



Citizens' Voice Project

Annual Report

July 2012 – June 2013

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Disclaimer

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List of Acronyms

AASR-GT	Anjum Asim Shahid Rahman – Grant Thornton
AHLN	Avais Hyder Liaquat Nauman Chartered Accountants
AJ&K	Azad Jammu and Kashmir
ASP	USAID Assessment and Strengthening Program
CB	Capacity Building
CB&OD	Capacity Building and Organizational Development
CEO	Chief Executive Officer
CER	Communications and External Relations
COP	Chief of Party
CPDI	Centre for Peace and Development Initiatives
EAD	Economic Affairs Division
ECP	Election Commission of Pakistan
EIMS	Election Information Monitoring System
EOS	Election Observation Secretariat
FATA	Federally Administered Tribal Areas
FCR	Frontier Crimes Regulation
GF&C	Grants, Finance and Compliance
GMC	Grants Management Committee
GMIS	Grants Management Information System
GOP	Government of Pakistan
GMC	Grants Management Committee
GMIS	Grants Management Information System
HBL	Habib Bank Limited
HLB	HLB Ijaz Tabussum & Co. Chartered Accountants
HR	Human Resource
KPK	Khyber Pakhtunkhwa
LIT	Long-term Institutional Development Training
MIS	Management Information Systems
M&E	Monitoring and Evaluation
ME&R	Monitoring, Evaluation and Research
OIG	Office of Inspector General
PD&R	Program Development and Research
PKR	Pakistani Rupee
PMP	Performance Management Plan
PO	Program Officer
PSC	Project Steering Committee
PTA	Pakistan Telecommunication Authority
QIT	Quick Impact Training
RFA	Request for Application
RIG	Regional Inspector General
RTI	Right to Information
TAF	The Asia Foundation
TDEA	Trust for Democratic Education and Accountability
TRC	Technical Review Committee
UHY	Hassan Naeem & Co. Chartered Accountants
USAID	United States Agency for International Development

Executive Summary

This report covers the second year of the United States Agency for International Development's (USAID's) Citizens' Voice Project from July 2012 to June 30, 2013. The Project is being implemented by the Trust for Democratic Education and Accountability (TDEA), while the sub-contractors are The Asia Foundation (TAF) and Anjum Asim Shahid Rahman-Grant Thornton (AASR-GT).

In the second year, the Project announced the third, fourth and fifth grants cycles. The third cycle was announced on July 5, 2012, the fourth cycle on September 30, 2012, while the fifth cycle was announced on February 2, 2013. The Project solicited applications through, among others, website, e-mail groups and newspaper advertisements for all three cycles. Moreover, for the fifth grants cycle, people were also informed via sms about the solicitation. In addition, two information sessions, were organized in Hyderabad and Muzaffarabad for the purpose of communication and outreach. The Project staff used these events to share information about the Project as well as information about grant cycles, especially about eligibility, evaluation criteria, proposal development, application submission process, evaluation process and approvals. The information sessions attracted significant media attention and were given wide coverage in both the electronic and print media.

The Project received an increasing number of applications in response to the solicitations, 170 for the third cycle and 369 and 652 for the fourth and fifth cycles respectively. The applications were evaluated through a multi-tier, transparent evaluation system, including technical reviews, pre-award assessments, Grants Management Committee reviews, PSC reviews and USAID reviews. Operational pre-award assessments focused on procurements, human resource management, finance and absorptive capacity of applicants. In total, 212 operational pre-award assessments were carried out in the second year, bringing the total number of operational pre-award assessments under the Project to 247. The Project also conducted 192 programmatic pre-award assessments during the year bringing the total number to 226. The Project submitted a total of 219 recommendations to USAID during the second year, while it awarded a total of 112 grants; 2 under the first grants cycle, 17 under the second grants cycle, 26 under the third grants cycle, 25 under the fourth grants cycle and 42 under the fifth grants cycle.

The Project also made substantial progress in terms of capacity building of the grantees. A total of 777 individuals from grantee organizations were trained under Quick Impact Trainings (QITs), Long-term Institutional Development trainings (LITs), and Performance Management Plan (PMP) trainings. Besides this, the Project and TDEA staff were also trained in selected areas through on-job trainings and formal workshops.

There is much to report with reference to the Project's grantees/partners, who continued implementing their voice and accountability work in various traditional and non-traditional themes, including energy sector reforms, municipal services, water rights, legislative governance, local governance, 18th amendment, transparency and accountability, education sector reforms, tax sector reforms, female voters' turnout, free and fair elections. With the award of grants currently in process, the grantees/partners of Citizens' Voice Project will start working in several more critical themes in relation to governance such as youth development, independent and responsible media, and citizens' engagement for grievance redress through the offices of Ombudsmen. In Pakistan, no project has ever had a nation-wide coverage of diverse themes related to governance.

The following major outputs/outcomes were achieved by the grantees of all 5 cycles till date between July 2012 and June 2013:

- 1. 45,194 citizens** participated in grantee CSOs' activities related to policy advocacy like meetings, seminars, workshops, awareness sessions, round table conference, policy dialogue, lobbying sections, and network membership campaigns
- 2. 673,026 citizens** were approached through different election related activities under cycle 4 and 5. These activities included door to door visits, stalls, corner meetings, formation of citizens' voter groups, seminars, workshops, meeting with elders, meeting with legislatures, government authorities, letter writing campaign etc. The citizens approached through media are not included in this.
- 3. 30,165 citizens** participated in grantee CSOs' activities related to oversight of state institutions. State institution oversight activities included formation of oversight forums/committees, formation of networks at village, union council (UC), district and regional levels, re-activation of committees etc.

4. More than **925** oversight committees were formed at village, UC, tehsil and district levels.
5. **10,333** citizens participated in events organized by grantee CSOs to build citizens' capacity for Public Private Partnership and linkages development.
6. **120** grantees shared reports/press release to media on their activities/accomplishments and received good media coverage.
7. **6** grantees enhanced engagement between communities and parliamentarians.
8. **7** grantees developed citizens' charter of demands (CoDs) on water rights, energy sector, education sector and effective role of legislatures.
9. Pak Women has submitted its charter of demands on the effective role of legislatures to ex-speaker provincial assembly KP and also to provincial assembly secretary parliament. Now Pak Women is in the process to bring the CoD on the discussion agenda of the parliament.
10. There was increased citizen participation in government consultation processes (for example, the network and CRCP participated in public hearings arranged by OGRA and NEPRA).
11. **10** grantees generated new evidences (including research and studies) on issue-based advocacy for policy change and oversight of state institutions.
12. CARD is in the process of finalizing the first draft of Fishery Policy for Balochistan. Current Chief Minister, Balochistan has asked them to share first draft with Secretary Fisheries, Labor and Law for vetting and further submission.
13. The government of KPK has recently drafted Right to Information (RTI) Ordinance, 2013. The Centre for Peace and Development Initiatives (CPDI's) RTI team has analyzed the ordinance and prepared detailed comments on the ordinance and shared with Principal Secretary to Chief Minister KPK, Speaker KPK, Deputy Speaker KPK, information minister KPK, Law Minister, KPK, Secretary Law, KPK and chairman PTI.
14. Based on advocacy campaign of PWO, a new sub-division has been established by MEPCO-WAPDA in District Lodhran.
15. **12** grantees signed **14** MOUs with concerned line department) and enhanced public-private partnerships.
16. **11** grantees established/strengthened relevant public bodies' complaint systems to record citizen' concerns about service delivery.

Highlights for the Year (July 2012-June 2013)

Statistical Abstracts

This is the annual progress report of Citizens' Voice Project for the reporting period July 2012 to June 2013. The table below highlights the key achievements during the year as well as cumulative status as of June 30, 2013.

	S. #	Indicators	During the Year (July 2012 - June 2013)	Cumulative as of June 30, 2013
APPLICATIONS & GRANTS	1.0	Applications Received	1191	1476
	1.1	Technical Reviews	1094	1371
	1.2	Grant Management Committee Reviews	624	668
	1.3	Project Steering Committee Reviews	219	324
	2.0	Applications Recommended to USAID for Award	240	275
	2.1	Approved for Award by USAID	130	143*
	2.2	Approval in process at USAID	54	54
	3.0	Grant Agreements Signed with Applicant Organizations	112	125
	3.1	Grant agreements under process	4	4
	3.2	Grants not awarded after USAID approval	12	14
	4.0	Funds Committed to Grantees by USAID in USD	6,854,059	8,261,924
	5.0	Funds Disbursed to Grantees in USD	3,923,749	4,036,740
M&E	6.0	Pre-Award Assessments	404	473
	6.1	Operational Pre-Award Assessments	212	247
	6.2	Programmatic Pre-Award Assessments	192	226
	7.0	Post-Award M&E Visits	266	266
	7.1	Operational M&E Visits	40	40
	7.2	Programmatic M&E Visits	226	226
CAPACITY BUILDING	8.0	Total Number of Trainees from Grantee Organizations	777	793
	9.0	PMP Workshops/Training of Facilitators	6	6
	9.1	Number of Male Participants	69	69
	9.2	Number of Female Participants	23	23
	10.0	Quick Impact Trainings (Programmatic)	12	13
	10.1	Number of Male Participants	182	193
	10.2	Number of Female Participants	50	55
	11.0	Quick Impact Trainings (Operational)	6	6
	11.1	Number of Male Participants	205	205
	11.2	Number of Female Participants	37	37
	12.0	Long-Term Institutional Trainings	11	11
	12.1	Number of Male Participants	177	177
	12.2	Number of Female Participants	34	34
	13.0	Training of Trainers/Consultative Workshops	3	3
	13.1	Number of Male Participants	31	31
	13.2	Number of Female Participants	14	14
	14.0	Capacity Action Plans Developed	46	58
	14.1	Pre-Award Conditions Agreed Upon	0	1
14.2	Pre-Award Conditions Met	0	1	
14.3	Post-Award Conditions Agreed Upon	258	312	
14.4	Post-Award Conditions Met	83	83	

*This figure includes one application (The Network for Consumer Protection) that was directly approved by USAID.

Applications received, pre-award grants processing and disbursement of funds

- Citizens' Voice Project received **1191** applications during the year, while the total number of applications received to date is **1476**.
- Citizens' Voice Project committed US **\$6,854,059** during the reporting period, raising the total committed amount to US **\$8,261,924**.
- Citizens' Voice Project disbursed US **\$3,923,749** during the reporting period, raising the total disbursed amount to **US \$4,036,740**.

Monitoring and Evaluation

- The Project conducted **212** operational and **192** programmatic pre-award assessments, while the cumulative figures stand at **247** and **226** respectively.
- The Project has conducted **40** operational and **226** programmatic post-award visits during the last one year.

Capacity Building

- **232** persons from **125** grantee organizations participated in Quick Impact Trainings on voice and accountability during the last year, bringing the total number of persons trained to **248**.
- **92** persons from **55** organizations were trained through Performance Management Plan (PMP) workshops.
- **242** persons from **124** organizations participated in Quick Impact Trainings on Finance, Procurement and HR during last year.
- **211** persons from **110** organizations participated in the Long Term Institutional Development Trainings conducted by COMSATS and Institute of Business Management (IoBM).

1. Monitoring, Evaluation and Research

1.1. Program Development and Research

During the past one year, the Program Development and Research (PD&R) unit played a prominent role in identifying appropriate intervention areas, developing program descriptions, evaluating grant applications, revising applications with short-listed grantees for the purpose of improving, editing and finalizing them, facilitating grantees in developing baseline methodologies, developing presentations and evaluating the qualitative impact of project interventions at closeout timings. Following are the details of these activities:

1.1.1. Development of Program Descriptions

PD&R undertook researches on topics such as local government system, 18th amendment, accountability mechanisms, media ethics, FATA crime regulations and other reforms in FATA, election dispute resolution procedures and energy sector issues in Pakistan in order to develop program descriptions. A matrix was also prepared on "Institutional Overview of Office of Federal and Provincial Ombudsmen in Pakistan". The unit also developed a document on "Youth Policies in Pakistan and their Implementation in Various Provinces" and Analysis of Polling Stations keeping in consideration 1-20% and 21-30% of Female Voter Turnout.

The themes of cycles 3 and 4 were identified by USAID and PD&R contributed in drafting final versions of program descriptions, which included the following:

- Citizens' Engagement and Accountability for an Effective Local Government System
- Citizens' Advocacy for Implementation of 18th Amendment
- Citizens' Voice for Strengthening Transparency and Accountability Mechanisms
- Advocacy for Effective Implementation of the Frontier Crime Regulations (FCR) Reforms
- Energy sector
- Citizen Voice and Accountability for Youth Development
- Citizens' Voice for Independent, Free and Responsible Media
- Citizens' Voice for Effective Grievance Redress through the Offices of Ombudsmen

PD&R Unit also developed research papers on contemporary issues which will be submitted to the USAID for approval and solicitation in coming grant cycles. These research topics/papers include the following:

- Advocacy for Strengthening and Implementation of Legal Framework for Prevention of Electronic Crimes
- Strengthening Citizen's Voice and Public Accountability with Focus on Infant Health and Enforcement of Article 9, 10 and 11 of Protection of Breastfeeding and Young Child Nutrition Ordinance 2002
- Citizens' Voice Against Sexual Harassment in Public Spaces
- Advocacy for formulation of adequate policies and laws to secure the rights of people with disabilities
- Advocacy for strengthening labor laws
- Advocacy for the farmers rights
- Advocacy for right to information laws in Pakistan

1.1.2. Review of Applications

During the reporting period, the Project received a total of 1191 applications in response to Cycles 3, 4 and 5. In order to assess applications, Technical Review Committees (TRCs) were formed. TRCs were further divided into sub-committees, which each handled a designated number of applications. After screening applications in light of given criteria, recommendations were given to Grants Management Committee (GMC). GMC then reviewed the short-listed applications and forwarded their recommendations to the Project Steering Committee (PSC) which vetted the final selection, and sent applications to USAID for approval.

In order to share the workload and expertise in themes of cycles 3, 4 and 5, PD&R team received support from M&E, TDEA secretariat and TAF teams. In cycle 5, the assessment of applications was primarily focused on proposed budget instead of technical applications. Therefore, mixed technical teams were formed comprising members with expertise of program and budget both. For this purpose, PD&R unit engaged Grant and Finance Units for their expertise in budgets. The budget portion was assessed on the basis of direct labor, supplies and equipment, travel and per-diem program cost, admin cost; partnership-sub agreements, total cost, and implementation of programs and previously received financial aid from a donor organization etc.

On the basis of the applications evaluation criteria provided by the USAID, the unit drafted a detailed assessment criterion. Later, these criteria were approved by GMC and PSC both. TRC members used these criteria for the evaluation of grant applications. During last year, TRCs marked a total of 1094 applications, out of which 543 applications were recommended for GMC review. The total number of applications reviewed by TRCs since the beginning of the Project stands at 1371. Meanwhile, GMC reviewed 624 applications during July 2012 to June 2013, bring the total number of applications reviewed by GMC to 668. PSC reviewed 219 applications during the reporting period, while 324 applications have been reviewed in all.

1.1.3. Revision of Applications

PD&R shared the comments of PSC and GMC with short-listed applicants for cycles 3, 4 and 5 and sought clarifications and revisions in their applications. The related process involved follow-ups through emails and telephonic correspondence, meetings and provision of technical guidance by PD&R unit with all short-listed applicants. Key highlights include the following:

- The unit facilitated shortlisted applicants under cycle 4 in identifying the target polling stations in their proposed areas. PD&R provided them with data of female polling stations in selected constituencies, where turnout was between 1-30% in 2008 elections¹. Under the cycle a generic plan of activities was devised, which included the formation of Citizens' Voter Groups (CVGs), mobilization campaigns, community meetings, sensitization of community elders, and engagement with Election Commissions of Pakistan (ECP), NADRA, district administration and political parties, door to door visits and dissemination of IEC materials. This generic project has contributed to strengthening the citizens' voice and removed barriers, to encourage and facilitate increased female voter turnout.
- Each grantee organization of cycle 5 was facilitated by PD&R in identifying their respective tehsil/ town and polling stations. The projects under cycle 5 were implemented in polling stations (male, female and combined) of selected tehsils where turnout was 1-30% in the 2008 elections. In this regard, a consultation meeting with the Free and Fair Election Network (FAFEN) secretariat was also held to discuss the 2008 elections data about polling stations. It was determined in those meetings the areas that would be targeted separately by Citizens' Voice Project and FAFEN since the latter had implemented a project on increasing female voter turnout from 0%.

1.1.4. Survey/Base Line Reports of Grant Cycles

During the reporting period, 15 baselines, Citizens Report Cards (CRCs), research methodologies and reports of some of the grantees of cycles 1,2 and 3 were reviewed in order to provide insight and guidance.

1.1.5. Qualitative Research

PD&R also played an important role in the closing out of grants. Focus Group Discussions (FGDs) and Semi-Structured Interviews (SSI) were used to gather qualitative information about important areas of the Project including citizens' participation, civic education, citizens' oversight, public-private partnerships, complaint redressal mechanisms and issue-based policy change. These enabled the Project in obtaining qualitative analysis about the grantees of cycle 1, their contribution in achieving overall Project objectives, gathering in-depth feedback from beneficiaries, and evaluating the qualitative aspect of implemented projects. These FGDs and SSIs also helped in developing a set of recommendations for the Project.

FGDs and SSIs were conducted for the following grantees:

¹ Source FAFEN data

Name of grantee	Thematic Area	Target Area
Goth Seengar Foundation	Municipal Oversight	Jacobabad
Participatory Educational Awareness & Community Empowerment (PEACE)	Municipal Oversight	Mirpurkhas
Awaz Foundation Pakistan	Improving Water Rights	Bahawalpur
DAMAN	Improving Water Rights	Multan and Khanewal
GINI	Improving Water Rights	Lahore
Participatory Efforts for Healthy Environment (PEHE)	Improving Water Rights	Sukkur
Semiotics Consultants	Energy Sector	Islamabad
PEACE	Energy Sector	Mardan
The Network	Energy Sector	Rawalpindi

1.1.6. Trainings, Events and Capacity Building Sessions

PD&R actively participated in the following workshops/trainings:

- “Design and Implementation of Performance Management Plan” workshop, which focused on result-based M&E, the steps to building result-based M&E system, setting goals and objectives for high level results, building result chain and key performance indicator selection
- Training of Facilitators on “Managing for Results” with the purpose to enhance the knowledge and capacity of the Project staff in managing for results
- Internal capacity development session on proposal development, research methodology and 18th constitutional reforms
- Training of Trainers at Empowerment through Creative Integration (ECI) on “Strengthening Citizen’s Voice and Public Accountability”
- Regional workshop by CIRDAP on “Horizontal Learning Program” with the purpose to identify, develop and share the best practices from 15 member countries of CIRDAP and replicate the best selected practices/programs/projects
- Internal capacity building session on “Governance: Concepts, Context and Challenges”
- Internal TDEA training session on financial management
- Two capacity building sessions for TRC members of cycles 4 and 5 focused on the code of conduct, defining education voters campaign in the light of the Request for Applications (RFA), election stakeholders and their role in elections, election cycle, organogram of Election Commission of Pakistan
- Training of Facilitators (TOF) on “Managing for Results” to build capacities of development professionals on Results Based Monitoring and Evaluation

1.1.7. Miscellaneous:

PD&R unit members assisted other units in various targets:

- Drafted matrix regarding organizations working on law, registration and regulation of NPOs/NGOs in Pakistan
- Facilitated web application developer on grantee’s locations of 1st and 2nd Grant Cycles for Google maps
- Collaborated with M&E team in finalization of PMP reporting on GMIS which will be used to verify the activities of grantees on defined indicators and their closeout details
- Assisted in entering application details of all grant cycles on OTI data base and also developed NRSP data sheets which were then shared with USAID
- Contributed in upgrading of NPO management modules on resource mobilization in training sessions at IoBM and COMSATS
- Prepared IEC materials (posters, banners, stickers and brochures etc.) regarding General Elections 2013 and sample letters which were used by the grantees of cycles 4 and 5 during the general election advocacy campaign
- Participated on FM 101 radio program and discussed the Project and its role with development partners

1.2. Monitoring and Evaluation

During the year (July 2012- June 2013), the M&E Unit carried out a range of activities including 112 grantees' work plan revisions, 124 grantees' milestones development and 112 grantees' conditions suggested, conduction of 197 programmatic pre award assessment of sub awardees (Cycles 2,3,4 and 5), desk reviews including support and approval of IEC materials; review and approval of invoices/TAF209 of sub awardees(Cycles 2,3,4 and 5), 229 post award field monitoring visits of sub awardees(Cycles 1, 2,3,4 and 5). The details of these activities are given below.

1.2.1. Pre-Award Support for the Award of Grants

M&E Unit provided pre-award support for the award of grants and GMIS which included revision of work plans, development of milestones and suggesting conditions to the Grants Unit to be negotiated and agreed upon with the applicants. The details are provided below:

Thematic Area	Cycle	Number of Applications		
		Work plans Revised	Milestones Developed	Conditions Suggested
Citizens' Oversight of Municipal Services	1	1	5	1
Improving Water Rights	1		4	
Energy Sector Reforms	1		4	
Citizens' Voice and Public Accountability in Tax Selection Sector	2	2	2	2
Citizens' Voice for Effective Legislative Governance	2	5	5	5
Education Sector Reforms	2	11	11	11
Energy Sector Reforms	3	8	11	8
Citizens' Advocacy for Implementation of 18 th Amendment	3	6	5	6
Citizens' Engagement and Accountability for an effective local government system	3	5	5	5
Citizens' Voice for Strengthening Transparency and Accountability Mechanisms	3	5	5	5
Frontier Crime Regulations	3	2		2
Citizens' Awareness for Higher Female Voter Turnout	4	25	25	25
Citizens' Voice for Free, Fair & Peaceful Elections	5	42	42	42
Total	-	112	124	112

The Unit conducted **192** programmatic pre-award assessments of the short-listed applicants. The consolidated list of these applicants with their risk level is given in the table below.

Thematic Area	Cycle	Number of Applications	Risk Category		
			Low	Medium	High
Legislative Governance	2	7	3	3	1
18 th Amendment	3	9	1	5	3
Frontier Crime Regulations	3	5	1	4	
Local Government	3	8	4	2	2
Transparency and Accountability Mechanisms	3	6	3	2	1
Energy Sector Reforms	3	9	2	3	4
Effective Redress through the Offices of Ombudsmen	4	4	2	2	

Citizens voice and Accountability for youth development	4	13	6	5	2
Independent, Free and Responsible Media	4	6		4	2
Citizens' Awareness for higher female turnout	4	28	9	17	2
Citizens' Voice for Free, Fair & Peaceful Elections	5	97	13	53	31
Total	-	192	44	100	48

1.2.2. Post-Award Monitoring

Desk Reviews

During the year (July 2012- June 2013), M&E unit provided support and facilitation in conducting desk reviews as follows:

- Correspondence as per requirement
- Review of target versus achievements
- Review and approval of invoices/TAF 209 reports
- Data compilation and preparation of consolidated reports on a monthly and quarterly basis
- Arrangements for USAID visits and events—as per need
- Follow-up on phone
- Random calls to grantee staff/beneficiaries/stakeholders and maintaining record
- Follow up for updating GMIS and necessary guidance

M&E unit provided support and facilitation, and later approved the following advocacy material of the Cycle s 1, 2, 3, 4 and 5 sub-awardees:

S#	Type of Advocacy/Other Materials	Number of grantees whose advocacy materials were approved
1	Banners	111
2	Posters	68
3	Pamphlets	40
4	Advertisements (for hiring staff & consultants)	64
5	Brochures	39
6	Press Releases	5
7	Quarterly Newsletters	14
8	FM Messages	37
9	Training Manuals	33
10	Approvals of project coordinator/manager	89
11	PowerPoint Presentations	6
12	Stickers	3
13	Policy Briefs	2
14	Documentaries, Billboards, CSOs' Directory, Training Certificates, Shields, TV Messages	1 each

In addition to the above advocacy material approvals, the unit also shared and reviewed the monthly/quarterly reporting formats of **125** grantees.

Review and approval of Invoices/TAF 209 (programmatic aspects)

During the year (July 2012- June 2013), M&E team reviewed, verified and later approved the programmatic aspects of grantees milestones and TAF 209 reports. The details of milestones/TAF 209 approved during the reporting year are as follows:

Cycle	Number of Grantees	Milestones Cleared	TAF-209 Signed
1, 2, 3, 4, 5	125	1450	232

Field Visits

The M&E team carried out regular field monitoring visits to the Sub Awardees' project area in order to conduct various monitoring activities in the field. During post award visits, M&E field teams carried out following activities:

- Review of record (both hard & soft)/target vs achievements
- Meetings with staff, beneficiaries/stakeholders
- Individual Interviews
- Spot check/random visits of project operational sites
- Preparation of field visit report
- Sharing reports with grantees
- Follow-up for corrective measures

Based on the unit's post-award field-monitoring plan for the Grants Cycle -1, 2, 3, 4 & 5 sub-awardees, the **229** post-award field visits of the following sub-awardees were carried out in the year. Details are as follows

Cycle	No. of field visits	Name of grantees visited
1	48	DADO(2), The Network for Consumer Protection(4), PEHE(3), AHKRC(3), PEACE KP(3), PEACE Baluchistan(3), GINI(5), CRCP(3), AGHE(2), AWAZ(5), DAMAAN(5), Semiotics(3), ABKT(2), DevCon(2), GSF(3)
2	32	Children First(4), DEWA(3), Pak Woman(2), HDF(3), OHD(2), SHERD(2), LEAD, Sudhaar Society(2), READ, PES(4), The Network for Consumer Protection, GINI(2), HDO, WESS, DevCon, YES(2)
3	19	STEP(2), DTCE, RINP(3), TGA, DELTA, DRS, AHSAS, PWO, UDF (2), PEHE, KDA, CDF, NDS, ARTS, SRSP
4	50	BSDSB(2), BEEDS(2), GWO(2), Azat Foundation(2), MRDS(2), SHAD(2), GEESE(2), STEP(2), SCFD(2), YAD(2), NSDS(2), AAGHAZ FOUNDATION(2), AWAM(2), LFP(2), Community Development Foundation(2), Aghaz Social Welfare Association(2), WISES(2), Takhleeq Foundation(2), CRDO(2), SSTD(2), NEEDS(2), RDO(2), HVSO(2), BIRDS(2), FRDP-KPK(2)
5	77	Inventure(2), RDPI(2), RDP(2), SSD(2), CTE(2), KADO(2), PDF, PDO(2), HDO(2), AGHAZ-ITD(2), WWOP(2), OPI(2), SCI(2), PRWSWO(2), IPHD(2), MDF(2), ADF(2), FDO(2), FRDP(2), AWA(2), GRAPES(2), IFF(2), ODFB(2), Magnet Society(2), Reformist Social Welfare and Development Organization(2), Community Development Network Foundation(2), Mehran Welfare Trust(2), AWARE(2), Badin Rural Development Society(2), INSAF Network, AINMW(2), YIAB(2), ASAS, PEDO(2), BV(2), SHED(2), SDS(2), CV(2), SESWA(2), PRANDO(2)
Total	226	

The province wise break up of post award field visits is as follows:

Province Name	Name of Organization	Sum of Monitoring Visits
AJK	5	3
Balochistan	19	26
FATA	2	3
GB ²	2	0
KP	36	74
National	5	15

² The visit of GB grantees is planned and will be carried out in coming quarter.

Punjab	29	59
Sindh	27	46
Grand Total	125	226

1.2.3. Grantees Progress

Grantees implemented a number of activities under different thematic areas. The following major outputs/outcomes were achieved by the grantees of all 5 cycles till date between July 2012 and June 2013:

17. **45,194 citizens** participated in grantee CSOs' activities related to policy advocacy like meetings, seminars, workshops, awareness sessions, round table conference, policy dialogue, lobbying sections, and network membership campaigns
18. **673,026 citizens** were approached through different election related activities under cycle 4 and 5. These activities included door to door visits, stalls, corner meetings, formation of citizens' voter groups, seminars, workshops, meeting with elders, meeting with legislatures, government authorities, letter writing campaign etc. The citizens approached through media are not included in this.
19. **30,165** citizens participated in grantee CSOs' activities related to oversight of state institutions. State institution oversight activities included formation of oversight forums/committees, formation of networks at village, union council (UC), district and regional levels, re-activation of committees etc.
20. More than **925** oversight committees were formed at village, UC, tehsil and district levels.
21. **10,333** citizens participated in events organized by grantee CSOs to build citizens' capacity for Public Private Partnership and linkages development.
22. **120** grantees shared reports/press release to media on their activities/accomplishments and received good media coverage.
23. **6** grantees enhanced engagement between communities and parliamentarians.
24. **7** grantees developed citizens' charter of demands (CoDs) on water rights, energy sector, education sector and effective role of legislatures. The details are as follows:

Name of Grantee	Thematic Area	Cycle
AWAZ	Water Sector	1
GINI	Water Sector	1
Damaan	Water Sector	1
RINP	Energy Sector	3
Pak Women	Legislative Governance	2
LEAD	Education Sector	2
HDF	Education Sector	2

Pak Women has submitted its charter of demands on the effective role of legislatures to ex-speaker provincial assembly KP and also to provincial assembly secretary parliament. Now Pak Women is in the process to bring the CoD on the discussion agenda of the parliament.

25. There was increased citizen participation in government consultation processes (for example, the network and CRCP participated in public hearings arranged by OGRA and NEPRA).
26. **10** grantees generated new evidences (including research and studies) on issue-based advocacy for policy change and oversight of state institutions.
27. CARD is in the process of finalizing the first draft of Fishery Policy for Balochistan. Current Chief Minister, Balochistan has asked them to share first draft with Secretary Fisheries, Labor and Law for vetting and further submission.
28. The government of KPK has recently drafted Right to Information (RTI) Ordinance, 2013. The CPDI's RTI team has analyzed the ordinance and prepared detailed comments on the ordinance and shared with Principal Secretary to Chief Minister KPK, Speaker KPK, Deputy Speaker KPK, information minister KPK, Law Minister, KPK, Secretary Law, KPK and chairman PTI.
29. Based on advocacy campaign of PWO, a new sub-division has been established by MEPCO-WAPDA in District Lodhran.
30. Public private partnership enhanced (12 grantees signed 14 MOUs with concerned line department). Details are given below:

S. No.	Grantee Name	Thematic Area	Cycle	MOU signed with (Department)	Project Location
1	PEACE-KPK	Energy Sector	1	PESCO, Peshawar	Mardan (KPK)
2	DevCon	Municipal Services	1	TMA Shahdaddkot, District Sanaghar	Shahdaddkot (Sindh)
3	PEACE-Balochistan	Municipal Services	1	TMA Hussain Bux Mari, District Mirpur khas	Hussain Bux Mari (Sindh)
4	DevCon	Education Sector	2	Reform Support Unit of Ministry of Education, Government of Sindh	Badin, Hyderabad, Sanghar, Khairpur and Jacobabad (Sindh)
5	SHERD	Education Sector	2	Education Department, District Sargodha and District Khushab	Sargodha and Khushab (Punjab)
6	DEWA	Education Sector	2	Education Department, KPK	Lower Dir (KPK)
7	Organization for Human Development (OHD)	Education Sector	2	Directorate of Elementary and Secondary Education Department, Government of KPK	Mardan
8	DTCE	FCR	3	One MOU signed with FATA Secretariat and one with Political Agent Bajuar Agency	Bajuar Agency (FATA)
9	Children First	Education	2	MOU signed with Education Department, KPK	KPK
10	Public Welfare Organization (PWO)	Energy Sector	3	MOU signed with MEPCO	Multan
11	Community Development Foundation (CDF)	Transparency & Accountability	3	Signed 2 MOUs with education department District Khairpur and Sukhar and 1 MOU with health department District Khairpur	Khairpur and Sakkhar
12	NGO Development Society (NDS)	Transparency & Accountability	3	MOU signed with Education Department, Larkana	Larkana

31. Increased responsiveness and accountability of state institutions to citizens (11 grantees established/strengthened relevant public bodies' complaint systems to record citizen' concerns about service delivery. These complaints systems are now fully functional. Details are as follows:

S #	Grantee Name	Thematic Area	Cycle	Location where complaint system established/strengthened
1	ABKT	Municipal Services	1	TMA Aden Zai and TMA Timergira (KPK)
2	DevCon	Municipal Services	1	TMA Shahdadpur (Sindh)
3	Goth Seengar Foundation	Municipal Services	1	TMA Jacobabad (Sindh)
4	PEACE –Balochistan	Municipal Services	1	TMA Hussain Bux Mari (Mirpur khas, Sindh)
5	PEACE-KPK	Energy Sector	1	District Mardan (6 complaint systems at sub-divisional level), KPK
6	Sudhaar	Education Sector	2	In 50 Schools of District Narowal (Punjab)
7	YWS	Energy Sector Reforms	3	12 Citizens' Complaint Cells formed at UC level,

S #	Grantee Name	Thematic Area	Cycle	Location where complaint system established/strengthened
				Khairpur, Sindh
8	NDS	Transparency & Accountability	3	Transparency & accountability desk (Education department, Larkana, Sindh)
9	PWO	Energy Sector	3	SDO office, Lodhran
10	PES	Education Sector	2	District Education Office, Shangala
11	DEWA	Education Sector	2	District Education Office, Lower Dir

Progress of Election Grantees of Cycles 4 & 5

The cumulative progress of election grantees of cycles 4 & 5 is shown in two different tables below:

Cycle 4 – Pre-election

Activities	Total Targets	Achievements
IEC material printed	209,000	224,844
Dissemination of IEC material	209,000	192,690
Formation of Citizens' Voter Groups(CVGs)	883	791
Capacity building workshops (CVGs' training)	452	466
Number of Door to door visits conducted	75,000	69,741
Meeting with community for mobilization	881	928
Meetings with elders and local leaders	2,629	2,053
Stalls established for public awareness	250	237
Number of Vigilance Committees (VCs) formed	36	34
Letter written to various stakeholders	117,000	78,625
Meetings organized on pro-female voting	100	109
Number of FM radio spots developed	125	108
CVGs meetings on complaint mechanism	883	790
IEC material development and dissemination	35,901	36,051
Press Conference	25	20
VCs meeting on complaint mechanism	36	25
VCs meetings on awareness about complaint mechanism	103	101

Cycle-5 – Pre-Election

Activities	Total Targets	Achievements
Number of Door to door visits conducted	210,000	210,664
Number of corner meetings organized	420	418
IEC material printed	840,000	899,576
IEC material disseminated	840,000	702,437
Grantees with activity on social Media	42	39
Stalls established for public awareness	840	871
Advocacy meetings with Local Authorities	840	677
Letter written to various stakeholders	12,600	10,265
Number of young leaders as volunteers	2,100	2,118
Training workshops organized youth volunteers	84	81
Letters written to candidates / Party leaders	4,200	3,639
Number of meetings with candidates of National/Provincial assembly seats	252	48
Meetings with Concerned Legislators/Officials	168	145
Letters written to relevant authorities	2100	1850
Engagement with Local Media (Existing EDR mechanism through Press Release	42	46
Engagement with Local Media (Existing EDR mechanism through Press Conference	84	62
Meetings with Candidates of provincial/national assembly	252	225
Seminar on EDR	42	36

2. Finance, Grants and Compliance

2.1. Grants

During the reporting period, the Project achieved a milestone of 125 grants against a target of 150 grants, contributing significantly towards the much important area of general elections and started capturing results of interventions, lessons, areas for improvement and comparatively clearer direction for grant making compared to previous year. Certain operational improvements were made during the year for efficiency in the system based on learning from the past with respect to documentation and pre-award assessments, which is discussed in subsequent paragraphs.

Another highlight for the year was TDEA's capacity assessment for the project implementation carried out by USAID and based on the outcome of that, the decision to consolidate the outsourced functions for grant management into the project under TDEA's banner. This includes grant award and disbursement functions from TAF, pre-award assessment and post-award monitoring functions from AASR-GT and compliance function from AASR-GT. The grants in the upcoming year will be totally managed by TDEA through the Project while the assessment and monitoring functions with AASR-GT will start phasing out by September 2013.

The target of making 150 grants could not be achieved due to reasons including delays in approval of grants from USAID and constraints on incremental funding for the project. Due to these issues, the project could only award 67

election related grants out of 151 applications recommended for USAID approval. Besides, there were 54 recommendations pending with USAID for approval at the year end. It is anticipated that the number of grants under the project will be significantly reduced and the strategy for grant making is being revisited in the third year of the project.

2.1.1. Pre-Award Assessments

During the year, the Grants Unit issued 19 task orders to Anjum Asim Shahid Rahman-Grant Thornton (AASR-GT), Avasi Hyder Liaquat Nauman Chartered Accountants (AHLN), UHY Hassan Naeem & Co. Chartered Accountants (UHY) and HLB Ijaz Tabussum & Co. Chartered Accountants (HLB) for a total of 208 pre-award assessments. 4 pre-award assessments were carried out by the Project Grants team, totaling 212 assessments carried out during the year related to cycles 2, 3, 4 and 5. Details are shown in the tables below:

Grants Assessments Carried Out During the Year

Name	Assessments carried out during the year	Assessments carried out to date
AASR-GT	186	221
AHLN	9	9
UHY	9	9
HLB	4	4
GRANTS TEAM	4	4
Total	212	247
Type of Assessment	Number for the year	Number to date
Desk Review	99	99
Rapid Assessment	60	84
Detailed Assessment	35	46
Upgrade of Rapid to Detailed Assessment	18	18
Total	212	247
Risk Results	Number for the year	Number to date
High Risk	71	77
Moderate Risk	63	68
Low Risk	71	84
Total (Net of Upgrades)	205	229

2.1.2. Post-Award Reviews

During the year, the Grants Unit issued 5 task orders to AASR-GT for post-award financial monitoring and follow-up on Capacity Action Plan. 40 post-award assessment visits were carried out for 31 organizations that were awarded grants. Details are mentioned in the table below:

Post-Award Assessments Carried Out During the Year

Thematic Area	Cycle	Assessments carried out during the year	Assessments carried out to date
Citizens' Oversight of Municipal Services	Cycle 1	8	8
Improving Water Rights	Cycle 1	8	8
Energy Sector Reforms	Cycle 1	8	8
Education Sector Reforms	Cycle 2	10	10
Citizens' Voice for Effective Legislative Governance	Cycle 2	5	5
Advocacy for Effective Implementation of the Frontier Crime Regulations (FCR) Reforms	Cycle 3	1	1
Total		40	40

Key findings include:

- Reduction in the overall risk of 6 awardees
- Increase in the overall risk of 8 awardees
- No change in the overall risk of 17 awardees out of which 12 were low risk

2.1.3. Process Improvement

Following the weaknesses identified by the USAID Office of Inspector General (OIG) in their report for another project in Pakistan, TDEA initiated the process of improvements with respect to the third party managed pre-award assessments. A checklist was prepared and is being used for review of pre-award assessments and post-award reviews of all third party managed assessments/reviews. Fifty percent (50%) of the assessments conducted were reviewed during the year.

In order to have better coordination between M&E and Grants functions with respect to clearance of invoices and deliverables for payment and to discuss and manage any issues with respect to grantees, a monthly meeting between Grants and M&E teams for the project has been formalized in the first week of every month. This meeting has been fruitful for managing expectations and resolving issues in an efficient manner.

During the year, additional feedback mechanisms were proposed to the CER team for implementation. This was in order to institute supervisory and oversight controls over the different interactions in the partnership process. These included a solicited feedback from higher management and a complaints portal within the GMIS. Forms were developed and provided for testing and feedback. Implementation is anticipated in the upcoming year.

The Unit drafted and finalized required documentation for conversion of TDEA funding to advance basis. The Unit also contributed to identifying the ways whereby non-partner NGOs could be included in the capacity building program of the Project. In this regard, a request for modification in the contract was sent to the USAID on August 2, 2012. It is expected that this change will contribute towards improvement of outreach and quality of applications for the project.

2.1.4. Due Diligence

Anti-terrorist and other compliance check vetting was conducted by the Grants Team for recommended applications under Cycles 2, 3, 4 and 5. Process of finalizing different pre-award forms and disclosure checklists related to these grant applicants was also completed.

2.1.5. Award of Subcontracts

Considering the large number of applications received under Cycles 3 and 4, it was realized that the management of pre-award assessments in large numbers was not manageable by one sub-contractor. Accordingly, an RFP was issued in September 2012 seeking proposals for issuing indefinite quantity service contracts from a selected group of 27 audit firms approved by Regional Inspector General (RIG), USAID, to conduct pre-award assessments and financial audits. During the quarter, the selection process was carried out for 14 proposals received and subcontracts were signed with the following three selected firms:

- Avais Hyder Liaquat Nauman, Chartered Accountants
- HLB Ijaz Tabussum & Co. Chartered Accountants
- UHY Hassan Naeem & Co. Chartered Accountants

The selection of additional firms remains possible due to the flexibility of the procurement process. Shortlisted firms which were not awarded a subcontract were kept on hold in the event volume of work increases further.

2.1.6. Pre and Post-Award Conditions

Pre and post-award conditions were identified after review and analysis of the pre-award assessment reports submitted by AASR-GT and the Citizens' Voice Project's M&E team. Input from both the reports was consolidated, reviewed and classified as pre-award conditions, prior approval requirements, recommendations and Capacity Action Plan. Meetings for conclusion of pre-award assessments were carried out with 112 USAID approved applicant organizations under Cycles 2, 3, 4 and 5 to resolve the issues and negotiate the sub-award conditions.

2.1.7. Preparation for Grant Cycles

The Grants team supported preparation and issuance of the RFAs for cycles 4 and 5 during the year. An illustrative budget was also prepared by the Grants team for benchmarking the competitive range of cost of work to be performed in one tehsil for the Fifth Grants Cycle. The RFA and templates for application, budget and certifications were revised. Also, the templates and toolkit for pre-award assessments were reviewed to remove redundancies between programmatic and operational pre-award assessments. Certain new functionalities were added in the GMIS through the team's inputs. These will support the process of desk based pre-award assessments and award of grants.

2.1.8. Award of Grants

One hundred and twelve (112) grants were awarded during the year. The cycle-wise breakup is as follows:

Overview of Grants Awarded During the Year

Cycle	Thematic Area	Awards during the year	Awards to date
Cycle 1	Energy Sector Reforms	0	4
Cycle 1	Improving Water Rights	0	4
Cycle 1	Citizens' Oversight of Municipal Services	2	7
Cycle 2	Citizens' Voice for Effective Legislative Governance	5	5
Cycle 2	Education Sector Reforms	10	10
Cycle 2	Citizens' Voice and Public Accountability in Tax Collection Sector	2	2
Cycle 3	Citizens' Engagement and Accountability for an Effective Local Government System	4	4
Cycle 3	Citizens' Advocacy for Implementation of 18 th Amendment	5	5
Cycle 3	Energy Sector Reforms	8	8
Cycle 3	Advocacy for Effective Implementation of the Frontier Crime Regulations (FCR) Reforms	2	2
Cycle 3	Citizens' Voice for Strengthening Transparency and Accountability Mechanisms	7	7
Cycle 4	Citizens' Awareness for Higher Female Voter Turnout	25	25
Cycle 5	Citizens' Voice for Free, Fair and Peaceful Elections	42	42
Total		112	125

Geographical Breakup of Grants Awarded During the Year

Theme	Nationwide	Punjab	Sindh	KP	FATA	Balochistan	GB	AJ&K	Total
DURING THE YEAR									
Citizens' Oversight of Municipal Services		01		01					02
Citizens' Voice for Effective Legislative Governance				02		01	01	01	05
Education Sector Reforms	01	03	01	04				01	10
Citizens' Voice and Public Accountability in Tax Collection Sector	01	01							02
Citizens' Engagement and Accountability for an Effective Local Government System		01	02			01			04
Citizens' Advocacy for Implementation of 18 th Amendment		02	01			02			05
Energy Sector Reforms		03	01				01	03	08
Advocacy for Effective Implementation of the Frontier Crime Regulations (FCR) Reforms					02				02
Citizens' Voice for Strengthening Transparency and Accountability Mechanisms			04	02		01			07
Citizens' Awareness for Higher Female Voter Turnout		02	04	11		08			25
Citizens' Voice for Free, Fair and Peaceful Elections		13	10	13		06			42
Total During the Year	02	26	23	33	02	19	02	05	112
PREVIOUS YEAR									
Improving Water Rights		03	01						04
Citizens' Oversight of Municipal Services			03	02					05
Energy Sector Reforms	03			01					04
Total Previous Year	03	03	04	03	0	0	0	0	13
Total to Date	05	29	27	36	02	19	02	05	125

Overall Snapshot of Grants under Contract

Thematic Area	Cycle	No. of Grants Allocated for Award in RFA	No. of Grants Recommended by PSC to USAID	No. of Grants Approved by USAID	Signed Awards
1. Citizens' Voice for Free, Fair and Peaceful Elections	Fifth	100	117	49	42
		100	117	49	42
1. Citizens' Voice for Independent, Free and Responsible Media	Fourth	10	8	1	0
2. Citizens' Voice and Accountability for Youth Development	Fourth	20	21	0	0
3. Citizens' Voice for Effective Grievance Redress through the Offices of Ombudsmen	Fourth	10	10	0	0
4. Citizens' Awareness for Higher Female Voter Turnout	Fourth	20	34	28	25
Total		60	73	29	25
1. Citizens' Engagement and Accountability for an Effective Local Government System	Third	5	11	5	4
2. Citizens' Advocacy for Implementation of 18 th Amendment	Third	8	8	6	5
3. Energy Sector Reforms	Third	10	9	9	8
4. Advocacy for Effective Implementation of the Frontier Crime Regulations (FCR) Reforms	Third	2	5	3	2
4. Citizens' Voice for Strengthening Transparency and Accountability Mechanisms	Third	6	10	8	7
Total		31	43	31	26
1. Citizens' Voice for Effective Legislative Governance	Second	15	11	5	5
2. Education Sector Reforms	Second	10	12	12	10
3. Citizens' Voice and Public Accountability in Tax Collection Sector	Second	10	1	2*	2
4. Advocacy for Strengthening Legal Framework for NPOs	Second	2	0	0	0
Total		37	24	19	17
1. Energy Sector Reforms	First	10	4	4	4
2. Improving Water Rights	First	4	4	4	4
3. Citizens' Oversight of Municipal Services	First	10	10	7	7
Total		24	18	15	15
Grand Total		252	275	143*	125

*While one (1) was recommended by PSC, one (1) was directly approved by USAID making the total number 2.

** Difference of 18 between approved and signed grants is due to the fact that 4 have been put on hold by USAID pending increase in obligated amount for the project and revision of design for these grants due to changed circumstances; 8 have been put on hold by the project for several reasons including performance issues related to an existing grant, reassessment of capacity and awaited reference checks and 6 applicants withdrew their applications.

2.1.8. Post Award Orientation

Five post award orientation sessions were conducted for the sub-grantees under cycles 2, 3, 4 and 5 in which terms and conditions of the agreement, financial and programmatic reporting requirements were explained.

2.1.9. Modification to Award of Grants

During the year, 35 modifications to the awards were made out of which 19 relate to no-cost extensions, 4 relate to budget realignments and 12 relate to change in obligation amount.

2.1.10 Technical Assistance to Sub-awardees

Existing sub-awardees were provided technical assistance in the areas of financial management, record keeping and reporting on a daily basis. The TAF team and Project team for grants coordinated with sub-awardees for any issues that they faced and guided them about the required standards of record keeping and reporting for USAID grants.

2.1.11. Close-Out

During the year, 19 grants were extended on no-cost basis primarily due to initial delays in provision of advance and for administrative requirements related to close-out.

2.1.12. Audits

Grants team supported different audit and review missions during the year. The findings were discussed and issues, if any, were resolved. Overall, the results of all these missions were satisfactory.

- Grants team coordinated with TDEA internal audit department for their assignment related to grants.
- The internal audit department of TAF carried out internal audit of grants under the Project during their visit to Pakistan office.
- Foreign Recipient Contracted audit of USAID funds under the Project since inception to June 30, 2012 was conducted.
- Audit of the project's component managed by TAF under the OMB Circular A-133 was conducted at its US based Headquarters.
- The USAID OIG visited the Project office for awareness related to its functions and useful guidance related to prevention of fraud, waste and abuse of US Government resources. Grants team participated in their presentation.

2.2. Finance

Expenditure incurred in fiscal year ended June 30, 2013 amounted to PKR 616 Million against PKR 122 Million in the year 2012. The total spending since inception to June 30, 2013 was PKR 739 Million, which is 19.3% of the total contract budget. A request for budget revision has also been made to USAID for incorporating the changing needs of the Project. In April 2013, the Project was extended for five years. Extension and realignments to Sub Contractors' budgets were also reviewed. The audit for FY 2011-12 was completed with a clean audit report and waiver of questioned costs of US\$ 1,075 was obtained from the Contracting Officer.

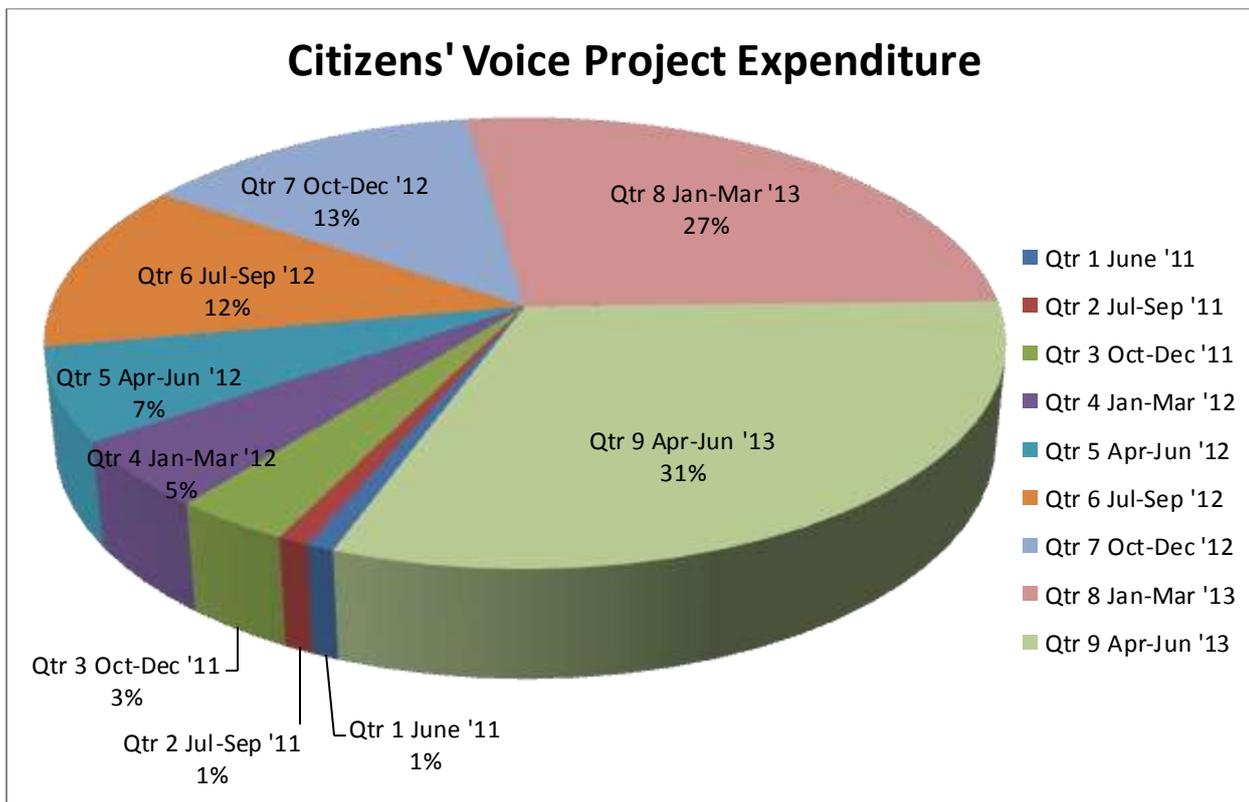
In FY 2013, TDEA will be managing grants for which certain process improvements with respect to policies and procedures, including operation of bank accounts, have been recommended for implementation by TDEA secretariat. This signifies that TDEA's capacity at the Project level is up to the mark for awarding, administering, monitoring and closing sub awards. Project and TDEA staff also attended trainings and capacity building sessions with respect to TDEA policies, USAID rules and regulations applicable to the contract and best practices in financial management. During the year, one Finance Officer resigned and was timely replaced by a female Finance Officer. Besides this, the Unit continued to perform a range of routine functions including financial management, submission of reports to the USAID, payments to sub-contractors, and other functions relating to compliance with USAID regulations and TDEA policies.

Year-Wise Expenditure of Citizens' Voice Project

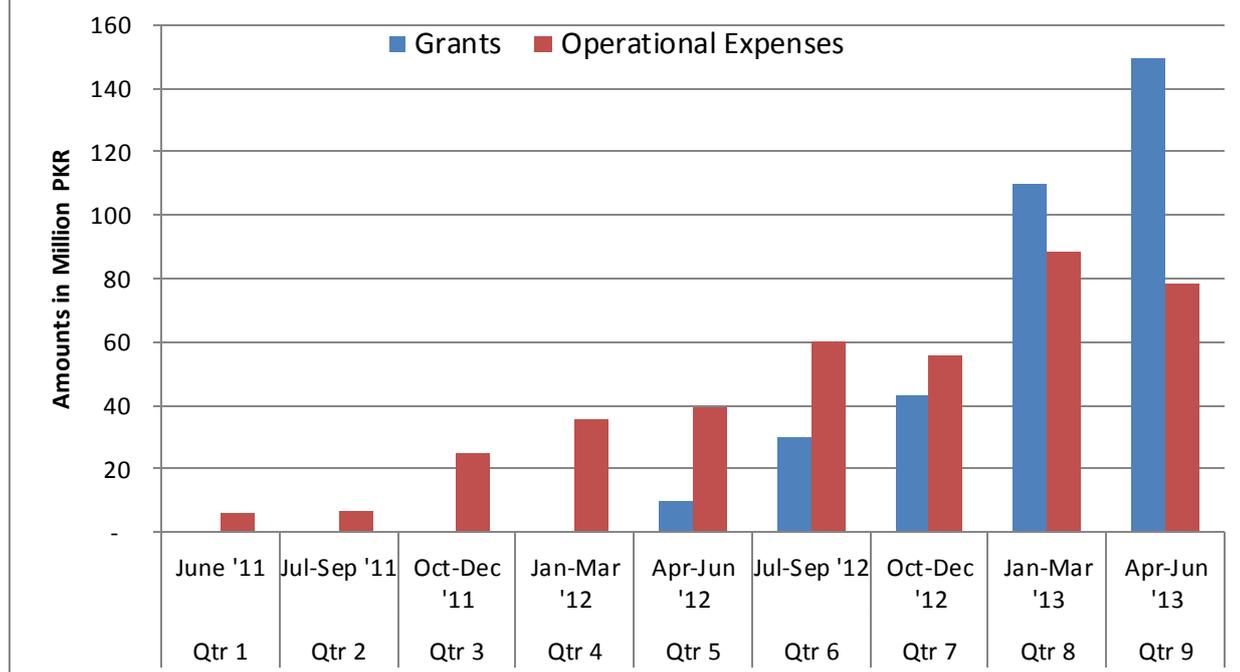
Line Items	Year 1	Year 2	Total
	Jun '11-Jun '12	Jul '12-Jun '13	Jun '11-Jun '13
Salaries & Wages	32,346,760	62,370,671	94,717,431
Fringe Benefits	3,794,403	8,534,851	12,329,254
Consultants	-	255,000	255,000
Travel,Trans & Per Diem	31,054	3,722,603	3,753,657
Procurement	4,630,931	16,207,790	20,838,721
Equipments & Supplies	2,674,817	3,682,704	6,357,521
Communication	1,394,181	2,179,863	3,574,044
Grants	9,604,204	333,304,426	342,908,630
Subcontracts	49,945,799	166,175,653	216,121,452
Other Direct Cost	15,152,589	14,768,751	29,921,340
Fee	2,864,860	5,332,867	8,197,727
TOTAL	122,439,598	616,535,179	738,974,776

Quarter-Wise Expenditure of Citizens' Voice Project

Line Items	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 5	Qtr 6	Qtr 7	Qtr 8	Qtr 9	Total
	June '11	Jul-Sep '11	Oct-Dec '11	Jan-Mar '12	Apr-Jun '12	Jul-Sep '12	Oct-Dec '12	Jan-Mar '13	Apr-Jun '13	Jun '11-Jun '13
Salaries & Wages	745,248	3,316,744	7,074,031	10,467,447	10,743,290	11,039,217	15,974,023	17,017,854	18,339,577	94,717,431
Fringe Benefits	61,968	459,308	843,789	1,224,262	1,205,076	2,250,329	1,759,190	2,352,132	2,173,200	12,329,254
Consultants	-	91,761	82,754	-	(174,515)	-	255,000	-	-	255,000
Travel, Trans & Per Diem	-	-	-	45	31,009	883,538	810,385	640,290	1,388,390	3,753,657
Procurement Equipments & Supplies	769,669	1,190,782	495,400	1,998,800	176,280	2,621,383	5,425,662	6,185,931	1,974,814	20,838,721
Communication	20,000	140,825	629,973	415,948	187,435	650,982	604,218	684,939	239,724	3,574,044
Grants	-	-	-	-	9,604,204	30,145,099	43,171,136	110,136,299	149,851,892	342,908,630
Subcontracts Other Direct Cost	-	-	10,691,082	18,355,436	20,899,281	37,603,601	26,632,673	58,148,427	43,790,952	216,121,453
Fee	4,245,600	724,101	3,961,881	1,507,056	4,374,561	3,017,739	2,003,568	1,445,923	7,935,671	29,216,100
TOTAL	5,970,802	6,750,692	25,037,815	35,640,991	49,039,298	90,112,792	98,949,683	198,951,059	228,521,646	738,974,776



Grants vs Operational Expenses



2.3. Compliance

During Year 2 Compliance Unit successfully carried out the following activities:

2.3.1. Internal Monthly Compliance Reports of Citizen Voice Project

During the reporting period, compliance reviews of expenses reported by TDEA-CVP were carried out on a monthly basis which included the expenses incurred by TDEA, TAF and AASR. Based upon the compliance reviews, the compliance unit concluded internal monthly compliance reports which were submitted to the Project management within 5 working days from receipt of monthly expenses files. In addition to the above, on a monthly basis a joint review of the observations pertaining to subcontractors invoices was brought into practice, which includes participants from Compliance Unit, TDEA Management and CVP Management.

2.3.2. Semi Annual Compliance Reports

Semi Annual Compliance reports, relating to period from January 2012 – June 2012 and July 2012 – December 2012 were compiled and submitted to the management on August 9, 2012 and February 6, 2013 respectively. This report covered the compliance of the TDEA, TAF and AASR in the following areas:

- Special Conditions Compliance - Post Disbursement;
- Special Contractual Requirements Compliance;
- Contractual Reports and Deliverables Compliance;
- Compliance of Outflows;
- Compliance of Inflows;
- Branding and Marking;

Furthermore, the report included budget line wise findings based upon compliance testing over the mentioned six months period and a trend analysis of the frequency of non-compliances. The Compliance Unit has also worked on the compilation of the fourth semiannual compliance report covering period of 1st January 2013 to 30th June, 2013.

2.3.3. Purchase Order/Contract Level Compliance Testing

As an ongoing process AASR compliance team has been involved in carrying out the compliance testing of all the Purchase Orders/Contracts provided by the procurement section with the requirements of TDEA's compendium, requirements related to USAID regulations and contractual obligations. Accordingly, observations were shared with the procurement section for rectification prior to the voucher level testing.

2.3.4. Collaboration with Capacity Building Unit

As an ongoing process, the compliance unit collaborated with the capacity building unit of AASR by sharing observations regarding TDEA's non-compliances. These observations formed a vital component of the capacity building unit's training agendas of the Project staff. The same was brought into practice for observations identified during the compliance testing of grantees' financial reports and supporting documentation, which were shared with the capacity building unit for inclusion in the training agenda of grantees.

2.3.5. Special report on compliance

After the completion of two years of the project, the Chief of Party required the compilation of special report on compliance covering the period from May 2011 to May 2013. The report was compiled during the reporting period. This report focuses on non-compliances identified and reported, progress made over time and recurring non-compliances such as deviation from USAID rules and regulations, deviations from the prime contract and deviations from compendium of policies and procedures and industry best practices.

2.3.6. Summary of Activities

During the reporting period the unit developed a comprehensive Policies and Procedures Manual which included the following:

- Up gradation of compliance matrix.
- Maintenance of checklist for compliance for Non US NGOs drafted in-light of OMB Circulars, FARs, ADS, AIDARS and CFRs.
- Maintenance of checklist entailing the provisions of the TDEA's compendium with reference to processes followed at the Citizens' Voice Project.
- Implementation of SOPs on cost principles for financial management of non-US non-profit organizations addressing basis for allow-ability of direct costs basis for allocation of indirect costs and adjustment of applicable credits.
- Implementation of checklist prepared for the review of POs and invoices for procurements etc.

The above mentioned documents were drafted and approved by the Citizens' Voice Project Management in Year I. In Year 2, these SOPs and related checklists were updated and implemented by the compliance unit for carrying out compliance testing.

2.4 Other Initiatives and Assistance

In addition to the above, the Finance, Grants and Compliance Unit performed the following functions:

- The Unit has provided input to the MIS team in the process of developing, updating and maintaining GMIS, including checks and balances, security features, data confidentiality and authorization levels.
- The Unit, led by Director, extended support for groundwork related to drafting/revision of solicitation and subsequent RFA documents for the two grants cycles announced during the year. Drafts of the RFA document were submitted for USAID's approval.
- Certain modifications were also made in the Sub-awards Manual with respect to increase in ceiling of Fixed Obligations Sub-awards in line with the changes in ADS-303 for faster and efficient management of sub-awards. Templates for grant agreement were also revised to keep up with latest changes in regulations.

3. CAPACITY BUILDING

The Capacity Building component of Citizens' Voice Project made significant progress during the reporting year July 2012 to June 2013. Altogether, 777 participants were trained from grantee organizations in trainings distributed among the 3 training programs i.e. Quick Impact Trainings (QIT), Long-Term Institutional Development (LIT) (NPO Management course) and PMP trainings. In addition to this, 3 Training of Trainers were organized for facilitators from the two institutes delivering NPO Management courses and 1 training on Project Development was held for

TDEA and CVP staff members. Besides this, trainings were organized for TDEA/Project staff on Finance, Procurement and HR. Details on key activities and achievements under different areas are provided below.

3.1. Partners' Training

3.1.1. Quick Impact Trainings (QIT)

Finance, HR and Procurement Trainings

During the reporting period, 6 QITs were held altogether by AASR-GT. A total of 242 individuals from 124 grantee organizations were trained. The implementation status of these training workshops is summarized as below:

Dates	Thematic Areas	No. of Organizations	No. of Participants	Gender	
				Males	Females
29-31 Aug 2012	Improving Water Rights	4	8	6	2
	Citizen Oversight Municipal Services	5	10	9	1
	Energy Sector Reforms	4	8	6	2
	Sub-total	13	26	21	5
10-12 Oct 2012	Citizen Oversight of Effective Legislative Governance	4	8	7	1
	Citizen Oversight Municipal Services	1	1	1	-
	Energy Sector Reforms	11	23	22	1
	Sub-total	16	32	30	2
19-21 Dec 2012	Citizen Oversight of Effective Legislative Governance	5	9	8	1
	Public Accountability and Tax Collection Sector	2	4	3	1
	Frontier Crime Regulation Reforms	2	4	4	-
	Energy Sector Reforms	5	9	8	1
	Sub-total	14	26	23	3
06-08 Feb 2013	Implementation of 18 th Constitutional Amendment	3	6	6	-
	Energy Sector Reforms	1	2	2	-
	Effective Local Government System	2	4	4	-
	Strengthening Accountability & Transparency	4	8	7	1
	Sub-total	10	20	19	1
25-27 Mar 2013	Energy Sector Reforms	1	2	1	1
	Strengthening Accountability & Transparency	2	4	4	-
	Implementation of 18 th Constitutional Amendment	2	3	3	-
	Citizens' Awareness for Higher Female Voters Turnout	25	50	40	10
	Sub-total	30	59	48	11
09-11 April 2013	Free, Fair and Peaceful Elections	41	79	64	15
	Sub-total	41	79	64	15
Total		124	242	205	37

Programmatic Trainings

During the reporting period, considerable strides were made under this component. 12 QITs were held altogether from July 2012 till June 2013. A total of 117 grantee organizations participated in these trainings, comprising 232 participants. Out of these, 6 were held for grantees under different thematic areas announced under Cycles 1, 2 and 3. Out of the remaining half, 2 were held for Cycle 4 grantees working under Higher Female Voter Turnout thematic area and 4 trainings for Cycle 5 grantees on Free, Fair and Peaceful Elections.

Learning from experience and bringing about course correction has been integral in the delivery of these trainings. After the third QIT (second for the reporting period), it was felt that working with different sector experts for example health, education, municipal services etc. each time was not only time-consuming but was also making it difficult to ensure uniform quality of delivery. Hence it was decided that two long term consultants would be engaged with senior level expertise on governance and accountability, possessing broad-based knowledge of their areas so they would be able to deliver trainings on existing and any new themes that the project may announce in subsequent grant cycles. The Capacity Building team also worked with the consultants on revising the content of some of the sessions leading to better flow of the sessions. This has led to not only ensuring smooth planning and delivery but has also raised the quality of trainings substantively.

For the election-related trainings, time was of utmost importance. Since the content of these trainings was different from the regular QITs and the trainings had to be held shortly after the award of grants, two consultants were brought on board for a short duration. One of them was a capacity building expert while the other was a communications consultant, who supported in designing of Information Education and Communication (IEC) material and finalization of two Participants' Handbooks; one for Higher Female Voter Turnout and the other for Free, Fair and Peaceful Elections trainings.

Overview of Programmatic QITs

Dates	Thematic Areas	No. of Organizations	No. of Participants	Gender	
				Male	Female
16-18 July, 2012	Municipal Services	7	13	12	1
12-14 September, 2012	Education	10	23	20	3
30 January - 1 February, 2013	Legislative Gov., Tax & FCR Reforms	9	17	13	4
26-28 February, 2013	Energy (Cycle 3)	8	14	13	1
25-27 March, 2013	Female Voter Turnout (Cycle 4)	13	26	16	10
27-29 March, 2013	Female Voter Turnout (Cycle 4)	12	23	17	6
3-5 April, 2013	Election Processes Multan (Cycle 5)	8	16	11	5
3-5 April, 2013	Election Processes Islamabad (Cycle 5)	11	22	20	2
7-9 April, 2013	Election Processes Karachi (Cycle 5)	10	20	15	5
7-9 April, 2013*	Election Processes Islamabad (Cycle 5)	13	27	22	5
29-31 May, 2013	Local Government System and 18 th Amendment	9	18	13	5
25-27 June, 2013	Transparency and Accountability	7	13	10	3
Total		117	232	182	50

* Included in this number is one-day training for INSAF Foundation, which was awarded the grant late. Training was held at TAF Office on 19th April, 2013 and was attended by 3 male participants.

3.1.2. Performance Management Plans Training

PMP is one of the deliverables that the sub-grantee organizations of Citizens' Voice Project have to submit. However, despite many attempts and feedback by M&E team, organizations were unable to finalize their PMPs. Keeping this in mind, the Capacity Building Unit, subsequent to the Project's request, initiated a three-day capacity building session on PMP for sub-grantees based on their thematic areas. In the first phase, these workshops were held for Cycle 1 and 2 grantees only.

Subsequent to the 4 PMP trainings, a Training of Facilitators (ToF) on Managing for Results was organized for participants selected from the trainings held for grantees of Cycles 1 and 2 on Design and Implementation of PMP. The selection was based on evaluation of the participants by the trainer on pre-determined criteria during the trainings and M&E team's recommendations. A total of 22 participants attended this training; including Citizens' Voice Project's team members. The training was a significant contribution towards development of a pool of skilled facilitators able to design results-based projects and performance management systems. The workshop was held at Pearl Continental Hotel, Bhurban from February 18 to 22, 2013.

After successful completion of the first round of trainings, a series of trainings are now being held for Cycle 3 grantees. The first of these was held in June 2013 for 8 grantee organizations of Energy Sector Reforms (Cycle 3). Two participants from the first ToF were also invited to co-facilitate the working sessions and extend support in the development of PMPs. One of the co-facilitators was from grantee organization, Your Engineering Solutions (YES) and the other from PD&R Unit of Citizens' Voice Project. This provided an excellent opportunity for them to refresh their knowledge and apply the skills acquired earlier in the trainings. Both co-facilitators were given a Certificate of Appreciation for their time and efforts.

Overview of PMP Trainings

Dates	Thematic Areas	No. of Organizations	No of Participants	Gender	
				Male	Female
5-7 December, 2012	Municipal Services	7	14	13	1
10-12 December, 2012	Energy and Water	8	15	11	4
8-10 January, 2013	Education	10	19	15	4
6-8 February, 2013	Legislative Gov. & Tax	7	13	8	5
18-22 February, 2013	Training of Facilitators	17	16	9	7
18-20 June, 2013	Energy Sector (Cycle 3)	8	15	13	2
Total		57	92	69	23

3.1.3 Long-term Institutional Development Training

Swift progress was also made towards targets set forth for the Not-for-Profit Organization (NPO) Management Course designed specifically to carry out the institutional capacity enhancement through training of senior management of grantee organizations under the Citizens' Voice Project. For the NPO Management Course, 11 training modules were developed in partnership with COMSATS Institute of Information Technology (CIIT). For the delivery of these courses TAF entered into agreements with two institutes i.e. Institute of Business Management (IoBM), Karachi, and COMSATS Institute of Information Technology (CIIT), Islamabad. A formal Training of Trainers (ToT) was organized at CIIT Islamabad to familiarize the trainers with the module and delivery requirements. '

During the reporting period, 11 NPO Management courses were conducted at both institutes. Through these courses a total of 247 participants were trained out of which 211 were from sub-grantee organizations. Out of 125 grants awarded by the project, 7 have been repeat grants i.e. awarded to the same organizations twice, therefore these organizations have been invited to attend the training only once; while 8 sub-grantee organizations have not attended due to personal reasons and/or prior commitments. Hence 110 sub-grantee organizations have attended the NPO Management Course altogether.

One of the key achievements of the NPO Management Course has been the development of keen interest for this course at both demand and supply side (i.e. institutes and development sector respectively). On the demand side, the institutes have planned to develop the modules into a degree level course to be taught over a period of two

years. On the supply side, keen interest was witnessed as 29 participants from 6 non-grantee organizations attended these NPO Management Courses by paying course fees of PKR 5000 per day directly to the institutes independently i.e. without project support.

The curriculum developed initially is now under review and both institutes are in the process of upgrading the modules as per need. This is based on experience as both institutions have conducted 5-6 sessions each, as well as other input received from development professionals in the working sessions organized by TAF. It is envisaged that these will bring about improvements in the quality of content and delivery. In terms of delivery, in some instances, approvals have also been sought from Director CB&OD for replacing existing facilitators with new ones.

Overview of Not-for-Profit Management Courses

Dates	Institute	No. of Grantee Organizations	Total No. of Participants	Grantees	
				Male	Female
15-21 Oct, 2012	IoBM Karachi	10	22	17	3
12-18 Nov, 2012	COMSATS Islamabad	10	19	16	3
17-23 Dec, 2012	IoBM Karachi	9	17	12	2
21-27 Jan, 2013	COMSATS Islamabad	9	19	16	3
18-24 Feb, 2013	IoBM Karachi	10	22	16	4
25-28 Mar, 2013	IoBM Karachi	11	22	17	4
25-28 Mar, 2013	COMSATS Islamabad	10	20	16	4
27 May-2 June, 2013	IoBM Karachi	10	32	17	3
10-16 June, 2013	IoBM Karachi	10	34	17	3
23-29 June, 2013	COMSATS Islamabad	11	21	16	4
24-30 June, 2013	COMSATS Islamabad	10	19	17	1
Total		110	247*	177	34

*IoBM advertises this course online and receives nominations from non-grantees as well. IoBM charges non-grantee participants PKR 5000 per day. Till now 29 participants have received these trainings by paying directly to IoBM.

3.1.4 Consultative Workshop on Not-for-Profit Organizations (NPO) Management Course

To bridge the gap between academia and the development sector, the CB Unit organized two consultative workshops that were attended by trainers of both institutes delivering NPO Management courses, along with the sector specialists from development sector. The consultative workshops were designed with a view to provide the module developers and trainers an insight into the development sector through interaction with development sector professionals, which in turn would assist in refinement of the course with examples, case studies, practical scenarios from the development sector. All 11 modules were updated during these consultative workshops and it has been agreed upon with the institutes that the modules will remain living documents and changes/ revisions needed would be incorporated on regular intervals, depending on the feedback.

Overview of Consultative Workshops

Dates	Activity	No of Participants	Participants			
			Institutes		TDEA/CVP	
			Male	Female	Male	Female
8-10 February, 2013	Consultative Workshop	29	13	6	6	4
18-20 May, 2013	Consultative Workshop	24	13	5	4	2
Total		53	26	11	10	6

3.2. TDEA Trainings

In addition to participation in Performance Management Plan trainings and NPO Management courses, upon a special request from TDEA, arrangements were made for training on Project Development for TDEA and CVP staff. In this regard, it was agreed mutually that CIIT with which TAF CB team has a contractual agreement for Long Term Institutional Development Trainings, would be engaged to deliver this two-day training. The training was conducted in Murree on September 3 and 4, 2012 by two resource persons from CIIT namely Dr. Aurangzeb Khan and Dr. Malik Asghar Naeem. In total 30 staff members from the Project's M&EPDR&R and Grants Units; TDEA staff and select TAF-CB members participated. This training also provided an opportunity to pre-test the modules on Project Management, Proposal Writing and M&E and feedback provided by the participants was incorporated by CIIT.

Participation of TDEA and Project Staff in Trainings

Dates	Training Name	No. of Participants	Male	Female
3-4 September, 2012	Project Development	30	23	7
6-8 February, 2013	Performance Management Plan	4	3	1
18-22 February, 2013	Training of Facilitators – Managing for Results	6	4	2
July,2012-June2013 COMSATS	NPO Management Course	2*	1	1
July,2012-June2013 IoBM	NPO Management Course	5*	4	1
	Total	47	35	12

* Due to limited number of seats available in NPO Management Courses, only 7 staff members in 11 trainings were nominated by the project.

TDEA and Project staff have also been trained in Finance, Procurement and HR. Details are as follows:

Dates	Training Name	No. of Participants	Male	Female
3-4 September, 2012	Financial Management	42	36	6
6-8 February, 2013	Procurement Management	35	31	4
18-22 February, 2013	Human Resource Management	33	23	10

4. ADMINISTRATION AND PROCUREMENT

The primary objective of the Operations Department is to provide support to the Project office on issues related to procurements and logistics, administration and HR. The Project office is being managed in such a way that it provides a conducive and healthy working environment for staff members to have the peace of mind and focus to perform their jobs. A staff of 46, as well as representatives of TAF and AASR-GT, is being accommodated in the office in a well-planned, organized and professional manner.

4.1. Procurement

The procurement unit completed all the major procurements for the Project office. The major achievement of this year included the following:

- Preparation, approval and implementation of the Procurement Manual.
- All the forms related to procurements were redesigned and approved from TDEA Board of Trustees before the implementation of new procurement policies.
- Laptops, desktops, printers, photocopiers, office vehicles, server machines and office furniture and equipment were procured through a competitive procurement process. GST exemption certificate from Economic Affairs Division (EAD) was obtained on each transaction.

- Procurement for EIMS office was also initiated and assisted by the Citizens' Voice Projects's Procurement Officer.
- Procurement department also made logistical arrangements for the Project staff members travelling outside Islamabad as well as for the project events.

4.2. Administration

- Administration department performed routine functions for the Project office such as making meeting arrangements for GMC, PSC, USAID meetings. Other meetings with grantees were also arranged by administration.
- After consultation, TDEA's green policy (SAVE ENERGY) was implemented with regular follow ups. The parking area was leveled, since it was unusable during the rainy season. Now about 45 cars can be accommodated in the same parking area.
- In order to facilitate the staff, new formats of purchase requisition form, travel approval form, inventory tracking, meeting hall reservation form were designed, approved and implemented.
- Separate cabling/wiring was installed for split ACs in order to avoid frequent power failures.

4.3. Human Resource Management

- 17 new employees were hired during the reporting period and currently, the Project has a total of 46 employees. 4 employees resigned during the year.
- 12 employees from different units (Finance, HR, Procurement, and M&E) attended the training at LUMS under the USAID ASP program. Citizens Voice Project capacity building unit arranged trainings for our grantees and five of our employees also participated in the NPO management course at IoBM and COMSATS.
- A report on salary disparity among the staff was prepared and request submitted to USAID in order to address the issue. USAID approval is awaited.

5. MANAGEMENT INFORMATION SYSTEM (MIS)

5.1. Website

5.1.1. Existing Website

The contents of the existing project website were updated to facilitate the launching and subsequent closing of Cycle 4. User queries were addressed via three forms, "Contact Us", "Feedback" and "Complaints". This information was archived in the database. All queries addressed to cycle related email addresses were also handled. The web site framework version and related plugins were updated. Additional security plugins were incorporated. Continuous "Search Engine Optimization" to increase the visibility/marketability of the web site was carried out.

- During month of February, Cycle 5 was announced and the web site was updated with the relevant information. For easy access, grants cycle's links were added on the home page, which directed users to the desired page.
- Certain improvements were also made in the website such as job manager plugin, which facilitates upload of job descriptions. AZ index plugin was also added which enables the user to find exact topic on website. Bulk sms plugin was also added, enabling emails to be sent to large number of grantees and a few thousand users.

5.1.2. New Website

During July 2012 to June 2013 MIS also developed new website templates. After input from different stakeholders, especially CER, the following final layout has been developed:



Major new feature updates include google maps integration to pin point the geographical coverage of a grantee. The map and the indicators show critical information about the highlighted grantee. Besides this, hiring manager, which enables a complete resume manager, jobs posting, short listing, emailing shortlisted candidates, reporting, and role based access to HR, relevant stake holders, was added. A new drop down menu related to grants awarded was also added to the new site which provides detail about cycles their thematic areas and organization of that area. Job manager plugin, AZ index plugin and Bulk sms plugins were also integrated in the new website.

5.2. Compliance Support

As part of the reporting methodologies of the project progress, the OTI Database and PakInfo progress in the reporting period is as follows:

- PakInfo was updated with information pertaining to Cycles 2, 3, 4 and 5 sub-grantees. The database now includes the details of applications of all five cycles.
- Cycle-2 details were updated in the OTI database. The database now includes the details of applications of all five cycles. The reporting module was improved and new reports were added. Bug fixing and QA of the database was carried with assistance from NRSP. Data is being updated as per the new requirements and will be submitted to USAID in due course.

5.3. GMIS

MIS has added many important modules to GMIS during the last one year, some of which are mentioned below. Besides new modules, GMIS updated information pertaining to different grant cycles.

- Login page for GMIS has been created.
- Resume application has been created.
- Tamper check was implemented.
- A PMP module that was needed by M&E department was developed.
- Capacity building courses/training module in GMIS system was developed under the requirements of TAF. In this module, the training organized by TAF and AASR departments can be inserted for a particular application.
- A disbursement and expense module was developed for the Grants Department in which they can submit/insert the disbursed amount details for a particular application. Moreover, a disbursement reports module was developed for the purpose of reporting. In this module, the Grants unit has the facility to view the disbursed report, geographically or as a whole.
- An activity budget module was developed for the process of the budget verification after each activity has been performed by the applicant.
- Chat interface which provides the facility of chatting to applicants has been added.
- The OTI database data was replicated over the GMIS system.

- The requisition module and its reporting module was modified as per requirements by admin department.
- All tasks concerning cycle 3 were entered. New TRC matrix and summary for Cycle 3 have been added.
- Remaining cycle 2 applications reports have been created. Cycle 2 application report for TOR's has been completed.
- Graphical representation of awarded applications was completed.
- Complaint module was developed through which users can submit their complaint online. After submission, specific Project staff can review user complaints.
- User complaints report through which users can register their complaints was developed as well as comments module, so that applicants and other users can post their remarks/comments on the system.
- A page was designed for election-related applicants to view and download IEC material from the GMIS system.
- MSF Indicators module, district spending module, PD&R module were added for Pakinfo.
- M&E visits module was designed and developed so M&E team can add their field visit activities.
- Email module was added into the GMIS system with the functionality of sending emails to multiple participants at once.

6. COMMUNICATIONS AND EXTERNAL RELATIONS

6.1. Grant Cycles

6.1.1. Advertisements and Press Releases

The Unit developed and designed advertisements for the third, fourth and fifth grants cycles and, after necessary approvals from USAID, these were published on July 1, 2012, September 30, 2012 and February 4, 2013 in various national dailies. These advertisements were also posted on the Project's website and e-groups, besides their wider dissemination through emails to registered potential grantees. Besides this, the CER unit developed press releases about these solicitations.

6.1.2. Information Sessions

In the reporting period, two Information Sessions were held with regards to third and fourth grants cycle. Purpose of these events was to share the overall progress of the project as well as information about specific grants cycles, especially about eligibility, terms and conditions, evaluation criteria, proposal development, application submission process, evaluation process and approvals. The information sessions also attracted significant media attention.

Information Session – Hyderabad

The Citizens' Voice Project held an information session on Monday, July 9, 2012, at Indus Hotel in Hyderabad with regards to the third grants cycle of the project. A total of 145 people attended the event; including potential grant applicants as well as representatives of the civil society, government, and media outlets.

Mr. Jameel Hussain, Director Finance, Grants and Compliance also responded to various questions raised by the participants and media about the Project.

Technical Staff from the Citizens' Voice Project held a question-and-answer session for potential grant applicants, which covered a wide range of questions regarding eligibility criteria, project objectives and themes, geographical outreach, and application procedures.

Information Session -Muzaffarabad

Citizens' Voice Project hosted a Provincial Information Session with a focus on its Fourth Grants Cycle on Thursday, October 11, 2012, at the Pearl Continental Hotel in Muzaffarabad, AJ&K.

A total of 74 people attended the event including 63 potential grant applicants from the AJK as well as representatives of 11 media outlets. Several potential grantees had travelled from neighboring districts to participate in the event.

COP, Mr. Mukhtar Ahmad Ali, presented an overview of the project and the USAID's priority areas in Pakistan. He also described the process for grant applications and review, while stressing that grants under the project are

awarded through a competitive and transparent procedure. He urged the participants to submit good quality projects for grants that focus on citizens' oversight, effective advocacy and public accountability preferably in collaboration with state institutions. Mr. Aziz Zamir Khan, Manager Grants, explained Grants Making Process, Request for Application (RFA) related technicalities, and gave a demo on the online Grants Management Information System (GMIS).

Following presentations, the technical staff of the Project (i.e. COP, Director Finance, Grants and Compliance and Manager Grants) held a question-and-answer session for potential grant applicants. Participants asked questions about eligibility criteria, project objectives and themes, geographical outreach, and application submission procedures. Some of the potential grantees expressed the need of priority focus on AJ&K under the Project. They said that, in view of weak civil society capacity in AJ&K for governance related work, the Project should have a special focus on the Capacity Building of potential grantees.

6.1.3 Orientation Sessions

The Unit prepared and organized two orientation sessions at the Project office with regards to cycle 3 on Wednesday, July 4, 2012. Potential applicant organizations based in Islamabad were invited to attend these sessions. The Unit also held an orientation session at the project office on Tuesday, July 10, 2012 with the focus on the theme of 'Energy Sector Reforms'. Besides this, the team also participated in the orientation sessions organized for election-related grantees in March 2013.

6.2 Outreach and Publicity

6.2.1. Website

The Unit has worked extensively on the Project website in collaboration with GMIS. A complete review of the existing website was conducted, and a revised layout has been developed. Content has also been developed for the main links and sub-links of the website. The Unit has also been coordinating with grantees to gather their IEC material, reports, manuals and publications so that they can be placed on the project website.

6.2.2. Project Stalls

The Unit set up a project stall at US Consulate, Lahore for the US Presidential Election event. It was held on November 7, 2012 at Avari, Lahore in which Aatif Abdullah, PO CER and Waqas Yousof, Network Administrator represented the project.

Communications team also represented Citizens' Voice Project at United States National Day event held on February 21, 2013 at US Consulate Lahore in which the visitors were briefed on project related activities. Aatif Abdullah, PO CER and Manager CER participated in this event.

6.2.3. Radio Programs

Manager CER coordinated with USAID and participated in a radio program with Director Finance, Grants and Compliance, Director Capacity Building & Organizational Development and Manager. The program, "Tea Time with US", on April 30, 2013. Two beneficiaries also participated in the program and talked about their experiences with partner organizations working on Energy Sector Reforms and Water Rights. Aired live between 6 to 7 pm on FM Power 99, there seemed to be genuine interest in the show and multiple calls were received throughout the program.

- Manager Communications and Manager PD&R represented the project at the Radio Show 'Hum Aap aur Behtar Zindagi'. CER invited two project beneficiaries of PEACE-KP under its energy sector reforms project.
- CER also shared pictures depicting grantees activities with captions for USAID's face book page.
- The Unit has started planning for a 'Show Case Event' to promote sub-grantee's work which will be held on August 26, 2013.

6.3. Donor Reporting

- During the course of last year, CER developed and submitted 8 monthly reports for the months of July 2012, August 2012, October 2012, November 2012, January 2013, February 2013, April 2013 and May 2013. Quarterly reports were also developed and submitted.

- As an ongoing activity, monthly events calendars in coordination with the sub-grantees were prepared by the Unit.
- The Unit also responded to various Project related queries and special requests by USAID.

6.4. Branding and Marking

- CER assisted M&E Unit in editing and approving 648 advertisements and IEC materials of sub-grantees as per the USAID branding and marking compliance.
- The Unit prepared a Branding and Marking Manual for sub-grantees.
- The Unit submitted branding and marking waiver requests on behalf of Devolution Trust for Community Empowerment (DTCE), Human Development Foundation (HDF) and The Network for Consumer Protection. On February 15, 2013, the Unit submitted an umbrella branding and marking waiver for organizations working in KP, FATA and Balochistan.
- An overall branding and marking waiver was also requested for the Fourth Grants Cycle thematic area of 'Citizens' Awareness for Higher Female Voter Turnout' and for the Fifth Grants Cycle thematic area of 'Citizens' Voice for Free, Fair and Peaceful Elections', which was approved on March 13, 2013.

6.5. Success Stories and Institutional Case Studies

CER team also developed its first three success stories during this year. Two of the success stories were related to energy sector reforms, while one was on improving water rights. Besides these, CER has conducted different field visits to gather success stories and will be submitting them in the upcoming year. Manager Communications conducted field visits in Bahawalpur, Multan, Lodhran and Vehari and met with the beneficiaries of Damaan and Awaz Foundation. Both these organizations were working on water rights in Southern Punjab.

CER also conducted field visits to KPK to gather material for institutional case studies. Two organizations, Pak Women and Peace KP were visited in this regard.

6.6. Miscellaneous

- Manager Communications attended a Provincial Water Rights Workshop organized by GINI, First Grants Cycle sub-grantee under the thematic area of Water Rights on February 12, 2013.
- Manager Communications attended the South Punjab Kissan Water Rights Conference organized by Awaz Foundation in Multan on March 5, 2013.
- CER Program Officer represented the project at a seminar titled 'Election Situation in Tribal Areas' conducted by 'Democracy Reporting International' at Marriot Hotel, Islamabad on April 2, 2013.
- On April 4, 2013, two CER Program Officers attended a conference on "International Standards in Election Observation" organized by the Aurat Foundation, Democracy Reporting International, Free and Fair Election Network, Human Rights Commission of Pakistan, National Democratic Institute, Special Talent Exchange Program and United Nations Development Program.
- Manager CER attended Voter and Civic Education Group (VEG) meeting held at IEFS office on April 22, 2013.
- CER Program Officer attended a seminar organized by 'Consumer Rights Commission of Pakistan', a partner organization working on Energy Sector Reforms on April 29, 2013. The seminar was titled 'Natural Gas Initiative – National Consultation'.
- CER Unit is working on developing a resource center at the project office. This will include publications produced by sub-grantees like training manuals, IEC material, reports and any other project related material and activity photographs.
- IEC material regarding election related activities for sub-grantees of Fifth Grants cycle was developed by the unit.
- Special radio messages regarding Elections were developed and communicated to the sub-grantees under the thematic area of 'Female Voters Turnout'.
- The unit members carried out field visits and assisted M&E in monitoring of post-election activities of election related sub-grantees in the month of June, 2013.
- CER developed the feedback form and complaint mechanisms form in response to a request by Grants unit. These forms will be implemented in the upcoming year.

- Manager CER participated as a resource person at a consultative workshop on optional modules of LIT at Nathiagali from May 18 – 20, 2013.
- The unit also organized the Annual Planning Meeting held at PC Bhurban from May 22-24, 2013.
- The unit participated in Communication Working Group meetings organized by USAID on a monthly basis since November 2012.
- The unit planned and organized various meetings and provided assistance to other teams, as required.

7. ELECTION INFORMATION MONITORING SYSTEM (EIMS)

7.1 Administration and Procurement

After surveying different areas and inspecting around 25 various buildings, the Election Observation Secretariat (EOS) was established to oversee all the election related activities. The building was finalized keeping in mind number of envisaged staff and various other requirements of the EIMS. The procurement process, in line with the TDEA's Compendium of Policies, started in September 2012.

- After approval of purchase requisition, requests for quotations and proposals were sent to various vendors
- After receiving sealed proposals from vendors, quotations/proposals were opened in the procurement committee of EIMS staff members
- After the review of quotations/proposals by the committee members, the purchase orders were sent to the selected vendor offering the lowest cost or on the basis of quality and delivery time

The items that were procured include Cisco VPN Concentrator, SMS Gateway Server, Generator, Desktop Computer, Work stations, UPS, Software (Microsoft Office, Windows), Software (QuickBook License), Network Printer, VPN Server Machine, Data Backup Server, Exchange Server, Server Rack, GPS Enabled Cell Phones, Air Conditioners, 5 operators for executing EIMS SMS campaign including ZONG, Mobilink, U-fone, Warid, Telenor.

Compliance and Audit Assurances

AASR-GT facilitated the compliance of procurements, and FAFEN's internal auditors facilitated all ongoing and completed cases of procurement and administration.

7.2 Human Resource Management

Recruitments

All recruitments were completed through a competitive process defined in Section 17.3 of the TDEA compendium of policies and procedures, and subject to USAID's approval. The procedure is initiated by establishing a need for a new appointment through TDEA personnel requisition form, after the positions' scope of work is finalized. The scope of work includes the following:

- a) Budgeted tenure of Position
- b) Reporting Line
- c) Grade and salary range
- d) Minimum qualification required
- e) Minimum relevant experience required
- f) Soft skills required by the position
- g) Roles and responsibilities of the position
- h) Any other relevant information

The positions in the EIMS project were filled as per the following plan:

Phase Number	Purpose	Staffing to be completed
0 (Internal Transfers)	Appointment of experienced existing TDEA staff	September 1, 2012
1	Senior Positions and Operational Staff	October 1-30, 2012
2	Remaining positions	November 1-30, 2012
3	Data Verification Officers required for General Elections	March 1-15, 2012

All positions were staffed through the mode identified on the TDEA personnel requisition form. The following modes were used in staffing the positions of the project:

Internal Transfers

In accordance with Section 17.9, TDEA transferred the following existing employees to the project based on their relevant experience to the project position and understanding of FAFEN's programmatic functions:

1. Rizwan Ayub (Director IT)
2. Faisal Habib Khanzada (Network Administrator)
3. Saqib Riaz (Report Editor)
4. Asima Hasan (Senior Communication & Reporting Officer)
5. Aaqib Khan (Senior Editor)
6. Munasir Hussain (Data Verification Coordinator)

The above mentioned team was transferred with effect from September 1, and played a pivotal role in setting up the office space along with its administrative functions. The following two employees were internally transferred later, filling positions on an urgent basis:

1. Imran Naeem (Manager Reporting) after Aaqib Khan's resignation
2. Saleem Masih (Office Boy) for office support

Advertisement through Newspaper

The following positions were advertised on Wednesday, September 12, 2013 in "The News" and "Daily Express (Urdu)" and applications were accepted through TDEA-CVP's online recruitment portal. The table below lists all the advertised positions; their closing dates; and the selected candidate:

Sr. No.	Project Designation	Closing Date	Selected Candidate	Joining Date	Advertisement Detail
1.	Sr. Finance Officer	NA	Faheem ur Rehman	October 22, 2012	Advertised and recommended by TDEA-CVP Project
2.	Manager EIMS	September 19, 2012	Kashif Iftikhar	October 15, 2012	Advertised on September 12, 2012 in The News and Daily Express (Urdu)
3.	Receptionist	September 19, 2012	Mahrukh Khan Lodhi	October 22, 2012	Advertised on September 12, 2012 in The News and Daily Express (Urdu)
4.	Manager Telecommunication	September 19, 2012	Aamir Latif	October 22, 2012	Advertised on September 12, 2012 in The News and Daily Express (Urdu)
5.	HR Officer	September 19, 2012	Nadia Liaquat Abbasi	October 31, 2012	Advertised on September 12, 2012 in The News and Daily Express (Urdu)
6.	Admin & Procurment Officer	September 19, 2012	Muhammad Imran Ashraf	October 15, 2012	Advertised on September 12, 2012 in The News and Daily Express (Urdu)
7.	Web Master	September 19, 2012	Farah Ali	November 1, 2012	Advertised on September 12, 2012 in The News and Daily Express (Urdu)
8.	Application Developer	October 3, 2012	Muhammad Gulraj	November 1, 2012	Advertised on September 12, 2012 in The News and Daily Express (Urdu)
9.	Application Developer	October 3, 2012	Abdul Wahab Zahid	November 1, 2012	Advertised on September 12, 2012 in The News and Daily Express (Urdu)
10.	GIS Expert	October 3, 2012	Adeel Arif	November 1, 2012	Advertised on September 12, 2012 in The News and

					Daily Express (Urdu)
11.	Report Writer	October 3, 2012	Syed Baqir Hussain	November 1, 2012	Advertised on September 12, 2012 in The News and Daily Express (Urdu)
12.	Application Developer	October 3, 2012	Shazia Yousaf	November 1, 2012	Advertised on September 12, 2012 in The News and Daily Express (Urdu)
13.	Application Developer	October 3, 2012	Tanzila Afzal	November 2, 2012	Advertised on September 12, 2012 in The News and Daily Express (Urdu)
14.	Data Security Expert	September 19, 2012	Abdul Rasheed Baloch	November 5, 2012	Advertised on September 12, 2012 in The News and Daily Express (Urdu)
15.	Data Verification Officer	November 2, 2012	Raja Kashif Hanif	January 28, 2013	Advertised on September 12, 2012 in The News and Daily Express (Urdu)
16.	Data Verification Officer	November 2, 2012	Airf Ullah	January 28, 2013	Advertised on September 12, 2012 in The News and Daily Express (Urdu)
17.	Data Verification Officer	November 2, 2012	Mr. Qaiser Aziz Qureshi	January 28, 2013	Advertised on September 12, 2012 in The News and Daily Express (Urdu)
18.	Data Verification Officer	November 2, 2012	Mr. Faisal Masood	January 28, 2013	Advertised on September 12, 2012 in The News and Daily Express (Urdu)
19.	Data Verification Officer	November 2, 2012	Syed Imran Asim Zaidi	February 12, 2013	Advertised on September 12, 2012 in The News and Daily Express (Urdu)

After the receiving applications on the HR portal, candidates were shortlisted based on the criteria. All qualifying candidates were assessed through written tests and interviews, and the highest scoring candidates, unless not recommended by Interview Panelists for specific reasons, were sent offer letters in view of their expected salaries. The candidates joined TDEA-FAFEN after completing their notice periods in their previous organizations, while during this time-period the Human Resource Unit completed their reference checks.

Internally announced positions

The positions which opened-up due to resignations tendered by EIMS employees were internally announced through a call for applications, as per the standard procedures of TDEA. These announcements were circulated via e-mails, noticeboards and social forums. All qualifying candidates were assessed through written tests and interviews and the highest scoring candidates, unless not recommended by Interview Panelists for specific reasons, were sent offer letters in view of their expected salaries. The following positions were filled after internal announcements:

Sr. No.	Designation	Reason for Opening	Selected Candidate	Joining Date
1.	Report Writer	Transfer of Report Writer	Khurram Khan	April 9, 2013
2.	Data Verification Officer	Position Budgeted in this period	Sadaf Zain	April 18, 2013
3.	Data Verification Officer	Position Budgeted in this period	Muhammad Shoaib Khan	April 18, 2013
4.	Data Verification Officer	Position Budgeted in this period	Bilal Jahangir	April 18, 2013
5.	Data Verification Officer	Position Budgeted in this period	Saeed ur Rehman	April 19, 2013

6.	Data Verification Officer	Position Budgeted in this period	Muhammad Zubair	April 19, 2013
7.	Data Verification Officer	Position Budgeted in this period	Alamgir Hussain	April 19, 2013
8.	Data Verification Officer	Position Budgeted in this period	Fayaz Kamran	April 19, 2013
9.	Receptionist	Resignation of Receptionist, Ms. Mahrukh	Ayesha Riaz	April 29, 2013

Head-hunted positions

The process of head-hunting was followed for two positions as no suitable candidate was found through the recruitment process. Mr. Aqib Mukhtar and Mr. Hafiz Abdul Rehman were hired as Senior Application Developer and Application Developer, respectively. They were offered these positions in light of their prior experience with TDEA.

In accordance with the TDEA Compendium, all approvals for head-hunting were taken from the relevant authorities and in cases where more than one eligible applicant was referred, an assessment was carried out.

Training and Development of Employees

- Nadia Liaquat Abbasi attended Advance level HR Planning, Development and Management Training at Lahore from 18 to 20 Feb, 2013.
- Saqib Riaz, Asima Hasan and Rizwan Ayub attended "Speak to Be Impressive and Write to Be Exact Training Workshop" on November 30, 2012.

7.3. Development of Information Technology (IT) Infrastructure

7.3.1. Installation of equipment and network

In September 2012, the IT unit completed a network infrastructure at the Election Observation Secretariat (EOS), and performed the following tasks:

- Setting up of network cables;
- Setting up of network and electric points for workstations;
- Installation of network devices and routers;
- Installation of virtual exchange devices to connect all computers in the office.

7.3.2. Installation and configuration of servers

For the management of election related data and information, the IT unit installed and configured application, database, backup, profile, virtual exchange and SMS gateway servers. Isolated *cloud* networks were established for enhancing security of data and information. Using geographical referencing, a map server was also installed to facilitate election data and information..

7.3.4. Establishing, piloting and testing connectivity with telecom companies

For establishing an integrated EIMS, the IT unit worked with a technical team from Zong (CM-Pak), in December 2012, for reviewing, finalizing, modifying and adjusting parameters and modules for prompt reporting.

7.3.5. Development of Constituency Maps

FAFEN successfully developed a Geographic Information System (GIS) map of geographical National Assembly constituencies of Pakistan. A total of 272 constituencies were plotted on the map. This unique and indigenously designed utility enabled users to explore and search electoral information using state-of-the art map powered by geographical information system with accurate latitude and longitudes.

This utility was integrated with FAFEN's online program tracker that recorded and documented the electoral developments taking place across the country. This integration essentially helped users track the consolidated data of various violations and other developments recorded during election observation. The GIS powered maps provided a unique facility of tracking and finding the sub-locations in one constituency to see various trends in terms of violation and other electoral information. A total of 85,000 locations with latitude and longitude were plotted on constituency maps.

7.4. Acquisition of License and Short Code from PTA

SMS short code was one of the key components of EIMS for prompt reporting and dissemination of information in public and other stakeholders. It was mandatory to acquire a Class Value Added Services (CVAS) license from PTA for such services. TDEA applied for the CVAS license on October 16, 2012 through its lawyer (Mr. Riffat Malik). Manager Telecommunication along with TDEA-FAFEN lawyer held several meetings with the PTA to pursue the CVAS case. TDEA-FAFEN received a letter from the PTA on November 12th, 2012 which asked for the following list of items:

- A certified copy of the trust deed and certificate of registration of trust, if any, may be provided;
- Details of proposed services along with application of EIMS services

Both of the points mentioned above were cleared in writing as well as in person by Manager Telecommunications. A letter was also sent to the authority on 20-11-2012 regarding the clarification of the above stated observations.

TDEA got its CVAS license in November 2012 and applied for the short code number **8332** in December 2012 after submitting all required documents to PTA. It was considered that there will be no difficulty in acquiring short code as all prerequisites were met and observation made by the PTA were cleared earlier during issuance of CVAS license, even then PTA wrote a letter to ECP for a NOC of such reporting.

TDEA Director IT, CEO and Manager Telecommunications held a meeting with Additional Secretary ECP to clear observation made by PTA and a detailed technical plan was required by DG IT of Election Commission of Pakistan through PTA. The plan was submitted to PTA and a copy was sent to Secretary Election Commission for the issuance of NOC. However, the short code case remaining pending with ECP despite provision of all the technical details and reminders sent by TDEA as well PTA.

Rental Short Code

Since it was unclear whether TDEA would obtain its own Short Code as per application submitted to the PTA, the management considered a backup solution in the shape of short code available on rental basis for which a number of companies were contacted. To acquire the short code on rental basis as well as to get technical expertise in case TDEA acquired its own short code, a series of meetings were carried out with different companies. The purpose of these meetings was to get the best possible solution for the program. One of the companies also demanded the NOC while some of them quoted very high rates. One of the companies agreed to the provision of the service but backed out later due to technical problems. During the process, TDEA realized that there were a number of problems associated with the rental Short Code including the following:

- Rental Short code could be blocked by the PTA due to mismatch with business plan.
- Companies are more interested in SMS traffic rather than renting a short code due to revenue
- Short codes are normally used for revenue generation and the revenue is shared between operator and the company
- It is difficult to find a dedicated short code for FAFEN on rental basis
- FAFEN requires a low cost rental short code without revenue sharing but the price of using the rental short code is higher as a result of high cost less people will be interested in subscription
- In case of sharing short code, number of companies will be using the same short code for different campaigns.

Long Code

Due to above mentioned list of issues related to the rental short code, TDEA management opted for the Long Code. After negotiations, TDEA acquired Long Codes from Ufone, Warid and Zong. The benefits of the Long Codes included the following:

- No legalities involved in Long Code.
- Lower setup Cost.
- No filtering of the traffic.
- No specific/high-end hardware required.
- No registration with any mobile operator required.
- It would cost less to the subscriber and observers.

To make the Long Code service active TDEA management took the following steps

- Bulk SMS accounts created in all the mobile operators for SMS dissemination.
- All the messages would carry the masking of FAFEN.
- Projected traffic already shared with Telco's.
- All the arrangement would be made to meet the requirement of the expected traffic per ten second transfers
- Traffic would be routed within the respective operators.

7.5. TDEA Engagement with Mobile Operators

For the successful implementation of the program it was necessary to bind the TDEA server with all the mobile operators active in Pakistan. Introductory meetings were carried out with three mobile operators. TDEA Election Observation Program and EIMS working was explained to them. SMS volume with respect to their quota in the industry was discussed. Discussions were carried out on marketing strategies and CSR. Total duration of the project was discussed. A target of 2-3 million subscribers was explained to them. A document was shared with all the mobile operators explaining the working of EIMS.

7.6. Technological Failure on Election Day

FAFEN could not carry out its Election Day activities, including receipt of reports from observers and dissemination to stakeholders, due to a multi-tiered system crash triggered by failure of the backup SMS system and traffic to the www.electionpakistan.org accessing the site directly or referred by FAFEN's partners including Dawn and Aljazeera. The crash kept the work suspended for five hours between 1030 am and 1530 pm. The inability of the system to absorb the traffic led to the following three types of crashes:

SMS Failure

The backup SMS system acquired to make up for the short code was based on the long codes that were to be used by observers to send information to the FAFEN Call Center. However, the long codes could not be configured to VPN and were used through makeshift, low level android-based technology. The system, therefore, remained SIM-based instead of module-based through VPN, which could have maximized the capacity to receive the SMS-based information from observers.

Each SMS-enabled long code can send/receive 2 SMS message per-second, per-number. On Election Day, the incoming traffic was expected from more than 40,000 observers. When they start sending SMS, the long code could only process 2 SMS per second while the rest were queued. After an hour, the queue list grew too heavy for the system to manage, triggering its crash. By the time, the system crashed, FAFEN had received 464 SMS.

System was quickly transferred to the backup mode and the constituency supervisors were called to email their Summary Sheets, which were part of the methodology in view of the possible shut down of cellular services on Election Day, to reports@tdea.pk.

Database Failure

Due to unexpected traffic and database architecture, FAFEN Election Portal was unable to respond to the hits that grew to more than 100,000. As a matter of third party services, FAFEN Servers were serving and responding to several servers and allowing the traffic from their domains as well. Database (data storage unit) was designed as single source database architecture and therefore the database engine was unable to establish multiple tiers of connections for users, who received an error message when they attempted to connect.

As a result, FAFEN staff was also unable to connect to this portal to submit their Summary Sheet due at 1200 hours on Election Day, which had to be received through email. The system was, however, available for submission of Summary Sheets due at 1700 hours on Election Day.

After the crash of local servers, the web portal was uploaded to the remote server located in Dallas, US³. Server was down for half an hour on Election Day May 11, 2013 from 12 pm to 1230 pm. Around 8 GB data was migrated including databases and system/application modules with basic database for visitor only.

Incidents Logging system was developed on Election Day to meet as part of the backup plan, enabling the FAFEN staff in Islamabad to narrate the incidents received through summary sheets and post them on the web portal.

7.7. Data Management

For prompt reporting by the District Long Term Observers (DLTOs) and Constituency Long Term Observers (CLTOs), detailed checklists were developed on FAFEN online program tracker. Data Verification Officers were trained and oriented on program objectives and various reporting scenarios. The DLTOs started reporting using the online tracker from February 1, 2013, while the CLTOs from March 23, 2013.

Data Verification

A defined process was set in place to verify the violations being sent by the Long-Term Observers in order to ensure the accuracy of reports before they were raised with officials for corrective actions. As many as 2,886 violations were reported by observers using SMS, generating 3,861 verification calls. Similarly, 114 reports were received through SMS on Election Day before the system crashed, generating 295 verification calls. The following table gives a province-wise breakdown of reports received through SMS and subsequent verification calls:

Region	Total SMS Received	Total SMS Received on Election Day	Total Call Attempts	Total Answered Calls before Election	Total Answered Calls on May 11
Balochistan	154	-	139	74	1
FATA	71	1	260	80	25
ICT	9	6	24	15	4
KP	352	14	721	380	60
Punjab	1796	73	2064	1162	152
Sindh	390	20	653	410	53
Total	2772	114	3861	2121	295

The data does not include 292 SMS that were received on Election Day from unidentified cell numbers and rejected. The EIMS only recognized numbers Observers that were registered to ensure reliability of Election Day Reporting.

The following table gives a data-wise breakdown of calls made in March and April 2013:

Month	Answered	Busy	Failed	No answer	Total
March	1,751	238	32	478	2,499
April	7,933	1,027	24	3,328	12,312
Total	9,684	1,265	56	3,806	14,811

As many as 13,103 verification calls were made during May 2013. The following table gives a date-wise breakdown of calls made:

Date	Answered	Busy	Failed	No answer	Total
May 1	324	36	1	78	439
May 2	340	35	-	116	491
May 3	342	43	2	111	498
May 4	359	33	30	116	538
May 5	313	55	1	113	482
May 6	265	31	-	72	368

³FAFEN Server location <http://www.find-ip.net/ip-locator?ip=72.9.156.244>

May 7	335	67	1	135	538
May 8	318	50	-	72	440
May 9	443	40	-	180	663
May 10	440	216	2	488	1146
May 11	2275	1248	17	2081	5621
May 12	124	13	2	82	221
May 13	301	53	7	262	623
May 14	54	3	-	42	99
May 15	5	-	-	1	6
May 16	2	-	-	-	2
May 17	1	-	-	-	1
May 18	3	-	-	-	3
May 20	7	1	-	3	11
May 21	38	3	-	55	96
May 22	53	9		45	107
May 23	47	10	2	87	146
May 24	17	1	-	6	24
May 27	24	1	-	13	38
May 28	33	14	-	30	77
May 29	51	4	-	16	71
May 30	112	9	-	55	176
May 31	107	15	1	55	178
Total	6733	1990	66	4314	13103

Verification of reports sent online by observers received was also conducted through official documents. For example, the data about postings and transfers of officials was cross-checked through notifications. Similarly, candidates' profiles submitted by observers online were cross-checked through Nomination Papers uploaded on ECP website. Random calls were also made to candidates to reconfirm some of the information submitted by observers. In addition, the final list of candidates was re-confirmed through Form-V. These steps added extra layers of data security. The following table, for example, shows the numbers of calls made to candidates for either verification or to seek more information about their profiles and nominations:

Region	Number of NA Candidates Contacted
Balochistan	99
FATA	83
KP	189
Punjab	1472
Sindh	258
Total	2101

Verification of Polling Stations for PVT Sample

Data Verification Officers verified 9,160 polling stations which were selected as a sample for Parallel Vote Tabulation (PVT) by FAFEN. These polling stations were verified against the final polling scheme announced by ECP.

ECP Code of Conduct Violations Reported through EIMS

More than 5,926 election-related reports were sent by DLTOs (District Long Term Observers) and CLTOs (Constituency Long Term Observers) from across the country using SMS and EIMS modules. The following table summarizes these details:

Sr. No.	Type of Incidents	Total
1.	Violation of Code of Conduct	5549
2.	Misuse of State Resources	151
3.	Violence	125
4.	Election Administration	50
5.	Electoral Transparency	13
6.	Posting and Transfer	13
7.	Fairness of Processes	3
8.	Nomination Processes	1
9.	Others	21
	Total	5926

Election Day Call Center

In order to receive reports from more than 40,000 Election Day observers, FAFEN set up a call center at its three offices in Islamabad. The decision to setup an in-house call center was compelled by exorbitantly high rates submitted by services providers in response to a TDEA-FAFEN RFP seeking services of call centers for Election Day. An in-house call center was established which comprised of total of 100 nodes. As many as 100 headphones were rented for use in the call center. 10 eFax accounts and 100 SIP accounts (direct landline number) were also acquired. Additionally, four Virtual Exchange Servers and VOIP solutions were put to use.

Specific modules for Call Center Representatives (CSR), which comprised staff of TDEA-FAFEN working in various projects, were developed. The staff was given a day-long training for the task. The modules enabled CSR to call the observer submitting a violation through SMS for further information and verification. Similarly, a module was developed for Call Center Supervisors that enabled them to ensure quality of reporting before further transmission to report writers.

On Election Day, around 5,621 calls were made out of which 2,275 calls were answered whereas 1,248 numbers were busy and 2,081 numbers were not responding.

May 2013	Answered	Busy	Failed	No answer	Total
<i>Election Day</i>	2275	1248	17	2081	5621

Data Entry: The Data Verification Officers were also involved in keeping the various data sets up-to-date through in-house data entry.

- **Polling Scheme:** Entered 65,018 polling stations of 254 constituencies based on the Polling Scheme finalized by ECP. Final lists of four constituencies i.e., NA-90 Jhang-II (Old Jhang-V), NA-105 Gujrat-II, NA-170 Vehari-IV and NA-178 Muzaffargarh-III and 14 constituencies of Balochistan remained missing on ECP's website.
- **Form V (Candidate's Name/Address/Party Symbols):** Entered FORM-V (Candidate's Name/Address/Part Symbols) for all 4598 candidates of National Assembly Constituencies in the system. A numeric ID was assigned to each Candidate to develop Historic Linkages.
- **Form XIV (Statement of the Count):** A total of 3,264 Form-XIV (Statement of the Count) from 118 NA constituencies were entered on May 11, 12 and 13. The exercise was stopped for the sake of more verification and cross-checking of data.

7.8. Reporting and Publications

TDEA-FAFEN released 42 pre-election updates, 8 on ECP Code of Conduct Violations, 5 each on Postings and Transfers of Civil Servants and Use of State Resources for Political Campaigns, 3 each on ECP Coordination with Election Stakeholders, Election Security, Violence and Crime, Political Developments and Early Election Campaigning and Public Accessibility and Security of DEC Offices, 2 each on Election Administration Preparations, Election Complaints and Election Transparency, and 1 each on Marginalized Voters, Nomination of Political Candidates, NTN

Status of NA Candidates, Political Parties' Voter Mobilization Strategies, Scrutiny Process and Use of State Resources and Other Code Violations - during the reporting period in order to advocate for immediate corrective measures during the election process.

Sr. No.	Date of Release	Theme	Pre-Election Update
1	4-Apr-13	ECP Code of Conduct Violations	Campaign Material Violate ECP Code of Conduct
2	12-Apr-13		Political Rallies Violate ECP Code of Conduct
3	20-Apr-13		512 Code of Conduct Violations in 10 Days
4	23-Apr-13		86% of Observed Campaign Rallies Violate ECP Code
5	26-Apr-13		Candidates Continue to Defy Code
6	6-May-13		830 Code Violations, including Controversial Speeches
7	8-May-13		24% Rallies Break Speech Rules; 78% Violate Other Regulations
8	10-May-13		ECP Code Violations Continued through End of Campaign Material
9	22-Mar-13	ECP Coordination with Election Stakeholders	71 DECs hold 321 Meetings with Election Stakeholders
10	18-Apr-13		Election officials hold 152 meetings with stakeholders
11	9-May-13		Only 11 Percent of Election Officials' Meetings held with Security Officials
12	8-Mar-13	Election Administration Preparations	1,760 Pre-Election Complaints Filed With DECs in 48 Districts
13	19-Mar-13		Over 96,000 Voter Applications filed in 23 Districts since July 2012
14	29-Apr-13	Election Complaints	300 Election-related Complaints Pending with DECs, DROs and ROs
15	7-May-13		40% of Pre-election Complaints Yet to be Resolved
16	6-Mar-13	Election Security, Violence and Crime	Office-Bearers of Political Parties Claim Violence, Intimidation against Workers
17	13-Mar-13		Security Plans for Campaign Period Lacking in Half of Districts
18	29-Mar-13		Fifteen Office-bearers of Parties Allege Violence and Intimidation against Workers
19	15-Feb-13	Election Transparency	DECs in KP Least Transparent and Cooperative
20	4-Mar-13		ECP Urged to Make Critical Information Public
21	10-Apr-13	Marginalized Voters	ECP Urged to Enhance Efforts for Marginalized Voters
22	9-Apr-13	Nomination of Political Candidates	Women Constitute Just 4% of 4,108 Aspirants for NA Seats
23	16-Apr-13	NTN Status of NA Candidates	40% Male, 42% Female NA Candidates Without NTNs
24	19-Feb-13	Political Developments and Early Election Campaigning	Political Parties Preparing for Electoral Alliances, Seat Adjustments
25	14-Mar-13		Political Parties Gear Up for Polls
26	28-Mar-13		Parties Naming Candidates; Defections at Peak
27	22-Feb-13	Political Parties' Voter Mobilization Strategies	Political Parties' Preparation for Elections in the Districts
28	17-Feb-13	Postings and Transfers of Civil Servants	14 Postings and Transfers Observed in 11 Districts
29	1-Mar-13		16 out of 23 Recorded Postings and Transfers among Police in Punjab
30	9-Mar-13		Judicial and Other Postings and Transfers Recorded in last week of February

31	20-Mar-13		62 Postings & Transfers, including 42 Police Officials and 6 Judges
32	5-Apr-13		Postings and Transfers Continue Contrary to ECP Directives
33	7-Mar-13	Public Accessibility and Security of DEC Offices	ECP Urged to Ensure Security and Access to DEC Offices
34	18-Mar-13		42 out of 61 Observed DEC Offices Without Security Guards
35	1-Apr-13		ECP Urged to Improve Public Access to DEC Offices
36	13-Apr-13	Scrutiny Process	Incomplete Documents get Most Candidates Rejected
37	5-May-13	Use of State Resources and Other Code Violations	70 Government Officials Campaign for Candidates in 25 Constituencies
38	16-Feb-13	Use of State Resources for Political Campaigns	Political Campaigning at Government Buildings
39	26-Feb-13		Political Parties' Campaign Material Found on Government Property
40	11-Mar-13		ECP, District Administration Urged to Make Government Offices Non-Political
41	26-Mar-13		ECP Should Ensure State Property Free of Campaign Material
42	14-Apr-13		Government Offices, Buildings used in Political Campaigning

Based on reports from DLTOs and CLTOs, TDEA-FAFEN recorded 3,213 violation of the Code of Conduct for political parties and contesting candidates set by the Election Commission of Pakistan (ECP) during the pre-election period. The highest number of incidents (2,036) was reported from Punjab, followed by Sindh 623, Balochistan 298, KP 178, FATA 77 and one incident from Islamabad.

Province/Region	Aerial Firing	Display of Weapons	Speech Violation	Bribing Candidates	Intimidation of Women Candidates	Intimidation of Women Voters	Fireworks in Rallies	Fireworks other than Rallies	Rally causing Public Inconvenience	Use of Loud Speakers	Voter Intimidation	Total
Punjab	57	268	94	15	11	10	62	19	309	827	364	2,036
Sindh	32	115	11	11	3		4	1	111	232	103	623
Balochistan	8	29	2	6				6	20	193	34	298
KP	4	49	32	3		4		1	10	43	32	178
FATA	3			2		1		1	9	35	26	77
ICT									1			1
Total	104	461	139	37		15	66	28	460	1,330	559	3,213

TDEA-FAFEN reported a total of 15,576 violations of specific sizes of visibility materials by the political parties across the country. These violations included banners/panaflex, hoardings, leaflets/handbills, posters exceeding size prescribed limits and violation of a blanket ban on wall chalking.

Province/Region	Banners/Panaflex more than 3x9 feet	Hoarding Billboards more than 3x5 feet	Leaflets/Hand bills more than 9x6 inches	Posters more than 2x3 feet	Wall Chalking	Total
Punjab	5,127	2,232	223	4,110	1,942	13,634
Sindh	244	48	76	269	316	953
KP	280	81	3	136	291	791
Balochistan	24	21	5	29	28	107
FATA	27	1	10	32	16	86
ICT	2	2		1		5
Total	5,704	2,385	317	4,577	2,593	15,576

7.9. Advocacy, Communications and Visibility

TDEA-FAFEN sent letters to District Coordination Officers (DCOs), District Commissioners (DCs), District Police Officer (DPOs), District Returning Officers (DROs), Assistant District Coordination Officer (ADC), political parties and the Election Commission of Pakistan (ECP) for corrective actions on the pre-election findings.

District Administration

67 letters on pre-election findings were written to district administration officials for corrective actions. The following table shows a district-wise list along with the responses received by TDEA-FAFEN.

Sr. No	Pre-Election Findings	Designation and Mode of Communication	District	Response	Designation of Official Responding
1	Violations of Election Laws, Rules and Code of Conduct for Political Parties and contesting Candidates	One letter to DCO	Rahim Yar Khan	Election Code of Conduct issue has been resolved	SNA for DCO
2		One letter to DCO	Gujrat	Directed the DPO Gujrat to check all unauthorized rallies immediately.	DCO
3		One letter to DC	Sanghar	DC forwarded the list of government officials contesting elections to the monitoring committee for General Elections 2013	DC
4		One letter to ADC	Tando Allahyar	ADC directed all the relevant authority to take necessary action.	ADC
5		One letter to DRO	Khuzdar	DRO forwarded the instruction to DC/RO NA29, Judicial Magistrate/RO. i AC/RO P.B 34. ii AC/RO P.B 34. iii for the necessary action under intimation of this office.	District Session Judge/DRO
6		One letter to ADC	Tando Muhammad Khan	ADC.1 forwarded the letter to A.C, DP, Mukhtiarkar Revenue and Chief Municipal Officer for necessary action.	ADC-1
7		One letter to DRO	North Waziristan	Directed the Assistant Political	APA

				Agent Mir Ali and Political Naib Tehsildar to verify the issue and report within 3 days.	
8	Violation of Election Code of Conduct	One letter to DCO	Pakpattan	DCO Pakpattan responded to at least 88 cases of violation of code of conduct pointed out by TDEA-FAFEN	DCO
9		One letter to DCO	Okara	Directed all the executive District officers, ADC/Administrator, TMA okara, TMA Depalpur, TMA RenalaKhurd to take necessary action.	DCO
10	Display of Campaign material at DCO Office	One letter to DCO	Kasur	DCO removed all the material from his office and directed the guard to be vigilant.	DCO
11		One letter to DPO	Kamber Shahdad Kot	DPO responded saying there is no campaign material displayed at the DPO office and ask from an apology.	DPO
12		One letter to DCO	Bahawalnagar	DCO removed all the political campaign materials from his office.	DCO
13		One letter to DCO	Rawalpindi	DCO Rawalpindi said that no political campaign materials had been displayed at his office.	DCO
14		One letter to DPO	Sukkur	There is no un-necessary material related to political parties displayed at DPO Sukkur office.	DPO
15	Display of Campaign material at DPO Office	One letter to ADC	Matiari	Forwarded instruction to S.P, S.E works and services Department, District officer (Education, Health, Agriculture, Information, social welfare) for immediate.	ADC
16		One letter to DCO	Sialkot	DCO said that FAFEN observations were correct, and the materials were removed.	DCO
17		One letter to DPO	Gujrat	No Response received	
18		50 Letters to DCO's/DPO's & CCed to IGP's and Chief Secretary	Jamshoro	No Response received	
	Kambershahdad Kot				
	Larkana				
	Maliar				
	Matiari				
	Okara				
	Rawalpindi				

			Sialkot		
			Vehari		
			Kasur		
			Bahawalnagar		
			Gujranwala		
			Sukkur		
			Thatta		

Political Parties

TDEA-FAFEN wrote 522 letters to various political parties' office holders on pre-election findings. Most of the contesting candidates took notice of the irregularities pointed out and instructed their party members to follow the code of conduct.

Sr. No.	Major Issues	Designation	Mode of Communication	District	Response
1	Display of campaign material at Government Buildings	Haji Baz Gul Afridi - Candidate NA-47	One Letter	Tribal Area-XII, Peshawar/Bannu/Kohat/D.I.Khan/Tank	Haji Baz Khan highlighted his issue regarding Election.
2		Noor Zaman - Candidate NA-47	One Letter		Noor Zaman highlighted his issue regarding Election.
3		Muhammad Rasool - Candidate NA-47	One Letter		Muhammad Rasool highlighted his issue regarding Election.
4		Dr. Farooq Sattar - Deputy Convenier MQM	One Letter	Karachi	He thanked and appreciated FAFEN for highlighting election code of conduct violation
5		Ameer Bahadur Khan Hoti - Former Chief Minister KPK	One Letter	Mardan KPK	
6		Wasim Shah - Independent candidate NA-35	One Letter	Swabi	He highlighted his issue regarding Election.
7		Akram Mangrio - General Secretary PML-F Jamshoro	One Letter	Jamshoro	He highlighted his issue regarding Election.

8		Khaild Khan - District President ANP Charssada	One Letter	Charssada	He highlighted his issue regarding Election.
9		Ch. Yaseen - District President PPPP Kasur	One Letter	Kasur	He said that he has informed his party workers to follow the rules and regulation of ECP and assured that PPPP workers will not violate the ECP code of conduct.
10		District political leaders	191 Letters 13 Letters 29 Letters 240 Letters 29 Letters	Abbottabad, Bahawalpur, DG Khan, Bunnair, Baanu, Gugrat, Ghotki, Badeen, Dadu, Batgram, Khyberagency, Charsadda, Swat, Hyderabad, Dera Ismail Khan, Sailkot, Jamshoro, Faisalabad, Haripur, Washuk, Kambershaddkot, Karachi, Lahore, Kasur, Hafizabad, Larkana, Lodhraan, Sahiwal, Jhang, Mirpurkhas, Mandibahauddin, Khairpur, Nosheroferoz, Manshehra, Karak, Narowal, Mianwali, Okara, Nankana Sahib, Kharan, Rawalpindi, Norowal, Okara, Khushab, Lakkimarwat, Sukkar, Tando Muhammad Khan, Tando Allah Yaar, Umarkot, Vehari, Mardan, Gugranwala, Shikarpur, Benazirabad, Islamabad, Swabi Tando Adam Khan, Tank, and Lasbela	-

11		General Secretaries of Political Parties	11 Letters	ANP, BNP, JI, PML-N, PML-Q, PKMAP, MQM, PML-F, PPPP, PTI, QWP,	
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Election Commission of Pakistan

LTEOOP communication team wrote a total of 229 letters to office holders at the Election Commission of Pakistan on pre-election findings.

District	Campaign Materials Violate ECP Code of Conduct	Critical information about General Election 2013 is not being public	Ensure State Property Free of Campaign Material	Minorities, Women, IDPs and Voters with Disabilities	Public Access to DEC offices	Security and Access to DEC Offices	Use of State Resources for Political Campaigns	Total
Sahiwal	1		1	1	1	1	1	6
Dera Ismail Khan	1			1	1	1	1	5
Gujrat	1	1	1	1			1	5
Kamber Shahdad Kot		1		1	1	1	1	5
Mandi Bahauddin	1	1		1	1	1		5
Okara	1	1		1		1	1	5
Hafizabad	1			1	1	1		4
Karachi West		1		1	1		1	4
Kasur	1				1	1	1	4
Khairpur		1		1	1	1		4
Mohmand Agency	1	1	1	1				4
Narowal	1			1		1	1	4
Orakzai Agency		1		1	1	1		4
Tank				1	1	1	1	4
Vehari	1			1	1	1		4
Abbotabad	1	1		1				3
Bahawalnagar			1		1	1		3
Bahawalpur				1	1		1	3
Bhakkar				1		1	1	3
Chiniot		1		1		1		3
Dera Ghazi Khan	1	1		1				3
Faisalabad	1			1			1	3
Gujranwala	1			1		1		3
Gwadar		1		1		1		3
Islamabad	1	1		1				3
Jhelum				1	1	1		3
Kalat		1		1	1			3
Karak	1			1		1		3
Khanewal				1	1	1		3

Khushab				1	1	1		3
Khyber Agency			1	1			1	3
Kohistan		1		1		1		3
Lahore	1		1			1		3
Larkana	1	1		1				3
Lodhran	1			1	1			3
Malakand		1		1		1		3
Mansehra	1			1		1		3
Nankana Sahib	1			1	1			3
Pakpattan				1	1	1		3
Rawalpindi	1			1		1		3
Sanghar		1			1	1		3
Sheikhupura	1	1				1		3
South Waziristan				1	1	1		3
Swabi		1		1		1		3
Toba Tek Singh				1	1	1		3
Awaran		1		1				2
Bajaur Agency		1		1				2
Bannu				1		1		2
Battagram					1	1		2
Buner		1		1				2
Dadu	1						1	2
Ghotki	1				1			2
Hangu				1		1		2
Hyderabad	1			1				2
Jacobabad				1	1			2
Jamshoro				1			1	2
Kech (Kech-cum-Gwadar)			1	1				2
Khuzdar				1		1		2
Kurram Agency		1		1				2
Layyah					1	1		2
Malir				1	1			2
Mastung		1					1	2
Mirpurkhas				1		1		2
Naushero Feroz		1		1				2
Sargodha				1		1		2
Shaheed Benazirabad,				1			1	2
Shikarpur	1			1				2
Sialkot	1		1					2
Washuk			1	1				2
Attock					1			1
Badin	1							1
Chakwal		1						1
Charsadda		1						1

Haripur						1		1
Harnai			1					1
Jhang				1				1
Karachi Central						1		1
Karachi East				1				1
Kharan				1				1
Kohat				1				1
Lasbella					1			1
Lower Dir				1				1
Mardan				1				1
Mianwali							1	1
Multan				1				1
North Waziristan						1		1
Nowshera						1		1
Peshawar				1				1
Rahim Yar Khan		1						1
Rajanpur		1						1
Sukkur				1				1
Swat			1					1
Umerkot						1		1
Total	29	30	11	67	31	43	18	229

TDEA-FAFEN received 13 responses by the Election Commission of Pakistan's (ECP) officials. They took notice of the various irregularities TDEA-FAFEN reported in its pre-election updates.

Major Issues	District	Response
Campaign Materials Violate ECP Code of Conduct	Hafizabad	Response by DEC Hafizabad on 8 April, 2013: DEC informed TDEA-FAFEN that he has checked, and that there are no violations in his district.
Critical information about General Election 2013 is not being public	Kamber Shahdad Kot	Response by DEC Kamber on 31 March, 2013: DEC informed TDEA-FAFEN that there were no issues in the district.
Ensure State Property Free of Campaign Material	Gujrat	Response by DEC Hafizabad on 8 April, 2013: DEC informed TDEA-FAFEN that he has received FAFEN reports, but no serious violation of conduct have occurred. FAFEN Observers are frequently visiting DEC office.
Minorities, Women, IDPs and Voters with Disabilities	Dera Ghazi Khan	Response by REC DG Khan on 15th April, 2013: DEC informed TDEA-FAFEN that with the support of FAFEN, they are trying their best to facilitate marginalized voters. He added that there is no security problem for marginalized groups in D.G.Khan. However, he appreciated FAFEN's recommendations on mobilization of voters.
	Khairpur	Response by EO Khairpur on 15th April, 2013: DEC informed TDEA-FAFEN that they have established means to facilitate minority groups in the upcoming general elections. He added that due to a tradition set in Khairpur, they are unable to directly mobilize the women voters. He further added that he has discussed this issue with FAFEN's field staff and working with them to facilitate women voters.

	Mohmand Agency	Response by DEC Mohmand Agency on 31st April, 2013 via email. The DEC in his email expressed reservations over the validity of the report.
Public Access to DEC offices	Jacobabad	Response by DEC Jacobabad on 7 April, 2013: DEC informed TDEA-FAFEN that the police has provided security to the DEC office, and due to this reason the DEC offices are now easily accessible.
	Khairpur	Response by EO Khairpur on 9 April, 2013: DEC informed TDEA-FAFEN that the office has been shifted to a new location, which is easily accessible by general public
	Khanewal	Response by DEC Khanewal on 9 April, 2013: DEC informed TDEA-FAFEN that the issue has been resolved.
	Lodhran	Response by DEC Lodhran on 9 April, 2013: DEC informed TDEA-FAFEN that the issue has been resolved.
Security and Access to DEC Offices	Battagram	Response by DEC Battagram on 4th April, 2013: DEC informed TDEA-FAFEN that he has already forwarded a request to the DRO. FAFEN should highlight the security issue in their reports.
	Khairpur	Response by EO Khairpur on 2nd April, 2013: EO informed TDEA-FAFEN that the DLTO observations are correct, and that the office has been shifted to a new location which is easily accessible by general public.
Use of State Resources for Political Campaigns	Dera Ismail Khan	Response by DEC D. I. Khan on 24th April, 2013 via Fax: DEC informed TDEA-FAFEN that the election campaigns run by the contesting candidates are under the law, and that his office has received no complaints.

Corrective Actions Taken: While FAFEN is compiling and analyzing the corrective actions taken as a result of its reporting, preliminary analysis suggest that the government officials remained more responsive than the DROs and ROs.

Election News/Updates: The Communications Unit sent 145 Election News and Updates to stakeholders during May.

Hourly Alerts: As many as 41 hourly alerts were sent to various election stakeholders during the first week of May 2013.

7.10 Collaborations and Partnerships:

Punjab Information Technology Board (PITB): The Punjab IT board was linked with FAFEN's information database of daily incidents being reported by FAFEN Long Term observers during the Pre-Election Period. The link was developed through secured connection using programming techniques and built an Advance Programming Interface (API) in order to access data reported from Punjab. The information hub of Punjab IT board is www.pitb.gov.pk.

Khyber Pakhtunkhwa Information Department: Similarly, the information related to pre-election incident reporting was provided to the concerned officials of Khyber Pakhtunkhwa through web interface with additional export option and incident tracking for corrective measures. www.infokhyberpakhtunkhwa.gov.pk

National Commission on Status of Women (NCSW): The methodology of information sharing patterns are quiet similar to those developed for Khyber Pakhtunkhwa Information Department. In addition to the information sharing, an independent database was created for NCSW which is hosted by NCWS IT department at www.ncsw.gov.pk/quick-details.php?id=7

Dawn.com and Aljazeera News: FAFEN's GIS reporting system is an important and a major portion of Election Information Management System. Dawn and FAFEN work closely in order to build interactive map interface. The interactive map was hosted on FAFEN Election Portal, Dawn.com and on Aljazeera website.

Geo News: FAFEN shared its Prompt Reporting Database with Geo News and also collaborated with it at the server level.

Social Media

The Communications Unit sent 820 tweets which were re-tweeted 6,591 times during May. FAFEN was acknowledged by CEC Fakhruddin G. Ibrahim, senior anchor persons, leaders of political parties and members of civil society organizations for its reporting. As many as 759 of its tweets were marked Favorites while the number of its followers increased by 3,500. during January to May 2013 a total of more than 5,600 followed FAFEN.

7.11. TDEA FAFEN Visibility

FAFEN election updates and analysis was covered by 76 newspapers, websites, blogs and on-line magazines, including The News, Dawn, Herald Tribune, Business Recorder, Pakistan Today, Dawn.com, Daily Dunya, The Nation and Pakistan Observer during May 2013. FAFEN representative were invited to highly rated talk shows on all major news channels listed above.

FAFEN Election Portal

FAFEN Election Portal (www.electionpakistan.org) was heavily visited during May 2013. As many as **1,884,183** hits on the portal were recorded during May 2013 at an average of 20,044 per day and 835 per hour. Almost 85.05 GB data was downloaded by users visiting the portal.

	2013				Total
	March	April	May	June	
Total Hits	5,583	299,433	1,478,849	100,318	1,884,183
Total Files	2	135,687	980,056	82,159	1,197,904
Total Pages	5,562	51,610	479,421	56,404	592,997
Total Visits	50	10,110	43,518	7,085	60,763
Total Kilo Bytes	2,097	5,441,950	77,200,472	6,542,925	89,187,444
Total Unique Sites	29	7,238	22,316	2,376	31,959
Total Unique URLs	2	4,264	42,036	10,390	56,692
Total Unique Referrers	4	1,914	22,703	500	25,121
Total Unique User Agents	29	4	27	1	61

Most traffic to the portal came through a direct access to the portal. The following table shows the details:

Sr. No.	No. Requests	Site
1.	951381	http://www.electionpakistan.org/
2.	256017	http://electionpakistan.org/
3.	6987	http://dawn.com/
4.	5004	http://www.fafen.org/
5.	4342	http://www.aljazeera.com/
6.	4213	http://www.google.com/
7.	3744	http://engadget.search.aol.com/
8.	3696	http://www.usatoday.com/
9.	2949	http://t.co/
10.	916	http://www.google.com.pk/
11.	878	http://www.facebook.com/
12.	488	https://www.facebook.com/
13.	202	http://m.facebook.com/
14.	186	https://m.facebook.com/
15.	156	https://www.google.com.pk/

16.	154	http://www.google.co.uk/
17.	133	http://webcache.googleusercontent.com/
18.	84	https://www.google.com/
19.	81	http://urdu.dawn.com/
20.	44	http://favornews.com/
21.	42	http://code.google.com/
22.	41	http://translate.googleusercontent.com/
23.	38	http://www.search.ask.com/
24.	38	http://search.mywebsearch.com/
25.	38	http://us-mg6.mail.yahoo.com/
26.	36	http://api.twitter.com/
27.	34	http://www.google.com.sa/

Most users of www.electionpakistan.org originated in Pakistan. The following table shows the origin-wise breakdown of users:

Country	Hits	Files	Kilo Bytes
Unresolved/Unknown	1,017,989	118,901	11,690,665
Pakistan	407,578	11,296	1,118,578
Commercial (com)	178,347	6,478	675,171
Network (net)	139,433	4,160	564,413
US Commercial	23,091	23,542	845,049
Network	13,220	1,616	55,185
Canada	13,163	2,020	218,505
United Kingdom	11,173	1,920	179,384
Australia	8,206	1,645	169,671
Germany	8,081	871	79,187
India	6,687	98,824	10,253,811
United Arab Emirates	5,528	904	73,224
Educational (edu)	5,458	816	68,770
Sweden	3,842	157,238	10,519,407
Singapore	2,980	324	26,025
Netherlands	2,956	24,942	1,113,808
Non-Profit (org)	2,882	43	6,136
Italy	2,375	16,555	1,277,459
Turkey	2,370	16,555	1,277,459
Norway	1,979	157,013	10,483,629
US Government (gov)	1,763	-	-
Switzerland	1,750	4,429	596,072
Saudi Arabia	1,347	1,452	149,920
New Zealand	1,284	117	10,462
Denmark	1,235	117	10,260
France	1,233	100	5,352
Belgium	1,211	83	9,527
Finland	1,151	3,889	402,702
Thailand	1,018	4,015	390,273
European Union	944	42	1,976

8. CHALLENGES

1. Delay in approval of grants has been one of the major challenges faced in the implementation of the project. As a result of this, in certain cases, applicants have regretted to take up the assignments. There is also the possibility that the interest of applicants is marred because of this and the number of applications in upcoming cycles could be reduced as well. Furthermore, in the case of election-related grants, the projects could have been more effective if approvals had not been delayed. Some of the reasons for this include the internal approval process of USAID from technical offices as well as provincial offices. The project has engaged repeatedly with USAID on conclusion of these matters, particularly low approval rate in Punjab and overall processing time of approvals from USAID's end.
2. The official closure of a cycle could not be ascertained due to pending approvals and lack of clear instructions from USAID about the fate of the recommendations which were not approved. USAID has been requested to conclude decisions on recommended applications related to one cycle before a subsequent cycle is announced.
3. Reduction of grant amount in cycle 4 and cap on approved applications in Cycle 5 due to issues with incremental funding was a major challenge. It created an environment of mistrust and confusion among the applicants. Drastic revisions created a lot of rework for the project as well as grantees who already have limited capacity. The Project is working closely with USAID to ensure that there is minimum deviation from the announced proposition. Also, incremental funding is being constantly monitored to avoid such situations in the future.
4. Given the high volume of grants applications received under Cycles 3 and 4, the management of pre-award assessments in such large numbers was becoming unmanageable by one sub-contractor. To address this, an RFP was issued seeking proposals for issuing indefinite quantity service contracts from a selected group of audit firms and sub-contracts were signed with three selected firms.
5. The project had issues with the close out phase of the grants ending during the year. This was mainly due to delay of start of the project as first advance payment got delayed due to liquidity issues and delays in data entry for programmatic achievements in GMIS. During the year, 19 grants were extended on no-cost basis primarily due to initial delays in provision of advance and for administrative requirements related to close out. It was realized that the close out time provided to grantees was insufficient given their capacity, TAF's requirement of grant being open for final payment, additional reporting requirements from M&ER section and data entry into the M&E module of online system which was developed during the year. It is proposed that the close out period may be increased with no financial implications, as the existing one month period has been insufficient. Besides, since the online module is functional, grantees are being trained by M&ER in the beginning about any data entry which will cut down on time.
6. Delay in payments to the awardees has been a continuous challenge resulting in delays in the implementation of the project. Some of the complaints were based on misunderstanding at the end of grantee. For others, where a process improvement is required, it has been decided to keep a log of the tasks conducted during the financial review so that the reason behind the delays can be identified. Field monitoring frequency may also be increased to build the capacity of the awardees and to orient them about the Project's expectations. For intra-project coordination, a monthly meeting has been formalized for grants and M&ER teams to address any issues related to delay. Delay in payment to TAF has been another challenge faced during the year. There were instances where advance funds could not be remitted to TAF which resulted in delay in payment to grantees.
7. The security condition in the country was another challenge for the Project as well as grantees, especially with regard to election-related activities. The M&E team faced security challenges in conducting field visits to Balochistan, KP and certain parts of Sindh during elections, and special measures had to be taken to ensure their safety. Visits also had to be delayed in light of the security conditions. Some of the grantees were unable to conduct election-related activities also because of the security threats in areas where they were implementing their projects.

Appendix I: Province or Region Wise Distribution of Sub-Awardees (As of June 30, 2013)

	Nation-wide	Punjab	Sindh	Balochistan	KP	FATA	GB	AJ&K	Total
Energy Sector Reforms	3	3	1	0	1	0	1	3	12
Water Rights	0	3	1	0	0	0	0	0	4
Municipal Services	0	1	3	0	3	0	0	0	7
Education Sector Reforms	1	3	1	0	4	0	0	1	10
FCR Reforms	0	0	0	0	0	2	0	0	2
Legislative Governance	0	0	0	1	2	0	1	1	5
Tax Collection	1	1	0	0	0	0	0	0	2
18 th Amendment	0	2	1	2	0	0	0	0	5
Local Government	0	1	2	1	0	0	0	0	4
Accountability & Transparency	0	0	4	1	2	0	0	0	7
Higher Female Voter Turnout	0	2	4	8	11	0	0	0	25
Free, Fair and Peaceful Elections	0	13	10	6	13	0	0	0	42
Total	5	29	27	19	36	2	2	5	125

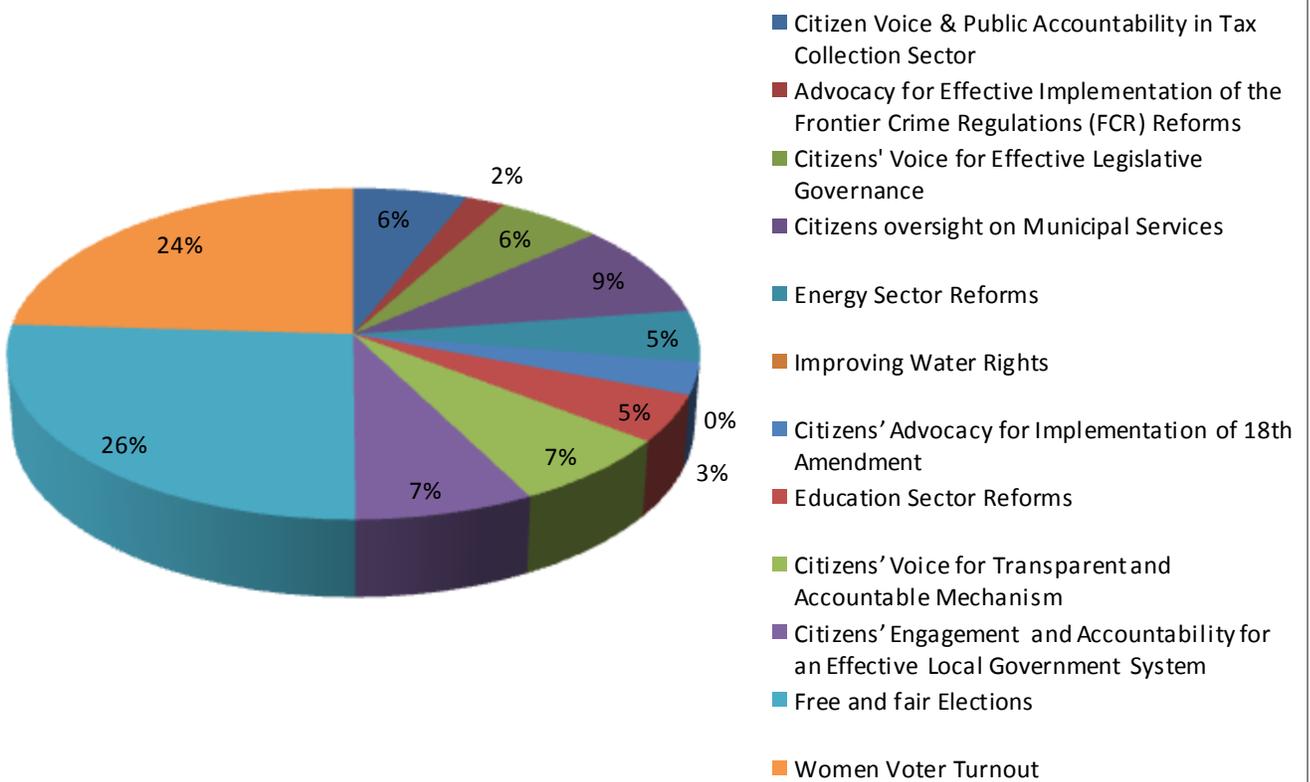
Government System			-	9,569	76,130	37,110	-	-	-	-	122,809
Free and fair Elections	No. of Approved Grants			13	10	6	13				42
	Funding Status	Approved	-	265,615	211,888	127,988	265,171	-	-	-	870,662
		Disbursed	-	188,415	110,164	28,761	149,882	-	-	-	477,222
Women Voter Turnout	No. of Approved Grants			2	4	8	11				25
	Funding Status	Approved	-	62,491	112,878	231,772	320,146	-	-	-	727,287
		Disbursed	-	34,111	63,829	95,150	217,646	-	-	-	410,736
Total	No. of Approved Grants		5	29	27	19	36	2	2	5	125
	Funding Status	Approved	531,607	1,967,643	1,713,499	989,193	1,899,586	377,174	280,368	502,854	8,261,924
		Disbursed	340,355	1,079,032	786,114	355,178	1,012,385	161,350	117,364	184,963	4,036,740

Total Funds Approved (USD)	8,261,924
Total Funds Disbursed (USD)	4,036,740

Appendix III: Thematic Area-Wise Disbursements for the Month of June, 2013

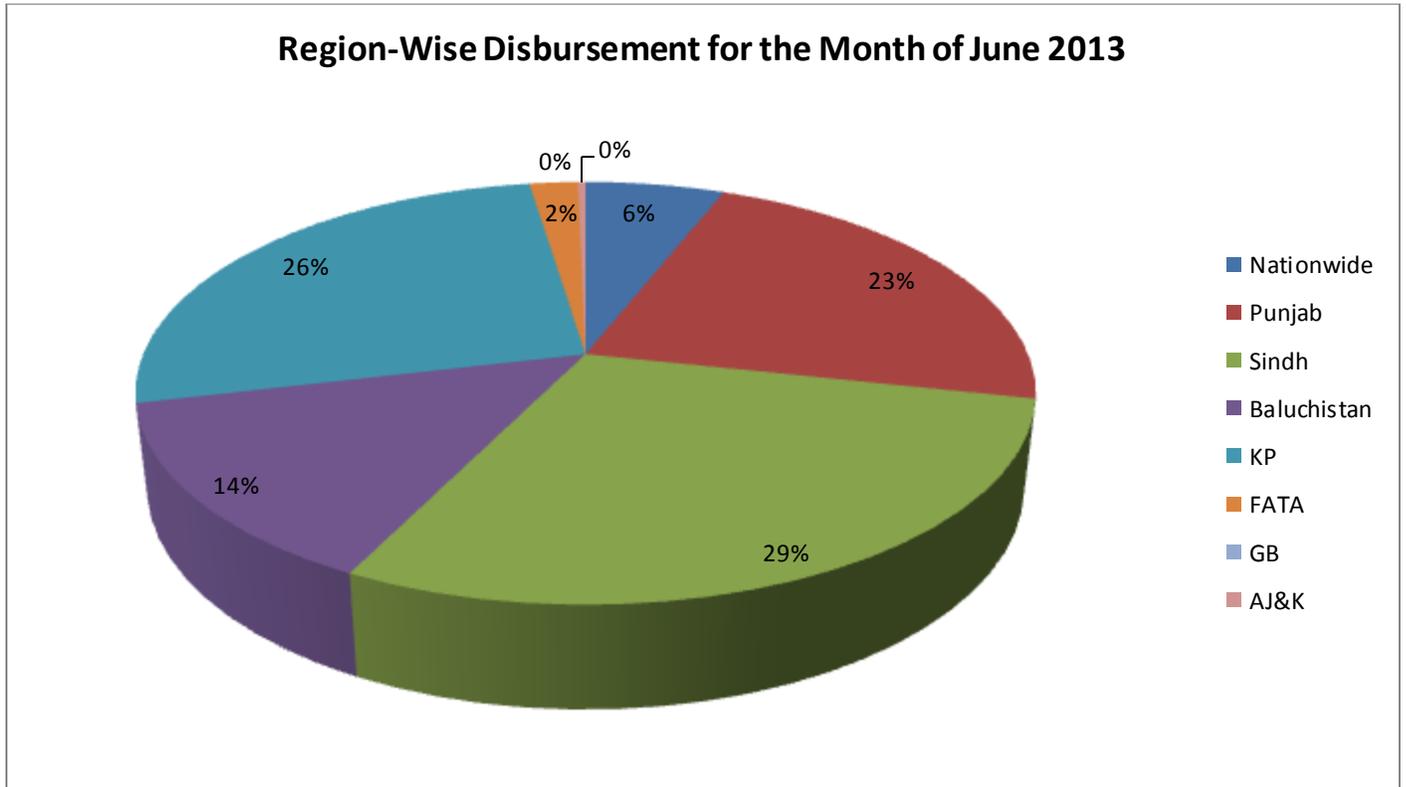
Thematic Area	Grant Amount	Disbursement
Citizen Voice & Public Accountability in Tax Collection Sector	24,189,644	3,140,892
Advocacy for Effective Implementation of the Frontier Crime Regulations (FCR) Reforms	32,059,804	1,092,046
Citizens' Voice for Effective Legislative Governance	73,080,352	2,912,276
Citizens oversight on Municipal Services	57,067,230	4,757,798
Energy Sector Reforms	93,486,887	2,658,817
Improving Water Rights	45,759,344	-
Citizens' Advocacy for Implementation of 18th Amendment	55,155,675	1,636,351
Education Sector Reforms	75,480,192	2,427,491
Citizens' Voice for Transparent and Accountable Mechanism	66,252,859	3,675,042
Citizens' Engagement and Accountability for an Effective Local Government System	43,905,893	3,947,826
Free and fair Elections	74,006,300	13,693,562
Women Voter Turnout	61,819,400	12,651,148

Thematic Area-Wise Disbursement for the Month of June 2013



Appendix IV: Region-Wise Disbursement for the Month of June, 2013

Description	Nationwide	Punjab	Sindh	Baluchistan	KP	FATA	GB	AJ&K
Approved Funding	45,186,604	167,249,661	145,647,390	84,081,409	161,464,842	32,059,804	23,831,250	42,742,620
Disbursement	3,140,892	11,779,018	15,229,936	7,352,770	13,826,309	1,092,046	-	172,278



Appendix V: Progress against each PMP indicator

Results/Indicators	Targets	Achievements			Remarks
		Previous Reporting Period	Present Reporting Period	Cumulative	
1: Strengthened citizen engagement in policy advocacy and state oversight					
1.1. Increased number and diversity of citizen engagement in policy advocacy on priority themes					
1.1.1 Number of CSOs with CVP grant for policy advocacy activities on priority themes	300 CSOs	116	9	125	Policy advocacy activities include meetings , seminars, workshops, awareness sessions, round table conference, policy dialogue, lobbying sections, and network membership campaigns
1.1.2 Number of citizens participating in grantee CSO advocacy activities	Up to 150,000 Citizens	24,001	694,219	718,220	Total beneficiaries 718,220 (496,334 M, 221,886 F). Out of this a total number of 673,026 beneficiaries are of election projects including 463,741 M and 209,285 F. Policy advocacy activities include meetings , seminars, workshops, awareness sessions, round table conference, policy dialogue, lobbying sections, and network membership campaigns; door to door visits, stalls, corner meetings, formation of citizens’ voter groups, seminars, workshops, meeting with elders, meeting with legislatures, government authorities, letter writing

Results/Indicators	Targets	Achievements			Remarks
		Previous Reporting Period	Present Reporting Period	Cumulative	
					campaign etc
1.1.3 Types of advocacy activities undertaken by grantee CSOs and documented evidence of outcomes / impact	Up to 10 types of activities	10		10	Policy advocacy activities include meetings, seminars, workshops, awareness sessions, round table conference, policy dialogue, lobbying sections, and network membership campaigns; door to door visits, stalls, corner meetings, formation of citizens' voter groups, seminars, workshops, meeting with elders, meeting with legislatures, government authorities, letter writing campaign etc
1.1.4 % of citizens (reached by civic education programs of grantee CSO) with civic knowledge	Increase up to 25%	0	16,164	16,164	Total Number of beneficiaries 16,164 (12,848 M, 3,316 F). Civic education program include activities like awareness sessions, capacity building workshops, capacity building of networks,

Results/Indicators	Targets	Achievements			Remarks
		Previous Reporting Period	Present Reporting Period	Cumulative	
					forums, groups etc.
1.1.5 Number of grantee CSOs with regular reports to media on their activities/accomplishments and/or with published bulletins	Up to 200 CSOs	57	63	120	Regular reports to media include press coverage, press releases, FM and cable TV campaign etc.
1.2 Increased number and diversity of citizen participation in policy processes and oversight of state institutions					
1.2.1 Number of CSOs with CVP grant for state institution oversight activities on priority themes	Up to 300 CSOs	116	9	125	State Institution oversight activities includes Formation of oversight forums/ committees, formation of networks at Village, UC , District and regional level, re-activation of committees
1.2.2 Number of grantee CSOs with effective participation in government consultation on legislation and policy making	Up to 50 CSOs	3	1	4	
1.2.3 Number of citizens participating in grantee CSOs' activities related to oversight of state institutions	Up to 75000 citizens	8,876	21,289	30,165	Total 30,165 (21,438 M, 8,727 F). State Institution oversight activities includes Formation of oversight forums/ committees, formation of networks at Village, UC , District and regional level, re-activation of committees

Results/Indicators	Targets	Achievements			Remarks
		Previous Reporting Period	Present Reporting Period	Cumulative	
1.2.4 New evidence generated (including research and studies) on issue-based advocacy for policy change and oversight of state institutions	Up to 50 studies	5	5	10	New evidence includes reports, baseline studies, policy briefs and handbooks
Result 2: Enhanced organizational capacity, transparency and accountability					
2.1 Improved grantee systems for transparent and accountable project management					
2.1.1 Number of manuals developed for the capacity building of TDEA staff and for audit requirements	4	-			
2.1.2 A functional three year strategic plan formulated for TDEA	1	-			
2.1.3 Number of grantee CSOs (and number of their personnel) participating in CVP organizational development / capacity building activities related to internal governance, program management, FM, HRM, procurement etc	up to 500 CSOs and 1000 staff	-	110 CSOs, 211 persons	110 CSOs, 211 persons	These figures are for Not-for-Profit Management trainings conducted in collaboration with COMSATS IIT and Institute of Business Management
2.1.4 Number of grantee CSOs that receive higher ratings on post-award (compared to pre-award) assessments of internal governance, program management, FM, HRM, procurement etc.	Up to 200 CSOs	-			
2.2 Improved grantee CSOs' organizational capacity to implement activities related to citizens' voice					
2.2.1 Number of grantee CSOs (and number of their	Up to 500 CSOs and	8 CSOs, 16	117 CSOs,	125 CSOs, 582	These figures are for operational

Results/Indicators	Targets	Achievements			Remarks
		Previous Reporting Period	Present Reporting Period	Cumulative	
personnel) participating in CVP capacity building for implementation of grant activities related to citizens' voice	up to 1000 staff	persons	566 persons	persons	and programmatic quick impact trainings, including PMP trainings.
2.2.2 Number of grantee CSOs with internet homepage	Up to 200 CSOs	-			
2.2.3 Number of projects completed successfully by grantee CSOs	Up to 500 projects	-			
Result 3: Productive linkages between state and non-state actors for increased accountability					
3.1 Increased number and diversity of constructive public-private (state-CSO) linkages					
3.1.1 Number of CSO grant projects that build partnerships with state institutions in implementation of grant activities	Up to 250 projects	116	9	125	Partnership with government activities includes MOUs with government depart, formal and informal meetings,
3.1.2 Number of joint mechanism of citizens and state institutions for public input and oversight	Up to 50 mechanism	8	6	14	This includes signing of MOUs with concerned government departments
3.1.3 Number of participants events organized by grantee CSOs to build the citizens' capacity for PPPs	Up to 10,000 participants	811	9,522	10,333	Total 10,333 (7,697 M and 2,636 F)
3.2. Increased responsiveness and accountability of state institutions to citizens on priority themes					
3.2.1 Percentage of citizens in target localities who report (increased) satisfaction with relevant state service delivery	Increase up to 20 %	-			

Results/Indicators	Targets	Achievements			Remarks
		Previous Reporting Period	Present Reporting Period	Cumulative	
3.2.2 Number of relevant public bodies with functioning complaint systems, ombudspersons, etc. to record citizens' concerns about service delivery	Up to 50 public bodies	8	3	11	This includes establishment/strengthening of complaint handling cells at the offices of public bodies
3.2.3 Number of concrete changes in state policy/ regulation/ law/action as a result of citizen engagement facilitated by CSO grant activity	Up to 25 changes	-	-		

Appendix VI: List of Sub-Awardees (As on June 30, 2013)

S #	Name of Organization	Project Title	Proposed Geographic Area	Province	Project Duration	Project Cost(PKR)	Contact Details	Project Status	Cycle
THEMATIC AREA : IMPROVING WATER RIGHTS									
1	Participatory Efforts for Healthy Environment	Capacity Building of Farmers Organization for effective and efficient advocacy for Water Rights, in Sindh	District Sukkur	Sindh	April 20, 2012 to April 19, 2013	11,683,000	Ali Muhammad Shahwani Bungalow No. 10/200 Abdullah Bungalows, Qasimabad Hyderabad. +92-333-3297450	Closed	First
2	Awaz Foundation Pakistan, Centre for Development Services	Improving Water Rights of Rural Communities in District Multan and Bahawalpur	District Multan , Bahawalpur	Punjab	April 20, 2012 to April 19, 2013	11,129,000	Muhammad Zia-ur-Rehman # 2440N/8A, D Block, New Shamsabad Colony Multan- Pakistan 061-4784606 0300-6301215	Closed	First
3	DAMAAN Development Through Awareness and Motivation	Transforming the Thinking-A Project for Materializing the Water Rights and Entitlements	Khanewal, Multan, Vehari, and Lodhran	Punjab	April 20, 2012 to April 19, 2013	10,198,000	Shoaib Aziz House 164, Block B, Shah Rukne Alam Colony, Multan 061-6780188 0346-5949188	Closed	First
4	Governance Institutes Network International	Improving Water Rights in Central Punjab	Central Punjab	Punjab	April 20, 2012 to April 19, 2013	12,749,344	Amjad Parvez House 23, Street 30, Sector F- 8/1, Islamabad 0300-8545108/051-2856511	Closed	First
THEMATIC AREA : ENERGY SECTOR REFORMS									
1	Consumer Rights Commission of Pakistan	Improving Gas Sector Governance through Evidence Generation and Public Participation	District Karachi, District Quetta, District Lahore, District Peshawar	Nation-wide	April 20, 2012 to April 19, 2013	8,057,343	Asif Masood House 13, Street 1, Sector G- 6/3, Islamabad 051-111739739 0301-5455781	Closed	First

S #	Name of Organization	Project Title	Proposed Geographic Area	Province	Project Duration	Project Cost(PKR)	Contact Details	Project Status	Cycle
2	Semiotics Consultants (Pvt.) Limited	Energy Sector Reforms	District Karachi, District Quetta, District Lahore, District Peshawar	Nation-wide	April 20, 2012 to April 19, 2013	8,309,000	Hussain Babur # 6-7, 2nd Floor, Pearl Center, Block-13, Super Market, F-6 Markaz, Islamabad-Pakistan 051-227 1248, 287 7266 0333-521 2221	Closed	First
3	People Empowerment and Consulting Enterprise (PEACE)	Enhancing Electricity Sector Efficiency with Public Participation (EESPP)	District Mardan	KP	April 20, 2012 to April 19, 2013	8,139,600	Masood ul Hassan Office # 29 A, Street # 13, Rahatabad, Peshawar 091-5845050	Closed	First
4	TheNetwork for Consumer Protection	New Energy Contract between Consumer & State/Regulator	Islamabad, Rawalpindi	Nation-wide	April 20, 2012 to April 19, 2013	8,499,764	Asim Jaffery TheNetwork for Consumer Protection, Block 3-4, INT Centre, G-8/4, Islamabad 051-2261085/2264881 0333-5126506	Closed	First
5	Young Welfare Society	Empowering Electricity Consumers in District Khairpur, Sindh	District Khairpur	Sindh	November 30, 2012 to February 27, 2014	7,913,000	Dr. Akhtar Mughal Young Welfare Society (YWS) Coordination Office: Awan Colony Thari road, Mehrabpur District Naushahro Feroze Sindh Pakistan. Tel: +92-242-431305 0300-8314840, 0345-5005090	On-going	Third
6	Public Welfare Organization	Improving Electricity Governance for the Electricity Consumers in District Lodhran	Lodhran	Punjab	November 30, 2012 to February 27, 2014	8,153,500	Mr. Muhammad Asif Jhandir House, Mohallah Mehram Wala, Street Opp. Umm-ul-Qura School, Lodhran 0092-608-364454 0092- 300-6811297	On-going	Third

S #	Name of Organization	Project Title	Proposed Geographic Area	Province	Project Duration	Project Cost(PKR)	Contact Details	Project Status	Cycle
7	Research Institute of Natural Resources of Pakistan	Creating Social Impacts of Electricity Reforms in Pakistan	Lahore	Punjab	November 30, 2012 to November 29, 2013	6,960,150	Ms. Monail Salahuddin Plot # 320 ,2nd Floor ,Silk Bank Building ,Z block DHA Phase 3 Lahore Cantt 0092-336-4009585 0092-42-35731579-80 042-38784186	On-going	Third
8	Sustainable Solutions Private Limited	Raising Peoples' Voice for Power Sector Reforms	Gilgit, Ghizer and Skardu	Gilgit-Baltistan	November 30, 2012 to November 29, 2013	8,487,500	Pervaiz Ahmad House 343-A, Ravi Road, G-8/2 Cell# 92-303-5535543 0303-5535543	On-going	Third
9	Global Prosperity Network	Citizens' Voice on Energy Crisis	Muzaffarabad	AJK	November 30, 2012 to November 29, 2013	6,876,000	Syed Ibn-ul-Hasan Gillani Near Agriculture Office Ghari Pan Chowk Muzaffarabad 092-5822-434109 92-345-4896696	On-going	Third
10	Azad Jammu and Kashmir Rural Support Program	Reforming Energy Sector Through Participatory and Integrated Information, Education and Communication Campaign	Muzaffarabad, Mirpur and Bimber	AJK	December 28, 2012 to December 27, 2013	6,235,380	Abdul Qadir Jilani D-95, Upper Chattar Housing Scheme, Muzaffarabad AJ&K 13100 05822-433031; 0345-5123670	On-going	Third
11	Techno Green Associates	Enhancing Citizens Voice and Accountability in Service Delivery by DISCOs	Gujaranwala	Punjab	January 31, 2013 to January 31, 2014	7,511,650	Tahir Pervaiz Dar, House No. 221, Block A, Sawan Street, PWD Housing Society, Islamabad. 051-5970540, 051-2507745 and 0333-5159090 tahir@eebp.pk	On-going	Third

S #	Name of Organization	Project Title	Proposed Geographic Area	Province	Project Duration	Project Cost(PKR)	Contact Details	Project Status	Cycle
12	Strengthening Participatory Organization	Enhancing Access to, and Control over Energy Resources	Muzaffarabad and Hattian	AJK	December 6, 2012 to December 5, 2013	8,344,000	Atique 30-A Nazimuddin Road, Sector F-10/4, Islamabad. 051-2104677; 03469631110	On-going	Third
THEMATIC AREA: MUNICIPAL OVERSIGHT									
1	Goth Seengar Foundation	Work Together for Improvement of Solid Waste Management System	Jacobabad	Sindh	April 20, 2012 to July 19, 2013	7,990,800	Qazi Muhammad Raees Flat1, E - 36, Near SLS Montessori School, Sector G-11/4 Islamabad, 051-2301514 0302-8542099	On-going	First
2	DevCon Association for Rural Development	Citizen for Change	Sangher	Sindh	April 20, 2012 to April 19, 2014	8,470,200	Nisar Ahmed Nizamani House No. 124/A-16, Housing Society, Sanghar 0333-3555403	On-going	First
3	Participatory Educational Awareness and Community Empowerment (PEACE) Sindh	Citizens' Responsive Governance at TMA Level	District Mirpur Khas	Sindh	April 20, 2012 to April 19, 2013	7,653,000	Tahir Jadoon PEACE-Sindh: Flat No. A-47, first floor, Salman Tower, Main National Highway, Malir Karachi, 081-2451201/0300-3825277	Closed	First
4	Akhtar Hameed Khan Resource Centre (AHKRC)	Social Accountability of Municipal Services Delivery and Development	Peshawar	KP	April 20, 2012 to April 19, 2014	8,321,500	Fakhira Khanam #6, Street 56, F-6/4, Islamabad 051-2822 752 041-2822 792 0300-5543560	On-going	First

S #	Name of Organization	Project Title	Proposed Geographic Area	Province	Project Duration	Project Cost(PKR)	Contact Details	Project Status	Cycle
5	Dir Area Development Organization (DADO)	Citizen participation in the Municipal Services for the Sustainable Development of District Dir Upper - KP	Dir - Upper	KP	April 20, 2012 to April 19, 2014	8,468,000	Abid Ali Abid Main Bazar Road Dir, Haji Mahabat Khan Building, Camp Colony, Dir, District Upper Dir 0944-881146/ 0300-5992358	On-going	First
6	Association for Behavior and Knowledge Tranformation (ABKT)	Improvement and Strengthening of TMA's Municipal Service through Advocacy, Citizens' Involvement and Oversight	Dir - Lower	KP	August 06, 2012 to April 05, 2014	7,666,980	Shad Begum House 366, St 33, F-11/2, Islamabad 0345-9002768 051-2100853	On-going	First
7	Association of Global Humanists & Ethics (AGHE)	Meri Awaz Project	Multan	Punjab	August 06, 2012 to April 05, 2014	8,496,750	Syed Ijaz Hussain Shah House # 616, Street # 69, I-8/3, Islamabad 0344-5551234	On-going	First
THEMATIC AREA: EDUCATION									
1	DevCon - An Association for Rural Development	Education's Reform through Expenditure Analysis on Primary Education	Jacobabad, Hyderabad, Sanghar, Khairpur, Badin	Sindh	August 06, 2012 to August 05, 2013	7,272,400	Nisar Ahmed Nizamani House # 124/A-16, Housing Society, Sanghar, Sindh 0235-541441-2/03333555403	On-going	Second
2	Human Development Foundation	Advocacy Campaign for Education Sector Reforms in Pakistan	Rahim Yar Khan, Mardan (KP), Tando Muhammad Khan (Sindh), Zhob (Balochistan)	Nation-wide	August 06, 2012 to August 05, 2013	8,463,797	Ghazanfar Hashmi 19 Sunbal Road, F-10/3, Islamabad 0300-8562717	On-going	Second
3	Development Empowerment Women Association	Citizen Participation in the Education Strengthening for the Socio-Economic	Dir	KP	August 06, 2012 to August 05, 2013	7,686,000	Muhammad Asad Kalpani Bajoro Road, Ziarat Talash, Tehsil Timergara, District Lower Dir	On-going	Second

S #	Name of Organization	Project Title	Proposed Geographic Area	Province	Project Duration	Project Cost(PKR)	Contact Details	Project Status	Cycle
		Development of Dir Lower -KP					0945-871280 0346-9380025		
4	Pak Education Society	Sustainable Education Initiatives in District Shangla, KP	Shangla	KP	August 06, 2012 to August 05, 2013	7,065,500	Ahmad Hussain House # 72, Street 6, Mehfooz Road, Defense Officers Colony, Peshawar Cantt 091-5841575 0345-8910123	On-going	Second
5	Society for Human Empowerment and Rural Development	Making Schools Accountable to Performance	Khushab	Punjab	August 06, 2012 to August 05, 2013	8,360,727	Sajjad Wali Village and Post Office Mitha Tiwana 0454-730201-204 0333-5077985	On-going	Second
6	Children First	Strengthening Citizens' Voice to Ensure Compulsory & Free Education and Promote Accountability in Education Sector	KP	KP	August 6, 2012 to May 5 2013	7,359,500	Amna Anwar H-79, St. 92. Sector I-8/4, Islamabad 051-4864259 0312-5190383	Closed	Second
7	Sudhaar Society	Strengthening of Citizens' Voice and Public Accountability through Oversight on Education System and Advocacy for Improvement of Quality of Education in	Narowal	Punjab	August 06, 2012 to August 05, 2013	7,930,500	Government Employees Cooperative Housing Soceity, House 563 A-1, Township Lahore, 042-35976864, 03338664992	On-going	Second

S #	Name of Organization	Project Title	Proposed Geographic Area	Province	Project Duration	Project Cost(PKR)	Contact Details	Project Status	Cycle
		Government and Private Schools of District Narowal							
8	Leadership for Environment and Development Pakistan	Strengthening Civil Society Oversight of Education Decentralization in Punjab	Lahore	Punjab	August 06, 2012 to August 05, 2013	8,491,778	Muhammad Rizwan ul Haq House, F-7 Markaz, Islamabad, Pakistan 0300-5003262 051-2651511	On-going	Second
9	READ Foundation	Supporting Communities to Strengthen Education Sector in AJK	Rawalakot	AJK	August 06, 2012 to August 05, 2013	7,090,990	Mazar Hussain H# 747, Street 10, G-9/3 Islamabad 051-2253256 0331-5050761 03465727179	On-going	Second
10	Organization for Human Development	Improving School Governance	Charsadda, Mardan	KP	August 06, 2012 to August 05, 2013	5,759,000	Amjad Ali Main Charsadda Road, Near Finance and Planning Department, Mardan 0937-774243 0334-8470163 0346-8159996	On-going	Second
THEMATIC AREA: LEGISLATIVE GOVERNANCE									
1	Water, Environment & Sanitation Society (WESS)	Citizens' Voice for Enhanced and Effective Legislation and Accountability	District Loralai, Ziarat, Balochistan	Balochistan	September 10, 2012 to September 9, 2013	13,815,952	Naseeb Ullah 29/131 DOHS, Survey 31, Behind Askari Petrol Pump, Airport Road, Quetta 081- 2864037-8/0300-8384573	On-going	Second
2	Association of Global Humanists &	Citizens' Voice for Effective Legislative Governance	Gilgit-Baltistan	Gilgit-Baltistan	September 10, 2012 to March 9,	15,343,750	Syed Ijaz Hussain Shah House # 616, Street # 69, I-8/3, Islamabad	On-going	Second

S #	Name of Organization	Project Title	Proposed Geographic Area	Province	Project Duration	Project Cost(PKR)	Contact Details	Project Status	Cycle
	Ethics (AGHE)				2014		0344-5551234		
3	Pak Women	Citizen Voice for Effective Legislative Governance Project KP	District Mardan, Swat and Malakand	KP	10/09/2012 to 09/03/2014	15,889,400	Azra Hussain House # 217, Street # 04, Sector T, Sheikh Maltoon Town Mardan, KP 03465602472 03469183507	On-going	Second
4	Hamdam Development Organization	Awareness and Advocacy Campaign Aimed at Helping Society Better Interact with the Legislature at MPs of Provincial (KP) and National Assembly	Tank, Dera Ismail Khan, Laki Marwat, and Bannu	KP	10/09/2012 to 09/03/2014	13,835,000	Muhammad Farooq House #06, Gulistan Society, Near Fauji Foundation Vocational Training Center West Circular Road, D.I.Khan, Pakhtunkha Pakistan 0300-5797233 0092-966-733886	On-going	Second
5	Your Engineering Solutions (YES) Pvt Ltd.	Design & Implementation of Public IEC for Mutually Beneficial Sustainable Linkage between Citizen & Legislators of AJK Assembly	Kotli, Mirpur	AJK	September 28, 2012 to December 27, 2013	14,196,250	Dr. Waseem Amer 189 B, Street 46, F-11/3, Islamabad 051-2291520 0334-4333623	On-going	Second
THEMATIC AREA: FCR									
1	Step Towards Empowerment of Pupil (STEP)	Advocacy for effective Implementation of the frontier Crime Regulations (FCR) Reforms	Khyber Agency, Orakzai Agency, FR Peshawar, FR Kohat, FR Bannu	FATA	September 28, 2012 to December 27, 2013	15,077,400	Mr. Majid House no 40-B, Sector B, Fazal-E-Haq Road, Sheikh Maltoon Town, Mardan, KP Cell:+92(345) 9504892 Phone: +92(937) 796212	On-going	Third

S #	Name of Organization	Project Title	Proposed Geographic Area	Province	Project Duration	Project Cost(PKR)	Contact Details	Project Status	Cycle
							Email: inform_step@yahoo.com		
2	Devolution Trust for Citizen Engagement (DTCE)	Advocacy for effective Implementation of the Frontier Crime Regulations (FCR) Reforms	Bajaur Agency	FATA	September 28, 2012 to September 27, 2013	16,982,404	Mr. Azhar Bashir Malik House No.10, Street 4, G-6/3, Islamabad Cell:+92 (300) 5016016 Phone: +92 (51) 111333823 Email: mushir.naqvi@dtce.org.pk	On-going	Third
THEMATIC AREA: ACCOUNTABILITY IN TAX COLLECTION									
1	Governance Institutes Network International (GINI)	Citizen Voice and Public Accountability in Tax Collection Sector	Islamabad, Sargodha, Faisalabad & Gujranwala	National	October 31, 2012 to October 30, 2013	11,856,700	Amjad Pervaiz House 23, Street 30, Sector F-8/1, Islamabad 051-2856511 0300-8545108	On-going	Third
2	TheNetwork for Consumer Protection	Taxation for Development	Rawalpindi Region	Punjab	November 2, 2012 to October 30, 2013	12,332,944	Asim Jaffery TheNetwork for Consumer Protection, Block 3-4, INT Centre, G-8/4, Islamabad 051-2261085/2264881 0333-5126506	On-going	Third
THEMATIC AREA: LOCAL GOVERNMENT									

S #	Name of Organization	Project Title	Proposed Geographic Area	Province	Project Duration	Project Cost(PKR)	Contact Details	Project Status	Cycle
1	Awareness on Human Rights Social Development and Action Society	Promoting local government system through citizens engagement	Quetta	Balochistan	December 28, 2012 to December 27, 2013	14,975,000	Watan Yar Khilji Office No. S-5 Second Floor Civic Center, Angle Road off Suraj Ganj Bazar Quetta 081-2866132 0300-388 5878	On-going	Third
2	Al-Mustafa Welfare Association	Community Centered Municipal Development Planning	Khairpur	Sindh	December 28, 2012 to December 27, 2013	8,226,500	Mohammad Amin Khaskheli Near Raashdi House, Canal View, Abid Colony, Khairpur, Taluka, District Khairpur 0243-714818 0301-2607927	On-going	Third
3	Participatory Efforts for Health Environment	Launching an effective advocacy and awareness campaign for local government system and timely elections		Sindh	December 28, 2012 to December 27, 2013	8,821,440	Ali Muhammad Shahwani Bungalow No. 10/200 Abdullah Banglows, Qasimabad Hyderabad. Cell: 03333297450	On-going	Third
4	Institute of Social and Policy Sciences	Evidence-based Advocacy for Strengthening Local Government System in Punjab	Faisalabad, Multan, Lahore, Rahim Yar Khan, Rawalpindi	Punjab	February 28, 2013 to February 27, 2014	11,882,915	H. No. 13, Street No. 1, G-6/3, Islamabad. Salman Humayun Cell: +92 (300) 8567409 Phone: +92 (51) 111739739 Email: salman258@gmail.com	On-going	Third

THEMATIC AREA: ACCOUNTABILITY AND TRANSPARENCY

S #	Name of Organization	Project Title	Proposed Geographic Area	Province	Project Duration	Project Cost(PKR)	Contact Details	Project Status	Cycle
1	Development Resource Solutions	Giving Voice to the People Against Corruption in Pakistan	Chaman, Quetta	Balochistan	December 28, 2012 to December 27, 2013	6,903,800	Muhammad Ayub Khan Office # 221, Second Floor, Universal Complex Jinnah Road Quetta 0333-786 8240	On-going	Third
2	Community Development Foundation	Fostering Community-based Structural System of Public Accountability	Khairpur, Sukkur	Sindh	December 28, 2012 to February 28, 2014	9,647,000	Jan Odhano CDF Office, Near TCF School, Bismillah Town, Jacobabad, Sindh 0722-650841 0333-7341178	On-going	Third
3	Kainaat Development Association	Social Accountability for Social Service Delivery	Larkana, Qamber, Shahdadt, Shikarpur, Jacobabad, Kashmore, Kandhkot	Sindh	December 28, 2012 to January 30, 2014	11,038,197	Ahmed Bux Channa Near Rasaldar Road, Kandhkot, District Kashmore 0722-572186 0333-7344282	On-going	Third
4	NGO's Development Society	Citizens Voice for Strengthening Transparency and Accountability Mechanisms	Larkana	Sindh	December 28, 2012 to February 27, 2014	10,312,250	Mr. Asif Meerwani, NDS Larkana Office, Bungalow # 201, Near Noor Muhammad Baloch House, Ali Akbar Jalbani Road Larkana City, District Larkana Sindh 0332-2005767 0744-752203	On-going	Third
5	Sindh Rural Support Program	Citizens' Mobilization and Training in Accountability and Transparency for	Tharparker	Sindh	December 28, 2012 to December 27, 2013	7,852,250	Miss Sindhu Paras Abro A-9 Hyderabad Town, Phase-II, Qasimabad, Hyderabad 022-2655382	On-going	Third

S #	Name of Organization	Project Title	Proposed Geographic Area	Province	Project Duration	Project Cost(PKR)	Contact Details	Project Status	Cycle
		Improved Public Services in Tharparkar District					0336-3097838		
6	DELTA Association	Strengthening Citizens' Voice through Advocacy (SCVA)	Peshawar, Mardan, Swabi, Charsadda, Noshera	KP	February 28, 2013 to February 27, 2014	8,030,545	House 1, St 2, Bani Gala Green Colony, New Bani Gala, Imran Khan Avenue, Islamabad. Naazlee Sardar Cell:+92(300) 8562468 Phone: +92(51) 2613879 Email: naazlee@hotmail.com	On-going	Third
7	Centre for Peace and Development Initiatives	Strengthening Transparency and Accountability Mechanisms in KP	Peshawar, Mardan, Abbottabad, Mansehra	KP	February 28, 2013 to February 27, 2014	13,491,880	409-B, Nazi mud Din Road, F-11/1, Islamabad Amer Ejaz Cell:+92(334)4328173 Phone: +92(51)2108287 Email: aebutt@yahoo.com	On-going	Third
THEMATIC AREA: 18TH AMENDMENT									
1	Coastal Association for Research and Development	Fishery Sector Governance in Balochistan in Post 18th Amendment of the Constitution	Lasbela, Gwadar	Balochistan	December 28, 2012 to February 28, 2014	14,379,100	Muhammad Anwar Ali Ilaysani Mohalla Dam, Bunder P.O Winder, P.O Code 90201, Tehsil Sonminai, District Lasbela 0853-621004 0345-8848305	On-going	Third
2	Yar Muhammad Samejo Educational Society & Development Organization	Improving Social Service Delivery in Relation of 18th Constitutional Amendment	Balochistan	Balochistan	December 28, 2012 to February 27, 2014	7,691,860	Mr. Mubashir Ali Shah Opp: Civil Hospital near Sui Gas Office Cinema Road Usta Muhammad District Jaffarabad Balochistan, Pakistan. Contact No: office: +92-838-	On-going	Third

S #	Name of Organization	Project Title	Proposed Geographic Area	Province	Project Duration	Project Cost(PKR)	Contact Details	Project Status	Cycle
							613409. Mobile: +92-345-3977787		
3	Advocacy, Research, Training and Services	Awareness about Implementation of 18th Constitutional Amendment	Mirpur Khas	Sindh	December 28, 2012 to December 27, 2013	8,271,300	Mr. Shahzad Malik House # 21, Commercial Area, Satellite Town, Mirpurkhas Tel:0233 863232 Cell: 03332957457	On-going	Third
4	Society for Alternative Media and Research	Developing civil society leadership for advocacy and accountability of MGDs focused implementation of 18th Amendment in Punjab province	Punjab	Punjab	January 31, 2013 to February 28, 2014	13,707,400	Mazar Arif H 67, St.43, F-10/4, Islamabad 92-51-2210006-7 92-300-5140049	On-going	Third
5	Umang Development Foundation	Strengthening labor movement and advocating for devolution of WWF and EOBI in lieu of 18th Amendment	Lahore, Gujranwala, Rawalpindi, Faisalabad, Sargodha and Multan	Punjab	January 31, 2013 to February 28, 2014	11,456,015		On-going	Third
THEMATIC AREA: Citizens' Awareness for Higher Female Voter Turnout									
1	Step Towards Empowerment Of Pupil	Strengthening Citizens' Awareness for Higher Female Voter Turnout	District Nowshera	KP	March 12, 2013 to July 11, 2013	2,642,650	Mr. Muhammad Ismail Khan House no 40-B, Sector B, Fazal-E-Haq Road, Sheikh Maltoon Town, Mardan , KPK Cell:+92(300) 9175857 Phone:	On-going	Fourth

S #	Name of Organization	Project Title	Proposed Geographic Area	Province	Project Duration	Project Cost(PKR)	Contact Details	Project Status	Cycle
							+92(937) 796212 Email: inform_step@yahoo.com		
2	Network of Education & Economic Development Services	Strengthening Citizens' Awareness for Higher Female Voter Turnout	District Charsadda	KP	March 12, 2013 to July 11, 2013	2,619,650	Humayun Khan Main road near Tehsil Headquarter Hospital Tangi, Charsadda. Phone: +92 (91) 5580762 Cell: +92 (345) 9051269 Email: needs_pak@yahoo.com	On-going	Fourth
3	Social Consortium for Development	Strengthening Citizens' Awareness for Higher Female Voter Turnout	District Bannu	KP	March 12, 2013 to July 11, 2013	2,451,550	Malik Mir Hayat Khan Bairoon Meryan Gate, Meryan Road Opp: Petrol Pump Hanifa Town, SCFD Office, Bannu. Phone: +92 (91) 5863936; Cell: +92 (333) 9125606 Email: sstd.pk@gmail.com	On-going	Fourth
4	Gul Welfare Organization	Strengthening Citizens' Awareness for Higher Female Voter Turnout	District Quetta	Balochistan	March 12, 2013 to July 11, 2014	2,485,250	Amir Muhammad Tareen Suite # 4, Bushra Center, Model Town, Quetta. Phone: +92 (81) 2825934; Cell: +92 (333) 7821439 Email: inform.gwo@gmail.com	On-going	Fourth

S #	Name of Organization	Project Title	Proposed Geographic Area	Province	Project Duration	Project Cost(PKR)	Contact Details	Project Status	Cycle
5	Liberal Forum Pakistan	Strengthening Citizens' Awareness for Higher Female Voter Turnout	D.I.Khan	KP	March 12, 2013 to July 11, 2013	2,547,850	Akram Khurram Office No S-1, Rawal Arcade, 2nd Floor, F-8 Markaz Islamabad, Phone: +92 (51) 2256458-9; Cell: +923007890460 Email:akramkhurram@hotmail.com	On-going	Fourth
6	Hujra Village Support Organization	Strengthening Citizens' Awareness for Higher Female Voter Turnout	Swat	KP	March 12, 2013 to July 11, 2013	2,629,250	Mr. Saleem Ahmad Near Allaho Akbar Masjid, Saidu Sharif, Swat. Cell: +92 (333) 9472172 Phone:+92(946) 726799 Email: hujraswat@yahoo.com	On-going	Fourth
7	Society for Human Assistance and Development	Strengthening Citizens' Awareness for Higher Female Voter Turnout	Pishin	Balochistan	March 12, 2013 to July 11, 2013	2,527,050	Qazi Tahir Naeem Office 2, First Floor, Servis Shoes Mega Store, M. A. Jinnah Road, Quetta. Phone: +92 (81) 2835892 Cell: +92 (300) 3825562 Email: shadinfo@msn.com	On-going	Fourth
8	Aaghaz Foundation	Strengthening Citizens' Awareness for Higher Female Voter Turnout	District Faisalabad	Punjab	March 12, 2013 to July 11, 2013	2,637,550	Zafar Malik House # 3, Street # 3, Khalid Street, 161 - G. T. Road, Lahore. Phone: +92 (42) 38597938 Cell: +92 (300) 4284432 Email: aagaz_foundation@yahoo.com	On-going	Fourth

S #	Name of Organization	Project Title	Proposed Geographic Area	Province	Project Duration	Project Cost(PKR)	Contact Details	Project Status	Cycle
9	Masoom Rights Development Society	Strengthening Citizens' Awareness for Higher Female Voter Turnout	Quetta	Balochistan	March 12, 2013 to July 11, 2013	2,395,050	Mauladad Utmankhail House No 114-C, Jinnah Town, Quetta. Phone:+92 (812) 302085-6 Cell: +92 (345) 3858884 Email: mrds@mrds.org.pk	On-going	Fourth
10	Global Educational, Economic & Social Empowerment	Strengthening Citizens' Awareness for Higher Female Voter Turnout	Mansehra	KP	March 12, 2013 to July 11, 2013	2,192,950	Muhammad Zubair House No. 07, Sector F, Ghazikot Township, Mansehra. Phone: +92 (997) 440039, Cell: +92 (344) 7744555 Email: info@geesepk.org	On-going	Fourth
11	Balochistan Education & Environmental Development Society	Strengthening Citizens' Awareness for Higher Female Voter Turnout	Quetta	Balochistan	March 14, 2013 to July 13, 2013	2,605,250	Arifa Shah BEEDS Office, Haji Abdul Mannan Mohmand Building, Basant Sing Lane, Mission Chowk, Quetta. Phone: +92 (833) 560382 Cell: +92 (333) 7849148 Email: arifakk2000@gmail.com	On-going	Fourth
12	Aghaz Social Welfare Association	Strengthening Citizens' Awareness for Higher Female Voter Turnout	Tando Mohammad Khan	Sindh	March 12, 2013 to July 11, 2013	2,637,550	Mr. Ali Nawaz Lund Gulshan-e- Faiz Colony, Tando Mohammad Khan, Sindh. Phone: +92 (22) 3341551; Cell: +92 (333) 2801551 Email: aghaz.association@gmail.com	On-going	Fourth

S #	Name of Organization	Project Title	Proposed Geographic Area	Province	Project Duration	Project Cost(PKR)	Contact Details	Project Status	Cycle
13	Takhleeq Foundation	Strengthening Citizens' Awareness for Higher Female Voter Turnout	Thatta District	Sindh	March 14, 2013 to July 13, 2013	2,473,100	Muhammad Yaqub C-14, Al-Helal Society, Near Nomani Mosque, University Road Opposite Askri Park, Karachi. Phone: +92 (21) 34130313, Cell: +92 (333) 2110863 Email: myaqub_tf@yahoo.com	On-going	Fourth
14	Women Industrial & Social Education Society (WISE)	Strengthening Citizens' Awareness for Higher Female Voter Turnout	Thatta District	Sindh	March 12, 2013 to July 11, 2013	2,241,850	Aisha Zia House # B-44, Block 9, Gulshan-e-Iqbal Behind Urdu Science University, Karachi. Phone: +92 (21) 34282147, Cell: +92 (300) 2537737 Email: wises99@yahoo.com	On-going	Fourth
15	Youth Association for Development	Strengthening Citizens' Awareness for Higher Female Voter Turnout	Quetta	Balochistan	March 21, 2013 to July 17, 2013	2,355,050	Agha Mohsin Ali Mehmar Plaza First Floor Office # 1, Near First Micro Finance Bank Limited Model Town, Quetta. Phone: +92 (81) 2823975; Cell: +92 332 7985945 Email: youthinaction2007@gmail.com	On-going	Fourth
16	Nana Sahib Development Society	Strengthening Citizens' Awareness for Higher Female Voter Turnout	Quetta	Balochistan	March 22, 2013 to July 21, 2013	2,461,450	Mr. Malik Muhamamd Shah Khan 1st Floor, H # 221-C, Samungly Road, Samugly Housing Scheme, Quetta. Phone: +92 (81) 2832031; Cell: +92 (333) 7873599	On-going	Fourth

S #	Name of Organization	Project Title	Proposed Geographic Area	Province	Project Duration	Project Cost(PKR)	Contact Details	Project Status	Cycle
							Email: nsds_pk@yahoo.com		
17	Basic Integrated Rural Development Society Nowshera	Strengthening Citizens' Awareness for Higher Female Voter Turnout	Charsadda	KP	March 12, 2013 to July 11, 2013	2,812,050	Riaz Yousafzai 3rd floor, Zeeshan plaza, Moti Bazaar, Nowshera Cantt. Phone: +92 (923) 612915, Cell: +92 (300) 5776550 Email: birds.org@gmail.com	On-going	Fourth
18	Community Research and Development Organization	Strengthening Citizens' Awareness for Higher Female Voter Turnout	Peshawar	KP	March 12, 2013 to July 11, 2013	2,554,050	Imran Inam House # B2, New Abdara Road , University Town, Peshawar. Phone: +92 (91) 5852202 Cell: +92 (346) 7773336	On-going	Fourth
19	Society For skills Trainings &Development	Strengthening Citizens' Awareness for Higher Female Voter Turnout	Peshawar	KP	March 12, 2013 to July 11, 2013	2,688,350	Sahibzada.I. Ahmad House # 492, St # 13, Sector E-4, Phase 7, Hayatabad. Phone: +92 (91) 5863936; Cell: +92 (333) 9125606 Email: sstd.pk@gmail.com	On-going	Fourth

S #	Name of Organization	Project Title	Proposed Geographic Area	Province	Project Duration	Project Cost(PKR)	Contact Details	Project Status	Cycle
20	Frontier Rural Development Program	Strengthening Citizens' Awareness for Higher Female Voter Turnout	Lakimarwat	KP	March 12, 2013 to July 11, 2013	1,953,550	Naeem Wazir House # 656, Street # 09, Sector F-5, Phase 6, Hayatabad, Peshawar. Phone:+92 (91) 5701008 Cell: +92 (333) 9981008 Email: naeemwazir68@yahoo.com	On-going	Fourth
21	Association of Women for Awareness and Motivation	Strengthening Citizens' Awareness for Higher Female Voter Turnout	Tandlianwala & Sumandri, Faisalabad	Faisalabad	March 12, 2013 to July 11, 2013	2,655,850	Ms. Nazia Sardar House No. 139, Suhail Abad (Batala Colony), Tipu Shaheed Road, Nearby Jamia Masjid Roohani Qadri, Faisalabad Phone: +92 (41) 2004270 Cell: +92 (321) 6662329 Email: contact@awam.pk.org	On-going	Fourth
22	Rural Development Organization	Strengthening Citizens' Awareness for Higher Female Voter Turnout	Buner	KP	March 12, 2013 to July 11, 2013	2,120,550	Mr. Hakim Zada Torgat Karapa, Tehsil & P.O Daggar Buner, Buner. Cell: +92 (333) 9697173 Phone:+92 (939) 510421 Email: rdobuner@yahoo.com	On-going	Fourth
23	Bright Star Development Society Balochistan	Strengthening Citizens' Awareness for Higher Female Voter Turnout	Sibi	Balochistan	March 12, 2013 to July 11, 2013	2,461,150	Naseer Ahmed Channa Near PTCL Exchange, Allahabad Road, Sibi, Balochistan. Phone: +92 (833) 500142 Cell: +92 (300) 3801529 Email: bright_starbolan@yahoo.co	On-going	Fourth

S #	Name of Organization	Project Title	Proposed Geographic Area	Province	Project Duration	Project Cost(PKR)	Contact Details	Project Status	Cycle
24	Community Development Foundation (CDF)	Strengthening Citizens' Awareness for Higher Female Voter Turnout	Jacobabad	Sindh	March 12, 2013 to July 11, 2013	2,242,150	Mohammad Jan Odhano CDF Office, Airport Road First Family Lane, Jacobabad. +92 (333) 7341178; +92 (722) 650841 Email:janodhano@yahoo.com; cdf_jcd@yahoo.com	On-going	Fourth
25	Azat Foundation	Strengthening Citizens' Awareness for Higher Female Voter Turnout	Quetta	Balochistan	March 12, 2013 to July 11, 2013	2,410,350	Mr. Zahid Ahmed Mengal H.#.3, Street #. 3, Ahmedzai Colony, Sariab Road, Quetta. Phone: +92 (81) 2471742 Cell: +92 (333) 7803209 Email: azatfoundation@gmail.com	On-going	Fourth
THEMATIC AREA: Citizens' Voice for Free, Fair and Peaceful Elections									
1	Farmers Development Organization	Strengthening Citizens' Voice for Free, Fair and Peaceful Elections	Rajapur	Punjab	March 21, 2013 to July 17, 2013	1,591,250	Ghulam Mustafa House # 1, Street # 28, Main Zakria Town, Bosan Road, Multan. Phone: +92 (61) 6512046-47; Cell: +92 (300) 8636282 Email: mustafa@fdopk.org	On-going	Fifth
2	Organization for Public Interest	Strengthening Citizens' Voice for Free, Fair and Peaceful Elections	Lodhran	Punjab	March 18, 2013 to July 17, 2013	1,819,750	Gulfam Mustafa First Floor, Kamboh Plaza, Multan Road, Lodhran. Phone: +92 (608) 361441-2; Cell: +92 (333) 4446979 Email: gulfam@opi.org.pk	On-going	Fifth

S #	Name of Organization	Project Title	Proposed Geographic Area	Province	Project Duration	Project Cost(PKR)	Contact Details	Project Status	Cycle
3	Women Welfare Organization Poonch	Strengthening Citizens' Voice for Free, Fair and Peaceful Elections	Rawalpindi	Punjab	March 22, 2013 to July 17, 2013	1,658,750	Syeda Najma Shakur Apartment # 1, Block 4C, PHA, G-11/3, Islamabad. Phone: +92 (51) 2229209; Cell: +92 (321) 5399630 Email: wwopoonch@gmail.com	On-going	Fifth
4	Rural Development Policy Institute	Strengthening Citizens' Voice for Free, Fair and Peaceful Elections	Layiah	Punjab	March 18, 2013 to July 17, 2013	1,777,750	Abdul Shakoor Sindhu House # 755, Street # 24, G- 9/1, Islamabad. Phone: +92 (51) 2856623; Cell: +92 (300) 5003704 Email: shakoor@rdpi.org.pk	On-going	Fifth
5	Social Cooperation Initiative	Strengthening Citizens' Voice for Free, Fair and Peaceful Elections	Vehari	Punjab	March 18, 2013 to July 17, 2013	1,819,750	Sajjad Hussain House # 128/5, St # 7, Muslim Town, Burewala Road Vehari. Phone: +92 (51) 2856623; Cell: +92 (300) 5003704 Email: shakoor@rdpi.org.pk	On-going	Fifth
6	Pakistan Rural Workers Social Welfare Organization	Strengthening Citizens' Voice for Free, Fair and Peaceful Elections	Bhawalpur	Punjab	March 25, 2013 to July 24, 2013	1,786,750	Sabir Farhat House 73, Street 4, Qasim Town, Bahawalpur. Phone: +92 (62) 2286045; Cell: +92 (300) 6802442 Email: prwsowbwp@gmail.com	On-going	Fifth

S #	Name of Organization	Project Title	Proposed Geographic Area	Province	Project Duration	Project Cost(PKR)	Contact Details	Project Status	Cycle
7	Aghaz	Strengthening Citizens' Voice for Free, Fair and Peaceful Elections	Attock	Punjab	March 22, 2013 to July 17, 2013	1,663,250	Riaz Hussain Shah Flat# 04, Block 34-C, Street# 100, G-11/3, Islamabad. Phone: +92 (51) 2229311; Cell: +92 (300) 8588007 Email: riaz.shah@aghaz.org	On-going	Fifth
8	Institute for peace and human development	Strengthening Citizens' Voice for Free, Fair and Peaceful Elections	Multan	Punjab	March 18, 2013 to July 17, 2013	1,819,750	Muhammad Naeem House# 1, Haq Nawaz street, Ahbab colony, Bhadur Pur Chowk Bosan Road, Multan. Phone: +92 (61) 4745335; Cell: +92 (300) 6307935 Email: iphdpakistan@gmail.com	On-going	Fifth
9	Society for Sustainable Development	Strengthening Citizens' Voice for Free, Fair and Peaceful Elections	Chakwal	Punjab	March 18, 2013 to July 17, 2013	1,780,750	Aftab Ahmed Awan House No 24, Street 1, Block A, Soan Gardens, Islamabad. Phone: +92 (51) 4306390 Cell: +92 (333) 5901194 Email: aftab.ahmed@ssd.com.pk	On-going	Fifth
10	Mamoona Development Foundation	Strengthening Citizens' Voice for Free, Fair and Peaceful Elections	Multan	Punjab	March 21, 2013 to July 17, 2013	1,651,250	Amna Hashmi 8-A gulgasht colony, Bosan road, Multan. Phone: +92 (61) 6212093-4; Cell: +92 (301) 8636093 Email: amnahashmi66@gmail.com	On-going	Fifth
11	Inventure Private Limited	Strengthening Citizens' Voice for Free, Fair and Peaceful Elections	Attock	Punjab	March 22, 2013 to July 17, 2013	1,494,750	Syeda Mujeeba Batool H # 55-A, St # 59, F-11/4, Islamabad.	On-going	Fifth

S #	Name of Organization	Project Title	Proposed Geographic Area	Province	Project Duration	Project Cost(PKR)	Contact Details	Project Status	Cycle
							Phone: +92 (51) 2212355-56; Cell: +92 (300) 5178642 Email: mujeeba@inventure.com.pk		
12	Awam dost Foundation Bhakkar	Strengthening Citizens' Voice for Free, Fair and Peaceful Elections	Bhakkar	Punjab	March 18, 2013 to July 17, 2013	1,819,750	Ahmed Khan Rahim Abad, Near Jamia Qadria, Bhakkar. Phone: +92 (51) 2229311; Cell: +92 (300) 8588007 Email: riaz.shah@aghaz.org	On-going	Fifth
13	Community Development Network Forum	Strengthening Citizens' Voice for Free, Fair and Peaceful Elections	Larkana	Sindh	March 21, 2013 to July 17, 2013	1,818,750	Rehana Parveen CDNF Complex, House # 03, Ahsan (01) Colony, Near Sachal Colony, Larkana. Phone: +92 (74) 404 0069, Cell: +92 (336) 4040069 Email: fbhangar@cdfn.org.pk	On-going	Fifth
14	RSWDO	Strengthening Citizens' Voice for Free, Fair and Peaceful Elections	Jacobabad	Sindh	March 22, 2013 to July 17, 2013	1,713,750	Muhammad Hayat Shahbaz pur Mohalla, Near Pir Jeal Shah, Jacobabad. Cell: +92 (300) 3171723 Email: srwdojcd@hotmail.com	On-going	Fifth
15	Association for Water, Applied Education & Renewable Energy	Strengthening Citizens' Voice for Free, Fair and Peaceful Elections	Tharparkar	Sindh	March 18, 2013 to July 17, 2013	1,894,750	Ali Akbar AWARE Office, Kamal Nagar Chachro, District Tharparkar. Phone: +92 (23) 2273054 ; Cell: +92 (333) 7092067 Email: aliakbaraware.org.pk	On-going	Fifth

S #	Name of Organization	Project Title	Proposed Geographic Area	Province	Project Duration	Project Cost(PKR)	Contact Details	Project Status	Cycle
16	Allakh Welfare Association	Strengthening Citizens' Voice for Free, Fair and Peaceful Elections	Ghotki	Sindh	March 18, 2013 to July 17, 2013	1,819,750	Shabir Ahmed Gabol Gill Colony, Tehsil Mirpur Mathelo, District Ghotki. Phone: +92 (723) 651341; Cell: +92 (346) 9908786 Email: allakh_ghotki@yahoo.com	On-going	Fifth
17	Grass Roots Assistance and People Empowerment Society	Strengthening Citizens' Voice for Free, Fair and Peaceful Elections	Karachi	Sindh	March 18, 2013 to July 17, 2013	1,819,750	Mansoor Ahmed A/47, 1st Floor, Salman Tower, Main National Highway, Karachi. Phone: +92 (21) 32042172; Cell: +92 (323) 3504101 Email: mrehambalochqmail.com	On-going	Fifth
18	Management And Governance Network Sindh	Strengthening Citizens' Voice for Free, Fair and Peaceful Elections	Sukkur	Sindh	March 21, 2013 to July 17, 2013	1,781,750	Dr. Irshad Mahar Military Road Bi-Pass, Near Blue line bus stop, Sukkur. Phone: +92 (71) 5633832 ; Cell: +92 (333) 7124816 Email: magnets@magnets.orq.pk	On-going	Fifth
19	Badin Rural Development Society	Strengthening Citizens' Voice for Free, Fair and Peaceful Elections	Badin	Sindh	March 22, 2013 to July 17, 2013	1,733,750	Dr. Akash Ansari BRDS, Main Karachi Road, Badin City. Phone: +92 (297) 861146, Cell: +92 (336) 7373293 Email: brdsngo@yahoo.com	On-going	Fifth

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20	Indus Future Foundation	Strengthening Citizens' Voice for Free, Fair and Peaceful Elections	T.M.Khan	Sindh	March 21, 2013 to July 17, 2013	1,788,750	Asghar Ali Laghari Bungalow No.1201D-4, Street 10, Nasim Nagar Phase III, Qasimabad Hyderabad Sindh. Phone: +92 (22) 2650980; Cell: +92 (300) 3304789 Email: asgharindusfuture.org	On-going	Fifth
21	Fast Rural Development Program	Strengthening Citizens' Voice for Free, Fair and Peaceful Elections	Jamshoro	Sindh	March 18, 2013 to July 17, 2013	1,819,750	Muhammad Achar Bozdar Khosa Muhalla, Sehwan Sharif, District Jamshoro, Sindh. Phone: +92 (22) 2651015; Cell: +92 (333) 3092686 Email: infoafrdp.org.pk	On-going	Fifth
22	Mehran Welfare Trust	Strengthening Citizens' Voice for Free, Fair and Peaceful Elections	Larkana	Sindh	March 18, 2013 to July 17, 2013	1,819,750	Panjal Khan Sangi House # 117, Sachal Township, Larkana. Phone: +92 (74) 4041870 ; Cell: +92 (300) 3430741 Email: mehran_trust_larkana@yahoo.com	On-going	Fifth
23	Shewa Educated Social Workers Association	Strengthening Citizens' Voice for Free, Fair and Peaceful Elections	Swabi	KP	From: March 21, 2013 to July 17, 2013	1,558,050	Muhammad Iqbal Tehsil Razar, Village and PO Shewa, Muhallah Tauheed Abad, District Swabi. Phone: +92 (938) 312235 Cell: +92 (347) 5232004 Email: iqbal1312252@yahoo.com	On-going	Fifth

S #	Name of Organization	Project Title	Proposed Geographic Area	Province	Project Duration	Project Cost(PKR)	Contact Details	Project Status	Cycle
24	Blue Veins	Strengthening Citizens' Voice for Free, Fair and Peaceful Elections	Peshawar	KP	March 21, 2013 to July 17, 2013	1,786,250	Shaheen Quresh F-17/A1, Khuashal Khan Khattak Road, University Town, Peshawar. Phone: +92 (91) 5701201; Cell: +92 (331) 9115558 Email: shaheen@blueveins.org	On-going	Fifth
25	Society for Human & Environmental Development	Strengthening Citizens' Voice for Free, Fair and Peaceful Elections	Swabi	KP	March 21, 2013 to July 17, 2013	1,829,250	Muhammad Diyar Khan TF-359, 360, Deans Trade Center, Peshawar Cantt. Phone: +92 (91) 5250239 Cell: +92 (333) 8877632 Email: diyar@shedpakistan.org.pk	On-going	Fifth
26	Human Development Organization	Strengthening Citizens' Voice for Free, Fair and Peaceful Elections	Bannu	KP	March 22, 2013 to July 17, 2013	1,781,750	Shah Ahmad Khan House # 309/C, St. Mahalla Bhattia, Inside Kachery Gate, Bannu. Cell: +92 (323) 9050380 Email: hdo.organisation@gmail.com	On-going	Fifth
27	Change thru Empowerment	Strengthening Citizens' Voice for Free, Fair and Peaceful Elections	Kohat	KP	March 21, 2013 to July 17, 2013	1,806,750	Muhammad Naeem House No 1251, Street-3G, 3rd Road, Sector G-10/4, Islamabad Phone: +92 (51) 2351881 ; Cell: +92 (333) 7806267 Email: naeem@cte.org.pk	On-going	Fifth

S #	Name of Organization	Project Title	Proposed Geographic Area	Province	Project Duration	Project Cost(PKR)	Contact Details	Project Status	Cycle
28	People Development Organization	Strengthening Citizens' Voice for Free, Fair and Peaceful Elections	Karak	KP	March 21, 2013 to July 17, 2013	1,569,750	Tehsin Ullah Landi Khel, P/O Nari Panos, Tehsil-Banda Daud Shah District Karak. Phone: +92 (927) 330055; Cell: +92 (333) 9621294 Email: tehsin_khattak@yahoo.com	On-going	Fifth
29	Pak Everbright Development Organization	Strengthening Citizens' Voice for Free, Fair and Peaceful Elections	Peshawar	KP	March 22, 2013 to July 17, 2013	1,706,750	Muhib Ullah Khan House No. 73, Street No. 3, Khyber Colony No. 2, Tehkal Payan, Peshawar. Phone: +92 (91) 5702475; Cell: +92 (333) 8059327 Email: pedo.org@gmail.com	On-going	Fifth
30	Citizen Voice	Strengthening Citizens' Voice for Free, Fair and Peaceful Elections	Shangla	KP	March 18, 2013 to July 17, 2013	1,807,750	Mohammad Arif Jamal House No. 81, Street No. 94, G- 13/1, Islamabad. Phone: +92 (51) 2306902; Cell: +92 (345) 9522177 Email: ccapitizenvoice.org.pk	On-going	Fifth
31	Peace & Development Foundation	Strengthening Citizens' Voice for Free, Fair and Peaceful Elections	Hangu	KP	March 21, 2013 to July 17, 2013	1,740,750	Mohammad Iqbal Opposite Deans Appartment, Old Bara Road University Town, Peshawar. Phone: +92 (91) 5701425 ; Cell: +92 (333) 9681887 Email: iqbal_hun@yahoo.com	On-going	Fifth

S #	Name of Organization	Project Title	Proposed Geographic Area	Province	Project Duration	Project Cost(PKR)	Contact Details	Project Status	Cycle
32	Policy Research And Development	Strengthening Citizens' Voice for Free, Fair and Peaceful Elections	Swat	KP	March 21, 2013 to July 17, 2013	1,737,250	Mian Asghar Khan House # 23, Samad Abad, Behind Usmania Restaurant University Road, Peshawar. Phone: +92 (91) 5851897; Cell: +92 (333) 9107124 Email: prand.org@gmail.com	On-going	Fifth
33	Rural Development Project	Strengthening Citizens' Voice for Free, Fair and Peaceful Elections	Haripur	KP	March 18, 2013 to July 17, 2013	1,780,750	Muhammad Ahsan Khan Hattar Road, Behind Soka Flour Mills, Haripur. Phone: +92 (995) 615502; Cell: +92 (301) 8567066 Email: ahsan.khan@rdp.org.pk	On-going	Fifth
34	Sustainable Development Society-SDS	Strengthening Citizens' Voice for Free, Fair and Peaceful Elections	Shangla	KP	March 22, 2013 to July 17, 2013	1,676,750	Iftikhar Hussain Near District Court, A 1purai, District Shangla. Phone: +92 (996) 850744; Cell: +92 (300) 3963704 Email: sabir.khan@sds.ord.pk	On-going	Fifth
35	Khushal Awareness & Development Organization	Strengthening Citizens' Voice for Free, Fair and Peaceful Elections	Kohat	KP	March 21, 2013 to July 17, 2013	1,757,750	Ziaullah Khan Bangash 43/C, Jamal-ud-Din Afghani Road, University Town, Peshawar. Phone: +92 (91) 5850427 ; Cell: +92 (333) 9618895 Email: ziataj@yahoo.com	On-going	Fifth

S #	Name of Organization	Project Title	Proposed Geographic Area	Province	Project Duration	Project Cost(PKR)	Contact Details	Project Status	Cycle
36	Human Organization of Peaceful Environment	Strengthening Citizens' Voice for Free, Fair and Peaceful Elections	Washuk	Balochistan	March 21, 2013 to July 17, 2013	1,786,750	Karim Baloch HOPE Office Basima Post Code No. 94050, District Washuk. Phone: +92 (847) 325869 Cell: /+92 (333) 7815697 Email: hope.balochistan@yahoo.com	On-going	Fifth
37	Anjuman Itehad Nojawanan Moheb-E-Watan	Strengthening Citizens' Voice for Free, Fair and Peaceful Elections	Ziarat	Balochistan	March 18, 2013 to July 17, 2013	1,819,250	Muhammad Saleem Baloch Opposite NBP, Main Road Turbat Kech, Balochistan.	On-going	Fifth
38	Youth in Action Balochistan	Strengthening Citizens' Voice for Free, Fair and Peaceful Elections	Killa Abdullah	Balochistan	March 21, 2013 to July 17, 2013	1,826,750	Agha Mohsin Ali Mehmar Plaza First Floor Office # 1, Near First Micro Finance Bank Limited Model Town Quetta. Agha Mohsin Ali Phone: +92 (81) 2823975; Cell: +92 332 7985945 Email: youthinaction2007@gmail.com	On-going	Fifth
39	Anjuman Falah-O-Bahbood AIDS Council Baluchistan	Strengthening Citizens' Voice for Free, Fair and Peaceful Elections	Turbat	Balochistan	March 18, 2013 to July 17, 2013	1,847,750	Muhammad Saleem Baloch Anjuman Falah-O-Bahbood Aids Council Balochistan (AFAC) Opposite NBP, Main Road Turbat Kech, Balochistan.	On-going	Fifth
40	Oasis Development	Strengthening Citizens' Voice for Free, Fair and	Bolan	Balochistan	March 22, 2013 to July	1,811,750	Mohallah Bhaghat, Opposite office of the District Education	On-	Fifth

S #	Name of Organization	Project Title	Proposed Geographic Area	Province	Project Duration	Project Cost(PKR)	Contact Details	Project Status	Cycle
	Foundation Balochistan	Peaceful Elections			17, 2013		Officer District Kachhi, National Highway Rind Ali Dhadar District Kachhi. Phone: +92 (832) 415228; Cell: +92 (300) 9384985 Email: balochmaqbool@gmail.com	going	
41	Advocacy and Social Advancement Society	Strengthening Citizens' Voice for Free, Fair and Peaceful Elections	Musakhel	Balochistan	March 22, 2013 to July 17, 2013	1,786,750	Ghulam Mustafa Zimri Main Bazaar Muhallah Jaffar Abad Sadar Musakhail District Musakhail. Cell: +92 (302) 3944109 Email: asaspk@yahoo.com	On-going	Fifth
42	Insaf Network Pakistan	Strengthening Citizens' Voice for Free, Fair and Peaceful Elections	Narowal	Punjab	April 11, 2013 to July 10, 2013	1,893,750	Raza Ali Project Manager House 74, Main Margala Road, F-7/2 Islamabad, Pakistan Tel: +92 301 8559845 Tel: +92 51 260 9771	On-going	Fifth