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STABILITY IN KEY AREAS (SIKA) SOUTH

MONTHLY REPORT
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STABILITY IN KEY AREAS (SIKA) SOUTH

MONTHLY REPORT
February 2014

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USAID Afghanistan

Prepared by:

AECOM International Development

DISCLAIMER:

The authors' views expressed in this document do not necessarily reflect the views of the United States Agency for International Development or the United States Government.

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ACRONYM LIST

ANSF	Afghanistan National Security Forces
AREDP	Afghanistan Rural Enterprise Development Program
CBU	Capacity Building Unit
CLDD	Community-Led Development Department
CSU	Central Support Unit
CDC	Community Development Council
CERP	Commanders' Emergency Response Program
CF	Community Forum
DAIL	Directorate of Agriculture, Irrigation and Livestock
DCC	District Community Council
DDA	District Development Assembly
DDP	District Development Plan
DE	District Entity
DEEP	District Entity Engagement Profile
DG	District Governor
DGO	District Governor's Office or District Government Office
DLO	District Line Officer
DoEc	Directorate of Economy
DoEd	Directorate of Education
DoPH	Directorate of Public Health
DoLSAMD	Directorate of Labor, Social Affairs, Martyrs and the Disabled
DoWA	Directorate of Women's Affairs
DPP	District Project Portfolio
DSO	District Stability Officer
DSU	District Support Unit
DSW	District Social Worker
DTL	District Team Leader
GIRoA	Government of the Islamic Republic of Afghanistan
GPS	Global Positioning System
GRC	Grants Review Committee
GuC	Grants under Contract
IARCSC	Independent Administrative Reform and Civil Service Commission
IDLG	Independent Directorate of Local Governance
IED	Improvised Explosive Device
IR	Intermediate Result
KFT	Kandahar Film and Theater
M&E	Monitoring and Evaluation

MRRD	Ministry of Rural Rehabilitation and Development
NABDP	National Area Based Development Program
NSP	National Solidarity Program
O&M	Operation and Maintenance
PCN	Project Concept Note
PDC	Provincial Development Council
PE	Provincial Entities
PG	Provincial Governor
PIF	Personal Identification Forms
PMP	Performance Management Plan
PMU	Provincial Management Unit
PRRD	Provincial Rural Rehabilitation and Development
PRT	Provincial Reconstruction Team
PSR	Periodic Stabilization Review
QSR	Quarterly Stabilization Review
RFQ	Request for Quotes
RSSA	Region South Stability Approach
SAO	Social Affairs Officer
SAM	Stability Analysis Mechanism
SIKA	Stability in Key Areas
SOI	Source of Instability
SPC	Service Providers Catalog
SPO	Stability Program Officer
SSD	Sector Services Directorate (sometimes Sectoral or Sectorial)
STAS	Stability Technical Assistance Session
SWG	Sector Working Group
TOT	Training of Trainers
USAID	United States Agency for International Development
VSU	Vetting Support Unit
WAC	Women’s Advisory Committee

In Southern Afghanistan the SIKA Program is referred to as the “Subat Program,” using the Pashto word for stability.

The Monthly Report is “designed to keep On-site Monitors, the Platform and MRRD informed of all ongoing program information and results disaggregated by Intermediate Results (IR) in narrative format, along with province and district with GPS coordinates included for each project conducted. Monthly reports also will include a section that outlines how the contract objective and Intermediate Results have been achieved that month and measure effectiveness in reaching program indicators. Additionally Monthly Reports shall be designed to be reported to Provincial and District Entities for their continual awareness of how the program is performing in their Districts.”

HIGHLIGHTS

PROGRAM ACTIVITIES

The status of grant applications at the end of February, 2014 is shown in Table 1 below. In total, at the end of the month, 19 projects in Daman, 34 projects in Arghandab, eight in Tirin Kot, five in Chora, five in Qalat, two in Shahjoy and seven in Tarnak Wa Jaldak had been approved by USAID. The total value of these 80 projects is \$2,639,441.

The grants pipeline currently encompasses 324 grants valued at \$12,958,413. Thirty eight grants are currently awarded and under way valued at \$1,097,184 and twelve grants valued at \$273,700 have been completed. Further information on the grants pipeline and references to project numbers can be found in Annex A: Grants Activities Summary.

Table 1: Grant Pipeline Summary

District	Number of Grant Applications							Number of Grants Awarded
	In Draft	Final	\$ Value Final	Approved by GRC	Submitted to USAID	Approved by USAID		
						Number	\$ Value	
Daman	0	0	\$0	19	19	19	\$ 875,883	11
Arghandab	1	0	\$0	35	34	34	\$ 926,432	25
Tirin Kot	28	0	\$0	8	8	8	\$ 440,319	1
Chora	34	0	\$0	6	5	5	\$ 98,084	1
Dihrawud	30	0	\$0					
Qalat	26	0	\$0	6	5	5	\$ 102,055	
Shahjoy	15	0	\$0	2	2	2	\$76,670	
Tarnak Wa Jaldak	14	1	\$16,871	7	7	7	\$ 119,998	
Bost	39	1	\$9,803	9	9			
Garmser	30	3	\$90,774	10				
Zaranj								

Slow processing of requests for vetting of prospective CDC grantees continues to delay grant awards. At the end of February, 111 vetting requests have been submitted (including 18 submitted in February), 37 were returned “eligible,” four were returned “ineligible” and 70 were pending with the Vetting Support Unit.

Governance and Stability Community Forums

The series of Governance and Stability Community Forums in the Kang district of Nimroz concluded on 20-FEB-14. During the forums, community leaders from 62 Community Development Councils (CDCs) identified 68 problem statements related to sources of instability (SOIs), such as inadequate access to institutions and markets, inadequate management of water resources, a lack of job skills, natural disaster, and poorly functioning government services. With support from the program, they are developing 31 PCNs that will be submitted for approval and implementation.

Likewise, the Governance and Stability Community Forums series in Nahri Sarraj, Hilmand concluded on 26-FEB-14. In total, representatives of 90 Community Development Councils (CDCs) from 12 clusters worked with their District Development Assemblymen to draft 72 problem statements centered on the same five core SOIs referenced above. With support from Program staff, the 12 clusters developed and prioritized 28 Project Concept Notes (PCNs) for provincial review and approval.

Access to GIRoA Services

A very successful “Access to GIRoA Services” workshop was held in Kandahar City on 17-Feb-14. The event was well-attended, with approximately 180 people participating in the event. Attendees included 160 women, the 10 members of the Arghandab Women’s Advisory Committee, nine members of the GIRoA provincial directorates, and the Kandahar Provincial Council. Members of the media were also present.

At the workshop, each line director presented their line directorate services, stressing activities and access issues relevant to women. The government officials emphasized that they are focusing on gender equality in their planning and discussed employment opportunities for women. Employment vacancies for women were announced for the Public Health, Agriculture, and Information and Culture directorates.

Another “Access to GIRoA Services” workshop for women was held in Tirin Kot from 09-FEB-14 to 10-FEB-14. Eleven women from the Tirin Kot DDA Women’s Advisory Committee joined district line officers from the Directorates of Education, Public Health, Women’s Affairs, Sector Services and Economy. They shared information about the services provided by various directorates, and learned how community leaders can request services from the directorates.

Media Events

On 11-FEB-14, Radio Killid broadcast news and interviews, highlighting the grants projects and beneficiaries from the villages of Nahri Roza, Loy Minora, and Habibullah Kalacha in Arghandab. Callers Abdul Majeed and Mira Jan said the new culverts in their village allow women and children to walk to the city more easily. Bai Khan, a nomadic *kuchi*, said that gabion walls in Daman will help keep his family, shelter and animals safe from floods in the area.

Program activities were also implemented to improve communication with the media. Twenty-five members of the Arghandab Women’s Advisory Committee received Media Relations training, the last of the three Communications and Outreach training modules. This training was conducted on 23-FEB-14.

Project Implementation

On 09-FEB-14, the Hajjano Kala cluster reached the first milestone in their road rehabilitation project (SSKDAG036). By 22-FEB-14, the Grants Implementation Officer (GIO), CDC chairperson (Haji Raz Mohammad), and DDA member (Haji Din Mohammad) had conducted a site visit to Hajjano Kala CDC and confirmed that 100 percent of work had been completed, and that the fourth milestone was achieved.

Progress is being made on numerous other projects. One such project is the construction of a retaining wall in the Kohak cluster, Arghandab. A site visit on 22-FEB-14 indicated that the second milestone has been achieved and 55 percent of the work has been completed.

MISTI Summit

Program team members from the Governance and Stability, Grants, and Monitoring and Evaluation units attended the seventh MISTI summit on 26-FEB-14. The M&E team lead and her deputy made a presentation to the summit participants regarding challenges and best practices for monitoring projects in remote and less secure areas. The important role of CDCs as grantees and accompanying Program staff on survey and monitoring visits was highlighted, along with key M&E practices such as data and registration verification, spot checks, internal indicator trackers, regular project site visits, a separate M&E database and many more.

A dashboard showing the status of key Program activities and tasks is included at Annex D. In addition, please note that project information in connection with project numbers noted in this report can be referenced in Annex A, the grants activity summary. A monthly success story “Access to GIROA Services” is found in Annex B.

Gender: The first Access to GIROA Services workshop was held in Tirin Kot on 09 and 10-FEB-14, while the first women’s Service Fair was conducted at the Kandahar DoWA on

KANDAHAR PROVINCIAL REVIEW

MONTHLY ACTIVITIES REVIEW

During this reporting period, the Kandahar Provincial Management Unit (PMU) facilitated a monthly program coordination meeting between the PRRD, district entities and other stakeholders on 16-FEB-14.

In addition, a coordination meeting was held with Habibullah Jailani, the Work Manager of DoLSA, on 23-FEB-14. The meeting regarded preparations for two newly awarded grants (SSKDDM047 and SSKDDM048) in the Daman district. DoLSA agreed to provide the training venue in the Shurandam area, and the DDA prepared a list of trainees from the CDC clusters.

Grants Status

This Month				Cumulative			
GRC Approved	USAID Approved	Awarded	Closed	GRC Approved	USAID Approved	Awarded	Closed
4	0	13	1	54	53	36	7

Event Schedule

Title of Event	Location	Dates	No. of Trainees or Participants M/F/Total
Meeting: PRRD Coordination with Kdr programs	PRRD/Kandahar	05-FEB-14	6/0/6

Meeting: PRRD with Subat staff	PRRD/Kandahar	16-FEB-14	15/0/15
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DAMAN ACTIVITIES AND RESULTS REVIEW

MONTHLY ACTIVITIES REVIEW

The Daman District grant team finalized the vetting and DUNS numbering process for three new CDC members on 04-FEB-14. On 03-FEB-14 and 04-FEB-14, operation and maintenance training was provided for Ghra Kalai and Charband grantee CDC members, in order to assist with the operation and maintenance of two grants.

The first of two phases of the District Entity Engagement Profile (DEEP) for Daman district members was completed on 03-FEB-14. This phase was carried out by conducting consultative meetings between the acting DG and attending DGOs staff, as well as by holding DDA meetings on 05-FEB-14, 09-FEB-14, and 10-FEB-14.

Two grants (SSKDDM047 and SSKDDM048) were awarded to the Daman DDA executive committee on 12-FEB-14, and the DDA executive committee also received grant implementation training.

Upon achieving the first milestone for SSKDDM016 and the second milestone for SSKDDM017, the Daman district team submitted milestone payment requests and site pictures. These deliverables were submitted on 18-FEB-14 and 19-FEB-14.

The district team and the DDA executive committee members attended a coordination meeting at the DoLSA office on 23-FEB-14 to discuss the startup process of vocational trainings (SSKDDM047 and SSKDDM048). Both the DoLSA and the DDA reached consensus on their respective roles and responsibilities.

The chairpersons of the Semalzi, Momand and Karim Karez grantee CDCs decided during the DDA weekly meeting on 24-FEB-14 to start working on projects SSKDDM004, SSKDDM009 and SSKDDM012. CDC members had previously decided to postpone project activities due to winter and concern about floods from the river. On the same date, Operations & Maintenance (O&M) training for project SSKDDM011 was delivered to the executive committee of the Sahibzada Kalacha grantee CDC.

Grants Status

This Month				Cumulative			
GRC Approved	USAID Approved	Awarded	Closed	GRC Approved	USAID Approved	Awarded	Closed
N/A	N/A	N/A	0	19	19	11	2

Event Schedule

Title of Event	Location	Dates	No. of Trainees or Participants M/F/Total
Meeting: DDA Weekly	District Center/Daman	03-FEB-14	20/0/20
Meeting: DDA Weekly	District Center/Daman	10-FEB-14	23/0/23
Meeting: DGO staff observation for executing DEEP	District Center/Daman	12-FEB-14	20/0/20
Session: Grant Award/Orientation	District Center/Daman	12-FEB-14	4/0/4
Meeting: DDA Weekly	District Center/Daman	17-FEB-14	17/0/17
Meeting: DDA Weekly	District Center/Daman	24-FEB-14	26/0/26
Visit: Grant Closeout	District Center/Daman	26-FEB-14	14/0/14

Daman District Site Visit Photos



SSKDDM017 (protection wall) Sardar Mohammad, Daman, Kandahar 09-FEB-14



SSKDDM011 (culverts construction) Haji Sardar Mohammad, Daman, Kandahar



SSKDDM011 (culverts construction) Haji Amir Lalai, Daman, Kandahar

ARGHANDAB DISTRICT ACTIVITIES AND RESULTS REVIEW

MONTHLY ACTIVITIES REVIEW

A delegation of the Sector Working Group (SWG) and the Program District Team conducted site visits in Wakil Kala and Nahri Roza on 10-FEB-14.

Two new grants (SSKDAG-037 & SSKDAG-042) were awarded to the Lo Monara cluster and the Kohak cluster on 11-FEB-14. Additionally, two grants (SSKDAG-019& SSKDAG-023) were awarded to Nagahan and Charghulba cluster on 12-FEB-14.

The Arghandab district team held a meeting on 23-FEB-14 with the District Governor (DG) to discuss Stability Technical Assistance Sessions (STAS). The DG provided information about weekly and bi-weekly meetings and accepted the Arghandab Program team's request to participate and include STAS in these meetings. The district team also held a meeting with the DDA chairman on 23-FEB-14 to discuss the location of the two vocational trainings for the Arghandab district community (provincial vocational training facilities).

Grants Status

This Month				Cumulative			
GRC Approved	USAID Approved	Awarded	Closed	GRC Approved	USAID Approved	Awarded	Closed
4	N/A	13	1	35	34	25	5

Event Schedule

Title of Event	Location	Dates	No. of Trainees or Participants M/F/Total
Meeting: DDA Bi weekly	District Center	12-FEB-14	38/0/38
Training: Capacity Building for GDOs	Arghandab District Center	09-FEB-14	01/0/01
Training: Communication and Outreach for WAC	Naqibi Mina Arghandab District	09-FEB-14	0/25/25
Orientation: Grants	District Center	12-FEB-14	16/0/16
Training: Capacity Building for GDOs	District Center	16-FEB-14	01/0/01
Training: Communication and Outreach for WAC	Naqibi Mina Arghandab District	16-FEB-14	0/25/25
Training: Capacity Building for GDOs	District Center	23-FEB-14	01/0/01
Training: Communication and Outreach for WAC	Naqibi Mina Arghandab District	23-FEB-14	0/25/25
Meeting: DDA Bi weekly	District Center	26-FEB-14	47/0/47

URUZGAN PROVINCIAL REVIEW

MONTHLY ACTIVITIES REVIEW

SIKA South meetings with PRRD were conducted on 04, 11, 18 and 25-FEB-14 to review Program progress and project updates. The team attended PRRD coordination meetings with NABDP and NSP on 05, 12, 19 and 26-FEB-14.

Two grants in Uruzgan were awarded on 26-FEB-14, one in Tirin Kot (SSUZTK055) and the other in Chora (SSUZCH100). The Grant Review Committee (GRC) reviewed a total of seven grants, before approving and submitting the grant requests to the Regional Program Office/Kandahar. The Regional Program Officer/Kandahar reviewed and approved a total of nine grants during the month.

From 16-FEB-14 to 19-FEB-14, a public outreach workshop training for provincial entities (PEs) was conducted. In addition, a monthly PRRD-DEs meeting to coordinate communications and outreach planning was held in the PRRD/Uruzgan meeting hall on 23-FEB-14.

The PRRD head, the District Governors of Dihrawud and Chora, and the Sectorial department head of Uruzgan province approved a capacity building plan for DEs and DGOs on 04-FEB-14.

PCNs Status

This Month			Cumulative		
DDA Approved	SWG/PDC Approved	USAID Approved	DDA Approved	SWG/PDC Approved	USAID Approved
12	12	35	102	102	77

Grants Status

This Month				Cumulative			
GRC Approved	USAID Approved	Awarded	Closed	GRC Approved	USAID Approved	Awarded	Closed
7	2	1	0	14	13	1	0

Event Schedule

Title of Event	Location	Dates	No. of Trainees or Participants M/F/Total
Training: PRRD and other PEs on communications	District Support Unit/Tirin Kot	16-19-FEB-14	18/0/18

TIRIN KOT ACTIVITIES AND RESULTS REVIEW

MONTHLY ACTIVITIES REVIEW

On 26-FEB-14, the first grant (SSUZTK055) was awarded to the Diyak Cluster in Tirin Kot. The PRRD and Sector Services directorate of the Uruzgan Governorate signed and approved the Security and Sustainability MOUs of all Clusters, including 34 PCNs. Bank accounts were opened for 11 grantee CDCs, including the WAC, during the month.

A public outreach workshop training for DEs was conducted on 08 and 10-FEB-14, and an “Access to Government Services” workshop for the Women’s Advisory Committee (WAC) was held on 08 and 09-FEB-14.

PCNs Status

This Month			Cumulative		
DDA Approved	SWG/PDC Approved	USAID Approved	DDA Approved	SWG/PDC Approved	USAID Approved
1	1	5	35	35	32

Grants Status

This Month				Cumulative			
GRC Approved	USAID Approved	Awarded	Closed	GRC Approved	USAID Approved	Awarded	Closed
8	8	1	0	8	8	1	0

Event Schedule

Title of Event	Location	Dates	No. of Trainees or Participants M/F/Total
Training: Communication and Outreach for DEs	District Support Unit/Tirin Kot	8-10-FEB-14	25/0/25
Workshop: Access to Govt. Services for WAC	Mulalai High School/Tirin Kot	8&9-FEB-14	0/10/10

CHORA ACTIVITIES AND RESULTS REVIEW

MONTHLY ACTIVITIES REVIEW

The first grant (SSUZCH100) was awarded on 26-FEB-14 to the Markaz Cluster in Chora. The PRRD and Chora District Governor signed and approved the Security and Sustainability MOUs of 10 Clusters, including 30 PCNs. The process of opening bank accounts for the CDC grantees in the Markaz Cluster has been completed. An additional 11 grantee CDCs will open bank accounts in the coming month.

USAID approved the second DPP for Chora, which is comprised of 19 PCNs. Grant application processes, as well as training for cluster members, is now underway. Thirty-two PCNs have been submitted for the grant application process.

PCNs Status

This Month			Cumulative		
DDA Approved	SWG/PDC Approved	USAID Approved	DDA Approved	SWG/PDC Approved	USAID Approved
3	3	19	37	37	32

Grants Status

This Month				Cumulative			
GRC Approved	USAID Approved	Awarded	Closed	GRC Approved	USAID Approved	Awarded	Closed
6	5	1	0	6	5	1	0

Event Schedule

Title of Event	Location	Dates	No. of Trainees or Participants M/F/Total
Training: Grant Application	District Center/Chora	16-FEB-14	29/0/27
Training: Grant Application	District Center/Chora	17-FEB-14	46/0/42
Training: Grant Application	District Center/Chora	18-FEB-14	28/0/26
Training: Grant Application	District Center/Chora	19-FEB-14	22/0/22

DIHRAWUD ACTIVITIES AND RESULTS REVIEW

MONTHLY ACTIVITIES REVIEW

The DDA, DG, PRRD, and Sector Services directorate approved eight PCNs: SSUZDI318, SSUZDI319, SSUZDI324, SSUZDI325, SSUZDI326, SSUZDI327, SSUZDI328, and SSUZDI320. These approvals were forwarded to the regional office in Kandahar City. Four clusters (Sekzai, Dezak, Choto and Poty) completed Community Forums (CFs) in Dihrawud during the month.

PCNs Status

This Month			Cumulative		
DDA Approved	SWG/PDC Approved	USAID Approved	DDA Approved	SWG/PDC Approved	USAID Approved
8	8	11	30	30	11

Grants Status

This Month				Cumulative			
GRC Approved	USAID Approved	Awarded	Closed	GRC Approved	USAID Approved	Awarded	Closed
0	0	0	0	0	0	0	0

Event Schedule

Title of Event	Location	Dates	No. of Trainees or Participants M/F/Total
CF:4 Identifying Strength and Sources of Instability	District Center/Dihrawud	04-08-FEB-14	48/0/45
CF:5 Identifying Strength and Sources of Instability	District Center/Dihrawud	11-15-FEB-14	48/0/32

HILMAND PROVINCIAL REVIEW

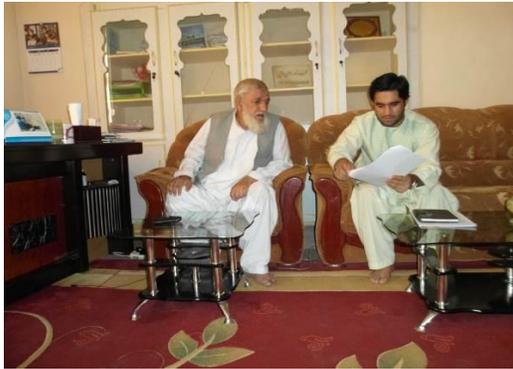
MONTHLY ACTIVITIES REVIEW

The team attended PRRD coordination meetings, along with NABDP and NSP, on 03, 10, 15, 19 and 22-FEB-14. A coordination meeting was conducted with the CCI program on 25-FEB-14 at the CCI provincial office. The purpose of the meeting was to facilitate coordination between the SIKA South Program and CCI, as well as to ensure that activities of the respective programs are complementary and not duplicative.

The program team organized a media activity for Community Forums in Nad Ali district. Three participants of the final forum were interviewed, and the interviews were sent to local radio stations. The Communications and Outreach (IR3) team conducted training for district entities on 10-FEB-14, with 23 people in attendance. The team also provided a module-3 training session, which was conducted at the DDA municipality's hall. In addition, the team coordinated and approved a communication strategy at the Nad Ali town hall meeting. This strategy was forwarded to the PRRD director for further review.

The Hilmand "Access to GIROA Services" (IR2) Officer participated in a meeting with Eng. Karim Mateen, a trusted political advisor to the Governor of Hilmand, in the PMU Office on 01-FEB-14. All team members, including the PRRD Director, participated in the meeting and briefed Mr. Mateen about the recent activities of the Program. The Hilmand IR2 Officer also met with 11 line directorates to improve coordination and invited representatives from the district entities to the "Access to GIROA Services" workshops in Nad Ali and the Women Advisory Committee (WAC) in Bost.

The Hilmand IR2 team delivered an "Access to GIROA Services" workshop to district entities in Nad Ali district. The training lasted four days from 16-FEB-14 until 19-FEB-14. A total of 44 members of CDCs and the DDA, as well as representatives from seven line directorates, participated in the workshop. The purpose of the workshop was to inform the members of CDCs and the DDA about GIROA services,



activities, and achievements in Hilmand. The local government and 11 line directorates were introduced,



the transition process was explained, and participants learned to access GIROA services (workshop pictures below).

PCNs Status

This Month			Cumulative		
DDA Approved	SWG/PDC Approved	USAID Approved	DDA Approved	SWG/PDC Approved	USAID Approved
18	15	26	86	83	67

Grants Status

This Month				Cumulative			
GRC Approved	USAID Approved	Awarded	Closed	GRC Approved	USAID Approved	Awarded	Closed
19	0	0	0	19	0	0	0

Event Schedule

Title of Event	Location	Dates	No. of Trainees or Participants M/F/Total
Meeting: USAID-COR	HPRT-Hilmand	11-FEB-14	7 /0/7
Meeting: Azizi Bank Manager	Azizi Bank	18-FEB-14	4/0/4
Meeting: Coordination CCI	CCI-Creative Office	25-FEB-14	5/0/5
Meeting: Coordination Political Advisor of PG	Hilmand PMU Office	01-FEB-14	8/0/8

BOST ACTIVITIES AND RESULTS REVIEW

MONTHLY ACTIVITIES REVIEW

A meeting was held with the USAID-COR at the Hilmand Provincial Reconstruction Team (HPRT) compound on 11-FEB-14 in order to brief the USAID-COR about programmatic activities. The PRRD and SWG directors also participated in the meeting. Participants discussed successes and challenges and strengthening coordination.

The Bost District Engineer visited the Fasli Babaji cluster to survey four water gates and took GPS points of PCN SSHMBO153 on 01-FEB-2014. GPS points and site pictures of three clusters (Charbagh, Qulfak, and Mamoor Abdullah) for PCNs SSHMBO149, SSHMBO170, and SSHMBO161 were submitted to the Engineering department for further review. Surveys for clusters Lashkari Bazar, Radar, Qalai Bost and Sarwari were conducted, and GPS points and site pictures were taken by the Bost district engineer.

PCNs Status

This Month			Cumulative		
DDA Approved	SWG/PDC Approved	USAID Approved	DDA Approved	SWG/PDC Approved	USAID Approved
2	2	5	34	34	31

Grants Status

This Month				Cumulative			
GRC Approved	USAID Approved	Awarded	Closed	GRC Approved	USAID Approved	Awarded	Closed
9	0	0	0	9	0	0	0

GRAMSER ACTIVITIES AND RESULTS REVIEW

MONTHLY ACTIVITIES REVIEW

The district grants team completed the required reviews for all 36 PCNs. Various trainings were undertaken, including a grants application training events at the Garmser District Center for the chairmen of 80 CDCs. The Grants team also developed two PCNs for vocational trainings (VTs), which have been forwarded to the regional Program office for further processing.

PCNs Status

This Month			Cumulative		
DDA Approved	SWG/PDC Approved	USAID Approved	DDA Approved	SWG/PDC Approved	USAID Approved
0	0	21	36	36	36

Grants Status

This Month				Cumulative			
GRC Approved	USAID Approved	Awarded	Closed	GRC Approved	USAID Approved	Awarded	Closed
10	0	0	0	0	0	0	0

Event Schedule

Title of Event	Location	Dates	No. of Trainees or Participants M/F/Total
Meeting: DDA/DCC Coordination	District Center	5-FEB-14	25/0/25
Meeting: DDA/DCC Coordination	District Center	12-FEB-14	25/0/25
Meeting: DDA/DCC Coordination	District Center	19-FEB-14	23/0/23
Meeting: DDA/DCC Coordination	District Center	29-FEB-14	24/0/24
Training: Grants Application for CDCs	District Center	16-FEB-14	6 /0/6
Training: Grants Application for CDCs	District Center	17- FEB-14	11/0/11
Training: Grants Application for CDCs	District Center	18- FEB-14	6/0/6
Training: Grants Application for CDCs	District Center	19- FEB-14	11/0/11
Training: Grants Application for CDCs	District Center	22- FEB-14	14/0/14
Training: Grants Application for CDCs	District Center	23- FEB-14	7/0/7
Training: Grants Application for CDCs	District Center	24- FEB-14	11/0/11
Training: Grants Application for CDCs	District Center	25- FEB-14	7/0/7
Training: Grants Application for CDCs	District Center	26- FEB-14	7/0/7

NAD ALI ACTIVITIES AND RESULTS REVIEW

MONTHLY ACTIVITIES REVIEW

The Governance and Stability Community Forum series were completed on 05-FEB-14. Approximately 115 participants from 40 CDCs from 11 clusters attended three cycles of forums. The regional District Stability Officer (DSO) arranged a meeting with the district team to discuss and provide guidance on the District Entities Engagement Profile (DEEP) and Stability Technical Assistance Session (STAS).

A meeting was conducted with the Nad Ali District Governor (DG) to discuss the PCNs for vocational training of youth in Nad Ali district. The District Team Leader (DTL), the DDA chairperson, and the Grants and technical team participated in the meeting. The technical team completed surveys, GPS points, and site pictures for PCNs, SSHMNA356, SSHMNA374, SSHMNA357, SSHMNA362, and SSHMNA363.

PCNs Status

This Month			Cumulative		
DDA Approved	SWG/PDC Approved	USAID Approved	DDA Approved	SWG/PDC Approved	USAID Approved
13	13	0	13	13	0

Grants Status

This Month				Cumulative			
GRC Approved	USAID Approved	Awarded	Closed	GRC Approved	USAID Approved	Awarded	Closed
0	0	0	0	0	0	0	0

Event Schedule

Title of Event	Location	Dates	No. of Trainees or Participants M/F/Total
Media activity	District Center/Nad Ali	09-FEB-14	40/0/40

NAHRI SARRAJ ACTIVITIES AND RESULTS REVIEW

MONTHLY ACTIVITIES REVIEW

The Nahri Sarraj District Team conducted a meeting with the DG, DDA, DoLSA and WAC representatives to discuss the vocational training PCNs. The DG, DDA and WAC agreed with the PCN approach, and the DG instructed the DDA and WAC to provide SIKa South with the list of the projects

they deem necessary for the community. The DDA and WAC needed more time to consider various vocational training concepts that had been proposed and to provide a list of the top priorities. Once they have agreed to these priorities, the list will be sent to regional Program office for review.

The Governance and Stability Community Forum (CFs) series were completed on 26-FEB-14. The forums were conducted through six cycles for 212 participants from 90 CDCs composing 12 clusters. The Nahri Sarraj district grants team developed PCN packages and endorsement letters for grantee CDCs.

The engineering team completed the survey, GPS points, and photo documentations for PCNs SSHMNS379 and SSHMNS400. The Nahri Sarraj district engineering team carried out surveys for Pankila Abdullah Khan cluster (PCNs SSHMNS378 and SSHMNS379).

PCNs Status

This Month			Cumulative		
DDA Approved	SWG/PDC Approved	USAID Approved	DDA Approved	SWG/PDC Approved	USAID Approved
3	0	0	3	0	0

Grants Status

This Month				Cumulative			
GRC Approved	USAID Approved	Awarded	Closed	GRC Approved	USAID Approved	Awarded	Closed
0	0	0	0	0	0	0	0

Event Schedule

Title of Event	Location	Dates	No. of Trainees or Participants M/F/Total
Meeting: Coordination DG	District Center/Nad Ali	16-FEB-14	10/0/10
C F 4: Identifying strengths and sources of Instability	District Center/ Nahri Sarraj	02-03-FEB-14	22/0/22
C F 5: Selecting Solutions to Sources of Instability	District Center/ Nahri Sarraj	04-05-FEB-14	22/0/22
CF 3: Limitation & Capabilities	District Center/Nahri Sarraj	08-16-FEB-14	72/0/72
C F 4: Identifying strengths and sources of Instability	District Center/Nahri Sarraj	09-10-FEB-14	40/0/40
CF 5: Selecting Solutions to Sources of Instability	District Center/Nahri Sarraj	11-12-FEB-14	40/0/40
C F 4: Identifying strengths and sources of Instability	District Center/Nahri Sarraj	17-18-FEB-14	32/0/32
C F 5: Selecting Solutions to Sources of Instability	District Center/Nahri Sarraj	19-20-FEB-14	32/0/32

CF 3: Program Limitations & Capabilities	District Center/Nahri Sarraj	22-FEB-14	30/0/30
C F 4: Identifying strengths and sources of Instability	District Center/Nahri Sarraj	23-24-FEB-14	30/0/30
C F 5: Selecting Solutions to Sources of Instability	District Center/Nahri Sarraj	25-FEB-14	30/0/30

ZABUL PROVINCIAL REVIEW

MONTHLY ACTIVITIES REVIEW

During the reporting period, the Zabul team regularly participated in meetings with provincial entities, including the PRRD program coordination meetings on 02, 09, 16 and 23-FEB-14 and a meeting with the PRRD at the PMU office on 25-FEB-14 to prioritize vocational training for youths (motorcycle repair). The Zabul Program team also met with the Sector Service Directorate to strengthen coordination and provide Program updates on 03, 10, 17 and 24-FEB-14.

A capacity building training held in PMU/Qalat office on 23-24-FEB-14 for DDA members and District Social Workers (DSWs). The training focused on management and leadership and included 31 participants.

PCNs Status

This Month			Cumulative		
DDA Approved	SWG/PDC Approved	USAID Approved	DDA Approved	SWG/PDC Approved	USAID Approved
5	5	19	72	72	61

Grants Status

This Month				Cumulative			
GRC Approved	USAID Approved	Awarded	Closed	GRC Approved	USAID Approved	Awarded	Closed
15	14	N/A	N/A	15	14	N/A	N/A

Event Schedule

Title of Event	Location	Dates	No. of Trainees or Participants M/F/Total
Meeting: PDC	PG Office/Zabul	18-FEB-14	24/1/25
Meeting: Provincial Governor	PG Office/Zabul	23-FEB-14	22/0/22
Meeting: PRRD Coordination	PMU office/Zabul	25-FEB-14	27/0/27
Training: Capacity Building for DDA and SAOs	PMU office /Zabul	23,24-FEB-14	31/0/31

QALAT ACTIVITIES AND RESULTS REVIEW

MONTHLY ACTIVITIES REVIEW

Between 01-FEB-14 and 25-FEB-14, the Qalat team completed five project site surveys. The team submitted certificates for nine grantee CDCs of Qalat district on 24-FEB-14 and developed security MOUs for six grant applications on 25-FEB-14.

The team completed O&M letters for six grant applications, which were submitted to the regional Program office on 23-FEB-14 and assisted Manda Nasaran and Sheer Abad CDCs open bank accounts on 26-FEB-14.

PCNs Status

This Month			Cumulative		
DDA Approved	SWG/PDC Approved	USAID Approved	DDA Approved	SWG/PDC Approved	USAID Approved
5	5	14	32	32	23

Grants Status

This Month				Cumulative			
GRC Approved	USAID Approved	Awarded	Closed	GRC Approved	USAID Approved	Awarded	Closed
6	5	N/A	N/A	6	5	N/A	N/A

Event Schedule

Title of Event	Location	Dates	No. of Trainees or Participants M/F/Total
Meeting: GRC	PMU office/ Zabul	19-FEB-14	9/0/9
Meeting: DDA Coordination	PMU office/ Zabul	09-FEB-14	13/0/13

TARNAK WA JALDAK ACTIVITIES AND RESULTS REVIEW

MONTHLY ACTIVITIES REVIEW

The Tarnak Wa Jaldak team conducted a DDA coordination meeting on 26-FEB-14, with all staff present to discuss overall program activities and future planning. A GRC meeting was also conducted on 28-FEB-14. A coordination meeting was held on 16-FEB-14 between the Zabul PRRD director, DSW, and the MRRD Regional Coordinator. They met at the district center and coordinated program activities and shared information about the status, challenges, and future plans of the project.

Six grant applications were approved by USAID in February. Another six grant applications were prepared for submission. The technical team completed surveys of 14 grants sites.

PCNs Status

This Month			Cumulative		
DDA Approved	SWG/PDC Approved	USAID Approved	DDA Approved	SWG/PDC Approved	USAID Approved
N/A	N/A	7	24	24	20

Grants Status

This Month				Cumulative			
GRC Approved	USAID Approved	Awarded	Closed	GRC Approved	USAID Approved	Awarded	Closed
10	6	N/A	N/A	7	7	N/A	N/A

Event Schedule

Title of Event	Location	Dates	No. of Trainees or Participants M/F/Total
Meeting: DDA coordination	DG office/Tarnak Wa Jaldak	26-FEB-14	17/0/17
Meeting: GRC	PMU Office / Zabul	28-FEB-14	9/0/9

SHAHJOY ACTIVITIES AND RESULTS REVIEW

MONTHLY ACTIVITIES REVIEW

Weekly DDA coordination meetings took place from 07-FEB-14 to 28-FEB-14, with the aim of coordinating program activities, addressing constraints, and reviewing the general status of the grants. During a meeting with the DDA and DSWs, participants selected electronic equipment repair and metalworking as two vocational training priorities.

The district team completed surveys for 12 grant projects, with an additional two surveys expected to be completed in the coming month. The GRC reviewed three grant applications (SSZBSJ103, SSZBSJ104 and SSZBSJ110) on 17 and 19-FEB-14, which have been shared with regional office/Kandahar for further processing.

PCNs Status

This Month			Cumulative		
DDA Approved	SWG/PDC Approved	USAID Approved	DDA Approved	SWG/PDC Approved	USAID Approved
N/A	N/A	16	16	16	16

Grants Status

This Month				Cumulative			
GRC Approved	USAID Approved	Awarded	Closed	GRC Approved	USAID Approved	Awarded	Closed
2	2	N/A	N/A	2	2	N/A	N/A

Event Schedule

Title of Event	Location	Dates	No. of Trainees or Participants M/F/Total
Meeting: DDA Coordination	Shahjoy: District Center	23-FEB-14	12/0/12
Meeting: DDA coordination	Shahjoy: District Center	26-FEB-14	15/0/15

NIMROZ PROVINCE ACTIVITIES AND RESULTS REVIEW

MONTHLY ACTIVITIES REVIEW

A member of the Nimroz Parliament, Fareeda Hameedi, participated in a DDA/PRRD meeting. The meeting, held on 23-FEB-14, included 20 DDA members and six individuals from the DDA Women's Advisory Committee. Ms. Hameedi asked all participants to work together in support of the Program. She said that Program activities are welcome in Nimroz and reminded the DDA to be active in the program.



Nimroz MP Fareeda Hameedi & PMU-Head 23-FEB-14



Nimroz MP Fareeda Hameedi & PRRD Director, DDAmembers 23-FEB-14

Thirteen PCNs, seven from the Zaranj district and six from the Kang district, were submitted to the regional Program office for review.

Event Schedule

Title of Event	Location	Dates	No. of Trainees or Participants M/F/Total
Meeting: Parliament Member (Fareeda Hameedi)	PMU Office / Nimroz	23-Feb-14	1/1/2

KANG DISTRICT ACTIVITIES AND RESULTS REVIEW

MONTHLY ACTIVITIES REVIEW

The Kang district team planned to conduct Community Forums for three clusters during the week of 01-FEB-14, but due to bad weather, the CFs were rescheduled for 08-FEB-14. During this delay, the Kang team developed 12 PCNs from previous forums and held meeting with the DG, DLOs, and DDA about DEEP and STAS functions.

On 22-FEB-14, the Kang district team, the Program Stabilization Deputy, Grants officers and the DTL held a meeting with the DDA at the District Center. DDA male and female members recommended a motorcycle repairing course as a solution to district-level youth unemployment.

The district team held a consultative meeting with Kang District governor on 23-FEB-14 about the STAS technical assistance session. The district team also held numerous Community Forums for the clusters during the reporting period.

In addition, a number of PCNs were submitted to the Program Office/Kandahar for review. These include:

- SSNMKA387: Rehabilitation of damaged school boundary walls as solution of cluster #1 SOI, submitted to Regional office /Kandahar on 26-FEB-14.
- SSNMKA389: Rehabilitation of damaged school boundary wall as solution to cluster #2 SOI, submitted to program office /Kandahar on 25-FEB-14.
- SSNMKA391: Rehabilitation of 2,500-meter damaged road, submitted to program office /Kandahar on 26-FEB-14.
- SSNMKA393: the Rehabilitation of damaged shallow wells as solution to Cluster #3 SOI, submitted to program office /Kandahar on 26-FEB-14.
- SSNMKA394: Rehabilitation of 4,000-meter road within cluster #4 as solution of cluster SOI, submitted to program office /Kandahar on 26-FEB-14.

Title of Event	Location	Dates	No. of Trainees or Participants M/F/Total
CF3: Program Limitations and Capabilities	District Center/Kang	8-FEB-14	17/10/27
CF4: Identifying Strength and Sources of Instability	District Center/Kang	9-10-FEB-14	23/17/40
CF5: Selecting Solutions to Sources of Instability	District Center/Kang	11-12-FEB-14	23/14/37
CF3: Program Limitations and Capabilities	District Center/Kang	16-FEB-14	26/11/27
CF: 4 Identifying Strength and Sources of Instability	District Center/Kang	17-18-FEB-14	41/3/44
CF 5: Selecting Solutions to Sources of Instability	District Center/Kang	19-20-FEB-14	33/4/37
Meeting: DDA Coordination	District Center/Kang	22-FEB-14	10/6/16

ZARANJ DISTRICT ACTIVITIES AND RESULTS REVIEW

MONTHLY ACTIVITIES REVIEW

Community Forums were held throughout the month for CDCs from clusters 4, 6, 7, 8, and 9. The first phase of DEEP and STAS started on 10-FEB-14 and continued until 22-FEB-14. During the reporting period, the team had meetings with the DDA, DoLSA and DoWA to discuss the planned vocational trainings.

A DDA meeting was also held on date 23-FEB-14, with the DDA chairperson, vice chair, and representatives from the WAC in attendance to coordinate Program activities.

Event Schedule

Title of Event	Location	Dates	No. of Trainees or Participants M/F/Total
CF3: Program Limitations and Capabilities	PRRD-DDA Meeting Hall	01-FEB-14	32/02/34
CF4: Identifying Strength and Sources of Instability	PRRD-DDA Meeting Hall	02-03-FEB-14	32/02/34
CF5: Selecting Solutions to Sources of Instability	PRRD-DDA Meeting Hall	04-05-FEB-14	38/02/40
CF3: Program Limitations and Capabilities	PRRD-DDA Meeting Hall	09-FEB-14	27/0/27
CF4: Identifying Strength and Sources of Instability	PRRD-DDA Meeting Hall	10-11-FEB-14	36/0/36
CF5: Selecting Solutions to Sources of Instability	PRRD-DDA Meeting Hall	12-13-FEB-14	42/0/42
CF3: Program Limitations and Capabilities	PRRD-DDA Meeting Hall	17-FEB-14	27/0/27
CF4: Identifying Strength and Sources of Instability	PRRD-DDA Meeting Hall	18-FEB-14	30/0/30
CF5: Selecting Solutions to Sources of Instability	PRRD-DDA Meeting Hall	20-22-FEB-14	32/0/32
CF3: Program Limitations and Capabilities	PRRD-DDA Meeting Hall	23-FEB-14	27/01/28
CF4: Identifying Strength and Sources of Instability	PRRD-DDA Meeting Hall	24-25-FEB-14	28/01/29
CF5: Selecting Solutions to Sources of Instability	PRRD-DDA Meeting Hall	26-FEB-14	28/01/29

OBJECTIVES AND INTERMEDIATE RESULTS REVIEW

CONTRACT OBJECTIVE

The Program Objective is: *“to assist GIROA officials at the district and provincial levels to respond to the population’s development and governance concerns to better instill confidence and build stability.”*

IRI STABILITY ANALYSIS

Overall Objective: Provincial and District Entities increasingly address sources of instability and take measures to respond to the population’s development and governance concerns.

ACTIVITY 1.1 HIRE AND TRAIN STABILITY SPECIALISTS TEAM

At present, all necessary governance and stability specialists have been hired and trained.

ACTIVITY 1.2 CONDUCT TRAINING OF TRAINERS (TOT) FOR SIKA AND GIROA STAFF

A training of trainers (TOT) refresher was conducted between 19 and 21-FEB-14 for Nimroz Program personnel at the Provincial Management Unit office. All program personnel, including the Nimroz PRRD district social workers (DSWs) fully participated in the training. The objective of the training was to improve upon areas of weakness as reported by the Monitoring and Evaluation unit as well as

observations by deputy managers. Lessons learned over the past three months were developed by district and provincial personnel. Feedback from Nimroz personnel on the TOT refresher was promising and IR1 anticipates improved daily performance that will lead toward governance and stability goals being achieved.

Another formal 11-day Training of Trainers (TOT) is planned for late March. This formal TOT on governance and stability community forums and stability analysis methodology will be primarily aimed at southern MRRD District Social Workers from all five districts.

ACTIVITY 1.3 UPDATE STABILITY WORKSHOP FRAMEWORKS WITH LESSONS LEARNED

Revision and translation of CF1 A and B, CF2 and CF3 have been completed. Revisions to CF4 A and B will begin in March.

ACTIVITY 1.4 DELIVER STABILITY ANALYSIS WORKSHOPS FOR EACH APPROVED DISTRICT AS NEEDED

Governance and Stability Community Forums are used to train and assist district and community representatives to understand transition, governance and stability issues; to identify local sources of instability (SOI); and to develop solutions to address the sources of instability. IR1 district activities begin with a Program Orientation and an initial set of forums catered to the DDA or DCC (CF1 A and B to CF2). These are followed by three more community forums that, for the first time, facilitate DDA and CDC representatives working together. These forums are CF3: Program Limitations and Capabilities, CF4: Identifying Strengths and Sources of Instability, and CF5: Selecting Solutions for Sources of Instability.

Governance and Stability Community Forums (CF)	
Program Orientation	PRRD, DDA and DGO Leaders
CF1 Facilitating Transition	DDA/DCC members
CF2 Empowering District Governance	
CF3 Program Limitations and Capabilities	CDC leaders grouped in clusters
CF4 Identifying Strengths and Sources of Instability	
CF5 Selecting Solutions to Sources of Instability	

On 05-FEB-14, the final round of forums was completed in Nad Ali District Hilmand. In Nahri Sarraj District Hilmand community forums were concluded on 26-FEB-14.

In Kang district Nimroz governance and stability community forums were concluded on 19-FEB-14. In Zaranj District Nimroz community forums continue and should conclude on/around 14-March-14.

Physical
Type of SOIs

- **Inadequate Water Resource Management:** Inadequate and inequitable water resource distribution.
- **Inadequate access to locations, institutions and services:** Markets (town centers), Government Institutions such as district centers, clinics, schools, and other villages. *includes poor road drainage*
- **Natural Disaster:** seasonal flooding, destruction of farm lands vs. more rare disasters such as flash floods or earthquakes

Capacity
Type of SOIs

- **Lack of jobs and job skills:** males / youth / women
- **Poor Functioning or Non-functioning Government:** DLO not present or unwilling to work. Not enough teachers present at schools. Clinic has no doctors, nurses or medicine. Police do not patrol are unprofessional and illiterate. Little or no agricultural trainings. This covers a wide variety of a minimum of government services.

**Southern Afghanistan Sources of Instability
by Type and Category**

Identified by District Development Assemblymen and Community Development Councilmen across ten key districts in five provinces.



Sources of instability identified by southern Afghan elected community leaders were of two principal types; physical problems and problems related to capacity or ability. The physical problems can be addressed through community led development solutions supported by the Subat Program of MRRD. The capacity problems are related to poor governance and work availability or job skill development. The capacity related problems encountered by southern Afghan communities are virtually equal to that of the physical problems, 52% and 48% respectively. By a large margin, the capacity type SOIs are related to poor governance. Both capacity type of SOIs can be addressed by community led development and the Subat program. However, the governance type SOIs will require directives to district and provincial government authorities from provincial leadership to participate with the Subat program.

ACTIVITY I.5 INVOLVE PRRD STAFF IN STABILITY WORKSHOPS

During the reporting period, Nimroz PRRD District Social Workers (DSWs) for Kang district were fully involved in governance and stability community forums. In Zaranj PRRD district, social workers were largely absent from the MRRD Subat program community forums, having participated in just a few sessions of community forums.

Only one of three Hilmand PRRD DSWs for Nad Ali district participated in forums, and participation was minimal. Nahri Sarraj PRRD DSWs were never present and did not participate in any MRRD Subat community forums in February.

Subat program reports have consistently highlighted the myriad problems that stem from the government partners' inability to obtain and supervise the attendance and participation of DSWs. Now that the team is working with both Program-contracted DSWs and PRRD-hired DSWs, it has become clear that DSWs hired and trained by the Program are attending and participating in MRRD program work. PRRD-hired DSWs, on the other hand, maintain an extremely high level of absenteeism, despite Program and MRRD training assistance of these officers.

The Capacity Building Unit and MRRD conducted an Induction Training in Kandahar City for PRRD DSWs between 01 and 05-FEB-14. DSWs then returned to their districts for some on the job training in Subat community forums. In late MAR-14, these DSWs will return to Kandahar for an eleven-day IR1 Governance and Stability formal Training of Trainers (TOT) and the two-day IR4 Grants training. DSW trainings, work attendance, and program participation will continue to be monitored and reported to MRRD on a monthly basis.

ACTIVITY I.6 PROVIDE TECHNICAL ASSISTANCE TO DISTRICT ENTITIES IN UNDERSTANDING, MONITORING AND REPORTING STABILIZATION ISSUES AND TRENDS

During FEB-14, the program district personal conducted an internal meeting to gather their observations about their respective district entity engagements and reported the raw information as per the protocols and guidelines in the Stability Technical Assistance Session (STAS) document and the accompanying District Entity Engagement Profile (DEEP) study curriculum.

If participant observation opportunities of district entity engagements were available, district team representatives attended and recorded which entities participated. The initial results from the first two weeks are currently being translated. Engagement profiles from the DEEP study will enable the district STAS units to understand basic governance characteristics of the district governments that must be addressed if stability trend monitoring and reporting is to be developed.

Stability Technical Assistance Sessions (STAS)

Assistance provided to district entities by the Program to improve stability through good governance. Assistance will primarily target the problems of poorly-functioning or non-existent government in the districts as identified through the Governance and Stability Community Forums.

District Entity Engagement Profile (DEEP)

Research by district teams to understand how district entities (DDA, DGO, CDCs) engage and communicate with each. The DEEP is a record of the district team's observations that will help to understand the governance issues that may be addressed through the STAS.

ACTIVITY I.7 FACILITATE INTER-DISTRICT DISTRICT ENTITY MEETINGS TO EXCHANGE INFORMATION AND BEST PRACTICES IN CONNECTION WITH GOVERNANCE AND STABILITY COMMUNITY FORUMS.

After completion of the STAS activities, a “Community Forum 6” may be developed and conducted in target districts that have demonstrated stability trend monitoring and good governance improvements that the district entities themselves can communicate and share. This activity remains to be determined by the program.

ACTIVITY I.8 ORGANIZE PERIODIC STABILIZATION REVIEW MEETINGS WITH IRI TEAM LEADER, STABILITY SPECIALISTS AND M&E STAFF

During the reporting period, the Periodic Stabilization Review (PSR) for Zabul was completed and submitted for translation to Pashto. Key results are currently being analyzed. The PSR for Uruzgan was drafted and is undergoing review by the deputy manager and team lead. As PSR presentations per province

Standardized Typology of Sources of Instability (SOI)	
Physical SOI	Inadequate Water Resource Management
	Inadequate Access to Places, Institutions and Services
	Natural Disaster
Capacity SOI	Lack of Jobs and/or Job Skills
	Poor or Non-functioning Government

complete translation, they will be presented internally to program personnel in the following months. Appointments will be made to present program results to PRRD Directors, IDLG Provincial Chiefs, and Provincial Governors, to be followed by presentations to District Development Assemblies and Community Development Councils. When directives for STAS participation from Provincial Governors to District Governors are obtained, PSRs and STAS activities will begin with District Government Officers.

ACTIVITY I.9 IMPLEMENT GENDER PILOT ACTIVITIES

During the month of February, no Governance and Stability Community Forums were conducted specifically for Women Advisory Committees in any of the program districts. However, in Nimroz, Kang included female DDA and CDC members and Zaranj included female DDA members in the normally scheduled forums.

IR2 ACCESS TO GIROA SERVICES

Overall Objective: Provincial and district entities understand what organizations and provincial line departments work within their geographic areas, what kind of services they provide, and how the population can access those services.



Hilmand: The Access to GIROA Services Team Meeting with 11 line directorates. Above is the DoLSAMD Director

ACTIVITY 2.1 PROVIDE TRAINING TO PROVINCIAL LINE DIRECTORATES TO IMPROVE THEIR CAPACITY TO COLLECT, MANAGE AND REPORT INFORMATION ABOUT PROJECTS AND SERVICES

During February, the team was able to complete drafts of service reports in Zabul province after several visits to the line directorates. They provided the instructions to prepare and complete the services reports. Thirty-three services report drafts for three provinces (i.e., 11 each for Zabul, Hilmand and Uruzgan) have been completed and all the services reports were transferred to the Communication and Outreach team for design.

The Uruzgan service reports were designed and sent for the Uruzgan PRRD director approval. After required approvals, the Program will proceed with the printing of 5,000 booklets and 110 posters for 11 line directorates for the Tirin Kot, Chora and Dihrawud districts.

The Access to GIROA Services team in Hilmand had numerous individual meetings with 11 Line Directorates during the month to improve coordination and participation in DEs workshops (Access to GIROA Services). The GIROA role in these workshops is important because government officials introduce themselves and explain services.

In Nimroz, the team finalized the individual introductory meetings with all targeted line directorates that covered introduction of the Program and the “Access to GIROA Services” activities. Nimroz PEs workshops (Writing Services Reports) are planned from 23 to 26-MAR -14 for 11 line directorates. During the workshop, the GIROA officials will draft services reports for their directorates and handover to the Access to GIROA Services Team to edit, design and for further processing and approval by the PRRD and Sector Services Directors. After the approval stage the service reports will be printed and distributed.

“There are many damages in Zaranj to Delaram to the highway and some local roads are not sufficient for transportation. We are working on maintenance, and we need to be aware of the local people’s needs for services. So our staff will participate in your trainings to learn about writing service reports and to report our services to the public”

Mr. Ghulam Hazrat Shayaq, Director of Public Work Affairs Nimroz

MILESTONE 2A PROVINCIAL LINE DIRECTORATES WILL PRODUCE PROJECT OR SERVICE INFORMATION REPORTS

This milestone has been achieved in Kandahar.

ACTIVITY 2.2 ASSIST PROVINCIAL AND DISTRICT ENTITIES TO ESTABLISH PRODUCTIVE RELATIONS

The team delivered “Access to GIROA Services” workshops in Hilmand (Nad Ali DDA and CDCs members and Bost WAC) and in Uruzgan (Dihrawud DDA and CDCs members and Tirin Kot WAC).

Approximately 192 DDA, CDCs, and WAC members were trained during the month of February and 34 DLOs participated in the “Access to GIROA Services Workshops.”. The workshops are designed to help local representatives to communicate and coordinate better with GIROA, so they can advocate better services in the district. They also serve to create horizontal and vertical government linkages, and to build trust based on face-to-face interaction.

The topics covered during the workshop :
 Introduction/familiarity of 11 line directorates and their services in the province; Processes and procedures of accessing to GIRoA Services; Understanding the transition process and the Government's involvement; Prioritization of needs of the clusters/CDCs; Writing/making requisitions to the line directorates and the follow -up process and procedures; Distribution and review of line directorate contact lists to district entities; and In-person exchange of ideas, issues and needs between district participants and line directorate participants.



Uruzgan Tirin Kot Gender Access to GIRoA Services Workshop, 9-10 Feb- 2014 in Malali High School Training Hall Uruzgan

District Workshops- Access to GIRoA Services- Delivered in February

No.	Dates of the Workshop	Province	District	DDA/CDC/WAC members	District Line Officers (DLOs)/ directorate participants
1.	9-10-Feb-14	Uruzgan	Tirin Kot Women Advisory committee	16	5 DLOs from DoWA, DoPH, DoEC, DoE and SSD Directorates Participated
2.	12-13 Jan-14	Hilmand	Bost Women Advisory committee	14	5 DLOs from DOLSAMD, DoWA, DoPH, DoEC and SSD Directorates Participated
3.	16-17 Feb-14	Hilmand	Nad Ali	29	6 DLOs from PRRD, DoPWA, DAIL, DoPH, DoE and SSD Directorates Participated
4.	18-19-Feb-14	Hilmand	Nad Ali	27	6 DLOs from PRRD, DoPWA, DAIL, DoPH, DoEC and SSD Directorates Participated
5.	22-23- Feb-14	Uruzgan	Dihrawud	28	4 DLOs from DoPH , DAIL, SSD and DoE participated in DEs workshop
6.	24-25-Feb-14	Uruzgan	Dihrawud	32	4 DLOs from DoPH , DAIL, SSD and DoE participated in DEs workshop
7.	26-27-Feb-14	Uruzgan	Dihrawud	46	4 DLOs from DoPH , DAIL, SSD and DoE participated in DEs workshop
Total Participants				192	34

“We are thankful to the Subat Program for organizing and making this workshop for us. This is a very good workshop for us to sit together with our brothers from CDCs and government offices- especially having the presence of government representatives with us in the workshop who are listening to our needs and sharing this with their superiors.”

Mr. Haji Kala Kha, Head of the Hilmand- Nad Ali DDC

“I really appreciate the Subat Program and its utmost efforts in making this workshop happen for us. We have learned so many things in this workshop- like making requisitions to the government and following up. Also this contact list is very useful for us to communicate with government authorities through phone



**Access to GIROA Services workshop
12 & 13 FEB-14 at DoWa , Bost
Women’s Advisory Committee**

Mrs. Lailuma, member of the Hilmand-Bost WAC

MILESTONE 2B LINE DIRECTORATE CONTACT LIST AVAILABLE TO DISTRICT ENTITIES

This milestone has been achieved in Zabul, Uruzgan, Hilmand, and Kandahar as reported in earlier Monthly Reports.

MILESTONE 2D SERVICE FAIRS HELD IN EACH SIKAS SOUTH APPROVED DISTRICT TO DISSEMINATE INFORMATION VIA DIRECTORATE REPRESENTATIVES, DISPLAYS AND THE GIROA SERVICES REPORTS TO BE DISTRIBUTED AS BOOKLETS AND POSTERS.

Progress against this milestone has been achieved in Kandahar, DoWA Directorate on 17-FEB-14. Eleven line directors, deputies, and senior members spoke to more than 180 women participants. Members of the media were also present to cover the Service Fair.

At the fair, the line directors/representatives described the employment opportunities and services available to women in Kandahar, and heard their questions, suggestions, advice, and challenges. The “Access to GIROA Services” (IR2) team provided the service booklets and contact lists to approximately 180 service fair participants at DoWA. The line directorates’ posters that described their services were also displayed at the event. The fair proved successful, and it serves as a model for distributing information, building awareness of services and promoting dialogue and advocacy. The impact was also amplified by the media coverage generated by the event.

ACTIVITY 2.3 HOLD A QUARTERLY REVIEW MEETING TO EVALUATE PROGRESS AND RESULTS AND MAKE ADJUSTMENTS AS WARRANTED

The team decided to hold the next quarterly review by the end of MAR-2014.

ACTIVITY 2.4 INSTITUTIONALIZE THE PROJECTS AND SERVICES REPORT WITH GIROA COUNTERPARTS (PRRD)

PRRD partners representatives and staff participated in the IR2 “Access to GIROA Service Fair for Women” at the DoWA directorate in Kandahar on 17-FEB-14. They learned about ways to access GIROA services. They will be able to continue leading the activities after the completion of the project.



ACTIVITY 2.5 IMPLEMENT GENDER PILOT ACTIVITIES

The team delivered the “Access to GIROA Service Workshops” to the WAC in Bost on 12 and 13-FEB-14 and in Tirin Kot on 09 and 10-FEB-14, as well as the Women’s “Access to GIROA Services Fair” at the Kandahar DoWA Directorate on 17-FEB-14. The fair was attended by 180 women and GIROA officials. Please refer to the Activity 2.2, and Millstone 2D for further details.



Government officials stated that they are focusing on gender equality in their directorates’ plans:

“We still need to do more for women to work in government departments to improve their economy and reduce begging in the streets...DOWA has introduced 120 women to the Health Directorate, and they were hired last year. Twelve women were introduced to the Kandahar Police Department and hired, and six more women were hired by a private company at KAF.

Access to GIROA Workshop for Bost WAC on 12-13 FEB-2013 at Hilmand

Mrs. Roqya Achickzy, Director of DOWA

The Director of the Sector Services Directorate, Mr. Hakimullah Hakimi, announced the construction of 80 kilometers of road from Kandahar city to KAF. He also mentioned that SSD/Kandahar Province has allocated \$1M for women in Kandahar that will be spent on making a bakery for women in Kandahar, laundry machines, and a market for women handicrafts.

“Forty-five percent of Afghanistan’s population is women, and they are unemployed ... And meanwhile men are also jobless, and it is a big risk to the economy. We consider gender.”

Mr. Hakimullah Hakimi, Director of the Sectorial Services Directorate



IR2 Access to GIROA Services Fair for Gender held on 17-Feb-14. The event drew a media presence

IR3 COMMUNICATION AND OUTREACH

Overall Objective: Provincial authorities improve their ability to communicate with district entities in order to help them better understand their population's needs and prioritize basic service delivery interventions.

ACTIVITY 3.1 PERIODICALLY COLLECT EXISTING POPULATION/DEMOGRAPHIC RESEARCH

Relevant population and demographic data was periodically collected and made available.

ACTIVITY 3.2 IDENTIFY COMMUNICATIONS MANAGEMENT NEEDS FOR PROVINCIAL AND DISTRICT ENTITIES

The communications capacity assessment, a component of the overall capacity assessments initiative of the Capacity Building Unit, was conducted this month for Nimroz PRRD, as well as for the District Governor's Office (DGO), and the District Development Assembly (DDA) of Nahri Sarraj, Hilmand. Introductory meetings for the DDAs of Kang and Zaranj in Nimroz were also undertaken in preparation for the actual assessments for the following month. Refer to the section, *Capacity Building*, for more information..

ACTIVITY 3.3 ASSIST TO DEVELOP COMMUNICATION STRATEGIES TO SUPPORT THE PROGRAM TEAMS

The IR3 team provided continuous support to program teams in their respective projects, including media promotion of ongoing grants projects in the districts, as well as organization of Community Forums, workshops, and trainings. IR3 continued to provide support in developing materials for the *Access to GIROA Services Catalogues* and service posters for Hilmand and Uruzgan provinces. This material outlines government services and provides relevant contact details. The team also documented progress of the grants projects by taking photos and video footage. IR3 assisted in the design and production of certificates and other promotional material required for the execution of activities by other program teams. A complete list of media mechanisms used to promote Subat activities are found in Activity 3.6.



DDA member in Nahri Saranj, Hilmand interviewed by Sabawoon radio and television on 23-FEB-14 on his participation in community forum

ACTIVITY 3.4 DEVELOP COMMUNICATIONS AND OUTREACH TRAINING GUIDE

The *Communications and Outreach Training Guide* serves as the team's manual for the conduct of training workshops for provincial and district entities. The team practices flexibility in training delivery dependent upon the participants' profile. This month, for example, modules were tailored and simplified in accordance to Women's Advisory Committee (WAC) members' literacy levels and traditional communications and media usage.



Permanent Subat Program sign at the completed repair of the water reservoir located in Habibullah Kalacha that waters the farms in the villages of Nahri Roza in Arghandab

ACTIVITY 3.5 CONDUCT ROLLING COMMUNICATION AND OUTREACH TRAINING ACTIVITIES FOR PROVINCIAL AND DISTRICT ENTITIES

Eleven communications and outreach training workshops were conducted this month-- seven in Uruzgan for both DEs and PEs, three in Kandahar for the WAC members of the Arghandab DDA, and one in Hilmand. Complete three-module communications and outreach training for DEs was conducted in Tirin Kot, Uruzgan. Likewise, complete four-module training was conducted for the Uruzgan PRRD District Social Workers (DSWs) and PEs. In Arghandab, Kandahar, 25 WAC members participated in the training conducted in the district. This month's training activities reached the communications and outreach targets for Tirin Kot, Bost, WAC in Arghandab, PRRD Uruzgan, and PEs. Below is the complete list of training delivered during the month.

Communications and Outreach Activities This Month

Title of Event	Location	Dates	No. of Trainees or Participants M/F/Total
WORKSHOP for Tirin Kot DEs - Module 1: Introduction to Communications	Subat Office, Uruzgan	08-FEB-14	22/0/22
WORKSHOP for Tirin Kot DEs - Module 2: Internal and External Communications	Subat Office, Uruzgan	09-FEB-14	22/0/22
WORKSHOP for WAC Arghandab - Module 1: Introduction to Communications	Training Venue for Women, Arghandab, Kandahar	09-FEB-14	0/25/25
WORKSHOP for Tirin Kot DEs - Module 3: Public Relations	Subat Office, Uruzgan	10-FEB-14	25/0/25
WORKSHOP for Bost DEs - Module 3: Public Relations	Municipal Conference Hall, Bost, Hilmand	10-FEB-14	20/3/23
Module 1: Introduction to Communications for Uruzgan PRRD and PEs	Subat Office, Uruzgan	16-FEB-14	15/0/15
Module 2: Internal and External Communications for Arghandab WAC	Arghandab, Kandahar	16-FEB-14	0/25/25
Module 2: Internal Communications for Uruzgan PRRD and PEs	Subat Office, Uruzgan	17-FEB-14	16/0/16
Module 3: External Communications for Uruzgan PRRD and PEs	Subat Office, Uruzgan	18-FEB-14	16/0/16
Module 4: Public Consultations and Community Outreach for Uruzgan PRRD and PEs	Subat Office, Uruzgan	19-FEB-14	16/0/16
Module 3: Public Relations for Arghandab WAC	Arghandab, Kandahar	23-FEB-14	0/25/25

ACTIVITY 3.6 ASSIST PROVINCIAL AUTHORITIES AND DISTRICT ENTITIES TO PREPARE AND IMPLEMENT COMMUNICATIONS ACTIVITIES

This month, the Communications Strategic Plan for Hilmand, Uruzgan, and Zabul was approved by their respective PRRDs. The communications plan's main objective is to raise the PRRD's profile and visibility as a government entity that works to provide services to the communities. The communications plan also aims to create an appropriate platform to help provincial and district entities inform and communicate with their communities. The document outlined the strategic media tools, activities, and capacity building plans for the PEs and DEs in the district.

Three posters were designed for Hilmand, Uruzgan, and Zabul bearing the program message, “Development plans are based on local priorities and citizen input.” This is the first poster developed and produced for Hilmand, Uruzgan, and Zabul. Final reviews and approvals are in process.

PRRD and DEs Meetings. Three meetings were conducted this month; one each in Kandahar (16-FEB-14), Uruzgan (23-FEB-14), and Zabul (25-FEB-14). The purpose of these meetings was to help the provincial authorities improve their ability to communicate with district entities in order to help them better understand the people’s needs and basic services. These meetings were used as a medium for the PRRD and DEs to share information and address issues and concerns.

“This meeting increased my knowledge of the PRRD programs implemented in my province. I represent my village in this meeting and it is my responsibility to bring the concerns of my people to the attention of the senior officers of PRRD.”

Sayed Abdul Ghafoor Agha, Daman DDA member

A total of 11 media activities were conducted this month, including eight news broadcasts of Subat activities in districts and provinces, a regional induction training of DSWs held in Kandahar, and interviews of grants beneficiaries and workshop participants. There were also two news releases published on Kandahar’s Radio Television Afghanistan (RTA) website.

Moreover, RTA Kandahar provided media coverage on the Regional Induction Training for the DSWs held in Kandahar City on 01-FEB-14 and attended by the DSWs from the southern provinces. RTA’s website featured an interview with Faiz Mohammad Faizi, the Ministry of Rural Rehabilitation and Development (MRRD) Development Councils Coordinator based in Kabul, explaining the workshop’s aims and objectives. RTA also provided extensive coverage of the IR2 Service Fair for WAC members held at the Department of Women’s Affairs (DOWA) in Kandahar on 17-FEB-14. (See IR2 section for the full report.)



RTA website story featuring the women participants at IR’s Access to GIROA Services Fair held in DOWA Kandahar on 17-FEB-14.

Radio/TV News and Interviews. Nine broadcasts of news and interviews were aired on various Subat activities all over the region. Three aired in Kandahar, three in Hilmand, and two each in Uruzgan, Zabul, and Nimroz. A total of 14 Subat activity participants and grant beneficiaries were interviewed this month. The PRRD Director in Nimroz was interviewed by RTA on the process of Subat Program grants funding. One of the most memorable interviews aired by Radio Killid in Kandahar was with a *kuchi*, from the nomadic population of Afghanistan, about the grant projects and beneficiaries from the villages of Nahri Roza, Loy Minora, and Habibullah Kalacha in Arghandab. Bai Khan, whose tent is located near the gabion constructed in Daman, described a time when women of his tribe who had gone out to the market, could not come back home due to flooding. He said

that the gabion walls will help keep his family, shelter, and animals safe from floods in the area. Below is a complete list of media activities and interviews.



Bai Khan, a kuchi interviewed on 11-FEB-14 by Radio Killid in Kandahar.



RTA Nimroz interviews PRRD Director Engr. Khalil Rahman at a meeting with members of the DDA Zaranj

Radio/TV News and Interviews This Month

Date	Location	Event or Activity	Radio/TV Stations	Interviewed for Broadcast
01-FEB-14	Kandahar	DSW Regional Induction Training	RTA radio/TV news, website	Faiz Mohammad Faizi, MRRD Development Councils Coordinator
04-FEB-14	Nad Ali, Hilmand	Community Forum	Sabawoon and Hilmand radio/TV news	Pir Mohammad Sadat, CDC Cluster Chairman; Haji Mohammad Zai, DDA Deputy Chairman; Allah Dad, CDC Chairman
09-FEB-14	Tirin Kot, Uruzgan	Communications and Outreach Training	RTA Uruzgan	Malik Mohammad Wal, DDA Chairman; Haji Haztullah Khan, DDA member; Hajji Shir Ahmad, CDC Chairman
11-FEB-14	Arghandab, Kandahar	News and Interviews with Grant Project Beneficiaries of Charband Road Project and Gabion in Ghra Kalai	Radio Killid	Abdul Majeed, Mira Jan, Baryalai (farmer), Bai Khan (Kuchi)
17-FEB-14	DOWA, Kandahar	Access to GIRoA Services Fair at DOWA	RTA radio/TV news broadcast, RTA website	Video and voice clips of DOWA Director and key speakers
23-FEB-14	Zaranj, Nimroz	Nimroz MP's Visit to Community Forum	RTA Nimroz	Farida Hameedi, Member of Afghan Parliament
23-FEB-14	Nahri Sarraj, Hilmand	Community Forum	Sabawoon Radio and Television	Fahim Musazai, DG; Haji Shir Mohammad, DCC Chair; Haji Moh Esa, CDC Member; and, Noor Ali, CDC Chair
23-FEB-14	PRRD, Zabul	Planning Meeting –PRRD and DEs	RTA Zabul	Haji Mohammad Dawood, TWJ DDA Deputy Chairman
26-FEB-14	PRRD, Nimroz	Interview with PRRD Director	RTA Nimroz	PRRD Dir. Engr. Khalil Rahman

ACTIVITY 3.7 PERIODICALLY EVALUATE PROVINCIAL AND DISTRICT ENTITY COMMUNICATIONS CAPABILITIES

Capacity assessments have been completed for PRRD Nimroz, DDA members of Kang and Zaranj, and the DEs of Nahri Saranj. Following these assessments, the IR3 team will conduct a feedback presentation with these entities. This will complete the first-round of the capacity assessments led by the Capacity Building team. The communication capabilities assessment is a component of these capacity assessments. (See *Capacity Building* section).

ACTIVITY 3.8 IMPLEMENT GENDER PILOT ACTIVITIES

The first Communications and Outreach training for the WAC in the region was conducted in Arghandab, Kandahar on 09-FEB-14 with 25 participants. The three-module workshops ended on 23-FEB-14.

IR4 GOVERNMENT SERVICES AND DEVELOPMENT

Overall Objective: Provincial authorities are able to improve basic service delivery by using GIRoA, CDCs, DDAs and ASOP DCCs, which gain capacity to plan, design, implement and monitor projects, with a focus on labor-intensive projects or productive infrastructure.

ACTIVITY 4.1 SUBMIT GRANTS MANUAL AND ACTIVITY FLOW CHART FOR USAID

The Grants Manual was approved by USAID (13-MAY-13).

The Environmental Compliance Plan was approved by USAID (18-JUN-13). The submissions of environmental compliance documents for individual projects to USAID and their approvals are proceeding smoothly.

ACTIVITY 4.2 CONDUCT INITIAL DEVELOPMENT RESEARCH AND ASSESSMENTS IN COMMUNITIES AND DISTRICTS

IR4 staff continued to collaborate with the Central Support Unit and IR1 staff members to gather information regarding the remaining clusters in Kang and Zaranj districts (Nimroz) to determine which CDCs are eligible to participate in the Program. The participating CDCs will be checked with the PRRD/Nimroz Director's office to certify if they are not blacklisted by NSP or otherwise ineligible to receive community development projects. This is aimed at minimizing the number of CDCs that may be rejected later by the Vetting Support Unit.

ACTIVITY 4.3 WORK WITH DISTRICT ENTITIES TO IDENTIFY DPP PROJECTS

Preparation of Project Concept Notes (PCN) in the new districts continued at a rapid pace during February. In the following 12 districts there were 295 PCNs at various stages of preparation. They are as follows: Qalat (32); Tarnak Wa Jaldak (24); Shahjoy (18); Bost (49); Tirin Kot (35); Chora (37); Dihrawud (30), Garmser (36), Nad Ali (17), Nahri Saraaj (5), Zaranj (8), and Kang (4). These PCNs have total estimated value of \$10,446,657. There were 35 PCNs produced in February.

Small-scale infrastructure projects still predominate. Some clusters have requested vocational training, but the Program decided to consolidate all such projects at the district level for efficiency and equity, and to free up resources for other projects in the cluster. The respective DDAs will be the grantees for these projects, under close collaboration with DoLSA and other relevant agencies. Motorcycle maintenance and repair projects are the mostly frequently requested.

The DDAs and DGs in the new districts continue to approve PCNs more rapidly than was experienced in Daman and Arghandab. This is due to the lessons learned by the grants teams from the pioneer districts and also heightened interest and collaboration by the district entities.

After completion of the Community Forums for Women’s Advisory Committees (WAC), the women representatives have gone through many different scenarios for types of projects. In Bost, Tirin Kot and Qalat Districts, the PRRD and DOWA have approved the following types of projects: Bost--curtain sewing and handicrafts; Tirin Kot—cooking skills; and Qalat—bead weaving and public awareness workshops. These PCNs are under review by the Regional and Kabul offices. A draft PCN is being prepared in Arghandab for women to engage in handicrafts.

ACTIVITY 4.4 DISTRICT ENTITIES PRESENT PROJECT CONCEPT NOTES FOR GIROA PROVINCIAL APPROVALS

All 90 Project Concept Notes (PCN) developed by Arghandab and Daman districts in Kandahar were either approved or rejected by the DDAs/DGs, PRRD, SWG, PDC and the Governor’s office in earlier months. Of these, there were 39 PCNs approved by the provincial authorities in Arghandab and 36 in Daman.

In total, the estimated value of all PCNs that have been approved by the provincial authorities is \$12,528,428. However, not all these proposed projects will end up as grant projects.

Of the PCNs under preparation in the new districts, 24 projects estimated to cost \$792,142 were approved at the provincial level in February. The experience of the current districts is that PRRD and Sector Working Group approvals have been obtained much quicker than the approvals in Kandahar province. However, the issue of PDC review was a problem in most new provinces, due to infrequent meetings of those committees. Letters confirming PDC review have now been obtained in all the provinces except Hilmand. The Program’s Grants Manual underwent a draft revision to allow Governors’ Offices to review PCNs if the PDC meeting schedules would delay the Program excessively. The revision to the Grants Manual is expected to be approved soon by USAID.

The two vocational training projects in Daman district for motorcycle maintenance/repair and plumbing skills were awarded on 12-FEB-14. These trainings have not yet started due to lack of coordination between the DDA and DoLSA concerning the venue, curriculum, and the timeline. There also is a problem in selecting participants, as selectees do not feel that the transportation funds provided are sufficient for commuting to the training daily. The two vocational training projects in Arghandab District are awaiting the vetting of the DDA.

ACTIVITY 4.5 SUBMIT PCNS AND DPPS FOR USAID APPROVAL

The expedited approvals processes in the new districts and provinces have resulted in a large number of approvals in the month of February, as shown in the following tables.

District Project Portfolios Submitted for USAID Approval This Month

DPP Number	Location	Date Submitted	Number of PCNs
UZ-CH-DPP02	Chora, Uruzgan	02-FEB-14	19
UZ-TK-DPP03	Trinkot, Uruzgan	02-FEB-14	5
ZB-TJ-DPP02	Tarnak Wa Jaldak, Zabul	02-FEB-14	7
ZB-QA-DPP02	Qalat, Zabul	03-FEB-14	10

District Project Portfolios Approved by USAID This Month

DPP Number	Location	Date Submitted	Number of PCNs
HM-GA-DPP02	Garmser, Helmand	03-FEB-14	21
HM-BO-DPP02	Bost, Helmand	04-FEB-14	15
UZ-DI-DPP01	Dihrawud, Uruzgan	04-FEB-14	11
UZ-CH-DPP02	Chora, Uruzgan	05-FEB-14	19
ZB-TJ-DPP02	Tarnak Wa Jaldak, Zabul	05-FEB-14	7
UZ-TK-DPP03	Tirin Kot, Uruzgan	06-FEB-14	5
ZB-QA-DPP02	Qalat, Zabul	08-FEB-14	10

ACTIVITY 4.6 COORDINATE WITH PRRD, NSP AND NABDP

The IR4 teams in all of the districts continue to coordinate with NSP and NABDP, primarily by attending weekly or bi-weekly PRRD/NSP/NABDP coordination meetings at the PRRD offices. Frequent meetings were held with other government ministries, such as DoLSA, IDLG, DoWA and MoE. The teams also participated in ad hoc coordination meetings with USAID, PRRD, NSP and NABDP, and attend the plenary PDC meetings conducted by the Governors.

With the staffing completed in the expansion districts and provinces (Uruzgan, Zabul, Helmand and Nimroz), IR4 teams in those districts/provinces are attending coordination meetings with the DDAs/DGs, PRRDs, NSP officers, NABDP officers, DoWA, DoLSA and other provincial ministry officers and the DDAs/DGs/communities.

ACTIVITY 4.7 PROVIDE CAPACITY BUILDING AND TECHNICAL ASSISTANCE TO HELP DISTRICT ENTITIES PREPARE GRANT APPLICATION PACKAGES FOR PRIORITY PROJECTS

The Program assisted district entities to prepare 19 grants application packages in Daman District (estimated value of \$963,855), and 31 applications in Arghandab district (estimated value of \$949,317).

In the new districts, following the approvals of PCNs by USAID, there are now 28 grant application packages being prepared in Tirin Kot, 15 in Tarnak Wa Jaldak, 40 in Bost, 33 in Garmser, 34 in Chora, 15 in Shahjoy, 30 in Dihrawud and 26 in Qalat.

There is still concern about the ability of the engineering component to produce grant application packages in a timely manner. The engineering component was completing grant application packages at an approximate rate of two packages per week per district. To address this issue, smartphones were issued to each field engineer for the purpose of taking GPS coordinates of project sites, and AutoCad software was provided to all field engineers. As a result, the rate at which the engineering component is producing grant application package increased by the end of the month. These tools will hopefully continue to have a positive impact on the technical preparation of grant application packages.

ACTIVITY 4.8 OBTAIN PROJECT APPROVAL(S)

The GRC approvals of grant application packages accelerated considerably, with 45 being approved in the month. Total grant application packages approved by the GRC have reached 102, with 19 in Daman, 35 in Arghandab, nine in Bost, seven in Tarnak Wa Jaldak, 10 in Garmser, eight in Tirin Kot, six in Chora, six in Qalat and two in Shahjoy.

In February, USAID approved 25 grant application packages, with conditions—one in Arghandab District, eight in Tirin Kot, three in Chora, six in Tarnak Wa Jaldak, five in Qalat, and two in Shahjoy. These have a total program contribution of \$783,559. There are now a total of 19 projects approved in Daman District, 34 in Arghandab District, seven in Tarnak Wa Jaldak, eight in Tirin Kot, five in Chora, five in Qalat and two in Shahjoy; these have a combined program contribution value of \$2,639,441.

ACTIVITY 4.9 PROVIDE TECHNICAL ASSISTANCE, GRANTS AND SUB-AWARDS TO HELP DISTRICT ENTITIES AND OTHER PROJECT IMPLEMENTING PARTNERS TO IMPLEMENT APPROVED PROJECTS

Seven new grant agreements were awarded in February following the provision of Grants Implementation Training for the CDC grantees and DDAs. Two of the awards were in Daman District, three in Arghandab, one in Tirin Kot, and one in Chora, with a total Program contribution value of \$196,667.

Seven projects were completed in February, but are yet to be closed out. They are; SSKDDM011—culvert project in Aino cluster, Daman; SSKDAG021—water reservoir project in Nahri Roza cluster, Arghandab; SSKDAG031—culvert project in Delaver Khan Kalacha cluster, Arghandab; SSKDAG036—road rehabilitation project in Hajiano Kala cluster, Arghandab; and SSKDAG038—culvert project in Loya Monara cluster, Arghandab.

The district teams in Daman are now in discussions with the four grantees in Daman whose projects were postponed due to the flood conditions of the Arghandab River. The goal of these discussions is to facilitate the commencement of construction work on the projects.

There were 20 milestone payments made in February, totaling \$114,343. Total disbursements to date are \$391,133.

ACTIVITY 4.10 PROVIDE CAPACITY BUILDING TRAINING TO DISTRICT ENTITIES AND PRRD TO MANAGE PROGRAMS

In February, the Grants team conducted 12 Grants Application Trainings for various CDC grantees and DDA members in Garmser (refer to the table below). This training enables CDC grantee representatives to put together grants application packages for the approved PCNs.

Six Grantee Orientation Trainings were conducted for CDC grantees in Daman, Arghandab, Chora and Tirin Kot (refer the table below). This training equips CDC and DDA representatives with grant implementation and monitoring skills.

O&M training was also provided to CDC Grantees which are close to completing projects. There were five such trainings during the month (refer the list below).

District	Date	Type of Training	Entity	# of Trainees
Arghandab	11-Feb-14	O&M Training	CDC	4

District	Date	Type of Training	Entity	# of Trainees
Gramser	1-Feb-14	Grant Application Training	CDC	15
Daman	5-Feb-14	O&M Training	CDC	4
Daman	3-Feb-14	O&M Training	CDC	4
Garmser	2-Feb-14	Grant Application Training	CDC	14
Garmser	3-Feb-14	Grant Application Training	CDC	17
Arghandab	12-Feb-14	O&M Training	CDC	4
Garmser	14-Feb-14	Grant Application Training	CDC	6
Garmser	17-Feb-14	Grant Application Training	CDC	11
Garmser	18-Feb-14	Grant Application Training	CDC	6
Garmser	19-Feb-14	Grant Application Training	CDC	11
Garmser	22-Feb-14	Grant Application Training	CDC	14
Garmser	23-Feb-14	Grant Application Training	CDC	7
Daman	24-Feb-14	O&M Training	CDC	4
Garmser	24-Feb-14	Grant Application Training	CDC	11
Garmser	25-Feb-14	Grant Application Training	CDC	7
Garmser	26-Feb-14	Grant Application Training	CDC	7
Daman	12-Feb-14	Grantee Orientation Training	CDC	4
Arghandab	11-Feb-14	Grantee Orientation Training	CDC	8
Arghandab	12-Feb-14	Grantee Orientation Training	CDC	8
Arghandab	26-Feb-14	Grantee Orientation Training	CDC	4
Tirin Kot	25-Feb-14	Grantee Orientation Training	CDC	4
Chora	26-Feb-14	Grantee Orientation Training	CDC	4

ACTIVITY 4.11 MONITOR PROJECT IMPLEMENTATION

The grants teams, technical officers, CDC representatives and DDA members in Kandahar Province monitored active grants projects on a regular basis. Monitoring visits were made to certify achievement of milestones so as to make payments and close out the completed ones.

Monitoring Visits to Project Sites this Month

Date of Site Visit	Project Number, Title and Location
02-FEB-14	SSKDDM011 - Construction of Culverts in Aino Cluster
	SSKDDM016 – Rehabilitation of 3 schools in Etihad Cluster
	SSKDDM017 – Retaining wall in Aino Cluster
03-FEB-14	SSKDDM011 - Construction of Culverts in Aino Cluster
	SSKDDM016 – Rehabilitation of 3 schools in Etihad Cluster
	SSKDDM017 – Retaining wall in Aino Cluster
	SSKDAG036 – Road rehabilitation in Hajiano Kala Cluster
05-FEB-14	SSKDAG022 – Irrigation canal improvement in Nahri Rosa Cluster
	SSKDAG036 – Road rehabilitation in Hajiano Kala Cluster SSKDAG
08-FEB-14	SSKDAG027 – Repair of siphons in Shoynan Olya Cluster
	SSKDAG043 – Irrigation Canal in Koshinay Monara Cluster

Monitoring Visits to Project Sites this Month

Date of Site Visit	Project Number, Title and Location
09-FEB-14	SSKDDM011 - Construction of Culverts in Aino Cluster
	SSKDDM016 – Rehabilitation of 3 schools in Etihad Cluster
	SSKDDM017 – Retaining wall in Aino Cluster
	SSKDAG030 – Retaining wall in Kuaja Mulk Cluster
	SSKDAG032 – Drainage improvement in Sarkari Bagh Cluster
10-FEB-14	SSKDDM011 - Construction of Culverts in Aino Cluster
	SSKDDM016 – Rehabilitation of 3 schools in Etihad Cluster
	SSKDDM017 – Retaining wall in Aino Cluster
	SSKDAG021 – Repair of water reservoirs in Nahri Rosa Cluster
	SSKDAG022 – Irrigation canal improvement in Nahri Rosa Cluster
	SSKDAG038 – Construction of culverts in Loya Monara Cluster
11-FEB-14	SSKDAG043 – Irrigation Canal in Koshinay Monara Cluster
11-FEB-14	SSKDAG036 – Road rehabilitation in Hajiano Kala Cluster
12-FEB-14	SSKDDM011 - Construction of Culverts in Aino Cluster
	SSKDDM016 – Rehabilitation of 3 schools in Etihad Cluster
	SSKDDM017 – Retaining wall in Aino Cluster
16-FEB-14	SSKDDM011 - Construction of Culverts in Aino Cluster
	SSKDDM016 – Rehabilitation of 3 schools in Etihad Cluster
	SSKDDM017 – Retaining wall in Aino Cluster
	SSKDAG032 – Drainage improvement in Sarkari Bagh Cluster
	SSKDAG041 – Retaining wall in Kuhak Cluster
17-FEB-14	SSKDAG023 – Irrigation System in Chargulba Cluster
18-FEB-14	SSKDDM011 - Construction of Culverts in Aino Cluster
	SSKDDM016 – Rehabilitation of 3 schools in Etihad Cluster
	SSKDDM017 – Retaining wall in Aino Cluster
	SSKDAG027 – Repair of siphons in Shoynan Olya Cluster
	SSKDAG045 – Irrigation drainage in Jelawur Cluster
19-FEB-14	SSKDAG036 – Road rehabilitation in Hajiano Kala Cluster
22-FEB-14	SSKDAG041 – Retaining wall in Kuhak Cluster
24-FEB-14	SSKDAG036 – Road rehabilitation in Hajiano Kala Cluster
	SSKDAG038 – Construction of culverts in Loya Monara Cluster
	SSKDAG041 – Retaining wall in Kuhak Cluster
25-FEB-14	SSKDAG037 – Construction of 6 siphons in Loya Monara Cluster
	SSKDAG046 – Construction of culverts in Jelawur Cluster
26-FEB-14	SSKDDM017 – Retaining wall in Aino Cluster
	SSKDAG038 – Construction of culverts in Loya Monara Cluster

Monitoring Visits to Project Sites this Month

Date of Site Visit	Project Number, Title and Location
	SSKDAG024 – Construction of culverts in Chargulba Cluster
	SSKDAG035 – Construction of culverts in Kshata Sukhchala Cluster

On all these monitoring site visits, the work inspected was found to be of good quality and the grantees were achieving their milestones roughly on schedule.

On 27-JAN-14, the closeout ceremony was held for Gabion protection wall in Tawheed cluster CDC SSKDDM002 and Road Rehabilitation in Khaibar cluster SSKDDM014 at Daman district center. After the closeout ceremony, the SWG representative, PRRD Director, Daman Police Chief, acting DG, Tribal elders, CDC/DDA members and SIKA South personnel visited the road graveling project site.

ACTIVITY 4.12 USE COMMUNICATIONS TOOLS TO INFORM CITIZENS ON IMPACTS

Publicity activities for the five Arghandab culvert projects included media news, interviews, and press releases. For more details please see Activities 3.3 and 3.6 above.

Permanent signs are now replacing temporary signs at project sites that are completed or near completion. These signs are displayed prominently at the sites.

Due to security concerns, the program has not been engaging in public close-out ceremonies for each project that is completed. Rather, these ceremonies are conducted only for a few representative projects.

ACTIVITY 4.13 ENGAGE DISTRICT GOVERNORS AND DISTRICT ENTITIES IN PROJECT MONITORING, REPORTING AND EVALUATION

The district and provincial officials have become more active in monitoring the SIKA South projects this month. This is indicated by the following data:

- On the monitoring visit of 03-FEB-14 listed in Activity 4.11, the DDA Chairman of Arghandab accompanied the project personnel to SSKDAG036 project.
- On the monitoring visit of 08-FEB-14 listed in Activity 4.11, the DDA Chairman of Arghandab accompanied the project personnel to SSKDAG027 and SSKDAG043 projects.
- On the monitoring visit of 09-FEB-14 listed in Activity 4.11, a provincial SWG officer accompanied the project personnel to SSKDDM011 and SSKDDM017 projects.
- On the monitoring visit of 10-FEB-14 listed in Activity 4.11, a provincial SWG engineer accompanied the project personnel to SSKDAG021 and SSKDAG022 and SSKDAG038 projects.
- On the monitoring visit of 19-FEB-14 listed in Activity 4.11, a DDA member of Arghandab accompanied the project personnel to SSKDAG036 project.
- On the monitoring visit of 26-FEB-14 listed in Activity 4.11, the DG and Chairman of the Daman District DDA accompanied the project personnel to SSKDDM017. On the same day, a PRRD engineer and a DDA member accompanied the project personnel to and SSKDAG035 project.

ACTIVITY 4.14 IMPLEMENT GENDER PILOT ACTIVITIES

The Community Development Officer—Gender Specialist continues to coordinate with provincial officers to implement the newly created gender plan. She assisted in the development of Women Advisory Committee PCNs for Tirin Kot, Bost and Arghandab Districts, as described in Activity 4.3. She is also assisting in the final versions of the WAC PCNs.

ADDITIONAL RESULTS: CAPACITY BUILDING ACTIVITIES

ACTIVITY 5.1 ASSESS CAPACITY, IDENTIFY GAPS AND PREPARE CAPACITY BUILDING PLANS

The pending introductory meetings and the assessment interviews for Nahri Sarraj DDA and DGO in Hilmand province were conducted. Similarly, the Nimroz team conducted a series of introductory meetings and assessment interviews.

Introductory meetings and assessment interviews conducted in February 2014

Province	Targeted PEs and DEs	Introductory Meetings	Participants	Assessment Interviews	Participants
Nimroz	Nimroz PRRD	08-FEB-14	PRRD Director and staff	16-19-FEB-14	PRRD Director and staff
	Zaranj DDA	23-FEB-14	DDA members	Planned (06-MAR-14)	DDA members
	Kang DDA	22-FEB-14	DDA members	Planned (01-MAR-14)	XX
Hilmand	Nahri Sarraj DGO	18-FEB-14	DG and key staff	20-FEB-14	DG and key staff
	Nahri Sarraj DDA	19-FEB-14	DDA members	22-FEB-14	DDA members

The remaining capacity assessment activities will be completed in the month of March. The summary reports are being compiled, after which the team will follow up and conduct feedback and priority setting meetings. At these meetings, the main findings and recommendations will be presented to the PEs and DEs for validation before preparing the corresponding capacity building plans.

The concept notes and capacity score indices for the DDA and DGO were finalized and the various field teams were trained on how to assign scores and compile explanatory reports. The team started compiling the preliminary scores and results for the DDAs and DGOs. The scoring is conducted based on the various qualitative summary reports of the key findings and recommendations obtained from the capacity assessment. It represents an ongoing effort and should be treated as a live document to be used after completion of each round of assessments. The capacity score index is a useful tool for providing baseline information on whether or not there is improvement.

ACTIVITY 5.2 DEVELOP CAPACITY BUILDING MATERIALS AND EXPERTISE

Following the preparation of training plans for the DDAs and DGOs in Zabul and Uruzgan last month, the field teams developed and presented the training plans and schedules to the respective PRRD Directors, Sector Service Directors, DDA Chairmen, and District Governors for approval. After obtaining the necessary approvals, the team prepared the training materials (modules/presentations, trainers' manuals, and handouts) for these entities. The materials were adapted from the standard NABDP and Afghanistan's Civil Service Commission (ACSC), IDLG, Ministry of Finance and other GIROA entities' curriculum. Training of Trainers (TOTs) sessions were organized where the materials were reviewed and modified.

Similarly, the team met with the PRRD/Kandahar Director (Eng. Qayum) on 16-FEB-14 and agreed on the new dates for the training program for staff from the PRRD and selected provincial line directorates and departments. The team continued reviewing and finalizing the training materials (modules/presentations trainers' manuals and handouts for the trainings that will commence in MAR-14).

ACTIVITY 5.3 DELIVER TRAINING AND OTHER CAPACITY BUILDING SUPPORT

Various trainings and capacity building support activities were implemented during the reporting period. The team, in partnership with the MRRD's Community Led Development Department (CLDD), conducted the 5-day regional "Induction Training for District Social Workers (DSWs)" from 01 to 05-FEB-14 in Kandahar City. There were a total of 29 participants: 24 DSWs and five PRRD Social Development Unit Managers - from Hilmand, Kandahar, Nimroz, Uruzgan and Zabul provinces. Two DSWs from Garmser (Hilmand) and one from Daman (Kandahar) attended the training. The NABDP Regional Coordinator and the Kandahar and Zabul PRRD Directors were also in attendance. The trainers were from the MRRD's CLDD and the Program staff.



Participants follow proceedings the Induction Training for District Social Workers (DSWs) from 1-5-FEB-14 in Kandahar

During the training, the participants were introduced to the MRRD goals and objectives, structure and programs such as the NABDP, NSP, including the operations CDCs and DDAs and the Program. Additionally, they were taken through their mainstream PRRD and Program and provided a detailed orientation on their specific dual PRRD/Subat program roles and responsibilities. The induction course was only an initial orientation and it is expected that the DSWs will also complete supplementary Program trainings, first as co-facilitators, then lead facilitators for their colleagues in future. So far, some of the DSWs have since attended some of the Capacity Building Unit's (CBU's) DDA trainings in Zabul and Uruzgan provinces and will be invited to other program trainings in future.

Overall, the training was well-received and provided a rare opportunity for the both the existing MRRD-hired and newly Program-hired DSWs to network and exchange ideas, experiences, best practices, challenges, and lessons learned with the MRRD Kabul officials. The trainees appreciated the knowledge gained and were enthusiastic to attend future trainings. In between the sessions, there were opportunities for comments, group work, presentations, questions and answers.

"This training was good and useful. We learned how CDCs and DDAs are established and got to know what their roles and responsibilities are. We need more training like this to enable us work hard and better in the field. We also learned how the cluster is developed from several CDCs; however, we need to know about these topics and more training will be highly appreciated." Raza Khan, District Social Worker-- Kang, Nimroz

Following the approval of the training plans and schedules by the respective PRRD Directors, Sector Services Directors, DDA Chairmen and District Governors, different trainings were scheduled and conducted. The "Management and Leadership" trainings for Tirin Kot and Qalat DDA members and DSWs were held as illustrated below. The participants were taken through the basic management and leadership concepts and principles and how they relate to the DDA roles and responsibilities, operations and structures.

DDA trainings conducted in February 2014

Province	Title of Training Event	Targeted DEs	Date(s)	Location	No. of Trainees or Participants M/F/Total	Participants
Uruzgan	Management and Leadership	Tirin Kot DDA	17-18-FEB-14	Uruzgan Subat Office	20/0/20	DDA members
Zabul	Management and Leadership	Qalat DDA	23-24-FEB-14	Zabul Subat Office	15/0/15	12 DDA members , 2 DSWs and 1 PRRD Social Development Unit Manager

Training schedule for Uruzgan and Zabul DDAs and DGOs in March 2014

Province	Title of Training Event	Targeted DEs	Date(s)	Location	Participants
Uruzgan	Management and Leadership	Chora DDA	01-02-MAR-14	Chora District Center	DDA members and DSWs
	Basic Administration/Management and Leadership	Chora DGO	03-04-MAR-14	Chora District Center	Core DGO staff and DLOs
	Management and Leadership	Dihrawud DDA	08-09-MAR-14	Dihrawud District Center	DDA members and DSWs
	Basic Administration/Management and Leadership	Dihrawud DGO	10-11-MAR-14	Dihrawud District Center	Core DGO staff and DLOs
	Project Management	Tirin Kot DDA	29-30-MAR-14	Uruzgan Subat Office	DDA members and DSWs
Zabul	Management and Leadership	Shahjoy DDA	01-02-MAR-14	Shahjoy District Center	DDA members and DSWs
	Basic Administration/Management and Leadership	Shahjoy DGO	04-05-MAR-14	Shahjoy District Center	DDA members and DSWs
	Management and Leadership	Tarnak Wa Jaldak DDA	15-16-MAR-14	Tarnak Wa Jaldak District Center	Core DGO staff and DLOs
	Basic Administration/Management and Leadership	Tarnak Wa Jaldak DGO	18-19-MAR-14	Tarnak Wa Jaldak District Center	DDA members and DSWs
	Project Management	Qalat DDA	24-25-MAR-14	Uruzgan Subat Office	Core DGO staff and DLOs

After meeting with the PRRD/Kandahar Director (Eng. Qayum) on 16-FEB-14 and agreeing on the new schedule, the team will conduct the trainings for staff from the PRRD and selected provincial line directorates from March 2014 as outlined below:

Training schedule for PRRD/Kandahar and selected provincial line directorates

Title of Training Event	Date(s)	Location	Participants
Basic Administration/Management and Leadership	09-10-MAR-14	PRRD/Kandahar Office	Staff from PRRD and line directorates
Report Writing	17-MAR-14	PRRD/Kandahar Office	Staff from PRRD and line directorates

Inventory/Asset Management	25-MAR-14	PRRD/Kandahar Office	Staff from PRRD and line directorates
Human Resources Management (HRM) and Introduction to the Afghan Civil Service Law	31-MAR-14	PRRD/Kandahar Office	Staff from PRRD and line directorates

In line with the Program capacity building strategy and objectives, follow-up on PEs and DEs training is necessary to ensure the linkage of classroom learning with practical field application and provide time for adequate consultation and support. It is expected that the formal training should end with specific supplementary activities that the entities will accomplish with follow-up technical assistance and support from the program.

Two sessions of on-the-job training were conducted for the Arghandab DGO. After assessing the trainee’s experience, knowledge, skills, and abilities, the team provided the first on-the-job training to the Arghandab district Administration Manager at the district center on 16-FEB-14 on the broad topic of “Basic Administration and Management.” The specific session was about “How to Develop Action Plans.” This topic was previously identified as a problem at the DGO. The trainers explained the importance of action planning as a performance management tool. The district administration supervisors and their staff gained clarity in their job responsibilities, as well as what activities are to be organized to fulfill those responsibilities.



The CBU trainers work with the Arghandab District Administration Manager

Using templates and tools adapted from the standard IDLG and Civil Service Commission manuals and guidelines, the team demonstrated to the trainee how to work with the various departments design and coordinate the development of monthly, quarterly and annual action plans. The trainers then observed the trainee prepare a sample action plan with details of the planned activities, timeline for carrying those activities and indicators to know whether the output is actually achieved or not.

After the session, the trainee observed:

“I never had an action plan as a guide to what official activities I need to perform today, tomorrow and in the coming week... I am more than happy ... to understand how important the action plan is for me as a supervisor and my staff. I thank Subat Program for helping and supporting me at this regard” Mohammad Yusuf, Administration Manager, Arghandab DGO

Similarly, the second on-the-job training for the Arghandab district Administration Manager on the broad topic of “Standard Filing” was conducted on 22-FEB-14 at the district center. Before the training, recording keeping and filing systems were not properly maintained, making it difficult to locate particular office documents in a timely manner. The support was aimed at helping the DGO staff to reorganize their manual and filing systems. Using specimen folders and tools adapted from the standard IDLG and IARCSC Office Procedures Manual for District Governor Office, the team demonstrated to the DGO administrative staff how to assign unique file names, reference numbers and subject matter, design file tags, labels, classifications, and separations according to sections or division. The trainers then observed the staff members complete the filing independently.



The CBU team works with the Arghandab District Administration Manager during the “Standard Filing” on-the-job training on 22-FEB-14 at the district centre

There will be future supplementary technical assistance support in the form of on-the-job trainings for Arghandab and Daman DGOs and DDAs in Kandahar province and subsequently for PEs and DEs in Hilmand, Nimroz, Uruzgan and Zabul provinces after the trainings.

Internal Trainings Events This Month

Title of Event	Location	Dates	No. of Trainees or Participants M/F/Total
IRI - TOT for New Hired staff – IRI	Zaranj Office	19-21-FEB-2014	27/3/30
Security- ITRECCCS Training	KC Office	18-FEB-2014	8/0/8
Security- ITRECCCS Training	KC Office	17-FEB-2014	3/0/3
Security- Security/Safety	KC Office	10-FEB-2014	8/1/9
Security- Security/Safety	KC Office	11-FEB-2014	6/0/6
Security- Security/Safety	KC Office	09-FEB-2014	9/1/10
Security- ITRECCCS Training	Dihrawud Office	11-FEB-2014	8/0/8
Security- ITRECCCS Training	Tirin Kot Office	10-FEB-2014	16/1/17
Security- Security/Safety	Nahri Sarraj Office	10-FEB-2014	9/0/9
Security- ITRECCCS Training	Chora Office	12-FEB-2014	11/0/11
Security- Security/Safety	Bost Office	11-FEB-2014	17/1/18
Security- Security/Safety	Nad Ali Office	11-FEB-2014	12/0/12
Security- ITRECCCS Training	Kang Office	18-FEB-2014	11/0/11
Security- ITRECCCS Training	Zaranj Office	16-FEB-2014	15/2/17
Engineering Orientation and Introduction	Kabul Office	24-26-FEB-2014	4/0/4

ACTIVITY 5.4 EVALUATE RESULTS FOR CONTINUOUS IMPROVEMENT

In the preparation for the next round of DDA and DGO trainings in Uruzgan and Zabul, the provincial teams reviewed all the training materials and updated them based on the trainees’ feedback from both pre- and post-training evaluations conducted during the initial round of trainings in the Kandahar province. The comments, recommendations, and lessons learned from the trainings were useful in making the necessary changes in terms of content, format, and structure before future trainings.

ACTIVITY 5.5 IMPLEMENT GENDER PILOT ACTIVITIES

In collaboration with the gender specialists, the team developed and finalized the capacity assessment questionnaire for the four pilot DDA Women's Advisory Committees (WACs) in Arghandab (Kandahar), Bost (Hilmand), Tirin Kot (Uruzgan), and Qalat (Zabul). Initial contacts were established with the respective DDA and WAC leadership for approval and concurrence. In the month of March, the team will conduct a series introductory meetings and subsequent assessment interviewees with the members of the WACs. The main findings and recommendations will form the basis for developing capacity building plans and designing training activities to address the identified gaps and challenges.

ADDITIONAL RESULTS: M&E CONSIDERATIONS

The M&E Unit continued to monitor Program events, including registrations for Community Forums and for workshops for Access to GIROA Services, Capacity Building Unit management training and Communications and Outreach. Baseline results are still being assessed as the Program determines how best to develop and disseminate the final reports.

For the grants M&E activities this month, the M&E Unit conducted several site visits in both Daman and Arghandab for the on-going grants, with a total of 17 site visits to 12 Grants in Arghandab and eight site visits to three Grants in Daman. The large majority of the site visits had the presence of a DDA representative with the M&E Officer. And it has been reported that the overall quality of on-going grants/projects was good and on schedule, with minor issues being immediately addressed. The field M&E Officers from Garmser, Dihrawud and Chora registered participants during Grants Application Training delivered by the Grant and technical team in the aforementioned districts throughout the month.

The M&E Kabul office focused on capacity building of staff to improve report writing, analysis, and data collection skills. Feedback was provided on an almost daily basis to all staff in all 14 districts. Travels to the districts from the Regional Office staff also occurred during this month, where meetings were essential particularly in Nimroz Province.

M&E delivered a short presentation to MISTI on "Monitoring and Verifying Project Work in Challenging Environments" in Kabul. Another presentation on M&E activities and its accomplishments was also delivered to the DSWs (District Social Workers) and other invitees in Kandahar during the DSW Induction Training from 01 to 05-FEB-14.

"Vocational training will solve instability for our people, as will repairing our school for our children ... With repair our road, we can easily transport agricultural product to the market, and we will find more money and improve our economy ..."

Abdul Haq, CDC member, Nahri Saraj

The Dihrawud and Bost M&E Officers participated in the IR2/Access to GIROA Services Training. The M&E Officer from Tirin Kot district participated in one 2-day workshop for WAC activities in Tirin Kot, where registration, pre- and post-training assessments were conducted. The numbers of interviews performed per each district is: Dihrawud: 12 pre and 12 post; Bost: 3 pre and 3 post; Tirin Kot: 4 pre- and 4 post-training. All results are provided directly to IR2 team, where a comparison is made to check progress of the participants. From these interviews, it is clear that the participants derived much information about how to access GIROA services. Such lessons learned include what information will be put in a request letter, who is responsible for signing and stamping their request letters, and how to prioritize their district needs. Some participants also stated that they gained familiarity with the sector directorate and its rules.

For the grants M&E activities this month, the M&E Unit conducted several site visits in both Daman and Arghandab for the ongoing grants, with a total of 17 site visits to 12 grant projects in Arghandab and eight site visits to three grant projects sites in Daman. The majority of the site visits were conducted in the presence of a DDA representative and an M&E Officer. It has been reported that the overall quality of ongoing grants/projects was good. A few issues were identified with some CDCs in the Arghandab district, and the relevant grantees were instructed to mend them immediately. All reports were shared with the Grants team..



Habibullah Kalacha CDC(grantee) Kohak Cluster, Arghandab (SSKDAG042) 25-FEB-14



Construction of protection wall, Kohak Cluster (SSKDAG041) 25-FEB-14

ADDITIONAL RESULTS: GENDER CONSIDERATIONS

The first Access to GIROA Services Fair for women was held at the DoWA conference hall in Kandahar City on 17-FEB-14. Approximately 180 individuals participated, including 160 women, the 10 members of the Arghandab Women’s Advisory Committee, and 9 GIROA provincial directorates and the Kandahar Provincial Council. Each line director presented their line directorate services, activities and access issues relevant to women in the districts and in the city. The government officials emphasized that



Participants at the Women’s Service Fair, DoWA/Kandahar City, 17-FEB-14



they are focusing on gender equality in their future plans and discussed employment opportunities for women. Employment vacancies for women were announced for Public Health (Polio Program), Agriculture (14 district positions), and Information and Culture (5 positions).

The line directors addressed questions from the participants during presentations, and the line directors and participants interacted before and after the presentation to share their needs and information. The following line directorates participated: Women's Affairs, Economy, Rural Rehabilitation and Development, Sector Services, Information and Culture, Education, Public Works, Agriculture, and Disaster Management. The following are some highlights from the speakers:

In regard to building women's capacities, Women's Affairs Director, Mrs. Roqya Achickzy shared with the participants that many of the workshops sponsored by DoWA's counterparts were focused on training women for business and income creation, including tailoring, computer applications, basic management, and creating saving groups in the districts.

Deputy of Kandahar Provincial Council, Mrs. Zarghona Kakar stated that she strongly encourages government officials to provide opportunities to the women of Kandahar, including gender activities in the directorates. She expressed appreciation for the great work of the Subat Program and the Service Fair where women could share their needs with GIROA officials. Mrs. Kakar expounded the needs related to healthcare for women and how the Public Health Directorate's service information booklets and posters are useful guides for men and women.



"DOWA introduced 120 women to the Public Health Directorate, and they were hired last year. Twelve women were introduced to the Kandahar Police Department, and they were hired. Also, six women introduced to a private company at KAF were hired."

Women's Affairs Director, Women's Service Fair, Kandahar 17-FEB-14



Tirin Kot Women's Access to GIROA Services Workshop held at Malali High School Training Hall, 09 to 10-FEB-14.

"Before I didn't know the Sector Directorates and their functions - now I know. This is a very good workshop for us."

Chairwoman, Tirin Kot DDA Women's Advisory Committee (WAC)

The first Access to GIROA Services workshop for women was held in Tirin Kot (09 to 10-FEB-14). Eleven women from the Tirin Kot DDA Women's Advisory Committee joined district line officers from the Directorates of Education, Public Health, Women's Affairs, Sector Services and Economy. They shared information about the services provided by various directorates, and learned how community leaders can request services from the directorates. The contact list for Uruzgan Provincial Entities was also provided to the WAC members.

The first Communications and Outreach training course was conducted for the Arghandab DDA Women's Advisory Committee (WAC) on 09-FEB-14. Twenty-five WAC members participated in Module 1: Introduction to Communications.

Integration of the South Gender Action

Plan: All Program Units are integrating gender into their planning and activities as noted within each IR report above.

The Program has been unable to replace the Senior Gender Specialist position since last December; however, the position was re-announced for the third time and more candidates will be interviewed.

ANNEX A: PROJECT PIPELINE

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSKDDM001	Naranj	Mand Hisar CDC	Rehabilitation of Road	28-Aug-13	Approved	28-Aug-13	29-Sep-13			Approved by COR	
SSKDDM002	Tawheed	Ghra Kalai CDC	Construction of Gabion	27-Sep-13	Approved	27-Sep-13	28-Sep-13	10-Nov-13	23-Nov-13	Closed	100%
SSKDDM003	Fitrat	Shorandam CDC	Construction of Retaining Wall	27-Sep-13	Approved	27-Sep-13	28-Sep-13	17-Nov-13		Approved by COR	
SSKDDM004	Yawalai	Karim Karez	Construction of Protection Wall	27-Sep-13	Approved	27-Sep-13	28-Sep-13	17-Nov-13	27-Nov-13	Awarded - Implementation postponed	
SSKDDM005	Etefaq	Haji Lalai Kalai CDC	Construction of Culverts	27-Sep-13	Approved	27-Sep-13	28-Sep-13			Approved by COR	
SSKDDM006	Ensaf	Nawai Deh CDC	Improvement of water supply network	30-Nov-13	Approved	11-Dec-13	15-Dec-13	10-Nov-13		Approved by COR	
SSKDDM007	Maiwand	Sra Kala CDC	Construction of Retaining Wall(s)	27-Sep-13	Approved	27-Sep-13	28-Sep-13			Approved by COR	

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSKDDM008	Etihad	Dwaham Khushab CDC	Rehabilitation of Canal Intakes	29-Sep-13	Approved	29-Sep-13	29-Sep-13	10-Nov-13	23-Nov-13	Awarded - Implementation postponed	
SSKDDM009	Etihad	Momand CDC	Rehabilitation of Canal Intake	13-Nov-13	Approved	16-Nov-13	19-Nov-13	10-Nov-13		Approved by COR	
SSKDDM010	Almas	Manda Kalai CDC	Rehabilitation of Canal Intake	28-Oct-13	Approved	31-Oct-13	2-Nov-13	10-Nov-13	23-Nov-13	Awarded - Implementation postponed	
SSKDDM011	Aino	Sahibzada Kalache CDC	Construction of Culverts	27-Sep-13	Approved	28-Sep-13	29-Sep-13	17-Nov-13	27-Nov-13	3rd Disbursement made	75%
SSKDDM012	Naikmargha	Semalzi CDC	Construction of Gabion	6-Oct-13	Approved	6-Oct-13	5-Oct-13	10-Nov-13	23-Nov-13	Awarded - Implementation postponed	
SSKDDM013	Khpalwak	Azam Kala CDC	Rehabilitation of Retaining Wall	29-Oct-13	Approved	31-Oct-13	2-Nov-13			Approved by COR	
SSKDDM014	Khaibar	Charband CDC	Graveling of Road	29-Oct-13	Approved	30-Oct-13	31-Oct-13	10-Nov-13	23-Nov-13	Closed	100%
SSKDDM015	Naranj	Mand Hisar CDC	Culverts Construction	13-Nov-13	Approved	16-Nov-13	19-Nov-13			Approved by COR	

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSKDDM016	Etihad	Dwaham Khoshab CDC	Rehabilitation of 3 schools	1-Dec-13	Approved	1-Dec-13	11-Dec-13	10-Nov-13	18-Jan-14	1st Disbursement made	20%
SSKDDM017	Aino	Sahibzada Kalacha CDC	Construction of retaining wall	13-Nov-13	Approved	16-Nov-13	19-Nov-13	17-Nov-13	18-Jan-14	1st Disbursement made	20%
SSKDDM047	Daman	DDA	Vocational training - Motorcycles	15-Jan-14	Approved	16-Jan-14	18-Jan-14	31-Dec-13	12-Feb-14	Awarded	
SSKDDM048	Daman	DDA	Vocational training - Plumbing	15-Jan-14	Approved	17-Jan-14	18-Jan-14	31-Dec-13	12-Feb-14	Awarded	
SSKDDM264	Naranj		Construction of Gabion Wall								
SSKDDM265	Tawheed		Vocational Trainings for Men								
SSKDDM266	Fitrat		Vocational Trainings for Men								
SSKDDM267	Yawalai		Vocational Trainings for Men								

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSKDDM268	Yawalai		Construction of Retaining Wall								
SSKDDM269	Etefaq		Construction of Retaining Wall								
SSKDDM270	Etefaq		Rehabilitation of Roads								
SSKDDM271	Ensaf		Construction of Culverts								
SSKDDM272	Nasrat		Construction of Retaining Wall								
SSKDDM273	Almas		Construction of Canal Retaining Wall								
SSKDDM274	Aino		Construction of Protection Wall								
SSKDDM275	Naikmargha		Vocational Training for Youth								

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSKDDM276	Naikmargha		Construction of Small Aqua Ducts								
SSKDDM277	Khpalwak		Construction of Protection Wall								
SSKDDM278	Khpalwak		Rehabilitation of Canal								
SSKDDM279	Khaibar		Construction of Retaining Wall								
SSKDDM280	Khaibar		Construction of Culverts								
SSKDAG018	Nagahan	Ghondai Nagahan CDC	Construction of water dividers and intake gates	28-Jan-14	Approved	29-Jan-14	1-Feb-14	27-Nov-13		Approved by COR	
SSKDAG019	Nagahan	Ghondai Nagahan CDC	Construction of Culverts	14-Jan-14	Approved	30-Jan-14	18-Jan-14	27-Nov-13	12-Feb-14	1st Disbursement made	20%

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SSKDAG020	Nagahan	Ghondai Nagahan CDC	Construction of Long Retaining Wall	29-Oct-13	Approved	29-Oct-13	31-Oct-13	27-Nov-13		Approved by COR	
SSKDAG021	Nahriroza	Nahriroza CDC	Repair of Water Reservoirs	23-Nov-13	Approved	23-Nov-13	11-Dec-13	16-Nov-13	7-Dec-13	Closed	100%
SSKDAG022	Nahriroza	Nahriroza CDC	Improvement of Irrigation Canals	1-Dec-13	Approved	1-Dec-13	2-Dec-13	16-Nov-13	6-Jan-14	2nd Disbursement made	50%
SSKDAG023	Charghulba	Charghulba CDC	Improvement of Irrigation System	14-Jan-14	Approved	15-Jan-14	20-Jan-14	27-Nov-13	12-Feb-14	Awarded	
SSKDAG024	Charghulba	Charghulba CDC	Construction and Rehabilitation of Culverts	27-Sep-13	Approved	28-Sep-13	28-Sep-13	4-Dec-13	7-Dec-13	3rd Disbursement made	75%
SSKDAG025	Babar (Shuyene Wasat)	Shuyene Wasat CDC	Improvement of Irrigation Canals	27-Sep-13	Approved	28-Sep-13	29-Sep-13	16-Nov-13	6-Jan-14	1st Disbursement made	20%
SSKDAG026	Babar (Shuyene Wasat)	Shuyene Wasat CDC	Construction of Retaining Wall(s)	1-Dec-13	Approved	1-Dec-13	2-Dec-13	16-Nov-13		Approved by COR	
SSKDAG027	Shoynan Olya	Jazah CDC	Construction and Repairing of Siphons	13-Nov-13	Approved	16-Nov-13	19-Nov-13	5-Jan-14	12-Jan-14	1st Disbursement made	20%

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SSKDAG028	Shoynan Olya	Jazah CDC	Construction of Culverts	25-Aug-13	Approved	26-Aug-13	23-Sep-13	12-Dec-13	28-Sep-13	Closed	100%
SSKDAG029	Khuaja Mulk	Maranjan CDC	Construction of Culverts	28-Aug-13	Approved	28-Aug-13	22-Sep-13	10-Nov-13	28-Sep-13	Closed	100%
SSKDAG030	Khuaja Mulk	Maranjan CDC	Construction of Retaining Wall(s)	13-Nov-13	Approved	16-Nov-13	19-Nov-13	10-Nov-13	6-Jan-14	1st Disbursement made	20%
SSKDAG031	Delaver Khan Kalacha	Sardeh Walya CDC	Construction of Culverts	25-Aug-13	Approved	26-Aug-13	23-Sep-13	31-Dec-13	28-Sep-13	Closed	100%
SSKDAG032	Sarkari Bagh	Gul Kalacha CDC	Drainage Improvement	29-Oct-13	Approved	30-Oct-13	31-Oct-13	10-Nov-13	7-Jan-14	1st Disbursement made	20%
SSKDAG033	Sarkari Bagh	Gul Kalacha CDC	Construction Retaining Wall	23-Nov-13	Approved	23-Nov-13	11-Dec-13	10-Nov-13		Approved by COR	
SSKDAG034	Kshata Sukhchala	Kshata Sukhtchala CDC	Construction of Retaining Wall(s)	23-Nov-13	Approved	23-Nov-13	11-Dec-13	11-Nov-13		Approved by COR	
SSKDAG035	Kshata Sukhchala	Kshata Sukhtchala CDC	Construction of Culverts	28-Oct-13	Approved	29-Oct-13	31-Oct-13	12-Nov-13	7-Dec-13	Awarded	

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SSKDAG036	Hajiano Kala	Hajiano Kala CDC	Road Rehabilitation	28-Oct-13	Approved	29-Oct-13	31-Oct-13	16-Nov-13	12-Jan-14	3rd Disbursement made	75%
SSKDAG037	Loya Monara	Wakil Kala CDC	Construction of 6 Siphons	15-Jan-14	Approved	17-Jan-14	18-Jan-14	16-Nov-13	Feb 11,14	Awarded	
SSKDAG038	Loya Monara	Wakil Kala CDC	Construction of Culverts	28-Oct-13	Approved	29-Oct-13	31-Oct-13	16-Nov-13	7-Dec-13	2nd Disbursement made	20%
SSKDAG039	Mazra e Abass	Mazra e Abass CDC	Construction of Culverts	25-Aug-13	Approved	25-Aug-13	23-Sep-13	27-Nov-13	28-Sep-13	Closed	100%
SSKDAG040	Nawi Mazra	Nawi Mazrah CDC	Construction of Culverts	25-Aug-13	Approved	25-Aug-13	23-Sep-13	16-Nov-13	28-Sep-13	Closed	100%
SSKDAG041	Kuhak	Habibullah Kalacha	Construction of Retaining Wall	28-Oct-13	Approved	29-Oct-13	31-Oct-13	1-Dec-13	7-Jan-14	2nd Disbursement made	50%
SSKDAG042	Kuhak	Habibullah Kalacha	Construction of Culverts	30-Nov-13	Approved	15-Dec-13	15-Dec-13	1-Dec-13	Feb 11,14	Awarded	
SSKDAG043	Kochinay Monara	Loy Taben CDC	Improvement of Irrigation Canal	8-Jan-14	Approved	8-Jan-14	9-Jan-14	16-Nov-13	29-Jan-14	1st Disbursement made	20%

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SSKDAG044	Kochinay Monara	Loy Taben CDC	Irrigation Drainage	28-Oct-13	Approved	29-Oct-13	31-Oct-13	16-Nov-13	29-Jan-14	1st Disbursement made	20%
SSKDAG045	Jelawur	Durahi CDC	Irrigation Drainage	15-Dec-13	Approved	16-Dec-13	19-Dec-13	10-Nov-13	29-Jan-14	Awarded	
SSKDAG046	Jelawur	Durahi CDC	Construction of Culverts	29-Oct-13	Approved	30-Oct-13	31-Oct-13	10-Nov-13	8-Jan-14	1st Disbursement made	20%
SSKDAG085	Arghandab	Arghandab DDA	Vocational Training	10-Jan-14	Approved	17-Jan-14	18-Jan-14	18-Jan-14		Approved by COR	
SSKDAG086	Arghandab	Arghandab DDA	Vocational Training	11-Jan-14	Approved	17-Jan-14	18-Jan-14	19-Jan-14		Approved by COR	
SSKDAG239	Mazrah Abass	Mazra e Abass CDC	Construction Of Culvert								
SSKDAG240	Mazrah Abass	Nawi Mazrah CDC	Irrigation Canal Improvement								
SSKDAG241	Hajiano Kala	Habibullah Kalacha	Construction Of Retaining Wall								

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SSKDAG256	Kohak		Road Rehabilitation								
SSKDAG257	Loya Monara		Vocational Training for Youth								
SSKDAG258	Kochinay Monara		Construction of Culverts								
SSKDAG259	Jelawer		Construction of Retaining Wall								
SSKDAG260	Shoynan Olya		Construction of Retaining Wall								
SSKDAG261	Delaver Khan Kalacha		Construction of Retaining Wall								
SSKDAG262	Mazra e Abass		Vocational Training for Youth								
SSKDAG263	Hajiano Kala		Drainage Improvement								

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SSKDAG264	Delawer Khan Kalacha	Delawer Khan Kalacha DCD	Construction of Retaining Wall	29-Oct-13	Approved	17-Jan-14	6-Feb-14	6-Feb-14	26-Feb-14	Awarded	
SSKDAG265	Nawi Mazrah		Irrigation Canal Improvement								
SSKDAG266	Nawi Mazrah		Construction of Retaining Wall								
SSKDAG308	Shuyin Walya	Shuhin Wolya	Construction of Retaining Wall								
SSKDAG309	Hajiano Kala	Hajiano Kala CDC	Drainage Improvement	25-Feb-14	Approved	26-Feb-14	26-Feb-14			Approved by COR	
SSKDAG310	Kochinay Monarah		Construction of Culverts								
SSKDAG311	jelawor		Construction of Retaining Wall								

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SSUZTK049	Talanai	Talanai, Cluster No. 01	Construction of Protection Wall	12-Feb-14	Approved	13-Feb-14	13-Feb-14			Approved by COR	
SSUZTK050	Talanai	Talanai, Cluster No. 01	Construction of Culverts and Road	26-Feb-14	Approved	26-Feb-14	26-Feb-14			Approved by COR	
SSUZTK051	Talanai	Talanai, Cluster No. 01	Rehabilitation of Streams								
SSUZTK053	Daiyak	Dayek, Cluster No. 02	Construction of Protection Wall								
SSUZTK054	Daiyak	Dayek, Cluster No. 02	Construction of Culverts and Rehabilitation of Road								
SSUZTK055	Daiyak	Dayek, Cluster No. 02	Streams Rehabilitation	11-Feb-14	Approved	12-Feb-14	12-Feb-14		26-Feb-14	Awarded	
SSUZTK056	Mosazai	Mosazai, Cluster No. 03	Construction of Protection Wall	21-Feb-14	Approved	22-Feb-14	22-Feb-14			Approved by COR	
SSUZTK057	Mosazai	Mosazai, Cluster No. 03	Construction of culverts								

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SSUZTK058	Mosazai	Mosazai, Cluster No. 03	Graveling of Rural Access Road								
SSUZTK059	Abarda	Aborda, Cluster No. 08	Construction of Protection Wall	10-Feb-14	Approved	13-Feb-14	13-Feb-14			Approved by COR	
SSUZTK060	Abarda	Aborda, Cluster No. 04	Streams Rehabilitation								
SSUZTK061	Abarda	Aborda, Cluster No. 04	Construction of culverts								
SSUZTK082	Sad murda	Sad Murda, Cluster No. 05	Construction of Protection Wall								
SSUZTK083	Sad murda	Sad Murda, Cluster No. 05	Construction of Irrigation Infrastructure								
SSUZTK084	Sad murda	Sad Murda, Cluster No. 05	Construction of Culverts								
SSUZTK094	Charma Gar	Charam Gar, Cluster No. 06	Construction of Protection Wall	10-Feb-14	Approved	13-Feb-14	12-Feb-14			Approved by COR	

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSUZTK095	Charma Gar	Charam Gar, Cluster No. 06	Stream Rehabilitation	21-Feb-14	Approved	22-Feb-14	22-Feb-14			Approved by COR	
SSUZTK096	Charma Gar	Charam Gar, Cluster No. 06	Construction of Culverts								
SSUZTK193	Sarshakhlay	Sarshakhlay, Cluster No. 07	Construction of Protection Wall								
SSUZTK194	Sarshakhlay	Sarshakhlay, Cluster No. 07	Construction of culverts								
SSUZTK195	Sarshakhlay	Sarshakhlay, Cluster No. 07	Vocational Training Center								
SSUZTK208	Chashma-e-Mehran	Chashma-e-Mehran , Cluster 08	Construction of Irrigation infrastructure System								
SSUZTK209	Chashma-e-Mehran	Chashma-e-Mehran , Cluster 08	Construction of Protection Wall								
SSUZTK210	Chashma-e-Mehran	Chashma-e-Mehran , Cluster 08	Road Graveling and Construction of Culverts								

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSUZTK221	Khanan Sorkh Morghab	Khanan Sorkh Morghab, Cluster No. 09	Graveling of Rural Access Road								
SSUZTK222	Khanan Sorkh Morghab	Khanan Sorkh Morghab, Cluster No. 09	Construction of Protection Wall	22-Feb-14	Approved	23-Feb-14	23-Feb-14			Approved by COR	
SSUZTK223	Khanan Sorkh Morghab	Khanan Sorkh Morghab, Cluster No. 09	Rehabilitation of Streams								
SSUZTK253	Sarshakhlay cluster	Bulagh, Cluster No. 10	Construction of Check Dam								
SSUZTK254	Bulagh	Bulagh, Cluster No. 10	Rahibilatation of Rural Access Road								
SSUZTK255	Bulagh	Bulagh, Cluster No. 10	Construction of Protection Wall								
SSUZTK312	Bulagh	Bulagh, Cluster No. 10	Construction of Water Reservoirs								
SSUZTK313	Sarshakhlay	Sarshakhlay, Cluster No. 07	Provision of Vocational Training for youth								

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSUZTK315	Women Advisory Community (WAC)	District wide	literacy courses of English language, mathematics and Physics								
SSUZTK316	Women Advisory Community (WAC)	District wide	Provision of Vocational Training of Cookery for Women								
SSUZTK317	Women Advisory Community (WAC)	District wide	Provision of Vocational Training of Tailoring for Women								
SSUZCH097	Gulzar	Gulzar, Cluster No. 01	Stream Rehabilitation								
SSUZCH098	Gulzar	Gulzar, Cluster No. 01	Construction of Protection Wall								
SSUZCH099	Gulzar	Gulzar, Cluster No. 01	Check Dam	18-Feb-14	Approved	20-Feb-14	21-Feb-14			Approved by COR	
SSUZCH100	Markaz	Markaz, Cluster 02	Stream Rehabilitation	12-Feb-14	Approved	13-Feb-14	14-Feb-14	14-Feb-14	26-Feb-14	Awarded	
SSUZCH101	Markaz	Markaz, Cluster 02	Construction of Protection Wall								

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SSUZCH102	Markaz	Markaz, Cluster 02	Road Graveling								
SSUZCH196	Ashazai	Ashazai, Cluster No. 03	Construction of Protection Wall								
SSUZCH197	Ashazai	Ashazai , Cluster No. 03	Canal Rehabilitation	26-Feb-14							
SSUZCH198	Ashazai	Ashazai CDC	Repairing of Hand pumps								
SSUZCH199	Khaar Nika	Ashazai CDC	Construction of Culverts								
SSUZCH200	Konj	Kherrh Nika	Rehabilitation of Canal Intakes								
SSUZCH201	Khaar Nika	Maqsod Samyan	Construction of Protection Wall								
SSUZCH202	Kotal	Kotal Khalili, Cluster 5	Construction of Check Dam								

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSUZCH203	Kotal	Kotal Khalili, Cluster 5	Construction of culverts								
SSUZCH204	Kotal	Kotal Khalili, Cluster 5	Construction of Protection Wall								
SSUZCH205	Qale	Kale Ragh, Cluster 6	Rehabilitation of Streams	26-Feb-14							
SSUZCH206	Qale	Kale Ragh, Cluster No. 06	Construction of Protection Wall								
SSUZCH207	Qale	Kale Ragh, Cluster No. 06	Construction of Culverts								
SSUZCH215	Sarab Siasang Zarzigai	Sarab Siasang Zarzigai CDC	Canal Rehabilitation								
SSUZCH216	Sarab Siasang Zarzigai	Sarab Siasang Zarzigai CDC	Construction of Protection Wall								
SSUZCH217	Sarab Siasang Zarzigai	Sarab Siasang Zarzigai CDC	Rehabilitation of hands pumps								

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SSUZCH218	Sarab	Sarab CDC	Canal Rehabilitation								
SSUZCH219	Sarab	Sarab, Cluster No. 08	Construction of Culverts	27-Feb-14	Approved	27-Feb-14	27-Feb-14			Approved by COR	
SSUZCH220	Sarab	Sarab, Cluster No. 08	Construction of Protection Wall								
SSUZCH247	Shanawda Noorai Monighar Kamisan	Shanawda Noorai Monighar Kamisan , Cluster No.09	Construction of Culverts								
SSUZCH248	Shanawda Noorai Monighar Kamisan	Shanawda Noorai Monighar Kamisan , Cluster No.09	Constriction of water Reservoirs								
SSUZCH249	Shanawda Noorai Monighar Kamisan	Shanawda Noorai Monighar Kamisan , Cluster No.09	Construction of Protection Wall								
SSUZCH299	Khawaja Khadir Fazal Karam	Khawaja Khadir Fazal Karam, Cluster No. 10	Protection wall								

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SSUZCH300	Khawaja Khadir Fazal Karam	Khawaja Khadir Fazal Karam, Cluster No. 10	Canal rehabilitation								
SSUZCH301	Khawaja Khadir Fazal Karam	Khawaja Khadir Fazal Karam, Cluster No. 10	Constriction of culverts								
SSUZCH302	Khawaja khadir Nik Mohamm	Khawaja Khadir Naik Mohammad , cluster 11	Canal Rehabilitation								
SSUZCH303	Khawaja khadir Nik Mohamm	Khawaja Khadir Naik Mohammad, Cluster No. 10	Protection wall								
SSUZCH304	Khawaja khadir Nik Mohamm	Khawaja Khadir Naik Mohammad, Cluster No. 11	Siphon								
SSUZCH305	Khawaja khadir Kamal Cluster	Khawaja Khadir Kamal , cluster 12	Canal Rehabilitation								
SSUZCH306	Khawaja khadir Kamal Cluster	Khawaja Khadir Kamal, Cluster No.	Protection wall								

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
		12									
SSUZCH307	Khawaja khadir Kamal Cluster	Khawaja Khadir Kamal CDC	Constriction of culverts								
SSUZCH314	Shanawda Noorai Monighar Kamisan	Shanawda Noorai Monighar Kamisan, Cluster No. 09	Construction of Protection Wall								
SSUZDI318	Shahre Now, Cluster 01	Shah Re Naw, Cluster No. 01	Graveling of Rural Access Road								
SSUZDI319	Shahre Now, Cluster 01	Shah Re Naw, Cluster No. 01	Construction of Protection Wall								
SSUZDI320	Shahre Now, Cluster 01	Shah Re Naw, Cluster No. 01	Construction of culverts								
SSUZDI321	Landiana, Cluster 02	Landiana, Cluster No. 02	Construction of Protection Wall								
SSUZDI322	Landiana, Cluster 02	Landiana, Cluster No. 02	Canal Rehabilitation								

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SSUZDI323	Landiana, Cluster 02	Landiana, Cluster No. 02	Graveling of Rural Access Road								
SSUZDI324	Lablan, Cluster 03	Lablan, Cluster No. 03	Graveling of Rural Access Road								
SSUZDI325	Lablan, Cluster 03	Lablan, Cluster No. 03	Construction of Protection Wall								
SSUZDI326	Lablan, Cluster 03	Lablan, Cluster No. 03	Construction of culverts								
SSUZDI327	Miandow, Cluster 04	Miandow, Cluster No. 04	Construction of culverts								
SSUZDI328	Miandow, Cluster 04	Miandow, Cluster No. 04	Graveling of Rural Access Road								
SSUZDI329	Miandow, Cluster 05	Miandow	Construction of Protection Wall								
SSUZDI330	Imranzai, Cluster 05	Imranzai	Construction of Protection Wall								

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SSUZDI331	Imranzai, Cluster 05	Imranzai	Construction of culverts								
SSUZDI332	Imranzai, Cluster 05	Imranzai	Vocational Training								
SSUZDI333	Joyenow, Cluster 06	Joyenow	Construction of Protection Wall								
SSUZDI334	Joyenow, Cluster 06	Joyenow	Construction of culverts								
SSUZDI335	Joyenow, Cluster 06	Joyenow	Vocational Training								
SSUZDI338	Sagzai, Cluster 09	Sagzai	Graveling of Rural Access Road								
SSUZDI339	Sagzai, Cluster 09	Sagzai	Construction of Protection Wall								
SSUZDI340	Sagzai, Cluster 09	Sagzai	Rehabilitation of canal								

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SSUZDI341	Dehzak, Cluster 10	Dehzak	Rehabilitation of canal								
SSUZDI342	Dehzak, Cluster 10	Dehzak	Construction of Siphon								
SSUZDI343	Dehzak, Cluster 10	Dehzak	Construction of Protection Wall								
SSUZDI344	Potaye, Cluster 07	Potaye	Graveling of Rural Access Road								
SSUZDI345	Potaye, Cluster 07	Potaye	Vocational Training								
SSUZDI346	Potaye, Cluster 07	Potaye	Construction of culverts								
SSUZDI347	Chato, Cluster 08	Chato	Construction of Protection Wall								
SSUZDI348	Chato, Cluster 08	Chato	Construction of culverts								

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SSUZDI349	Chato, Cluster 08	Chato	Graveling of Rural Access Road								
SSZBTJ121	Etihad	Etihad, Cluster No. 07	Construction of Culverts								
SSZBTJ122	Etihad	Etihad, Cluster No. 07	Construction of water reservoirs								
SSZBTJ123	Etihad	Etihad, Cluster No. 07	Vocational Training								
SSZBTJ124	Grani	Granai Cluster # 4	Construction of clinic Boundary Wall	21-Feb-14	Approved	22-Feb-14	22-Feb-14			Approved by COR	
SSZBTJ125	Grani	Granai Cluster # 4	Construction of Protection Wall		Approved	31-Jan-14				Approved by COR	
SSZBTJ126	Grani	Granai Cluster # 4	Construction of school Boundary Wall								

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SSZBTJ127	Haji Nika	Haji Nika, Cluster No 09	Construction of Culverts		Approved	31-Jan-14				Approved by COR	
SSZBTJ128	Haji Nika	Haji Nika, Cluster No 09	Construction of Gabion Wall								
SSZBTJ129	Haji Nika	Haji Nika, Cluster No 09	Construction of water reservoirs								
SSZBTJ130	Shahi	Pirsabz CDC	Construction of Culverts	27-Jan-14	Approved	29-Jan-14				Approved by COR	
SSZBTJ131	Shahi	Shahi Cluster # 10	Construction of Protection Wall	10-Feb-14	Approved	16-Feb-14	15-Feb-14			Approved by COR	
SSZBTJ132	Shahi	Shahi Cluster # 10	Rehabilitation of Street Graveling								
SSZBTJ133	Pamir	Shahi Cluster # 10	Construction of Gabion Wall	13-Feb-14	Approved	13-Feb-14	13-Feb-14			Approved by COR	
SSZBTJ134	Pamir	Pamir, Cluster No. 03	Construction of water reservoirs	22-Feb-14	Approved	23-Feb-14	22-Feb-14			Approved by COR	

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSZBTJ135	Pamir	Pamir, Cluster No. 03	Vocational Training								
SSZBTJ136	Safa	Safa, Cluster No. 08	Construction of water reservoirs								
SSZBTJ137	Safa	Safa, Cluster No. 08	Construction of Gabion Wall								
SSZBTJ138	Safa	Safa, Cluster No. 08	Vocational Training								
SSZBTJ139	Folad	Folad, Cluster No. 05	Rehabilitation of Street Graveling								
SSZBTJ140	Folad	Folad, Cluster No. 05	Construction of Protection Wall	21-Feb-14	Approved	22-Feb-14	22-Feb-14			Approved by COR	
SSZBTJ141	Folad	Folad, Cluster No. 05	Construction of Culverts	14-Feb-14	Approved	14-Feb-14	14-Feb-14			Approved by COR	
SSZBTJ142	Hewad	Hewad, Cluster No. 06	Construction of Protection Wall								

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSZBTJ143	Hewad	Hewad, Cluster No. 06	Rehabilitation of Street Graveling								
SSZBTJ144	Hewad	Hewad, Cluster No. 06	Vocational Training								
SSZBQA052	1	Cluster 01	Construction of Cool Rooms								
SSZBQA062	1	Cluster 01	Construction of water reservoirs	21-Feb-14	Approved	22-Feb-14	22-Feb-14			Approved by COR	
SSZBQA063	1	Cluster 01	Vocational Training								
SSZBQA064	2	Cluster No. 02	Rehabilitation of Canal								
SSZBQA065	2	Cluster No. 02	Construction of Protection Wall								
SSZBQA066	2	Cluster No. 02	Construction of water reservoirs								

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSZBQA067	3	Cluster No. 03	Construction of small check Dam								
SSZBQA068	3	Cluster No. 03	Rehabilitation of Street Graveling								
SSZBQA069	3	Cluster No. 03	Repairing of the hand pumps								
SSZBQA070	4	Cluster No. 04	Rehabilitation of Canal								
SSZBQA071	4	Cluster No. 04	Construction of Protection Wall								
SSZBQA072	4	Cluster No. 04	Construction of water reservoirs								
SSZBQA073	5	Cluster No. 05	Construction of Protection Wall	18-Feb-14	Approved	20-Feb-14	20-Feb-14			Approved by COR	
SSZBQA074	5	Cluster No. 05	Rehabilitation of Street Graveling	21-Feb-14	Approved	22-Feb-14	22-Feb-14			Approved by COR	

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSZBQA075	5	Cluster No. 05	Vocational Training								
SSZBQA076	6	Cluster No. 06	Construction of Culverts								
SSZBQA077	6	Cluster No. 06	Construction of Gabion Wall								
SSZBQA078	6	Cluster No. 06	Rehabilitation of Street Graveling								
SSZBQA079	7	Cluster No. 07	Road Rehabilitation								
SSZBQA080	7	Cluster No. 07	Repairing of the hand pumps								
SSZBQA081	7	Hawashinas y	Vocational Training								
SSZBQA336	8	Cluster No. 08	Rehabilitation of Canal								

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSZBQA337	8	Cluster No. 09	Construction of Culverts								
SSZBQA087	8	Cluster No. 10	Road Rehabilitation								
SSZBQA088	9	Cluster No. 10	Construction of Culverts								
SSZBQA089	9	Cluster No. 10	Rehabilitation of Street Graveling								
SSZBQA090	9	Cluster No. 10	Vocational Training								
SSZBQA091	10	N/A	Construction of Protection Wall	21-Feb-14	Approved	22-Feb-14	22-Feb-14			Approved by COR	
SSZBQA092	10	N/A	Rehabilitation of Street Graveling	13-Feb-14	Approved	14-Feb-14	14-Feb-14			Approved by COR	
SSZBQA093	10	District wide	Vocational Training								

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSZBQA353	DDA	District wide	English and computer training								
SSZBQA362	DDA	District wide	Public Awareness								
SSZBSJ103	6	Cluster # 6	Rehabilitation of Roads	21-Feb-14	Approved	22-Feb-14	22-Feb-14			Approved by COR	
SSZBSJ104	6	Cluster # 6	Construction of Culverts	19-Feb-14	Approved	20-Feb-14	21-Feb-14			Approved by COR	
SSZBSJ105	6	Cluster # 6	Construction of Retaining wall								
SSZBSJ106	7	Cluster # 7	Rehabilitation of Roads								
SSZBSJ107	7	Cluster # 7	Construction of Culverts								
SSZBSJ108	7	Cluster # 7	Construction of Retaining wall								

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSZBSJ109	3	Cluster # 3	Construction of Retaining wall								
SSZBSJ110	3	Cluster # 3	Rehabilitation of Roads								
SSZBSJ111	3	Cluster # 3	Construction of Culverts								
SSZBSJ112	4	Cluster # 4	Construction of Reservoir								
SSZBSJ113	4	Cluster # 4	Construction of Retaining wall								
SSZBSJ114	4	Helal Chena Cluster 4	Construction of Irrigation Canal								
SSZBSJ115	1	Cluster # 01	Rehabilitation of Roads								
SSZBSJ116	1	Cluster # 01	Construction of Canal Intakes								

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSZBSJ117	1	Cluster # 01	Construction of Retaining wall								
SSZBSJ118	2	Cluster # 02	Rehabilitation of Roads								
SSZBSJ119	2	Cluster # 02	Construction of Culverts								
SSZBSJ120	2	Cluster # 02	Construction of Retaining wall								
SSHMGA211	Abdul Ghani	Abdul Ghani, Cluster 1	construction School Boundary wall								
SSHMGA212	Abdul Ghani	Abdul Ghani, Cluster 01	Construction of protection wall (gabion)								
SSHMGA213	Abdul Ghani	Abdul Ghani CDC	Rehabilitation of 6.26 Km Road								

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSHMGA214	M Asif	Mohammad Asif, Cluster No. 02	Rehabilitation of 6 Km Road								
SSHMGA224	Haji shah khan	Haji Shah Khan, Cluster No. 03	Construction of Culverts								
SSHMGA225	Haji shah khan	Haji Shah Khan, Cluster No. 03	Construction of (1.5Km) Road								
SSHMGA226	Haji shah khan	Haji Shah Khan, Cluster No. 03	Construction of Watergates								
SSHMGA227	Abdul Satar	Abdul Satar, Cluster No. 04	Construction of (15) water gates								
SSHMGA228	Abdul Satar	Abdul Satar, Cluster No. 04	Construction of Retaining Wall								
SSHMGA229	Abdul Satar	Abdul Satar, Cluster No. 04	Construction of Box Culverts								
SSHMGA242	Haji zikerya	Haji Zikerya, Cluster No. 05	Rehabilitation of Road								

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSHMGA243	Haji zikerya	Haji Zikerya, Cluster No. 05	Construction of water Gates								
SSHMGA244	Haji zikerya	Haji Zikerya Cluster 05	Culverts Construction								
SSHMGA245	Mohammad Asif	Mohammad Asif, Cluster No. 02	Construction 15 box Culverts and 15 RCC pipe Culverts`								
SSHMGA246	Mohammad Asif	Mohammad Asif, Cluster No. 02	Construction of (77) Iron Water Gates 70x70cm								
SSHMGA250	Haji Asadullah cluster	Haji Asadullah, cluster No, 06	Construction of water Gates								
SSHMGA251	Haji Asadullah cluster	Haji Asadullah, cluster No, 06	Construction of Culverts								
SSHMGA252	Haji Asadullah cluster	Haji Asadullah, Cluster No. 06	Construction of (1094M) Road								
SSHMGA281	Emaduddin Agha(7)	Emaduddin Agha, Cluster No. 07	Rehabilitation of () KM Road								

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSHMGA282	Emaduddin Agha(7)	Emaduddin Agha, Cluster No. 07	Construction of ()Watergates								
SSHMGA283	Emaduddin Agha(7)	Emaduddin Agha, Cluster No. 07	Construction of ()Box Culverts								
SSHMGA284	Haji Khuday Rahim(8)	Haji khudai Rahim, Cluster No. 08	Rehabilitation of (9,50 KM) Road								
SSHMGA285	Haji Khuday Rahim(8)	Haji Badaar Khan	Construction of (43)Box Culverts								
SSHMGA286	Haji Khuday Rahim(8)	Haji Badaar Khan	Construction of (71)Watergates								
SSHMGA287	Haji Tooryalai (9)	Haji Turyalai	Rehabilitation of (2591 M) Road								
SSHMGA288	Haji Tooryalai (9)	Haji Turyalai	Construction of (55)Watergates								
SSHMGA289	Haji Tooryalai (9)	Haji Turyalai	Construction of (21)Box Culverts								

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSHMGA293	Haji Abdul Samad(11)	Haji Abdul Samad CDC	Construction of (103)Watergates								
SSHMGA294	Haji Abdul Samad(11)	Haji Abdul Samad CDC	Construction of (13)Box Culverts								
SSHMGA295	Haji Abdul Samad(11)	Haji Abdul Samad CDC	Rehabilitation of (1000- M) Road								
SSHMGA296	Haji Shah Jahan(12)	Haji shah Jahan CDC	Construction of (104)Watergates								
SSHMGA297	Haji Shah Jahan(12)	Haji shah Jahan CDC	Construction of (7)Box Culverts								
SSHMGA298	Haji Shah Jahan(12)	Amir shah wali khan	Rehabilitation of (700- M) Road								
SSHMBO145	Babaji	Babaji, Cluster No. 01	Construction of water gates								
SSHMBO146	Babaji	Babaji, Cluster NO. 01	Culvert Construction								

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSHMB0147	Babaji	Konjak	Vocational trainings for Youth								
SSHMB0148	Char bagh	Haji Habibullah	Vocational trainings for Women midwife								
SSHMB0149	Char bagh	Charbagh, Cluster No. 02	Construction of water gates								
SSHMB0150	Char bagh	Haji Habibullah	Hand Pumps Repair								
SSHMB0151	Fasli Babaji	Fasli Babaji, Cluster No. 03	Hand Pumps Repair								
SSHMB0152	Fasli Babaji	Fasli Babaji, Cluster No. 03	Culvert Construction								
SSHMB0153	Fasli Babaji	Fasli Babaji, Cluster No. 03	Construction of water gates								
SSHMB0154	Basharan	Haji Abdul Hamid Agha	Vocational trainings for Youth								

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSHMB0155	Basharan	Basharan, Cluster 04	Vocational trainings for Women midwife								
SSHMB0156	Basharan	Basharan, Cluster No. 04	Construction of protection wall								
SSHMB0157	Sarwari	Sarwari, Cluster No. 05	Construction of water gates								
SSHMB0158	Sarwari	Kakaran	Hand Pumps Repair								
SSHMB0159	Sarwari	Sarwari CDC	Vocational trainings for Youth								
SSHMB0160	Mamoor Abdullah	Mamor Abdullah CDC	Hand Pumps Repair								
SSHMB0161	Mamoor Abdullah	Mamor Abdullah CDC	Construction of water gates								
SSHMB0162	Mamoor Abdullah	Mamor Abdullah	Vocational trainings for Youth								

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSHMB0163	Bolan	Bolan CDC	Rehabilitation of Road								
SSHMB0164	Bolan	Bolan CDC	Construction of protection wall								
SSHMB0165	Bolan	Bolan CDC	Construction of water gates								
SSHMB0166	Radar	Radar CDC	Hand Pumps Repair								
SSHMB0167	Radar	Raz Mohammad Kali	Vocational trainings for Youth								
SSHMB0168	Radar	Radar , Cluster 08	Construction of water gates								
SSHMB0169	Qulfak	Qulfak, Cluster No. 09	Construction of protection wall								
SSHMB0170	Qulfak	Qulfak, Cluster No. 09	Construction of water gates								

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSHMB0171	Qulfak	Qulfak Yak	Hand Pumps Repair								
SSHMB0172	Nisar Ahmad Khan	Nisar Ahmad Khan, Cluster No. 10	Construction of protection wall								
SSHMB0173	Nisar Ahmad Khan	Nisar Ahmad	Vocational trainings for Women midewife								
SSHMB0174	Nisar Ahmad Khan	Nisar Ahmad	Hand Pumps Repair								
SSHMB0175	Kariz	Kariz , Cluster No.11	Construction of protection wall								
SSHMB0176	Kariz	Kariz, Cluster No. 11	Construction of Gabion								
SSHMB0177	Kariz	Kariz, Cluster No. 11	Construction of water gates								
SSHMB0178	Kochni Kariz	N/A	Construction of water gates								

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSHMB0179	DDA	Imam Agha	Vocational Trainings for women beauty parlor								
SSHMB0180	Kochni Kariz	N/A	Culvert Construction								
SSHMB0181	Qalai Bost	Qalai Bost CDC	Rehabilitation of Road								
SSHMB0182	Qalai Bost	Imam Agha	Vocational trainings for Youth								
SSHMB0183	Qalai Bost	Qalai Bost, Cluster No13	Culvert Construction								
SSHMB0184	Bost	Bost CDC	Construction of water gates								
SSHMB0185	Bost	Bost CDC	Culvert Construction								
SSHMB0186	Bost	Bost CDC	Construction of protection wall								

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSHMBO187	Lashkari Bazar	Lashkari Bazar CDC	Construction of water gates								
SSHMBO188	Lashkari Bazar	Lashkari Bazar CDC	Vocational trainings for Youth								
SSHMBO189	Lashkari Bazar	Lashkari Bazar CDC	Hand Pumps Repair								
SSHMBO190	Wali Karam	Mukhtar	Vocational trainings for Youth								
SSHMBO191	Wali Karam	Wali Karam CDC	Hand Pumps Repair								
SSHMBO192	Wali Karam	Wali Karam CDC	Culvert Construction								
SSHMBO350	Basharan	Haji Abdul Hamid Agha	Construction water gates								
SSHMBO351	DDA	Imam Agha Painkila	Vocational Training for women: Hand Craft Training								

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSHMBO352	DDA	Imam Agha Painkila	Embroidery, Beads weaving and Midwifery								
SSHMNA354	Sayed Mohammad (01)	Sayed Mohammad (01)	Construction of Water Gates								
SSHMNA355	Sayed Mohammad (01)	Sayed Mohammad (01)	Construction of Cluverts								
SSHMNA356	Mohammad Ali (02)	Mohammad Ali (02)	Construction of Water Gates								
SSHMNA357	Mohammad Ali (02)	Mohammad Ali (02)	Construction of Cluverts								
SSHMNA358	Mohammad Ali (02)	Mohammad Ali (02)	Construction of Retaining wall								
SSHMNA359	Meher Dil Zakiri (03)	Meher Dil Zakiri (03)	Construction of Water Gates								
SSHMNA360	Meher Dil Zakiri (03)	Meher Dil Zakiri (03)	Construction of Cluverts								

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSHMNA361	Meher Dil Zakiri (03)	Meher Dil Zakiri (03)	Rehabilitation of Roads								

The Grant Number indicates the location:

PROVINCES

KD KANDAHAR
 ZB ZABUL
 UZ URUZGAN
 HM HILMAND

DISTRICTS

DM DAMAN
 AG ARGHANDAB
 QA QALAT
 SJ SHAHJOY
 TJ TARNAK WA JALDAK

TK TIRIN KOT
 CH CHORA
 DBO BOST
 GA GARM SER

ANNEX B: SUCCESS STORIES



Subat Program Connects Villagers to Government Services

For years, government officials were never seen visiting their districts. Haji Mohammad Omer, a local community leader from Arghandab, had not even heard of them. This changed when directors of nine directorates spoke before the community about government services. At the event, dubbed the "Government Services Fair," huge posters were on display detailing government services such as agriculture, education, public health, social welfare, women's affairs, labor, public works and others. The posters could be seen all around the hall detailing information on how to contact directorates to access the many services. Booklets with detailed contact information were handed out to the participants of the



Villagers in Arghandab District in Kandahar learn how to link with government services effectively through workshops and service fairs with posters and catalogue of government directorates with contact information.

fair. More importantly, the directors were there themselves to discuss the community's concerns. This gathering was the outcome of the Subat Program workshops aimed to connect the community to government services. It was in these workshops conducted by the Provincial Rural Rehabilitation Program of Kandahar that Haji Omer and others learned the right way to obtain the government's attention.

Haji Omer said, "We studied the catalogues and posters that taught us what services the line directorates provide in our district and how we can access these services. We did not know how to write requisitions to the right line directorate, but now we are able to do it and follow up with the government offices."

As a result of the service fair, Haji Omer's district requested a bridge to connect villages in Arghandab that, for a long time, were not attended

to. "We drafted a requisition signed by our cluster members following the procedures that we learned during the workshops. We asked the provincial governor to endorse our request to the Arghandab River Water Management Directorate. Finally, we followed it up with the concerned director and had started the work to construct the bridge," Haji Omer beamed adding that they will not stop following up until the work is done. "This program connected us to the line directorates effectively. From the information in the catalogue we were also able to contact the labor directorate to find jobs for our youth. A meeting was set up and we were able to discuss the concerns in detail," he added.

In Daman district, people have been complaining that the garbage dumped near their villages put their health at risk. Mr. Gulali, a local community leader, stated that the community has been complaining verbally about the problem without any response from the local government. Once they learned in the services workshops and fair about the proper way of contacting the government, the Kandahar municipality addressed their concerns. "The Health Directorate, to whom we also wrote, committed to look into the health issues," he said.

The workshops and the service fairs in Arghandab and Daman enabled the local people to share their needs with government officials through multiple means of communication, such as cell phone and face-to-face dialogue, as well as formally through written requisitions.

"It was difficult for us to visit government offices in the city due to tight security," said Mullah Niamatullah. "The fair held in our district made it possible for us to discuss our issues with them personally, and the catalogues directed us on how to contact them." Niamatullah, a member of the District Development Assembly of Arghandab, said that it is now possible to engage with the directorates to request that the concerns of the local community be considered in the district plans. "No one knows better about our needs than us," he said.

In a radio interview conducted at the service fair, a villager said that "it is the government's duty to inform us of their services and it is our responsibility to inform them of our needs."

ANNEX C: DISTRICT OPERATIONAL STATUS TRACKER

Province District	Staffing	Office/Guesthouse	Power Supply	Equipment and Furniture	Internet
Kandahar Daman	✓ Team Leader	Located at Daman District Center. Fully operational.	A solar power system was procured and installed by Program and providing enough power to district office.	District office is fully set up with all IT equipment and furniture.	Functional, installed by the Program.
	✓ Stability Officer				
	✓ Community Development Officer				
	✓ Field Engineer				
	✓ Grants Capacity Building				
	✓ Grants Development Officer				
	✓ Grants Implementation Officer				
	✓ M&E Officer				
	✓ Operations Officer				
✓ Security Officer					
Kandahar Arghandab	✓ Team Leader	Located at Arghandab District Center. Fully operational.	Power provided by district center was disconnected. Power supply is now provided by a generator supplied by the Program. Water supply repaired after the generator came on line 24-SEP-13.	District office is fully set up with all IT equipment and furniture.	Functional, has been procured and installed by Program.
	✓ Stability Officer				
	✓ Community Development Officer				
	✓ Field Engineer				
	✓ Grants Capacity Building				
	✓ Grants Development Officer				
	✓ Grants Implementation Officer				
	✓ M&E				
	✓ Operations Officer				
✓ Security Officer					
Uruzgan Tirin Kot	✓ Team Leader	Located at Tirin Kot City. Fully operational.	Program is sharing fuel (est. 980 diesel liters & lubrications 20 liters of engine oil/month) each fourth month, paying for city power (50 AFs per kilo watt). A generator is procured	District office is fully set up with all IT equipment and furniture.	Functional, has been procured and installed by Program.
	✓ Stability Officer				
	✓ Community Development Officer				
	✓ Field Engineer				
	✓ Grants Capacity Building				
	✓ Grants Development Officer				
	✓ Grants Implementation Officer				

Province District	Staffing	Office/Guesthouse	Power Supply	Equipment and Furniture	Internet
	<ul style="list-style-type: none"> ✓ M&E Officer ✓ Operations Officer (PMU & DSU) ✓ Security Officer 		and delivered to TK district office.		
Uruzgan Chora	<ul style="list-style-type: none"> ✓ Team Leader ✓ Stability Officer ✓ Community Development Officer ✓ Field Engineer ✓ Grants Capacity Building Officer ✓ Grants Development Officer ✓ Grants Implementation Officer ✓ M&E Officer ✓ Operations Officer ✓ Security Officer 	Located at Chora District Center. Fully operational.	Solar power system has been installed on 19-Dec-2013 and fully functional.	District office is fully set up with all IT equipment and furniture.	Functional, has been procured and installed by Program.
Uruzgan Dihrawud	<ul style="list-style-type: none"> ✓ Team Leader ✓ Stability Officer ✓ Community Development Officer ✓ Field Engineer ✓ Grants Capacity Building ✓ Grants Development Officer ✓ Grants Implementation Officer ✓ M&E Officer ✓ Operations Officer ✓ Security Officer 	Located at Dihrawud District Center. Fully operational.	<p>Requisition for solar power system is put in OneSource.</p> <p>A temporary rented 13.5KVA generator has shifted to district office from Kandahar on 28.Nov.13.</p> <p>The power will be provided by the generator until solar power is installed.</p>	District office furnished with all furniture and other necessary items.	Functional, has been procured and installed by Program.
Hilmand Bost	<ul style="list-style-type: none"> ✓ Team Leader ✓ Stability Officer ✓ Community Development Officer ✓ Field Engineer ✓ Grants Capacity Building 	<p>PRRD provides space at their office for PMU team only.</p> <p>Rented house is contracted and used as our Bost district office.</p> <p>Bost district office will be shifted</p>	Two generators were procured and delivered to Bost district office and Hilmand PMU office.	District office is fully set up with all IT equipment and furniture.	Functional, has been procured and installed by Program for both PMU and Bost

Province District	Staffing	Office/Guesthouse	Power Supply	Equipment and Furniture	Internet
	<ul style="list-style-type: none"> ✓ Grants Development Officer ✓ Grants Implementation Officer ✓ M&E Officer ✓ Operations Officer ✓ Security Officer 	to another location. Request is putted in OS for renting of new building.			district offices.
Hilmand Garmser	<ul style="list-style-type: none"> ✓ Team Leader ✓ Stability Officer ✓ Community Development Officer ✓ Field Engineer ✓ Grants Capacity Building ✓ Grants Development Officer ✓ Grants Implementation Officer ✓ M&E Officer ✓ Operations Officer ✓ Security Officer 	Located at Garmser District Center. Fully operational.	Solar panel system has been installed and fully functional and internet system is installed and working properly.	Office has been set up and furnished and fully functional.	Functional, has been procured and installed by Program.
Hilmand Nad Ali	<ul style="list-style-type: none"> ✓ Team Leader ✓ Stability Officer ✓ Community Development Officer ✓ Field Engineer ✓ Grants Capacity Building ✓ Grants Development Officer ✓ Grants Implementation Officer ✓ M&E Officer ✓ Operations Officer ✓ Security Officer 	Located at Nad Ali District Center. Fully operational.	<p>Requisition for solar power system is required to be putted in OneSource.</p> <p>13.5 KVA generator is rented and shifted on 14th Dec-2013 to the district office by the supplier.</p>	District office is fully set up with all IT equipment and furniture.	Functional, has been procured and installed by Program.
Hilmand Nahri Sarraj	<ul style="list-style-type: none"> ✓ Team Leader ✓ Stability Officer ✓ Community Development Officer ✓ Field Engineer 	Located at Nahri Sarraj District Center. Fully operational.	A generator is required for providing of power for the district office.	District office is fully set up with all IT equipment and furniture.	Functional, has been procured and installed by Program.

Province District	Staffing	Office/Guesthouse	Power Supply	Equipment and Furniture	Internet
	<ul style="list-style-type: none"> ✓ Grants Capacity Building ✓ Grants Development Officer ✓ Grants Implementation Officer ✓ M&E Officer ✓ Operations Officer ✓ Security Officer 				
Nimroz Zaranj	<ul style="list-style-type: none"> ✓ Team Leader ✓ Stability Officer ✓ Community Development Officer ✓ Field Engineer ✓ Grants Capacity Building ✓ Grants Development Officer ✓ Grants Implementation Officer ✓ M&E Officer ✓ Operations Officer ✓ Security Officer 	Located at PRRD office. Fully operational.	There is 24 hours city power available for office use. The only issue is that the voltage of the power is low.	District office is fully set up with all IT equipment and furniture. een	Functional, has been procured and installed by Program.
Nimroz Kang	<ul style="list-style-type: none"> ✓ Team Leader ✓ Stability Officer ✓ Community Development Officer ✓ Field Engineer ✓ Grants Capacity Building ✓ Grants Development Officer ✓ Grants Implementation Officer ✓ M&E Officer ✓ Operations Officer ✓ Security Officer 	Located at Kang DDA Office. Fully operational.	<p>A temporary rented generator is required to be provided to district office until solar power is installed.</p> <p>13.5 KVA generator is rented and moved on 14 Dec-2013 to the district office by the supplier.</p>	District office is fully set up with all IT equipment and furniture.	Functional, has been procured and installed by Program.
Zabul Qalat	<ul style="list-style-type: none"> ✓ Team Leader ✓ Stability Officer ✓ Community Development Officer 	Located at Qalat District Center. Fully operational.	A generator is procured installed in the Qalat office. Qalat district office	District office is fully set up with all IT equipment and furniture.	Functional, has been procured and installed by

Province District	Staffing	Office/Guesthouse	Power Supply	Equipment and Furniture	Internet
	<ul style="list-style-type: none"> ✓ Field Engineer ✓ Grants Capacity Building ✓ Grants Development Officer ✓ Grants Implementation Officer ✓ M&E Officer ✓ Operations Officer ✓ Security Officer 		has enough electricity for running office.		Program.
Zabul Shahjoy	<ul style="list-style-type: none"> ✓ Team Leader ✓ Stability Officer ✓ Community Development Officer ✓ Field Engineer ✓ Grants Capacity Building ✓ Grants Development Officer ✓ Grants Implementation Officer ✓ M&E Officer ✓ Operations Officer ✓ Security Officer 	Located at Shah Joy District Center. Fully operational.	Solar panel system has been installed and fully functional.	District office is fully set up with all IT equipment and furniture.	Functional, has been procured and installed by Program.
Zabul Tarnak Wa Jaldak	<ul style="list-style-type: none"> ✓ Team Leader ✓ Stability Officer ✓ Community Development Officer ✓ Field Engineer ✓ Grants Capacity Building ✓ Grants Development Officer ✓ Grants Implementation Officer ✓ M&E Officer ✓ Operations Officer ✓ Security Officer 	Located at TWJ District Center that is fully operational.	The solar power system installation was completed on 12-SEP-13	District office is fully set up with all IT equipment and furniture.	Functional, has been procured and installed by Program.

ANNEX D: STATUS OF KEY ACTIVITIES AND TASKS

Task	<input checked="" type="checkbox"/> Complete <input checked="" type="checkbox"/> Ongoing <input type="checkbox"/> Planned			Daman	Arghandab	Ghorak	Panjwayi	Shah Wali Kot	Zhari	Kandahar Province	Bost	Garmser	Nad Ali	Nahri Sarraj	Hilmand Province	Tirin Kot	Chora	Dihrawud	Uruzgan Province	Qalat	Shahjoy	Farnak Wa Jaldak	Zabul Province	Zaranj	Kang	Nimroz Province	
	Governance and Stability Project Cycle	Program Orientation	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>								<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
Governance and Stability Community Forums		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>								<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		
Governance and Stability Community Forums (Women)			<input checked="" type="checkbox"/>								<input checked="" type="checkbox"/>					<input checked="" type="checkbox"/>					<input checked="" type="checkbox"/>						
District Entities Stability Technical Assistance Sessions		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>								<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>					
Workshop: Grantee Training		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>								<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>	
Governance and Stability Grant Projects		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>								<input type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>					
Access to GIROA Services	Workshop: Service Reporting for Provincial Directorates								<input checked="" type="checkbox"/>						<input checked="" type="checkbox"/>				<input checked="" type="checkbox"/>				<input checked="" type="checkbox"/>			<input type="checkbox"/>	
	Service Report Publication: Booklet or Poster								<input checked="" type="checkbox"/>						<input checked="" type="checkbox"/>				<input checked="" type="checkbox"/>				<input checked="" type="checkbox"/>			<input type="checkbox"/>	
	Workshop: Access to GIROA Services for District Entities	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>								<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>		<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>		
	Service Directorates Contact List Prepared and Distributed	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>								<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>					
	District Services Information Fair	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>								<input type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>					
Publicity, Communications and Outreach	Communications and Outreach Strategy	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>							<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
	Radio Call-in Program "Our Village, Our Hopes"								<input checked="" type="checkbox"/>						<input checked="" type="checkbox"/>				<input checked="" type="checkbox"/>				<input checked="" type="checkbox"/>			<input type="checkbox"/>	
	Community Theater Performance														<input type="checkbox"/>								<input type="checkbox"/>			<input type="checkbox"/>	
	Radio Drama Broadcast																<input checked="" type="checkbox"/>				<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>					
	Workshop: Communications and Outreach	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>							<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
	Radio or TV News and Interviews	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>							<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>													
	District Town Hall Meetings	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>								<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>		
	PRRD Posters Distributed	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>								<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>						
Capacity Building Initiative	Capacity Assessment and Report	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>																						
	Capacity Building Plan	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>										
	Workshop: DDA Skills (various topics)	<input checked="" type="checkbox"/>				<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>							
	Workshop: DGO Skills (various topics)	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>									<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>			<input type="checkbox"/>	<input type="checkbox"/>			<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>	
	Workshop: Provincial Entities Skills (various topics)									<input checked="" type="checkbox"/>					<input type="checkbox"/>					<input type="checkbox"/>				<input type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>
	PRRD District Social Worker Hired	<input checked="" type="checkbox"/>									<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>		
	Workshop: Training for PRRD District Social Workers	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>								<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		
M&E	Perception Survey: Baseline	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>								<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>		
	Perception Survey: Follow-up	<input type="checkbox"/>	<input type="checkbox"/>								<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>		