1	1	2	5
Nimroz	1	26	0	0	0	0	0	0	3	3	4	29
	1	26	0	0	0	0	3	12	5	5	9	40
Total	16	219	0	0	0	0	9	36	26	68	51	323

The status of grant applications at the end of July 2014 is shown in Table 2 below. By the end of July, USAID had approved 317 projects in the 14 Program districts. The total grants pipeline currently encompasses 416 grants valued at approximately \$13 million. There were 192 grants awarded by end of July valued at approximately \$5.4 million. Further information on the grants pipeline can be found in Annex D.

Table 2: Grant Application Summary

Province	District	In Draft	Approved by GRC	Approved by USAID	\$ Value Approved	Awarded	\$ Value Awarded
Kandahar	Daman	1	21	21	\$901,819	18	\$824,535
	Arghandab	7	36	35	\$957,814	34	\$929,981
Hilmand	Bost	6	27	25	\$424,448	16	\$268,010
	Garmser	3	32	32	\$1,130,574	22	\$751,388
	Nad Ali	0	28	24	\$661,740	12	\$213,074
	Nahri Sarraj	7	26	22	\$377,841	10	\$142,279

Province	District	In Draft	Approved by GRC	Approved by USAID	\$ Value Approved	Awarded	\$ Value Awarded
Uruzgan	Tirin Kot	6	32	29	\$1,759,649	16	\$847,020
	Chora	2	36	33	\$739,462	17	\$292,156
	Dihrawud	15	18	15	\$516,545	3	\$53,812
Zabul	Qalat	4	21	20	\$527,235	13	\$362,429
	Shahjoy	7	18	13	\$496,614	11	\$379,379
	Tarnak Wa Jaldak	3	17	16	\$250,407	13	\$210,807
Nimroz	Zaranj	2	20	19	\$876,330	4	\$54,633
	Kang	1	15	13	\$372,158	3	\$64,717
	TOTAL	64	347	317	\$9,992,636	192	\$5,394,219

KEY PROVINCIAL EVENTS AND ENGAGEMENTS

KANDAHAR PROVINCE

The Program's first grant-funded vocational trainings are being conducted in Arghandab and Daman Districts, garnering the participation of the District Governors. The first training to begin, motorbike repair, was visited by the Arghandab District Governor and the DDA Chairman on 19-JUL-14 (SSKDAG086). They found the training progressing according to schedule. On 05-JULY-14, the Daman District Team conducted the opening ceremony of a generator repair vocational training (SSKDAG085). The Daman District Governor, DDA Chairman, and CDC members attended the opening ceremony.

On 13-JUL-14, the Daman District Team conducted the second joint monitoring site visit, attended by the District Governor, DDA Chairperson, and DDA members, to a water supply network system improvement project site (SSKDDM006). The project had achieved its final milestone and technical closeout of the project has begun. Residents of the cluster expressed that they are extremely grateful for the successful implementation of the project.



Joint Monitoring, Canal Excavation, Naik Margh Cluster, Daman District, Kandahar Province, 2-JUL-14 (SSKDDM012)



Joint Monitoring, Water Supply Network, Ensaf Cluster, Daman District, Kandahar Province, 13-JUL-14 (SSKDDM006)

“I am approximately 60 years old now. I do not remember that we had water in Nawai Deh. I usually brought water from approximately three kilometers away on the back of donkeys. Recently, we paid 40 Afghanis to a tanker driver for 16 liters of water for this amount. We are very happy now, because we have water in our own community. We thank to GIRoA for facilitating and helping the residents of the community.”

Sharafuddin, Ensaf Cluster, Daman, Community Resident

Both District Teams in Kandahar are engaged with the close-out of the first cycle of infrastructure grants that were started in Daman and Arghandab Districts. The Arghandab District Team prepared and submitted the technical closeout reports of 10 grants this month. The Daman District Team delivered Operation and Maintenance trainings to Mohmand and Nawai Deh Grantee CDC Executive Committee members upon technical closeout and completion a canal intake project (SSKDDM009) and a water supply network project (SSKDDM006) to ensure that the projects are sustainable.

On 12-JUL-14, a coordination meeting was conducted between the PRRD and Program staff. The meeting discussed the recent achievements of the Program, as well as the challenges. Security was reported as serious challenge. The importance of joint monitoring was also being discussed at the meeting, and the PRRD officially introduced their representatives for the joint monitoring committee.

HILMAND PROVINCE

The Program began engaging with two new Women’s Advisory Committees (WACs) in Nad Ali and Nahri Sarraj. These WACs have begun the process of developing PCNs in order to initiate their involvement with the Program and incite their participation in governance activities.

On 26-JUL-14, the PMU Head participated in a meeting with the SWG Director and Deputy Director. In the meeting, the SWG Director praised the achievements of the program in bringing increased stability and empowering district governance. He asked the Program to report on the progress of each ongoing grant at future SWG meetings.

Hilmand Province is seeing increased grant activity this month. DDA members, PRRD and DGO representatives, and the Garmser District Grants Team successfully inaugurated 10 grants in seven different clusters this month. In addition the Nahri Sarraj District Team conducted opening ceremonies for three grants this month.



Road Rehabilitation Opening Ceremony, Garmser District, Hilmand Province, 16-JUL-14 (SSHMG213)



Culverts Construction Opening Ceremony, Garmser District, Hilmand Province, 17-JUL-14 (SSHMG291)

URUZGAN PROVINCE

At the end of July, the Capacity Building Team began on-job-trainings for PRRD/Uruzgan. During the first training, the Management Cycle, managerial functions, and prioritization of activities were practiced with the PRRD staff. The training was a success, because what they have learned in theory they were now able to apply in the office.

“It is good opportunity to know in practice the topics we had learned in previous trainings. The theory might be forgotten, but the practice is never lost. The office functions will increase after these types of practical exercises.”

Said Shah, Administration Officer, PRRD/Uruzgan

On 01-JUL-14, a Town Hall Meeting was conducted in the Tirin Kot District Center to distribute certificates of completion to the Tirin Kot WAC Community Forum participants. PRRD representatives and all the WAC members attended the ceremony.

In the first week of July, the PMU Head visited both Dihrawud and Chora Districts, to discuss programmatic progress with DGO and DDA representatives and attend monitoring visits for grant currently under implementation.

NIMROZ PROVINCE

The Program began to increase its involvement with female DDA members in Zaranj and Kang Districts. The female DDA members have begun the process of developing PCNs in order to incite their increased participation in governance activities and project monitoring.

On 02-JULY-14, the Program staff attended the DAIL monthly coordination meeting. Humanitarian organizations and eight sector departments participated in this meeting. Information on the achievements, progress, and challenges of the Program were presented in the meeting.

The Zaranj District Grants Team conducted one opening ceremony for a water reservoir project, and the Kang District Grants Team conducted one opening ceremony for a road rehabilitation project. PRRD and district entity representatives, as well as community leaders, were present at the opening ceremonies.



Kang Female DDA Members Discussing PCNs for Women, Kang District, Nimroz Province, 23-JUL-14



PRRD/DDA Monthly Meeting, Nimroz Province, 20-JUL-14



Road Rehabilitation Ceremony, Dasht Mustafa Cluster, Kang District, Nimroz Province, 02-JUL-14

“Besides providing services for district communities, the Subat program also provides capacity and empowerment to the district entities as well. On behalf of Kang District residents, I thank the Subat Program, which assists us in good governance exercises.”

Mr. Mohammad Joma “Alami”, Kang District Governor

ZABUL PROVINCE

On 13-JUL-14, a meeting was conducted with the Provincial Governor, Deputy Governor, Directors of PRRD and SSD, and Program staff. The Program staff provided information on five recently completed grants in Tarnak Wa Jaldak District and an overview of the grant implementation process. The PG and other participants provided positive feedback on the Program and its activities and expressed appreciation for the achievements. The PG promised his continued support to the Program.

There were seven grants closed and handed over to the community through official closing ceremonies this month. The Directors of PRRD and SSD, the District Governor, DDA and Grantee CDC members, and media participated in these events. The Tarnak Wa Jaldak District Governor provided information to the media, emphasizing the importance of the Subat Program for which the communities propose and implement grants on their own to bring stability in the area and to build the capacity of community-led entities.

OBJECTIVES AND INTERMEDIATE RESULTS REVIEW

CONTRACT OBJECTIVES

The Program Objective is: *“to assist GIRoA officials at the district and provincial levels to respond to the Population’s development and governance concerns to better instill confidence and build stability.”*

IRI GOVERNANCE AND STABILITY

Overall Objective: Provincial and District Entities increasingly address sources of instability and take measures to respond to the population’s development and governance concerns.

ACTIVITY I.1 HIRE AND TRAIN STABILITY SPECIALIST’S TEAM

On 18-JUL-14, the expatriate Governance and Stability Team Leader completed his tenure with the Program. On 22-JUL-14, the now former Governance and Stability Deputy Team Leader, selected through a competitive application process, began as Team Leader. The vacant Deputy Team Leader Position will be filled next month. For the remainder of the Program, all 21 Governance and Stability Team staff will be country nationals. All current IR1 staff has received governance and stability trainings.

ACTIVITY I.2 CONDUCT TRAINING OF TRAINERS (TOT) FOR SIKA AND MRRD STAFF

Between 12 and 14-JUL-14, a ToT was conducted for all Gender Specialists and integrated Program female personnel on the Periodic Stabilization Review (PSR), Stability Trends, and the Socratic Method for community engagement. During the ToT, the participants were trained in how to present the PSR to the WACs and review stability trends and sources of



Periodic Stabilization Review (PSR) TOT for Gender Specialist, Kandahar Province, 12-JUL-14

instability identified by district entities in STAS Forums. The training also taught them how to engage with WACs using the Socratic Method to make sure women's perspectives are integrated in Stability Trend Meetings (STMs).

Training for key personnel for the District Entity Engagement Profile (DEEP) II observational study was conducted on 16-17-JUL-14. The participants included District Team Leaders, Gender Specialists, integrated IRs female personnel, and District Stability Officers.

ACTIVITY I.3 UPDATE STABILITY WORKSHOP FRAMEWORKS WITH LESSONS LEARNED

During the reporting period, no updates were made to the Governance and Stability Community Forum curriculum, because the forums have been concluded in all 14 Program districts. However, the translated version of the entire curriculum was reviewed for typos and further refinement of the language.

ACTIVITY I.4 DELIVER STABILITY ANALYSIS WORKSHOPS FOR EACH APPROVED DISTRICTS AS NEEDED

Governance and Stability Community Forums have been completed in all 14 Program districts.

ACTIVITY I.5 INVOLVE PRRD STAFF IN STABILITY WORKSHOPS

Because of Ramadan, there were very few external programmatic events in which to involve PRRD district social workers (DSWs) during this reporting period.

ACTIVITY I.6 PROVIDE TECHNICAL ASSISTANCE TO DISTRICTS ENTITIES ON STABILIZATION ISSUES, INDICATORS, AND TRENDS

The monthly Stability Trend Meetings (STMs) were paused in all 14 program districts due to the Ramadan period and Eid holidays. However, training and planning for Sector-focused Stability Trend Meetings (SSTM), in which trends pertaining to a particular key directorate will be discussed, were conducted to prepare for August. STAS forums have been completed in all districts.

ACTIVITY I.7 FACILITATE INTER-DISTRICT ENTITY MEETINGS TO EXCHANGE INFORMATION AND BEST PRACTICES

The Governance and Stability Team is working with the Capacity Building Team to prepare for a DG conference in September that will use the PSR as a basic to discuss governance SOIs and create an action plan with the DGs to address remaining SOIs, including absenteeism and professionalism.

ACTIVITY I.8 ORGANIZE QUARTERLY PERIODIC STABILIZATION REVIEW MEETINGS WITH IRI TEAM LEADER, STABILITY SPECIALISTS, AND M&E STAFF

On 15-JUL-14, the South Afghanistan regional PSR (combined data from all districts) was delivered to the Director of the National Area-Based Development Program (NABDP) of MRRD. He was very supportive of the efforts of the STAS initiative as a whole and felt that the data-driven results and the Program's SOI database were important contributions to future programming.

ACTIVITY I.9 IMPLEMENT GENDER PILOT ACTIVITIES

On 12 and 14-JUL-14, all Program gender specialists were trained to deliver the PSR to WACs and to review governance SOIs and stability trends identified by district entities to ensure that their perspective is integrated in developing, monitoring, and reporting on stability trends for upcoming stability trend meetings.

IR2 ACCESS TO GIROA SERVICES

Overall Objective: Provincial and district entities understand what organizations and provincial line departments work within their geographic areas, what kind of services they provide, and how the population can access those services.

ACTIVITY 2.1 PROVIDE TRAINING TO PROVINCIAL LINE DIRECTORATES TO IMPROVE THEIR CAPACITY TO COLLECT, MANAGE, AND REPORT INFORMATION ABOUT PROJECTS AND SERVICES

The team has delivered Access to GIROA Services Workshops to all 14 districts, including the four pilot WACs. These workshops have helped build district residents' knowledge and familiarity with the government administration, services, and officials, and therefore increasing their confidence and trust in GIROA.

The team has planned to deliver training to the new WACs in Hilmand: Nad Ali and Nahri Sarraj Districts as well as the women's committees in Kandahar, Daman District; Uruzgan, Dihrawud District; and Zabul, Tarnak Wa Jaldak District next month.

In addition to workshops, contact lists and services reports increase communication and transparency, building productive relations. The updated contact list for Nimroz line directorates will be printed and Nimroz services reports will be distributed during the upcoming services fairs and via provincial line directorates.

In order to fill the "knowledge gap" at the district level regarding technical requirements and standards for services, the team has collected eight directorates' operation manuals/policies. These manuals are for public use and will be provided to DDA and DGOs in 14 targeted districts to increase knowledge, understanding, and familiarity with government policies regarding services.

ACTIVITY 2.2 ASSIST PROVINCIAL AND DISTRICT ENTITIES TO ESTABLISH PRODUCTIVE RELATIONS

The Access to GIROA Services Team has finished collecting Nimroz services reports information, including photographs, revisions, and design of the reports that were received from the 11 provincial line directorates. In addition, the team has received written approval from the line directorates to print 5,000 booklets and 110 posters. The services reports were sent for the USAID and COP approval and will be printed in August.

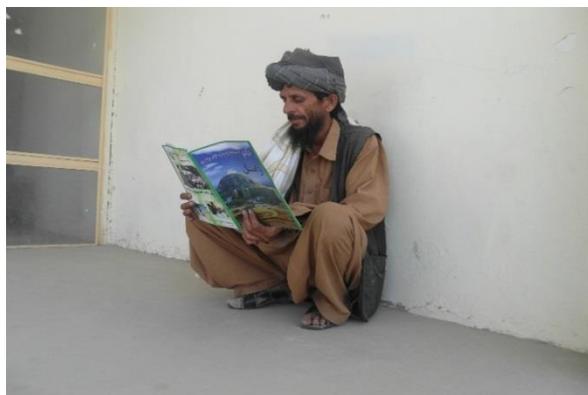
To date, the team has been able to receive four out of 11 updates (i.e., second round) for services reports from Kandahar provincial line directorates. These reports has been reviewed and updated. The team is following up with the remaining seven directorates to complete their updated reports. These reports will be completed next month and will be printed via booklets and posters for public use.

A survey was conducted by the team through follow-up meetings with community residents and government officials in Zabul, Hilmand, and Uruzgan. The aim of the survey was to assure that booklets are properly disseminated by line

لاسلېک	تصدیق مټن	درئیس نوم
	د ښارمنځي اوسنکوي رېسټ خدمتي راپور چې ددې رېسټ له لوري ثبت او کليو د پراختيا پروگرام ادارې ته د تېرو وروستي کال په موده سپارل سوې وو ملاحظه سو ، چاپ وړ دی زه يې تصديق کوم .	روح الله "هدايت"
	د ښارمنځي اوسنکوي رېسټ خدمتي راپور چې ددې رېسټ له لوري ثبت او کليو د پراختيا پروگرام ادارې ته د تېرو وروستي کال په موده سپارل سوې وو ملاحظه سو ، چاپ وړ دی زه يې تصديق کوم .	عبدالواحد "خښت"
	د ښارمنځي اوسنکوي رېسټ خدمتي راپور چې ددې رېسټ له لوري ثبت او کليو د پراختيا پروگرام ادارې ته د تېرو وروستي کال په موده سپارل سوې وو ملاحظه سو ، چاپ وړ دی زه يې تصديق کوم .	نور احمد "شېرزاد"
	د ښارمنځي اوسنکوي رېسټ خدمتي راپور چې ددې رېسټ له لوري ثبت او کليو د پراختيا پروگرام ادارې ته د تېرو وروستي کال په موده سپارل سوې وو ملاحظه سو ، چاپ وړ دی زه يې تصديق کوم .	عبدالقيوم "نظري"
	د ښارمنځي اوسنکوي رېسټ خدمتي راپور چې ددې رېسټ له لوري ثبت او کليو د پراختيا پروگرام ادارې ته د تېرو وروستي کال په موده سپارل سوې وو ملاحظه سو ، چاپ وړ دی زه يې تصديق کوم .	خلمستان "منور"
	د ښارمنځي اوسنکوي رېسټ خدمتي راپور چې ددې رېسټ له لوري ثبت او کليو د پراختيا پروگرام ادارې ته د تېرو وروستي کال په موده سپارل سوې وو ملاحظه سو ، چاپ وړ دی زه يې تصديق کوم .	محمد اکبر "شرېفي"
	د ښارمنځي اوسنکوي رېسټ خدمتي راپور چې ددې رېسټ له لوري ثبت او کليو د پراختيا پروگرام ادارې ته د تېرو وروستي کال په موده سپارل سوې وو ملاحظه سو ، چاپ وړ دی زه يې تصديق کوم .	غلام حضرت "شايق"
	د ښارمنځي اوسنکوي رېسټ خدمتي راپور چې ددې رېسټ له لوري ثبت او کليو د پراختيا پروگرام ادارې ته د تېرو وروستي کال په موده سپارل سوې وو ملاحظه سو ، چاپ وړ دی زه يې تصديق کوم .	آمنه "حکيمي"
	د ښارمنځي اوسنکوي رېسټ خدمتي راپور چې ددې رېسټ له لوري ثبت او کليو د پراختيا پروگرام ادارې ته د تېرو وروستي کال په موده سپارل سوې وو ملاحظه سو ، چاپ وړ دی زه يې تصديق کوم .	امان الله "عبيدي"
	د ښارمنځي اوسنکوي رېسټ خدمتي راپور چې ددې رېسټ له لوري ثبت او کليو د پراختيا پروگرام ادارې ته د تېرو وروستي کال په موده سپارل سوې وو ملاحظه سو ، چاپ وړ دی زه يې تصديق کوم .	محمد آصف "ايرانس"

Service Report confirmation letter signed by 11 Provincial line Directorates, Nimroz Province, 15-JUL-14

directorates and displayed in areas readily accessible to the public. The results showed that 11,840 out of 15,000 booklets have been disseminated and 198 of 330 posters are currently displayed in public places. The remaining 3,160 booklets and 132 posters will be distributed through GIRoA Services Fairs in 10 districts and three DoWA services fairs in Hilmand, Zabul, and Uruzgan.



Local Farmer Reading Service Report Booklet, Zabul Province, 12-JUL-14



Department Of Public Health Poster in Tirin Kot District, Uruzgan Province, 20-JUL-14

GIRoA officials have reported that these services reports increase transparency, enhance the awareness of people regarding GIRoA services, and help in gaining the local people’s trust in government, while increasing the people’s access to GIRoA Services. The team has prepared individual reports for each of the three provinces with details including quotes and pictures from GIRoA officials and local people.

“We will gain the trust and confidence of local people in government and avoid the negative judgments and views of the Afghan government when they read the (service) booklets. They will understand what government is doing and become familiar with the successes and achievements of the government.”

Mr. Hassibullah, DoPWA administrator, Zabul Province

Table 3: Booklets and Posters Distributed in Zabul, Uruzgan, and Hilmand

No.	Directorates Received Booklets and Posters	Zabul		Uruzgan		Hilmand	
		Booklets	Posters	Booklets	Posters	Booklets	Posters
1	Provincial Rural and Rehabilitation Development	300	5	300	5	400	5
2	Directorate of Education	900	5	900	5	850	5
3	Directorate of Public Health	500	5	500	5	600	5
4	Directorate of Agriculture, Irrigation and Livestock	400	5	300	5	450	5
5	Directorate of Information and Culture	300	5	300	5	300	5
6	Directorate of Labor, Social Affairs, Martyrs and Disables	400	5	400	5	400	5
7	Sectorial Services Directorate	200	5	150	5	120	5
8	Directorate of Economy	200	5	200	5	120	5

No.	Directorates Received Booklets and Posters	Zabul		Uruzgan		Hilmand	
		Booklets	Posters	Booklets	Posters	Booklets	Posters
9	Directorate of Women Affairs	300	5	200	5	300	5
10	Directorate of Public Work Affairs	200	5	200	5	150	5
11	Afghanistan National Disaster Management Directorate	200	5	300	5	200	5
12	Governor Offices	100	11	100	11	100	11
Total Posters and booklets distributed to date		4000	66	3850	66	3990	66

ACTIVITY 2.3 HOLD A QUARTERLY REVIEW MEETING TO EVALUATE PROGRESS AND RESULTS AND MAKE ADJUSTMENTS AS WARRANTED

The second quarterly review has been finalized. A new quarter plan has been developed to include facilitation of Sector Stability Trend Meetings (SSTM) in conjunction with the Governance and Stability Team, as well as a real-time services report blog and training initiative for each province.

ACTIVITY 2.4 INSTITUTIONALIZE THE PROJECTS AND SERVICE REPORTS WITH GIROA COUNTERPARTS

PRRD representatives and staff participated in the Access to GIROA Service Fairs and workshops for district entities and Writing Services Reports workshops for provincial entities. Participants are learning about the Access to GIROA Services activities and will be able to continue leading the activities after the completion of the project contract. The team is working closely with the key directorates on better data management through revisions of services reports. The first services report revision is currently underway in Kandahar.

ACTIVITY 2.5 IMPLEMENT GENDER PILOT ACTIVITIES

There were 800 booklets and 15 posters provided to three DoWA directorates in Zabul, Uruzgan, and Hilmand provinces. The booklets describe the services of 11 key provincial line directorates, including each line directorate’s services for women. Examples of women’s topics addressed include women’s education, women’s health, widows and women’s disabilities. The posters were displayed in the women’s visiting public area at the DoWA offices.



A local female staff member reads the services report, DoWA Directorate, Hilmand Province, 05-JUL-14

“I like the booklets and posters very much, because they show the activities and responsibilities of the Women’s Affairs Directorate. People will surely read these, and they will be informed of our responsibilities and services. This directorate used to be known for only judicial issues, while we do not do such things at all. With help of these booklets and posters, the directorate will be able to better relay its services information to the people”.

Mrs. Jamila Niazi, DoWA Director

IR3 COMMUNICATION AND OUTREACH

Overall Objective: Provincial authorities improve their ability to communicate with district entities in order to help them better understand their population's needs and prioritize basic service delivery interventions.

ACTIVITY 3.1 PERIODICALLY COLLECT EXISTING POPULATION/DEMOGRAPHIC RESEARCH

This activity is complete. Relevant population and demographic data were periodically collected through CY 2013 and made available.

ACTIVITY 3.2 IDENTIFY COMMUNICATIONS MANAGEMENT NEEDS FOR PROVINCIAL AND DISTRICT ENTITIES

The communications and outreach capacity assessment is a component of the overall capacity building assessments initiative of the program. Please refer to the IR5 section.

ACTIVITY 3.3 ASSIST TO DEVELOP COMMUNICATION STRATEGIES TO SUPPORT THE PROGRAM TEAMS

The team continued to promote Subat Program messages through activities such as opening ceremonies and Town Hall events for grants projects, radio program, meetings and forums, and other activities through the mediums of radio, television, and print. "Our Village, Our Hopes," a one-hour radio program currently broadcasting in Nimroz that features message-laden short dramas is now on its second month. A complete list of media activities is found in Activity 3.6.



Interview with a laborer, Zaranj District, Nimroz Province, 13-JUL-14 (SSNMZA42)

"I was hired for this work by our community head because he told us that we have the right to work for our own development. I am paid here, but I also learned new skills in construction work. It is also important to me because this project will make it easier for us to visit the community graveyard where we bury our loved ones."

Project Laborer, Zaranj District, Nimroz Province, in a media interview

ACTIVITY 3.4 DEVELOP COMMUNICATIONS AND OUTREACH TRAINING GUIDE

This activity is complete. The Communications and Outreach Training Guide serves as the team's manual for conducting training workshops for provincial and district entities. The team practices flexibility in training delivery in accordance to participants' literacy level, traditional communications practices, and media usage.

ACTIVITY 3.5 CONDUCT ROLLING COMMUNICATION AND OUTREACH TRAINING ACTIVITIES FOR PROVINCIAL AND DISTRICT ENTITIES

Due to Ramadan, the team was not able to schedule any training activities this month.

ACTIVITY 3.6 ASSIST PROVINCIAL AUTHORITIES AND DISTRICT ENTITIES TO PREPARE AND IMPLEMENT COMMUNICATIONS ACTIVITIES

A total of 15 media and publicity activities were conducted: one Town Hall Event, seven media news interviews, four radio programs, and three poster designs. A total of 15 government officials and beneficiaries were interviewed for radio and television news. Three regular meetings between the provincial and district entities were also conducted.

TOWN HALL EVENTS

The DDA and CDCs in Nad Ali District, Hilmand Province hosted a Town Hall Event for a road construction and culverts project (SSHMNA361) on 12-JUL-14. The event was attended by about 100 community leaders, villagers, and governmental officials. Radio and Television in Hilmand covered speeches and aired interviews at the event.



Town Hall Event, Nad Ali District, Hilmand Province, 12-JUL-14 (SSHMNA361)

Table 4: Town Hall Events

Date	Location	Radio/TV Stations Covering the Event	Persons Interviewed for Broadcast
12-JUL-14	Hilmand Nad Ali	Hilmand and Sabawoon Radio and TV and direct engagement - Opening Ceremony (SSHMNA361) and grants announcements and updates;	Speakers: Engr. Jan Gul Khan, SSD Provincial Director; Kala Khan, DCC Director; and, Agha Mohammad, CDC Member.

“I am very happy to be here at the start of work of the Subat grant projects in Nad Ali District. This project will connect the communities to the main road and will provide quick and better transportation. I congratulate the cluster for selecting this very important project as their own and for their commitment to work to the expected standard. The provincial technical team will regularly monitor the project.”

Eng. Jan Gul Khan, SSD Provincial Director, Hilmand, at the Town Hall Event in Nad Ali

RADIO / TV NEWS AND INTERVIEWS

There were seven radio and television news and interviews conducted; three of them were in Zabul where a press conference was held on 07-JUL-14 in Tarnak Wa Jaldak for the closing ceremony of five grants projects. Zabul PRRD Director Mohammad Qasim Popal hosted the press conference with District Governor Abdul Khaliq Ayubi and SWG Director Abdul Khaliq Uruzgani. They addressed questions about the Subat Program and grants projects posed by the media. Media interviews were also conducted on-site.



Press Conference announcing the completion of grants projects, Tarnak Wa Jaldak District, Uruzgan Province, 07-JUL-14

In Kandahar, a special live interview by RTA was held on 06-JUL-14 with the PRRD/Kandahar Director, who explained the programs of PRRD. “We have a program

called Subat Program, very similar to NSP, but Subat gives the people the authority to plan, select, and implement projects,” he stated. He also said that Subat Program, actively implemented in Daman and Arghandab, trains community representatives in good governance and conducts trainings for the PRRD and district government staff on administrative affairs.

On 22-JUL-14, RTA Uruzgan Radio aired news regarding the on-the-job training for Chora DGOs. Wali Mohammad, Admin/Finance Officer and Wali Jan, a Village Officer, were interviewed. Sheikmati Radio/Zabul also aired news on the completion of two projects in Tarnak Wa Jaldak District on 22-JUL-14. DDA Member Mr. Mohammad Salim was interviewed regarding these projects.

“The training was practical and useful. We learned many new things that will help us in our office work. The trainers practically worked with us and showed us the importance of report writing ... People in Chora should take advantage of this training and give full respect to and support Subat Program.”

Wali Mohammad, Admin/Finance Officer, Chora

Table 5: Radio/TV News and Interviews

Date	Location	Event or Activity	Radio/TV Stations/	Interviewed for Broadcast
06-JUL-14	PRRD Kandahar	RTA Interview with PRRD Director	RTA Kandahar	PRRD/Kandahar Director
07-JUL-14	Tarnak Wa Jaldak, Zabul	Press Conference at the Closing Ceremonies of five grant projects	Sheikmati Radio, Yawali Radio, Aryana TV, Tolo TV, RTA and Rana Productions	Abdul Khaliq Ayubi, TWJ DG; Mohammad Qasim Popal, PRRD Director; and, Abdul Khaliq Uruzgani, SWG Director
07-JUL-14	Tarnak Wa Jaldak, Zabul	Radio and TV interviews at the project sites	Sheikmati Radio, Yawali Radio, Aryana TV, Tolo TV, RTA and Rana Productions	Haji Mohammad Dawood, TWJ DDA Deputy; Haji Mohammad Khan, DDA Member; Haji Bakht Mohammad, CDC Head; and Dr Abdul Haleem, CDC Member
14-JUL-14	Zaranj, Nimroz	Second Milestone of SSNMZA424 Malaki CDC	RTA	Haji Gulzar, CDC Cluster Kurdu; and, project laborer
19-JUL-14	Zaranj, Nimroz	Opening Ceremony of water reservoir construction project (SSNMZA444)	RTA	Mullah Abdul Majeed and DDA Member Haji Abdul Hameed
22-JUL-14	Chora, Uruzgan	CBU On-the-Job Training	RTA	Wali Mohammad, Admin/finance Officer; and, Wali Jan, Village officer
22-JUL-14	Tarnak Wa Jaldak, Zabul	Completion of Gabion wall (SSZBTJ130) Culverts (SSZBTJ131)	Sheikmati Radio	Mohammad Salim, DDA Member

RADIO PROGRAM

On 16-JUL-14, Nimroz Sada-e-Dost Radio aired the fifth weekly “Our Village, Our Hopes” radio call-in program, with a repeat broadcast on 18-JULY-14. The topics discussed were “DoWA and their work with women” and “How your vote counts” with Ahmad Shah Sabir, Election Commission Officer; Hooria Sherzad, DDA Member; and Haji Enayatullah Khuja, CDC Member.



Guest attending the fifth broadcast of “Our Village our Hopes”, Tarnak Wa Jaldak District, Zabul Province, 16-JUL-14

Table 6: “Our Village, Our Hopes” Radio Program

Date	Show No.	Theme/Radio Drama	Panelists	No. of Calls Received
02-JUL-14 Live Broadcast 04-JUL-14 Repeat Broadcast	3	“How the different branches of the government work” “Shuras – the importance of citizen input”	Mirwais Rakhshani, Sectorial Works Directorate Expert; and, Ali Ahmad Barakzai, Zaranj, DDA Treasurer.	3
09-JUL-14 Live Broadcast 11-JUL-14 Repeat Broadcast	4	“Tell me more about NABDP” “How can my neighbors and I start a savings group?”	Dr. Mohammad Din, Head of NABDP Program; Eng. Mohammad Farid, PRRD Program Manager; and, Haji Amanullah, DDA Member and program beneficiary	3
16-JUL-14 Live Broadcast 18-JUL-14 Repeat Broadcast	5	“DoWA and their work with women” “How your vote counts”	Ahmad Shah Sabir, Election Commission Officer; Hooria Sherzad, DDA Member; and Haji Enayatullah Khuja, CDC Member.	1
23-JUL-14 Live Broadcast 25-JUL-14 Repeat Broadcast	6	“The Youth is Our Future – Invest in Them” “Remember the Widows in our Communities”	Amina Hakimi, DoWA Director; and Hamidullah Baloch, Director for Youth.	1

POSTER DESIGN AND PRODUCTION

Posters promoting PRRD messages were designed for production for Kandahar, Nimroz, and Uruzgan with the message, “Local citizens should take responsibility to improve their communities.”

PROVINCIAL AND DISTRICT ENTITY MEETINGS

Three recurring meetings between provincial and district entities were conducted in three provinces. Details of these meetings are found in Table 7.



PRRD/Nimroz, Regular Meeting with District Leaders, Nimroz Province, 20-JUL-14.

Table 7: PRRD and DE Meetings

Date	Location/ Province	Main Agenda	PEs in Attendance	DEs in Attendance	Total Attendance
14-JUL-14	Tirin Kot, Uruzgan	Project updates and status of implementation, sharing of experiences as well as to discuss and coordinate plans.	DoWA, SSD	DDA	6
20-JUL-14	Bost, Hilmand	Information on agriculture projects – irrigation, livestock; questions and answers	DoAIL		17
20-JUL-14	Zaranj, Nimroz	NSP and NABDP programs in three district, PRRD/Nimroz development plan, issues and challenges in project implementation	PRRS, NSP, NABDP	DDA	28

ACTIVITY 3.7 PERIODICALLY EVALUATE PROVINCIAL AND DISTRICT ENTITY COMMUNICATIONS CAPABILITIES

Please see the IR5 section.

ACTIVITY 3.8 IMPLEMENT GENDER PILOT ACTIVITIES

There were two “Our Village, Our Hopes” radio shows specifically on topics centered on women’s issues: on 16-JUL-14 “DoWA and their work with women” and on 23-JUL-14 “Remember the widows in our communities.”

IR4 GOVERNMENT SERVICES AND DEVELOPMENT PROJECTS

Overall Objective: Provincial authorities are able to improve basic service delivery by using GIRoA, CDCs, DDAs, and ASOP DCCs, which gain capacity to plan, design, implement, and monitor projects, with a focus on labor-intensive projects or productive infrastructure.

ACTIVITY 4.1 SUBMIT GRANTS MANUAL AND ACTIVITY FLOW CHART FOR USAID

The Grants Manual and Environmental Compliance Plan were approved by USAID on 13-MAY-13 and 18-JUN-13, respectively. The submissions of environmental compliance documents for individual projects to USAID and their approvals are proceeding smoothly.

ACTIVITY 4.2 CONDUCT INITIAL DEVELOPMENT RESEARCH AND ASSESSMENTS IN COMMUNITIES AND DISTRICTS

The initial research and assessments in all Program Districts has been completed.

ACTIVITY 4.3 WORK WITH DISTRICT ENTITIES TO IDENTIFY DPP PROJECTS

A total of 507 PCNs have been developed in the 14 Program districts as indicated in Table 8. Four DPPs comprised of PCNs from Arghandab (six), Kang (one), Shahjoy (one), and Tarnak Wa Jaldak (one) were developed by the team and approved by USAID in July.

Arghandab District KD-AG-DPP05 consisted of six PCNs (SSKDAG239, SSKDAG240, SSKDAG241, SSKDAG258, SSKDAG265, and SSKDAG266); of these six, five were small-scale infrastructure and one was a DDA monitoring fund. Kang District NM-KA-DPP03 consisted of one small-scale infrastructure project (SSNMKA448). Shahjoy District ZB-SJ-DPP04 consisted of four (SSZBSJ497,

SSZBSJ498, SSZBSJ499, and SZBSJ500) small-scale infrastructure projects. Tarnak Wa Jaldak District ZB-TJ-DPP04 included one small-scale infrastructure project (SSZBTJ502). In total, the four DPPs included 12 PCNs.

All infrastructure PCNs have been developed and fully approved. Vocational training for youth and women to be implemented by the DDAs have also been developed and approved. In July, 13 STAS PCNs from 13 districts were developed by the team and submitted to USAID for approval. Another seven PCNs were initiated in Zaranj, Kang, Nad Ali, Nahri Sarraj, Daman, Dihrawud, and Tarnak Wa Jaldak Districts to support the DDA and encourage the participation in governance of WACs and DDA-supported women's committees. The seven PCNs are at different stages of development and will be approved in August.

Table 8: PCNs Developed to Date

Province	Number of PCNs developed per district	
Kandahar	Arghandab	61
	Daman	49
Hilmand	Bost	52
	Garmser	27
	Nad Ali	28
	Nahri Sarraj	35
Uruzgan	Tirin Kot	39
	Chora	41
	Dihrawud	34
Zabul	Qalat	36
	Shahjoy	27
	Tarnak Wa Jaldak	26
Nimroz	Zaranj	22
	Kang	17
Grand Total		507

ACTIVITY 4.4 DISTRICT ENTITIES PRESENT PROJECT CONCEPT NOTES FOR GIROA PROVINCIAL APPROVALS

The PDC approved 13 STAS PCNs with a total value approximately \$130,000 in Bost, Garmser, Nad Ali, Nahri Sarraj, Daman, Qalat, Tarnak Wa Jaldak, Shahjoy, Tirin Kot, Chora, Dihrawud, Kang, and Zaranj Districts, shown in Table 9.

Table 9: STAS PCNs Developed

Project Number	Cluster	Proposed Project
SSHMB0511	Bost DDA	Short training for 44 untrained teachers in 22 schools to improve lesson planning and teaching skills
SSHMGA507	Garmser DDA	Provision of Computer orientation training course for 25 District Government officers to enable them uses computer applications to improve service delivery.

Project Number	Cluster	Proposed Project
SSHMNA510	Nad Ali DDA	Provision of Computer orientation training course for 29 District Government workers to enable them uses computer applications to improve service delivery.
SSHMNS512	Nahri Sarraj DDA	Short training for 35 untrained teachers in 14 schools to improve lesson planning and teaching skills
SSKDDM496	Daman DDA	Provision of Computer orientation training course for 20 District Government workers to enable them uses computer applications to improve on service delivery.
SSNMKA508	Kang DDA	Short training for 44 untrained teachers in 22 schools to improve lesson planning and teaching skills
SSNMZA509	Zaranj DDA	Short training for 50 untrained teachers from 35 schools to improve on lesson planning and teaching skills
SSUZCH504	Chora DDA	Provision of a training course for three District Agriculture staffs and 12 lead farmers on crops, disease and pest management to better prepare them to train farmers on disease and pest management.
SSUZDI505	Dihrawud DDA	Provision of a training course for three District Agriculture staffs and 12 lead farmers on crops, disease and pest management to better prepare them to train farmers on disease and pest management.
SSUZTK503	Tirin Kot DDA	Short training for 44 untrained teachers from 4 schools to improve on lesson planning and teaching skills
SSZBQA495	Qalat DDA	Short training for 44 untrained teachers from 18 schools to improve on lesson planning and teaching skills
SSZBSJ491	Shahjoy DDA	Short training for 50 untrained teachers from 10 schools to improve their lesson planning and teaching skills
SSZBTJ492	Tarnak Wa Jaldak DDA	Provision of computer orientation training for 16 District Government workers on the use of computer applications to improve on service delivery.

ACTIVITY 4.5 SUBMIT PCNS AND DPPS FOR USAID APPROVAL

There were four DPPs with 12 PCNs prepared by the team, submitted, and approved by USAID. An additional STAS DPP, SS-STAS-DPP01 with 13 PCNs was prepared by the team and submitted to USAID for approval. Please see Activity 4.3 for a description of these DPPs.

ACTIVITY 4.6 COORDINATE WITH PRRD, NSP, AND NABDP

IR4 teams continue to coordinate with NSP and NABDP, mainly through attendance at weekly or bi-weekly PRRD/NSP/NABDP coordination meetings at the PRRD offices. Frequent meetings were held with other government ministries, such as DoLSA, IDLG, DoWA, MoE, and MOIA. The teams also participated in ad hoc coordination meetings with USAID, PRRD, NSP, and NABDP, and attended the plenary PDC meetings conducted by the Governors.

IR4 teams at the district/province level attended coordination meetings with DDAs/DGs, PRRDs, NSP officers, NABDP officers, DoWA, DoLSA and other provincial ministry officers as well as DDAs/DGs and communities.

Table 10: Coordination Meetings

Province	weekly or bi-weekly PRRD	weekly or bi-weekly NSP	weekly or bi-weekly NABDP	Meetings held with DoLSA/DoWA	MOE
Hilmand				<p>July-21-2014: Topic: Selection Trainers and Supervisors for WAC PCNs. DoLSA attended the meeting</p> <p>July-23-2014: Topic: Selection of Training Hall for WAC PCNs DoLSA attended the meeting</p> <p>July-26-2014: Topic: compile Trainees list for WAC PCNs DoLSA attended the meeting</p>	
Nimroz	<p>Dates: July 02, Agenda: Coordination meetings Place: PRRD Office Participants: PRRD Director, PRRD Program Manager, DTLs, PMU Head and CDO, PE and PMU-GO</p> <p>Date: Jul 14 Agenda: Grants Implementation Place: PRRD Office Participants: PRRD Director, PMU Head and PMU-GO</p> <p>Date: Jul 21 Agenda: Grants Implementation Place: Program manager Office Participants: PRRD Program Manager, PMU Head and PMU-GO</p>			<p>Date: Jul 25 Agenda: To discuss new WAC PCNs Place: DoLSA Office Participants: GDO, CBO, GCBO, DoLSA Director.</p> <p>Date: Jul 25 Agenda: To discuss new WAC PCNs Place: DoLSA Office Participants: GDO, CBO, GCBO, DoLSA Director.</p>	<p>A meeting was held late July to discuss a land dispute amongst tribal elders at the Ministry of Education office. In attendance were: DDA members, grantee CDC, DTL, GDO and DCBO</p>

Province	weekly or bi-weekly PRRD	weekly or bi-weekly NSP	weekly or bi-weekly NABDP	Meetings held with DOLSA/DoWA	MOE
Zabul	<p>IR4 staff held meeting with PRRD Director, Mr. Mohammad Qasim Popal on July 13.</p> <p>Participants: PRRD Director Mohammad Qaseem Popal. PMU Head Abdul Wahab Bayzeed, PMU Grant Officer Khushal Ashrafi. PMU Engineer Faridulah Fatmam,</p> <p>Agenda: Coordination meeting between PRRD, DDA and SIKS South staff to brief him on grants closeout process.</p>				

ACTIVITY 4.7 PROVIDE CAPACITY BUILDING AND TECHNICAL ASSISTANCE TO HELP DISTRICT ENTITIES PREPARE GRANT APPLICATION PACKAGES FOR PRIORITY PROJECTS

The Program has assisted district entities to prepare 347 grant application packages in 14 Districts with a total estimated Program contribution of \$10 million. In July, 43 grant applications were developed as follows: one in Arghandab, seven in Bost, three in Chora, two in Dihrawud, three in Garmser, one in Kang, five in Nad Ali, eight in Nahri Sarraj, three in Qalat, four in Shahjoy, four in Tirin Kot, and two in Zaranj. Eight grants applications were developed (surveyed and designed) by the technical team in July.

Table II: Total Grant Applications

Province	Number of PCNs developed per district	In Draft	Approved by GRC
Kandahar	Arghandab	7	36
	Daman	1	21
Hilmand	Bost	6	27
	Garmser	3	32
	Nad Ali	0	28
	Nahri Sarraj	7	26
Uruzgan	Tirin Kot	6	32
	Chora	2	36
	Dihrawud	15	18

Province	Number of PCNs developed per district	In Draft	Approved by GRC
Zabul	Qalat	4	21
	Shahjoy	7	18
	Tarnak Wa Jaldak	3	17
Nimroz	Zaranj	2	20
	Kang	1	15
Grand Total		64	347

ACTIVITY 4.8 OBTAIN PROJECT APPROVALS

In total, the number of grant application packages approved by GRC has reached 347 as outlined in the above table. The GRC approved 43 grant applications in July with a total dollar value of \$1 million.

USAID has, to date, approved 317 grant applications in the 14 districts as shown in Table 12. In July USAID approved 61 grant application packages with a total value of approximately \$1 million: five in Tirin Kot, three in Chora, eight in Garmser, three in Nad Ali, two in Kang, eleven in Nahri Sarraj, seven in Zaranj, five in Bost, one in Daman, six in Dihrawud, seven in Qalat, two in Shahjoy, and one in Tarnak Wa Jaldak.

Table 12: Grants Approved by USAID

Province	District	Approved by USAID	\$ Value Approved
Kandahar	Arghandab	35	\$957,814
	Daman	21	\$901,819
Hilmand	Bost	25	\$424,448
	Garmser	32	\$1,130,574
	Nad Ali	24	\$661,740
	Nahri Sarraj	22	\$377,841
Uruzgan	Tirin Kot	29	\$1,759,649
	Chora	33	\$739,462
	Dihrawud	15	\$516,545
Zabul	Qalat	20	\$527,235
	Shahjoy	13	\$496,614
	Tarnak Wa Jaldak	16	\$250,407
Nimroz	Zaranj	19	\$876,330
	Kang	13	\$372,158
Grand Total		317	\$9,992,636

ACTIVITY 4.9 PROVIDE TECHNICAL ASSISTANCE, GRANTS, AND SUB-AWARDS TO HELP DISTRICT ENTITIES AND OTHER PROJECT IMPLEMENTING PARTNERS TO IMPLEMENT APPROVED PROJECTS

There were 41 new grant agreements prepared and awarded following the provision of Grants Implementation Training for the CDC grantees and DDAs: seven in Tirin Kot, one in Chora, one in Qalat, 11 in Garmser, four in Arghandab, one in Zaranj, two in Shahjoy, one in Kang, seven in Nahri Sarraj, five in Nad Ali, and one in Dihrawud with a total Program contribution value of approximately \$ 1.3 million.

There were a total of 97 milestone payments made totaling approximately \$560,000. Total disbursements to date are just under \$2 million.

ACTIVITY 4.10 PROVIDE CAPACITY BUILDING TRAINING TO DISTRICT ENTITIES AND PRRD TO MANAGE PROGRAMS

In July, 43 Grants Management and Implementation trainings were conducted for CDC grantees in Arghandab, Bost, Chora, Nad Ali, Dihrawud, Kang, Qalat, Daman, Tirin Kot, and Zaranj Districts (Table 13). The training equips CDC and DDA representatives with grant development, implementation, and monitoring skills.

Table 13: Grantee Orientation Trainings

DISTRICT	TRAINING TITLE	STATUS	PARTICIPANTS
Zaranj	T2: Grants Implementation Training	16-Jul-14	4
Kang	T2: Grants Implementation Training	23-Jul-14	4
Kang	T2: Grants Implementation Training	23-Jul-14	4
Arghandab	T2: Grants Implementation Training	1-Jul-14	4
Arghandab	T2: Grants Implementation Training	8-Jul-14	4
Qalat	T2: Grants Implementation Training	21-Jul-14	4
Shahjoy	T2: Grants Implementation Training	9-Jul-14	4
Shahjoy	T2: Grants Implementation Training	15-Jul-14	4
Nahri Sarraj	T1: Grants Management Training	20-Jul-14	36

ACTIVITY 4.11 MONITOR PROJECT IMPLEMENTATION

The grant teams, technical officers, CDC representatives in Kandahar, Uruzgan, Zabul, Hilmand and Nimroz Provinces contacted field visits to monitor progress of grants under implementation as indicated below. Monitoring visits were also made to certify achievement of milestones so as to make payments and close out the completed ones. On all these monitoring site visits, work inspected was found to be of good quality and grantees were achieving their milestones on schedule.



Construction of Culverts, Shahi Cluster, Tarnak Wajaldak District, Zabul Province, 22-JUL-14, (SSZBTJ131)

Table 14: Monitoring Visits

Date of Site Visit	Project Number	Title and Location
01-JUL-14	SSNMKA387	Boundary Wall Rehabilitation in Mohammad Safar Cluster
01-JUL-14	SSZBTJ130	Construction of Culverts in Shahi Cluster
05-JUL-14	SSZBSJ111	Construction of Culverts in Kalakhel Nahea I Cluster
06-JUL-14	SSHMBO156	Construction of Protection Wall, Basharan Cluster
06-JUL-14	SSHMBO145	Construction of Water Gates, Babaji Cluster
05-JUL-14	SSHMBO164	Construction of Protection Wall, Bolan Cluster

Date of Site Visit	Project Number	Title and Location
05-JUL-14	SSHMBO170	Construction of Water Gates, Qulfak Cluster
05-JUL-14	SSHMBO186	Construction of Protection Wall in Bost Cluster
05-JUL-14	SSNMZA424	Box Culverts Construction in Cluster No 02
05-JUL-14	SSNMZA430	Boundary Wall Rehabilitation in Cluster 7
07-JUL-14	SSNMZA432	Box Culverts Construction in cluster No 8
012-JUL-14	SSHMBO157	Construction of Water Gates, Sarwari Cluster
012-JUL-14	SSHMBO192	Construction of Culverts, Wali Karam Cluster
08-JUL-14	SSHMGA213	Rehabilitation of Road in Abdul Ghani Cluster
013-JUL-14	SSNMKA387	Boundary Wall Rehabilitation in Cluster No
015-JUL-14	SSNMKA413	Road Rehabilitation, Cluster No 5
015-JUL-14	SSNMZA447	Road Rehabilitation, No Cluster No 6
09-JUL-14	SSKDDM012	Construction of Gabion (protection wall), Naikmargha Cluster
014-JUL-14	SSUZTK050	Road Rehabilitation in Talanai Cluster.
09-JUL-14	SSUZCH206	Canal Rehabilitation and Water Intakes in Qale Ragh Cluster
12-JUL-14	SSUZCH215	Water Intake Gate Construction in Sarab Siasang Zarzigai Cluster.
14-JUL-14	SSZBQA089	Rehabilitation of Road in Cluster No 09
14-JUL-14	SSZBQA062	Construction of Water Reservoir in Cluster No 01
14-JUL-14	SSZBQA091	Construction of Stone Masonry Protection Wall in Cluster No 10.
21-JUL-14	SSUZTK050	Road Rehabilitation in Talanai Cluster
19-JUL-14	SSUZCH206	Canal Rehabilitation in Ashazai Cluster
21-JUL-14	SSZBQA089	Rehabilitation of Road in Cluster No 09
15-JUL-14	SSZBTJ131	Construction of Culverts in Shahi Cluster
15-JUL-14	SSZBTJ130	Construction of Culverts in Shahi Cluster
19-JUL-14	SSZBSJ111	Construction of Culverts in Kalakhel Nahe-I Cluster
19-JUL-14	SSZBSJ119	Construction of Culverts in Siyabandi Cluster
19-JUL-14	SSZBSJ120	Construction of Culverts in Siyabandi Cluster
20-JUL-14	SSHMBO161	Construction of Water Gates in Mamoor Abdullah Cluster
20-JUL-14	SSHMBO170	Construction of Water Gates, Qulfak Cluster
19-JUL-14	SSNMKA387	Boundary Wall Rehabilitation in Cluster No 1
21-JUL-14	SSNMKA387	Boundary Wall Rehabilitation in Cluster No 1
26-JUL-14	SSUZTK082	Construction of Stone Masonry Protection Wall in Sad Murda Cluster

ACTIVITY 4.12 USE COMMUNICATIONS TOOLS TO INFORM CITIZENS ON IMPACTS

Temporary signboards are being placed at project sites during implementation. Permanent markers are placed in a prominent location at sites where projects have been completed or are near completion. In Garmser District, the grants team reported that permanent markers might not be erected at completed project sites because of security reasons.

ACTIVITY 4.13 ENGAGE DISTRICT GOVERNORS AND DISTRICT ENTITIES IN PROJECT MONITORING, REPORTING, AND EVALUATION

District and provincial officials accompanied the team on most site monitoring visits as indicated in Table 15.

Table 15: Monitoring Visits in Conjunction with GIRoA

Date	Project Number	Cluster	District and Provincial Representatives
01-JUL-14	SSKDAG085	Arghandab DDA	The GIO, CDO, GDO, CDC chairperson (Haji Essa Mohammad) and DDA representative (Haji Mohammad)
01-JUL-14	SSKDAG019	Nagahan	The GIO, CDO, DF engineer, CDC chairperson (Haji Abdul Ahad) and DDA representative (Haji Hasti Mohammad)
02-JUL-14	SSKDDM012	Naikmargha	DDA chairperson (Sayed Abdul Ghafoor Agha), DDA member (Gul Mohammad), PRRD representative (Ehsanullah), CDC chairperson (Abdul Wali), Nawai Deh CDC chairperson (Amir Mohammad), CDC member (Saad Mohammad), DTL, CDO, DF engineer, GIO, and the consultant engineer (Mohammad Dawood)
02-JUL-14	SSKDAG019	Nagahan	The GCBO, CDO, DF engineer, CDC chairperson (Haji Abdul Ahad), and DDA representative (Haji Hasti Mohammad)
05-JUL-14	SSKDAG086	DDA Shura	The GCBO, CDO, GDO, CDCs members (Haji Lal Mohammad and Haji Mohammad Tawos), DDA representatives (Haji Mohammad and Haji Mohammad Esa), and Arghandab DG (Haji Shah Mohammad)
06-JUL-14	SSKDAG026	Shuyen Wasat	The GCBO, CDO, DF engineer, CDC chairperson (Wali Mohammad), and DDA representative (Haji Niamatullah)
07-JUL-14	SSKDAG085	DDA Shura	The GCBO, CDO, GDO, CDC chairperson (Haji Mohammad Tawos), and DDA representative (Haji Essa Mohammad)
02-JUL-14	SSZBQA091	No. 10	The GIO, DF engineer, DTL, PMU grant officer, GCBO, PRRD program manager (Abdul Rahim Meenawal), PRRD representative (Shamsul Hadi), DDA chairperson (Abdul Ali), CDC chairperson (Haji Abdul Manan), and CDC member (Abdul Jalil)
02-JUL-14	SSZBQA089	No. 9	The GIO, DF engineer, DTL, PMU grant officer, GCBO, PRRD program manager (Abdul Rahim Meenawal), PRRD representative (Shamsul Hadi), DDA chairperson (Abdul Ali), and CDC chairperson (Noor Ahmad)
06-JUL-14	SSZBQA064	No. 2	The GIO, DF engineer, DTL, M&E officer, PRRD representative (Zubair Ahmad), CDC chairperson (Abdul Rasheed), and CDC members (Abdullah and Abdul Qadir)
06-JUL-14	SSZBQA065	No. 2	The GIO, DF engineer, DTL, M&E officer, PRRD representative (Zubair Ahmad), CDC chairperson (Abdul Rasheed), and CDC members (Abdullah and Abdul Qadir)
05-JUL-14	SSZBTJ124	Grani	The GIO, CDO, DF engineer, M&E officer, PRRD representative (Essa Mohammad), and DDA representative (Haji Mohammad Dawood)

Date	Project Number	Cluster	District and Provincial Representatives
06-JUL-14	SSZBTJ136	Safa	The GIO, CDO, DF engineer, M&E officer, PRRD representative (Essa Mohammad), and CDC deputy (Bakht Mohammad)
06-JUL-14	SSZBTJ131	Shahi	The GIO, CDO, DF engineer, M&E officer, PRRD representative (Essa Mohammad) and CDC chairperson (Mullah Obidullah)
06-JUL-14	SSNMKA413	No. 05	Grantee CDC Head (Mohammad), GIO, DTL, DF Engineer, PRRD representative (Raza Khan), M&E Officer and CDO
13-JUL-14	SSNMZA424	No. 02	Grantee CDC Head (Abdul Ghafoor), GIO, DF Engineer, CDO, PRRD representative (Eng. Farid Ahmad) and SWG representative (Mir Wais)
15-JUL-14	SSNMZA430	No. 07	Grantee CDC Deputy (Abdul Azizi), GIO, DF Engineer, CDO, PRRD representative (Eng. Farid Ahmad) and SWG representative
15-JUL-14	SSNMZA432	No. 08	grantee CDC Deputy (Kamal), GIO, DF Engineer, M&E officer, CDO, PRRD representative (Eng. Farid Ahmad) and SWG representative
13-JUL-14	SSKDDM006	Ensaf	District governor (Shadi Khan Noori), district ANP officials, grantee CDC chairperson (Amir Mohammad), DDA chairperson (Sayed Abdul Ghafoor Agha), DCC chairperson as well as DDA member (Sultan Mohammad), DTL, DF engineer, GIO, CDO, and GCBO
13-JUL-14	SSKDAG086	DDA	The GCBO, CDO, GDO, and DDA representative (Haji Raz Mohammad)
14-JUL-14	SSKDAG085	DDA	The GCBO, CDO, GDO, and DDA representative (Haji Esa Mohammad)
15-JUL-14	SSKDAG308	Shoynan Ulya	The GCBO, CDO, DF engineer, CDC chairperson (Faizullah), and DDA representative (Haji Hayatullah)
9-JUL-14	SSUZCH215	Sarab Siasang Zarzigai	The GIO, DF engineer, CDO, PRRD representative (Sayed Wali), SWG representative (Abdul Aziz) and DDA member (Haji Mohammad Gul)
12-JUL-14	SSUZCH097	Gulzar	The GIO, DF engineer, PRRD representative (Sayed Wali), SWG representative (Abdul Aziz), and DDA member (Haji Mohammad Gul)
12-JUL-14	SSUZCH102	Markaz	The GIO, DF engineer, PRRD representative (Sayed Wali), SWG representative (Abdul Aziz), and DDA member (Haji Mohammad Gul)
8-JUL-14	SSZBQA074	No. 05	the GIO, DF engineer, DTL, CDO, M&E officer, PRRD program manager (Abdul Rahim Meenawal) PRRD representative (Zubair Ahmad), CDC chairperson (Sayed Rahman), and CDC member (Mohammad Khan).
7-JUL-14	SSZBTJ127	Haji Nika	Grantee CDC members, DDA deputy (Haji Mohammad Dawood), CDC chairperson (Haji Roy Mohammad), PRRD director (Mohammad Qasem Popal), SWG director (Abdul Khaliq Uruzgani), district governor (Abdul Khaliq Ayubi), DTL, DF engineer, CDO, GIO, and PMU grant officer

Date	Project Number	Cluster	District and Provincial Representatives
7-JUL-14	SSZBTJ124	Grani	Grantee CDC members, DDA deputy (Haji Mohammad Dawood), CDC chairperson (Haji Roy Mohammad), PRRD director (Mohammad Qasem Popal), SWG director (Abdul Khaliq Uruzgani), district governor (Abdul Khaliq Ayubi), DTL, DF engineer, CDO, GIO, and PMU grant officer
7-JUL-14	SSZBTJ125	Grani	Grantee CDC members, DDA deputy (Haji Mohammad Dawood), CDC chairperson (Haji Roy Mohammad), PRRD director (Mohammad Qasem Popal), SWG director (Abdul Khaliq Uruzgani), district governor (Abdul Khaliq Ayubi), DTL, DF engineer, CDO, GIO, and PMU grant officer
07-JUL-14	SSZBTJ134	Pamir	Grantee CDC members, DDA deputy (Haji Mohammad Dawood), CDC chairperson (Haji Roy Mohammad), PRRD director (Mohammad Qasem Popal), SWG director (Abdul Khaliq Uruzgani), district governor (Abdul Khaliq Ayubi), DTL, DF engineer, CDO, GIO, and PMU grant officer
07-JUL-14	SSZBTJ136	Safa	Grantee CDC members, DDA deputy (Haji Mohammad Dawood), CDC chairperson (Haji Roy Mohammad), PRRD director (Mohammad Qasem Popal), SWG director (Abdul Khaliq Uruzgani), district governor (Abdul Khaliq Ayubi), DTL, DF engineer, CDO, GIO, and PMU grant officer
20-JUL-14	SSKDDM005	Etefaq	The GCBO, CDO, DF engineer, FSO, consultant engineer, and CDC chairperson (Abdul Malik)
16-JUL-14	SSKDAG086	DDA	The GCBO, CDO, GDO, and DDA representative (Haji Raz Mohammad)
16-JUL-14	SSKDAG085	DDA	The GCBO, CDO, GDO, and DDA representative (Haji Raz Mohammad)
19-JUL-14	SSKDAG308	Shoynan Ulya	The GCBO, CDO, DF engineer, CDC chairperson (Faizullah), and DDA representative (Agha Janan)



Stone Masonry Protection Wall, Cluster No. 1 Qalat District, Zabul Province, 01-JUL-14, (SSZBQA09)



Construction of Culverts, Shahi Cluster, Tarnak Wa Jaldak District, Zabul Province, 01-JUL-14 (SSZBTJ130)

ACTIVITY 4.14 IMPLEMENT GENDER PILOT ACTIVITIES

The Community Development Officer/Gender Specialist continues to coordinate with provincial officers to implement the gender plan. The Gender Specialist assisted in the development of four approved Women Advisory Committee (WAC) grant applications for Bost and Qalat Districts. The Arghandab WAC PCN is still going through the approval process, while two grant applications for Tirin Kot will be approved and awarded in August. Seven additional WAC PCNs were initiated in July. Discussions are underway to identify five grant concepts for five districts in the five program provinces. Nad Ali and Nahri Sarraj have both identified curtain sewing training for the new WAC initiative.

IR5 CAPACITY BUILDING

Overall Objective: Provincial and district entities gain skills and knowledge to improve the delivery of basic government services to their populations.

ACTIVITY 5.1 ASSESS CAPACITY, IDENTIFY GAPS, AND PREPARE CAPACITY BUILDING PLANS

After finalizing the concept notes and questionnaires for the second phase of capacity assessments for the Arghandab and Daman DGOs in late June, the team met with the respective DGs and scheduled the assessments to start in early July. However, the two District Governors subsequently postponed the assessments, citing the unavailability of key staff members during the Ramadan period and other personal reasons. The DDA Chairmen also expressed preferences for the assessments after the Eid holidays. The team met with the PRRD/Kandahar on 19-JUL-14 to address the postponement of the training program for the staff of PRRD/Kandahar. The outstanding internal issues were resolved and it was agreed that the remaining trainings will resume on 12-AUG-14.

The team will pursue a similar process for all the DDAs, WACs, DGOs, and PRRD line directorates in Kandahar and the other four provinces (Hilmand, Nimroz, Uruzgan, and Zabul) in the coming months after completion of the scheduled trainings. The second phase of capacity assessments is aimed at evaluating the extent to which the Program's capacity building interventions have strengthened the organizational, technical, and management capacity of the DGO staff, systems, and processes.

In conjunction with the IDLG, IR1, and others, the team was tasked to lead the preparation process for the District Governors' Conference scheduled from 14 to 16-SEPT-14 in Kabul. The initial coordination meeting with the IDLG was held on 03-JUL-14 after which the draft agenda, list of participants, and budget were developed. There will be a series of similar meetings to review and finalize the arrangements in the coming weeks. The main objectives of the conference are:

- To sensitize the District Governors regarding their Scope of Work and other important initiatives such as capacity building and communications according to the Independent Directorate of Local Governance (IDLG) strategies and requirements
- To introduce the objectives, activities, accomplishments, results, and impacts of the Program to the District Governors and Social Services Directors
- Provide a forum for the District Governors and Social Services Directors to present reports and updates on the status of the Sources of Instability (SOIs), Periodic Stabilization Review (PSR), and stability trends processes in their districts and their future plans.

ACTIVITY 5.2 DEVELOP CAPACITY BUILDING MATERIALS AND EXPERTISE

The team continued to either develop new training materials (modules/presentations, trainer's manuals, and handouts) or updating the existing documentation to prepare for scheduled trainings for the targeted DDAs, DDA WACs, DGOs and PRRDs/selected and provincial line directorates in the month of August. The specific training materials that were either developed or updated for the various DEs and PEs are outlined below (available to MRRD and IDLG via database accounts):

- District Development Assemblies: DDA 5: Disaster and Environmental Management
- DDA Women’s Advisory Committees (WACs): DDA WAC 1: DDA Management and Leadership
- District Governor’s Offices (DGOs) – Formal trainings: DGO 5: Human Resource Management, Afghan Civil Service Law, and Participatory Planning and Budgeting
- PRRD and other Provincial Line Directorates: PRRD 7: Procurement Management, PRRD 8: Time Management, Conflict Resolution, and Decision-making, PRRD 9: Managing Meetings and Standard Filing
- Supplementary: For DDAs, DGOs and PRRD/selected provincial line directorates: Gender Mainstreaming/The Roles of Men and Women in Society and in Government

After the completion of internal ToT sessions, the teams met with the leadership of the DDAs, WACs, DGOs, and PRRDs to confirm the scheduled trainings according to the master plan of each province.

Following the coordination meeting with the NABDP Gender Specialist in Kabul, the team planned a Training of Trainers (ToT) session on “Roles of Men and Women in Society and Government” on 10-12-AUG-14. Through the ToT, the five provincial CBU trainers (male), the regional CBU trainer (female), five provincial Gender/Women in Governance Specialists, and the Senior Gender/Women in Governance Specialist will be trained by a pool of MRRD/NABDP gender trainers. This activity is an integral part of the Program’s attempt to move forward with stronger initiatives integrating women into governance activities in southern Afghanistan.

ACTIVITY 5.3 DELIVER TRAINING AND OTHER CAPACITY BUILDING SUPPORT

The team conducted a series of the on-the-job trainings to ensure ongoing practical learning. The main purpose of the on-the-job trainings is to provide targeted “hands-on” capacity development focusing on institutionalizing systems and administrative processes.



Procurement Manager attending the Basic Administration Training, PRRD/Uruzgan, 20-JUL-14



Planting Protection Manager attending the Standard Filing Training, Arghandab DGO, 20-JUL-14

The trainers worked with selected DGO staff to demonstrate and apply specific tools, templates, processes, and systems adapted from the standard IDLG Office Procedures Manual for District Governor Office and other GIRoA guidelines. To supplement this follow-up support, the team is in the process of developing a series of “how to” Standard Operating Procedure (SOP) manuals to serve as a references for current staff or guides to the new systems for new hires. Table 16 outlines the number of on-the-job trainings (some duplicates) conducted for DGOs and PRRDs in all five provinces in the month of July.

Table 16: On-the-Job Trainings Conducted for DDAs, DGOs, and PRRDs, and Line Directorates

Province	Title of Training Event	Targeted DEs and PEs	Dates	Location	Number of Participants M/F/Total	Participants
Kandahar	Report Writing	Daman DGO	2-JUL-14	Daman Statistics Department	1/0/1	Statistics Manager
	Work Plan Development	Arghandab DGOs	6-JUL-14	Arghandab-Agriculture Department	4/0/4	Land Registration Manager Plantation Protection Manager Co-operative Manager Extension Manager
	Basic Administration and Management	Daman DGO	9-JUL-14	Daman Municipality Department	1/0/1	Municipal Manager
Kandahar	Work Plan Development	Daman DGO	16-JUL-14	Daman Municipality Department	3/0/3	Municipal Manager Deputy Municipal Manager Municipal Officer
	Standard Filing System	Arghandab DGOs	20-JUL-14	Arghandab-Agriculture Department	4/0/4	Plantation Protection Manager Co-operative Manager Extension Manager Extension Officer
	Standard Filing System	Daman DGO	26-JUL-14	Daman Municipality Department	2/0/2	Deputy Municipal Manager Municipal Officer

Province	Title of Training Event	Targeted DEs and PEs	Dates	Location	Number of Participants M/F/Total	Participants
Uruzgan	Basic Administration and Management	Chora DGO	12-JUL-14	Uruzgan Chora District	6/0/6	District Governor Executive officer Admin/Finance Manager Store Keeper Village Officer Sector Manager
	Work Plan Development	Chora DGO	13-JUL-14	Uruzgan Chora DGOs	5/0/5	District Governor Admin/Finance Manager Store Keeper Village Officer Sector Manager
	Basic Administration and Management	PRRD/Uruzgan	19-JUL-14	Uruzgan PRRD-Administration /Finance Department	3/0/3	Admin/Finance Manager Finance and Budget Manager Finance officer

“For 10 years I have been working in the procurement department as a procurement manager, but I never before received such important training. I request the Subat program to conduct more training for the procurement department to improve our skills.”

Din Mohammad – Procurement and Contract Manager – PRRD/Nimroz – 05-JUL-14

ACTIVITY 5.4 EVALUATE RESULTS FOR CONTINUOUS IMPROVEMENT

The team processed and analyzed all of the post-training feedback, comments, lessons learned, and recommendations made by the trainees for the trainings so far conducted. On the basis of these inputs, the team continued developing, reviewing, and updated the training materials in terms of delivery methodology and content and updated them in preparation for the next round trainings for the DDAs, WACs, DGOs, and PRRD/selected provincial line directorates.

Additionally, as stated in Activity 5.1, the team laid the groundwork for conducting the second phase of capacity assessments and the corresponding capacity score index (CSI) for these entities in the coming months. These evaluations serve two purposes: to measure increased participant knowledge in the subject area and to obtain participant feedback to improve subsequent trainings.

ACTIVITY 5.5 IMPLEMENT GENDER PILOT ACTIVITIES

The team collaborated with the gender specialists to develop and conduct a series of trainings for the four pilot DDA WACs: Bost (Hilmand), Arghandab (Kandahar), Tirin Kot (Uruzgan), and Qalat (Zabul) as well as for the female DDA members from Kang and Zaranj (Nimroz) based on the results of completed

capacity assessments. In preparation for these trainings that are scheduled to start in the month of August, the gender specialists and the capacity building staff have already participated in a series of TOT sessions.

In preparation for capacity assessments for the Daman (Kandahar) women's committee and the Nad Ali and Nahri Sarraj (Hilmand) WACs, the team coordinated with the respective gender specialists, PMU Heads, and District Team Leaders (DTLs). It was reported that the Daman WAC was yet to be established while the Nad Ali and Nahri Sarraj WACs were already in place. The team will hold introductory meetings with the Nad Ali and Nahri Sarraj WAC leadership in early August to schedule the first phase of capacity assessments.

The team reviewed the existing gender source materials and started developing the adapted materials to be used to conduct the newly introduced supplementary "Roles of Men and Women in Society and Government in Afghanistan" training for the DDAs, DGOs, and PRRDs/selected provincial directorates. Subject to the requisite approvals by the respective provincial and district entities, this training will start in the coming months.

ADDITIONAL RESULTS: MONITORING & EVALUATION

On 20-JUL-14, the M&E Officers from Zaranj and Bost Districts participated in the meetings delivered by the IR3 to the District Entities (DEs) and Provincial Entities (PEs), where the M&E staff successfully registered the participants with registration forms.

The M&E Officers conducted 99 site visits in various districts to assess and monitor the overall progress of on-going activities of grants projects. Of all these visits, only one project was found to deviate from the stated scope: in Nad Ali District, the wing walls for a culvert construction project (SSHMNA374) were not constructed based on drawing specification. In response, the grantee CDC affirmed that they would correct the issue as soon as possible.



**Protection Wall Construction, Haji Talih Village,
Bost District, Hilmand Province, 07-JUL-14
(SSHMBO156)**



**Box Culvert Construction, Haji Niamatullah Village,
Zaranj District, Nimroz Province, 13-JUL-14**

Furthermore, in Arghandab District, flooding caused delayed implementation for two projects (SSKDAG043 and 023). The CDCs are expecting to resume work and accomplish the remaining activities shortly.

The M&E Officers attended all Grant Award Orientation Training in Arghandab, Dihrawud, and Kang Districts. The staff taught the CDC members M&E methodology and delivered indicator-based information to them.

In addition, district M&E staff from Qalat, Shahjoy, Bost, Tirin Kot, Zaranj, and Kang Districts attended the Grants Review Committee (GRC) where the relevant documents for the specific grants/project were approved and signed.

ADDITIONAL RESULTS: GENDER

The Women in Governance/Gender Team is prepared to work with new WACs in Nad Ali and Nahri Saranj Districts as well as to increase their interaction with female DDA members in Zaranj and Kang Districts. A new Gender Specialist was hired for Nimroz and these four districts are currently developing PCNs as a way to incite their increased participation. The team is also working to establish DDA-supported women's committees in Daman, Tarnak Wa Jaldak, and Dihrawud Districts and assist them in the process in becoming a formal WAC. Meetings regarding this process have been held in each of these provinces with the NABDP social workers as well as district and provincial leadership.



Gender Specialists attending IRI STAS Forums ToT, Kabul Province, 12-14-JUL-14

In Hilmand, the Gender Specialist has been extremely active in assisting the Grants Team to begin grants selected by the Bost WAC. On 2-JUL-14, the Gender Specialist/Hilmand and Grants Team had a meeting with the Bost WAC regarding the two PCNs developed by them to prepare for implementation. Following this meeting, on 5-JUL-14 the Gender Specialist/Hilmand met with the DoWA Director and WAC to discuss the selection of Trainers and Supervisors for the new projects; it was agreed that they will be selected through a competitive process. Interviews were then conducted by a joint panel of Program staff and DoWA and WAC representatives; two supervisors and four trainers were selected. The list of students/trainees for these upcoming trainings was submitted to the Grants Team and Gender Specialist/Hilmand on 23-JUL-2014 after a meeting with the WAC and DoWA.

The Gender Specialist in Uruzgan is also assisting the Grants Team in preparing for the implementation of new projects with a meeting with the Tirin Kot WAC on 3- JUL-14. The purpose of the meeting was to talk about managing the materials and location for WAC projects: Provision of Vocational Training for Women in Cooking Skills and Provision of Vocational Training for Women in Handicrafts.

The first IR2 DoWA Services Fair will take place in Zabul in August. In preparation for this event, the Gender Specialist/Zabul had a meeting with DoWA Director on 22-JUL-14 to discuss the logistics of holding the event in Qalat and inviting 200 women. The Director promised her cooperation in all aspects of the event.

The Gender Specialist/Kandahar is initiating efforts in both capacity building and governance and stability. Collaborating with the Capacity Building Team, the Gender Specialist/ Kandahar met with the Director of DoWA on 20- JUL-14 to sign the Concept Note for the future capacity building training for the Arghandab WAC. On 5-JUL-14, the Gender Specialist/Kandahar had a meeting with the Arghandab WAC introducing them to the concepts of the Project Feasibility Matrix (PFM) and sources of instability. Together they created a PFM and began developing a PCN (their previous PCN was a vertical structure).

The Gender Team is increasing their efforts to collaborate with NABDP. On 6- JUL-14, the Gender Specialist/Kandahar and the Senior Gender Specialist had meeting with NABDP Regional Gender Advisor Fariba Tanha. The purpose of the meeting was to coordinate the Program's Gender Action Plan with their efforts and update her about ongoing gender activities. On 15- JUL- 14, the Senior Gender Specialist and Program Manager conducted a meeting with the NABDP Gender Specialist to coordinate

and update her regarding Program gender activities, and to prepare for a gender mainstreaming training for district entities in conjunction with the Capacity Building Team. The outcome of the meeting was a plan to conduct a ToT with Capacity Building and Gender Teams to prepare them to conduct the gender mainstreaming training.

Gender Specialists from Kandahar, Hilmand, Uruzgan, and Zabul Provinces and the Senior Gender Specialist attended the IR1 STAS Forums ToT on 12-14-JUL-14. They trained to deliver the PSR and a summary of results from the Community Forums to WACs and DDA-supported women's committees. They are also prepared to be involved in the gender component of the upcoming DEEP II study. Also in collaboration with IR1, the Gender Specialists from Kandahar, Hilmand, Uruzgan, and Zabul Provinces and the Senior Gender Specialist attended the Key Personnel Training for DEEP II.

Monthly Activities by Team, District, and Province																																									
Provincial Team				District Team				Governance and Stability Team (IR1)				Access to GIROA Services Team (IR2)				Communications and Outreach Team (IR3)				Grants Team (IR4)				Capacity Building Unit (CBU)				Qalat Total													
0	Total	0	0	0	0	0	Total	0	0	0	0	0	Total	0	0	0	0	0	Total	0	0	0	0	0	Total	4	0	4	0	0	Total	0	0	0	0	1	Qalat Total	4	0	4	
						I	Meeting: DDA Coordination, 16-JULY-14	15	0	15														I	Grants Implementation Training, 09-JUL-14	4	0	4													
						I	Meeting: DDA Coordination, 23-JULY-14	15	0	15														I	Grants Implementation Training, 15-JUL-14	4	0	4													
						I	Meeting: DDA Coordination, 30-JULY-14	15	0	15																															
						I	Meeting: DDA Coordination, 3-JULY-14	12	0	12																															
						I	Meeting: District administration, 7-JUL-14	21	0	21																															
						I	Meeting: District administration, 14-JUL-14	21	0	21																															
						I	Meeting: District administration, 21-JUL-14	21	0	21																															
						I	Meeting: District administration, 28-JUL-14	21	0	21																															
						8	Total	141	0	141	0	Total	0	0	0	0	Total	0	0	0	0	2	Total	8	0	8	0	Total	0	0	0	0	10	Shahjoy Total	149	0	149				
						I	Meeting: DDA coordination, 7-JULY-14	9	0	9														I	Basic Administration and Management, 14-JUL-14	3	0	3													
						I	Meeting: DDA coordination, 14-JULY-14	9	0	9														I	Work Plan Development, 15-JUL-14	3	0	3													
						I	Meeting: DDA coordination, 21-JULY-14	9	0	9														I	Standard Filing System, 19-JUL-14	3	0	3													
						I	Report Writing, 20-JUL-14	3	0	3																															
						3	Total	27	0	27	0	Total	0	0	0	0	Total	0	0	0	0	4	Total	0	0	0	4	Total	12	0	12	7	TWJ Total	39	0	39					
						11	Total	168	0	168	0	Total	0	0	0	0	Total	0	0	0	0	3	Total	12	0	12	4	Total	12	0	12	18	Zabul Total	192	0	192					
Hilmand						I	Meeting: PRRD Coordination, 12-JUL-14	6	0	6																															
						I	Meeting: PRRD Programs Coordination, 14-JUL-14	11	0	11																															
						I	Meeting: Coordination with SWG, 26-JUL-14	4	0	4																															
							0	Total	0	0	0	0	Total	0	0	0	0	Total	0	0	0	0	0	Total	0	0	0	0	Total	0	0	0	0	Garmser Total	0	0	0				
Hilmand						I	Meeting: DDA, DCC Coordination, 12-JUL-14	4	0	4																															
						1	Total	4	0	4	0	Total	0	0	0	0	Total	0	0	0	0	0	Total	0	0	0	0	0	0	0	0	1	Bost Total	4	0	4					

ANNEX B: SUCCESS STORY



Mainstreaming Gender in District Development Plans in Southern Afghanistan

It started at a workshop in Kabul to develop a plan for integrating the women of southern Afghanistan into a stabilization program and community development, including the perspectives of government officials and from the women themselves. It was here that the Gender Action Plan for the southern region of Afghanistan took shape and became the framework to engage women more actively in governance and stability initiatives in the region.



Gender Workshop for developing the District Development Plan, Kabul

The workshop, led by the Ministry of Rural Rehabilitation and Development (MRRD) under the Stability in Key Areas (SIKA) - South Program, was “the first gender action plan for the south,” said Mohammad Qasim Popal, Zabol PRRD Director. Eng. Najia Kharoti, Technical Advisor to the Minister, noted that involving the government officials, district leaders, and women representatives is an excellent step in developing a gender action plan for the communities guided by their own culture.

Today, the SIKA-South Program works with Women’s Advisory Committees (WACs) developing their capacity and assisting them to identify and address sources of instability. The Program also provides support to women to have a more active role in the overall development of their district by facilitating access to services and outreach to government. At the five-day Governance and Stability Community Forums, women integrate their perspectives into the planning and projects proposed by the District Development Assemblies (DDA). At a gathering in Qalat, Zabol, where women received certificates for being part of these Governance and Stability Community Forums, Women’s Affairs Director Sadiqa Jalali said that it was the first time women in Zabol participated in development planning and received recognition from the government.

“Women make up half of the communities in Afghanistan. Their roles as mothers, wives, and sisters are significant. It will be more significant if men support them and participate in building the women’s capacity to get involved in community development. It is women’s participation in development that will help them feel the real meaning of stabilization and better life,” said Rona Wafa, Women’s Affairs Director in Uruzgan.

SIKA-South currently works in 14 districts in the provinces of Kandahar, Hilmand, Nimroz, Uruzgan, and Zabol. The program works closely with district entities to plan and monitor community development that supports stabilization, responds to people’s needs, and strengthens links between provincial and district governments. The program is implemented in partnership with the Ministry of Rural Rehabilitation and Development (MRRD) and the Independent Directorate of Local Governance (IDLG).

ANNEX C: PROGRAM ACTIVITY SUMMARY

Task	Kandahar								Hilmand				Uruzgan				Zabul			Nimroz			
	Daman	Arghandab	Ghorak	Panjwayi	Shah Wali Kot	Zhari	Kandahar Prov.	Bost	Garmser	Nad Ali	Nahri Sarraj	Hilmand Provi	Tirin Kot	Chora	Dihrawud	Uruzgan Provi	Qalat	Shahjoy	Tarnak Wa Jal	Zabul Province	Zaranj	Kang	Nimroz Provin
Governance and Stability Project Cycle	Program Orientation	✓	✓					✓	✓	✓	✓		✓	✓	✓		✓	✓	✓		✓	✓	
	Governance and Stability Community Forums	✓	✓					✓	✓	✓	✓		✓	✓	✓		✓	✓	✓		✓	✓	
	Governance and Stability Community Forums (Women)	✓	✓					✓	✓	✓	✓		✓	✓	✓		✓	✓	✓		✓	✓	
	Stability Technical Assistance Sessions (STAS)	✓	✓					✓	✓	✓	○		✓	✓	✓		✓	✓	✓		✓	✓	
	Workshop: Grantee Training	✓	✓					✓	✓	✓	○		✓	✓	✓		✓	✓	✓		○	○	
	Governance and Stability Grant Projects	✓	✓					✓	✓	✓	○		✓	✓	○		✓	✓	✓		○	○	
Access to GiRoA Services	Workshop: Service Reporting for Provincial Directorates						✓				✓				✓				✓			✓	
	Service Report Publication: Booklet and Poster						✓				✓				✓				✓			✓	
	Workshop: Access to GiRoA Services for District Entities	✓	✓					✓	✓	✓	✓		✓	✓	✓		✓	✓	✓		✓	✓	
	Service Directorates Contact List Prepared and Distributed	✓	✓					✓	✓	✓	✓		✓	✓	✓		✓	✓	✓		✓	✓	
	Women's Service Information Fairs						✓					✓				○				○			○
	District Services Information Fair	✓	✓					○	○	○	○		○	○	○		○	○	○		○	○	
Publicity, Communications and Outreach	Communications and Outreach Strategy	✓	✓				✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
	Radio Call-in Program "Our Village, Our Hopes"						✓				✓				✓				✓			✓	
	Community Theater Performance										✓								✓			○	
	Radio Drama Broadcast						✓				✓			✓	✓		✓	✓	✓	✓		○	
	Workshop: Communications and Outreach	✓	✓				✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
	Radio or TV News and Interviews	✓	✓				✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
	District Town Hall Meetings	✓	✓					✓	✓	✓	✓		✓	✓	✓		✓	✓	✓		✓	✓	
	PRRD Posters Distributed	✓	✓				✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Capacity Building Initiative	Capacity Assessment and Report	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
	Capacity Building Plan	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
	Workshop: DDA Skills (various topics)	✓	✓	✓	✓	✓		✓	○	○	✓		✓	✓	✓		✓	✓	✓		○	○	
	Workshop: DGO Skills (various topics)	✓	✓						○	○	○			✓	✓			✓	✓		○	○	
	Workshop: Provincial Entities Skills (various topics)						✓					✓				✓					✓		○
	PRRD District Social Worker Hired	✓						✓		✓	✓		✓	✓	✓		✓	✓	✓			✓	
	Workshop: Training for PRRD District Social Workers	✓	✓					✓	✓	✓	✓		✓	✓	✓		✓	✓	✓		✓	✓	
M&E	Perception Survey: Baseline	✓	✓					✓	✓	○	○		✓	✓	○		✓	✓	✓		✓	✓	
	Perception Survey: Follow-up	✓	✓					✓	✓	○	○		✓	✓	✓		✓	✓	✓		○	○	

ANNEX D: GRANT PIPELINE SUMMARY

Grants Pipeline Summary Report-JUL-14

Pre-Award Cycle														
DISTRICT	Under Development		GRC Process				USAID Approval to Award				USAID Vetting Process		TOTALS	
	No. of Grants	Project Contribution	Pending GRC Approval		Approved by GRC		Pending USAID Approval		Fully Approved		Pending Vetting		No. of Grants	Project Contribution
			No. of Grants	Project Contribution	No. of Grants	Project Contribution	No. of Grants	Project Contribution	No. of Grants	Project Contribution	No. of Grants	Project Contribution		
Daman	1	\$9,732	0	\$0	0	\$0	0	\$0	1	\$2,310	2	\$75,784	4	\$87,826
Arghandab	7	\$181,081	0	\$0	2	\$41,023	0	\$0	1	\$9,689	1	\$27,833	11	\$259,626
Qalat	4	\$134,499	0	\$0	1	\$0	0	\$0	3	\$60,709	4	\$106,408	12	\$301,616
Tarnak Wa Jaldak	3	\$86,287	0	\$0	1	\$39,500	0	\$0	2	\$10,047	1	\$30,363	7	\$166,197
Shahjoiy	7	\$216,629	0	\$0	5	\$138,417	0	\$0	2	\$117,236	0	\$0	14	\$472,281
Tirin Kot	6	\$218,081	0	\$0	3	\$41,308	0	\$0	3	\$417,867	7	\$536,430	24	\$1,212,746
Chora	2	\$80,364	0	\$0	3	\$113,056	0	\$0	4	\$83,936	12	\$363,311	21	\$640,716
Dihrawud	15	\$812,556	0	\$0	3	\$54,922	0	\$0	1	\$93,799	11	\$365,636	30	\$1,346,914
Bost	6	\$86,862	0	\$0	1	\$27,200	0	\$0	3	\$46,767	5	\$92,390	15	\$252,218
Garmser	3	\$82,821	0	\$0	1	\$73,184	0	\$0	11	\$444,676	3	\$86,569	18	\$637,250
Nahri Sarraj	7	\$53,659	0	\$0	5	\$173,532	0	\$0	4	\$53,781	8	\$181,930	24	\$462,962
Nad Ali	0	\$0	0	\$0	0	\$0	0	\$0	3	\$87,972	11	\$376,408	14	\$464,379
Zaranj	2	\$29,313	0	\$0	1	\$69,716	0	\$0	1	\$1,800	14	\$819,897	18	\$921,326
Kang	1	\$9,825	0	\$0	2	\$51,620	0	\$0	1	\$1,800	9	\$326,641	13	\$368,886
Grand Total	64	\$2,001,299	0	\$0	28	\$822,537	0	\$0	45	\$1,432,447	88	\$3,337,660	225	\$7,593,943

*dollar amount should reflect SIKA South project contribution only

Post Award Implementation Cycle														
DISTRICT	Award and Implementation							TOTALS		DISTRICT	Total			
	Awarded		Ongoing		Completed		Closed		No. of Grants		Project Contribution			
Daman	1	\$29,023	9	\$406,666	3	\$159,433	5	\$229,412	18	\$824,535	Daman	22	\$912,361	
Arghandab	1	\$81,725	8	\$313,410	14	\$332,369	10	\$166,193	33	\$894,293	Arghandab	44	\$1,153,919	
Qalat	3	\$136,730	5	\$158,413	5	\$68,286	0	\$0	13	\$362,429	Qalat	25	\$664,045	
Tarnak Wa Jaldak	4	\$60,147	4	\$81,430	5	\$69,230	0	\$0	13	\$210,807	Tarnak Wa Jaldak	20	\$376,004	
Shahjoiy	3	\$120,174	8	\$259,225	0	\$0	0	\$0	11	\$379,379	Shahjoiy	25	\$851,660	
Tirin Kot	9	\$532,341	7	\$314,679	0	\$0	0	\$0	16	\$847,020	Tirin Kot	40	\$2,069,766	
Chora	2	\$28,429	12	\$219,409	3	\$44,318	0	\$0	17	\$292,156	Chora	38	\$932,872	
Dihrawud	1	\$16,233	2	\$37,579	0	\$0	0	\$0	3	\$53,812	Dihrawud	33	\$1,400,725	
Bost	1	\$16,442	14	\$238,355	1	\$13,213	0	\$0	16	\$268,010	Bost	31	\$520,228	
Garmser	2	\$96,797	19	\$649,686	1	\$4,306	0	\$0	22	\$751,388	Garmser	40	\$1,388,638	
Nahri Sarraj	6	\$94,106	4	\$48,173	0	\$0	0	\$0	10	\$142,279	Nahri Sarraj	34	\$626,241	
Nad Ali	2	\$59,571	10	\$153,503	0	\$0	0	\$0	12	\$213,074	Nad Ali	26	\$677,454	
Zaranj	0	\$0	3	\$37,056	1	\$17,578	0	\$0	4	\$54,633	Zaranj	22	\$975,369	
Kang	1	\$20,409	2	\$44,309	0	\$0	0	\$0	3	\$64,717	Kang	16	\$433,603	
Grand Total	36	\$1,291,126	107	\$2,961,871	33	\$709,922	15	\$395,612	191	\$5,358,531	Grand Total	416	\$12,952,474	