



USAID
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Citizens' Voice Project

MONTHLY REPORT

AUGUST 2012

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Executive Summary

In the month of August 2012, the Project made substantial progress in terms of awards under the second and third grants cycles. The technical review process for 170 applications received in response to the third grants cycle was completed, and 40 applications were short-listed for submission to the PSC for approval. Later, the Project submitted 12 recommendations to the USAID for final approval in relation to the 18th Constitutional Amendment and Frontier Crimes Regulation (FCR). Simultaneously, the Project staff worked with USAID approved applicant organizations to have their applications improved and meet other requirements prior to the awards. The number of total awards at the end of August 2012 stood at 26, which was likely to substantially increase within a month or so.

The awards process involved significant work in terms of, among others, technical evaluations, facilitation of GMC and PSC meetings, revisions of applications in the light of GMC and PSC comments, and preparation of summaries for submission to the USAID. In the month of August 2012, most of such work was related to the applications received under the third grants cycle. Besides, after approvals, the Project staff processed the applications for awards, which were otherwise pending under the second grant cycle.

The monitoring and evaluation work picked up during the month, especially in terms of receipt of grantees' reports, review of reports, backstopping, approvals of project staff hired by sub-grantees, development of PMPs, compliance with pre- and post-award conditions, and follow up on various milestones agreed with the grantees. The grantees also started reporting their activities and progress during the month. The project staff planned the M&E visits to be carried out in the month of September 2012.

Similarly, with the increasing number of grantees, the capacity building teams also started pacing up their preparations as well as implementation of capacity building activities during the month. AASR-GT organized a 3 days training workshop in Islamabad; whereas TAF made preparations for their third quick impact training workshop for the education sector grantees. TAF also made progress in terms of negotiating terms and conditions for partnerships with selected universities for instituting courses meant for the capacity building of development sector organizations.

Finally, preparations were made for the fourth and fifth cycle solicitations. Several ideas for potential themes were collected, and some of those were turned into draft program descriptions. The fourth cycle would be announced as soon as the USAID approval is received; where preparations for relatively larger grants through the fifth cycle remained underway.

1. Administration and Procurement

Procurement process for two official cars and security equipment remained under process in the reporting period. Delay is largely because of technical issues related to specifications or procedural requirements on our part as well as on the part of vendors/ suppliers.

Revised procurement plan was drafted and submitted to the USAID on August 30, 2012. It incorporated furniture and equipment to be purchased under the amended contract, which included provision for Election Information Monitoring System (EIMS).

In addition to the above, the unit performed a range of routine functions and operations to support ongoing project activities.

2. Human Resource Management

Mr. Kashif Farooqi and Mr. Naseer Abbas Khan joined the project as Program Officers in the Program Development and Research Unit on August 6, 2012.

Senior Program Officer Communications - Syeda Amina Ahmed resigned on August 17, 2012. Her resignation was accepted and she was relieved of her responsibilities later in the month.

Administration Assistant - Mr. Muhammad Ali was promoted to the position of Administration Officer.

Preparations were made to advertise the vacant positions in the project like Director Monitoring, Evaluation and Research, Manager Security, Manager Operations, and SPO Communications.

Recruitment process for 2 vacant positions in M&E and 1 in Grants remained underway. The delay is partly because of the Project's need to engage at least one of the M&E staff members from Balochistan, who needed to be tested and interviewed in person.

TAF conducted interviews for the vacant position of Program Officer on August 2, 2012. A candidate was selected and offer was made. The candidate is likely to join in early September 2012.

3. Monitoring, Evaluation and Research

3.1. Program Development and Research:

3.1.1. Technical Reviews:

The Unit completed the technical review of all applications related to the third grants cycle. The related Technical Review Committees (TRCs) included PD&R staff, certain colleagues from the capacity building team of TAF and designated staff members from TDEA secretariat. Details of received applications, reviewed applications and results are summarized as below:

Themes	Applications Received	Incomplete Applications	Applications Reviewed by TRCs	Applications with over 50 Marks
Advocacy for Effective Implementation of the FCR Reforms	11	-	11	7
Citizens' Advocacy for Implementation of 18th Amendment	40	6	34	19
Citizens' Engagement and Accountability for an Effective Local Government System	37	4	33	18
Citizens' Voice for Strengthening Transparency and Accountability Mechanisms	51	6	45	16
Energy Sector Reforms	31	5	26	12

3.1.2. Approvals and Application Revisions:

Following the completion of TRC process, the PD&R Unit prepared presentations for the GMC, which considered the results of technical reviews in several meetings held on July 27 & 31, 2012 and August 1 & 2, 2012. In the light of GMC's feedback, 40 applications were shortlisted for further process in terms of pre-award assessments and necessary clarifications. Following this, the PD&R Unit started working with the short-listed applicants to have their applications revised in the light of GMC comments. The revised applications were presented in the PSC meeting held on August 16, 2012. The PSC approved 30 applications for all themes (excluding the one of Transparency and Accountability, which was considered later), subject to incorporation of its comments and feedback.

Following the PSC approvals, the PD&R Unit got the related applications further revised in the light of PSC feedback, and then prepared the recommendation summaries for submission to the USAID. Information about the recommendations submitted to the USAID in the month of August is summarized as below:

Theme	Nation-wide	Punjab	Sindh	KPK/FATA	Balochistan	GB	AJ&K	Total
FCR	0	0	0	5	0	0	0	5
18 th Amendment	0	3	1	1	2	0	0	7
Total	0	3	1	5	2	0	0	12

The PD&R Unit also worked with the four conditionally approved applicant organizations relating to the legislative governance theme to have their applications revised in the light of USAID comments. Besides, steps were taken to follow up on the USAID recommendation received on August 8, 2012 that six more applications relating to legislative governance theme with over 40 TRC marks be considered for award. These organizations included PILDAT, DDO, SHAD, Centre for Public Policy Research, and Multi-Commune.

3.1.3. Meetings about understanding or Improving Process:

On August 13, 2012 a meeting was held between the project team and colleagues from USAID's office of Economic Growth on the grants proposed for USAID approval under the thematic area of Tax Sector Reforms. It was attended by COP, Director Grants and Manager PD&R from project's side, and COR, Director of Office of Economic Growth and his team members. The meeting helped with clarifications required by the EG office and brought them on the same page with the project as far as grant making process was concerned.

3.1.4. Development of Program Descriptions:

The program descriptions developed during the month included the following:

- Citizens' Voice and Accountability for Youth Development; and
- Citizens' Oversight and Accountability to Improve Governance [for larger grants under consideration].

The project staff also responded to questions from USAID colleagues about the program descriptions, which had been developed by the project and were under consideration for the fourth grants cycle.

3.2. Monitoring and Evaluation:

3.2.1. Pre-Award Support for the Award of Grants:

The M&E Unit developed milestones for the Second Grants Cycle sub-awardees under the thematic area of Education Sector Reforms; and shared the same with the Grants Unit for further process. Similarly, the Unit contributed to the award process relating to four legislative governance applications, which are:

- Association of Global Humanists and Ethics (AGHE);
- Hamdam Development Organization (HDO);
- Water, Environment and Sanitation Society (WESS); and
- Pakistan Women.

The Unit completed 32 programmatic pre-award assessments of short-listed applications relating to the third grants cycle. The process involved review of documents and visits to the offices of relevant organizations for spot checks and discussions with the management. The finalized pre-award assessment reports were also uploaded on the GMIS.

3.2.2. Post-Award Monitoring:

Project team provided formats, comments and feedback to seven grantees about their PMPs. No PMPs was, however, finalized during the month.

Seven quarterly reports were received, which were processed for performance analysis as well as required clearances to the Grants Unit for release of related installments.

The Unit processed approvals of three positions to be filled by the grantees on the awarded projects. Feedback was also provided on two out of three requests about IEC materials.

A post-award field-monitoring plan for the First Grants Cycle sub-awardees was finalized, and the related arrangements were made. As per this plan, the post award visits will start in the first week of September 2012.

Some of the activities implemented by grantees during August 2012 are summarized as below:

- 17 Meetings with government officials conducted;
- 1 consumer group's participation in NEPRA hearing;
- Report of the seminar on "Understanding Electricity Issues" held on July 10, 2012 in Islamabad shared with the M&E Unit by Semiotics;
- 2 on-line news alerts issued by CRCP on natural gas governance;
- 1 provincial level seminar on "Enhancing Electricity Sector Efficiency" conducted;
- 1 provincial level seminar on "Enhancing Electricity Sector Efficiency with Public Participation in KPK" was held in Peshawar on August 30, 2012 by PEACE;
- PEACE facilitated the formation of an advocacy forum on electricity related issues in KPK;
- 21 street committees formed for oversight of related TMAs;
- 1 awareness session on "Water Efficient Cropping Patterns" held in Pannu Aqil (District Sukhar) on August 30-31, 2012;
- 1 Tehsil Network of farmers established in Tehsil Pannu Aqil (District Sukhar) for advocacy about water rights;
- 2 MoUs signed with TMAs in Tehsil Hussain Bukhsh Marri (District Mirpur Khas) and Tehsil Shahdadpur (District Sanghar);
- 1 institutional mapping report on irrigation department in district Multan was drafted by AWAZ CSD;
- AWAZ CSD formed a "Peoples' Awareness and Rights Committee" in Multan with focus on irrigation and water rights;
- 1 capacity building module prepared by AWAZ CSD with focus on members of "Peoples' Awareness and Rights Committee" in Multan;
- 200 posters, 1800 leaflets and 750 brochures disseminated by DAMAN on water rights in Vehari, Lodhran and Multan districts.

3.2.3. Synergies and Linkages Development:

On August 8, 2012, Manager M&E and COP held a meeting in the Serena Hotel with the USAID colleagues to explore the possibilities of coordination, linkages and synergies among the energy sector grantees of Citizens' Voice Project and other USAID partners or interventions. From the USAID side, the meeting was attended by, among others, Mr. Nazeer Mahar - COR, Ms. Catherine Johnson – Director D&G.

Manager M&E and COP held another meeting on August 28, 2012 at the Small Grants Office with the USAID colleagues and management of Small Grants Program. The participants included Mr. Nazeer Mahar, Ms. Catherine Johnson, Charles Cutshall, Saeed Ashraf Siddiqi, Mazhar Iqbal and Mr. Abrar Ahmad from the Energy Team.

3.2.4. M&E System Development:

On August 10, 2012, M&E colleagues participated in a meeting including COP, Manager MIS, and Director Grants to discuss and finalize parameters of required GMIS modules for grantee reports, monitoring and evaluation.

3.2.5. Miscellaneous:

- The M&E Unit made a presentation in the briefing session organized by the Grants Unit on August 31, 2012 for the sub-awardees of the Second Grants Cycle. The presentation covered, among others, aspects like programmatic reporting and guidelines for PMP preparation.
- Manager M&E participated in the meetings of GMC and facilitated the related process through his input and feedback on various aspects including programmatic pre-award reports.
- An Orientation Session was held with short-listed applicants of the Third Grants Cycle for the revision of their work plans.

4. Finance, Grants and Compliance

4.1. Grants:

4.1.1. Pre-Award Assessments:

Grants unit prepared and issued task orders to GT-AASR for operational pre-award assessments of 29 applicants under Third Grants Cycle. Out of these, 6 pre-award assessments (including two upgrades from the rapid to detailed assessment) were completed by AASR-GT during August 2012. Delay was partly because of month of Ramadan and Eid holidays.

4.1.2. Process Improvement:

Director Finance, Grants and Compliance prepared required documentation for conversion of TDEA funding to advance basis; as well as a request letter for USAID to consider award of Letter of Credit to TAF for grant funds.

Project team started review of the sub-awards manual in the light of its implementation in three grants cycles. The suggested revisions will later be discussed with USAID. These may include USAID's right for post facto decrease in qualifying marks and increasing the ceiling of Fixed Obligation sub-awards from \$100,000 to \$250,000.

Director Finance, Grants and Compliance proposed a modification to the contract with USAID to COP for inclusion of non-partner NGOs in capacity building program of the project. This will contribute towards improvement of outreach and quality of applications for the project.

4.1.3. Award of Grants:

Grants were awarded to ten Second Grants Cycle applicants under the thematic area of 'Education Sector Reforms'. In total, 12 applications had been approved by the USAID. However, Semiotics withdrew its

application later on, whereas award process related to CPDI was suspended at the last stage due to a pending clarification from USAID about COP's conflict of interest with the applicant organization. Summary information about these grants is presented below:

Theme	Nation-wide	Punjab	Sindh	KPK	FATA	Balochistan	GB	AJ&K	Total
Education	1	4*	1	4	0	0	0	1	11

*These include one application, which is currently withheld pending clarification from the USAID.

Director Finance, Grants and Compliance supervised the process of concluding pre-award stage and moving into award stage for two approved grants under First Grants Cycle and 12 approved grants under Second Grants Cycle.

4.1.4. Orientation Sessions:

An orientation meeting for grantees of Education Sector Reforms under Second Grants Cycle was held on August 31, 2012. Director Finance, Grants and Compliance along with his team, conducted the meeting. In total, 20 persons from 10 organizations attended the session.

4.1.5. Pre- and Post-Award Conditions Update:

Keeping in view the pre-award risk assessments, pre- and post-award conditions are agreed upon with the sub-awardees. Purpose of these conditions is to ensure that sub-awardees improve their systems and procedures for efficient implementation of the project as well as for long-term institutional development. Later, the Grants Unit, along with M&E Unit, tracks the sub-awardees' performance in terms of meeting such conditions.

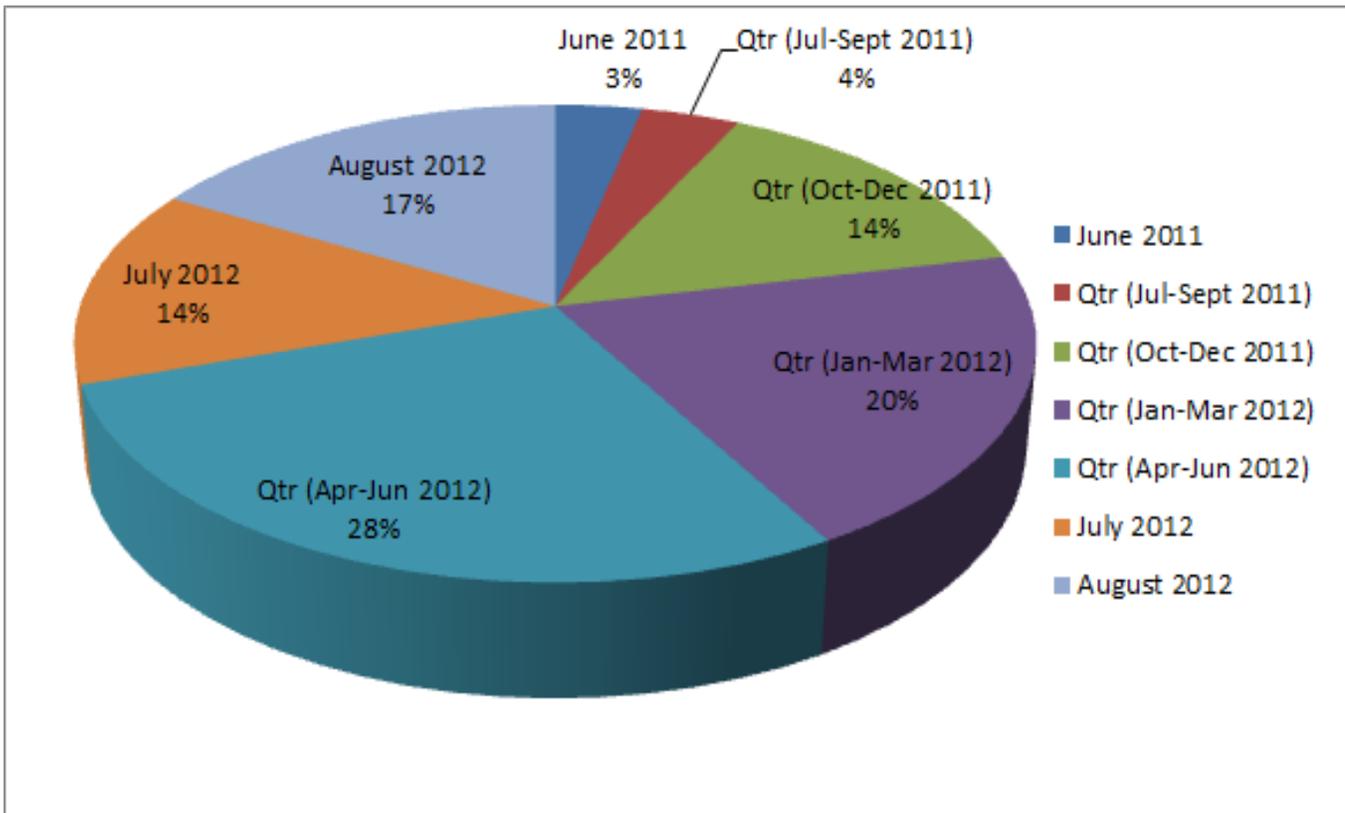
4.2. Finance:

Finance unit prepared revised budget for the project to cover no-cost extension for two more years as well as incorporation of the Election Information Management System (EIMS) component into the budget as approved separately by USAID. The budget and revised procurement plan are now pending USAID review and approval.

Besides, the Unit continued to perform a range of routine functions including financial management, submission of reports to the USAID, payments to sub-contractors, and other functions relating to compliance with USAID regulations and TDEA policies.

	June 2011	Qtr. (Jul-Sept 2011)	Qtr. (Oct-Dec 2011)	Qtr. (Jan-Mar 2012)	Qtr. (Apr-Jun 2012)	July 2012	August 2012	TOTAL
Salaries & Wages	745,248	3,395,849	7,128,358	10,484,369	10,592,933	3,256,685	3,284,976	38,888,418
Fringe Benefits	61,968	471,964	855,703	1,150,588	1,254,180	520,894	1,000,068	5,315,365
Travel, Trans & Per Diem	-	-	-	45	31,009	193,234	424,801	649,089
Procurement	935,269	1,727,662	495,400	1,998,800	176,280	36,080	72,500	5,441,991
Equipments & Supplies	30,000	346,156	603,098	886,181	1,148,772	324,668	269,162	3,608,037
Communication	20,000	140,825	636,913	415,948	180,495	485,360	42,785	1,922,326
Subcontracts	-	-	10,691,082	18,355,436	30,717,786	* 18119498	* 23698237	101,582,039
Other Direct Cost	4,080,000	187,221	3,961,881	1,502,272	4,379,345	468,080	311,693	14,890,492
Fee	90,514	488,758	653,616	787,506	844,466	252,271	258,045	3,375,176
TOTAL	5,962,999	6,758,435	25,026,051	35,581,145	49,325,266	23,656,770	29,362,267	175,672,933

* Note : In addition to administrative expense by subcontractors, this also include advance payment to TAF for sub-grantees which may not reflect actual disbursement to sub-grantees.



4.3. Compliance:

AASR-GT team continued to perform compliance function in relation to procurement orders and transactions on monthly basis.

The second semi-annual compliance report was finalized and submitted to the management. The management is currently reviewing the report.

5. Management Information System (MIS)

The MIS Unit performed the following tasks during the month of August:

- Updated information of Cycle 1 & Cycle-2 on OTI DATABASE;
- Updated information of Cycle 1 on PAKInfo;
- Created a new website template and awaiting approval of the same;
- Launched milestones module 5 on the GMIS;
- Developed import filters for milestones module 6;
- Worked with M&E Unit and other stakeholders to further clarify the requirements for the post-award and PMP module 7;
- Extended GMIS support to CSOs and other stakeholders/COR;
- Launched an in-house collaboration & email server to forestall the hosting provider mail box size cap - thus we currently have unlimited in-box capacity for all project users with collaboration facilities (document sharing, folders, tasks, calendar etc.);

- Incorporated GOOGLE APPS FREE version with 10 users and gave its access/configured it for the top managers/COP and Directors etc. They now have the support of GOOGLE collaboration suite.

6. Capacity Building

6.1. Grantees:

During the month of August 2012, TAF made preparations for Third Quick Impact Training for sub-grantees in Education Sector. In this regard, review and revision of handbook and trainers' manual to incorporate changes required for delivering Education Sector specific Quick Impact Training took place. CVs received from trainers for delivery of sector specific sessions were also reviewed on the basis of which a consultant was shortlisted and selected.

TAF held a meeting with COMSATS for finalization of first draft of Long Term Institutional Development Training curriculum on August 2, 2012, and it was agreed that the second draft would be submitted on August 31, 2012. For delivery of trainings to sub-grantees in Sindh, Balochistan and South Punjab, proposal and budget was finalized with Institute of Business Management (IoBM). Later, the contract was prepared and sent for signature to the IoBM. In addition, a Working Paper for Long Term Institutional Development Program was developed and shared with the relevant offices during the month.

AASR's Capacity Building team conducted training of sub-grantees of First Grants Cycle in Financial Management, Human Resource Management and Procurement Management from August 29-31, 2012 at Hotel Crown Plaza, Islamabad. 26 persons, including 5 females, from 13 partner organizations participated in the 3-days training workshop.

6.2. TDEA:

On the request of Trust for Democratic Education and Accountability (TDEA), TAF carried out preparations for training of selected project staff on Project Development. COMSATS University, with which TAF project team has been working on the curriculum for Long Term Institutional Development Training, was asked to provide resource persons. In this regard, TAF project team held a series of meetings and discussions with COMSATS on training content and made logistical arrangements for the training as well. The training was to be held in Murree from September 3-4, 2012.

Project team continued to extend support, follow up on earlier suggestions, and take initiatives aimed at improving management, oversight and other requisite systems within TDEA. More specifically, the related work covered aspects like proposals for the revision of policy framework in the light of needs identified by the project management in consultation with management of TDEA secretariat.

7. Communications and External Relations

The Unit submitted the Branding and Marking plan for sub-grantees to USAID for approval on Thursday, August 2, 2012.

The Unit facilitated the technical process related to redesigning of website, which is likely to be finalized by the end of September 2012.

The Project Annual Report was submitted to the USAID on August 15, 2012.

The Annual Work Plan was submitted to the USAID on August 27, 2012.

The Communication Unit assisted the M&E Unit in editing and approving the advertisements and IEC materials of 13 sub-grantees.

The Unit planned and organized various meetings and provided assistance to other teams, as required.

8. Election Information Monitoring System (EIMS)

The USAID approved the EMIS through an amendment in the Contract on August 17, 2012. Following this modification, steps were taken towards implementation, which included:

- A team of staff members from TDEA was mobilized for preparatory work;
- Efforts were made to rent a separate office to host and manage EIMS;
- Preparations were made for the recruitment of staff for EIMS;
- Revised procurement plan was submitted on August 30, 2012 for USAID approval; and
- Preparations were made for the procurement of required equipment, materials, and services to make the EIMS office functional.

9. Conclusions

As a result of the substantial progress made under the third grants cycle and in the month of August 2012, the number of awarded grants is likely to increase to over 60 within a couple of months. Given the advance level of preparations for the fourth and fifth grant cycles, it is expected that the project will be able to easily award more than 100 grants by the end of December 2012, which would be broadly consistent with the targets set in the annual work plan. With the increasing number of grants, the activities related to capacity building and monitoring and evaluation have begun to pace up. After engaging staff and making other preparatory arrangements, grantees have also started implementing their projects, and their activities would substantially increase in number in the coming months and, hopefully, would lead towards concrete results of short or long term nature. The outlook for the project at this stage appears to be quite positive and in line with the overall objectives of the project.

Appendix I: Province or Region Wise Distribution of Sub-Awardees (As on August 31, 2012)

	Nation-wide	Punjab	Sindh	KPK	AJK	Total
Energy Sector Reforms	3	0	0	1	0	4
Water Rights	0	3	1	0	0	4
Municipal Services	0	1	3	3	0	7
Education Sector Reforms	1	4	1	4	1	11
Total	4	8	5	8	1	26

Note: These 26 awards include CPDI, which was withheld pending clarification from the USAID.

Appendix II: Thematic Area Wise Pre- and Post-Award Conditions Update (As by August 31, 2012)

Thematic Area	No. of Grants	Conditions Agreed		Conditions Met	
		Pre-award	Post-award	Pre-award	Post-award
Municipal Services	7		36		6
Energy Sector Reforms	4		14		4
Water Rights	4	1	17	1	5
Education Sector Reforms	10		41		
Legislative Governance	4		8		
Total	29	1	116	1	15

Note: Awards under thematic area "Education Sector Reforms" and "Citizens' Voice for Effective Legislative Governance" were signed on August 06, 2012 & September 10, 2012 respectively; and that's why progress is yet to be made.

Appendix III: Themes and Organization Wise Grant Disbursement (As on August 31, 2012)

1. Municipal Services:

S. No	Name of Organization	Grant Amount	Total Disbursements	Total Expenditure Reported
1	Association For Behavior and Knowledge Transformation	7,666,980.00	231,400.00	-
2	Association of Global Humanists & Ethics	8,496,750.00	-	-
3	Akhtar Hameed Khan Resource Centre	8,321,500.00	184,750.00	184,750.00
4	Dir Area Development Organization	8,468,000.00	807,447.00	561,882.00
5	Goth Seengar Foundation	7,990,800.00	2,112,325.00	2,614,093.00
6	DEVCON An Association for Rural Development	8,470,200.00	1,253,301.00	821,960.00
7	Participatory Educational Awareness and Community Empowerment Balochistan (PEACE)	7,653,000.00	1,353,790.00	2,491,290.00
		57,067,230.00		
		0	5,943,013.00	6,673,975.00

2. Energy Sector Reforms

S. No	Name of Organization	Grant Amount	Total Disbursements	Total Expenditure Reported
1	Consumer Rights Commission of Pakistan	8,057,343.00	2,447,820.00 0	2,860,654.00
2	Semiotics Consultants (Private) Limited	8,309,000.00	2,038,626.00 0	1,466,056.00
3	People Empowerment and Consulting Enterprises (PEACE)	8,139,600.00	1,289,562.00 0	1,214,392.00
4	The Network for Consumer Protection in Pakistan	8,499,764.00	1,874,598.00 0	2,081,553.00

3. Improving Water Rights

S. No	Name of Organization	Grant Amount	Total Disbursements	Total Expenditure Reported
1	Awaz Foundation Pakistan, Centre for Development Services	11,129,000.00	2,035,618.00	1,616,070.00
2	DAMAN - Development Through Awareness and Motivation	10,198,000.00	3,748,375.00	4,558,136.00
3	Governance Institutes Network International	12,749,344.00	1,818,612.00	598,894.00
4	Participatory Efforts for Healthy Environment	11,683,000.00	2,178,491.00	1,102,721.00
		45,759,344.00	9,781,096.00	7,875,821.00

4. Education Sector Reforms

S. No	Name of Organization	Grant Amount	Total Disbursement	Total Expenditure Reported
1	Society for Human Empowerment and Rural Development	8,360,727.00	-	-
2	Human Development Foundation	8,463,797.00	-	-
3	Children First	7,359,500.00	-	-
4	Development Empowerment Women Association	7,686,000.00	-	-
5	Organization for Human Development	5,759,000.00	-	-
6	Sudhaar Society	7,930,500.00	-	-
7	Leadership for Environment and Development–Pakistan	8,491,778.00	-	-
8	Pak Education Society	7,065,500.00	-	-
9	READ Foundation	7,090,990.00	-	-
10	DEVCON An Association for Rural Development	7,272,400.00	-	-
		75,480,192.00	-	-

Appendix IV: List of Sub-Awardees (As on August 31, 2012)

S #	Name of Organization	Project Title	Proposed Geographic Area	Project Duration	Project Cost(PKR)	Contact Details
Thematic Area: Improving Water Rights						
1	Awaz Foundation Pakistan, Centre for Development Services	Improving Water Rights of Rural Communities in District Multan and Bahawalpur	Multan, Bahawalpur	April 20, 2012 to April 13, 2013	11,129,000	Muhammad Zia-ur-Rehman # 2440N/8A, D Block, New Shamsabad Colony Multan-Pakistan 92 (0)61 4784606 92 (0)300 6301215
2	DAMAAN Development Organization	Transforming the Thinking-A Project for Materializing the Water Rights and Entitlements	Khanewal, Multan, Vehari, and Lodhran	April 20, 2012 to April 13, 2013	10,198,000	Shoaib Aziz (Islamabad address) Plot number 214, sector G, Judicial town near chatar park, Muree road, Islamabad 051-2860142 +92-346-5949188
3	Governance Institutes Network International (GINI)	Improving Water Rights in Central Punjab	Central Punjab	April 20, 2012 to April 13, 2013	12,749,344	Usama Bakhtiar Ahmed House 23, Street 30, Sector F-8/1, Islamabad 051-2856511, 0303-5661538
4	Participatory Efforts for Healthy Environment	Capacity Building of Farmers Organization for effective and efficient advocacy for Water Rights, in Sindh	Sukkher	April 20, 2012 to April 13, 2013	11,683,000	Ali Anem Shahwani House # B-2, Prince Town, Phase II, Qasimabad, Hyderabad, Sindh – Pakistan 92-22-2650987 +92-333-3297450

Thematic Area: Energy Sector Reforms						
5	Consumer Rights Commission of Pakistan	Improving gas sector governance through evidence generation and public participation	National	April 20, 2012 to April 13, 2013	8,057,343	Asif Masood House 13, Street1, Sector G-6/3, Islamabad 051-111739739
6	Semiotics Consultants (Pvt.) Limited	Energy Sector Reforms	National	April 20, 2012 to April 13, 2013	8,309,000	Ajmal Baig # 6-7, 2nd Floor, Pearl Center, Block-13, Super Market, F-6 Markaz, Islamabad-Pakistan 92-51-227 1248, 287 7266 92-333-521 2221
7	People Empowerment and Consulting Enterprise (PEACE)	Enhancing electricity sector efficiency with public participation (EESPP)	Mardan, KPK	April 20, 2012 to April 13, 2013	8,139,600	Masood ul Hassan Office # 29 A, Street # 13, Rahatabad Peshawar 92-91-5845050
8	TheNetwork for Consumer Protection	New Energy Contract between Consumer & State/Regulator	Islamabad, Rawalpindi	April 20, 2012 to April 13, 2013	8,499,764	Nadeem Iqbal TheNetwork for Consumer Protection, Flat 5, 40-A, Ramzan Plaza, G-9 Markaz, Islamabad 051-2261085/2264881 0333-5126506

Thematic Area: Municipal Oversight						
9	Akhtar Hameed Khan Resource Centre (AHKRC)	Social Accountability of Municipal Services Delivery and Development in Peshawar	Peshawar, KPK	April 20, 2012 to April 19, 2014	8,321,500	Fayyaz Baqir #6, Street 56, F-6/4, Islamabad 92 51 2822 752 92 41 2822 792 92 300 50171139
10	Dir Area Development Organization (DADO)	Citizen participation in the Municipal Services for the sustainable development of District Dir Upper - KPK	Dir - Upper	April 20, 2012 to April 19, 2014	8,468,000	Abid Ali Abid Main Bazar Road Dir, Haji Mahabat Khan Building, Camp Colony Dir District Upper Dir. 92 944 881146 92 3005992358
11	Goth Seengar Foundation	Work together for improvement of solid waste management system	Jacobabad	April 20, 2012 to July 19, 2013	7,990,800	Qazi Muhammad Raees Flat1 , E - 36 near SLS Montessori School; Sector G-11/4 Islamabad, 92 51 2301514 92 3028542099
12	DevCon Association for Rural Development	Citizen for change	Sangher	April 20, 2012 to April 19, 2014	8,470,200	Nisar Ahmed House No. 124/A-16, Housing Society. Sanghar 03333555403
13	Participatory Educational Awareness and Community Empowerment (PEACE) Sind	Citizens' Responsive Governance at TMA level	Mirpur Khas	April 20, 2012 to April 19, 2013	7,653,000	Tahir Jadoon PEACE-Sindh: Flat No. A-47, first floor, Salman tower, main national Highway, Malir Karachi, 92 812302014-03003825277
14	Association for Behavior and Knowledge Tranformation (ABKT)	Improvement and strengthening of TMA's Municipal Service through advocacy, citizens' involvement and oversight	Malakand, KP	06/04/2012 to 05/04/2014	7,666,980	Zoya Zain H # 19-C, opposite Shirin Mahal factory, old bara Road, university Town, Peshawar 92915700240 92 345 9669525
15	Association of Global Humanists & Ethics (AGHE)	Meri Awaz	Multan	August 06, 2012 to April 05, 2014	8,496,750	Syed Ijaz Hussain Shah House # 616, Street # 69, I-8/3, Islamabad 0344-5551234

Thematic Area: Education						
16	Development & Empowerment Women Association	Citizen participation in the Education Strengthening for the socio-economic development of Dir Lower -KPK	Dir	August 06, 2012 to August 05, 2013	7,686,000	Muhammad Asad Kalpani Bajoro Road, Ziarat Talash, Tehsil Timergara, District Lower DIR, KPK, Pakistan 0945-871280, 092-3469380025
17	Pak education society	Sustainable Education Initiatives in district Shangla, KPK	Shangla	August 06, 2012 to August 05, 2013	7,065,500	Ahmad Hussain House # 72, Street 6, Mehfooz road, Defense officers colony, Peshawar Cantt. 091-5841575, 3458910123
18	Society for Human Empowerment and Rural Development	Making Schools Accountable to Performance	Khushab	August 06, 2012 to August 05, 2013	8,360,727	Muhammad Sadiq Village and Post Office Mitha Tiwana 0454-730201-204, 092-334-5252525
19	DevCon - An Association for Rural Development	Education's Reform through Expenditure Analysis on Primary Education	Hyderabad, Sukkur & Larkana	August 06, 2012 to August 05, 2013	7,272,400	Nisar Ahmed Nizamani House # 124/A-16, Housing Society, Sanghar, Sindh, Pakistan 092-235-541441 – 2, 092-3333555403

20	Children First	Strengthening Citizens' Voice to ensure Compulsory & Free education and Promote accountability in education sector	KPK	August 6, 2012 to May 5 2013	7,359,500	Asif Hayat H-79, St. 92. Sector I-8/4. Islamabad. 092-51-4864259, 092-302- 8586999
21	Sudhaar Society	Strengthening of Citizens' Voice and public accountability through oversight on education system and advocacy for improvement of quality of education in government and private schools of district Narowal	Narowal	August 06, 2012 to August 05, 2013	7,930,500	Naeem Ijaz Butt Sudhaar Society 760-R Block Model Town Extension Lahore 092-42-35832511, 092-333-8664992
22	Leadership for Environment and Development Pakistan	Strengthening Civil Society Oversight of Education Decentralization in Punjab	Lahore	August 06, 2012 to August 05, 2013	8,491,778	Ali Tauqeer Sheikh House, F-7 Markaz, Islamabad, Pakistan 092 51-2651511
23	READ Foundation	Supporting Communities to Strengthen Education Sector in AJK	Rawalakot	August 06, 2012 to August 05, 2013	7,090,990	Fayyaz Ahmed H#747, Street 10, G-9/3 Islamabad 092 51-2253256, 092 300-5392722
24	Human Development Foundation	Advocacy Campaign for Education Sector Reforms in Pakistan	KP,Baluchistan, Sindh	August 06, 2012 to August 05, 2013	8,463,797	Humera Iqbal 092 323-8528149
25	Centre for Peace and Development Initiatives (CPDI)	Citizens' Oversight and Accountability of Education Sector Budgets	Chakwal, Jhelum and Lahore	August 6, 2012 to August 5, 2013	8,417,408	Amer Ejaz, H. 409-B, Main Nazim-ud-Din Road, F-11/1, Islamabad. Phone: +92-51-2108287; Fax: +92-51-2101594 Cell: +92-334-4328173

26	Organization for Human Development	Improving School Governance	Chardada, Mardan	August 06, 2012 to August 05, 2013	5,759,000	Amjad Ali Main Charsadda road near finance and planning department Mardan. 0937-774243, 0334-8470163, 092346-8159996
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Note: Award to CPDI was withheld pending USAID approval.
