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STABILITY IN KEY AREAS (SIKA) SOUTH

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CY 2014
QUARTER I

March 2014

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ACRONYM LIST

ANSF	Afghanistan National Security Forces
AREDP	Afghanistan Rural Enterprise Development Program
CBU	Capacity Building Unit
CLDD	Community-Led Development Department
CSU	Central Support Unit
CDC	Community Development Council
CERP	Commanders' Emergency Response Program
CF	Community Forum
DAIL	Directorate of Agriculture, Irrigation and Livestock
DCC	District Community Council
DDA	District Development Assembly
DDP	District Development Plan
DE	District Entity
DEEP	District Entity Engagement Profile
DG	District Governor
DGO	District Governor's Office or District Government Office
DLO	District Line Officer
DoEc	Directorate of Economy
DoEd	Directorate of Education
DoPH	Directorate of Public Health
DoLSAMD	Directorate of Labor, Social Affairs, Martyrs and the Disabled
DoWA	Directorate of Women's Affairs
DPP	District Project Portfolio
DSO	District Stability Officer
DSU	District Support Unit
DSW	District Social Worker
DTL	District Team Leader
GIRoA	Government of the Islamic Republic of Afghanistan
GPS	Global Positioning System
GRC	Grants Review Committee
GuC	Grants under Contract
IDLG	Independent Directorate of Local Governance
IED	Improvised Explosive Device
IR	Intermediate Result
KFT	Kandahar Film and Theater
M&E	Monitoring and Evaluation
MRRD	Ministry of Rural Rehabilitation and Development
NABDP	National Area Based Development Program
NSP	National Solidarity Program
O&M	Operation and Maintenance

PCN	Project Concept Note
PDC	Provincial Development Council
PE	Provincial Entities
PG	Provincial Governor
PIF	Personal Identification Forms
PMP	Performance Management Plan
PMU	Provincial Management Unit
PRRD	Provincial Rural Rehabilitation and Development
PRT	Provincial Reconstruction Team
PSR	Periodic Stabilization Review
QSR	Quarterly Stabilization Review
RFQ	Request for Quotes
RSSA	Region South Stability Approach
SAO	Social Affairs Officer
SAM	Stability Analysis Mechanism
SIKA	Stability in Key Areas
SOI	Source of Instability
SPC	Service Providers Catalog
SPO	Stability Program Officer
SSD	Sector Services Directorate (sometime Sectoral or Sectorial)
STAS	Stability Technical Assistance Session
SWG	Sector Working Group
TOT	Training of Trainers
USAID	United States Agency for International Development
VSU	Vetting Support Unit
WAC	Women’s Advisory Committee

In Southern Afghanistan the SIKA Program is referred to as the “Subat Program,” using the Pashto word for stability.

I. PROJECT OVERVIEW

Activity State/End Date: March 4, 2013- September 3, 2014
Prime Implementing Partner: AECOM
Subcontractors: International Relief and Development
Overseas Strategic Consulting, Ltd.
Technologists, Inc.

Project Description:

The purpose of this contract is to promote stabilization in key areas by supporting the GIRoA at the district level, while coordinating efforts at the provincial level, to implement community led development and governance initiatives that respond to the population's needs and concerns in order to build confidence, stability, and increase the provision of basic services. Work will focus on key districts prioritized by the United States Government (USG) Regional Platform-South (RP-S) and aligned with the GIRoA Key Terrain District (KTD), District Delivery Program (DDP) and other priority districts as determined by the relevant provincial governments.

Intermediate Results:

- IR1:** Provincial and district entities increasingly address sources of instability and take measures to respond to the population's development and governance concerns.
- IR2:** Provincial and district entities understand what organizations and provincial line departments work within their geographic areas, what kind of services they provide, and how the population can access those services.
- IR3:** Provincial authorities improve their ability to communicate with district entities in order to help them better understand their population's needs and prioritize basic service delivery interventions.
- IR4:** Provincial authorities are able to improve basic service delivery by using GIRoA, CDCs, DDAs and ASOP DCCs, which gain capacity to plan, design, implement and monitor projects, with a focus on labor-intensive projects or productive infrastructure.

Cross Cutting Objectives:

In addition to the objectives and intermediate results identified above, the program will be designed to achieve a number of cross-cutting objectives. It will be highly *Afghanized*, a demand-driven program owned by GIRoA counterparts, integrated with existing programs such as NSP and NABDP; supporting, mentoring and empowering GIRoA, building the capacity of provincial and district entities, and, procuring goods and services locally whenever possible following the Afghan First policy. It will be responsive to regional realities including both local conditions.

Recognizing that the involvement of women is vital to good governance, the team will promote GIRoA's National Action Plan for Women of Afghanistan (NAPWA) and MRRD's Gender Policy. We will build on the successful efforts of other initiatives such as the MRRD District Development Assemblies (DDAs) and the Community Development Councils (CDC) of the National Solidarity Program (NSP) that promote participation of women, or the women's centers established in some provinces where women can socialize, receive vocational training and hold events. We will work to integrate gender across all four IRs by targeting awareness initiatives and training programs, improving women's access to District Entities (DEs), and identifying opportunities to support projects for women.

Geographic Coverage:

The project covers the southern region of Afghanistan. The SIKA South program is fully active in 14 districts, plus four districts in Kandahar which participate only in the Capacity Building Initiative.

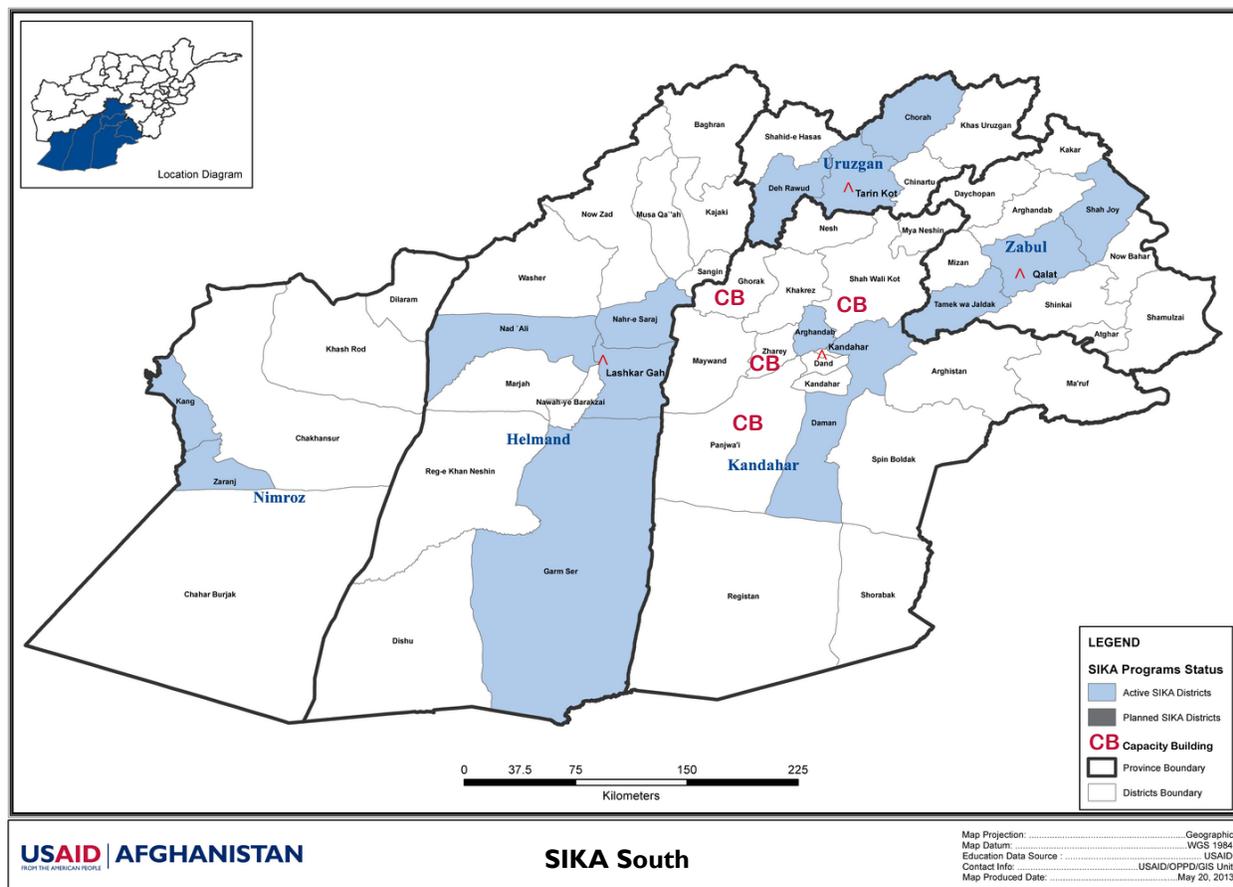
2. EXECUTIVE SUMMARY

2.1 SUMMARY OF RESULTS AND KEY ACHIEVEMENTS

The Program provided training, technical assistance or grants to:

- 1,158 Community Development Councils (CDC), representing 157 clusters across 14 districts
- 18 District Development Assemblies (DDA) and District Community Councils (DCC)
- 14 District Governor's Offices
- 4 Women's Advisory Committees (Gender Action Plan pilot)
- 47 provincial line directorates, including 5 PRRDs

The SIKA South program is fully active in 14 districts, plus four districts in Kandahar which currently participate only in the Capacity Building Initiative. Offices in the 14 districts are operational and the hiring and training of staff is complete.



IR1: During the reporting period, 23 Governance and Stability Community Forum (CF) cycles were completed, with 819 representatives from CDCs and DDAs/DCCs in attendance, including 52 women. Additionally, 14 DDAs have completed 72 cycles of CFs as of the reporting date. This amounts to a cumulative total of 2,672 representatives from District Entities who have participated in the CFs. M&E Officers attended the CFs in order for Officers to register the participants, conduct observations, and perform interviews.

During the Stability Technical Assistance Sessions (STAS), which were rolled out during the reporting period, the Governance and Stability teams noted that District Government Officers (DGOs) strongly rejected the notion that poor governance could be a source of instability (SOI), despite the fact that numerous CDCs had identified governance-related SOIs. As a result, the program created the District Entity Engagement Profile (DEEP) study. The DEEP study allows the Governance and Stability team to directly observe interactions between the DGOs, DDA, and CDCs. The results of these observations are trans- and capacity score index of district entities. Together, the engagement profiles and capacity assessments will assist the Program in confirming the governance related SOIs identified in Community Forums and refining project solutions with the district entities.

IR2: The Access to GIRoA Services (IR2) team provided training to 96 GIRoA officials, 14 of whom are female, from 11 targeted provincial line directorates. During the workshops, participants drafted services reports for their respective directorates. These service reports provide the content for service booklets and posters that will be printed and distributed to the districts.

In addition, the Access to GIRoA Services team held three Service Fairs in Kandahar during this quarter. At least 369 local residents and GIRoA officials from the 11 line directorates attended these fairs, which were conducted in Daman, Arghandab, and for women at the Directorate of Women's Affairs office in Kandahar. M&E staff attended the workshops and trainings and conducted pre- and post-event interviews with participants.

IR3: Approximately 55 media activities were implemented, including 25 radio or TV broadcast news items or interviews. Four town hall events were held to celebrate the participation of district leaders in the Community Forums. In Zaranj, 311 residents participated in one such event, with 170 community leaders receiving certificates. All of these activities support the Communications and Outreach plans approved and adopted by each program province. Various Communications and Outreach trainings were conducted during the reporting period, with M&E officers present to monitor and observe. Please see Annex E for a complete list of media activities and events.

IR4: During the Community Forums, attendees identified Sources of Instability (SOIs) and utilized newly-learned methods to propose Project Concept Notes (PCNs) in order to address these issues. During the period, 111 PCNs were approved by DDA chairmen and DGs during the reporting period, bringing the cumulative total of approved PCNs to 389.

The Project pipeline currently encompasses 351 projects in varying stages of implementation. In total, 123 grant applications have been approved by USAID, and 47 grants were awarded during the quarter. To date, 64 grants have been awarded. Of these awarded grants, 17 grants have begun implementation and are ongoing, 12 have been completed and five have been postponed due to weather. The M&E team regularly attends the Grants Review Committees (GRCs) to ensure that the GRCs are utilizing the pre-established forms and procedures, to monitor the evaluation process, and to provide technical feedback. Additionally, program staff, in conjunction with relevant GIRoA officials and grantee representatives, conducted 61 site visits to grants projects sites during the quarter.

Cross Cutting Considerations: Gender considerations continue to be a focus of the program. The Program celebrated International Women's Day in the region with events held in Bost, Nahri Sarraj, Zabul, Uruzgan, and Nimroz. One-hundred and fifty people participated in Nahri Sarraj, 200 in Bost, 150 in Uruzgan, 250 in Nimroz, and 170 in Zabul. These events were important in underscoring women's contribution to society, stabilization and development and were well attended by provincial government leaders.

Additionally, the first Communications and Outreach training activity was delivered for the Arghandab DDA Women's Advisory Committee (WAC), with 25 women participating in each of the three modules. Additionally, three women attended the training modules in Hilmand, and one woman joined the sessions in Zabul alongside male colleagues.

All of the Program units continue to integrate the South Region Gender Action Plan into their activities, as noted in the reporting for each IR.

Capacity building activities continued during the quarter, with a total of 13 training events held for DDAs, DGOs, PRRD, and selected provincial line directorates in Kandahar, Uruzgan, and Zabul provinces. A cumulative total of 218 individuals from these entities attended these trainings.

M&E staff members participated in the Governance and Stability Community Forums, Access to GIROA Services workshops, and Communication and Outreach Town Hall events in order to register attendees, track participation, monitor the sessions, and conduct pre- and post-training interviews with participants. Additionally, the M&E team conducted site visits to ongoing or completed grants projects. The team made 30 site visits to 16 grants in Arghandab, 18 site visits to five grants in Daman, and one site visit to one grant ribbon cutting ceremony in Tirin Kot. Finally, the M&E unit regularly attended the Grants Review Committee (GRC) meetings in order to ensure that the GRCs are utilizing the pre-established forms and procedures, to monitor the evaluation process, and to provide technical feedback.

Efforts are underway to increase the engagement of GIROA entities in M&E processes. On 31-MAR-14, a task force meeting was held with the goal of enhancing GIROA participation in the monitoring of grant projects. The PRRD, IDLG/Sector Services Director, District Governors of both Daman and Arghandab districts, DDA Chairmen of both districts and Program staff participated. The task force produced agreed-upon protocols to conduct joint monitoring.

A one-page chart showing the status of key activities and tasks is included in Annex F and Annex G.

2.2 CONSTRAINTS AND CRITICAL ISSUES

IR1: There are currently 28 District Social Workers (DSWs) working in all 14 program districts. All but two of the DSWs attended a 5-day induction training during the first week of FEB-14. The Subat Program provided these DSWs with further extensive training opportunities, which many of the DSWs have not attended. This is a concern as the DSWs are to be the link between the Program and sustainability of activities to PRRD at the district level. The Governance and Stability (IR1) team tracks attendance and participation by the DSWs, but this absenteeism could continue to be an issue. The Program will discuss with the MRRD how to hold DSWs accountable for their job performance.

IR2: The design and production of service booklets and posters based on service reports developed in workshops with the 11 targeted provincial directorates in each province has been a slow process due to limited technical skills available in the provinces. However, the designs are now finalized for Zabul, Uruzgan and Hilmand with approvals in process. The Kandahar collaterals were produced and distributed last quarter.

IR3: The PRRDs of Kandahar and Uruzgan declined to include mobile theater in their provincial communications and outreach plans, whereas Zabul, Hilmand and Nimroz have elected to do so. Therefore, the Program has agreed with the implementer of this activity to adjust accordingly. Development and approval of theater scripts has been a slow process. However, Zabul and Nimroz PRRDs have approved the scripts, and the Program anticipates Hilmand PRRD's approval of the scripts soon, and the mobile theater should start next quarter.

The DGOs have not participated in communications and outreach training, although they have participated regularly in other capacity building workshops. Therefore, the IR3 team will integrate better with CBU and IR2 teams to ensure that their modules are offered in coordination with other training. The communications modules will, therefore, be offered again in coordination with the other workshops.

IR4: Vetting of CDC grantees remains a challenge. Although the Grants team received 67 eligibility notices during the period, only eight of those notices were for vetting requests submitted during the reporting period. The other 59 eligibility notices were for vetting requests submitted during Q4 CY13. Updates about outstanding vetting and approval requests are submitted to the COR on a weekly basis in order to expedite the approvals process and to highlight the highest priority requests. As of the end of the reporting period, the cumulative value of these outstanding vetting requests is approximately \$2.5 million.

In addition, the logistical and security related issues that have slowed technical surveys in the community project sites to generate the technical packages for grant applications continued to be a challenge in executing the grants pipeline. However, the Program has increased engineering staff last quarter and plans to increase district engineering staff next quarter, as well as provide more software and survey equipment, to address this issue. Spring and summer months will be important for completing grant applications and increasing implementation of GUC projects.

Cross Cutting Considerations: Integrating women into the stabilization and community development process continues to be a challenge in the South. Although the Community Forums have been conducted for the four pilot Women's Advisory Committees in Tirin Kot, Uruzgan, Qalat, Zabul and Bost, Hilmand in Q4 2013 and in Arghandab, Kandahar in Q1 2014, prioritizing projects and developing project concept notes – mostly vocational training - has required a substantial review and revision process. In Nimroz, the Program plans to mainstream the process, as both Zaranj and Kang DDAs have female members, and the Kang CDCs also have female members.

3. ACTIVITY IMPLEMENTATION

3.1 INDICATOR/ACTIVITY IMPLEMENTATION

Program Level Indicators

Indicator Name and Number	DO & IR that the project supports	Baseline Value ¹	Current CY Target	Current CY Result ²	% of variance between target and result	Next CY Target ³	Two CY Out Target ⁴	Reason for +/- 10% variance
1. Percentage change in the proportion of district residents who report increased confidence in their district level government	Stability Indicator	69%	6%	TBD	TBD	TBD	N/A	N/A
2. Percentage change in the proportion of Afghan reporting that their local area has become more secure	Stability Indicator	62%	6%	TBD	TBD	TBD	N/A	N/A
3. Number of SIKA districts demonstrating improvement on the stability trend. Condition B: The Afghan people are able to plan for their future.	Stability Indicator	0	10	TBD	TBD	TBD	N/A	N/A
4. Number of SIKA districts demonstrating improvement on the stability trend. Condition D: ANSF has control of force and is able to enforce security.	Stability Indicator	0	10	TBD	TBD	TBD	N/A	N/A

¹ The baseline results were provided by the USAID MISTI Program for Indicators 1, 2, 3, 4 and 8 are based on field surveys conducted in 10 of the districts in which SIKA South is currently working. Results for the remaining districts will be based on MISTI Wave 3 and 4 reports.

² Actual results for the perception indicators are pending analysis of Wave 3 data and will be updated in the next quarterly.

³ Next Year targets will be incorporated in the upcoming PMP revision, to be completed in the next quarter.

⁴ The SIKA South contract ends September 3, 2014. As such, targets for two CY out are not applicable.

Indicator Name and Number	DO & IR that the project supports	Baseline Value ¹	Current CY Target	Current CY Result ²	% of variance between target and result	Next CY Target ³	Two CY Out Target ⁴	Reason for +/- 10% variance
5. Proportion of female participants in USG-assisted programs designed to increase access to productive economic resources and basic services. (assets, credit, income or employment)	Gender	0%	10%	3.12%	-68.8%	TBD	N/A	Female participation has been limited to date in the South to participation of four DDA Women's Advisory Committees and , as representatives for women in the districts of Arghandab, Qalat, Tirin Kot and Bost, plus female members of DDAs in Kang and Zaranj
6. Number of women's groups formed and or supported	Gender	0	10	6	-40%	TBD	N/A	See comment above for #5. With the exception of Nimroz Province, the Program found no active women members or Women's Advisory Committees in the South, requiring the facilitation of an activation process and provincial and NABDP approval process.
7. NABDP and NSP number of maturity milestone achieved (see PIRS for criteria and benchmark)	Program Indicator	0	Milestone 7	N/A	N/A	N/A	N/A	N/A
8. Percentage of population in targeted districts reporting improvement in the delivery of Government services.	Program Indicator	57%	6%	TBD	TBD	TBD	N/A	N/A

Indicators for Intermediate Results

Indicator Name and Number	DO & IR that the project supports	Baseline Value	Current CY Target	Current CY Result	% of variance between target and result	Next CY Target ⁵	Two CY Out Target ⁶	Reason for +/- 10% variance
I.1 Number of Governance SOI workshop cycles conducted for district entities	IRI	0	70	72	2.86%	TBD	N/A	N/A
I.2 Number of representatives who participated in district-level planning process	IRI	0	980	2627	168.1%	TBD	N/A	The average number of CDCs per cluster according to initial information from PRRDs was three; however, the actual number of active CDCs averaged about 8 per cluster. CDC participation in Community Forums was 88.5%.
I.3 Number of SIKa South targeted districts with stabilization programming executed against identified SOIs	IRI	0	14	4	-71.4%	TBD	N/A	Grants implementation has not commenced in all 14 districts; however, Community Forums have been completed in all districts and programming is at varying levels throughout the region.
I.4 Number of District Entities capable to plan, implement and monitor stability projects	IRI	0	14	2	-85.7%	TBD	N/A	DEs in the 14 approved districts have proven their capability to plan stability projects, as evidenced by the projects identified through the community forums. However, only two districts, Arghandab and Daman in Kandahar Province, have

⁵ Next Year targets will be incorporated in the upcoming PMP revision, to be completed in the next quarter.

⁶ The SIKa South contract ends September 3, 2014. As such, Year 2 targets are not applicable.

Indicator Name and Number	DO & IR that the project supports	Baseline Value	Current CY Target	Current CY Result	% of variance between target and result	Next CY Target ⁵	Two CY Out Target ⁶	Reason for +/- 10% variance
								completed projects. Project completion is required by the indicator definition. Under the pending PMP revision, the indicator will either be edited.
1.5 Number of District Social Workers (DSW) completing the required capacity building training	IR1	0	14	7	-50.0%	TBD	N/A	DSWs frequently absent from or refuse to participate in trainings. See IR1 narrative in section 2.1 for more information.
1.6 Number of District Social Workers (DSW) participating in Governance SOI workshops in targeted districts	IR1	0	14	5	-64.3%	TBD	N/A	DSWs frequently absent from or refuse to participate in workshops. See IR1 narrative in section 2.1 for more information.
2.1 Number of GIRoA Officials (Provincial Line Directorates) trained in aspects of government administration	IR2	0	130	260	100%	TBD	N/A	145 government officials have been trained under Ind. 2.1, and 115 GIRoA officials received training under Ind. 2.2. In order to capture the total number of GIRoA officials trained, M&E combines attendance of both training sessions under Ind. 2.1
2.2 Number of targeted Districts receiving training to improve access to basic services	IR2	0	14	11	-21.4%	TBD	N/A	Training sessions in Chora, Kang, and Zaranj are pending and will be completed in the next reporting period
3.1 Number of regular meetings held between Provincial authorities and District Entities	IR3		TBD	8	N/A	TBD	N/A	N/A
3.2 Number of training events conducted to help PEs and DEs	IR3	0	42	37	-11.9%	TBD	N/A	Although somewhat behind schedule, the Communications & Outreach team is coordinating

Indicator Name and Number	DO & IR that the project supports	Baseline Value	Current CY Target	Current CY Result	% of variance between target and result	Next CY Target ⁵	Two CY Out Target ⁶	Reason for +/- 10% variance
improve communication								with Capacity Building Unit to deliver more workshops to DGOs.
3.3 Number of PRRD and DEs with a communication strategy or plan in place	IR3	0	14	16	14.3%	TBD	N/A	There are 12 district and 4 PRRD communication strategies approved and in place, The initial target only assumed communication plans for the 14 districts.
3.4 Number of media activities conducted to promote PRRD and DE activities	IR3		42	177	321.4%	TBD	N/A	There was a higher than expected demand for media activities by the DDA and PRRD, resulting in a significant increase.
3.5 Percentage change in the proportion of residents reporting to receive information provided by PE and DE about available services	IR3	96%	6%	TBD ⁷	N/A	TBD	N/A	N/A
3.6 Percentage change in the proportion of district residents reporting District Level Government is responsive to the needs of local people.	IR3	70%	6%	TBD ⁸	N/A	TBD	N/A	N/A

⁷ Results pending analysis of MISTI Wave 3 data.

⁸ Results pending analysis of MISTI Wave 3 data.

Indicator Name and Number	DO & IR that the project supports	Baseline Value	Current CY Target	Current CY Result	% of variance between target and result	Next CY Target ⁵	Two CY Out Target ⁶	Reason for +/- 10% variance
4.1 Number of capacity building training events for DEs and PRRD to manage and monitor projects	IR4	0	140 ⁹	77	-45%	TBD	N/A	The target was based on trainings for each individual cluster. Due to time and resource constraints, trainings were held for two clusters at a time. The revised target should therefore be reduced from 140 to 70.
4.2 Number of activities approved by DDAs chairman against SOI identified through Governance Workshops in targeted districts	IR4	0	420	389	-7.4%	TBD	N/A	N/A
4.3 Number of grant projects implemented	IR4	0	140	12	-91.4%	TBD	N/A	The target was based on one grant project being implemented per cluster. To date, 64 grants have been awarded to date, but only 12 have reached completion.
4.4 Number of person days of employment created through SIKA South interventions	IR4	0	17,500	11,479	-34.4%	TBD	N/A	Person days of employment is currently only being recorded in Daman and Arghandab for 29 ongoing or completed projects.
4.5 Number of activities with community contribution	IR4	0	45 ¹⁰	29	-35.6%	TBD	N/A	All SIKA South grant projects are designed with a minimum of 10% community contribution, consistent with NSP/NABDP

⁹ 14 Districts = 140 CDC Groups x average of 3 activities identified per CDC Group = 420 activities. 140 CDC Groups selected as per USAID guidance that 10 CDC Groups per district should be assumed for planning and target setting.

¹⁰ The target for number of activities with a community contribution is based off of the number of grants that are awarded to date, multiplied by 70% (the target as defined in the PMP). The actual is calculated based on the number of projects with work either completed or currently underway; that is, grants that have created person-days of employment.

Indicator Name and Number	DO & IR that the project supports	Baseline Value	Current CY Target	Current CY Result	% of variance between target and result	Next CY Target ⁵	Two CY Out Target ⁶	Reason for +/- 10% variance
								project manuals. Of the projects that are ongoing or completed, the average community contribution is 18.7%. There were 35 grants awarded which had not started implementation as of the end of the quarter, of which 5 were postponed due to weather.
4.6 Number of participants successfully attending and completing training implemented through grants	IR4	0	7,680	0	-	TBD	N/A	Grants to support vocational training projects have not been awarded yet, though there are project concepts in draft for each district and four close to implementation in Daman and Arghandab.

3.2 KEY ACTIVITIES ACCOMPLISHED DURING THE QUARTER

The following is a list of key activities accomplished during the reporting period, organized by IR:

IR1

- Twenty-three community forum cycles were completed, with participation from 819 DDA/DCC and CDC representatives, including 52 women.
- Forty-one women from DDAs and CDCs participated in CFs in Zaranj and Kang.
- A database was created to track over 1300 problem statements data gleaned from the CFs. Problem statements are matched to five core SOIs and categorized by two types, either physical or capacity.
- Stability and Technical Assistant Sessions (STAS) were implemented during Q1 CY14.
- District Entity Engagement Profile (DEEP) study was created to directly observe interactions between the DGOs, DDA in order to legitimize governance-related SOIs.

IR2

- Training was provided to 96 GIRoA officials, including 14 women, from 11 targeted provincial line directorates.
- Approximately 369 individuals attended the three Access to GIRoA Services Fairs held in Kandahar during the reporting period.
- Women's Advisory Committees (WACs) in Qalat, Bost, and Tirin Kot received Access to GIRoA Services trainings.
- Attending Access to GIRoA Services workshops were 376 community representatives and 59 district line officers (DLOs).
- Services reports have been finalized and approved for publication in Zabul, Hilmand, and Uruzgan. Work continues on drafting services reports for the remaining provinces.

IR3

- Media activities completed: 55 during the period for total of 177 to date.
- Local radio and television broadcasted news and interviews about program activities 25 times. A total of 87 people were interviewed for these various broadcasts.
- There were 14 town hall events conducted in this period. In Zaranj, 311 individuals attended an event to grant certificates of completion to 170 community leaders who participated in Community Forums.
- Seven posters were designed for PRRD this period; three of them were printed and distributed to districts and directorates. The other four are awaiting approval from PRRD prior to production.
- Three press releases highlighting grants projects and service fair were produced for Kandahar.
- Communications and Outreach trainings for PRRDs/PEs and DEs were conducted: 23 this quarter for a total to date of 37.
- A complete round of IR3 training sessions were provided to the Arghandab WAC, with 25 women in attendance.
- Three women in Hilmand and one woman in Zabul participated in the Communications and Outreach workshops.
- Eight PRRD-DEs meetings were held in Kandahar, Uruzgan, and Zabul.

IR4

- DDAs and DGs approved 111 PCNs during the quarter, for a cumulative total of 389. As of this report, USAID has approved 316 of those PCNs.
- WACs created five PCNs for vocational training projects for women. These PCNs are in the final stages of approval prior to implementation.
- Four vocational trainings in Daman and Arghandab have received USAID approval and are being prepared for implementation.
- Approximately 1,318 problem statements, which were derived from the Community Forums were assessed against five core SOIs and addressed through development of PCNs.
- Forty-seven grants were awarded — two in Bost, two in Garmser, 17 in Arghandab, eight in Daman, four in Chora, one in Tirin Kot, three in Qalat, and 10 in Tarnak Wa Jaldak District— with a total program contribution of \$1,055,944.
- To date, 64 grants have been awarded. Of these awarded grants, 17 grants have begun implementation and are ongoing, 12 have been completed and five have been postponed due to weather.
- The average community contribution for the 29 grants with ongoing or completed activities is 18.7%
- A community in the Aino cluster decided to double the span of a culvert to strengthen the overall design at one of 11 project sites (SSKDDM011), mobilizing its own resources to cover the additional 70% of project cost. Their community contribution increased from \$4.5 thousand (10.4%) to \$8.9 thousand (18.6%).
- USAID has approved 123 grant applications, including 82 in the reporting period.
- The Kabul VSU released 67 eligibility notices during the period; however, only eight of those notices were for vetting requests submitted this quarter. The remaining 59 were submitted during Q4 CY13.
- Multiple sessions of Grant Application Trainings were offered to residents in Garmser, Nad Ali, Tirin Kot, Chora, Qalat, Tarnak Wa Jaldak, Daman, and Arghandab.
- Five Operation and Maintenance (O&M) trainings were provided to representatives from the five grantees that have completed projects. As grants are completed, additional O&M trainings will be conducted.

Cross Cutting Activities: Capacity Building

- Eleven capacity assessments were completed for DDAs, DGOs, and the PRRDs in Nimroz and Hilmand, in addition to the four pilot WACs.
- Thirteen capacity building trainings were held, with 218 individuals from DDAs, DGOs, PRRD, and line directorates in attendance.
- In partnership with the MRDD's Community Led Development Department (CLDD), the CBU delivered an "Induction Training for District Social Workers" to 24 DSWs and five PRRD Social Development Unit Managers.
- Concept notes and capacity score indices have been finalized for the DDAs and DGOs.
- Twenty-five internal trainings were held for SIKA South staff.

Cross Cutting Activities: Gender Considerations

- The Subat Program celebrated International Women’s Day in the region with events held in the Bost and Nahri Sarraj districts of Hilmand, as well as in the provincial centers of Zabul, Uruzgan, and Nimroz. In these events, 150 individuals participated in Nahri Sarraj, 200 in Bost, 150 in Uruzgan, 250 in Nimroz, and 170 in Zabul. These events were important in underscoring women’s contribution to society, stabilization and development.
- In Zaranj and Kang, 52 women attended CFs.
- In Arghandab, 18 women received certificates for their participation in the WAC CFs.
- In Arghandab, 25 women completed three Communications and Outreach training modules.
- The four pilot WACs have created five PCNs for vocational trainings for women.

3.3 ACTIVITIES PLANNED FOR THE NEXT REPORTING PERIOD

IR1

- Internal Training of Trainers (TOT) will be held regarding the Stability Technical Assistance Sessions (STAS).
- Stability Technical Assistance Sessions (STAS) forums and stability trend meetings will be organized and conducted with district entities (DEs); small grant allocation will be introduced and planned to address governance-related SOIs.
- District Entity Engagement Profile (DEEP) observational study, analysis and scoring will be completed in eight of the 14 program districts.
- The Periodic Stabilization Review will be conducted with PRRDs, Sector Services Directorates (IDLG) and PGO representatives.

IR2

- Service Fairs will be conducted in the Shahjoy, Qalat, Tarnak Wa Jaldak, Tirin Kot, Bost, Garmser, and Dihrawud districts.
- Service Fairs for women will be conducted in the provincial centers of Qalat, Tirin Kot, and Bost.
- Access to GIROA Services workshops for DEs will continue in Chora, Zaranj, and Kang.
- Service booklets and posters will be printed and distributed throughout Program districts in Zabul, Uruzgan, and Hilmand provinces.
- An Access to GIROA Services workshop will be held for the Arghandab WAC.

IR3

- Communication and Outreach Workshops will continue throughout the districts and provinces, including modules for introduction to communications, internal communication, external communications and public relations.
- District town hall meetings will continue in the targeted districts .
- Posters will be designed and disseminated and the Communication and Outreach services reports will be finalized for publication.
- Radio and television news and interview activities are ongoing.

IR4

- Completion of grants development for Kang, Zaranj, Nahri Sarraj, and Nad Ali districts.
- Development of DDA monitoring and evaluation projects.
- Implementation of district-level vocational training projects and WAC projects across the target districts.

- Development of projects that address governance SOIs, per the results of the STAS.

3.4 LESSONS LEARNED

- **Building upon existing structures and governance:** The Program has aligned carefully with GIROA's existing sub-national government structures, governance and processes, namely the Community Development Councils (CDC) established by MRRD's National Solidarity Program (NSP) and District Development Assemblies (DDAs) formed by the National Area-based Development Program (NABDP). During the quarter, a task force meeting was conducted to ensure coordination between SIKA South and these government entities.
- **Alignment of Capacity Building:** The Program has aligned PEs, DEs, DGO, and DDA training programs with IDLG (per Capacity Institutional Development Directorate) and MRRD (Community Led Development Directorate and NABDP) capacity building guidelines. For example, the Capacity Building Unit (CBU) provided DDA and DGO trainings during FEB-MAR-14 that were adapted from MRRD and IDLG materials. On 02 and 03-MAR-14, meetings were conducted with MRRD and IDLG, respectively to confirm alignment with capacity building priorities.
- **Project Sustainability:** SIKA South realized during the initial grant project implementation that sustainability needed to be addressed more strongly by specific inclusion of operations and maintenance commitment in the grant award agreement, as well as through O&M emphasis during grant orientation training and comprehensive O&M training upon completion of implementation. The Grants team provided O&M training sessions to the five grantees that completed projects during the quarter.
- **Monitoring with Stakeholders:** To increase engagement by GIROA officials and other stakeholders in monitoring and engaging with projects and CDC grantees, SIKA South is working with PRRDs and Sector Service Directorates, as well as the District Governor's Offices and DDAs to specifically form monitoring task forces. During the quarter, the M&E team, in conjunction with relevant stakeholders, conducted 61 site visits to ongoing grants projects.
- **Resiliencies:** Governance and Stability Community Forums were completed in the target districts. These CFs focus on good governance, participatory analysis, SWOT analysis, identification of SOIs, and prioritizing SOIs and project solutions. During the reporting period, 23 cycles of community forums were conducted. To date, 2672 individuals have participated in the CFs, identifying 1318 SOIs which have been turned into 389 PCNs.
- **District Entity (DE) Engagement and Governance-related SOIs:** Although the CDC clusters produced the largest group of problem statements within the category of poorly functioning government, they tended to emphasize community infrastructure-related SOIs and vocational training for job skills. Therefore, SIKA South conducted pilot meetings with DGO staff, followed by in-depth district engagement profiles to launch Stability Technical Assistance Sessions (STAS) to better address governance-related SOIs. Likewise, the Governance and Stability team created the DEEP Study to better understand interactions between different entities and to validate governance-related SOIs. In the coming quarter, the results of the DEEP study will be translated into Engagement Profile Scores (EPS).
- **Gender Integration:** SIKA South realized early on that integrating women into the community forum and stabilization processes would be challenging and was having difficulty identifying real DDA Women's Advisory Committees, versus those that existed on paper. Therefore, the Program brought in a Gender Advisor, engaged all stakeholders at the district, provincial and national levels, facilitated a forum for these stakeholders and jointly developed a South Region Gender Action Plan, which commenced in SEP-13. To date this has included re-activating or activating in

partnership with NABDP four Women’s Advisory Committees (WACs). During the reporting period, these WACs have all participated in - or followed up with PCN development - the Community Forum process, identifying and addressing SOIs. Facilitating a partnership between NABDP, PRRD, DoWA and the Program was instrumental in bringing these results about.

4. COLLABORATION WITH GIROA, OTHER DONOR PROJECTS, OR OTHER USAID PROJECTS

4.1 LINKS WITH RELEVANT GIROA MINISTRIES

- In JAN-14, a task force meeting was conducted between IDLG, MRRD SIKa units, CORs from each SIKa, and Implementing Partners (IPs).
- During MAR-14, meetings were held between the COP, COR, IDLG, MRRD, and SIKa units in order to confirm that capacity building and program activities are aligned with GIROA processes.
- In partnership with the MRDD’s Community Led Development Department (CLDD), the CBU delivered an “Induction Training for District Social Workers” to 24 DSWs and five PRRD Social Development Unit Managers.
- Eleven capacity assessments were completed for DDAs, DGOs, and the PRRDs in Nimroz and Hilmand, in addition to the four pilot WACs.
- Thirteen capacity building trainings were held, with 218 individuals from DDAs, DGOs, PRRD, and line directorates in attendance.
- Concept notes and capacity score indices have been finalized for the DDAs and DGOs.
- Weekly or bi-weekly coordination meetings were conducted with provincial and district Program staff, PRRD and DDAs throughout the Program’s five provinces and 14 districts.
- The PMU head facilitated a task force meeting to enhance GIROA participation in monitoring of grant projects on 31-MAR-14. Participating were PRRD, IDLG/Sector Services Director, District Governors of both Daman and Arghandab districts, DDA Chairmen of both districts and Program staff. The task force produced agreed upon protocols to conduct joint monitoring.

4.2 LINKS WITH OTHER DONOR AGENCIES

- The program coordinates closely with the NSP and NABDP, which are entities funded by multilateral donor agencies.
- The Grants team collaborates with the NSP and NABDP via weekly or bi-weekly PRRD/NSP/NABDP coordination meetings at the PRRD offices.
- An NABDP representative attended a town hall meeting on 18-MAR-14 for the Arghandab WAC.

4.3 LINKS WITH OTHER USAID PROJECTS

- SIKa South shares close links with the other SIKa programs.
- SIKa South takes into consideration synchronizing with KFZ and CCI activities. For example, on 25-MAR-14 the Program team met with the Hilmand CCI project staff to coordinate communications activities during the quarter. In addition, where CCI is already conducting DGO training, SIKa South will coordinate so as not to duplicate this activity.

5. MANAGEMENT AND ADMINISTRATIVE ISSUES

5.1 PERSONNEL

During the reporting period, SIKA South experienced an anticipated turnover in personnel. The COP demobilized from the project and was replaced by the DCOP as planned. The new COP will be supported by a Program Manager who will be mobilized in the coming quarter. The M&E Team Lead demobilized from the project in MAR-14, and recruitment for the position continues. In addition, the Grants team expects to add a new Team Lead and a Grants Implementation Specialist in the upcoming quarter.

Offices in all 14 Program districts are operational and the hiring and training of staff is complete.

A backlog is forming of approved PCNs that need to be converted into grant application packages. Recognizing this, the project commenced recruiting two more engineers for the Kabul office, hiring one during MAR-14. In this quarter, the outstanding technical equipment and hardware required for engineering purposes were provided to technical teams. The team is assessing hiring more district engineers for next quarter.

5.2 ADAPTION OF THE ACTIVITY

Extension of the Program is anticipated. Implementing letters from USAID and MRRD/IDLG will be crucial for SIKA South to effectively manage the remainder of the Program and to ensure proper handover to GIRoA entities. It is critical that the Program enhance the grants pipeline.

The lengthy vetting procedure required to qualify grantees receiving awards with cumulative value exceeding \$25,000 (USAID contribution) is a serious constraint. During the reporting period, 64 CDC grantees were submitted for vetting, but vetting eligibility notices were received from the VSU for a mere eight of those grantees. The Program team did receive 67 eligibility notices during the quarter; however, 59 of these eligibility notices were for vetting requests submitted from SEP-DEC-13. Delays in receiving the eligibility notices is slowing down the implementation process, as grants cannot be awarded without the official eligibility notices. Updates about outstanding vetting and approval requests are submitted to the COR on a weekly basis in order to expedite the approvals process and to highlight the highest priority requests.

Work is currently underway to analyze the MISTI Wave III data in order to set additional baselines, as well as measure Year 1 change in perception indicators. The periodic roll out of new districts means that districts reach the one-year mark of programming at different points in time. As such, it is necessary to use different MISTI datasets to establish baseline indicators. Collaboration is underway with MISTI to determine baseline and Year 1 values for program-level indicators. These will be incorporated into the next quarterly report.

The PMP is being revised to incorporate new indicators in order to better monitor and evaluate other aspects of the program, such as the Capacity Building. In addition, certain indicators will be modified or added to strengthen alignment with the Stab-U indicators. During March, the Program exchanged substantial feedback and recommendations with the Stab-U PMP evaluator in drafting the revisions, with the process expected to continue into following month. The SIKA South program and the M&E Team will work closely with the COR to review and approve a revised PMP.

5.3 MODIFICATIONS AND AMENDMENTS

No contract modifications or amendments to report during the period.

ANNEX A: SUCCESS STORIES



USAID | **AFGHANISTAN**
FROM THE AMERICAN PEOPLE

Protection Wall Keeps Kuchis Safe

Bai Khan and 30 members of his family live in tents on the plains of Daman District in Kandahar Province. Khan moves his family, property and herds of sheep and goats to places where they can earn money and where the fields are green for his animals to graze. In winter, Daman is the best place to be, he advised, because it is warmer and there is a community-built protection wall constructed in the area that keeps their shelters safe from heavy flooding. The Khans are *Kuchis*, Afghanistan's nomadic population.



Bai Khan and his *Kuchi* family feel safe settling in the plains of Daman in Kandahar after the construction of the gabion wall that protect his family, animals, and shelter away from sudden surge of flooding in the area.

The 760-meter gabion protection wall was built by the Daman community in partnership with Subat Program and financial support from SIKA South. Local leaders, in consultation with community residents, determined solutions to problems in their communities. Under this program implemented by the Provincial Rural Rehabilitation and Development directorate, the community contributed to the construction of the gabion walls by providing the labor of 23 villagers. Apart from protecting the land from flooding, the protection wall also reduces soil erosion, thereby increasing the productivity of farms in the area. The gabion protection wall benefit 85 families around the villages of Ghra Kalai, Kshata Kalai, Haji Muhammad Shah Kalai, and Zakir Abad in Daman District. It also protects the temporary settlers in the area, like the nomadic *Kuchis*.

Kuchis, like Bai Khan's family, settle in Kandahar Province during winters and migrate to Zabul or Ghazni provinces for summers. Their basic food supplies are flour, tea, and sugar that they buy with the 300 Afghanis earned from daily labor. To illustrate the value of this protection wall, Bai Khan told the story about women of his tribe who bought food and supplies in the city and failed to come home one night due to a surge of flooding the area. With the protection wall, Bai Khan is confident that it will not happen again. Asked if he is returning to Daman for next winter, he replied "Of course. We always return to places where we are safe."

ANNEX B: TRAINING STATISTICS

IR	Date	Title of Training Event	Location	# Participants M/F/Total	Type of Participants
Bost, Hilmand					
IR3	28-JAN-14	Workshop for PRRD DSWs and PEs: Module 4: Public Relations	Bost Municipal Hall	12 / 0 / 12	DSWs and PEs
IR3	29-JAN-14	Workshop for DEs: Module 2: Internal and External Communications	Bost Municipal Hall	17 / 3 / 20	DEs (WAC)
IR2	09-10-FEB-14	Access to GIRoA Services (Women Advisory Committee)	Bost	0/10/10	5 DLOs from DoWA, DoPH, DoEC, DoE and SSD Directorates Participated
IR3	10-FEB-14	Workshop for DEs Module 3: Public Relations	Bost Municipal Hall	20 / 3 / 23	DEs
Garmser, Hilmand					
IR2	04-05 JAN-14	Access to GIRoA Services	Garmser	28/0/28	1 DLO from DAIL Directorate Participated
IR2	06-07 JAN-14	Access to GIRoA Services	Garmser	30/0/30	1 DLO from Education Directorate Participated
IR2	11-12 JAN-14	Access to GIRoA Services	Garmser	24/0/24	1 DLO from DAIL Directorate Participated
IR2	13-14 JAN-14	Access to GIRoA Services	Garmser	24/0/24	2 DLOs from DoPH and DAIL Directorates
IR4	1-FEB-14	Grant Application Training	Garmser District Center	15/0/15	CDC

IR	Date	Title of Training Event	Location	# Participants M/F/Total	Type of Participants
IR4	2-FEB-14	Grant Application Training	Garmser District Center	14/0/14	CDC
IR4	3-FEB-14	Grant Application Training	Garmser District Center	17/0/17	CDC
IR4	14-FEB-14	Grant Application Training	Garmser District Center	6/0/6	CDC
IR4	17-FEB-14	Grant Application Training	Garmser District Center	11/0/11	CDC
IR4	18-FEB-14	Grant Application Training	Garmser District Center	6/0/6	CDC
IR4	19-FEB-14	Grant Application Training	Garmser District Center	11/0/11	CDC
IR4	22-FEB-14	Grant Application Training	Garmser District Center	14/0/14	CDC
IR4	23-FEB-14	Grant Application Training	Garmser District Center	7/0/7	CDC
IR4	24-FEB-14	Grant Application Training	Garmser District Center	11/0/11	CDC
IR4	25-FEB-14	Grant Application Training	Garmser District Center	7/0/7	CDC
IR4	26-FEB-14	Grant Application Training	Garmser District Center	7/0/7	CDC
Nad Ali, Hilmand					
IR1	12-14-JAN-14	Community Forum 1: Facilitating Transition	Nad Ali District Center	32/0/32	DDA,CDC
IR1	15-JAN-14	Community Forum 2: Empowering District Governance	Nad Ali District Center	27/0/27	DDA,CDC
IR1	18-JAN-14	Community Forum 3: Limitations and Capabilities	Nad Ali District Center	32/0/32	DDA,CDC

IR	Date	Title of Training Event	Location	# Participants M/F/Total	Type of Participants
IR1	19-20- JAN-14	Community Forum 4: Identifying Strengths and Sources of Instability	Nad Ali District Center	32/0/32	DDA,CDC
IR1	21-22-JAN-14	Community Forum 5: Selecting Solutions to Sources of Instability	Nad Ali District Center	32/0/32	DDA,CDC
IR1	25-JAN-14	Community Forum 3: Limitations and Capabilities	Nad Ali District Center	35/0/35	DDA,CDC
IR1	26-27-JAN-14	Community Forum 4: Identifying Strengths and Sources of Instability	Nad Ali District Center	36/0/36	DDA,CDC
IR1	28-29-JAN-14	Community Forum 5: Selecting Solutions to Sources of Instability	Nad Ali District Center	36/0/36	DDA,CDC
IR1	01-FEB-14	Community Forum 3: Limitations and Capabilities	Nad Ali District Center	27/0/27	DDA,CDC
IR1	02-03-FEB-14	Community Forum 4: Identifying Strengths and Sources of Instability	Nad Ali District Center	32/0/32	DDA,CDC
IR1	04-05-FEB-14	Community Forum 5: Selecting Solutions to Sources of Instability	Nad Ali District Center	34/0/34	DDA,CDC
IR2	16-17 FEB-14	Access to GIROA Services	Nad Ali District Center	23/0/23	6 DLOs from PRRD, DOPWA, DAIL, DOPH, DoE and SSD Directorates Participated
IR2	18-19-FEB-14	Access to GIROA Services	Nad Ali District Center	21/0/21	6 DLOs from PRRD, DOPWA, DAIL, DOPH, DoEC and SSD Directorates Participated

IR	Date	Title of Training Event	Location	# Participants M/F/Total	Type of Participants
IR4	26-MAR-14	Grant Application Training	Nad Ali District Center	49/0/49	CDC
Nahri Sarraj, Hilmand					
IRI	12-14 JAN-14	Community Forum 1: Facilitating Transition	Nahri Sarraj District Center	23/5/28	DDA,CDC
IRI	15-JAN-14	Community Forum 2: Empowering District Governance	Nahri Sarraj District Center	24/4/28	DDA,CDC
IRI	18-JAN-14	Community Forum 3: Limitations and Capabilities	Nahri Sarraj District Center	31/0/31	DDA,CDC
IRI	19- 20-JAN-14	Community Forum 4: Identifying Strengths and Sources of Instability	Nahri Sarraj District Center	34/0/34	DDA,CDC
IRI	21-22-JAN-14	Community Forum 5: Selecting Solutions to Sources of Instability	Nahri Sarraj District Center	36/0/36	DDA,CDC
IRI	26-JAN-14	Community Forum 3: Limitations and Capabilities	Nahri Sarraj District Center	33/0/33	DDA,CDC
IRI	27- 28-JAN-14	Community Forum 4: Identifying Strengths and Sources of Instability	Nahri Sarraj District Center	35/0/35	DDA,CDC
IRI	29-30-JAN-14	Community Forum 5: Selecting Solutions to Sources of Instability	Nahri Sarraj District Center	34/0/34	DDA,CDC
IRI	01-FEB-14	Community Forum 3: Limitations and Capabilities	Nahri Sarraj District Center	17/0/17	DDA,CDC
IRI	02-03-FEB-14	Community Forum 4: Identifying Strengths and Sources of Instability	Nahri Sarraj District Center	20/0/20	DDA,CDC

IR	Date	Title of Training Event	Location	# Participants M/F/Total	Type of Participants
IR1	04-05- FEB-14	Community Forum 5: Selecting Solutions to Sources of Instability	Nahri Sarraj District Center	21/0/21	DDA,CDC
IR1	08-FEB-14	Community Forum 3: Limitations and Capabilities	Nahri Sarraj District Center	29/0/29	DDA,CDC
IR1	09-10-FEB-14	Community Forum 4: Identifying Strengths and Sources of Instability	Nahri Sarraj District Center	32/0/32	DDA,CDC
IR1	11-12-FEB-14	Community Forum 5: Selecting Solutions to Sources of Instability	Nahri Sarraj District Center	31/0/31	DDA,CDC
IR1	16-FEB-14	Community Forum 3: Limitations and Capabilities	Nahri Sarraj District Center	32/0/32	DDA,CDC
IR1	17-18- FEB-14	Community Forum 4: Identifying Strengths and Sources of Instability	Nahri Sarraj District Center	30/0/30	DDA,CDC
IR1	19-20-FEB-14	Community Forum 5: Selecting Solutions to Sources of Instability	Nahri Sarraj District Center	31/0/31	DDA,CDC
IR1	22-FEB-14	Community Forum 3: Limitations and Capabilities	Nahri Sarraj District Center	24/0/24	DDA,CDC
IR1	23-24-FEB-14	Community Forum 4: Identifying Strengths and Sources of Instability	Nahri Sarraj District Center	26/0/26	DDA,CDC
IR1	25-26-FEB-14	Community Forum 5: Selecting Solutions to Sources of Instability	Nahri Sarraj District Center	27/0/27	DDA,CDC
IR2	17-18-MAR-14	Access to GIROA Services	Nahri Sarraj	58/0/58	6 DLOs from Education, Public Work Affairs, Public Health, DAIL, and PRRD Directorates Participated

IR	Date	Title of Training Event	Location	# Participants M/F/Total	Type of Participants
IR2	19-20-MAR-14	Access to GIROA Services	Nahri Sarraj	45/0/45	7 DLOs from Education, Public Health, DAIL, PRRD, Economy, PWA and DOWA Directorates Participated
Arghandab, Kandahar					
IR1	04-JAN-14	Community Forum 1: Facilitating Transition	Arghandab District Center	0/10/10	WAC
IR1	05-JAN-14	Community Forum 2: Empowering District Governance	Arghandab District Center	0/10/10	WAC
IR1	06-JAN-14	Community Forum 3: Limitations and Capabilities	Arghandab District Center	0/10/10	WAC
IR4	6-JAN-14	Grantee Orientation Training	Arghandab District Center	20/0/ 20	CDC
IR4	6-JAN-14	O&M Training	Arghandab District Center	4/0/4	CDC
IR1	07-JAN-14	Community Forum 4: Identifying Strengths and Sources of Instability	Arghandab District Center	0/10/10	WAC
IR4	07-JAN-14	Grantee Orientation Training	Arghandab District Center	8/0/8	CDC
IR4	08-JAN-14	Grantee Orientation Training	Arghandab District Center	4/0/4	CDC
IR1	08-JAN-14	Community Forum 5: Selecting Solutions to Sources of Instability	Arghandab District Center	0/10/10	WAC

IR	Date	Title of Training Event	Location	# Participants M/F/Total	Type of Participants
IR4	12-JAN-14	Grantee Orientation Training	Arghandab District Center	4/0/4	CDC
IR4	29-JAN-14	Grantee Orientation Training	Arghandab District Center	12/0/12	CDC
IR3	09-FEB-14	Workshop for DEs (WAC): Module 1: Introduction to Communications	Arghandab	0 / 25 / 25	DEs (WAC)
IR4	11-FEB-14	O&M Training	Arghandab District Center	4/0/4	CDC
IR4	11-FEB-14	Grantee Orientation Training	Arghandab District Center	8/0/8	CDC
IR4	12-FEB-14	O&M Training	Arghandab District Center	4/0/4	CDC
IR4	12-FEB-14	Grantee Orientation Training	Arghandab District Center	8/0/8	CDC
IR3	16-FEB-14	Workshop for DEs (WAC): Module 2: Internal and External Communications	Arghandab	0 / 25 / 25	DEs (WAC)
IR3	23-FEB-14	Workshop for DEs (WAC): Module 3: Public Relations	Arghandab	0 / 25 / 25	DEs (WAC)
IR4	26-FEB-14	Grantee Orientation Training	Arghandab District Center	4/0/4	CDC
Daman, Kandahar					

IR	Date	Title of Training Event	Location	# Participants M/F/Total	Type of Participants
IR4	18-JAN-14	Grantee Orientation Training	Daman District Center	8/0/8	CDC
IR4	03-FEB-14	O&M Training	Daman District Center	4/0/4	CDC
IR4	05-FEB-14	O&M Training	Daman District Center	4/0/4	CDC
IR4	12-FEB-14	Grantee Orientation Training	Daman District Center	4/0/4	CDC
IR4	24-FEB-14	O&M Training	Daman District Center	4/0/4	CDC
IR4	03-MAR-14	Grantee Orientation Training	Daman District Center	4/0/4	CDC
IR4	09-MAR-14	Grantee Orientation Training	Daman District Center	8/0/8	CDC
CBU	09-10-MAR-14	Basic Administration/Management and Leadership	PRRD/Kandahar Training Hall	20/0/20	PRRD (14), Public Health (3) and Public Works (3) staff
IR4	12-MAR-14	Grantee Orientation Training	Daman District Center	4/0/4	CDC
Kang, Nimroz					
IRI	20-21-JAN-14	Community Forum 1: Facilitating Transition	Kang District Center	17/6/23	DDA,CDC
IRI	22-JAN-14	Community Forum 2: Empowering District Governance	Kang District Center	15/8/23	DDA,CDC
IRI	25-JAN-14	Community Forum 3: Limitations and Capabilities	Kang District Center	31/15/46	DDA,CDC
IRI	26-27-JAN-14	Community Forum 4: Identifying Strengths and Sources of Instability	Kang District Center	37/15/52	DDA,CDC
IRI	29-30-JAN-14	Community Forum 5: Selecting Solutions	Kang District Center	36/15/51	DDA,CDC

IR	Date	Title of Training Event	Location	# Participants M/F/Total	Type of Participants
		to Sources of Instability			
IRI	08-FEB-14	Community Forum 3: Limitations and Capabilities	Kang District Center	17/10/27	DDA,CDC
IRI	09-10-FEB-14	Community Forum 4: Identifying Strengths and Sources of Instability	Kang District Center	24/16/40	DDA,CDC
IRI	11-12-FEB-14	Community Forum 5: Selecting Solutions to Sources of Instability	Kang District Center	23/14/37	DDA,CDC
IRI	16-FEB-14	Community Forum 3: Limitations and Capabilities	Kang District Center	26/1/27	DDA,CDC
IRI	17-18-FEB-14	Community Forum 4: Identifying Strengths and Sources of Instability	Kang District Center	35/3/38	DDA,CDC
IRI	19-20-FEB-14	Community Forum 5: Selecting Solutions to Sources of Instability	Kang District Center	34/3/37	DDA,CDC
Zaranj, Nimroz					
IRI	14-15-JAN-14	Community Forum 1: Facilitating Transition	Zaranj District Center	18/6/24	DDA,CDC
IRI	16-JAN-14	Community Forum 2: Empowering District Governance	Zaranj District Center	24/1/25	DDA, CDC
IRI	18-JAN-14	Community Forum 3: Limitations and Capabilities	Zaranj District Center	35/1/36	DDA,CDC
IRI	19-20-JAN-14	Community Forum 4: Identifying Strengths and Sources of Instability	Zaranj District Center	39/1/40	DDA, CDC

IR	Date	Title of Training Event	Location	# Participants M/F/Total	Type of Participants
IRI	21-22-JAN-14	Community Forum 5: Selecting Solutions to Sources of Instability	Zaranj District Center	43/1/44	DDA,CDC
IRI	25-JAN-14	Community Forum 3: Limitations and Capabilities	Zaranj District Center	31/1/32	DDA,CDC
IRI	26-27-JAN-14	Community Forum 4: Identifying Strengths and Sources of Instability	Zaranj District Center	29/1/30	DDA,CDC
IRI	28-29- JAN-14	Community Forum 5: Selecting Solutions to Sources of Instability	Zaranj District Center	31/1/32	DDA,CDC
IRI	02-03-FEB-14	Community Forum 4: Identifying Strengths and Sources of Instability	Zaranj District Center	36/2/38	DDA, CDC
IRI	09-FEB-14	Community Forum 3: Limitations and Capabilities	Zaranj District Center	27/0/27	DDA,CDC
IRI	10-11-FEB-14	Community Forum 4: Identifying Strengths and Sources of Instability	Zaranj District Center	37/0/37	DDA,CDC
IRI	12-13-FEB-14	Community Forum 5: Selecting Solutions to Sources of Instability	Zaranj District Center	42/0/42	DDA,CDC
IRI	17-FEB-14	Community Forum 3: Limitations and Capabilities	Zaranj District Center	27/0/27	DDA,CDC
IRI	18-19-FEB-14	Community Forum 4: Identifying Strengths and Sources of Instability	Zaranj District Center	30/0/30	DDA,CDC
IRI	23-FEB-14	Community Forum 3: Limitations and Capabilities	Zaranj District Center	27/1/28	DDA,CDC
IRI	26-27-FEB-14	Community Forum 5: Selecting Solutions	Zaranj District Center	29/1/30	DDA,CDC

IR	Date	Title of Training Event	Location	# Participants M/F/Total	Type of Participants
		to Sources of Instability			
IRI	01-MAR-14	Community Forum 3: Limitations and Capabilities	Zaranj District Center	18/0/18	DDA,CDC
IRI	04-05-MAR-14	Community Forum 5: Selecting Solutions to Sources of Instability	Zaranj District Center	38/0/38	DDA,CDC
IRI	08-MAR-14	Community Forum 3: Limitations and Capabilities	Zaranj District Center	29/3/32	DDA,CDC
IRI	09-10-MAR-14	Community Forum 4: Identifying Strengths and Sources of Instability	Zaranj District Center	29/2/31	DDA,CDC
IRI	11-12-MAR-14	Community Forum 5: Selecting Solutions to Sources of Instability	Zaranj District Center	28/2/30	DDA,CDC
IR4	15-18-MAR-14	IR4 - Grants Management training	Zaranj PRRD Office	8/0/8	SIKA Staff
IR2	23-24-MAR-14	Access to GIRoA services	Nimroz / Zaranj	19/0/19	Information and Culture , Economy, Public Work Affairs, Labor, Social Affairs, MARTyrs and Disables, Sectorial Services Directorate
IRI	24-25-FEB-14	Community Forum 4: Identifying Strengths and Sources of Instability	Zaranj District Center	29/1/30	DDA,CDC
IR2	25-26-MAR-14	Access to GIRoA services	Nimroz / Zaranj	15/5/20	DAIL, DOWA, Education, Public Health, PRRD
IRI	14-15-JAN-14	Community Forum 1: Facilitating	Zaranj District Center	18/6/24	DDA,CDC

IR	Date	Title of Training Event	Location	# Participants M/F/Total	Type of Participants
		Transition			
IRI	16-JAN-14	Community Forum 2: Empowering District Governance	Zaranj District Center	24/1/25	DDA, CDC
IRI	18-JAN-14	Community Forum 3: Limitations and Capabilities	Zaranj District Center	35/1/36	DDA,CDC
IRI	19-20-JAN-14	Community Forum 4: Identifying Strengths and Sources of Instability	Zaranj District Center	39/1/40	DDA, CDC
IRI	21-22-JAN-14	Community Forum 5: Selecting Solutions to Sources of Instability	Zaranj District Center	43/1/44	DDA,CDC
Chora, Uruzgan					
IR4	26-FEB-14	Grantee Orientation Training	Chora District Center	4/0/4	CDC
CBU	01-02-MAR-14	DDA Management and Leadership	Chora District Center	25/0/25	DDA members (23) and DSWs(2)
CBU	03-04-MAR-14	Basic Administration/Management and Leadership	Chora District Center	22/0/22	DG and DGO staff (20) and DSWs (2)
IR4	05-MAR-14	Grantee Orientation Training	Chora District Center	4/0/4	CDC
IR4	11-MAR-14	Grantee Orientation Training	Chora District Center	4/0/4	CDC
IR4	12-MAR-14	Grantee Orientation Training	Chora District Center	4/0/4	CDC
Dihrawud, Uruzgan					
IRI	04-JAN-14	Community Forum 3: Limitations and Capabilities	Dihrawud District Center	37/0/37	DDA,CDC

IR	Date	Title of Training Event	Location	# Participants M/F/Total	Type of Participants
IR1	05-06-JAN-14	Community Forum 4: Identifying Strengths and Sources of Instability	Dihrawud District Center	42/0/42	DDA,CDC
IR1	07-08-JAN-14	Community Forum 5: Selecting Solutions to Sources of Instability	Dihrawud District Center	43/0/43	DDA,CDC
IR1	11-JAN-14	Community Forum 3: Limitations and Capabilities	Dihrawud District Center	37/0/37	DDA,CDC
IR1	12-13-JAN-14	Community Forum 4: Identifying Strengths and Sources of Instability	Dihrawud District Center	46/0/46	DDA,CDC
IR1	14-15-JAN-14	Community Forum 5: Selecting Solutions to Sources of Instability	Dihrawud District Center	46/0/46	DDA,CDC
IR2	22-23- FEB-14	Access to GIRoA Services	Dihrawud	24/0/24	4 DLOs from DoPH , DAIL, SSD and DoE Directorates Participated
IR2	24-25-FEB-14	Access to GIRoA Services	Dihrawud	28/0/28	4 DLOs from DoPH , DAIL,SSD and DoE Directorates Participated
IR2	26-27-FEB-14	Access to GIRoA Services	Dihrawud	42/0/42	4 DLOs from DoPH , DAIL,SSD and DoE Directorates Participated
CBU	08-09-MAR-14	DDA Management and Leadership	Dihrawud District Center	18/0/18	DDA members (18)
CBU	10-12-MAR-14	Basic Administration/Management and Leadership	Dihrawud District Center	13/0/13	DG and DGO staff (13)
Tirin Kot, Uruzgan					

IR	Date	Title of Training Event	Location	# Participants M/F/Total	Type of Participants
IR2	12-13-JAN-14	Access to GIROA Services (Women Advisory Committee)	Tirin Kot	0/9/9	5 DLOs from DOLSAMD, DoWA, DOPH, DoEC and SSD Directorates Participated
IR4	18-JAN-14	Grant Application Training	Tirin Kot District Center	41/0/41	CDC
IR4	19-JAN-14	Grant Application Training	Tirin Kot District Center	25/0/25	CDC
IR4	20-JAN-14	Grant Application Training	Tirin Kot District Center	54/0/54	CDC
IR4	21-JAN-14	Grant Application Training	Tirin Kot District Center	42/0/42	CDC
IR4	22-JAN-14	Grant Application Training	Tirin Kot District Center	26/0/26	CDC
IR4	28-JAN-14	Grant Application Training	Tirin Kot District Center	43/0/43	CDC
IR4	29-JAN-14	Grant Application Training	Tirin Kot District Center	24/0/24	CDC
IR3	08-FEB-14	Workshop for DEs Module 1: Introduction to Communications	Tirin Kot	20 / 0 / 22	DEs
IR3	09-FEB-14	Workshop for DEs Module 2: Internal and External Communications	Tirin Kot	22 / 0 / 22	DEs
IR3	10-FEB-14	Workshop for DEs Module 3: Public Relations	Tirin Kot	25 / 0 / 25	DEs
IR3	16-FEB-14	Workshop for PRRD, DSWs, and PEs Module 1: Introduction to Communications	Tirin Kot	15 / 0 / 15	PRRD, DSWs, and PEs
IR3	17-FEB-14	Workshop for PRRD DSWs and PEs Module 2: Internal Communications	Tirin Kot	16 / 0 / 16	PRRD, DSWs, and PEs

IR	Date	Title of Training Event	Location	# Participants M/F/Total	Type of Participants
IR3	18-FEB-14	Workshop for PRRD DSWs and PEs Module 3: External Communications	Tirin Kot	16 / 0 / 16	PRRD, DSWs, and PEs
IR3	19-FEB-14	Workshop for PRRD DSWs and PEs Module 4: Public Relations	Tirin Kot	16 / 0 / 16	PRRD, DSWs, and PEs
CBU	17-18-FEB-14	Management and Leadership	Uruzgan Subat Office	20/0/20	DDA members (20)
IR4	25-FEB-14	Grantee Orientation Training	Tirin Kot District Center	4/0/4	CDC
IR4	09-MAR-14	Grant Application Training	Tirin Kot District Center	12/0/12	CDC
IR4	10-MAR-14	Grant Application Training	Tirin Kot District Center	12/0/12	CDC
IR4	11-MAR-14	Grant Application Training	Tirin Kot District Center	4/0/4	CDC
CBU	29-30-MAR-14	Project Management	Uruzgan Subat Office	20/0/20	DDA members (20)
Shahjoy, Zabul					
CBU	01-02-MAR-14	DDA Management and Leadership	Shahjoy District Center	12/0/12	DDA members (10) and DSWs (2)
CBU	04-05-MAR-14	Basic Administration/Management and Leadership	Shahjoy District Center	10/0/10	DG and DGO staff and (8) and DSWs(2)
Tarnak Wa Jaldak, Zabul					
IR3	05-JAN-14	Workshop for DEs Module 1: Introduction to Communications	Tarnak Wa Jaldak	20 / 0 / 20	DEs
IR4	12-JAN -14	Grant Application Training	Tarnak Wa Jaldak	8/0/8	CDC

IR	Date	Title of Training Event	Location	# Participants M/F/Total	Type of Participants
			District Center		
IR4	14-JAN-14	Grant Application Training	Tarnak Wa Jaldak District Center	10/0/10	CDC
IR3	15-JAN-14	Workshop for DEs Module 2: Internal and External Communications,	Tarnak Wa Jaldak	20 / 0 / 20	DEs
IR3	21-JAN-14	Workshop for DEs Module 3: Public Relations	Tarnak Wa Jaldak	16 / 0 / 16	DEs
IR4	03-MAR-14	Grantee Orientation Training	Tarnak Wa Jaldak District Center	12/0/12	CDC
IR4	08-MAR-14	Grantee Orientation Training	Tarnak Wa Jaldak District Center	12/0/12	CDC
IR4	11-MAR-14	Grantee Orientation Training	Tarnak Wa Jaldak District Center	8/0/8	CDC
CBU	15-16-MAR- 14	DDA Management and Leadership	Tarnak Wa Jaldak District Center	16/0/16	DDA members (15) and DSW (1)
CBU	18-19-MAR- 14	Basic Administration/Management and Leadership	Tarnak Wa Jaldak District Center	15/0/15	DG and DGO staff (14) and DSW(1)
IR4	30-MAR-14	Grantee Orientation Training	Tarnak Wa Jaldak District Center	8/0/8	CDC
Qalat, Zabul					
IR3	07-JAN-14	Workshop for PRRD, DSWs, and PEs Module I: Introduction to	Qalat	14 / 0 / 14	PRRD, DSWs, and PEs

IR	Date	Title of Training Event	Location	# Participants M/F/Total	Type of Participants
		Communications			
IR3	08-JAN-14	Workshop for DEs Module 1: Introduction to Communications	Qalat	18 / 0 / 18	DEs
IR3	12-JAN-14	Workshop for DEs Module 2: Internal and External Communications	Qalat	20 / 0 / 20	DEs
IR3	13-JAN-14	Workshop for PRRD DSWs and PEs Module 2: Internal Communications	Qalat	15 / 0 / 15	PRRD DSWs and PEs
IR3	18-JAN-14	Workshop for PRRD DSWs and PEs Module 3: External Communications	Qalat	14 / 1 / 15	PRRD DSWs and PEs
IR3	22-JAN-14	Workshop for DEs Module 3: Public Relations	Qalat	18 / 0 / 18	DEs
IR3	25-JAN-14	Workshop for PRRD DSWs and PEs Module 4: Public Relations	Qalat	14 / 1 / 15	PRRD DSWs and PEs
IR4	26-JAN-14	Grant Application Training	Qalat Office	12/0/12	CDC
IR4	27-JAN-14	Grant Application Training	Qalat Office	12/0/12	CDC
IR4	28-JAN-14	Grant Application Training	Qalat Office	12/0/12	CDC
CBU	23-24-FEB-14	Management and Leadership	Zabul Subat Office	15/0/15	DDA members (12), DSWs (2) and PRRD Social Development Manager (1)
IR2	03-04-MAR-14	Access to GIRoA Services (Women Advisory committee)	Qalat	0/10/10	7 DLOs from PRRD, DoLSAMD, DoAIL, ANDMA, DoEc, DOWA and SSD Directorates

IR	Date	Title of Training Event	Location	# Participants M/F/Total	Type of Participants
					Participated
IR4	08-MAR-14	Grantee Orientation Training	Qalat Office	4/0/4	CDC
IR4	19-MAR-14	Grant Application Training	Qalat Office	8/0/8	CDC
CBU	30-31-MAR-14	Project Management	Qalat Subat Office	12/0/12	DDA members (11) and DSW(1)

Participants:

CDC Community Development Council
DCC District Community Council
DDA District Development Assembly
DE District Entity
DG District Governor
WAC Women Advisory Committee

DGO District Governor's Office
DSW District Social Worker (of PRRD)
PE Provincial Entity
PRRD Provincial Reconstruction and Rural Development
SAO Social Affairs Officer (of PRRD)

ANNEX C: STATUS AND ACTIVITY OF MRRD DISTRICT SOCIAL WORKERS (DSW) IN THE PROGRAM DISTRICTS

District	DSW Name & Type government or contractor	MRRD & Subat CBU District Social Worker Induction Training	Stability Technical Assistant Sessions / STAS Forums Participation	Governance & Stability Training (SOI & SAM)	Community Forum Participation Status	Remarks
Helmand Districts						
Bost	Sharifullah (c)	Completed	May-Jun 2014 TBD	Aug 2014	Was not present and did not participate	Community Forums are finished
Bost	Mir Hamza (c)	Completed	May-Jun 2014 TBD	Aug 2014	Was not present and did not participate	Community Forums are finished
Garmser	Allauddin (g)	Did Not Attend	May-Jun 2014 TBD	Completed 2013	Sometimes present but unwilling to participate	Community Forums are finished
Garmser	Saifuddin (g)	Did Not Attend	May-Jun 2014 TBD	Completed 2013	Sometimes present but unwilling to participate	Community Forums are finished
Nad Ali	Faizullah (g)	Completed	May-Jun 2014 TBD	Completed 2013	Always present and participated willingly	Community Forums are finished
Nad Ali	Noor Ahmad (g)	Completed	May-Jun 2014 TBD	Aug 2014	Was not present and did not participate	Community Forums are finished
Nad Ali	Niamatullah (g)	Completed	May-Jun 2014 TBD	Aug 2014	Was not present and did not participate	Community Forums are finished
Nahri Sarraj	Zulmai (g)	Completed	May-Jun 2014 TBD	Aug 2014	Not present and not participating	Community Forums are finished

District	DSW Name & Type government or contractor	MRRD & Subat CBU District Social Worker Induction Training	Stability Technical Assistant Sessions / STAS Forums Participation	Governance & Stability Training (SOI & SAM)	Community Forum Participation Status	Remarks
Kandahar Districts						
Daman	Ahmadullah (g)	Completed	May-Jun TBD	Declined invitation to attend TOT	Present but unwilling to participate	Community Forums are finished
Daman	Noor Ahmad (c)	Newly Hired	May-Jun TBD	Aug 2014	NA. Community Forums finished prior to hire date	Community Forums are finished
Arghandab	Azizullah (g)	Completed	May-Jun TBD	Declined invitation to attend TOT	Present but unwilling to participate	Community Forums are finished
Arghandab	Noor Mohammad (g)	Completed	May-Jun TBD	Declined invitation to attend TOT	Present but unwilling to participate	Community Forums are finished
Nimroz Districts						
Zaranj	Abdul Hanan (g)	Completed	May-Jun TBD	Aug 2014	Sometimes present and sometimes participated	Community Forums are finished
Zaranj	Fazul Ahmad (g)	Completed	May-Jun TBD	Aug 2014	Sometimes present and sometimes participated	Community Forums are finished
Kang	Raza Khan (c)	Completed	May-Jun TBD	Completed 2013	Always present and participated willingly	Community Forums are finished
Kang	Ali Ahmad (c)	Completed	May-Jun TBD	Aug 2014	Always present and participated willingly	Community Forums are finished
Uruzgan Districts						
Tirin Kot	Ubaidullah Mukhalis (c)	Completed	May-Jun TBD	Aug 2014	NA. Community Forums finished prior to hire date	Community Forums are finished

District	DSW Name & Type government or contractor	MRRD & Subat CBU District Social Worker Induction Training	Stability Technical Assistant Sessions / STAS Forums Participation	Governance & Stability Training (SOI & SAM)	Community Forum Participation Status	Remarks
Tirin Kot	Mohammad Rahim (c)	Completed	May-Jun TBD	Aug 2014	NA. Community Forums finished prior to hire date	Community Forums are finished
Chora	Zabiullah Abid (c)	Completed	May-Jun TBD	Aug 2014	NA. Community Forums finished prior to hire date	Community Forums are finished
Chora	Sayed Wali (c)	Completed	May-Jun TBD	Aug 2014	NA. Community Forums finished prior to hire date	Community Forums are finished
Dihrawud	Sat Mohammad (c)	Completed	May-Jun TBD	Aug 2014	NA. Community Forums finished prior to hire date	Community Forums are finished
Dihrawud	Boor Jan (c)	Completed	May-Jun TBD	Aug 2014	NA. Community Forums finished prior to hire date	Community Forums are finished
Zabul Districts						
Qalat	Zubair Ahmad (c)	Completed	May-Jun TBD	Aug 2014	NA. Community Forums finished prior to hire date	Community Forums are finished
Qalat	Shamsulhadi (c)	Completed	May-Jun TBD	Aug 2014	NA. Community Forums finished prior to hire date	Community Forums are finished
Tarnak Wa Jaldak	Esa /Issa Mohammad (c)	Completed	May-Jun TBD	Aug 2014	NA. Community Forums finished prior to hire date	Community Forums are finished
Tarnak Wa Jaldak	Ehsanullah (c)	Completed	May-Jun TBD	Aug 2014	NA. Community Forums finished prior to hire date	Community Forums are finished
Shahjoy	Abdul Mateen (g)	Completed	May-Jun TBD	Completed 2013	Always present and participated willingly	Participated fully

District	DSW Name & Type government or contractor	MRRD & Subat CBU District Social Worker Induction Training	Stability Technical Assistant Sessions / STAS Forums Participation	Governance & Stability Training (SOI & SAM)	Community Forum Participation Status	Remarks
Shahjoy	Ghulam Mohammad (c)	Completed	May-Jun TBD	Aug 2014	NA. Community Forums finished prior to hire date	Community Forums are finished

ANNEX D: BASELINE RESULTS IN THE PROGRAM PROVINCES/DISTRICTS

Preliminary District Perception Indicator Baselines

District	Indicator 1: Percentage change in the proportion of district residents who report increased confidence in their local government	Indicator 2: Percentage change in the proportion of Afghans reporting that their local areas has become more secure	Indicator 3: Number of SIKA districts demonstrating improvement on the stability trend. Condition B: The Afghan people are able to plan for their future	Indicator 4: Number of SIKA districts demonstrating improvement on the stability trend. Condition D: ANSF has control of force and is able to enforce security	Indicator 8: Percentage of population in targeted districts reporting improvement in the delivery of Government Services	Indicator 3.5¹¹: Percentage change in the proportion of residents reporting to receive information of services provided by Provincial and District Governments	Indicator 3.6: Percentage change in the proportion of district residents reporting that DEs listen to the needs of the population
Daman	65%	44%	54%	50%	48%	100%	62%
Arghandab	67%	51%	55%	41%	37%	91%	65%
Bost	76%	75%	69%	71%	66%	98%	80%
Garmser	87%	80%	83%	68%	75%	93%	87%
Tirin Kot	67%	62%	62%	63%	57%	96%	66%
Chora	77%	68%	67%	56%	72%	98%	79%
Dihrawud	82%	75%	71%	64%	67%	N/A	84%

¹¹ Indicator 3.5 was measured by ATR Consulting. All other results provided in the table are from MISTI.

District	Indicator 1: Percentage change in the proportion of district residents who report increased confidence in their local government	Indicator 2: Percentage change in the proportion of Afghans reporting that their local areas has become more secure	Indicator 3: Number of SIKA districts demonstrating improvement on the stability trend. Condition B: The Afghan people are able to plan for their future	Indicator 4: Number of SIKA districts demonstrating improvement on the stability trend. Condition D: ANSF has control of force and is able to enforce security	Indicator 8: Percentage of population in targeted districts reporting improvement in the delivery of Government Services	Indicator 3.5¹¹: Percentage change in the proportion of residents reporting to receive information of services provided by Provincial and District Governments	Indicator 3.6: Percentage change in the proportion of district residents reporting that DEs listen to the needs of the population
Qalat	48%	41%	45%	38%	44%	88%	53%
Tarnak Wa Jaldak	46%	43%	44%	66%	29%	99%	45%
Shahjoy	39%	31%	34%	28%	41%	94%	42%

Preliminary Provincial Perception Indicator Baselines

Province	Indicator 1: Percentage change in the proportion of district residents who report increased confidence in their local government	Indicator 2: Percentage change in the proportion of Afghans reporting that their local areas has become more secure	Indicator 3: Number of SIKA districts demonstrating improvement on the stability trend. Condition B: The Afghan people are able to plan for their future	Indicator 4: Number of SIKA districts demonstrating improvement on the stability trend. Condition D: ANSF has control of force and is able to enforce security	Indicator 8: Percentage of population in targeted districts reporting improvement in the delivery of Government Services	Indicator 3.5 ¹² : Percentage change in the proportion of residents reporting to receive information of services provided by Provincial and District Governments	Indicator 3.6: Percentage change in the proportion of district residents reporting that DEs listen to the needs of the population
Kandahar	62%	39%	49%	48%	54%	94%	61%
Hilmand	81%	77%	75%	70%	70%	96%	83%
Uruzgan	74%	67%	66%	62%	63%	96%	74%
Zabul	43%	36%	39%	37%	36%	93%	47%

¹² Indicator 3.5 was measured by ATR Consulting. All other results provided in the table are from MISTI.

Preliminary South Region Perception Indicator Baselines

South Region	Indicator 1: Percentage change in the proportion of district residents who report increased confidence in their local government	Indicator 2: Percentage change in the proportion of Afghans reporting that their local areas has become more secure	Indicator 3: Number of SIKA districts demonstrating improvement on the stability trend. Condition B: The Afghan people are able to plan for their future	Indicator 4: Number of SIKA districts demonstrating improvement on the stability trend. Condition D: ANSF has control of force and is able to enforce security	Indicator 8: Percentage of population in targeted districts reporting improvement in the delivery of Government Services	Indicator 3.5¹³: Percentage change in the proportion of residents reporting to receive information of services provided by Provincial and District Governments	Indicator 3.6: Percentage change in the proportion of district residents reporting that DEs listen to the needs of the population
South Region	69%	62%	62%	57%	57%	96%	70%

¹³ Indicator 3.5 was measured by ATR Consulting. All other results provided in the table are from MISTI.

ANNEX E: MEDIA ACTIVITES

Media Activities Implemented this Quarter – Town Hall Events

Date	Province and District	Activity	Radio/TV, News Agency	Participating PE/DE or Interviewee
15-JAN-14	Kandahar Arghandab	Awarding of grants projects	RTA Radio/TV, Radio Killid	Voice clips: PRRD Rep – Abdul Wali, DG, DDA rep and CDC rep (Interviews 3) 2 DDA, 1 CDC
15-JAN-14	Kandahar Daman	IR2 Service Fair	RTA Radio, Radio Killid	Voice clips – PRRD, DGO, PGO, PRRD (Interviews 3) 1 DDA, 2 CDCs
18-JAN-14	Kandahar Arghandab	IR2 Service Fair	RTA, Radio Killid, Hewad Radio TV	Voice clips – 3 speakers (Interviewed 1) Villager
27-JAN-14	Kandahar Daman	Grants project completion and launching of new ones	RTA, Hewad, Gardab Daily and Seyara News	Voice clips – PRRD, DGO, community elder, Interviews – PRRD Director, Haji Sultan Mohammad DDA member
17-FEB-14	Kandahar	Service Fair for Women	RTA – radio, TV, website	DOWA Director and key speakers
18-MAR-14	Kandahar Arghandab	CF Awarding of Certificates - WAC	Direct engagement, media not allowed	
08-MAR-14	Hilmand Bost	International Women's Day	Sabawoon, Hilmand Radio, Lemar, Tolo, Shamshad, Arakozai, Ariana, Bahktar and Thunder News Agencies	Jamila Niazi, DoWA Director Karima, Provincial Council Member Maryam, Activist
08-MAR-14	Hilmand Nahri Sarraj	International Women's Day	Sabawoon Radio	Sakina Shirzad, DoWA Representative Sakina, WAC Member
29-MAR-14	Hilmand Nad Ali	CF Awarding of Certificates	Sabawoon Radio Hilmand Radio	Sardar Mohammad, DDA Member Haji Mohammad Anwar, DCC member Amanullah, CDC Chairman
09-MAR-14	Uruzgan Tirin Kot	International Women's Day	RTA Uruzgan	Wafa Rona, DoWA Director Shabnam, DoWA staff
08-MAR-14	Zabul, Qalat	International Women's Day	Tarnak Radio Qalat RTA Zabul	Sadia Jalali, Zabul DoWA Director Rahima Taraky, Provincial Council Nazifa Jalali, DoWA staff

Date	Province and District	Activity	Radio/TV, News Agency	Participating PE/DE or Interviewee
13-MAR-14	Nimroz Zaranj	International Women's Day	RTA Nimroz	Amina Hakimi, DoWA Director Qandi Gul, DAIL Staff Shema Sadiqi, DoWA staff
19-MAR-14	Nimroz Kang	CF Awarding of Certificates	RTA Nimroz	Fatima Kang, DDA member Mohammad Raza, DDA member unnamed Kang DDA member
30-MAR-14	Nimroz Zaranj	CF Awarding of Certificates	RTA Nimroz	Voice Clips: Deputy P/Gov, PRRD Director Interviews: Rahmatullah DDA member Mrs. Qandi Gul Zaranj, DDA member Mrs. Shareen Zaranj, DDA member

Media Activities Implemented this Quarter – Broadcast news and interviews

Date	Province and District	Event or Activity	TV or Radio Stations	Participating PE/DE or Interviewee
7-Jan-14	Kandahar, Daman	Interviews with grants beneficiaries	Radio Killid	Students (Abdul Hadi, Shir Ali, Noor Ahmad from Charband Village)
12-Jan-14	Uruzgan, Tirin Kot	Feedback interviews on "Our Village, Our Homes" radio program	RTA	Malik Mohammad Wali (TK DDA Head), Rahmatullah (TK Police Officer), Ahmadullah Khan (shopkeeper)
14-Jan-14	Hilmand, Nad Ali	Community Forum	Sabawoon Radio, Hilmand Radio	Mohammad Ibrahim (DG), Kala Khan (DCC Chairman), Malim Ahmad Sharif (DDA Member), Hajji Shir Ahmad (CDC Chairman)
15-Jan-14	Hilmand, Nahri Sarraj	Community Forum	Sabawoon Radio, Hilmand Radio	Mohammad Akbar (Acting DG), Mohammad Daud (DCC Member), Hajji Abdullah Khan (DDA Member), Sharifullah (CDC Chairman)
19-Jan-14	Uruzgan Chora	Grants Applications workshop participants	RTA	Delagha (CDC Cluster Chairman), Haji Khan (Deputy CDC Chairman)
21-Jan-14	Hilmand, Nad Ali	Community Forum	Sabawoon Radio, Hilmand Radio	Haji Gul Khan (DDA Chairman), Malim Ahmad Sharif (DDA Member), Khalid Ahmad (CDC Member)

Date	Province and District	Event or Activity	TV or Radio Stations	Participating PE/DE or Interviewee
30-Jan-14	Zabul, Qalat PRRD	PRRD/DEs Meeting	RTA Zabul	Mohammad Qasam Popal (PRRD Director), Abdul Ali (Qalat DDA Chairman), Haji Dawood (Tarnak Wa Jaldak DDA Deputy Chairman)
1-Feb-14	Kandahar	Regional DSW Induction Training	RTA radio/TV, website	Faiz Mohammad Faizi (MRRD Development Council Coordinator)
4-Feb-14	Hilmand, Nad Ali	Community Forum	Sabawoon and RTA Hilmand radio/TV	Pir Mohammad Sadat (CDC Cluster Chairman), Haji Mohammad Zai (DDA Deputy Chairman), Allah Dad (CDC Chairman)
9-Feb-14	Tirin Kot Uruzgan	IR3 Workshop	RTA	Malik Mohammad Wal (DDA Chairman), Haji Haztullah Khan (DDA member)
11-Feb-14	Kandahar, Arghandab	Grant project beneficiaries of Charband road and gabion in Ghra Kalai	Radio Killid	Villagers (Abdul Majeed, Mira Jan, Baryalai, Bai Khan)
23-Feb-14	Hilmand Nahri Sarraj	Community Forum	Sabawoon Radio and Television	Fahim Musazai (DG), Haji Shir Mohammad (DCC Chairman), Haji Mohammad Esa (CDC Member), Noor Ali (CDC Chairman)
23-Feb-14	Nimroz, Zaranj	Nimroz MP Visit to Community Forum	RTA Nimroz	Mrs. Farida Hameedi (Member of Afghan Parliament)
25-Feb-14	Zabul, Qalat PRRD	PRRD/DEs Meeting	RTA Zabul	Haji Mohammad Dawood (Tarnak Wa Jaldak DDA Deputy Chairman)
26-Feb-14	Nimroz, Zaranj	Interview with PRRD Director	RTA Nimroz	Engr. Khalil Rahman (PRRD Director)
8-Mar-14	Dihrawud, Uruzgan	Dihrawud Capacity Building workshop	RTA	Haji Abdul Hlami Khan (DDA Deputy Head), Malik Jan Gul (DDA Member)
11-Mar-14	Nimroz, Zaranj	Community Forum	RTA Nimroz	Rahmatullah (Haji Karim CDC Head), Haji Khudaidad Rakshani (Zaranj Head)
15-Mar-14	Uruzgan, Tirin Kot	Dayke Labage drainage irrigation project opening (SSUZTK055)	RTA	Malak Muhammad Zia (Dayke Labage Cluster Chairman), Malak Sadar Mohammed (CDC Grantee)
18-Mar-14	Kandahar, Arghandab	Site Visit - Babar (Shuyene Wasat), SSKDAG025	Radio Killid	Abdul Khaliq

Date	Province and District	Event or Activity	TV or Radio Stations	Participating PE/DE or Interviewee
23-Mar-14	Nimroz, Zaranj	IR2 Service Report Writing Workshop	RTA Nimroz	Jumma Khan Sultani from Economic Department /NGOs reporter
25-Mar-14	Zabul, Qalat PRRD	PRRD/DEs Meeting	RTA Zabul	Mohammad Qasam Popal (PRRD Director)
27-Mar-14	Dihrawud, Uruzgan	Announcements of new DDA leadership	RTA	Haji Aminullah Khan (DG), Malak Jan Gul Khan (DDA Member), Shawali Khan (DDA Member)
30-Mar-14	Uruzgan, Tirin Kot	CBU Training for DDA and DSWs	RTA	Malak Mohammad Wali (DDA Chairman), Malak Milam Farooq (DDA Secretary)
30-Mar-14	Zabul, Qalat	CBU Training for DDA and DSWs	Tarnak Radio Qalat, Surghar Radio Shahjoy	Abdul Ali (Qalat DDA Chairman)
31-Mar-14	Kandahar	Aino Cluster closed out project (SSKDM017)	Radio Killid	Residents of Nahri Rubat (Said Sayed, Abdul Ghafoor Agha)

Media Activities Implemented this Quarter – Poster Designs

Date	Province	Poster Design Message	Distribution
15-FEB-14	Hilmand	“Development plans are based on local priorities and citizen input”	Districts and Directorates
15-FEB-14	Uruzgan	“Development plans are based on local priorities and citizen input”	Districts and Directorates
15-FEB-14	Zabul	“Development plans are based on local priorities and citizen input”	Districts and Directorates
17-MAR-14	Kandahar	“Local citizens need to take responsibility to improve their communities”	Districts and Directorates
17-MAR-14	Hilmand	“MRRD includes citizens in the development process”	Districts and Directorates
17-MAR-14	Zabul	“MRRD includes citizens in the development process”	Districts and Directorates

Date	Province	Poster Design Message	Distribution
17-MAR-14	Nimroz	"Development plans are based on local priorities and citizen input"	Districts and Directorates

Media Activities Implemented this Quarter – Design of Service Reports Collaterals

Date	Province	Design and Production Activity	Program Activity Support
30-MAR-14	Hilmand	Posters (200cm x 130cm) for 9 directorates for IR2 Service Report project collateral	These posters are part of the IR2 Service Report Project. Directorates: PRRD, DoEc, DoE, DoLSA, DAIL, PWA, SSD, DoPH, and DOWA.
	Uruzgan		
	Zabul		
30-MAR-14	Hilmand	Design and production of Sector Service Report Booklet (8" x 11" size, 32 pages including cover)	This booklet is a collateral of the IR2 Service Report Project. Directorates: PRRD, DoEc, DoE, DoLSA, DAIL, PWA, SSD, DoPH, and DOWA.
	Uruzgan		
	Zabul		

Media Activities Implemented this Quarter – Press Releases

Date	Province	Press Release Title	Media Outlet
07-JAN-14	Kandahar	Photo Caption – "Road improvement continues in Daman, Kandahar"	Gardab Daily
12-JAN-14	Kandahar	Photo Caption – "Subat Projects in Arghandab"	Gardab Daily
16-JAN-14	Kandahar	Photo Caption – "Daman District Hosted Provincial Directors at Service Fair"	Gardab Daily

ANNEX F: STATUS TRACKER FOR KEY PROGRAM TASKS

SIKA South

Activity Tracker

MAR 2014

Task	Kandahar							Hilmand					Uruzgan			Zabul			Nimroz					
	Daman	Arghandab	Ghorak	Panjwayf	Shah Wali Kot	Zhari	Kandahar Province	Bost	Garmser	Nad Ali	Nahri Sarraj	Hilmand Province	Tirin Kot	Chora	Dhrawud	Uruzgan Province	Qalat	Shahjloy	Tarnak Wa Jaidak	Zabul Province	Zaranj	Kang	Nimroz Province	
Governance and Stability Project Cycle	Program Orientation	✓	✓					✓	✓	✓	✓		✓	✓	✓		✓	✓	✓		✓	✓		
	Governance and Stability Community Forums	✓	✓					✓	✓	✓	✓		✓	✓	✓		✓	✓	✓		✓	✓		
	Governance and Stability Community Forums (Women)		✓					✓				✓				✓								
	District Entities Stability Technical Assistance Sessions	●	●					●	●	●	●		●	●	●		●	●	●		●	●		
	Workshop: Grantee Training	●	●					●	●	○	○		●	●	●		●	●	●		○	○		
	Governance and Stability Grant Projects	●	●					●	●	○	○		●	●	○		●	●	●		○	○		
Access to GIROA Services	Workshop: Service Reporting for Provincial Directorates						✓					✓			✓				✓			●		
	Service Report Publication: Booklet or Poster						✓					●			●				●			○		
	Workshop: Access to GIROA Services for District Entities	✓	✓					✓	✓	✓	●		✓	●	✓		✓	✓	✓		○	○		
	Service Directorates Contact List Prepared and Distributed	✓	✓					✓	✓	✓	●		✓	●	✓		✓	✓	✓		●	●		
	District Services Information Fair	✓	✓					○	○	○	○		○	○	○		○	○	○		○	○		
Publicity, Communications and Outreach	Communications and Outreach Strategy	✓	✓				✓	●	●	○	○	✓	✓	✓	✓	✓	✓	✓	✓	✓	○	○	○	
	Radio Call-in Program "Our Village, Our Hopes"						✓					✓			✓				✓				○	
	Community Theater Performance											○								○			○	
	Radio Drama Broadcast													●				●	●					
	Workshop: Communications and Outreach	✓	✓					✓	○	○	○	✓	✓	○	○	✓	✓	○	✓	✓	○	○	○	
	Radio or TV News and Interviews	●	●					●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●
	District Town Hall Meetings	●	●					●	●	●	●		●	○	○		●	●	●		○	●		
PRRD Posters Distributed	●	●					●	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	
Capacity Building Initiative	Capacity Assessment and Report	✓	✓	✓	✓	✓	✓	✓	✓	●	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	●	●	●	
	Capacity Building Plan	✓	✓	✓	✓	✓	✓	✓	✓	○	○	●	✓	✓	✓	✓	✓	✓	✓	✓	○	○	○	
	Workshop: DDA Skills (various topics)	✓	✓	✓	✓	✓		○	○	○	○		●	●	●		●	●	○		○	○		
	Workshop: DGO Skills (various topics)	●	●						○	○	○			●	●			●	○		○	○		
	Workshop: Provincial Entities Skills (various topics)							●				○				○				○			○	
	PRRD District Social Worker Hired	✓						✓		✓	✓		✓	✓	✓		✓	✓	✓			✓		
Workshop: Training for PRRD District Social Workers	✓	✓					✓	○	✓	✓		✓	✓	✓		✓	✓	✓		✓	✓			
M&E	Perception Survey: Baseline	✓	✓					✓	✓	○	○		✓	✓	○		✓	✓	✓		○	○		
	Perception Survey: Follow-up	○	○					○	○	○	○		○	○	○		○	○	○		○	○		

ANNEX G: GRANT APPLICATIONS SUMMARY

District	Number of Grant Applications						
	In Draft	Final	Approved by GRC	Approved by USAID		Awarded	
				Number	\$ Value	Number	\$ Value
Daman	0	0	19	19	\$875,883	16	\$623,288
Arghandab	1	0	33	33	\$903,228	26	\$598,535
Tirin Kot	23	0	10	10	\$581,365	1	\$18,512
Chora	24	1	13	13	\$343,662	4	\$51,045
Dihrawud	26	0	3	3	\$108,104	0	
Qalat	22	0	10	10	\$248,880	3	\$56,455
Shahjoy	13	5	5	5	\$246,805	0	
Tarnak Wa Jaldak	11	1	13	13	\$205,123	10	\$133,421
Bost	37	1	11	10	\$169,816	2	\$38,519
Garmser	30	1	7	6	\$129,207	2	\$23,041
Nad Ali	22	0	0	0	\$0	0	
Nahri Sarraj	9	0	0	0	\$0	0	
Zaranj	11	0	0	0	\$0	0	
Kang	13	0	0	0	\$0	0	
TOTAL	242	9	124	122	\$3,812,073	64ⁱ	\$1,542,816

ⁱ The number of project awarded to date was reported as 56 in the March 2014 Monthly Report. Due to a correction in classification and award dates, this figure has been revised to 64.