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Conflict and Development Lab
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Acronyms

AgriLife	Agricultural and Life Sciences at TAMU
APLU	The Association of Public and Land-grant Universities
Bush School	The Bush School of Government and Public Service at TAMU
CDF	The Conflict and Development Foundation
ConDev	Conflict and Development at Texas A&M University
DRC	Democratic Republic of the Congo
EMOS Project	Environmental Management of the Oil Sector USAID Project
GCFSI	Global Center for Food Systems Innovation
HESN	Higher Education Solutions Network
ITAs	Innovations, Technologies, and Approaches
MAK	Makerere University
M&E	Monitoring and Evaluation
MSU	Michigan State University
RAN	Resilient Africa Network
Scowcroft Institute	Scowcroft Institute of International Affairs, associated with the Bush School
SMGP	Student Media Grants Program
SRPH	The School of Rural Public Health at TAMU
TAMU	Texas A&M University
TechCon	Technical Convening
UC Berkeley	University of California, Berkeley
UCG	The Université Catholique du Graben
USAID	United States Agency for International Development
UT	University of Texas at Austin
Vet School	The College of Veterinary Medicine & Biomedical Sciences at TAMU
William & Mary	The College of William & Mary

Executive Summary

From October 1 to December 31, 2013, ConDev accomplished and made progress on key milestones, objectives, and activities for the first quarter in the second year of the program. Major milestones from this quarter include finalizing and launching the ConDev website, initiating a joint capstone project between the Bush School at TAMU and the Université Catholique du Gabon (UCG) in the Democratic Republic of Congo (DRC), selecting two winners for the Student Media Grants Program, hosting a geo-coding workshop with AidData, and highlighting the HESN program through a panel at the Association of Public and Land-grant Universities conference. We also made significant progress on best practices for engaging with USAID missions for our focal countries of South Sudan, DRC, and Afghanistan.

In the first quarter of year two, ConDev initiated activities on all three of its main objectives. ConDev focused on the first objective of informing better solutions to development challenges by collaborating with the USAID Missions in South Sudan, DRC, and Afghanistan. USAID Washington was vital in facilitating communication between ConDev and the USAID Missions in country. These conversations led to proposed projects related to the Missions' in-country objectives, including a market survey for South Sudan and a household analysis study for Afghanistan. ConDev addressed the second objective of identifying and fostering development solutions by finalizing a standard process for evaluating prospective ITAs for funding. ConDev also partnered with the Bush School of Government and Public Service and UCG to create a capstone course that will assess two development projects in Butembo, DRC. The course, consisting of eight Bush School students and four UCG students, will compare the effectiveness of a public versus a private health clinic to combat malnutrition and evaluate the success of a training program at youth employment center focusing on teaching former child soldiers and homeless children vocational skills.

ConDev concentrated on the third objective of expanding the community of problem solvers to create a global network addressing development by engaging with TAMU, HESN members, and other institutions. ConDev worked with our TAMU partners, the Bush School, SRPH, and AGLS to develop capstone projects and host guest lecturers. In addition to working with TAMU partners, ConDev engaged with members from HESN labs at William and Mary, UC Berkeley, Michigan State University, and Makerere University. ConDev partnered with UT from AidData to provide a lecture and workshop on geo-coding for interested students. In addition, ConDev staff, TAMU faculty, and UT faculty participated in a collaborative meeting that resulted a joint proposal being written. ConDev supported UC Berkeley's Big Ideas competition by recruiting students, hosting information sessions, holding writing workshops, and providing individual consultations for students. ConDev recruited faculty and staff to serve as judges and mentors for the competition. ConDev student events included three workshops, three seminars, four lectures, and six brown bags. ConDev and the awards committee selected two winners for the 2013 SMGP award, one TAMU student researching natural resource conflicts in Nicaragua and one MSU student studying nutrition in Mali. A ConDev student worker represented TAMU at the APLU conference and several TAMU students presented their research at TechCon's Student Innovation Marketplace. At TechCon, Mr. Clemente Souhlande, a ConDev student, was selected "Best Concept" by USAID staff for his research on technology development in agricultural revolutions in Sub-Saharan Africa.

During the first quarter of the second year of the project, ConDev laid the groundwork for engaging USAID Missions and conducting research in South Sudan, DRC, and Afghanistan. ConDev will continue to engage students through the capstone projects and other experiential opportunities, including internships at USAID and with the ConDev office.

Part I: Major Milestones and Events Completed

I.1. Milestones

This quarter, ConDev reached four major milestones. In order to promote ConDev and USAID's HESN, the ConDev website went live and ConDev organized an HESN panel at the APLU conference. ConDev also selected two student winners, one from HESN's MSU, for the SMGP award. Finally, ConDev prepared for future student engagement and partner collaboration with the initiation of a Spring 2014 capstone course.

- **Website Went Live**

During the week of November 11, 2013 ConDev's new website went live online at www.condevcenter.org. The website includes information about upcoming events, ConDev's mission and history, staff members, donors, programs, and job opportunities.

- **Initiation of 2014 Capstone Project with Bush School and UCG**

ConDev has partnered with a capstone group of Bush School and UCG students in order to assess current development projects in Butembo, DRC. The group consists of eight Bush School students and four UCG students. The capstone team will compare the effectiveness of a public health clinic and a private health clinic to combat malnutrition and will evaluate the success of a youth employment center focusing on teaching former child soldiers and homeless children vocational skills.

- **HESN Panel Session at APLU – November 11-12, 2013**

APLU is a national research, policy, and advocacy organization that represents land-grant institutions, public research universities, and other related organizations. ConDev organized a panel to highlight USAID's HESN. The panel was moderated by Dr. Ticora Jones and included Dr. Leslie Ruyle, the Monitoring and Evaluation and Student Engagement Specialist, Dr. Ajit Srivastava, the GCFSI Director for the lab at MSU, and Dr. Dan Nielson, the Chief Social Scientist for Aid Data at William & Mary. Mr. Phillip Denny, the Manager of Big Ideas at UC Berkeley, although originally part of the panel, was unable to attend due to weather related flight delays.

- **Selection of SMGP 2013 Winners – December 11, 2013**

This year, ConDev allowed students from accredited universities worldwide to apply for the SMGP award. ConDev selected two students, Mr. Ryan Vroegindewey and Mr. Michael Petriello, as the 2013 winners. Mr. Vroegindewey is a student at MSU, an HESN partner university, and will be researching nutrition in Mali. Mr. Petriello, a TAMU student, and will be researching natural resource conflict in Nicaragua.

I.2. Events

ConDev hosted and participated in a number of events this quarter. ConDev staff met for a retreat in order to formulate upcoming plans and projects. Lecturers were recruited to speak from within and outside TAMU while TAMU students were given a platform to present their research in brownbag presentations. ConDev promoted UC Berkeley's Big Ideas competition through several information and training sessions. Geo-coding specialists traveled from AidData's consortium to provide a lecture and

workshop for TAMU students, faculty, and staff. Finally, TAMU staff, faculty, and students represented ConDev at USAID's TechCon.

- **Big Ideas Information Session – October 1, 2013**
ConDev hosted a Skype session with UC Berkeley in order to learn about the Big Ideas competition. Twenty-four students and faculty representing eleven majors and six colleges attended the meeting and immediately began forming groups and brainstorming potential innovations.
- **AidData Geo-coding Workshop – October 2, 2013**
Dr. Michael Findley, an assistant professor in the Department of Government at University of Texas, and Mr. Josiah Marineau, a PhD student at UT, led a training of geocoding software to a group of A&M students and ConDev staff. The training was limited to twenty-five students who represented five majors and three colleges. Three ConDev staff members were also trained.
- **“The Local Geography of Transnational Terrorism” Seminar – October 2, 2013**
Dr. Findley and Mr. Marineau gave a lecture about their work geo-coding terrorist attacks and comparing these attacks with data about ability to be attacked and attractiveness of the locations to attackers. There were fifty-eight attendees who represented eight majors and five colleges.
- **Seeking Collaborations Workshop with Dr. Findley – October 2, 2013**
TAMU staff, faculty, and students attended a lunch and workshop with Dr. Findley, Mr. Marineau and UT students to discuss potential collaborations between ConDev, TAMU, and AidData. In addition, staff from ConDev and AidData wrote and submitted a joint grant to the Department of Defense's Minerva Research Competition.
- **Workshop with Prof. Carlos Ribeiro and Dr. Margarida Ventura – October 4, 2013**
Prof. Carlos Ribeiro, a vice dean at Instituto Superior Politécnico (ISP) Tundavala in Lubango, Angola, and Dr. Margarida Ventura, a professor and dean at ISP Tundavala, met with ConDev staff and TAMU faculty members to discuss potential collaborations in Angola.
- **Big Ideas Judges Training – October 6, 2013**
ConDev hosted a training session online for TAMU faculty and staff on how to judge student submissions for UC Berkeley's Big Ideas.
- **Staff Retreat – October 8-9, 2013**
ConDev staff met for the first time after filling all full-time positions. During the staff retreat, ConDev created a vision and mission statement, discussed upcoming projects and funding, and defined future steps for ConDev. (See Part 8: Appendix for the full vision statement, mission statement, and goals.)
- **Big Ideas Writing Workshop – October 9, 2013**
ConDev hosted a writing workshop for students interested in applying for Big Ideas. UC Berkeley Big Ideas advisors were Skyped in and seven TAMU students were taught the general format for submitting a Big Ideas proposal.
- **“Changing the Status Quo” Seminar – October 10, 2013**
Ms. Catherine Bertini, a professor at the Maxwell School of Citizenship and Public Affairs at Syracuse University and the former Director of the World Food Program, gave a lecture titled “Changing the Status Quo: Four Bush Administration Initiatives that Improved Nutritional Support in the US and Abroad.” ConDev and the Scowcroft Institute of International Affairs, which is associated with the Bush School, supported the lecture. Approximately 200 people attended the seminar.
- **Student Lunch with Ms. Catherine Bertini – October 10, 2013**
A select group of twelve students associated with ConDev participated in a question and answer lunch with Ms. Catherine Bertini. The lunch provided an informal atmosphere where students introduced themselves and asked Ms. Bertini questions related to the World Food Program, her

career as a public servant, businesswoman, and professor, and opportunities available for students.

- **Dinner with Ms. Catherine Bertini – October 10, 2013**
Faculty, staff, and students from TAMU and ConDev met for dinner with Ms. Bertini where potential future development projects partnerships were discussed. Ten students were invited based on their participation with development related activities on campus.
- **“Agricultural Technology Adoption Choice in West Africa” Brown Bag – October 14**
Ms. Caitlin Shaw, a TAMU Master’s student in agricultural economics, presented her thesis research on technology adoption in West Africa to improve agricultural production. During the talk, Ms. Shaw discussed the relationship between factors that influence farmers in their decision to adopt technology in Ghana, Liberia, and Senegal. Twelve students and faculty associated with ConDev attended.
- **Big Ideas and Open Data Workshop – October 15, 2013**
ConDev hosted a Skype session with UC Berkeley as they provided information on the “Open Data” contest category. This talk highlighted some of the current trends and innovative projects in the “Open Data” field and explained how they are being used to improve economic and social well-being.
- **“The Big Earthwatch Debate 2013” Webinar – October 17, 2013**
ConDev hosted a webinar debate by Big Earthwatch titled “Bone of Contention: Is it Time to Reconsider a Legal Global Trade in Tiger, Elephant, and Rhino Products?” Experts in favor of and against the legalization of rhinoceros, tiger, and elephant trade argued their positions and answered audience questions. Following the webinar, the student, professor, and staff attendees continued the debate about legalization. More than twenty-two people attended and represented four colleges.
- **“Causal Exploration of Conflict and Commodity Prices in Undivided Sudan” Brown Bag – October 28, 2013**
Ms. Junyi Chen, a TAMU PhD candidate in agricultural economics, presented her research on the effects of conflict on commodity prices in Sudan. Nine ConDev staff and students attended the talk.
- **“Development and Leadership” Brown Bag – October 29, 2013**
Dr. Leslie Ruyle, the Monitoring and Evaluation and Student Engagement Specialist, gave a presentation on development and leadership to twelve students in an agricultural leadership course. She also discussed ways students could be involved in the work at ConDev.
- **“Why Women Participation Less in Civic Activity” Lecture – October 30, 2013**
Dr. Jessica Gottlieb, an assistant professor at the Bush School at TAMU, gave a lecture on her research in Mali titled “Why Women Participate Less in Civic Activity: Evidence from Mali.” Nineteen people attended the lecture from the Bush School and agriculture department.
- **Workshop with EcoExist Directors - November 4, 2013**
EcoExist is a partner project with ConDev and is funded by the Howard G. Buffett Foundation. ConDev staff members met with the directors of EcoExist to discuss ways in which the project can further collaborate with HESN and TAMU students.
- **“M&E Reporting and Student Engagement at ConDev” Brown Bag – November 4, 2013**
Ms. Julie Swensen, a TAMU Master’s student at the Bush School and graduate student technician at ConDev, discussed her work related to monitoring and evaluation and student engagement activities at ConDev. Ten students and faculty associated with ConDev attended the talk.
- **“Development and Leadership” Brown Bag – November 5, 2013**

Dr. Leslie Ruyle, the Monitoring and Evaluation and Student Engagement Specialist, gave a presentation on development and leadership to twelve students in an agricultural leadership course. She also discussed ways students could be involved in the work at ConDev.

- **“A One Health Approach to Gorilla Conservation” Seminar – November 6, 2013**
Dr. Mike Cranfield, the Co-Director of Gorilla Doctors, gave a lecture on one health initiatives and gorilla conservation in the DRC at the TAMU Vet School. More than fifty people attended the lecture.
- **Social with Dr. Cranfield – November 6, 2013**
A diverse group of faculty and students representing the Bush School, AgriLife, SRPH, and the Vet School met with Dr. Cranfield at a social event. During the event, the attendees mingled with people outside of their immediate field and spoke with Dr. Cranfield about his work.
- **Workshop with Dr. Cranfield – November 6, 2013**
Dr. Cranfield met with ConDev staff and TAMU faculty to discuss potential areas for collaboration with Gorilla Doctors. Representatives from EcoExist also attended the workshop.
- **“How to Evaluate Aid Under Fire” Brown Bag – November 11, 2013**
Mr. Yu Zhang, a TAMU PhD candidate in agricultural economics, discussed his research on evaluating conflict areas using Directed Acyclic Graph methodology. Ten students and faculty associated with ConDev attended the talk.
- **USAID TechCon – November 16-18, 2013**
Representatives from ConDev attended TechCon with USAID, other HESN members, and various institutions to discuss HESN initiatives and provide feedback for future work. ConDev representatives included senior advisors, TAMU professors, and students from different departments. Mr. Clement Sohoulane, Mr. Gabriel Vander Hey, Mr. Yu Zhang, and Mr. Christopher Bielecki presented their research at TechCon’s Student Innovation Marketplace. Mr. Sohoulane’s presentation was selected “Best Concept” by USAID staff at TechCon’s Student Innovation Marketplace. ConDev representatives started a dialogue with MSU representatives about future engagement between the two labs regarding conflict and food security issues.
- **“Leadership in Conflict & Development” Lecture – November 25, 2013**
Dr. Ed Price, the Director of ConDev, and Mr. Jerry Kenney, the Program Director of ConDev, gave a lecture about working in conflict-affected and fragile countries. The full title of the lecture is “Leadership in Conflict & Development: Working with USAID in the DRC and Other Complex Environments.” More than thirty students and faculty attended the lecture.
- **“Sustained No-Till Adoption in Agro-Ecosystems in Ghana: A Profile of Farmers and their Fields” Lecture – November 26, 2013**
Dr. Fred Boadu, the Assistant Department Head for Undergraduate Student Affairs and a professor of agricultural economics at TAMU and Mr. Kwadwo Amponsah, a TAMU Master’s student in agricultural economics, discussed their research about no-till adoption in Ghana.
- **“Compliant Rebels” Workshop – December 6, 2013**
Dr. Hyeran Jo, an assistant professor in the Department of Political Science at TAMU, gave a day-long workshop about her upcoming book, Compliant Rebels. Throughout the day, Dr. Jo gave lectures on different sections of her book.
- **Submission of Proposals to Big Ideas at UC Berkeley – December 6, 2013**
ConDev partnered with UC Berkeley to promote their Big Ideas competition. Faculty and staff from ConDev served as judges for the competitions. Several student groups entered the competition and at least one student group has been selected to compete in the second round.

I.3. Publications

ConDev researchers authored three proposals during this reporting quarter.

- **Tkach, B. and Kibriya, S. "Tracking Household Herds as Alternative Data Collection and Conflict Mitigation Tool," White Paper.**
This white paper is an innovative proposal to identify rangeland stress and decrease neighbor conflict over pastureland.
- **Tkach, B. and Kibriya, S. "Former Child Soldiers and Social Engagement: Testing the Influence of Technology on Civil Society and the Benefits of Trade," White Paper.**
This white paper builds from the Bush School and UCG capstone project and suggests a more rigorous design for testing the efficacy of programs on participants.
- **Tkach, B. and Kibriya, S. "Dynamics of Subnational Level Food Security, Interventions, Resource Scarcity and Conflicts: A Micro Level Geo-coded Approach to Peace Building," White Paper.**
This white paper is a collaborative venture to identify techniques that will contribute to U.S. development policies.

I.4. Communications

Throughout the reporting quarter, ConDev continued strengthening its social networking and website presence, completed the Standardization process for uploading white papers, reports, and other publications, and continued updating ConDev's marketing materials.

- **October 1, 2013:** Big Ideas at Berkeley Info Session for TAMU Students. Live Google Hangout posted on YouTube and shared on website and social media. Link: <http://goo.gl/GBymj4>
- **October 2, 2013:** GeoCoding Workshop Offered to TAMU Students in Partnership with AidData. Live Google Hangout posted on YouTube and shared on website and social media. Link: <http://goo.gl/lzecti>
- **October 2, 2013:** ConDev Lecture Series Live: The Local Geography of Transnational Terrorism with Dr. Mike Findley. Live Google Hangout posted on YouTube and shared on website and social media. Link: <http://goo.gl/4jxqPH>
- **October 9, 2013:** Big Ideas Writing Workshop, hosted webcast. Link: <http://goo.gl/E8dfu6>
- **October 10, 2013:** Scowcroft Lecture Series: "Changing the Status Quo: Four Bush Administration Initiatives That Improved Nutritional Support in the US and Abroad" with Ms. Catherine Bertini. (Social Media advertising)
- **October 10, 2013:** Student Roundtable with Ms. Catherine Bertini, former Director of the World Food Program. (No video) Photo: <http://goo.gl/RFDKia>
- **October 16, 2013:** Howard G. Buffett mentions ConDev Chair Dr. Edwin C. Price in LinkedIn article: <http://goo.gl/uiR6vR>
- **October 17, 2013:** Webinar debate: Is it time to reconsider a legal global trade in tiger, elephant, and rhino products? Announcement: <http://goo.gl/G7qUys> (Aired in conference room- no online video available)
- **October 30, 2013:** ConDev Lecture Series: Why Women Participate Less in Civic Activity: Evidence from Mali with Dr. Jessica Gottlieb. Live Google Hangout posted on YouTube and shared on website and social media Link: <http://goo.gl/HUDrVM>
- **November 2013:** Short photo-based social media advertising campaign to promote Dr. Mike Cranfield's ConDev Lecture on gorilla conservation. Example: <http://goo.gl/RHSLkG>

- **November 6, 2013:** ConDev Lecture Series: A One Health Approach to Gorilla Conservation with Dr. Mike Cranfield. Live Google Hangout posted on YouTube and shared on website and social media. Link: <http://goo.gl/GFW8wB>
- **November 6, 2013:** TechCon 2013 Media Advisory posted on website and shared on social media and Mailchimp newsletter. Link: <http://goo.gl/Nb70PS>
- **November 25, 2013:** Shared Dr. Ticora Jones' USAID Impact Blog: Working Together, Faster and Closer to Solve Development Challenges on website and on social media. Link: <http://goo.gl/GgxfXM>
- **November 26, 2013:** ConDev Brown Bag: Sustained No-Till Adoption in Agro-Ecosystems in Ghana: A Profile of Farmers and Their Fields. In person only at the request of the presenter. Post: <http://goo.gl/8u7FIZ>
- **December 2, 2013:** Howard G. Buffett Foundation Chair on Conflict and Development sponsors Book Workshop—Compliant Rebels: Rebel Groups and International Law in World Politics. In person only. Post: <http://goo.gl/vsny8i>
- **December 4, 2013:** TechCon 2013 Press Release posted on website and social media. Link: <http://goo.gl/KsaHgQ>
- **December 17, 2013:** Inside the Bush School: Dr. Edwin Price and Mr. Jerry Kenney Speak at Brown Bag. Link: <http://goo.gl/BFLjsD>

Part 2: Description of Key Activities

2.1. Quarter Objectives

ConDev focused on all three of our objectives this quarter:

- **Objective 1:** Inform better solutions to development challenges facing fragile and conflict-affected countries through data collection, analysis, and integration.
- **Objective 2:** Identify, assess, and foster scaling of development solutions for fragile and conflict-affected countries.
- **Objective 3:** Expand the community of problem solvers to create a global network addressing development challenges in fragile and conflict-affected countries.

2.2. Summary of Key Activities

Objective 1: Inform better solutions to development challenges facing fragile and conflict-affected countries through data collection, analysis, and integration

IR 1.1: Identify, define, and prioritize development challenges facing fragile and conflict-affected countries

- Activity 1.1.1: During an initial visit to DRC, ConDev communicated with the USAID Mission in DRC on which universities and local institutions should be visited and assessed.
- Activity 1.1.2: ConDev worked with the USAID Mission in South Sudan to identify specific development challenges the country faced. Through this work, ConDev created a scope of work involving a market survey to implement in South Sudan. Due to conflict, this project has been postponed indefinitely (See Part 8: Appendix for the “Scope of Work: Market Survey:

Transporting Agricultural Commodities from the Greenbelt to Markets in Jonglei and Upper Nile States via the White Nile”). ConDev is continuing to work with the Mission in order to develop another project.

- Activity 1.1.3: ConDev worked with the USAID Mission in Afghanistan to identify specific development challenges the country faced. Collaborated on projects that were a priority to the Mission. We worked with USAID Washington and the Mission in country.

IR 1.2: Collect, organize, and analyze data related to development interventions in fragile and conflict-affected countries

- Activity 1.2.1: ConDev created an institutional assessment survey to evaluate the programmatic and research strengths of NGOs and academic institutions. The assessment tool has been distributed to USAID Missions and other HESN Labs.
- Activity 1.2.2: ConDev used the institutional assessment survey to author a draft report on thirteen universities and institutions from DRC. This draft is currently being edited to incorporate Mission feedback. When complete, it will be uploaded to the ConDev website and used as a living document where it will be updated as needed.
- Activity 1.2.3: ConDev designed a market survey to assess the transportation of agricultural commodities using the White Nile River in South Sudan. This market survey project has been postponed indefinitely due to conflict in South Sudan.

IR 1.3: Facilitate the integration of data and analytical results into decision-making processes in fragile and conflict-affected countries

Objective 2: Identify, assess, and foster scaling of development solutions for fragile and conflict-affected countries

IR 2.1: Identify development solutions for fragile and conflict-affected countries

- Activity 2.1.1: ConDev finalized a standard process for evaluating prospective ITAs for funding. (See Part 8: Appendix for the “Innovations, Technologies, and Approaches (ITAs) Process.”)

IR 2.2: Assess the impact of development solutions for fragile and conflict-affected countries

IR 2.3: Create partnerships to foster scaling of development solutions for fragile and conflict-affected countries

- Activity 2.3.1: To satisfy ConDev requirements to create a Hub, ConDev is negotiating an agreement with UCG leadership. This agreement will allow ConDev and UCG to work on the capstone and other research objectives in the future.
- Activity 2.3.2: ConDev submitted a scope of work to the USAID Mission in South Sudan. The project involves a market survey to assess the transportation of agricultural commodities using the White Nile River in South Sudan. The Mission approved the proposal but due to conflict in South Sudan, the project has been postponed indefinitely.
- Activity 2.3.3: ConDev worked with the USAID Mission in Afghanistan to identify specific development challenges the country faced. Collaborated on projects that were a priority to the Mission. ConDev worked with USAID Washington and the Mission in country.

- Activity 2.3.4: ConDev partnered with a capstone group of Bush School and UCG students in order to assess current development projects in Butembo, DRC. The group consists of eight Bush School students and four UCG students. The capstone team will compare the effectiveness of a public health clinic and a private health clinic to combat malnutrition and will evaluate the success of a youth employment center focusing on teaching former child soldiers and homeless children vocational skills.
- Activity 2.3.5: ConDev partnered with a capstone group of Bush School and SRPH students in order to engage with local health organizations in Liberia. The capstone members are ten Bush School students and nineteen SRPH students. This capstone is a pioneering effort to bring together students from the Bush School and SRPH to answer health related development questions for USAID.
- Activity 2.3.6: Dr. Leslie Ruyle contracted on a separate USAID project in Uganda and met with MAK faculty to discuss possible collaborations with RAN.

Objective 3: Expand the community of problem solvers to create a global network addressing development challenges in fragile and conflict-affected countries

IR 3.1: Engage students, faculty, and staff at TAMU and partner institutions in understanding and solving development challenges in fragile and conflict-affected countries

- Activity 3.1.1: ConDev recruited speakers for the Fall 2013 ConDev lecture series. A full list of speakers can be seen in Section 3.3: Student Engagement.
- Activity 3.1.2: ConDev worked with the Bush School and UCG in Butembo, DRC to develop a Spring 2014 capstone project to evaluate two programs in DRC.
- Activity 3.1.3: ConDev worked with the Bush School and SRPH to develop a Spring 2014 capstone project regarding international global health policy and practice.
- Activity 3.1.4: ConDev worked with departments across TAMU, including the Bush School, SRPH, the Vet School, and AgriLife, to develop a lecture series focused on development in fragile and conflict-affected countries.
- Activity 3.1.5: ConDev partnered with William & Mary to provide a lecture and workshop on geo-coding and data analysis. Dr. Michael Findley and Mr. Josiah Marineau visited from UT to teach geo-coding skills, present their research based on geo-coding, and meet with TAMU faculty and ConDev staff to discuss further partnerships. Following the meeting, ConDev and AidData wrote and submitted a joint grant to the Department of Defense's Minerva Research Competition.
- Activity 3.1.6: ConDev partnered with UC Berkeley to promote their Big Ideas competition. ConDev held several meetings and workshops to inform students and faculty of the competition.

IR 3.2: Build a network of institutions (universities, development organizations, and firms) to support solving development challenges in fragile and conflict-affected countries

- Activity 3.2.1: ConDev met with thirteen universities and institutions in DRC to assess which would best support the Lab's thematic initiatives. Since the trip to DRC, ConDev has been working closely with UCG in Butembo to organize a capstone and potential work together on other projects.

- Activity 3.2.2: Representatives from ConDev attended the APLU conference in order highlight HESN. ConDev organized a panel that was moderated by Dr. Ticora Jones and included representatives from three of the HESN Labs.
- Activity 3.2.3: Representatives from ConDev attended TechCon with USAID, other HESN members, and various institutions to discuss HESN progress and provide feedback for future work. ConDev representatives included senior advisors, TAMU professors, and students from different departments.
- Activity 3.2.4: A representative from ConDev, Dr. Leslie Ruyle, attended USAID's TetraTech Conference in Uganda. While there, Dr. Ruyle developed relationships with MAK faculty members on natural resource management themes.

IR 3.3: Build the capacity and durability of local institutions to resolve conflict and development challenges in fragile and conflict-affected countries.

- Activity 3.3.1: ConDev's Spring 2014 capstone for the Bush School and UCG in DRC will provide field research skills to students from both universities and strengthen the relationship between the universities.
- Activity 3.3.2: ConDev's Spring 2014 capstone for the Bush School and SRPH will empower local institutions in economically transitioning countries with regards to health projects.

Part 3: Intra-Development Lab/ University Engagement

3.1. Interdisciplinary Collaboration

ConDev worked with all of its partner departments, including the Bush School, SRPH, and AGLS, this semester in order to develop capstone projects and host guest speakers.

- **Ms. Bertini Visit in Coordination with the Scowcroft Institute**
ConDev worked with the Scowcroft Institute, which is associated with the Bush School, to organize and advertise Ms. Catherine Bertini's lecture during her visit to TAMU.
- **Dr. Cranfield Seminar with SRPH and the Vet School**
Dr. Mike Cranfield is the Co-Director of Gorilla Doctors. ConDev collaborated with SRPH and the Vet School at TAMU. The Vet School hosted Dr. Cranfield's lecture while faculty from SRPH and the Vet School attended the workshop. Students and faculty from the Bush School, SRPH, the Vet School, and AGLS attended the social event.
- **Spring 2014 Capstone Project with the Bush School and UCG**
ConDev has partnered with a capstone group of Bush School and UCG students in order to assess current development projects in Butembo, DRC. The group consists of eight Bush School students and four UCG students. The capstone team will compare the effectiveness of a public health clinic and a private health clinic to combat malnutrition and will evaluate the success of a youth employment center focusing on teaching former child soldiers and homeless children vocational skills.
- **Spring 2014 Capstone with the Bush School and SRPH**
A capstone course between Bush School and SRPH students will examine relationships between government and local health organizations in Liberia using USAID as their client. The capstone members include ten Bush School students and nineteen SRPH students. This capstone is a

pioneering effort to bring together students from the Bush School and SRPH to answer health related development questions for USAID.

3.2. Partner Engagement

ConDev developed new partnerships with organizations like UCG and EcoExist and advanced long-standing relationships with TAMU departments.

- **Capstone Meeting with Mr. Scott Pool from SRPH**
ConDev met with Mr. Scott Pool, a lecturer at SRPH, to develop the joint capstone project with the Bush School and SRPH.
- **Capstone Phone Call with UCG**
ConDev spoke with representatives from UCG to develop the joint capstone project with the Bush School and UCG.
- **Workshop with EcoExist**
ConDev staff members met with the directors of EcoExist to discuss ways in which the project can further collaborate with HESN and TAMU students.
- **Meeting about Natural Resource Management at MAK**
Dr. Leslie Ruyle, the Monitoring and Evaluation and Student Engagement Specialist, met with MAK faculty and environmental advisors from Tullow Oil Company to discuss natural resource management in Uganda.
- **Meeting with Liberal Arts Department**
ConDev met with TAMU's Liberal Arts Department heads to discuss potential collaborations in South Sudan.
- **Meeting with Dr. Greg Sullivan**
ConDev met with Dr. Greg Sullivan, an independent contractor, regarding work in South Sudan. Dr. Sullivan assisted ConDev in writing its scope of work for South Sudan but further work in the country has been postponed indefinitely due to conflict.

3.3. Student Engagement

ConDev has engaged with students in a number of ways in this quarter. Two capstone projects and one course have been developed for the spring 2014 semester. TAMU students applied for ConDev's SMGP award and UC Berkeley's Big Ideas competition. Students represented TAMU at the APLU conference and USAID's TechCon. One student was awarded "Best Concept" while presenting his research at TechCon. Finally, ConDev offered three workshops, three seminars, four lectures, six brown bags, and other activities for TAMU students.

- **Spring 2014 Capstone Project with the Bush School and UCG**
ConDev has partnered with a capstone group of Bush School and UCG students in order to assess current development projects in Butembo, DRC. The group consists of eight Bush School students and four UCG students. The capstone team will compare the effectiveness of a public health clinic and a private health clinic to combat malnutrition and will evaluate the success of a youth employment center focusing on teaching former child soldiers and homeless children vocational skills.
- **Spring 2014 Capstone Project with the Bush School and SRPH**
ConDev partnered with a capstone group of Bush School and SRPH students in order to engage with local health organizations in Liberia. The capstone members are ten Bush School students

and nineteen SRPH students. This capstone is a pioneering effort to bring together students from the Bush School and SRPH to answer health related development questions for USAID.

Development of Undergraduate/Graduate Course

Dr. Edwin Price, the Director of ConDev, will be teaching an agricultural economic course titled “Economics of Foreign Intervention, Conflict, and Development.” It is cross-listed as an undergraduate and graduate course.

- **Selected the 2013 SMGP Winners**

This year, ConDev allowed students from any accredited universities worldwide to apply for the SMGP award. ConDev selected two students, Mr. Ryan Vroegindewey and Mr. Michael Petriello, as the 2013 winners. Mr. Vroegindewey is a student at HESN’s MSU and will be researching nutrition in Mali. Mr. Petriello is a student at TAMU and will be researching natural resource conflicts in Nicaragua.

- **Students Applied for Big Ideas**

Several student groups entered UC Berkeley’s Big Ideas Competition and one student group has been selected to compete in the second round.

- **Students Represented TAMU at TechCon**

Mr. Clement Sohoulane, Mr. Gabriel Vander Hey, Mr. Yu Zhang, and Mr. Christopher Bielecki presented their research at TechCon’s Student Innovation Marketplace.

- **Student Winner at TechCon**

Mr. Clement Sohoulane was selected “Best Concept” by USAID staff at TechCon’s Student Innovation Marketplace. Mr. Sohoulane presented research on technology development in agricultural revolutions in Sub-Saharan Africa.

- **Student Worker Represented TAMU at the APLU Conference**

Ms. Molly Walsh, a graduate student worker at ConDev, attended the APLU Conference with Dr. Leslie Ruyle.

- **Series of Workshops, Lectures, and Brown Bags for TAMU students**

- Big Ideas Information Session
- AidData Geo-coding Workshop by Dr. Mike Findley and Mr. Josiah Marineau
- “The Local Geography of Transnational Terrorism” Seminar by Dr. Mike Findley and Mr. Josiah Marineau
- Big Ideas Writing Workshop
- “Changing the Status Quo” Seminar by Ms. Catherine Bertini
- Student Lunch with Ms. Catherine Bertini
- “Agricultural Technology Adoption Choice in West Africa” Brown Bag by Ms. Caitlin Shaw
- Big Ideas and Open Data Workshop
- “The Big Earthwatch Debate 2013” Webinar
- “Causal Exploration of Conflict and Commodity Prices in Undivided Sudan” Brown Bag by Ms. Junyi Chen
- “Development and Leadership” Brown Bag by Dr. Leslie Ruyle
- “Why Women Participation Less in Civic Activity” Lecture by Dr. Jessica Gottlieb
- “M&E Reporting and Student Engagement at ConDev” Brown Bag by Ms. Julie Swensen
- “Development and Leadership” Brown Bag by Dr. Leslie Ruyle
- “A One Health Approach to Gorilla Conservation” Seminar by Dr. Mike Cranfield
- Workshop with Dr. Cranfield
- “How to Evaluate Aid Under Fire” Brown Bag by Mr. Yu Zhang
- “Leadership in Conflict and Development: Working with USAID in the DRC and Other Complex Environments” Lecture by Dr. Ed Price and Mr. Jerry Kenney
- “Sustained No-Till Adoption in Agro-Ecosystems in Ghana: A Profile of Farmers and their Fields” Lecture by Dr. Fred Boadu and Mr. Kwadwo Amponsah

- “Compliant Rebels” Workshop by Dr. Hyeran Jo

3.4. Lessons Learned/ Good Practices

- Student participation for events has been good but is somewhat dependent on semester timing. Accounting for midterms and finals may increase future attendance at lecture.
- ConDev will continue to offer lectures in the spring of 2014 but the Lab will increase its focus developing on experiential opportunities for students. ConDev seeks to increase internship opportunities at TAMU and elsewhere for students.
- The establishment of a multi-year Capstone Project in the DRC has potential to create a long-lasting, mutually beneficial relationship between ConDev and its partners, like UCG, in the DRC.

Part 4: USAID Engagement

4.1. Interactions

ConDev worked with the USAID Washington and the Missions in DRC, South Sudan, and Afghanistan to initiate projects and research in each respective country. ConDev continued working closely with USAID HESN contacts and met with other departments of USAID during visits to Washington, D.C. and Uganda. USAID’s TechCon was an important event for ConDev this quarter.

- **USAID Mission in DRC**
During an initial visit to DRC, ConDev communicated with the USAID Mission in DRC on which universities and local institutions should be visited and assessed.
- **USAID Mission in South Sudan**
ConDev worked with the USAID Mission in South Sudan to identify specific development challenges the country faced. Through this work, ConDev created a scope of work involving a market survey to implement in South Sudan. Due to conflict, this project has been postponed indefinitely. ConDev is continuing to work with the Mission in order to develop another project.
- **USAID Mission in Afghanistan**
ConDev worked with the USAID Mission in Afghanistan to identify specific development challenges the country faced. Collaborated on projects that were a priority to the Mission. ConDev worked with USAID Washington and the Mission in country.
- **Weekly Phone Calls with USAID**
Close communication via phone calls allowed ConDev and USAID to update one another on organizational decisions, upcoming events, reporting and logistics, program/country updates, and other priority areas.
- **Meetings with USAID**
On November 13 and 14, 2013, while in Washington, D.C., Dr. Leslie Ruyle met with Dr. Ticora Jones, Ms. Michelle L’Archeveque, and other USAID officials to discuss ConDev and HESN projects.
- **Meeting with USAID’s Biodiversity Group**
On November 14, 2013, while in D.C., Dr. Leslie Ruyle met members of USAID’s Biodiversity Group to discuss USAID biodiversity priorities in DRC, South Sudan, and Afghanistan.
- **USAID’s TechCon**
While attending TechCon, ConDev representatives started a dialogue with MSU representatives about future engagement between the two labs regarding conflict and food security issues.
- **USAID’s Mission in Uganda “Measuring Impact” Workshop**

From December 3 to 5, 2013, the “Measuring Impact” Workshop in Uganda was put on by Foundations of Success at the USAID Mission in Uganda. Among the attendees were Dr. Leslie Ruyle, MAK faculty, and Dr. Nathan Gregory, a fellow at USAID.

4.2. Lessons Learned/ Good Practices

- Working with USAID Missions abroad has been invaluable and time needs to be set aside for continued communication.
- TechCon allowed all HESN Labs to meet and exchange ideas. Future conventions and working groups will allow members to assist each other on areas such as data collection, innovation implementation, and student engagement.
- Additional time should be made at annual meetings for discussions with HESN Labs.

Part 5: Collaboration with Other Development Labs

5.1. Interactions

During this quarter, ConDev worked closely with William & Mary’s AidData, UC Berkeley’s Big Ideas, and MAK. In addition, ConDev has begun discussing future collaborations with MSU.

- **Geo-coding with AidData**
ConDev partnered with AidData at William & Mary to provide a lecture and workshop on geo-coding and data analysis. Dr. Michael Findley and Mr. Josiah Marineau visited from UT to teach geo-coding skills, present their research based on geo-coding, and meet with TAMU faculty and ConDev staff to discuss further partnerships. Twenty-five students and three ConDev staff were trained on how to geo-code data.
- **SMGP Winner from MSU**
This year, ConDev allowed students from any accredited universities worldwide to apply for the SMGP award. ConDev selected two students, Mr. Ryan Vroegindewey and Mr. Michael Petriello, as the 2013 winners. Mr. Vroegindewey is a student at MSU, an HESN partner university, and will be researching nutrition in Mali.
- **UC Berkeley’s Big Ideas**
ConDev partnered with UC Berkeley to promote their Big Ideas competition. Faculty and staff from ConDev served as judges for the competitions. Several student groups entered the competition and at least one student group has been selected to compete in the second round.
- **Conference Call with MSU**
On November 7, 2013, ConDev had a conference call with MSU staff to talk about potential collaborations regarding conflict and food security issues.
- **HESN Panel at the APLU Conference**
ConDev organized a panel that was moderated by Dr. Ticora Jones and included Dr. Leslie Ruyle, the Monitoring and Evaluation and Student Engagement Specialist, Dr. Ajet Srivastava, the GCFSI Director for the lab at MSU, and Dr. Dan Nielson, the Chief Social Scientist for Aid Data at William & Mary. Mr. Phillip Denny, the Manager of Big Ideas at UC Berkeley, was unable to join the panel due to weather related flight delays.
- **AidData 3.0 Brown Bag, Launch, and Deep Dive**
Dr. Leslie Ruyle attended the AidData launch as they celebrated the newest version of their software.
- **Site Visit with RAN at MAK**

Dr. Leslie Ruyle organized a meeting at MAK to discuss potential collaboration projects focusing on violence against women.

- **TechCon Workshop**

During USAID's TechCon, ConDev representatives started a dialogue with MSU representatives about future engagement between the two labs regarding conflict and food security issues.

- **Meeting with Ms. Alena Stern from AidData**

On December 9, 2013, while in Kampala, Uganda, Dr. Leslie Ruyle met with Ms. Alena Stern, a project manager for AidData at William & Mary. Dr. Ruyle and Ms. Stern discussed potential collaborations in the DRC.

5.2. Lessons Learned/ Good Practices

- Opening university competitions, like UC Berkeley's Big Ideas Competition, to other HESN members has provided exciting opportunities for our students and garnered a lot of interest.

Part 6: Monitoring & Evaluation

6.1. Preparation Activities

Following its M&E reporting in the Annual Report, ConDev has continued to keep track of its activities and report them for indicator purposes.

6.2. Ongoing Monitoring & Evaluation

Currently, ConDev is collecting monitoring and evaluation data for Year Two.

Part 7: Looking Ahead

7.1. Calendar of Events

ConDev will welcome HESN staff, Ms. Michelle L'Archeveque and Dr. Genevieve Croft. During their visit, Ms. L'Archeveque and Dr. Croft will present a seminar on international development careers, discuss upcoming events with ConDev staff, and meet with Bush School students to discuss the capstone projects. ConDev also anticipates visits by Papa Sène Dièry, Dr. Julius Coles, Mr. Paul Brinkley, Dr. Jill Urban-Karr, and Ms. Jolyne Sanjak. ConDev will be supporting photo exhibits by Mr. Howard G. Buffett and SMGP winner, Mr. Christopher Bielecki. In addition, the Bush School and UCG capstone group will be traveling to DRC over Spring Break to survey members of the Butembo community. ConDev looks forward to receiving reports from both capstone groups. In March, Dr. Leslie Ruyle will travel to DRC to meet with the USAID Mission, supervisor the capstone group, and visit ongoing projects. Finally, ConDev will provide scholarships for four students to travel to Peru for the Amazon Field School where they will learn about natural resource conflict management.

JANUARY 2014				
DATES	EVENT	DESCRIPTION	USAID Leadership/ Involvement	Development Lab Collaboration
1/13 – 1/14	USAID Visit to TAMU	Ms. Michelle L'Archeveque and Dr. Genevieve Croft will visit ConDev at TAMU. While at TAMU, they will give a seminar on international development careers.	Ms. L'Archeveque and Dr. Croft are USAID HESN staff.	
1/16	Dièry Seminar	Papa Sène Dièry will give a seminar on nutrition-led agriculture in Africa.		
1/22	Coles Visit	Dr. Julius Coles will visit ConDev at TAMU.		
DATES	EVENT	DESCRIPTION	USAID Leadership/ Involvement	Development Lab Collaboration
2/18	Brinkley Seminar	Mr. Paul Brinkley will give a seminar on his book <u>War Front to Store Front: Americans Rebuilding Trust and Hope in Nations Under Fire.</u>		
2/26	Urban-Karr and Sanjak Seminar	Dr. Jill Urban-Karr and Ms. Jolyne Sanjak will give a seminar on land tenure and conflict.		

MARCH 2014				
DATES	EVENT	DESCRIPTION	USAID Leadership/ Involvement	Development Lab Collaboration
3/5 – 3/17	Capstone Trip to DRC	The capstone group of Bush School and UCG students will travel to DRC to conduct surveys for their research.		
3/19	Buffett Photo Exhibit and Student Media Opening	Mr. Howard G. Buffett's photo exhibit and Mr. Christopher Bielecki's SMGP exhibit will be on display in the AgriLife Department.		
3/25	Buffett Visit to TAMU	Mr. Howard G. Buffett will visit students at TAMU to discuss his photo exhibit.		
TBA	Dr. Ruyle Trip to DRC	Dr. Leslie Ruyle will travel to DRC to meet with the USAID Mission, supervisor the capstone group, and visit ongoing projects.	Meetings USAID Mission in DRC.	
APRIL 2014				
DATES	EVENT	DESCRIPTION	USAID Leadership/ Involvement	Development Lab Collaboration
TBA	Capstone Presentation	The joint capstone group of Bush School and UCG students will present their findings.		
TBA	Capstone Presentation	The joint capstone group of Bush School and SRPH students will present their findings.	USAID is the client for this capstone group.	
MAY 2014				
DATES	EVENT	DESCRIPTION	USAID Leadership/ Involvement	Development Lab Collaboration
5/11 – 5/29	Amazon Field School	ConDev will provide four students with scholarships to travel to Peru for a course on natural resource conflict management.		
JUNE 2014				
DATES	EVENT	DESCRIPTION	USAID Leadership/ Involvement	
JULY 2014				
DATES	EVENT	DESCRIPTION	USAID Leadership/ Involvement	

7.2. Description of Future Activities

ConDev will welcome HESN staff, Ms. Michelle L'Archeveque and Dr. Genevieve Croft. During their visit, Ms. L'Archeveque and Dr. Croft will present a seminar on international development careers, discuss upcoming events with ConDev staff, and meet with Bush School students to discuss the capstone projects. ConDev also anticipates visits by Papa Sène Dièry, Dr. Julius Coles, Mr. Paul Brinkley, Dr. Jill Urban-Karr, and Ms. Jolyne Sanjak. ConDev will be supporting photo exhibits by Mr. Howard G. Buffett and SMGP winner, Mr. Christopher Bielecki. In addition, the Bush School and UCG capstone group will be traveling to DRC over Spring Break to survey members of the Butembo community. ConDev looks forward to receiving reports from both capstone groups. In March, Dr. Leslie Ruyle will travel to DRC to meet with the USAID Mission, supervisor the capstone group, and visit ongoing projects. Finally, ConDev will provide scholarships for four students to travel to Peru for the Amazon Field School where they will learn about natural resource conflict management.

7.2.1. Milestones

ConDev will launch both Spring 2014 capstone projects and will select its first ITA awardee in the next quarter.

- **Launch of Spring 2014 Capstone Project with Bush School and UCG**
ConDev anticipates the start of the Spring 2014 capstone project with Bush School and UCG students. This capstone course will be the first course that ConDev has supported at UCG in Butembo, DRC. At the end of the capstone, ConDev looks forward to learning the research findings of the capstone group in relation to the effectiveness a public and a private health clinic to combat malnutrition and the success of a youth employment center.
- **Launch of Spring 2014 Capstone Project with Bush School and SRPH**
ConDev anticipates the start of the Spring 2014 capstone project with Bush School and SRPH students. At the end of the capstone, ConDev looks forward to learning the research findings of the capstone group in relation to the engagement of local health organizations in Liberia.
- **Disburse First ITA Award**
ConDev plans to disburse its first ITA award in the next quarter.

7.2.2. Events

ConDev will welcome HESN staff, Ms. Michelle L'Archeveque and Dr. Genevieve Croft. During their visit, Ms. L'Archeveque and Dr. Croft will present a seminar on international development careers, discuss upcoming events with ConDev staff, and meet with Bush School students to discuss the capstone projects. ConDev also anticipates visits by Papa Sène Dièry, Dr. Julius Coles, Mr. Paul Brinkley, Dr. Jill Urban-Karr, and Ms. Jolyne Sanjak. ConDev will be supporting photo exhibits by Mr. Howard G. Buffett and SMGP winner, Mr. Christopher Bielecki. In addition, the Bush School and UCG capstone group will be traveling to DRC over Spring Break to survey members of the Butembo community. In March, Dr. Leslie Ruyle will travel to DRC to meet with the USAID Mission, supervisor the capstone group, and visit ongoing projects.

- **USAID Visit to TAMU – January 13-14, 2014**

Ms. Michelle L'Archeveque and Dr. Genevieve Croft will visit ConDev at TAMU. While at TAMU, they will give a seminar on international development careers.

- **Papa Dièry Seminar – January 16, 2014**
Papa Sène Dièry will give a seminar on nutrition-led agriculture in Africa.
- **Dr. Coles Visit – January 22, 2014**
Dr. Julius Coles will visit ConDev at TAMU.
- **Mr. Brinkley Seminar – February 18, 2014**
Mr. Paul Brinkley will give a seminar on his book War Front to Store Front: Americans Rebuilding Trust and Hope in Nations Under Fire.”
- **Dr. Urban-Karr and Ms. Sanjak Seminar – February 26, 2014**
Dr. Jill Urban-Karr and Ms. Jolyne Sanjak will give a seminar on land tenure and conflict.
- **Capstone Trip to DRC – March 5-17, 2014**
The capstone group of Bush School and UCG students will travel to DRC to conduct surveys for their research.
- **Mr. Buffett Photo Exhibit and Student Media Opening – March 19, 2014**
Mr. Howard G. Buffett’s photo exhibit and Mr. Christopher Bielecki’s SMGP exhibit will be on display in the AgriLife Department.
- **Mr. Buffett Visit to TAMU – March 25, 2014**
Mr. Howard G. Buffett will visit students at TAMU to discuss his photo exhibit.
- **Dr. Ruyle Trip to DRC – March 2014**
Dr. Leslie Ruyle will travel to DRC to meet with the USAID Mission, supervisor the capstone group, and visit ongoing projects.

7.2.3. Publications

ConDev plans to have at least one publication related to the Spring 2014 Capstone Project with the Bush School and UCG’s scope of work.

- **Spring 2014 Capstone Project with the Bush School and UCG: Scope of Work.**

7.2.4. Communications

ConDev will continue to strengthen its social networking and website presence, update its marketing materials, and advertise major events.

- **Mr. Paul Brinkley’s Seminar**
- **Mr. Howard G. Buffett’s Photo Exhibit**
- **Mr. Christopher Bielecki’s SMGP Exhibit**
- **Mr. Howard G. Buffett’s Visit**

Part 8: Appendix

Three documents have been attached in the Appendix. First, the “Annual Retreat Results” defines the Mission Statement, One Year Vision Statement, and Four Year Vision Statement; illustrates ConDev projects; and explains how each project is funded. The second document is the Scope of Work prepared for the USAID Mission in South Sudan titled “Market Survey: Transporting Agricultural

Commodities from the Greenbelt to Markets in Jonglei and Upper Nile States via the White Nile.”
Finally, the “Innovations, Technologies, and Approaches (ITA) Process” explains how ITAs are measured in the “identified,” “developed,” “piloted,” “evaluated,” and “adopted” categories.

ANNUAL RETREAT RESULTS

Mission Statement (draft): Conflict and Development seeks to improve the design, implementation, and evaluation of development programs and strengthen local institutions to mitigate the negative impacts of conflict. In pursuit of this aim we support field-driven solutions, engage policymakers, practitioners, and scholars, and harness interdisciplinary scientific and technological approaches.

One Year Vision Statement (draft): Conflict and Development will pursue high-profile hallmark projects that embody our mission, demonstrate clear policy and program benefits, and strengthen key partnerships by ensuring that at least two of these projects are being tested in the field by the end of year one.

Four Year Vision Statement (draft): Conflict and Development will demonstrate that our unique field driven approach is a highly effective method for improving development programs and policies in fragile and conflict-affected countries.

Graph of ConDev Projects (draft)

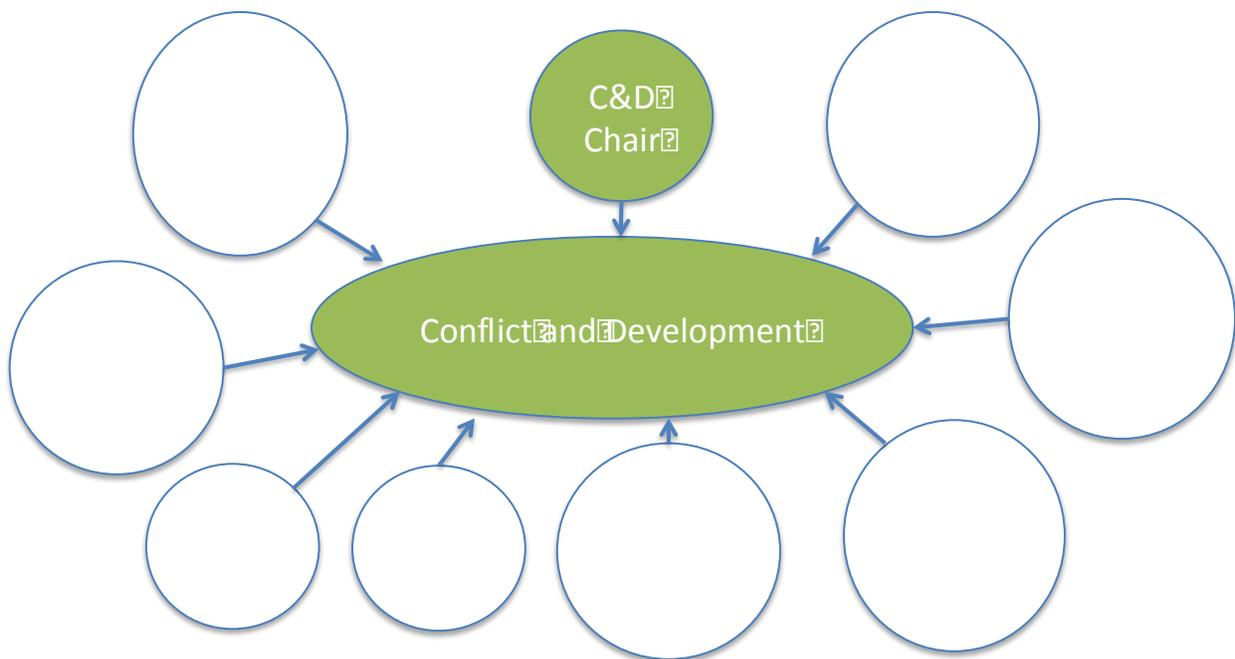


Table of ConDev Funding and Projects (draft)

Donor	Projects						Projects not associated with C&D Lab
USAID	HESN						
TAMU Foundation HGBF	C&D Chair	C&D HGBF Program Funding	Small Media Grants Program (SMGP)			Institute for Economic Stability	
Conflict and Development Foundation	Peace Institute	Virunga NP	Omo River Project	Borders & Customs	Ghana Center	North Kivu Ag Program	EcoExist
Borlaug Foundation	Ghana Sustainable	Ghana No-Till	Three Country			Bukavu Coffee	
Qatar National Food Security Project (QNFSP)	Iraq Agribusiness						
AgriLife – (COALS commitment)	Office Salaries	Office funds					

Next Steps

1. HESN should find ways to integrate the following CDF projects into ConDev:
 - a. Omo River Project
 - b. Borders/Customs
 - c. Bukavu Coffee
 - d. North Kivu Agriculture
 - e. EcoExist
 - f. Ghana Center
2. Define and implement Working Groups
3. Find ways to use assessment information

Market Survey: Transporting Agricultural Commodities from the Greenbelt to Markets in Jonglei and Upper Nile States via the White Nile

Scope of Work

I. Objectives

The purpose of this effort in the Republic of South Sudan (RSS) is to identify and analyze agricultural markets that link commodities produced in the Greenbelt¹ with populations along the White Nile in Jonglei and Upper Nile States. This report will evaluate the opportunities, challenges, and feasibility of interventions to support economically viable agricultural trade between producers in the Greenbelt and consumers in Jonglei and Upper Nile States via the White Nile. This Scope of Work (SOW) includes a review of relevant literature and background information, a market assessment of the White Nile transportation system for agricultural commodities, a survey of targeted consumer populations, and informant interviews with local authorities, commercial groups, and other stakeholders. These results are intended to inform the United States Agency for International Development's (USAID) future agricultural production and market development interventions in South Sudan.

2. Background and Rationale

Conflict and Development at Texas A&M University (ConDev) is a member of the USAID Higher Education Solutions Network. ConDev's goal is to improve the efficiency, efficacy, and impact of development solutions for fragile and conflict-affected countries. In collaboration with USAID and other core partners, ConDev identified RSS as a priority country for applied research and programmatic initiatives.

Beginning in August 2013, ConDev has corresponded through emails and conference calls with the USAID Mission in South Sudan (USAID-SS) regarding potential research collaborations. ConDev has completed, and USAID-SS has reviewed and provided feedback on, research concept notes related to electrification, farm production, agricultural development, national transition strategies, and rural infrastructure linkages. In mid-October 2013, ConDev and USAID-SS began designing and implementing a survey along the White Nile River to support sustainable linkages between agricultural producers in the Equatorias with market opportunities in Jonglei and Upper Nile States.

The SOW reinforces the USAID South Sudan Transition Strategy 2011-13, particularly Development Objective 4: Agricultural-Based Economic Opportunities Expanded and Intermediate Result 4.2: Agricultural Markets Developed.² This market survey will build upon the USAID-supported Food, Agribusiness, and Rural Markets (FARM) Project within the Greenbelt Transformation Initiative to increase agricultural productivity, expand agricultural trade, and build the capacity of the Government of the RSS in Central, Eastern, and Western Equatoria States.³ Assessing market linkages for agricultural commodities along the White Nile will provide useful information for future agricultural development interventions in the Greenbelt, as well as efforts to promote sustainable, market-based food security strategies in Jonglei and Upper Nile States.

3. Evaluation Questions

- I. Are there regions along the White Nile that may be feasible and profitable end-markets for

¹ The Greenbelt region covers areas with high agricultural potential in Central, Eastern, and Western Equatoria States.

² USAID South Sudan Transition Strategy 2011-13, June 2011

³ Assessment: Baseline Survey for an Impact Evaluation of the Greenbelt Transformation Initiative, August 2013

- crops produced in the Greenbelt?
2. What are business models and profit scenarios for producers and shippers to transport agricultural goods from the Greenbelt to Jonglei or Upper Nile States by boat on the White Nile?
 3. Considering the challenging road infrastructure of South Sudan, can the White Nile be a viable alternative for transporting crops from the Greenbelt to the areas along the river outside of the Equatorias?
 4. What are the challenges of transporting agricultural goods via the White Nile and why haven't viable river transportation linkages between agricultural producers and end- markets been developed thus far?
 5. What are optimal strategies and interventions for supporting sustainable linkages between agricultural producers in the Greenbelt with markets along the White Nile in Jonglei and Upper Nile States via an effective river transportation system?
 6. What are the roles of local authorities, farmer groups, and traders in developing an effective river transport system on the White Nile?
 7. What are the interdependent dynamics between ongoing conflict and the White Nile transportation system?

4. Deliverables

Task 1: Conduct Background Review and Planning.

- Synthesize and analyze relevant information on agricultural production, transportation, and markets.
- Identify key staff and arrange logistics for travel to and operations in South Sudan.
- Finalize the evaluation design, survey instruments, and work plan.

Deliverable #1: Work Plan with relevant background information, including the survey methodology and sampling strategy, detailed by week and including team member responsibilities for specific action items.

Task 2: Complete comprehensive market assessment and identify opportunities and challenges for linking agricultural commodities produced in the Greenbelt with markets along the White Nile.

- Map and analyze river transportation system via the White Nile including shipping vessels, storage facilities, docking capacity, and agricultural markets.
- Identify the feasibility and costs associated with the transportation of agricultural commodities.
- Gather information on donor and/or private sector plans to develop river transportation systems.

Task 3: Conduct Consumer Surveys and Key Informant Interviews.

- Organize consumer survey of markets in proximity of the White Nile. The survey will capture key consumer information, including demographics, consumption patterns, and socio-economic data. Targeted populations will be identified during the evaluation design and specified in the Work Plan.
- Collaborate with local authorities, farmer groups, commercial traders, and other stakeholders to identify the formal and informal practices regulating the transportation system of the White Nile and potential high-value points along the value-chain to introduce effective development

interventions.

Deliverable #2: Survey and Interview Questionnaire

Task 4: Conduct Analysis and Disseminate Findings.

- Organize relevant market assessment, consumer survey, and key informant interviews data and conduct analyses to address each evaluation question.
- Prepare the final report.

Deliverable #3: Final Market Survey Report

Innovations, Technologies, and Approaches (ITAs) Process

IDENTIFY

Transformative ITAs will be presented to the TAMU ConDev Team as a concept note submitted through a Google form on our web site: condevcenter.org. There are no restrictions on subject matter or on who may submit a concept note, although subjects and locations within our four focal questions and areas are preferred (details outlined on concept note template). Transformative ITAs are novel ideas, or variations on existing ideas, that can cause a shift in thinking, inspire change, and influence outcomes cost-effectively with the ultimate goal of scaling up across multiple countries and/ or disciplines. The ConDev core team of seven- E. Price, M. Kenney, J. Kenney, V. Partida, B. Tkach, S. Kibriya, and L. Ruyle will use the Concept Note Rubric to vote on whether ITAs are **identified** as transformative and as a viable ConDev project. We will begin with a rolling application process that will evolve into a deadline-based process as projects become established. All core voting members must vote and the concept note must receive at least 4 positive votes to pass on to the **DEVELOP** stage. Once approved, a ConDev core lab member and in-country ConDev Working Group Member (WGM) will be assigned (if appropriate) to the ITA generator to facilitate the writing of the proposal and ConDev requirements (student involvement, publications, etc.) in the **DEVELOP** stage. The assigned core staff member and in-country ConDev WGM will be designated at the staff meeting and be responsible for ensuring USAID Mission compliance and in-country support.



DEVELOP

Identified ITAs will be **developed** into a proposal (template, requirements, and upload tool on condevcenter.org) with the aid of a ConDev core lab member and an assigned ConDev in-country WG member (if appropriate) ensuring rigorous methodology and feasibility while meeting ConDev and USAID standards. All ITAs with submitted proposals will be counted as **developed**. To transition from **developed** into the **piloted** phase, the proposal must be approved and provided with HESN funding. The ConDev team will request recommendations (based on a provided rubric) on the proposal from 3 outside reviewers including: in-country WGMs, TAMU faculty, or USAID personnel. Upon receipt of solicited recommendations the ConDev core team will meet again to vote on the approval of the proposal for funding, requiring at least four positive votes to pass. Funding for up to \$25,000 of HESN funds, and the potential for up to \$50,000 CDF funds, will be decided upon in the meeting. Once a proposal passes the votes, it will be moved into the **PILOT** stage.



PILOT

Piloted ITAs are those being tested in the field. The **PILOT** stage is complete once the experiment is finished and data are no longer being collected for initial analysis. Following pilot completion, ITAs can move to the **evaluation** stage. Piloted projects will have different time scales and number of testing locations depending on the proposed research question.



EVALUATE

Evaluations can be done on existing programs or as the next step after an ITA is piloted. All completed pilot programs will be **evaluated**. Evaluations include the analysis of data and the creation of reports and publications made available on the ConDev web site www.condevcenter.org. In some cases it may be necessary for ITAs to be reexamined with a new **pilot** stage.



ADOPT

Adopted ITAs must be incorporated into practice by internal or external entities' after the evaluation phase is completed. ConDev can formally adopt an ITA or can share the ITA with another organization/community.