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STABILITY IN KEY AREAS (SIKA) SOUTH

MONTHLY REPORT
MAY 2014

Contract Number: AID-306-C-13-00003

JUNE 2014

This publication was produced for review by the United States Agency for International Development. It was prepared by AECOM.

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MONTHLY REPORT
MAY 2014

Submitted to:

USAID Afghanistan

Prepared by:

AECOM International Development

DISCLAIMER:

The authors' views expressed in this document do not necessarily reflect the views of the United States Agency for International Development or the United States Government.

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ACRONYM LIST

ANDS	Afghanistan National Development Strategy
AREDP	Afghanistan Rural Enterprise Development Program
CBU	Capacity Building Unit
CDC	Community Development Council
CF	Community Forum
CSI	Capacity Score Index
CSU	Central Support Unit
DAIL	Directorate of Agriculture, Irrigation and Livestock
DCC	District Community Council
DDA	District Development Assembly
DDP	District Development Plan
DE	District Entity
DEEP	District Entity Engagement Profile
DG	District Governor
DGO	District Governor's Office or District Government Office
DLO	District Line Officer
DoEc	Directorate of Economy
DoLSAMD	Directorate of Labor, Social Affairs, Martyrs and the Disabled
DoWA	Directorate of Women's Affairs
DPP	District Project Portfolio
DSO	District Stability Officer
DSW	District Social Worker
DTL	District Team Leader
EPS	Engagement Profile Score
GIRoA	Government of the Islamic Republic of Afghanistan
GPS	Global Positioning System
GRC	Grants Review Committee
IDLG	Independent Directorate of Local Governance
M&E	Monitoring and Evaluation
MRRD	Ministry of Rural Rehabilitation and Development
NABDP	National Area Based Development Program
NSP	National Solidarity Program
PCN	Project Concept Note
PDC	Provincial Development Council
PFM	Project Feasibility Metrics
PG	Provincial Governor
PMU	Provincial Management Unit

PRRD	Provincial Rural Rehabilitation and Development
PSR	Periodic Stabilization Review
RTA	Radio Television Afghanistan
SAM	Stability Analysis Mechanism
SIKA	Stability in Key Areas
SOI	Source of Instability
SPO	Stability Program Officer
SSD	Sector Services Director/Directorate (sometime Sectorial or Sectorial)
STAS	Stability Technical Assistance Session
SWG	Sector Working Group
TOT	Training of Trainers
USAID	United States Agency for International Development
WAC	Women's Advisory Committee

In Southern Afghanistan the SIKA Program is referred to as the “Subat Program,” using the Pashto word for stability.

The Monthly Report is “designed to keep On-site Monitors, the Platform, and MRRD informed of all ongoing program information and results disaggregated by Intermediate Results (IR) in narrative format, along with province and district with GPS coordinates included for each project conducted. Monthly reports also will include a section that outlines how the contract objective and Intermediate Results have been achieved that month and measure effectiveness in reaching program indicators. Additionally Monthly Reports shall be designed to be reported to Provincial and District Entities for their continual awareness of how the program is performing in their Districts.”

HIGHLIGHTS

PROGRAM ACTIVITIES

The Access to GIROA Services Team has completed its workshops in all 14 targeted districts. This month, Access to GIROA Services Workshops were conducted in the final five districts: Chora, Uruzgan, Zaranj, Kang, and for the Arghandab DDA Women’s Advisory Committee (WAC).

The Communications and Outreach Team continues to make progress in bringing together district and provincial entities. There were four such meetings conducted: two in Zabul, one in Kandahar, and one in Hilmand. The purpose of these meetings is to improve the communications between provincial and district entities and to enable the district representatives to better articulate their needs and priorities. The PRRD/Zabul Director, in a radio interview, said that these meetings give him a chance to talk face-to-face with district representatives and “listen to their problems in the communities and try to address them.”

The Capacity Building Unit (CBU) completed all the scheduled feedback and priority setting meetings for DDAs, DDA WACs, DGOs, and PRRDs in all five provinces during this reporting period. The results will form the basis of developing the corresponding capacity development plans. The team will develop the concept notes and plans for the DDA WAC trainings and share them with the respective DDA Executive Committees, DGs, and PRRD Directors for approval before implementation in June.

Following STAS Forums, district entities in Chora, Tarnak Wa Jaldak, Daman, and Arghandab Districts conducted their first Stability Trend Report Meetings in which they assigned several committees to monitor stability trends. These committees include members from all three district entities and each committee will be monitoring and reporting on several stability trends assigned to them.

During the reporting period, all of PRRD DSWs participated in Governance and Stability Community Forums in Shahjoy and Tarnak Wa Jaldak Districts. In Kandahar, Uruzgan, and Zabul, all DSWs participated in STAS activities. This attendance marks a significant and positive change over the last year and half and significant change since the program hired approximately 17 DSW contractors six months ago.

Please see Table 1 below for a summary of events and participants for this month. A detailed table is provided in Annex A.

Table I: Program Event Summary by Team, District, and Province

Province and District Team	Governance and Stability (IR1)		Access to GIROA Service (IR2)		Communications and Outreach (IR3)		Grant\$ Team (IR4)		Capacity Building Unit (CBU)			
	Events	Participants	Events	Participants	Events	Participants	Events	Participants	Events	Participants	Events	Participants
Total Number of Events and Participants												
Daman	0	0	3	127	0	0	0	0	0	0	3	127
Arghandab	0	0	3	140	1	25	1	120	4	20	10	315
Kandahar	3	55	0	0	0	0	0	0	2	54	5	109
	3	55	6	267	1	25	1	120	4	20	18	551
Tirin Kot	0	0	2	66	0	0	0	0	5	31	8	118
Chora	0	0	1	50	6	252	0	0	10	39	20	420
Dihrawud	2	0	2	73	0	0	0	0	5	120	9	193
Uruzgan	0	0	0	0	0	0	0	0	0	0	35	0
	2	0	5	189	6	252	0	0	20	190	72	731
Qalat	1	9	2	81	0	0	0	0	4	124	9	280
Shahjoy	2	36	8	201	0	0	5	82	3	9	20	354
Tarnak Wa Jaldak	3	87	6	131	0	0	2	31	0	0	11	249
Zabul	2	57	1	18	0	0	0	0	0	0	3	75
	7	189	17	431	0	0	7	113	7	133	43	958
Garmser	2	5	0	0	0	0	4	88	0	0	6	93
Bost	1	13	0	0	0	0	5	64	2	20	8	97
Nad Ali	5	38	0	0	0	0	0	0	0	0	5	38
Nahri Sarraj	1	28	0	0	0	0	0	0	2	46	3	74
Hilmand	2	27	0	0	0	0	0	0	0	0	2	27
	11	111	0	0	0	0	9	152	2	20	24	329
Kang	1	11	0	0	5	119	2	71	9	81	19	316
Zaranj	3	28	0	0	5	162	5	125	5	111	19	440
Nimroz	0	0	0	0	0	0	0	0	1	11	1	11
	4	39	0	0	10	281	7	196	14	192	39	767
Total	27	394	28	887	17	558	24	581	47	555	170	3336

The status of grant applications at the end of May 2014 is shown in Table 2 below. In total, there were 20 projects in Daman, 34 in Arghandab, 19 in Tirin Kot, 29 in Chora, nine in Dihrawud, 13 in Qalat, 11 in Shahjoy, 15 in Tarnak Wa Jaldak, 20 in Bost, 17 in Garmser, 18 in Nad Ali; six in Zaranj, six in Kang, and two in Nahri Sarraj that had been approved by USAID. The total value of these 219 projects is approximately \$8.37 million.

The grants pipeline encompasses 363 grants valued at approximately \$13.4 million. By the end of May, 119 grants had been awarded valued at approximately \$3 million and 11 grants valued at approximately \$300,000 had been closed.

Please see Table 2 and Annex D for more information on the status of the grants pipeline.

Table 2: Grant Application Summary

District	In Draft	Approved by GRC	Approved by USAID	\$ Value Approved	Awarded	\$ Value Awarded
Arghandab	12	34	34	\$957,814	30	\$720,946
Bost	12	20	20	\$335,176	16	\$268,010
Chora	9	29	29	\$672,371	15	\$248,234
Daman	15	20	20	\$900,319	16	\$735,222
Dihrawud	23	9	9	\$343,974	2	\$37,579
Garmser	21	18	17	\$902,780	7	\$172,234

District	In Draft	Approved by GRC	Approved by USAID	\$ Value Approved	Awarded	\$ Value Awarded
Kang	5	10	6	\$319,916	0	\$0
Nad Ali	7	23	18	\$608,968	2	\$21,144
Nahri Sarraj	25	8	2	\$112,684	0	\$0
Qalat	7	13	13	\$341,939	10	\$226,698
Shahjoy	7	14	11	\$467,274	4	\$120,134
Tarnak Wa Jaldak	5	15	15	\$251,217	12	\$192,298
Tirin Kot	14	20	19	\$1,533,996	4	\$231,796
Zaranj	14	7	6	\$621,210	1	\$17,578
TOTAL	176	240	219	\$8,369,639	119	\$2,991,872

KEY PROVINCIAL EVENTS AND ENGAGEMENTS

KANDAHAR PROVINCE

The PMU Head met with PG Tooryalai Wesa on 11-MAY-14 to update him on Program activities in Kandahar and present the achievements of the program in both Arghandab and Daman Districts. A list of completed, ongoing, and in-development grants was presented. The PG was also briefed on the Joint Monitoring Committee and the regular project site visits, which bring more transparency within the grant implementation process, as well coordination between the Program and relevant provincial and district entities.

The Daman District Team facilitated Stability Technical Assistance Session (STAS) Forums 2 and 3 on 07 and 14-MAY-14. Program Staff, the Acting DG, DLOs, DDA members, and the Grantee CDC Chairman attended these forums. Governance-based SOIs and the importance of jointly addressing SOIs were discussed.

The Arghandab District Team facilitated STAS Forums 1, 2, and 3, which were conducted for DDA and Grantee CDC members and DGOs at the Arghandab District Center on 14-MAY-14. A total of 124 participants attended the STAS Forums and discussed SOIs and the possible solutions presented in the Project Feasibility Metrics (PFM).

Both District Teams facilitated their first Stability Trend Reporting Meetings. DLOs, DGOs, DDA members, and Grantee CDCs Chairmen attended these meetings and developed five similar sector-based reporting committees. Each committee will collect information about government-related SOIs to discuss with line directorates. These five committees will then present their reports to the participants of the second Stability Trend Reporting Meetings.

In Arghandab District, the first vocational training project (SSKDAG086) officially started on 27-MAY-14 (motor cycle repair). The Arghandab District Governor, DDA Chairman, DDA and CDC members, trainers, trainees, project supervisor, and Program staff participated in the opening ceremony.



STAS Forum, DDA, CDC, DGO, Arghandab District, 07-MAY-14, Kandahar Province

HILMAND PROVINCE

Senior-level government officials, including the Deputy Governor Masood Bakhtawar, PRRD Director Mohammad Omer Qan, Garmser DG Ayoub Omer Omeri, as well as other government officials, attended a ceremony to announce the beginning of six new grant projects.

The district-level capacity building process began in Hilmand with the feedback and priority-setting meeting for DGOs conducted by the CBU; the District Governor and 25 DGOs participated.

The STAS initiative has completed its first step with completion of the District Entities Engagement Profile (DEEP) final reports for all districts. The final reports were prepared based on the observations that were conducted by District Teams during the administrative assemblies and coordination meetings between DDA/DCC and DGOs. The purpose of the DEEP surveys was to observe how the district government engages with communities and to determine how they can better meet the needs of the community. Overall, the DEEP results rate districts between start-up and developing, with potential to reach the next level with further capacity building and STAS initiatives. The reports are available upon request. More details about the STAS initiative is available below in the *IRI Governance and Stability* section of this report.

On 27-MAY-14, a Town Hall Event was hosted by the DDA in Bost District, Hilmand Province for the Women's Advisory Committee (WAC) members to participate in the Community Forums. Abdul Wakil Achak, an IDLG representative, was the guest speaker for this event that was attended by 35 people. The event was covered by Sabawoon Radio and Television.

“Before coming here, I met with Provincial Governor Mohammad Naeem who sent his warm and best wishes for all of you and praises for the work of Subat Program. As IDLG Province head, I assure you of our support of all your activities and in developing WACs in districts where there are still no WACs.”

Mr. Abdul Wakil Achack, Hilmand IDLG / Hilmand (27-MAY-14)

URUZGAN PROVINCE

The team conducted a meeting with the newly appointed Chora DG, Mr. Abdul Hakim. During the meeting, the team explained the Program and updated the Governor on its progress. Additionally, they requested the support of the District Governor as an essential part of the Program.

The District Teams conducted several meetings with the PRRD Director to explain and gain approval for the first round of vocational training grants that will be awarded. These grant concepts include brick and reinforced cement concrete (RCC) beam making, carpentry, motorbike repair, and plumbing. All PCNs were approved and signed.

The team conducted a meeting to receive feedback and set priorities with 10 members of the Tirin Kot DDA Women's Advisory Committee on 13-MAY-14 at the District Subat Program Office. The main capacity assessment findings and recommendations were presented to the participants for their comments and validation, with only minor changes. Based on the discussion and input, the Program team is developing and delivering the corresponding capacity building plan and training schedule, as approved by the WAC Chairperson prior to implementation.

NIMROZ PROVINCE

On 11-MAY-14, the Capacity Building Unit (CBU) conducted a meeting to receive feedback and set priorities with the PRRD/Nimroz staff. The main capacity assessment was presented to the participants for comments and validation, with only minor changes. Based on the discussions and input, the team is developing the corresponding capacity building plan and training schedule to be approved by the Director before implementation.

The CBU team held a capacity assessment Feedback Session/Priority-Setting meeting with the Zaranj DDA on 17-MAY-14. There were 18 DDA members, including four women, who attended the session. The main findings and recommendations were presented to the participants for validation. The team is developing a corresponding capacity building plan for Zaranj DDA based on the recommendations agreed at the feedback session.

The Nimroz PMU Head and Zaranj DTL presented the Periodic Stabilization Review (PSR) to Deputy PG Mr. Haji Qasem Khedri, the SWG Head, and the PRRD Director. The Deputy PG thanked the Program and declared his full support, sending official directive letters to mandate participation in STAS workshops. In Kang District, the DEEP report explaining the STAS initiative was shared with the DG and the DGOs. The DG appreciated Program's approach to good governance and announced his and colleagues' readiness to attend STAS Forums, even without a directive letter.

Overall, the Zaranj and Kang DEEP studies resulted in ratings for district entity capacities and linkages between "start-up" and "developing" categories, with potential to reach the next level with further capacity building and STAS initiatives ("excellent" is the fourth and highest rating category). The reports are available upon request. More details about the STAS initiative is available below in the *IRI Governance and Stability* section of this report.

“SUBAT is one of the programs of MRRD that works to increase the capacity of DDA members, CDCs, and DLOs, in order to make and create better, efficient, and effective relations among above mentioned district entities”.

Said, Mr. Alami Kang District Governor (27-MAY-14)

ZABUL PROVINCE

The Senior Gender Specialist visited Zabul on 12-MAY-14 to meet with the DoWA Director and Qalat WAC. During the visit, she evaluated the progress of the provincial Gender Action Plan and met with the Program Staff to discuss this plan.

A Town Hall Meeting was conducted in Tarnak Wa Jaldak District on 21-MAY-14 with 65 participants including the DG, DDA, and CDCs members, and other community representatives. During the event, the Program Staff updated the participants on the status of grants.

The fourth regular meeting between provincial and district entities was hosted by the PRRD on 03-MAY-14. There were 26 participants including the PRRD Director; DoLSA Director, NSP and NABDP representatives and district representatives from Qalat,



Community Forum, Tarnak Cluster, Zabul Province, 24-MAY-14

Tarnak Wa Jaldak, and Shahjoy. The PRRD Director announced that PRRD programs are expanding into seven additional districts in Zabul. The DoLSA Director discussed the services of the directorate and answered questions from district representatives. RTA interviewed the PRRD and DoLSA Directors after the meeting.

The PSR was presented to the SSD and Deputy PG Mr. Mohammad Jan Rasolyar on 15-MAY-14, in order to confirm and receive feedback on both the DEEP Engagement Profile Score (EPS) and CBU Capacity Score Index (CSI). All Line Directors, PC members, and Program Staff were also present. In addition, the PMU Head gave a detailed Program orientation and updated the participants on activities as well as progress of ongoing grants in Zabul province. All participants said that the presentation was very informative and valuable.

The Community Forums for Tarnak Wa Jaldak Clusters (those clusters which could not attend previously due to security and access issues) were successfully completed in Tarnak Wa Jaldak District from 24 to 28-MAY-14. These forums identified 16 problem statements and developed three PCNs based on the participants' solutions and priorities.

OBJECTIVES AND INTERMEDIATE RESULTS REVIEW

CONTRACT OBJECTIVES

The Program Objective is: *“to assist GIROA officials at the district and provincial levels to respond to the Population’s development and governance concerns to better instill confidence and build stability.”*

IRI GOVERNANCE AND STABILITY

Overall Objective: Provincial and District Entities increasingly address sources of instability and take measures to respond to the population’s development and governance concerns.

ACTIVITY I.1 HIRE AND TRAIN STABILITY SPECIALIST’S TEAM

To date, the IR1 team has 21 team members. There are 20 out of 21 personnel who are country nationals. All national personnel have received governance and stability training. At present the team has no need for new hires. There is an active solicitation for an Afghan Team Lead, who will replace the current expatriate, as part of the Program’s Afghanization plan.

ACTIVITY I.2 CONDUCT TRAINING OF TRAINERS (TOT) FOR SIKA AND MRRD STAFF

During the reporting period no TOT was conducted. There is a DSW TOT planned for August.

ACTIVITY I.3 UPDATE STABILITY WORKSHOP FRAMEWORKS WITH LESSONS LEARNED

No updates were made to the Governance and Stability Community Forum curriculum. There was no urgent need to conduct revisions of Community Forum 4 and 5 materials as the Governance and Stability Team Lead and curriculum developer prioritized DEEP study analysis, Engagement Profile Scoring, and STAS activity delivery.

ACTIVITY I.4 DELIVER STABILITY ANALYSIS WORKSHOPS FOR EACH APPROVED DISTRICTS AS NEEDED

On 25-MAY-14, the fourth of five rounds of Governance and Stability Community Forums for clusters 9 and 10 were conducted in Shahjoy District. There were 27 community leaders from 12 CDCs who participated in the forums, identified their sources of instability, and proposed projects for addressing SOIs. These solutions were evaluated and PCNs were developed for further processing by the Grants Team.

On 27-MAY-14, the last round of Governance and Stability Community Forums for clusters 5 and 8 of Shahjoy District were canceled for the second time this month. CDC officers from clusters 5 and 8 cited insecurity as the reason for not being able to attend the forums.

On 25-MAY-14, the third round of Governance and Stability Community Forums was completed in Tarnak Wa Jaldak District. There were 20 community leaders from 11 CDCs of Tarnak Wa Jaldak clusters who participated in the forums, identified their sources of instability, and proposed projects for addressing SOIs. The final round of community forums is planned for mid-June.



Governance and Stability Community Forum, CDCs, Tarnak Wa Jaldak District, 25-MAY-14, Zabul Province

ACTIVITY I.5 INVOLVE PRRD STAFF IN STABILITY WORKSHOPS

All of the PRRD DSWs participated in Governance and Stability Community Forums in Shahjoy and Tarnak Wa Jaldak Districts this month. In Kandahar, Uruzgan, and Zabul, all DSWs participated in STAS activities. This attendance marks a significant change over the last year and half and since the program hired approximately 17 DSW contractors six months ago. This very positive development is likely due to monthly supervision of these DSWs by program DTLs, DSOs, and M&E officers during STAS activities and direct evaluations by PRRD Directors.

ACTIVITY I.6 PROVIDE TECHNICAL ASSISTANCE TO DISTRICTS ENTITIES ON STABILIZATION ISSUES, INDICATORS, AND TRENDS

Districts in Hilmand and Nimroz completed the DEEP study. Analysis conducted by the Stability Program Officers resulted in Engagement Profile Scores (EPS) for the remaining program districts. The scores measure the type and quality of engagement, communications, and job attendance by both District Government Officers and DDA/DCC members. The results were also used to compare to the Capacity Score Index (CSI) obtained in the interview and survey assessments conducted by the CBU.

Table 3: District Governance Evaluation Scores

District	Capacity Score Index (CSI)	Engagement Profile Score (EPS)
Daman	1.67	2.53
Arghandab	1.67	2.13
Tirin Kot	N/A	1.46
Chora	1.25	1.8
Dihrawud	1.39	1.73
Qalat	N/A	1.0
ShahJoy	1.4	1.50

District	Capacity Score Index (CSI)	Engagement Profile Score (EPS)
Tarnak Wa Jaldak	1.33	1.90
Bost	N/A	1.80
Garmser	1.57	1.90
Nahri Sarraj	1.67	2.0
Nad Ali	1.54	1.80
Zaranj	N/A	1.60
Kang	1.2	1.8

- *As provincial capitals, Bost and Zaranj have no DGOs to inform Capacity Assessments. Therefore no CSI will be obtained in provincial capitals.*

The capacity scores and engagement scores align closely with each other. Most Program Districts can confidently be described as between the “start-up” and “developing” phase of governance, while three were assessed as being in the “development” phase of governance. With further interventions as planned with the capacity building and STAS initiatives, these district entities have the potential to reach the next level.

Through mid-May, STAS Forum activities were completed in Kandahar, Zabul, and Uruzgan. As intended, all three district entities worked together to review and confirm governance-related SOIs and identified solutions to address these SOIs. Furthermore, stability trends were developed to be monitored and reported on a monthly basis in DDA meetings. Also in May, following STAS Forums, district entities in Chora, Tarnak Wa Jaldak, Daman, and Arghandab Districts conducted their first Stability Trend Report Meetings in which they assigned several committees to monitor stability trends. These committees include members from all three district entities and each committee will be monitoring and reporting on several stability trends assigned to them.

ACTIVITY I.7 FACILITATE INTER-DISTRICT ENTITY MEETINGS TO EXCHANGE INFORMATION AND BEST PRACTICES

The District Governors Coordination Meeting tentatively scheduled for mid to late August. At this meeting we will discuss governance-related SOIs, common to all DGs, as presented in the DEEP studies.

ACTIVITY I.8 ORGANIZE QUARTERLY PERIODIC STABILIZATION REVIEW MEETINGS WITH IRI TEAMLEADER, STABILITY SPECIALIST, AND M&E STAFF

On 26-MAY-14, the PSR for Nimroz was delivered to the Deputy PG, PRRD, and SSDs. Both directors and the Deputy PG appreciated the Program’s efforts toward stabilization and good governance. The Deputy PG pledged to issue directives to DGOs and PGOs to fully participate in upcoming STAS activities.

ACTIVITY I.9 IMPLEMENT GENDER PILOT ACTIVITIES

During the reporting period, there were no additional IR1 governance and stability activities conducted for WACs in any of the program districts. The team is planning to engage WACs in Kandahar, Zabul, Uruzgan, and Hilmand and female DDA members in Nimroz for input into the STAS initiative.

IR2 ACCESS TO GIROA SERVICES

Overall Objective: Provincial and district entities understand what organizations and provincial line departments work within their geographic areas, what kind of services they provide, and how the population can access those services.

ACTIVITY 2.1 PROVIDE TRAINING TO PROVINCIAL LINE DIRECTORATES TO IMPROVE THEIR CAPACITY TO COLLECT, MANAGE, AND REPORT INFORMATION ABOUT PROJECTS AND SERVICES

In partnership with the line directors, the team drafted, edited and revised 11 line directorates' service reports for Nimroz. The Communications and Outreach Team currently is designing the layout of the reports and translating them. The reports will be sent back to the Nimroz provincial line directorates for their final approval before printing the booklets and posters.

MILESTONE A PROVINCIAL LINE DIRECTORATES WILL PRODUCE PROJECT OR SERVICE INFORMATION REPORTS

This milestone has been achieved in Kandahar and revisions to reports will begin in June. The service report booklets and posters for Zabul, Uruzgan, and Hilmand - 15,000 booklets and 330 posters - are currently being printed. They will be distributed at service fairs; line directorate sub-offices; as well as schools, clinics, and agriculture sub-offices in districts. Because of the success of previous distributions, it has been requested and materials are distributed in schools.

ACTIVITY 2.2 ASSIST PROVINCIAL AND DISTRICT ENTITIES TO ESTABLISH PRODUCTIVE RELATIONS

The team has completed Activity 2.2, conducting Access to GIROA Services workshops in all 14 targeted districts. This month, Access to GIROA Services workshops were conducted in five districts: Chora, Uruzgan, Zaranj, Kang, and for the Arghandab WAC.

At these workshops, 332 local representatives were trained. There were 66 DLOs who participated in workshops on how to access GIROA services, line directorate' roles and responsibilities, and how to coordinate between people and government.



Access to GIROA Services Workshop, Zaranj District, Nimroz Province, 13-May-14

Local representatives were trained on how to access to GIROA services in their area, according to the official procedures of provincial line directorates. The participants were divided in groups and each group received seven hours training over two days.

“The first round of assistance was less than required and did not meet the people’s needs but we, the community elders, struggled and followed the procedures taught to us in the Access to GIROA Services Workshops. We created the requisitions and took them to the

Disaster Management Directorate and pushed them to process our requisitions. As a result, we have received more assistance from WFP, IOM, and Save the Children”.

Mr. Dad Mula DDA member in Tirin Kot, Uruzgan

Table 4: Access to GIRoA Services District Workshops

No.	Dates of the workshops	Province	District	DDA / CDC members	Participants
1	3-4-May-14	Uruzgan	Chora	50	3 DLOs from SSD, DAIL, and DOE Directorates
2	5-6-May-14	Uruzgan	Chora	34	3 DLOs from SSD, DAIL, and DOE Directorates
3	7-8-May-14	Uruzgan	Chora	54	3 DLOs from SSD, DAIL, and DOE Directorates
4	13-14-May-14	Kandahar	Arghandab	25	N/A
5	12-13-May-14	Nimroz	Zaranj	34	10 DLOs from SSD, DAIL, DOPWA, DOWA, DOE, DOEC, DOPH, DOLSAMD, ANDMD, and PRRD
6	14-15-May-14	Nimroz	Zaranj	26	11 DLOs from DAIL, DOPWA, DOWA, DOE, DOEC, DOPH, DOLSAMD, ANDMD, and PRRD
7	17-18-May-14	Nimroz	Zaranj	27	9 DLOs from DAIL, DOPWA, DOE, DOEC, DOPH, DOLSAMD, ANDMD, and PRRD
8	19-20-May-14	Nimroz	Zaranj	33	11 DLOs from DAIL, DOPWA, DOWA, DOE, DOEC, DOPH, DOLSAMD, ANDMD, and PRRD
9	24-25-May-14	Nimroz	Kang	25	7 DLOs & IDG, DAIL (2), SSD, DOE (2), DOPH, and DOLSAMD
10	26-27-May-14	Nimroz	Kang	24	8 DLOs PRRD, SSD, DOPWA, DOLSAMD, DOE, DAIL, and DOPH (2)
Total Participants				332	66

“SUBAT is one of the programs of MRRD, which works for increasing capacity of DDA and CDCs members and DLOs, in order to make and create better, efficient and effective relations among above mentioned district entities. Conducting of Access to GIRoA Workshops, where DDA, CDCs, and line department representatives come together and discuss the challenges and



Access to GIRoA Services Workshop in Chora District, 08-MAY-14, Uruzgan Province

community problems, are very useful and effective. As one of the biggest problems to access services is distance between community representatives and DLOs, it is ... highly appreciated that these workshops will reduce this distance, and soon we will be having a close coordination among DLOs and community representatives.”

Mr. Alami, Kang District Governor

MILESTONE 2B LINE DIRECTORATE CONTACT LIST AVAILABLE TO DISTRICT ENTITIES

This milestone has been achieved in all 14 targeted districts. During the month of May, the contact list was distributed in four districts: Chora, Zaranj, Kang, and Arghandab (WAC).

MILESTONE 2C QUARTERLY REVIEW MEETINGS HELD

Refer to activity 2.3.

MILESTONE 2D SERVICE FAIRS HELD IN EACH SIKA SOUTH APPROVED DISTRICT TO DISSEMINATE INFORMATION VIA DIRECTORATE REPRESENTATIVES, DISPLAYS, AND THE GIROA SERVICES REPORTS TO BE DISTRIBUTED AS BOOKLETS AND POSTERS.

Service fairs have been held for the four WACs and in Daman and Arghandab. The service report booklets and posters for Zabul, Uruzgan, and Hilmand - 15,000 booklets and 330 posters - are currently being printed and once they have been received, service fairs and distribution will begin in these provinces.

ACTIVITY 2.3 HOLD A QUARTERLY REVIEW MEETING TO EVALUATE PROGRESS AND RESULTS AND MAKE ADJUSTMENTS AS WARRANTED

The team prepared the Access to GIROA Services Quarterly Performance Review presentation, which covers achievements, results, challenges, and solutions and will make adjustments as required. Among the findings, two key points were reinforced: (1) The 11 directorates engaged with IR2 capacity building initiatives need sustained assistance for at least three months following workshops, service fairs and development / distribution of service collaterals; (2) the workshops and follow-on assistance are important to directorates understanding the services they are to deliver, district representatives learning how to access services and advocate for their constituency, and facilitating DE/DE and PE/DE linkages.

ACTIVITY 2.4 INSTITUTIONALIZE THE PROJECTS AND SERVICE REPORTS WITH GIROA COUNTERPARTS (PRRD)

PRRD representatives and staff participated in the Access to GIROA Service Fairs and Workshops for districts entities and Writing Services Reports Workshops for provincial entities. Through these workshops, they will be capable of leading the activities after the completion of the Program.

ACTIVITY 2.5 IMPLEMENT GENDER PILOT ACTIVITIES

The team conducted the final Access to GIROA Services Workshop for the WAC in Arghandab. The workshop trained 25 WAC members on how to access GIROA services in their area. With the completion of this workshop, the team has reached to conduct workshop with all four WACs and completed Activity 2.5.



Access to GIROA Services Workshop for Arghandab WAC, 13-14-May-14, Kandahar Province

IR3 COMMUNICATION AND OUTREACH

Overall Objective: Provincial authorities improve their ability to communicate with district entities in order to help them better understand their population's needs and prioritize basic service delivery interventions.

ACTIVITY 3.1 PERIODICALLY COLLECT EXISTING POPULATION/DEMOGRAPHIC RESEARCH

This activity is complete. Relevant population and demographic data was periodically collected and made available.

ACTIVITY 3.2 IDENTIFY COMMUNICATIONS MANAGEMENT NEEDS FOR PROVINCIAL AND DISTRICT ENTITIES

The communications and outreach capacity assessments, a component of the overall capacity assessments initiative of the CBU, have been conducted for all PRRD offices and district entities. Please refer to the Capacity Building section.

ACTIVITY 3.3 ASSIST TO DEVELOP COMMUNICATION STRATEGIES TO SUPPORT THE PROGRAM TEAMS

The team continuously promotes ongoing grants projects, conducts forums, workshops, and other activities through radio, television, print, Opening Ceremonies, and Town Hall Events. A complete list of media mechanisms is found in Activity 3.6.

ACTIVITY 3.4 DEVELOP COMMUNICATIONS AND OUTREACH TRAINING GUIDE

This activity is complete. The Communications and Outreach Training Guide serves as the team's manual for conducting training workshops for provincial and district entities. The team practices flexibility in training delivery in accordance to participants' literacy level, traditional communications practices, and media usage.



Opening Ceremony led by Deputy PG and SSD, Garmser District, Hilmand Province, 04-MAY-14 (SSHMGA24)

ACTIVITY 3.5 CONDUCT ROLLING COMMUNICATION AND OUTREACH TRAINING ACTIVITIES FOR PROVINCIAL AND DISTRICT ENTITIES

A total of 18 training activities were delivered. The Communications and Outreach Team completed the training deliverables for Zabul. The team also started to conduct training activities for the DGOs and have completed two in Shahjoy and Tarnak Wa Jaldak Districts. Please see Table 5 for a comprehensive list of trainings.

Table 5: Communication and Outreach Activities

	Zabul	Male	Female	Total
Shahjoy	Workshop for DGOs Module 1: Introduction to Communications and Communications Planning 10-MAY-14	11	0	11
	Workshop for DGOs Module 2-3: Internal and External Communications and Public Relations 11-MAY-14	11	0	11
	Workshop for DDAs Module 1: Introduction to Communications 12-MAY-14	18	0	18
	Workshop for DDAs Module 2: Internal and External Communications 13-MAY-14	24	0	24
	Workshop for DDAs Module 3: Public Relations 14-MAY-14	18	0	18
	Total	82	0	82
Tarnak Wa Jaldak	Workshop for DGOs Module 1: Introduction to Communications and Communications Planning 17-MAY-14	15	0	15
	Workshop for DGOs Module 2-3: Internal and External Communications and Public Relations 18-MAY-14	16	0	16
	Total	31	0	31
	Hilmand	Male	Female	Total
Garmser	Workshop for DDAs Module 1: Introduction to Communications 10-MAY-14	24	0	24
	Workshop for DDAs Module 2: Internal and External Communications 11-MAY-14	23	0	23
	Workshop for DDAs Module 3: Public Relations 12-MAY-14	24	0	24
	Total	102	0	102
Bost	Workshop for DDAs (WAC) Module 1: Introduction to Communications 19-MAY-14	0	10	10
	Workshop for DDAs (WAC) Module 2: Internal and External Communications 20-MAY-14	0	10	10

	Workshop for DDAs (WAC) Module 3: Public Relations 21-MAY-14	0	10	10
	Total	102	30	132
	Nimroz	Male	Female	Total
Kang	Workshop for DDAs, CDCs and WAC Module 1: Introduction to Communications 28-MAY-14	17	16	33
	Workshop for DDAs, CDCs and WAC Module 2: Internal and External Communications 31-MAY-14	17	16	33
	Total	17	16	33
Zaranj	Workshop for DDAs, CDCs and WAC Module 1: Introduction to Communications 24-MAY-14	22	13	35
	Workshop for DDAs, CDCs and WAC Module 2: Internal and External Communications 25-MAY-14	20	15	35
	Workshop for DDAs, CDCs and WAC Module 3: Public Relations 26-MAY-14	19	17	36
	Total	78	61	139
	IR3 Total	616	167	783

ACTIVITY 3.6 ASSIST PROVINCIAL AUTHORITIES AND DISTRICT ENTITIES TO PREPARE AND IMPLEMENT COMMUNICATIONS ACTIVITIES



Female Participants at the Communications and Outreach Training, Zaranj District, 25-MAY-14

The Communications and Outreach Strategic Action Plan for Nimroz PRRD was approved on 27-MAY-14. The plan defines the strategic tools that the PRRD and the districts will utilize to communicate the program's goals and vision to the populace as well as capacity building measures that will help them effectively communicate with their constituents.

A total of 17 media and publicity activities were conducted; three Town Hall events, 12 media news and interviews, and two photo captions published by a newsmagazine and a website. A total of 28 were interviewed for radio and television news. Four regular meetings were also conducted between the provincial and district entities; the first meeting started in Hilmand this month

with Bost DDA hosting the meeting.

TOWN HALL EVENTS

Town Hall events were held in Arghandab and Tarnak Wa Jaldak to announce grant projects and in Bost to recognize the WAC members who completed the Community Forums.

In Arghandab, completed and ongoing grants projects in the district were announced to 120 DDA and CDC



DEs and PEs at Town Hall Event Arghandab District, Kandahar, 07-MAY-14

members and district government officials. DG Haji Shah Mohammad Ahmadi was pleased with the transparency of Subat projects' implementation. At this event on 07-MAY-14, the district government awarded certificates of appreciation to PRRD and selected Subat Program staff. In his speech, Abdul Ahad Aka, Arghandab DDA Member said, "We, the elders, support the programs that bring stability to the communities. We should support and take care of these projects by monitoring the sites and keeping them safe. No one should cheat their communities and everyone should work with complete transparency."

In Tarnak Wa Jaldak, 65 district members listened to the DG and the DDA Chairman's announcement of the status and updates of the grants projects in the district. In addition to the DG and the DDA leaders, PRRD and the District Education representatives and grantees also spoke at the event.

In Bost, 10 WAC members were awarded certificates on 27-MAY-14 for their participation in the Community Forums. Abdul Wakil Achak, an IDLG representative, was the guest speaker at this event that was attended by 35 people.

"I am proud being a member of this (DDA) group who helped planned this project. It is not just a pleasure for me but also for all people in the community. I thank the Subat Program for assisting the Afghan communities."

Wali Mohammad, Zaranj DDA Member

Table 6: Media Coverage at Town Hall Events

Date	Location	Radio/TV Stations Covering the Event	Persons Interviewed for Broadcast
07-MAY-14	Arghandab Kandahar	RTA and Gardab Daily - Grants announcements and updates	District Governor DDA Chairman PRRD Representative
21-MAY-14	Tarnak Wa Jaldak Zabul	Direct Engagement - Grants announcements and updates	DG, PRRD Director, Education District Director, CDC grantees
27-MAY-14	Bost Hilmand	Radio/TV Sabawoon - WAC – Awarding of Certificates	IDLG PMU Head

RADIO / TV NEWS AND INTERVIEWS

There were 12 radio and television news and interviews conducted, most of which took place in Uruzgan and Nimroz, with four media activities each. Headlining this month's activities was the Hilmand Deputy Governor leading the opening ceremony of the grant project in Garmser on 05-MAY-14. Aside from grants projects, activities that merited media news and interviews were capacity building activities and PE-DE meetings. In Tirin Kot, after participating in a workshop, Haji Abdul Bari Khan, Tirin Kot DDA Member, made the following comment in a radio interview, "We don't have trained



Arghandab District Governor answers questions from the media at a project site visit during the Town Hall Event in the district 07-MAY-14.

people in government offices. I hope Subat Program will conduct workshops for them too.”

“I am very happy that Subat Program supports communities in accessing government services. I hope that these meetings and workshops will continue to deliver this information to more districts.”

Abdul Basir Bina, Public Works Communications Officer

Table 7: Radio/TV News and Interviews

Date	Location	Event or Activity	Radio/TV Stations/	Interviewed for Broadcast
04-MAY-14	Garmser, Hilmand	Opening Ceremony of the grants project (SSHMG243)	Sabawoon, RTA, Shamshad International Television, Thunder News Agency	Masood Ahmad Bakhtoor, Deputy Provincial Governor with guests (but not interviewed): Jan Gul Khan, Sector Services Director; Eng. Said Ali, Head of PRRD Programs; Sadiqi, Attorney Director; and, Ayub Omar Omari, District Governor
12-MAY-14	Bost	PE-DE Meeting	Bost Radio	DoPH Director
01-MAY-14	Tirin Kot Uruzgan	Grants beneficiaries interviews (SSUZTK050)	RTA	Malak Mohammad Mali, TK DDA Chair Malak Sadar Wali – CDC Grantee Chair
11-MAY-14	Tirin Kot Uruzgan	STAS Forum	RTA	Haji Abdul bari Khan, DDA Member Amhad Jan, Police Officer
07-MAY-14	Dihrawud Uruzgan	STAS Forum	RTA	Mohammad Umar –Teacher Training Center Director Nasser Khan – District Agriculture Director
19-MAY-14	Chora Uruzgan	CB Training for DGOs	RTA	Haji Abdul Malik, DG Momen, District Education Director
03-MAY-14	Qalat Zabul	PE-DE Meeting	RTA	PRRD Director DoLSMD Director
28-MAY-14	Qalat Zabul	PE-DE Meeting	RTA	ZAB/PRRD Director Mohammad Qasam Popal and TWJ DDA Deputy Head Haji Mohammad Dawood
12-MAY-14	Zaranj Nimroz	Access to GIROA Services Workshop	RTA	Mrs. Qandi Gul, DDA Member Haji Mohammad Rasool Noorzai, CDC Member
13-MAY-14	Zaranj Nimroz	Access to GIROA Services Workshop	Sada-e-Sistan and RTA	Rahima Dashti, DoWA Officer Abdul Basir Bina, DoPW Communications Officer
18-MAY-14	Zaranj Nimroz	Access to GIROA Services Workshop	Sada-e-Sistan and RTA	Haji Mohammad Azam, DoIC Officer HajiGulzar, CDC Member

Date	Location	Event or Activity	Radio/TV Stations/	Interviewed for Broadcast
25-MAY-14	Zaranj Nimroz	Opening Rites of the first Zaranj grants project (SSNMZA430)	RTA Sada-e-Sistan	PRRD Director Wali Mohammad - DDA Member

PHOTO AND NEWS RELEASES

Stories on grants projects in Arghandab were featured in this month's photo and news releases.

Table 8: Photo and News Releases

Date	Title	Province	Released or Broadcast By
08-MAY-14	Photo Caption – Town Hall Event in Arghandab, Community projects completed in Arghandab	Kandahar	Gardab Daily
08-MAY-14	Photo Caption – Town Hall Event in Arghandab, Community projects completed in Arghandab	Kandahar	RTA Website

PROVINCIAL AND DISTRICT ENTITY MEETINGS

There were four recurring meetings conducted between provincial and district entities. Two of them were held in Zabul and one each in Kandahar and Hilmand. The purpose of these meetings was to improve the communications between provincial and district entities and to enable the district representatives to better articulate their needs and priorities. PRRD/Zabul Director, in a radio interview said that these meetings give him a chance to talk face-to-face with district representatives and “listen to their problems in the communities and try to address them.”



Bost DDA hosts the first meeting between the provincial and district entities, Hilmand Province, 12-MAY-14

Table 9: PRRD and DE Meetings

Date	Location/ Province	Main Agenda	PEs in Attendance	DEs in Attendance	Total Attendance
03-MAY-14	Zabul	Announcement of PRRD project expansion in seven districts, DoLSMD services in the districts	PRRD DoLSMD	DDA	26
05-MAY-14	Kandahar	Status and feedback of ongoing district projects, organization of the DCC	PRRD, Tear Fund AREDP	DDA	18

Date	Location/ Province	Main Agenda	PEs in Attendance	DEs in Attendance	Total Attendance
12-MAY-14	Bost Hilmand	Current status of health services in the district and in the province. Feedback and requests to improve the health service delivery.	DoPH	DDA, CDC, DCC	22
28-MAY-14	Qalat Zabul	Follow through information of PRRD project expansion, grants projects reports and updates	PRRD	DDA, CDC	27

ACTIVITY 3.7 PERIODICALLY EVALUATE PROVINCIAL AND DISTRICT ENTITY COMMUNICATIONS CAPABILITIES

Feedback presentations, the activities that verify the findings in the capacity assessments, are now being conducted with several district entities, including PRRD. This feedback activity will complete the first-round of the capacity assessments led by the Capacity Building wherein communications capabilities assessment is a component (See Capacity Building section for the complete details).

ACTIVITY 3.8 IMPLEMENT GENDER PILOT ACTIVITIES

Communications and Outreach training activities were delivered to 10 members of the DDA-WAC in Bost. This activity followed the TOT for gender officers conducted in the Kabul office last month. There were 19 women who participated in the Communications and Outreach training activity in Zaranj. In Bost, a Town Hall Event was conducted to recognize the participation of WAC members in the Community Forums.

IR4 GOVERNMENT SERVICES AND DEVELOPMENT PROJECTS

Overall Objective: Provincial authorities are able to improve basic service delivery by using GIRoA, CDCs, DDAs and ASOP DCCs, which gain capacity to plan, design, implement and monitor projects, with a focus on labor-intensive projects or productive infrastructure.

ACTIVITY 4.1 SUBMIT GRANTS MANUAL AND ACTIVITY FLOW CHART FOR USAID

The activity is complete. The Grants Manual was approved by USAID (13-MAY-13). An amendment to the grants manual was sought and approved in February 2014 to provide an alternate process in case the Provincial Development Council does not meet timely to review Project Concept Notes. The Environmental Compliance Plan was approved by USAID (18-JUN-13). The submissions of environmental compliance documents for individual projects to USAID and their approvals are proceeding smoothly.

ACTIVITY 4.2 CONDUCT INITIAL DEVELOPMENT RESEARCH AND ASSESSMENTS IN COMMUNITIES AND DISTRICTS

The initial research and assessments in all districts has been completed; it is not currently planned to repeat this exercise. The Grants Team in Tarnak Wa Jaldak and Shahjoy Districts continue to collaborate with the CSU and IR1 staff members to gather information regarding new CDCs to certify that they have not been de-activated by NSP or are otherwise ineligible to receive community development projects. This exercise is also supported by the pre-qualification survey carried out to certify CDC's previous experience in implementing community projects, a pre-condition for CDCs to implement fixed obligation

grants. This exercise reduces the chances of selected CDCs being found ineligible by the Vetting Support Unit.

ACTIVITY 4.3 WORK WITH DISTRICT ENTITIES TO IDENTIFY DPP PROJECTS

The preparation of PCNs for DDA-implemented vocational and capacity-building grants was finalized for COR approval for inclusion in Districts Project Portfolios (DPPs) in nine districts during May. In the following 14 districts, there are 480 projects at various stages of preparation: Daman (45), Arghandab (57), Qalat (33), Tarnak Wa Jaldak (26), Shahjoy (21), Bost (51), Tirin Kot (38), Chora (40), Dihrawud (33), Garmser (39), Nad Ali (27), Nahri Sarraj (33), Zaranj (21), and Kang (16).

Small-scale infrastructure projects comprise the majority of grant activities at the cluster level. However vocational training projects will be implemented by DDAs at the district-level. After the completion of Community Forums for DDAs to develop STAS PCNs, DDA representatives have gone through different scenarios for the types of projects. The first projects requested were infrastructure and provision of equipment, which did not align with the STAS goal of building district staff capacity to conduct governance activities. Following this, Daman, Tarnak Wa Jaldak, and Shahjoy Districts developed basic computer skills training PCNs for DGOs. Qalat District proposed a short teacher training course for its teachers. These PCNs are under review before translation and submission to DDA for approval.

ACTIVITY 4.4 DISTRICT ENTITIES PRESENT PROJECT CONCEPT NOTES FOR GIROA PROVINCIAL APPROVALS

To date, 362 PCNs have been approved by Provincial authorities at an estimated value of \$13.3 million. However, not all these proposed projects will be developed as grant applications. There were no PCNs approved in May. DDA monitoring and reporting grants for the four Hilmand districts are not yet approved, because the PRRD Director is awaiting authorization from MRRD. However, as a result of a Kabul-level coordination meeting with the Local Institutional Development Department (LIDD) of MRRD, refinement and approval of these PCNs will be forthcoming.

ACTIVITY 4.5 SUBMIT PCNS AND DPPS FOR USAID APPROVAL

No DPPs were approved in May. DDA vocational and capacity-building grants as well as infrastructure PCNs in nine districts Daman (1), Qalat (7), Tarnak Wa Jaldak (2), Shahjoy (2), Tirin Kot (5), Chora (6), Dihrawud (9), Zaranj (4), and Kang (2) were prepared and finalized for submission to the COR.

ACTIVITY 4.6 COORDINATE WITH PRRD, NSP, AND NABDP

Grants Teams in all districts continue to coordinate with NSP and NABDP, mainly through attendance at weekly or bi-weekly PRRD/NSP/NABDP coordination meetings at the PRRD offices. Frequent meetings were held with other government ministries, such as DoLSA, IDLG, DoWA, and MoE. The teams also participated in ad hoc coordination meetings with USAID, PRRD, NSP, and NABDP and attended the plenary PDC meetings conducted by the governors.

Grants Teams at the district- and province-level are attending coordination meetings with the DDAs/DGs, PRRDs, NSP officers, NABDP officers, DoWA, DoLSA, and other provincial ministry officers as well as DDAs/DGs and communities.

ACTIVITY 4.7 PROVIDE CAPACITY BUILDING AND TECHNICAL ASSISTANCE TO HELP DISTRICT ENTITIES PREPARE GRANT APPLICATION PACKAGES FOR PRIORITY PROJECTS

Program Staff assisted district entities in preparing 20 grant application packages in Daman District, with an estimated value of \$900,000, and 34 grant application packages in Arghandab District, with an estimated value of \$960,000.

Following the approvals of PCNs by USAID, there are new grant application packages being prepared: 14 in Tirin Kot, five in Tarnak Wa Jaldak, 12 in Bost, 21 in Garmser, nine in Chora, seven in Shahjoy, 23 in Dihrawud, seven in Qalat, seven in Nad Ali, 25 in Nahri Sarraj, 14 in Zaranj, and five in Kang.

The addition of eight engineers to district teams in early May substantially expedited technical surveys, designs, estimate preparation, as well as implementation. Approximately 65 grants applications were developed (survey and design) by the technical team in May.

ACTIVITY 4.8 OBTAIN PROJECT APPROVALS

GRC approval of grant application packages accelerated considerably, with 51 approved in May for a total dollar value of about \$1.8 million. The number of grant application packages approved by GRC reached 240, with 20 in Daman, 34 in Arghandab, 20 in Bost, 15 in Tarnak Wa Jaldak, 18 in Garmser, 20 in Tirin Kot, 29 in Chora, 13 in Qalat, 14 in Shahjoy, 23 in Nad Ali, 10 in Kang, and seven in Zaranj.

USAID approved 57 grant application packages in May: six in Tirin Kot, 11 in Chora, three in Dihrawud, one in Tarnak Wa Jaldak, two in Shahjoy, four in Garmser, two in Bost, 14 in Nad Ali, six in Kang, two in Nahri Sarraj, and six in Zaranj. These have an approximate value of \$1.8 million.

Currently, there are the following projects in the grants pipeline: 20 in Daman, 34 in Arghandab, 19 in Tirin Kot, 29 in Chora, nine in Dihrawud, 13 in Qalat, 11 in Shahjoy, 15 in Tarnak Wa Jaldak, 20 in Bost, 17 in Garmser, 18 in Nad Ali, six in Zaranj, and two in Nahri Sarraj. These have an approximate value of \$8.3 million.

ACTIVITY 4.9 PROVIDE TECHNICAL ASSISTANCE, GRANTS, AND SUB-AWARDS TO HELP DISTRICT ENTITIES AND OTHER PROJECT IMPLEMENTING PARTNERS TO IMPLEMENT APPROVED PROJECTS

There were 26 new grant agreements prepared and awarded following the provision of Grants Implementation Training for the CDC grantees and DDAs. Of the awards, there were: five in Bost, two in Tirin Kot, two in Chora, three in Qalat, two in Garmser, three in Arghandab, one in Zaranj, two in Shahjoy, four in Tarnak Wa Jaldak, and two in Nad Ali with a total estimated value of \$740,000.

There were 57 milestone payments made in May, totaling approximately \$300,000. Total disbursements to date are about \$1 million.

ACTIVITY 4.10 PROVIDE CAPACITY BUILDING TRAINING TO DISTRICT ENTITIES AND PRRD TO MANAGE PROGRAMS

There were 36 Grantee Orientation Trainings conducted for CDC grantees in Arghandab, Bost, Chora, Dihrawud, Kang, Qalat, Shahjoy, Tirin Kot, Tarnak Wa Jaldak, and Zaranj as shown in Table 10. The training equips CDC and DDA representatives with grant implementation and monitoring skills. CDC officials are now more able to design and implement community projects.

Table 10: Grantee Orientation and Grant Application Trainings

District	Date	Type of Training	CDC Group Numbers	Entity	Number of Trainees
Arghandab	5-May-14	Grantee Orientation Training	N/A	DDA	8
	17-May-14	Grantee Orientation Training	9	CDC	4
Bost	3-May-14	Grantee Orientation Training	11	CDC	4

	6-May-14	Grantee Orientation Training	6	CDC	4
	19-May-14	Grantee Orientation Training	6, 16	CDC	8
	27-May-14	Grantee Orientation Training	10	CDC	4
Chora	17-May-14	Grantee Orientation Training	8	CDC	9
	20-May-14	Grantee Orientation Training	8	CDC	8
	21-May-14	Grantee Orientation Training	10	CDC	10
	27-May-14	Grantee Orientation Training	8	CDC	8
	28-May-14	Grantee Orientation Training	7	CDC	7
Dihrawud	3-May-14	Grant Application Training	6	CDC	22
	4-May-14	Grant Application Training	7	CDC	24
	5-May-14	Grant Application Training	8	CDC	26
	6-May-14	Grant Application Training	9	CDC	22
	7-May-14	Grant Application Training	10	CDC	26
Kang	3-May-14	Grant Application Training	1	CDC	5
	4-May-14	Grant Application Training	7, 3	CDC	16
	5-May-14	Grant Application Training	4	CDC	6
	6-May-14	Grant Application Training	2	CDC	8
	11-May-14	Grant Application Training	5	CDC	8
	12-May-14	Grant Application Training	6	CDC	12
	22-May-14	Grant Application Training	8	CDC	5
	22-May-14	Grant Application Training	9	CDC	5
Qalat	5-May-14	Grantee Orientation Training	7	CDC	4
	19-May-14	Grantee Orientation Training	8	CDC	4
	25-May-14	Grantee Orientation Training	10	CDC	4
	28-May-14	Grantee Orientation Training	5	CDC	4
Shahjoy	12-May-14	Grantee Orientation Training	2	CDC	4
	19-May-14	Grantee Orientation Training	3	CDC	4
	28-May-14	Grantee Orientation Training	4	CDC	4
Tirin Kot	17-May-14	Grantee Orientation Training	14	CDC	11
	21-May-14	Grantee Orientation Training	13	CDC	19
Tarnak Wa Jaldak	19-May-14	Grantee Orientation Training	3, 6	CDC	8
Zaranj	1-May-14	Grant Application Training	1, 4	CDC	20
	21-May-14	Grantee Orientation Training	7	CDC	4

ACTIVITY 4.11 MONITOR PROJECT IMPLEMENTATION

The Grants Team, technical officers, DDA representatives, and CDC members monitored the progress of active grants projects on a regular basis. Monitoring visits were also made to certify achievement of milestones so as to make payments and close out completed projects. On all these monitoring site visits, work inspected was found to be of good quality and grantees were achieving their milestones on schedule.

Provincial representatives from PRRD and SWG accompanied trips as agreed in the joint monitoring committee protocols. For example, they visited grant projects in Arghandab District on 04-MAY-14, SSKDAG264 and 035 (Table 12).

“We are happy that the project has been started now because the irrigation infrastructure was destroyed in recent floods. On behalf of my cluster, I am glad the Subat Program is working in Uruzgan and giving us the assistance we need.”

Malik Muhammadzai, Tirin Kot DDA



Clinic boundary wall , Granai Cluster, TWJ District, Zabul, 22-MAY-14 (SSZBTJ124)

Table 11: Monitoring Visits to Project Sites

Date of Site Visit	Project Number	Title and Location
3-MAY-14	SSKDDM006	Improvement of Water Supply Network in Ensaf Cluster
4-MAY-14	SSKDAG035	Construction culverts in Kshata Sukhchala Cluster
4-MAY-14	SSKDAG264	Construction of retaining wall in Delawar Khan Kalacha Cluster
11-MAY-14	SSZBTJ124	Construction of Clinic Boundary Wall in Grani Cluster
11-MAY-14	SSZBTJ125	Construction of Gabion Protection Wall in Grani Cluster
10-MAY-14	SSZBJ106	Road Rehabilitation in Bazargan Cluster
11-MAY-14	SSZBSJ104	Construction of Culverts in Barakhel Nahe-2 Cluster
12-MAY-14	SSHMGA212	Construction of Protection Wall, Abdul Ghani Cluster
12-MAY-14	SSHMGA227	Construction of Water Gates, Abdul Satar Cluster
12-MAY-14	SSHMGA229	Construction of Culverts, Abdul Sattar Cluster
12-MAY-14	SSHMGA243	Construction of Water Gates, Haji Zikriya Cluster
12-MAY-14	SSHMGA242	Road Rehabilitation, Haji Zikriya Cluster
17-MAY-14	SSKDDM003	Construction of Stone Masonry Retaining Wall in Fitrat Cluster
17-MAY-14	SSKDDM016	Rehabilitation of Three Schools in Etihad Cluster
17-MAY-14	SSKDDM012	Gabion Protection Wall in Naikmargha Cluster.
14-MAY-14	SSKDAG042	Construction of Stone Masonry Wall in Kohak Cluster
17-MAY-14	SSKDAG33	Construction of Retaining Wall in Sarkari Bagh Cluster
17-MAY-14	SSHMBO157	Construction of Water Gates, Sahrawi Cluster
17-MAY-14	SSHMBO186	Construction of Protection Wall, Bost Cluster
20-MAY-14	SSKDAG035	Construction of Culverts, Kashata Sukhchala Cluster
24-MAY-14	SSUZTK055	Construction of Protection Wall
18-MAY-14	SSUZCH206	Construction of Protection Wall
25-MAY-14	SSZBSJ104	Construction of Culverts, Cluster No. 06
25-MAY-14	SSHMBO186	Construction of Protection Wall, Bost Cluster

25-MAY-14	SSHMB0161	Construction of Water Gates, Mamoor Abdullah Cluster
25-MAY-14	SSHMB0192	Construction of Culverts, Wali Karam Cluster
28-MAY-14	SSUZCH199	Construction of Culverts
28-MAY-14	SSUZCH200	Rehabilitation of Canal Intakes
28-MAY-14	SSUZCH201	Construction of Protection Wall
29-MAY-14	SSUZCH102	Road Rehabilitation in Markaz Cluster
27-MAY-14	SSZBTJ134	Construction of Water Reservoir in Pamir Cluster
28-MAY-14	SSZBTJ127	Construction of Culverts in Haji Nika Cluster
28-MAY-14	SSZBSJ104	Construction of Culverts in Cluster 6
31-May-14	SSHMB0170	Construction of Water Gates, Qulfak Cluster
31-May-14	SSHMB0161	Construction of Water Gates, Mamor Abdullah Cluster

Election-related activities increased insecurity in five clusters namely: Sarab Siasang Zarzigai (SSUZCH215, SSUZCH216, and SSUZCH217), Shanawda Kamisan Monighar Noorai (SSUZCH247, SSUZCH248, SSUZCH249, and SSUZCH314), Khowaja Khder Fazal Karam (SSUZCH299, SSUZCH300, and SSUZCH301), Khowaja Khader Nike Mohammad (SSUZCH302, SSUZCH303, and SSUZCH304) and Khowaja Khader Kamal (SSUZCH305, SSUZCH306, and SSUZCH307) in Chora District affecting 17 grants at various stages of development and implementation. CDC officials are unable or unwilling to travel to the District Center, and the Grants Team cannot visit project sites to survey, implement, or monitor grant activities.



Canal Intake, Nasrat Cluster, Daman district, Kandahar, 10-MAY-14 (SSKDDM009)

ACTIVITY 4.12 USE COMMUNICATIONS TOOLS TO INFORM CITIZENS ON IMPACTS

Besides temporary signboards being placed at project sites, permanent markers are now placed at prominent locations at project sites that are completed or near completion.

ACTIVITY 4.13 ENGAGE DISTRICT GOVERNORS AND DISTRICT ENTITIES IN PROJECT MONITORING, REPORTING AND EVALUATION

District and provincial officials accompanied the Grants Team on most site monitoring visits as shown in Table 12. While DDA representatives accompanied all 19 trips listed below, PRRD representatives were present on 10 and SWG representatives on four trips.

Table 12: District and Provincial Monitoring Visits

Date	Project Number	Cluster	District and Provincial Representatives
4-MAY-14	SSKDAG264	Delaware Khan Kalacha	The GIO, DF Engineer, CDC chairperson (Mohammad Hussain), DDA representative (Haji Din Mohammad), SWG representative (Fazul Rahman) and PRRD representative (Eng. Samiullah).
4-MAY-14	SSKDAG035	Kshata Sukhchala	The GIO, DF Engineer, CDC chairperson (Ataullah), DDA representative (Haji Din Mohammad), SWG representative (Fazul Rahman) and PRRD representative (Eng. Samiullah).
10-MAY-14	SSKDDM009	Nasrat	DDA secretary (Gul Mohammad), DTL, GIO, DF engineer, consultant engineer (Mohammad Dawood), and M&E officer.
6-MAY-14	SSKDAG037	Loya Monara	The GIO, DF engineer, CDC chairperson (Bismillah), DDA representative (Haji Esa Mohammad), and PRRD representative (Engineer Samiullah).
10-MAY-14	SSKDAG019	Nagahan	The GIO, DF engineer, CDC chairperson (Haji Abdul Ahad), and DDA representative (Haji Fida Mohammad).
11-MAY-14	SSKDAG309	Hajiano Kala	The GIO, DF engineer, CDC deputy (Habibullah), and DDA representative (Faizullah).
11-MAY-14	SSZBQA074	Cluster No. 05	The GIO, PGO, DTL, DF engineer, SWG representative (Nangialay Khan), PRRD member (Shamsul Hadi), and DSW (Zubair Ahmad).
11-MAY-14	SSZBQA062	Cluster No. 01	The GIO, PGO, DTL, DF engineer, SWG representative (Nangialay Khan), PRRD member (Shamsul Hadi), and DSW (Zubair Ahmad).
5-MAY-14	SSZBTJ127	Haji Nika	The GIO, DTL, M&E officer, CDO, DF engineer, CDC member (Khalilullah), and DDA chairperson (Haji Roy Mohammad).
7-MAY-14	SSZBTJ130	Shahin	The GIO, DTL, M&E officer, CDO, DSW, DF engineer, and CDC/DDA members.
11-MAY-14	SSZBTJ134	Pamir	The GIO, CDO, M&E officer, DF engineer, and DDA member (Matiullah).
18-MAY-14	SSZBQA064	Cluster No. 02	The GIO, DTL, DF engineer, M&E officer, DDA member (Mohammad Qasem), and PRRD member (Shamsul Hadi).
18-MAY-14	SSZBQA062	Cluster No. 01	The GIO, DTL, DF engineer, M&E officer, DDA member (Mohammad Qasem), and PRRD member (Shamsul Hadi).
18-MAY-14	SSZBQA092	Cluster No. 10	The GIO, DTL, DF engineer, M&E officer, DDA member (Mohammad Qasem), and PRRD member (Shamsul Hadi).
18-MAY-14	SSZBQA074	Cluster No. 05	The GIO, DTL, DF engineer, M&E officer, DDA member (Mohammad Qasem), and PRRD member (Shamsul Hadi).
19-MAY-14	SSZBSJ111	Kalakhel Nahe-I	The GIO, DTL, CDO, DF engineer, M&E officer, district governor (Malak Ali Mohammad), DDA member (Sartor Mohammad), PRRD member (Ghulam Mohammad), and CDC chairperson (Haji Hamdullah).
21-MAY-14	SSKDAG308	Shuyene Ulya	The GIO, DF Engineer, CDC chairperson CDC chairperson (Faizullah) and DDA representative (Haji Hayatullah).

Date	Project Number	Cluster	District and Provincial Representatives
21-MAY-14	SSKDDM007	Maiwand	CDC Chairperson (Abdul Wali), DTL, CDO, DF Engineer, GIO, FSO, M&E officer, Social Affairs officer (Ahmadullah) and Communication & Outreach officer (Haroon).
20-MAY-14	SSZBQA065	02 Cluster	The GIO, DTL, M&E Officer, District Engineer, FSO, GCBO, CDC head (Haji Abdul Rasheed).
20-MAY-14	SSZBQA062	01 Cluster	The GIO, DTL, M&E Officer, District Engineer, FSO, PRRD DSWs, DDA member (Mohammad Qasam) and CDC head (Mohammad Anwar).
25-MAY-14	SSNMZA430	Gulestan	DDA representative (Wali Mohammad), CDC deputy (Abdul Aziz) PRRD director (PMU Head, DTL, GIO, DF engineer, and M&E officer).
27-MAY-14	SSKDAG264	Delaware Khan Kalacha	The GCBO, DF engineer, CDC chairperson (Mohammad Hussain), and DDA representative (Faizullah).
28-MAY-14	SSKDAG086	Arghandab district	The GCBO, CDO, DTL, GDO, Arghandab DG (Haji Shah Mohammad), DDA representatives (Haji Mohammad and Haji Essa Mohammad).

ACTIVITY 4.14 IMPLEMENT GENDER PILOT ACTIVITIES

The Community Development Officer/Gender Specialist continues to coordinate with provincial officers to implement the gender plan. She assisted in the development of Women Advisory Committee PCNs for Tirin Kot, Bost, Qalat, and Arghandab Districts.

CAPACITY BUILDING

Overall Objective: Provincial and district entities gain skills and knowledge to improve the delivery of basic government services to their populations.

ACTIVITY 5.1 ASSESS CAPACITY, IDENTIFY GAPS, AND PREPARE CAPACITY BUILDING PLANS

The scheduled feedback and priority setting meetings for DDAs, DDA WACs, DGOs, and PRRDs in all five provinces were completed in the reporting period. During these sessions, summaries of the main findings and recommendations were presented to the entities and after discussion, the participants either confirmed the results or proposed specific changes. The results will form the basis of developing the corresponding capacity development plans. The team will develop the concept notes and plans for the DDA WAC trainings and share them with the respective DDA Executive Committees, District Governors, and PRRD Directors for approval before implementation in June. Table 13 illustrates the current status of these activities.

Table 13: Feedback and Priority Setting Meetings

Province	Targeted PEs and DEs	Feedback/Priority Setting Meetings (Dates)	Participants
Zabul	Qalat DDA WAC	Completed (16-MAY-14)	10 members of DDA WAC
Uruzgan	Tirin Kot DDA WAC	Completed (13-MAY-14)	10 members of DDA WAC

Kandahar	Arghandab DDA WAC	Completed (19-MAY-14)	10 members of DDA WAC
Nimroz	PRRD/Nimroz	Completed (10-MAY-14)	12 PRRD staff
	Zaranj DDA	Completed (17-MAY-14)	18 Zaranj DDA members, including 4 female members
	Kang DDA	Completed (21-MAY-14)	15 Kang DDA members, including 1 female member
	Kang DGO	Completed (20-MAY-14)	15 DGO staff and DLOs
Hilmand	Nad Ali DGO	Completed (18-MAY-14)	25 DGO staff and DLOs
	Nad Ali DDA	Completed (19-MAY-14)	16 DDA members
	Nahri Sarraj DGO	Completed (21-MAY-14)	29 DGO key staff and DLOs
	Nahri Sarraj DDA	Completed (25-MAY-14)	20 DDA members, including 5 female members
	Bost DDA WAC	Completed (26-MAY-14)	10 members of DDA WAC

The team continued reviewing and finalizing the assessment reports and the Capacity Score Index (CSI) for the DDAs, DDA WACs, DGOs, and PRRDs in the five provinces. The team provided assistance to the Governance and Stability Team with ongoing STAS, sharing the relevant DGO assessment information, including the CSI reports. See Activity 1.6 for more details. All capacity assessment reports and CSI data is available upon request.

ACTIVITY 5.2 DEVELOP CAPACITY BUILDING MATERIALS AND EXPERTISE



DGO staff participate in the “Time Management, Conflict Resolution, and Decision Making” training, Dihrawud District, Uruzgan Province, 01-MAY-14



“Project Monitoring, Evaluation and Reporting” training, Shahjoy District, Zabul Province, 18-MAY-14

Revision of CBU materials is an ongoing process. Specifically, this month, the team continued reviewing and finalizing the necessary training materials and practical tools for the ongoing and planned on-the-job trainings and technical assistance support for Arghandab and Daman DGOs in Kandahar. In addition, new materials were developed for PRRD trainings on Human Resources and Financial Management and Participatory Planning and Budgeting in Kandahar; these will be replicated in the other provinces in the coming months. In addition, all the training materials for Uruzgan and Zabul were update and revised.

ACTIVITY 5.3 DELIVER TRAINING AND OTHER CAPACITY BUILDING SUPPORT

The team conducted trainings and capacity building support activities for DDA members; the staff of the DGOs; and provincial line directors in Kandahar, Uruzgan, and Zabul Provinces. In line with the MRRD's objectives, the DDA trainings are designed to build and strengthen the DDA's basic and most important technical, management, and organizational capacities that are required to run projects and attain institutional maturity. These capacity building interventions constitute important preparatory work for the existing DDAs as they transition into the envisaged District Coordination Councils (DCCs) with strengthened legal, operational, and financial foundations.

Likewise, the trainings of GIRoA entities such as the DGO and provincial line directorates are aimed at enhancing the administrative and technical capacities and skills of the provincial- and district-level civil servants to improve the delivery of basic government services to their populations. This is in line with the common administrative functions specified in the Afghanistan National Development Strategy (ANDS) and the various IDLG and other GIRoA training guidelines and curricula. Table 14 outlines all the trainings conducted in the month of May 2014.

Table 14: Trainings Conducted for DDAs, DGOs, and PRRDs, and Line Directorates

Province	Title of Training Event	Targeted DEs and PEs	Dates	Location	Number of Participants M/F/Total	Participants
Kandahar	Human Resource Management	PRRD/Kandahar and line directorates' staff	06-MAY-14	PRRD Training Hall	27/0/27	PRRD (17), Public Health (2), Public Works (3), Agriculture (2) and Social Affairs (3)
	Financial Management	PRRD/Kandahar and line directorates' staff	17-MAY-14	PRRD Training Hall	27/0/27	PRRD (18), Public Health (2), Public Works (2), Education (2) and Social Affairs (3)
	Participatory Planning and Budgeting	PRRD/Kandahar and line directorates' staff	25-MAY-14	PRRD Training Hall	25/0/25	PRRD (13), Public Health (2), Public Works (2), Education (3), Social Affairs (3) and Agriculture (2)
Uruzgan	Project Monitoring, Evaluation and Reporting	Tirin Kot DDA	06-07-MAY-14	Uruzgan Subat Office	21/0/21	DDA members (20) and DSWs(1)
	Project Monitoring, Evaluation and Reporting	Chora DDA	17-18-MAY-14	Chora District Center	24/0/24	DDA members (22) and DSWs(2)
	Managing Meetings and Standard Filing System	Chora DGO	19-20-May-14	Chora District Center	27/0/27	DGO staff (25) and DSWs (2)
Zabul	Project Monitoring, Evaluation and Reporting	Qalat DDA	05-06-May-14	Zabul Subat Office	20/0/20	DDA members (18), DSWs (2)
	Project	Shahjoy	17-18-	Shahjoy	14/0/14	DDA members (12) and

Province	Title of Training Event	Targeted DEs and PEs	Dates	Location	Number of Participants M/F/Total	Participants
Kandahar	Human Resource Management	PRRD/Kandahar and line directorates' staff	06-MAY-14	PRRD Training Hall	27/0/27	PRRD (17), Public Health (2), Public Works (3), Agriculture (2) and Social Affairs (3)
	Financial Management	PRRD/Kandahar and line directorates' staff	17-MAY-14	PRRD Training Hall	27/0/27	PRRD (18), Public Health (2), Public Works (2), Education (2) and Social Affairs (3)
	Participatory Planning and Budgeting	PRRD/Kandahar and line directorates' staff	25-MAY-14	PRRD Training Hall	25/0/25	PRRD (13), Public Health (2), Public Works (2), Education (3), Social Affairs (3) and Agriculture (2)
Uruzgan	Project Monitoring, Evaluation and Reporting	Tirin Kot DDA	06-07-MAY-14	Uruzgan Subat Office	21/0/21	DDA members (20) and DSWs(1)
	Project Monitoring, Evaluation and Reporting	Chora DDA	17-18-MAY-14	Chora District Center	24/0/24	DDA members (22) and DSWs(2)
	Managing Meetings and Standard Filing System	Chora DGO	19-20-May-14	Chora District Center	27/0/27	DGO staff (25) and DSWs (2)
Zabul	Project Monitoring, Evaluation and Reporting	Qalat DDA	05-06-May-14	Zabul Subat Office	20/0/20	DDA members (18), DSWs (2)
	Monitoring, Evaluation and Reporting	DDA	MAY-14	District Center		DSWs (2)
	Managing Meetings and Standard Filing System	Shahjoy DGO	19-20-May-14	Shahjoy District Center	12/0/12	DGO staff (12)

District Social Workers (DSWs) actively participated in trainings for DGOs and DDAs and pledged to continue doing so in the future. It is expected that the trainings will provide them with the required capacity and expertise to deliver similar training programs and impart the skills and knowledge they have gained to their colleagues after the current program ends. Overall, the trainings were well received by the participants.

“I am very pleased to see capacity building opportunities for Dihrawud DGO staff. This training will undoubtedly develop the skills and confidence of DGO staff and DLOs. On behalf of all the trainees appreciate the training program in Dihrawud District.”

Ilah Khaliqi, Dihrawud DG, 01-MAY-14

In addition to formal “classroom-type” trainings, the team continued providing technical support for the DGOs in Kandahar Province to ensure ongoing practical learning. The main purpose of the on-the-job trainings is to provide targeted “hands-on” capacity development focusing on institutionalizing systems and administrative processes. For example, before the on-the-job trainings, Arghandab and Daman DGO management and administration rules were not followed, work/action plans did not exist, recording keeping and filing systems were not properly maintained, and the staff did not understand on how to report official achievements, issues, and problems.



Daman DGO Information and Technology Manager: “Standard Filing System” on-the-job training, Daman, Kandahar 28-MAY-14.

“I had difficulties even in simple filing and record keeping. Today’s session on standard filing management was very useful and quite suitable for me. I now understand how to keep records file documents and will apply the lessons learned in the future.”

IT Manager, Daman DGO, 28-MAY-14

To address these problems, the trainers worked practically with core DGO staff to demonstrate and apply specific tools, templates, processes, and systems adapted from the standard IDLG Office Procedures Manual for District Governor Office and other GIROA guidelines. Table 15 outlines the on-the-job trainings conducted for Kandahar in the month of May 2014.

Table 15: Kandahar On-the-Job Trainings

Targeted DE	Title of Training Event	Department	Dates	Location	Number of Participants M/F/Total	Participants
Daman DGO	Report Writing	Property Section	07-MAY-14	Daman Property Department	3/0/3	Plantation Protection Manager, Extension Manager and Co-operative Manager

	Basic Administration and Management	Communication Section	14- MAY-14	Daman Communication Department	1/0/1	Information Technology Manager
	Work Plan Development	Communication Section	21- MAY-14	Daman Communication Department	1/0/1	Information Technology Manager
	Standard Filing System	Communication Section	28- MAY-14	Daman Communication Department	1/0/1	Information Technology Manager
Arghandab DGO	Standard Filing System	Technical Sectorial Section	04- MAY-14	Arghandab-Technical Sectorial Department	1/0/1	Technical Sectorial Manager
	Report Writing	Technical Sectorial Section	11- MAY-14	Arghandab-Technical Sectorial Department	1/0/1	Technical Sectorial Manager
	Basic Administration and Management	Executive Management Section	18- MAY-14	Arghandab-Executive Department	1/0/1	Executive Manager
	Standard Filing System	Executive Management Section	25- MAY-14	Arghandab-Executive Department	1/0/1	Executive Manager

ACTIVITY 5.4 EVALUATE RESULTS FOR CONTINUOUS IMPROVEMENT

In the preparation for the next round trainings, the team continued developing, reviewing, and updating the training materials based on the trainees' feedback and comments from both pre- and post-training evaluations. The inputs are continuously incorporated into new training materials, thus ensuring improved subject matter and delivery methodologies in future versions. The Program will ensure that the revised curriculum and training materials are aligned with IDLG, MRRD, and other GIRoA entities.

ACTIVITY 5.5 IMPLEMENT GENDER PILOT ACTIVITIES

In collaboration with the gender specialists, the team completed and conducted the feedback and priority setting meetings for the four pilot DDA WACs. During these sessions, summaries of the main findings and recommendations were presented to the WACs and after discussion, the participants either confirmed the results or proposed specific changes based on their prioritized training needs. The outcomes from these meetings will form the basis of developing the corresponding capacity development plans and training schedules for June.

Overall, capacity building for DDA WACs has three objectives: 1) Build the WAC members' capacity to participate in,



Program Hilmand Gender Specialist conducting Communications and Outreach Training for WAC in Bost District. Hilmand Province. 19 - 21-MAY-14.

organize, and lead community meetings by training them in budgeting, project development, and project planning; 2) Help ensure that women become better advocates for other women, as well as for projects benefiting women to be included in the DDP and funded; and 3) Promote the image of women as valuable leaders who should be an integral part of the DDA.

ADDITIONAL RESULTS: GENDER

The Access to GIROA Services Team conducted its final workshop for the WAC in Arghandab. The workshop resulted in 25 WAC members learning how to access services in their area. With the completion of this workshop, the team has conducted workshops with all four WACs. In total, 25 female participants attended the training; 10 were WAC members and the remaining were local women from Arghandab District.

CBU, in collaboration with the gender specialists, completed and conducted the feedback and priority setting meetings for four WACs. During these sessions, summaries of the main findings and recommendations were presented to the WACs and after discussion, the participants either confirmed the results or proposed specific changes based on their prioritized training needs. The outcomes from these meetings will form the basis of developing the corresponding capacity development plans and training schedules for June. The team will start developing the required training materials for DDA WAC trainings adapted from the standard MRRD/NANBDP operational manuals, MRRD's Afghanistan Institute of Rural Development (AIRD), and other GIROA training materials. The team will develop the concept notes and plans for the DDA WAC trainings and share them with the respective DDA chairmen and chairpersons of the WACs for comments and approval before implementation.

Communications and Outreach Training was delivered to 10 members of the WAC in Bost. This activity followed the TOT for gender officers conducted in the Kabul office last month. There were 19 women who participated in the Communications and Outreach Training in Zaranj. In Bost, a Town Hall Event was conducted to recognize the participation of WAC members in the Community Forums.

ADDITIONAL RESULTS: MONITORING & EVALUATION

The Monitoring and Evaluation (M&E) Team supported Program events this month for all the IR Teams, primarily registering participants, conducting pre- and post-interviews, and monitoring grants progress.

M&E field officers verified the participants from three CBU events, including the Nad Ali DDA feedback and priority setting meeting, the sixth PRRD and PEs training on Participatory Planning and Budgeting, and the Bost WAC feedback and priority setting meeting.

M&E officers also attended two two-day/four-sessions Access to GIROA Services trainings in Kang and four two-day/eight-session trainings in Zaranj for DEs. At these trainings, the team conducted a total of seven pre- and seven post-interviews in Kang and 16 pre- and 12 post-interviews in Zaranj with the participants to document the participants' grasp of the materials presented. Also, the M&E Gender Officer attended one two-day/two-sessions Access to GIROA Services Training for the Kandahar WAC at the DoWA office. The M&E Gender Officer registered the participants and conducted four pre- and four post-interviews with participants.

The field M&E Officer from Zaranj participated in three sessions of a Communications and Outreach Training and the field M&E Officer from Tarnak Wa Jaldak participated in two sessions of a Communications and Outreach Training to register participants. In addition, the Qalat M&E Officer attended a Town Hall Meeting, where 65 individuals from various groups – DGO, DDA, CDC, tribal elders, and religious leaders – were present and all of the official invites were recorded in the M&E registration forms.

The M&E field officers from Daman and Arghandab; Shahjoy and Tarnak Wa Jaldak; and Tirin Kot, Chora, and Dihrawud attended the IR1 STAS Forums and officers from Shahjoy and Tarnak Wa Jaldak attended the IR1 Community Forums for the remaining clusters, where they conducted post-event interviews and registration. Overall, M&E officers observed 16 STAS events, 16 Community Forums, and conducted 59 interviews with STAS participants.

The field M&E Officers conducted 45 site visits to project locations – six in Daman, 12 in Arghandab, five in Qalat, three in Shahjoy, six in Tarnak Wa Jaldak, three in Bost, four in Garmser, four in Chora, and two in Tirin Kot – in order to assess and track the progress of grant implementation against targets and objectives and document highlights and significant accomplishments. They were able to accompany IR4 staff, as well as DDA and CDC members on most of these trips. Provincial representatives accompanied 10 project monitoring trips.

In Arghandab, M&E officers have documented a few minor issues with three grants (SSKDAG025, 045, and 046), about which the District Engineer discussed with the grantee CDC to rectify. However, the vast majority of site visit reports confirmed progress according to approved scopes of work and the presence of CDC and/or DDA representatives during the trips to the project sites.

Field M&E Officers accompanied the District Teams to the opening ceremonies for 13 awarded grants as well as to the grant award orientation and application trainings for grantee CDCs, where they registered participants. In addition, they attended 39 GRC meetings the month. The reports confirmed that the all GRC members concurred with the information for grants and signed the corresponding documents.

ANNEX B: SUCCESS STORY



Arghandab: Good Governance in Action

“I could not believe it until I saw it for myself: the road and culverts being built in the villages were built by the residents themselves,” Haji Mohammad Sulatani, Chairman of the Arghandab District Development Assembly (DDA), recalled referring to the various community-led projects completed in Arghandab, an agricultural district in Kandahar. Eighteen months earlier, Mohammad Sultani, together with other members of the assembly, participated in a series of Subat Program’s intensive community forums that taught them good governance tools and skills in development planning, project management, and monitoring.

The communities repaired a local water reservoir, improved an irrigation canal, repaired water pipes, and completed the construction and rehabilitation of community roads and culverts; to date 15 projects have been completed and 17 are ongoing. More than 10,000 families will benefit, with 235 local residents working as laborers to complete these projects. The Subat Program is funding a total of approximately \$247,000 with the local community also contributing approximately \$45,000 in the form of labor, storage, and tools. The projects were selected by the people in the community and carefully chosen to benefit the most area families.



District Governor, Haji Shah Ahmadi, praising the PRRD for bringing the Subat Program to his district

Haji Shah Mohammad Ahmadi, Arghandab’s District Governor, happily noted that for the first time in over a decade, the district center is full of activity due to villagers coming and going and busily working on their respective projects. “Before the Subat Program, we had issues with programs working in the communities, because we had no involvement at all. However, the Subat Program taught us to determine our own projects and gave us the skills to manage them. The villagers learned how to budget, purchase materials, work alongside with the engineers, and ensure the quality of work according to specifications. We even have a monitoring team with professional members.”

Haji Mohammad Sultani considered his participation in the community forums as his most valuable contribution as the leader of the district assembly. “The villagers had friendly debates figuring out sources of instabilities in the areas and how to address them. At first, it was extremely difficult to bring people together. They became more active and unified when they realized that they have important roles to play in their own development,” he related. “I have never before seen a program that harnesses native talents and gives the opportunity for the people to work out problems for themselves. I guess the most important change in our local governance is the narrowing of the gap between the government and the people. Working with the Subat Program also has a positive impact on security as well as people’s trust in the government,” said Sultani.

At a town hall event to mark the completion of several grants projects, District Governor Haji Shah Ahmadi praised the PRRD for bringing the Subat Program to his district. Addressing the villagers, he stated “development requires a lot of patience and hard work, and the government is here to help us, but it is important that we also help ourselves.” In the southern region of Afghanistan, the Subat Program is implemented in 14 districts in five provinces by the Ministry of Rural Rehabilitation and Development. Through this program, district entities improve their abilities to address stabilization and deliver basic services using good governance tools. Village leaders participate in a series of community forums to identify and address sources of instability and to improve their capacity to plan, implement and monitor development projects.

ANNEX C: PROGRAM ACTIVITY SUMMARY

SIKA South

Activity Tracker

31-MAY-14

Task	Kandahar							Hilmand					Uruzgan				Zabul			Nimroz			
	Daman	Aghandab	Ghorak	Panjwayi	Shah Wali Kot	Zhari	Kandahar Provi	Bost	Garmser	Nad Ali	Nahri Sarraj	Hilmand Provi	Tirin Kot	Chora	Dihrawud	Uruzgan Provi	Qalat	Shahjoy	Tarnak Wa Jak	Zabul Province	Zaranj	Kang	Nimroz Provi
Governance and Stability Project Cycle	Program Orientation	✓	✓					✓	✓	✓	✓		✓	✓	✓		✓	✓	✓		✓	✓	
	Governance and Stability Community Forums	✓	✓					✓	✓	✓	✓		✓	✓	✓		✓	✓	✓		✓	✓	
	Governance and Stability Community Forums (Women)		✓					✓					✓				✓						
	Stability Technical Assistance Sessions (STAS)	✓	✓					✓	✓	✓	○		✓	✓	✓		✓	✓	✓		✓	✓	
	Workshop: Grantee Training	✓	✓					✓	✓	✓	○		✓	✓	✓		✓	✓	✓		○	○	
	Governance and Stability Grant Projects	✓	✓					✓	✓	✓	○		✓	✓	○		✓	✓	✓		○	○	
Access to GIROA Services	Workshop: Service Reporting for Provincial Directorates						✓					✓				✓				✓		✓	
	Service Report Publication: Booklet or Poster						✓					✓				✓				✓		✓	
	Workshop: Access to GIROA Services for District Entities	✓	✓					✓	✓	✓	✓		✓	✓	✓		✓	✓	✓		✓	✓	
	Service Directorates Contact List Prepared and Distributed	✓	✓					✓	✓	✓	✓		✓	✓	✓		✓	✓	✓		✓	✓	
	Women's Service Information Fairs							✓				✓				○				○		○	
Publicity, Communications and Outreach	District Services Information Fair	✓	✓					○	○	○	○		○	○	○		○	○	○		○	○	
	Communications and Outreach Strategy	✓	✓				✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
	Radio Call-in Program "Our Village, Our Hopes"						✓					✓				✓				✓		○	
	Community Theater Performance											○								○		○	
	Radio Drama Broadcast						✓					✓			✓		✓	✓	✓			○	
	Workshop: Communications and Outreach	✓	✓				✓	✓	✓	○	○	✓	✓	○	○	✓	✓	✓	✓	✓	✓	✓	
	Radio or TV News and Interviews	✓	✓				✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
	District Town Hall Meetings	✓	✓					✓	✓	✓	✓		✓	✓	✓		✓	✓	✓		✓	✓	
Capacity Building Initiative	PRRD Posters Distributed	✓	✓				✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
	Capacity Assessment and Report	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
	Capacity Building Plan	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
	Workshop: DDA Skills (various topics)	✓	✓	✓	✓	✓		○	○	○	○		✓	✓	✓		✓	✓	✓		○	○	
	Workshop: DGO Skills (various topics)	✓	✓						○	○	○			✓	✓			✓	✓		○	○	
	Workshop: Provincial Entities Skills (various topics)							✓				○				○				○		○	
	PRRD District Social Worker Hired	✓						✓		✓	✓		✓	✓	✓		✓	✓	✓			✓	
M&E	Workshop: Training for PRRD District Social Workers	✓	✓					✓	✓	✓	✓		✓	✓	✓		✓	✓	✓		✓	✓	
	Perception Survey: Baseline	✓	✓					✓	✓	○	○		✓	✓	○		✓	✓	✓		○	○	
	Perception Survey: Follow-up	○	○					○	○	○	○		○	○	○		○	○	○		○	○	

ANNEX D: GRANT PIPELINE SUMMARY

Grant Pipeline Summary Report - May 2014

Pre-Award Cycle

DISTRICT	Under Development		GRC Process		Approved by GRC		USAID Approval to Award		Fully Approved		USAID Vetting Process		TOTALS	
	No. of Grants	Project Contribution	Pending GRC Approval		Approved by GRC		Pending USAID Approval		Fully Approved		Pending Vetting		No. of Grants	Project Contribution
			No. of Grants	Project Contribution	No. of Grants	Project Contribution	No. of Grants	Project Contribution	No. of Grants	Project Contribution	No. of Grants	Project Contribution		
Daman	14	\$674,066	0	\$0	0	\$0	0	\$0	1	\$29,023	3	\$136,074	18	\$839,162
Arghandab	12	\$322,704	0	\$0	1	\$26,434	0	\$0	0	\$0	5	\$236,573	18	\$585,712
Qalat	7	\$246,937	0	\$0	0	\$0	0	\$0	3	\$112,930	0	\$0	10	\$359,867
Tarnak Wa Jaldak	5	\$115,753	0	\$0	0	\$0	0	\$0	2	\$26,246	1	\$30,363	8	\$172,362
Shahjoy	7	\$150,555	0	\$0	2	\$36,071	0	\$0	7	\$308,760	1	\$57,145	17	\$552,531
Tirin Kot	14	\$661,298	0	\$0	0	\$0	0	\$0	8	\$323,668	9	\$619,433	31	\$1,604,399
Chora	9	\$281,896	0	\$0	0	\$0	0	\$0	3	\$92,707	11	\$316,855	23	\$691,458
Dihrawud	23	\$1,034,107	0	\$0	0	\$0	0	\$0	0	\$0	7	\$247,225	30	\$1,281,332
Bost	12	\$240,018	0	\$0	0	\$0	0	\$0	4	\$63,367	1	\$17,396	17	\$320,782
Garmser	21	\$691,329	0	\$0	1	\$84,695	0	\$0	9	\$343,879	1	\$58,304	32	\$1,178,207
Nahri Sarraj	25	\$545,684	0	\$0	3	\$63,991	0	\$0	2	\$34,635	2	\$14,058	32	\$658,368
Nad Ali	7	\$164,810	0	\$0	2	\$61,727	0	\$0	2	\$68,285	14	\$377,914	25	\$672,736
Zaranj	14	\$629,591	0	\$0	1	\$12,186	0	\$0	0	\$0	5	\$325,759	20	\$967,536
Kang	6	\$88,259	0	\$0	2	\$75,141	0	\$0	1	\$20,409	6	\$240,176	15	\$423,984
Grand Total	176	\$5,847,008	0	\$0	12	\$360,244	0	\$0	42	\$1,423,909	66	\$2,677,276	296	\$10,308,436

*dollar amount should reflect SIKa South project contribution only

Post Award Implementation Cycle

DISTRICT	Award and Implementation		Completed	Closed	TOTALS	DISTRICT	Total						
	Awarded	Ongoing					No. of Grants	Project Contribution					
Daman	3	\$106,497	7	\$89,496	4	\$194,715	13	\$735,222	Daman	31	\$1,574,384		
Arghandab	4	\$123,340	13	\$395,543	7	\$148,126	7	\$96,756	27	\$763,766	Arghandab	45	\$1,349,478
Qalat	5	\$158,413	5	\$68,286	0	\$0	0	\$0	5	\$226,698	Qalat	15	\$586,566
Tarnak Wa Jaldak	5	\$96,671	7	\$95,627	0	\$0	0	\$0	7	\$192,298	Tarnak Wa	15	\$364,660
Shahjoy	4	\$120,134	0	\$0	0	\$0	0	\$0	0	\$120,134	Shahjoy	17	\$672,665
Tirin Kot	3	\$163,309	2	\$98,898	0	\$0	0	\$0	2	\$262,208	Tirin Kot	33	\$1,866,607
Chora	11	\$188,364	4	\$59,870	0	\$0	0	\$0	4	\$248,234	Chora	27	\$939,693
Dihrawud	0	\$0	2	\$37,579	0	\$0	0	\$0	2	\$37,579	Dihrawud	32	\$1,318,911
Bost	10	\$166,686	6	\$101,324	0	\$0	0	\$0	6	\$268,010	Bost	23	\$588,792
Garmser	6	\$154,098	0	\$0	0	\$0	0	\$0	0	\$154,098	Garmser	32	\$1,332,305
Nahri Sarraj	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	Nahri Sarraj	32	\$658,368
Nad Ali	2	\$21,144	0	\$0	0	\$0	0	\$0	0	\$21,144	Nad Ali	25	\$693,880
Zaranj	1	\$17,578	0	\$0	0	\$0	0	\$0	0	\$17,578	Zaranj	20	\$985,113
Kang	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	Kang	15	\$423,984
Grand Total	54	\$1,316,233	46	\$1,201,642	9	\$237,622	11	\$291,471	66	\$3,046,968	Grand Total	362	\$13,355,405