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# STABILITY IN KEY AREAS

## (SIKA)- WEST

QUARTERLY REPORT  
JULY-SEPTEMBER 2013

DATE: October 2013

This publication was produced for review by the United States Agency for International Development.  
It was prepared by AECOM.

# STABILITY IN KEY AREAS (SIKA) – WEST

Quarterly Report  
July-Sep 2013

**Submitted to:**

USAID Afghanistan

**Prepared by:**

AECOM International Development

**DISCLAIMER:**

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# ACRONYMS

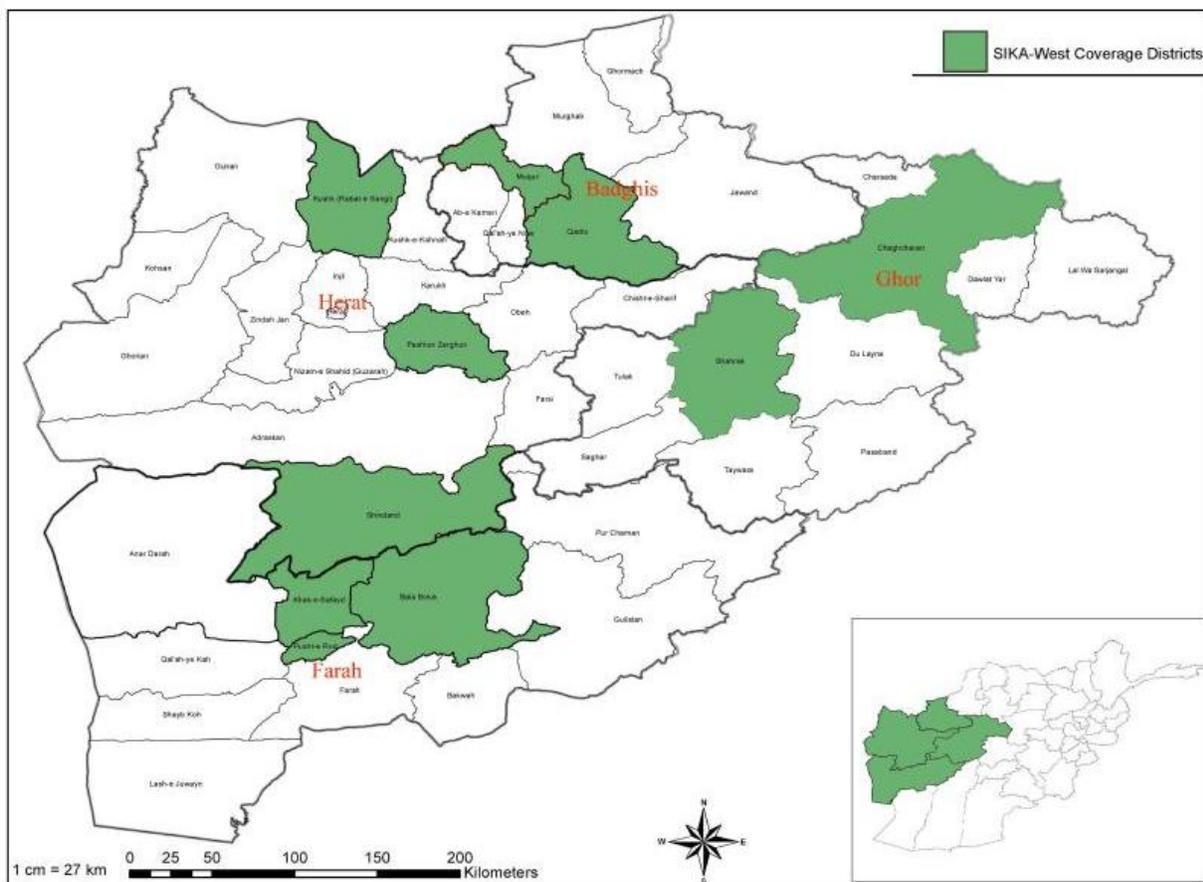
|       |   |
|-------|---|
| AECOM | Architecture Engineering Consulting Operation Maintenance |
| CBGD  | Capacity Building and Gender Department                   |
| CDC   | Community Development Councils                            |
| CHA   | Coordination in Humanitarian Assistance                   |
| COP   | Chief of Party  |
| DAIL  | Department of Agriculture, Irrigation and Livestock       |
| DCOP  | Deputy Chief of Party                                     |
| DDA   | District Development Assembly                             |
| DDP   | District Development Portfolio                            |
| DE    | District Entities   |
| DoLSA | Department of Labor and Social Affairs                    |
| DoWA  | Department of Women’s Affairs                             |
| DPP   | District Project Portfolio                                |
| DRRD  | Directorate of Rural Rehabilitation and Development       |
| DSC   | District Stabilization Committee                          |
| DSM   | District Stability Matrix                                 |
| DST   | District Support Team                                     |
| GIRoA | Government of the Islamic Republic of Afghanistan         |
| IDLG  | Independent Directorate of Local Governance               |
| IR    | Intermediate Result                                       |
| MISTI | Measuring Impacts of Stabilization Intervention           |
| MRRD  | Ministry of Rural Rehabilitation and Development          |
| OSC   | Overseas Strategic Consulting                             |
| PST   | provincial Support Team                                   |
| SAM   | Stability Analysis Mechanism                              |
| SIKA  | Stability in Key Areas                                    |
| SOI   | Source of Instability                                     |
| TOT   | Training of Trainers                                      |
| USAID | United States Agency for International Development        |

# BACKGROUND

The United States Agency for International Development (USAID) awarded AECOM International Development the Stability in Key Areas (SIKA) – West program on January 29, 2012<sup>1</sup>. Following this initial award AECOM’s implementing partner, the Ministry of Rural Rehabilitation and Development (MRRD) signed an implementation letter in late August 2012, which allowed the program to move ahead with rollout, beyond the original pilot district of Bala Boluk. The SIKA-West program is intended to support Provincial and District Governments, and to increase stability and pave the way for transition in the western provinces of Herat, Farah, Badghis and Ghor. This program is administered through the MRRD in cooperation with the Independent Directorate of Local Governance (IDLG) working in partnership with USAID and AECOM.

This report summarizes SIKA-West activities undertaken within the four Intermediate Results (IRs) and the overarching capacity building and gender program components during the months of July-September 2013. The report provides a programmatic overview of the IRs and then breaks activities down by geographic focus, detailing successes and challenges in the four provinces and 10 districts where SIKA-West works. The report also details SIKA-West relations with MRRD, IDLG, communities and other stakeholders. A map outlining the 10 districts where SIKA-West works is below.

**Map I: SIKA-West Implementation Districts**



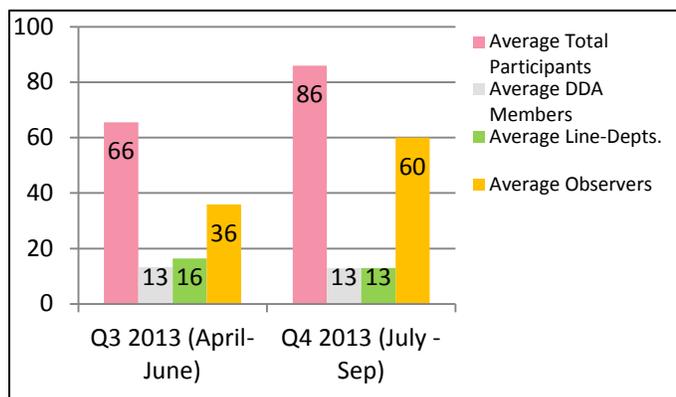
<sup>1</sup> On January 22<sup>nd</sup>, 2013, SIKA-West received USAID approval to extend the initial contract period through to February 28<sup>th</sup>, 2014.

# PROGRAM OVERVIEW

## STABILIZATION SUMMARY OF ACHIEVEMENTS

During the reporting quarter, in cooperation with the relevant District Governors’ Offices, 28 District Stabilization Committee (DSC) meetings were organized. The meetings reached a total of 2,407 people (458 female and 1949 male) in Farah, Herat, Badghis, and Ghor Provinces. Participants included line-department representatives, District Development Assembly (DDA) members, religious and tribal leaders, and community observers. Utilizing the Stability Analysis Mechanism (SAM), the DSC members suggested 197 new activities to address Sources of Instability (SOI). These DSC meetings also provided an opportunity to prioritize previously proposed mitigation activities and to discuss implementation of approved projects. The Stabilization Department used information gathered from community members at the DSC meetings to update the District Stabilization Matrix (DSM). The DSM, a tool presented to the Community Development Department, prioritizes projects for review, which will then be included in the District Project Portfolio (DPP).

As shown in Chart 1, the average number of participants in all programs was slightly higher than the previous quarter, with a notable increase in the number of community observers. This increase can be attributed to better coordination between SIKA-West staff, the District Governors, and DDA members, as well as allocating a small allowance to cover the cost of community members travelling to DSC meetings.



**Chart 1: Quarterly Comparison of Program DSC Attendance**

Highlights for the quarter included the participation of 458 women in DSC meetings, who have been able to discuss SOIs, Root Causes, and mitigating activities. The MRRD/Stability Program was successfully rolled-out into Khak-e-Safayd District on July 7<sup>th</sup>, with the first DSC meeting attracting 49 people. The first *Ulema* and Tribal Engagement meeting in Muqur, a mitigation activity identified by the DSC members, was held. The meeting focused on three current conflicts in the district, including a conflict between Yousufzai and Jakana tribes over a murder of a community member from Yousufzai, fighting between Zad Ali and Andari tribes over a conflict started in 2008 which resulted in the deaths of 10 people from both sides, and a land dispute. By the end of the meeting, a committee was assigned to mediate with the conflicting parties. The District Governors of Bala Boluk, Pusht-e Rod, Qadis, and Muqur Districts were encouraged to monitor the work progress of the projects to increase district government engagement with community members. These visits were part of their communications plans to utilize the sub-projects implemented by CDCs as tools to demonstrate how the government is delivering on services. Below is a table detailing SIKA-West’s progress towards achieving first year Performance Management Plan (PMP) indicator targets. Currently, second year indicator targets are being prepared and are included in this report.

**Table I- IRI PMP Targets**

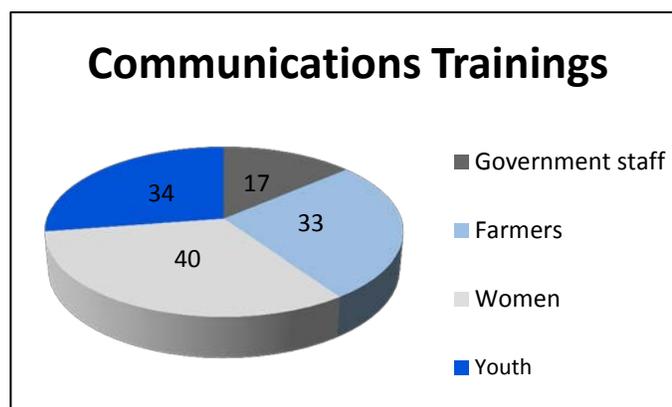
*Provincial and district entities increasingly address sources of instability and take measures to respond to the population's development and governance concerns*

| #   | Indicator Description   | Target Year 1 | Target Year 2 | Actual Q4 2013 | Cumulative Total           |
|-----|---|---------------|---------------|----------------|----------------------------|
| 1.1 | Number of stabilization work sessions conducted for district entities (DEs)   | 88            | 100           | 28             | 79                         |
| 1.2 | Increase in percentage of SIKA-West target districts where DEs use the Stability Analysis Mechanism (SAM) methodology to identify and address sources of instability (SOIs) | 100%          | 100%          | 10%            | 100%<br>10/10<br>Districts |
| 1.3 | Number of activities planned against SOIs identified through SAM stabilization work sessions in SIKA-West districts   | 105           | 150           | 150            | 667                        |
| 1.4 | Number of people participating in SAM stabilization work sessions   | 1,760         | 3,000         | 1,356          | 3,542                      |
| 1.5 | Number of activities which address identified SOIs and included in a District Project Portfolio (DPP), which is approved by the DRRD  | 70            | 240           | 180            | 281                        |
| 1.6 | Number of target districts in which the SAM tool has been used to identify activities that mitigate SOIs  | 7             | 10            | 10             | 10                         |

## RESOURCE DEVELOPMENT, COMMUNICATIONS & PUBLIC OUTREACH SUMMARY OF ACHIEVEMENTS

The Communications team conducted six communications-related training courses for 124 farmers, government officials, women, and youth in SIKA-West target Districts. (See chart 2 for details). During the quarter, district entities completed 31 of the public outreach activities outlined in the communications plans, such as producing a series of factsheets, conducting coordination meetings, and disseminating awareness raising messages.

Main Elements of Communications training was provided to 33 members of Chaghcharan Agricultural Cooperatives. Training on Service Providers Catalogue (SPC) usage and the dissemination plan was provided to Farah DRRD, Bala Boluk, and Pusht-e Rod SPC focal points and DSC members. The inter-district agricultural information exchange between 10 farmers from Bala Boluk and 10 farmers from Shindand District was held on September 11<sup>th</sup>. In-line with the Kushk Rabat-e Sangi Women Shura communications plan, an 'Advocacy' training was provided to 40 women, including DSC members, teachers, and local women to raise their awareness and build their capacity to participate in the decision making process.



**Chart 2: Number of people receiving communications trainings**

**Table 2- IR2 PMP Targets**

*Provincial and district entities understand which organizations and line departments work within their geographic areas, what kind of services they provide, and how the population can access those services.*

| #   | Indicator Description   | Target Year 1 | Target Year 2 | Actual Q4 2013 | Cumulative Total |
|-----|---|---------------|---------------|----------------|------------------|
| 2.1 | Number of DEs and PAs using the Service Provider Catalogue (SPC)  | 21            | 30            | 33             | 33               |
| 2.2 | Number of technical assistance activities provided to DEs by SIKa-West for the development of a project which has the potential for support from a provider listed in the SPC | 36            | 50            | 4              | 4                |
| 2.3 | Number of SOI mitigating activities that are implemented in collaboration with providers identified in the SPC  | 7             | 10            | 0              | 0                |
| 2.4 | Number of people who received information provided by District Entities about services listed in the SPC via visits, radio, TV, e-mail, and letter                            | 26,400        | 32,534        | 254            | 254              |
| 2.5 | Number of training workshops held on Service Provider Catalogue usage for District Entities   | 9             | 50            | 11             | 11               |

**Table 3- IR3 PMP Targets**

*Provincial authorities (PAs) improve their ability to communicate with district entities to help them better understand their population's needs and prioritize basic service delivery interventions.*

| #   | Indicator Description  | Target Year 1 | Target Year 2 | Actual Q4 2013 | Cumulative Total |
|-----|--|---------------|---------------|----------------|------------------|
| 3.1 | Percent increase in the number of regular meetings held between Provincial authorities and DEs   | 30%           | 30%           | NTR            | NTR <sup>2</sup> |
| 3.2 | Percent increase in the district residents reporting that District Entities listen to their grievances                                     | 15%           | 15%           | NTR            | NTR              |
| 3.3 | Number of PAs and DEs with a communications strategy or plan in place  | 9             | 8             | 1              | 13               |
| 3.4 | Number of public outreach and/or public consultation activities conducted by DEs or PAs as outlined in the communications strategy or plan | 9             | 16            | 31             | 62               |
| 3.5 | Number of trainings conducted for PAs and DEs in communications and outreach   | 42            | 80            | 6              | 73               |

<sup>2</sup> A baseline for this indicator has been collected for Herat, Badghis, and Farah and will be collected from Ghor Province.

## COMMUNITY DEVELOPMENT SUMMARY OF ACHIEVEMENTS

During the reporting quarter, 113 grants were ongoing in Bala Boluk, Pusht-e Rod, Qadis, Muqur, Kushk Rabat-e Sangi, Pashtun Zarghun, and Shindand Districts. These projects include vocational training, refurbishment of several important community buildings, and the construction of water dividers. Local Community Development Councils (CDCs) implement these programs under Fixed Obligation Grants, with oversight provided by the MRRD/Stability Program Community Mobilizers and M&E personnel. DSC members identify all grant-related sub-projects. By the end of June, the Grants Department began preparing paperwork for nine Milestone 2 payments, with a number of CDCs ahead of the sub-project timeline. However, security has proven a challenge for some CDCs, resulting in the suspension of several project activities due to Taliban threats and attacks that caused the deaths of several CDCs' leaders, the destruction of completed works, and theft of project tools and cash.

**Table 4- IR4 PMP Targets**

*Provincial authorities improve basic service delivery by using GIRoA, CDCs, DDAs and ASOP DCCs. These bodies improve capacity to plan, design, implement and monitor tasks, with a focus on labor-intensive projects or productive infrastructure.*

| #    | Indicator Description  | Target Year 1 | Target Year 2 | Actual Q4 2013 | Cumulative Total |
|------|--|---------------|---------------|----------------|------------------|
| 4.1  | Number of grants activities implemented against SOIs   | 72            | 120           | 94             | 113              |
| 4.2  | Percentage of population in targeted districts reporting increased satisfaction with GIRoA basic services                          | 15%           | 15%           | NTR            | NTR              |
| 4.3  | Percent increase of district residents reporting basic services in target districts are delivered in a fair and transparent manner | 25%           | 25%           | NTR            | NTR              |
| 4.4  | Number of person days of employment created through SIKa-West interventions  | 9,000         | 46,800        | 624            | 624              |
| 4.5a | Number of grants activities with community contribution  | 72            | 120           | 94             | 122              |
| 4.5b | Dollar value of community contribution   | \$216,000     | \$700,000     | \$212,578      | \$212,578        |
| 4.6  | Number of trainings implemented through grants   | 7             | 120           | 21             | 26               |
| 4.7  | Number of person-days of trainings implemented through grants  | 280           | 9,600         | 5,821          | 5,821            |

## GENDER AND CAPACITY BUILDING SUMMARY OF ACHIEVEMENTS

A total of 24 interventions for women, including trainings and meetings, increased female participation in District Entity activities. A two-day training on 'How to Develop a Six-Month Work Plan' was started on July 20<sup>th</sup> for two tailoring vocational training course instructors in Muqur District. On September 16<sup>th</sup> and 17<sup>th</sup>, a two-day Gender Mainstreaming training was provided to 27 SIKa-West staff from Herat, Badghis, Farah, and Ghor Provinces. By the end of September, 50 vocational and health training courses were underway for 855 women and 195 men in Bala Boluk, Pusht-e Rod, Qadis, Muqur, Shindand, and Pashtun Zarghun Districts.

**Table 5- Gender and Program PMP objectives**

| # | Indicator Description   | Target Year 1 | Target Year 2 | Actual Q4 2013 | Cumulative Total |
|---|---|---------------|---------------|----------------|------------------|
| 6 | Proportion of female participants in USG-assisted programs designed to increase access to productive economic resources and basic services (Assets, credit, income or employment) | 10%           | 25%           | 79.17%         | 79.73%           |
| 7 | Proportion of females who report increased self-efficacy at the conclusion of USG supported training/ programming   | 75%           | 75%           | 0              | 0                |
| 8 | Number of interventions that increased participation of women in district entities activities   | 27            | 36            | 24             | 85               |
| 9 | Number of sub-national government entities receiving USG assistance to improve their performance  | 42            | 110           | 49             | 141              |

# PROVINCIAL & DISTRICT OVERVIEW

## FARAH PROVINCE

### PROVINCIAL CENTER

#### COORDINATION MEETINGS:

The Farah Gender Working Group meeting was re-established on July 2<sup>nd</sup> with the participation of government and non-government organizations interested in gender activities. The participants exchanged information about gender-related activities.

A coordination meeting was held with the Farah Provincial Governor on July 14<sup>th</sup>. Participants included the DRRD Director, IDLG Regional Coordinator, and SIKA-West senior staff. An overview of the MRRD/Stability program activities in Bala Boluk and Pusht-e Rod Districts was presented to the Farah Governor.

A meeting was held with the Farah DRRD Director on July 15<sup>th</sup> to introduce the focal points for the Farah Service Providers Catalogue (SPC) in Farah, Pusht-e Rod, and Bala Boluk Districts. The three focal points will be responsible for all SPC related activities, including coordination with government officials, data collection, and distribution. On July 20<sup>th</sup>, a coordination meeting was held with participation from the Farah Provincial Governor, DRRD Director, NABDP Acting Provincial Coordinator, and Farah PST Manager to discuss a new election for the Kanisk Pain CDC. Two key members of this CDC were recently killed; therefore, the CDC is not able to receive the second milestone payment. The Provincial Governor asked the DRRD Director to organize a meeting with the Kanisk Pain CDC members and influential people to organize the election.

The Bala Boluk and Pusht-e Rod District Governors, in-line with their communications plans, met with the Farah Provincial Governor on September 2<sup>nd</sup>. The DGs reported on their MRRD/Stability Program activities and achievements within their respective districts. This activity was facilitated by SIKA-West staff following grievances from PGs that they were not aware of program activities.

Weekly coordination meetings with DRRD were held on August 17<sup>th</sup> and 24<sup>th</sup>. An overview of the status of the projects was presented at the weekly coordination meeting with the DRRD on September 7<sup>th</sup>. The DRRD Director asked SIKA-West to provide a detailed report to share with the Provincial Governor. In addition, the PST Manager attended a coordination meeting organized by the DRRD Director, with participation of Farah Provincial Governor, NABDP, NSP, and CHA representatives on September 8<sup>th</sup>. SIKA-West achievements, ongoing activities, and challenges were shared with the participants.

### **TRAINING:**

Training on Service Providers Catalogue (SPC) usage and the dissemination plan was provided to the Farah DRRD SPC focal point on August 24<sup>th</sup>. A four-day ‘Management and Leadership’ training was provided for 23 Farah DRRD staff on July 7<sup>th</sup>. Topics included general management, how to conduct a needs assessment, leadership, leadership style, project cycle management and community mobilization. On September 14<sup>th</sup> the same training was provided to nine members of the Farah Provincial Council and to the Farah Deputy Provincial Governor and line-departments’ representatives. During the quarter, 113 copies of the SPC were distributed to the aforementioned departments.

Following a request from Farah DRRD, SIKA-West staff supported the printing of 300 copies of health, security and agriculture factsheets, which were then distributed to Farah Security Department and Department of Agriculture, Irrigation and Livestock (DAIL) on July 21<sup>st</sup>.

### **BALA BOLUK DISTRICT**

#### **STABILIZATION PROGRAMMING:**

The 11<sup>th</sup> Bala Boluk DSC meeting was held on July 29<sup>th</sup> with participation of 47 people. The DSC members were updated on the status of the implementation of mitigation activities in Bala Boluk District. A separate meeting was held with 30 influential women in the District Governor’s house. The women reviewed the SOIs and mitigation activities and agreed on the implementation of the proposed projects.

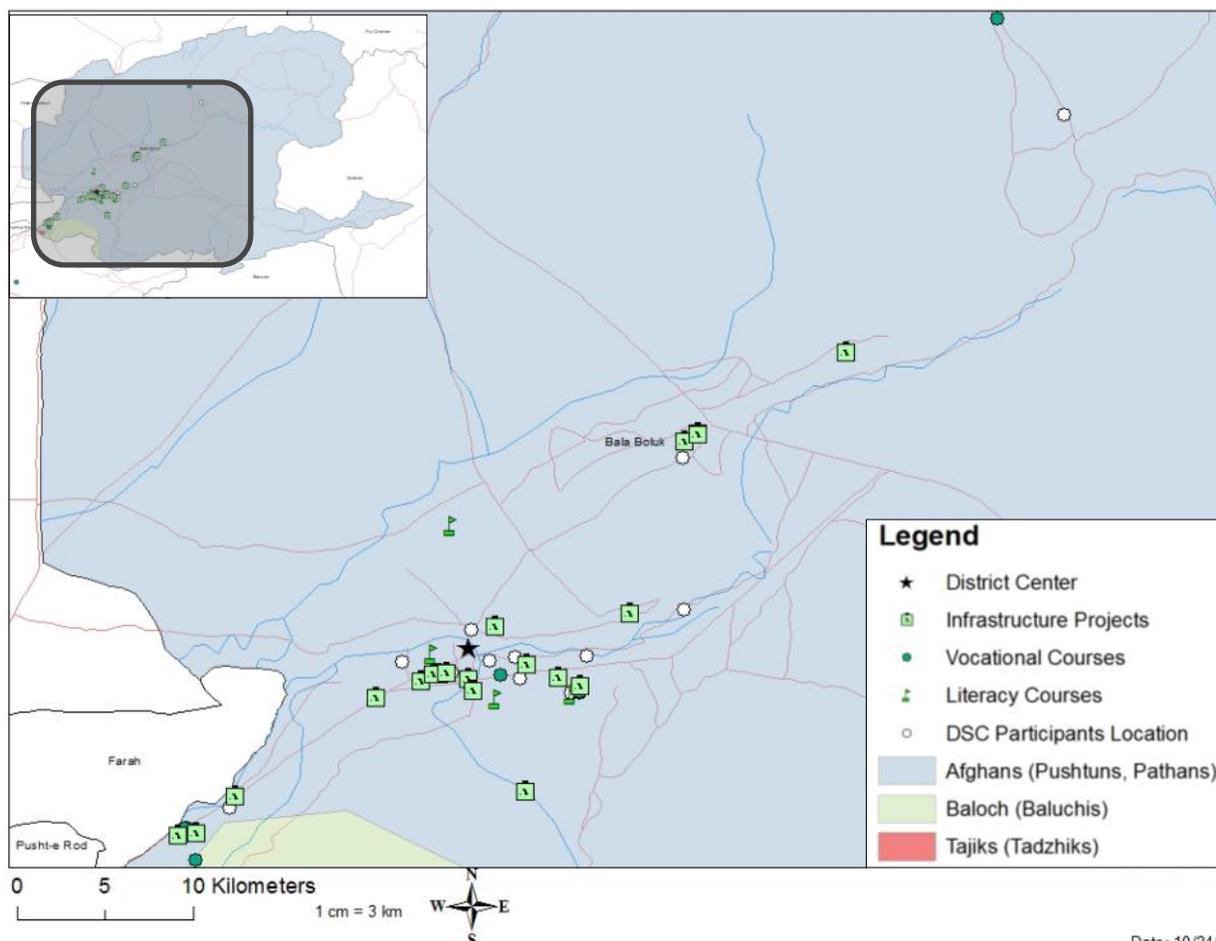


**30 influential women attended the DSC meeting at the District Governor’s house on July 29<sup>th</sup>.**

The District Governor organized the 12<sup>th</sup> Bala Boluk DSC meeting on August 27<sup>th</sup>, with a total of 91 people in attendance. The DG appreciated the presence of the Pusht-e Rod DSC members and *Ulemas* in the meeting and thanked the MRRD/Stability Program for providing the opportunity to discuss district issues with the influential leaders. Following analysis of the previously identified sources of instability, some mitigation activities were proposed. By the end of the meeting, the Tribal Conflict Resolution Committee was established. The committee will mediate and resolve the current conflicts in the district. A separate meeting was held with 31 female DSC members at the DG’s home. The women shared their challenges, especially lack of educational facilities, lack of job opportunities, and insecurity. At the end of the meeting a short training on Service Providers Catalogue (SPC) usage was provided to the participants and 120 copies of the SPC were disseminated.

The Bala Boluk DG chaired the 13<sup>th</sup> DSC meeting on September 24<sup>th</sup> with participation of 48 people. The DSC members analyzed the previous SOIs and prioritized five new mitigation activities. By the end of the meeting, 31 people had been chosen as members of the Tribal Conflict Resolution Committee.

**Map 2: Bala Boluk Activities and DSC Members Locations**



### COMMUNICATIONS AND PUBLIC OUTREACH:

On July 6<sup>th</sup>, in-line with the Farmers' Association communications plan, in order to boost communications between farmers in Bala Boluk District a coordination meeting was held between 50 farmers. The farmers shared the outcomes of the Marketing training they received in Herat Province on June 29<sup>th</sup>. Then, on July 8<sup>th</sup>, they had a meeting with the Farah DAIL and exchanged ideas regarding improvements to saffron cultivation in this District. The farmers also received three loudspeakers to be used for public announcements.

The inter-district agricultural information exchange between 10 farmers from Bala Boluk and 10 farmers from Shindand District was held on September 11<sup>th</sup>. Farmers from Bala Boluk traveled to Shindand District of Herat Province and exchanged information on effective methods of pomegranate and wheat cultivation. This meeting was part of the Bala Boluk Farmers' Association communications plans.

In-line with its communications plan, the Farmers' Association held a coordination meeting with the participation of 20 farmers and the District Governor on September 18<sup>th</sup>. The meeting aimed to share experiences growing alternative crops to poppy, specifically saffron cultivation.

Training on Service Providers Catalogue (SPC) usage and the dissemination plan was provided to Bala Boluk SPC focal point on August 24<sup>th</sup>.

During the month of September, in-line with his communications plan to utilize the sub-projects implemented by CDCs as a tool to show how the government is delivering on services, the Bala Boluk

District Governor monitored the progress of the community center refurbishment projects in Dehzak, Shiwan, and Kanisk villages of Bala Boluk District on September 12<sup>th</sup>, 21<sup>st</sup>, and 30<sup>th</sup>.

On September 14<sup>th</sup>, the Bala Boluk District Governor visited the families of the victims of a fight between Afghan National Forces and Taliban in Ganj Abad village. The DG expressed sympathy and condolences as well as distributed food items provided by SIKA-West.

### COMMUNITY DEVELOPMENT:

A Project Implementation coordination meeting was held on July 14<sup>th</sup> with 13 representatives from seven CDCs to discuss 10 projects that have been put on hold due to security threats. Following the meeting, CDC representatives said that tribal elders and *Mullahs* from the community would be reaching out to anti-government elements to find a solution to this issue.

Twelve labor-intensive grant projects, including building water dividers and refurbishing community centers, are underway in Bala Boluk District. Four projects are currently on-hold and three projects were canceled due to security issues, with the funds returned to the District Budget.

### CAPACITY BUILDING AND GENDER:

The mobile phone repairing vocational training course in Kanisk Wasat community in Bala Boluk District was completed and 15 students received toolkits to allow them to start their own businesses.

Five literacy courses for 125 women in Bala Boluk District were completed. During this course, illiterate rural women learned how to read and write basic sentences.

The auto-mechanic training course in Shiwan Wasat and tailoring in Dehzak Akbar Abad communities in Bala Boluk District were completed. By the end of the month, 15 men and 15 women received toolkits to provide them with the opportunity to start a business. SIKA-West is also exploring the option of linking graduates with USAID-funded small business development programs in order to ensure that the skills they learned can be put to use. Table 6 below details ongoing/completed vocational and literacy trainings.



**Fifteen students from the Kanisk Wasat mobile phone repairing vocational training course received toolkits at the end of the six-month training to start their businesses.**

**Table 6- Ongoing/completed capacity building and gender activities in Bala Boluk District**

| Name of the trainings                                  | Ps type     | # of female Ps | # of male Ps | Start Date | End Date  | Status    | Latitude  | Longitude |
|--|-------------|----------------|--------------|------------|-----------|-----------|-----------|-----------|
| Tailoring vocational training-Dehzak Akbar Abad-DoWA   | local women | 15             | 0            | 10-Feb-13  | 10-Aug-13 | Completed | 32.611893 | 62.524947 |
| Tailoring vocational training-Ganjabad-DoWA            | local women | 15             | 0            | 18-Mar-13  | 18-Sep-13 | Ongoing   | 32.635393 | 62.448313 |
| Motor-bike repairing vocational training-Middle Shiwan | local men   | 0              | 15           | 10-Apr-13  | 10-Sep-13 | Completed | 32.620727 | 62.48402  |

| Name of the trainings                                    | Ps type     | # of female Ps | # of male Ps | Start Date | End Date  | Status    | Latitude  | Longitude |
|--|-------------|----------------|--------------|------------|-----------|-----------|-----------|-----------|
| Mobile phone repairing vocational training-Middle Kanisk | local men   | 0              | 15           | 9-Apr-13   | 9-Aug-13  | Completed | 32.523997 | 62.32876  |
| Embroidery vocational training-Lower Kanisk              | local women | 15             | 0            | 05-May-13  | 05-Oct-13 | Ongoing   | 32.540803 | 62.323247 |
| Tailoring training-Dehzak Akbar Abad                     | local women | 15             | 0            | 10-Apr-13  | 10-Sep-13 | Completed | 32.523873 | 62.328327 |
| Motor-bike repairing training-Dehzak Akbar Abad          | local men   | 0              | 15           | 16-May-13  | 16-Oct-13 | Ongoing   | 32.523873 | 62.328327 |
| Tailoring training-Naw Abad                              | local men   | 0              | 15           | 06-Jul-13  | 06-Dec-13 | Ongoing   | 32.611783 | 62.524947 |
| Motor-bike repairing training-Garmak Zarmardan           | local men   | 0              | 15           | 06-Jul-13  | 06-Nov-13 | Ongoing   | 32.96415  | 62.73814  |
| Tailoring training-Gerani Bala- DoWA                     | local women | 15             | 0            | 28-Jul-13  | 28-Dec-13 | Ongoing   | 32.632387 | 62.437667 |
| Literacy Course - Shiwan                                 | local women | 25             | 0            | 14-Nov-13  | 14-Aug-13 | Completed | 32.608457 | 62.481993 |
| Literacy Course-Dehzak                                   | local women | 25             | 0            | 14-Nov-12  | 14-Aug-13 | Completed | 32.61128  | 62.520047 |
| Literacy Course-Ganjabad                                 | local women | 25             | 0            | 14-Nov-12  | 14-Aug-13 | Completed | 32.699404 | 62.45888  |
| Literacy Course-Kanisk                                   | local women | 25             | 0            | 14-Nov-12  | 14-Aug-13 | Completed | 32.53976  | 62.325587 |
| Literacy Course-Gerani                                   | local women | 25             | 0            | 14-Nov-12  | 14-Aug-13 | Completed | 32.63222  | 62.448853 |

## PUSHT-E ROD DISTRICT

### STABILIZATION PROGRAMMING:

On July 28<sup>th</sup>, the District Governor (DG) organized the 9<sup>th</sup> Pusht-e Rod DSC meeting with 50 people in attendance. The DSC members discussed and analyzed the presence of insurgent groups and their influence in neighboring countries and proposed some new mitigation activities. At the end of the meeting, 10 copies of the Service Providers Catalogue (SPC) were disseminated. Eight women from Pusht-e Rod District participated in a separate meeting on the same day, putting forward their own SOIs and mitigating activities.

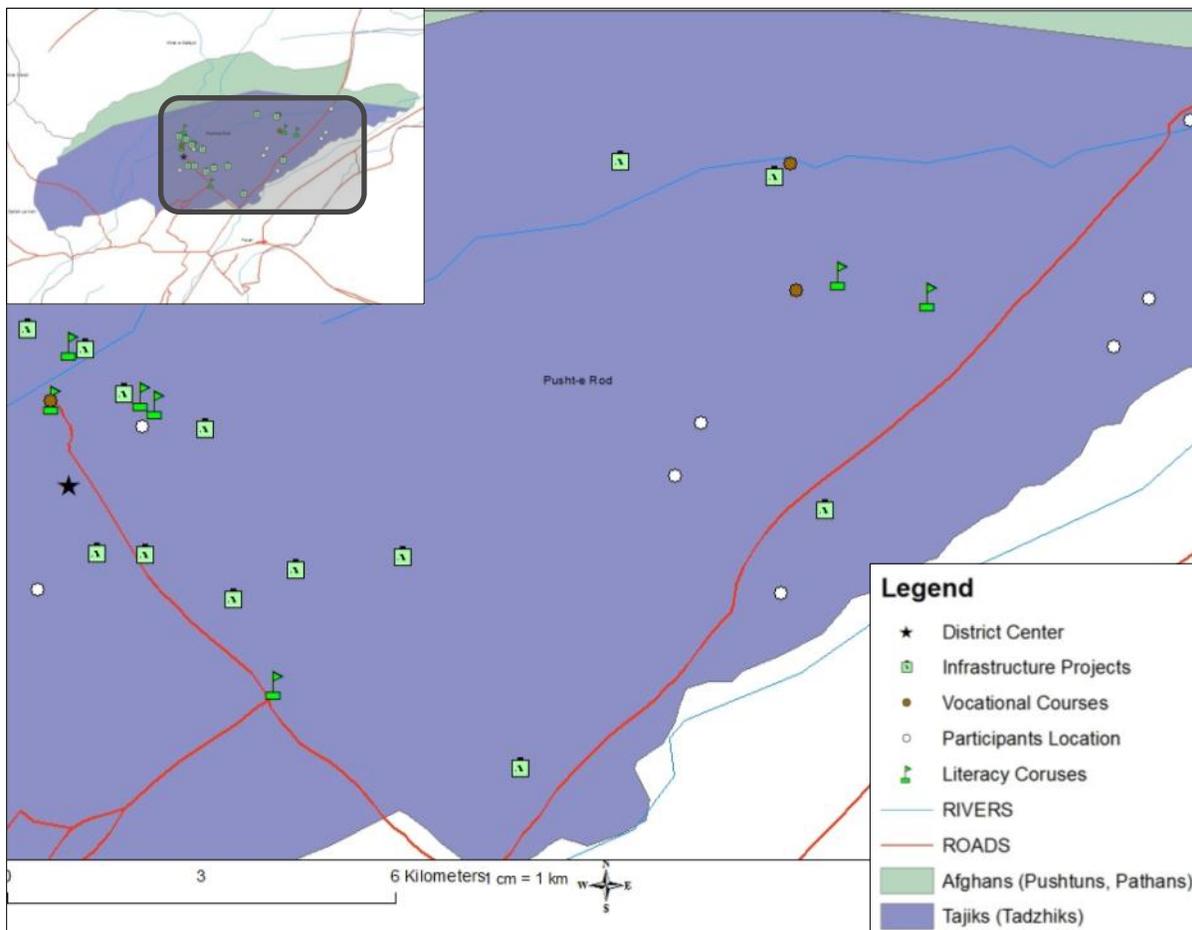
On August 25<sup>th</sup>, the 10<sup>th</sup> Pusht-e Rod DSC meeting was organized with participation of 51 people. Upon detailed analysis of the sources of instability, two new mitigation activities were prioritized. The DSC members were informed that they had used their allocated budget and the future DSC meetings will be focused on the stabilization trainings and lobbying with other donors for their projects using the SPC. Twenty copies of the SPC were handed over to the DG to disseminate to the relevant departments. A separate DSC meeting was held with 19 women in the Farah PST office.



**Eight women from Pusht-e Rod District participated in a gender-disaggregated DSC meeting on July 28<sup>th</sup>.**

With support from the District Governor, the 11<sup>th</sup> DSC meeting was held with the participation of 39 people on September 25<sup>th</sup>. Following a discussion on SOIs, five hard mitigation activities were proposed and prioritized, including road rehabilitation and installation of solar water pumps. By the end of the meeting, the Tribal Conflict Resolution Committee was established. A separate meeting was held with 20 influential women at the Farah PST office and a short Stability Analysis Mechanism (SAM) training was provided.

**Map 3: Pusht-e Rod Activities and DSC Members Locations**



## COMMUNICATIONS AND PUBLIC OUTREACH:

On July 2<sup>nd</sup>, the Pusht-e Rod District Farmers Union, in-line with its communications plan, held a meeting with the Farah DAIL Director to share issues regarding poor irrigation systems and lack of a market for agricultural products. The DAIL Director pledged to find a solution using available resources. On August 18<sup>th</sup>, the association held a coordination meeting with the District Governor. Eighteen members of the association shared their agriculture challenges and discussed their plan for the next month.

The Pusht-e Rod Youth Association, in-line with its communications plan, organized a meeting with the Farah Provincial Governor on July 21<sup>st</sup>. Eight representatives of the association explained their past activities in the district and shared their concerns with the Governor, including unemployment, drug-addiction, and insecurity. The Governor pledged to address their concerns and asked them to organize monthly coordination meetings.

To improve communication between youth and government officials, the Youth Association organized an *Iftar* (evening meal) on July 28<sup>th</sup>. Almost 100 officials, youth, and *Ulemas* participated in this gathering. The District Governor delivered a speech about the roles the youth play in the district and appreciated their initiatives during the last months, highlighting the football tournament.



**The Pusht-e Rod Youth Association organized an Iftar on July 28<sup>th</sup>.**

As part of the anti-addiction campaign in Pusht-e Rod District, the Youth Association organized a roundtable and discussed the dangers of drugs on July 24<sup>th</sup>. The roundtable was broadcast on Farah local radio. On August 5<sup>th</sup>, the association organized another roundtable and discussed coordination opportunities with the district government, which was also broadcast on Farah local radio.

On September 12<sup>th</sup>, the Youth Association organized a “Peace Poem Writing” competition to promote peace culture. Sixty youths, *Ulemas* and influential people attended the event.

Training on Service Providers Catalogue (SPC) usage and the dissemination plan was provided to the Pusht-e Rod SPC focal point and female DSC members.

As part of the Pusht-e Rod District Governor’s work plan, on September 3<sup>rd</sup>, the ‘How to Cultivate Cucumbers and Onions’ training was provided to 15 Pusht-e Rod farmers. The farmers learned the standard methods of cultivating and packaging cucumbers and onions. A short training on the Service Providers Catalogue (SPC) was conducted and 15 copies of the SPC were disseminated.



**The Pusht-e Rod District Governor visited the literacy course in Chin Farsi and spoke with community residents. The DG pledged to provide more education opportunities for women.**

To utilize the sub-projects implemented by CDCs as a tool to show how the government is delivering on services, the Pusht-e Rod District Governor monitored the literacy training course in Chin Farsi and the progress of the water divider construction project in Gajkin village on September 30<sup>th</sup> and 12<sup>th</sup>.

The Pusht-e Rod District Governor visited the Chine school and officially inaugurated the first day of the school on September 15<sup>th</sup>. The DG encouraged parents to send their children to school. At the end of the ceremony, the DG distributed 200 notebooks to the students. On September 23<sup>rd</sup>, the DG organized an informative

meeting with 15 parents to encourage them to send their children to school. The DG delivered speeches about the importance of education and said, “Educated youth can build a better society.”

### COMMUNITY DEVELOPMENT:

Five-day Project Management training was started on August 26<sup>th</sup> for 32 members of eight CDCs in Pusht-e Rod District. Eleven labor-intensive grants, including building water dividers, are underway in Pusht-e Rod District. Three projects were canceled due to security issues, with the funds returned to the District Budget.

### CAPACITY BUILDING AND GENDER:

Three Health Education trainings and seven literacy courses in Pusht-e Rod Districts are in progress. Table 7 below details current trainings. No Cost Extensions (NCEs) have been sent out to all CDCs, extending the completion date for contracted projects.

**Table 7: Ongoing capacity building and gender activities in Bala Boluk District**

| Name of the trainings            | Ps type     | # of female Ps | # of male Ps | Start Date | End Date  | Status   | Latitude  | Longitude |
|----------------------------------|-------------|----------------|--------------|------------|-----------|----------|-----------|-----------|
| Literacy Course- Shar-e-Kohna    | local men   | 0              | 25           | 19-Jan-13  | 19-Jul-13 | Canceled | 32.438853 | 62.062027 |
| Literacy Course- Jan Khani       | local men   | 0              | 25           | 10-Feb-13  | 10-Nov-13 | Ongoing  | 32.48617  | 62.03354  |
| Literacy Course- Massaw          | local women | 25             | 0            | 19-Jan-13  | 31-Oct-13 | Ongoing  | 32.496043 | 62.033747 |
| Literacy Course-Jan Khani Massaw | local men   | 0              | 25           | 19-Jan-13  | 31-Oct-13 | Ongoing  | 32.47869  | 62.031087 |
| Literacy Course- Chin Afghani    | local women | 25             | 0            | 03-Mar-13  | 03-Dec-13 | Ongoing  | 32.49309  | 62.153033 |
| Literacy Course- Chin Farsi      | local women | 25             | 0            | 03-Mar-13  | 03-Dec-13 | Ongoing  | 32.496043 | 62.14058  |
| Literacy Course- Mian Joy Massaw | local women | 25             | 0            | 28-Apr-13  | 28-Oct-13 | Ongoing  | 32.477973 | 62.04546  |
| Literacy Course- Mian Joy Massaw | local women | 25             | 0            | 28-Apr-13  | 28-Oct-13 | Ongoing  | 32.47912  | 62.04352  |
| Health Education- Qala Massow    | local women | 25             | 0            | 17-Jul-13  | 17-Oct-13 | Ongoing  | 32.47851  | 62.030713 |
| Health Education- Chin Farsi     | local women | 25             | 0            | 20-Aug-13  | 20-Nov-13 | Ongoing  | 32.493840 | 62.134620 |
| Health Education- Doken          | local women | 25             | 0            | 30-Jul-13  | 1-Nov-13  | Ongoing  | 32.49384  | 62.13462  |

## KHAK-E SAFAYD DISTRICT

### STABILIZATION PROGRAMMING:

The MRRD/Stability Program was successfully rolled-out into Khak-e-Safayd District on July 7<sup>th</sup>. The first DSC meeting was held with the participation of 49 people. The Stability Program's objectives and its components were explained. Following the Stability Analysis Mechanism (SAM) training, the participants identified three SOIs, including insecurity, poverty, and illiteracy, and proposed some potential mitigating activities.

The Khak-e-Safayd District Governor chaired the 2<sup>nd</sup> DSC meeting on August 31<sup>st</sup> with participation of 82 people. The DDA members and *Ulema* talked about the importance of stability and asked the participants to support the program. The DSC members were updated on the status of the implementation of the current mitigation activities and proposed and prioritized 11 new MA's.



**The Khak-e-Safayd DSC members proposed and prioritized 11 new mitigation activities during the meeting on August 31<sup>st</sup>.**

### COMMUNICATIONS AND PUBLIC OUTREACH:

On July 8<sup>th</sup>, the 'Communications Skills Building' training was provided to nine Khak-e-Safayd District government staff. On September 2<sup>nd</sup>, Media training was provided to eight government staff from Khak-e-Safayd District. By the end of the training, participants learned about media relations, interview techniques, and how to write press releases.

## BADGHIS PROVINCE

### PROVINCIAL CENTER

#### COORDINATION MEETINGS:

A coordination meeting was held with the participation of the Badghis Provincial Governor, the DRRD Director, representative from USAID, Herat US Consulate Deputy Stabilization Officer and SIKA-West senior staff on July 2<sup>nd</sup>. The meeting aimed to inform the DRRD of the upcoming HQ quarterly coordination meeting and provide an overview of the MRRD/Stability Program to the Provincial Governor. The DRRD pledged to participate in the quarterly coordination meeting as well as the DSC meetings in Qadis and Muqur Districts.

The weekly coordination meetings with the DRRD were held on August 22<sup>nd</sup>, August 29<sup>th</sup>, and September 19<sup>th</sup>. In addition to summarizing current activities, the agendas of the Muqur and Qadis DSC meetings were discussed. Data collection and verification for the Service Providers Catalogue (SPC) is continuing in Badghis. Several coordination meetings were held with NGOs and INGOs operating in the province to collect the required information for the SPC.

### QADIS DISTRICT

#### STABILIZATION PROGRAMMING:

On July 14<sup>th</sup>, "Introduction to Stability Program" orientation training was provided to 31 women from Qadis District. Topics included definition of stability, sources of instability, and root causes. The participants have also been invited to participate in the DSC meetings.

The Qadis District Governor chaired the 7<sup>th</sup> DSC meeting on July 17<sup>th</sup> with participation of 109 people, including 45 women. The DSC members reviewed the previously identified SOIs and proposed eight new mitigating activities. The District Governor requested the MRRD/Stability Program to accelerate the implementation of the projects.



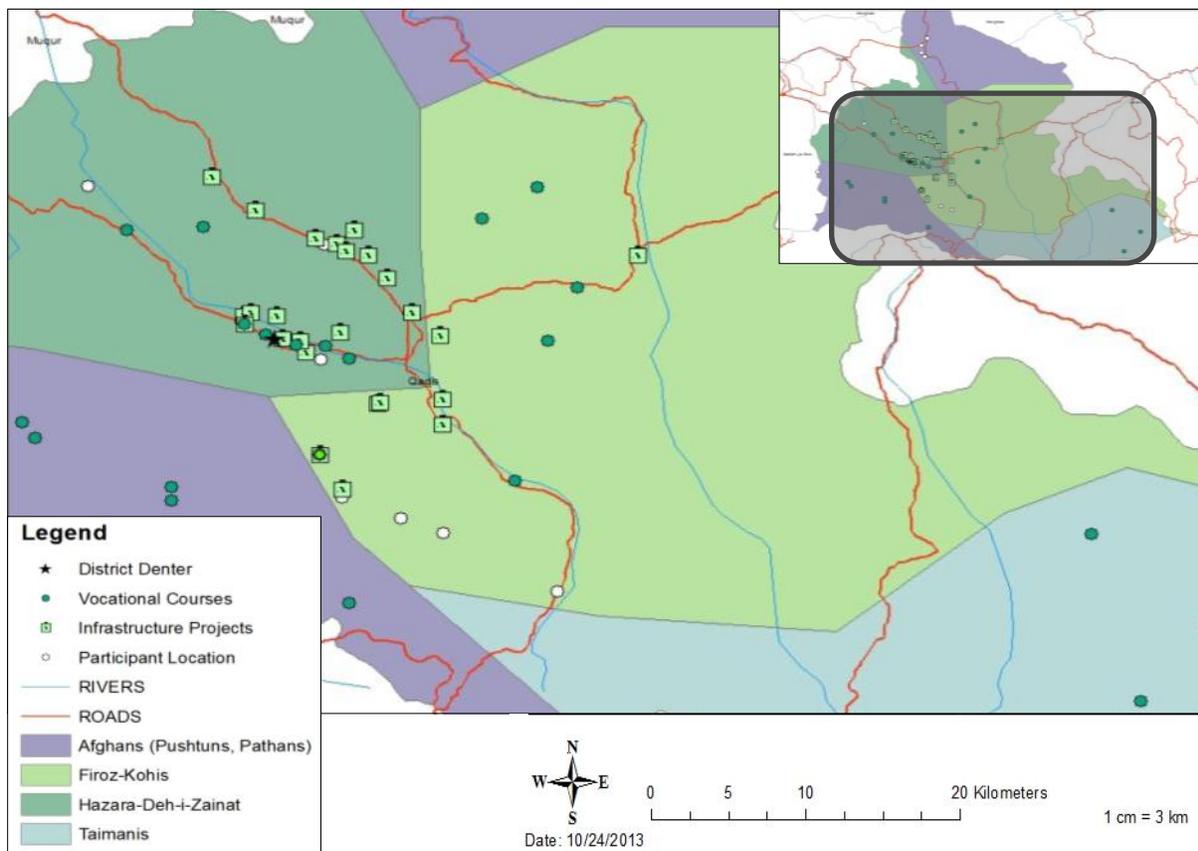
**Women in Qadis DSC meeting receiving Peace brochures on September 22<sup>nd</sup>.**

The 8<sup>th</sup> DSC meeting was held on August 25<sup>th</sup> with participation of 137 local people and high ranking officials, including the DRRD Director, Provincial Council Deputy, Provincial Peace Council Head, and Qadis District Governor. The previously identified sources of instability, root causes, and mitigation activities were reviewed. The Peace Council Head and other religious scholars gave speeches about the importance of peace and stability in the community. A short training on the Service Providers Catalogue (SPC) usage was provided to the participants.

With the participation of 134 people, including 32 women, the 9<sup>th</sup> DSC meeting was held on September 22<sup>nd</sup> to inform the DSC members about the status of mitigation activities and review the previously identified SOIs in the district. The participants talked about the current conflicts in the district, including land disputes. At the end of the meeting, a short Stabilization training was provided and 100 copies of the Peace Brochures were distributed.

The first *Ulema* and Tribal Engagement meeting, a mitigation activity identified by the DSC members, was held with the participation of 200 religious scholars and government officials on September 1<sup>st</sup>. The DG used the meeting to discuss the security issues in Langar-e-Sharif Cluster.

**Map 4: Qadis Activities and DSC Members Locations**



## COMMUNICATIONS AND PUBLIC OUTREACH:

In-line with the DG's communications plan, a mobile phone was provided to the Qadis District Governor's Office as part of the proposed 'Complaint Hotline' on July 3<sup>rd</sup>. The complaint hotline, manned by a government official, will be set up in the near future to allow residents to share concerns with district officials. The DG distributed a series of factsheets and posters highlighting district government services available to residents, including health, education, and agriculture. The DG received support to develop 'Peace Brochures' highlighting the responsibilities of the community members in bringing peace. One-thousand copies of the brochure were distributed during the peace campaign in August 2013.

In-line with his communications plan, the Qadis District Governor launched a Peace campaign on September 4<sup>th</sup>. As part of the campaign a public meeting was held with the participation of 144 individuals, including *Ulema*, elders, and district officials. "This is our responsibility to bring peace in the community," said an *Ulema* representative. The *Ulemas* used the opportunity to mediate a conflict between two politicians. At the end of the meeting, a number of factsheets were distributed, including education, health, government achievements and agriculture, complaint hotline number, and peace brochures.



**The Qadis Youth Association kicked off a two-week football tournament to raise public awareness on the dangers of drug addiction.**

The Qadis Youth Association, in-line with its communications plan, kicked off a two-week football tournament to raise public awareness on the dangers of drug addiction. More than 900 people including youths, *Ulema*, and government officials watched the final football match in Qadis District on September 13<sup>th</sup>. Speeches about the importance of sport were delivered and the winning team received a trophy provided by the Sports Department of Badghis Province.

The Qadis Youth Association held a public meeting with 51 youths from different villages from Qadis District on September 28<sup>th</sup>. Individuals shared challenges they face in their communities and discussed their last month's activities and achievements. They explored ways to become involved in the social, cultural, and political affairs of the district.

To utilize the sub-projects implemented by CDCs as a tool to show how the government is delivering on services, the Qadis District Governor monitored the carpentry vocational training course in Jawaleq-e Sofla village on September 24<sup>th</sup>.

## COMMUNITY DEVELOPMENT:

In September, 120 members of 39 CDCs in Qadis District received a five-day Project Management training to prepare them for project implementation of 16 labor-intensive grants, including culvert and aqueduct construction in Qadis District.

## CAPACITY BUILDING AND GENDER:

Two-day training on 'How to Develop a Six-Month Work Plan' was provided to three instructors of tailoring vocational training courses in Qadis District on July 20<sup>th</sup>. Two six-month carpentry training courses were launched for 30 men in Jawaliq village in Qadis District. Table 8 below details ongoing vocational trainings.

**Table 8: Ongoing capacity building and gender activities in Qadis District**

| Name of the trainings                          | Ps type   | # of female Ps | # of male Ps | Start Date | End Date  | Status  | Latitude  | Longitude |
|--|-----------|----------------|--------------|------------|-----------|---------|-----------|-----------|
| Carpentry vocational training- Jawaleq-e Olya  | local men | 0              | 15           | 24-Jul-13  | 24-Dec-13 | Ongoing | 34.709700 | 63.367300 |
| Carpentry vocational training- Jawaleq-e Sofla | local men | 0              | 15           | 24-Jul-13  | 24-Dec-13 | Ongoing | 34.701300 | 63.367300 |

## MUQR DISTRICT

### STABILIZATION PROGRAMMING:

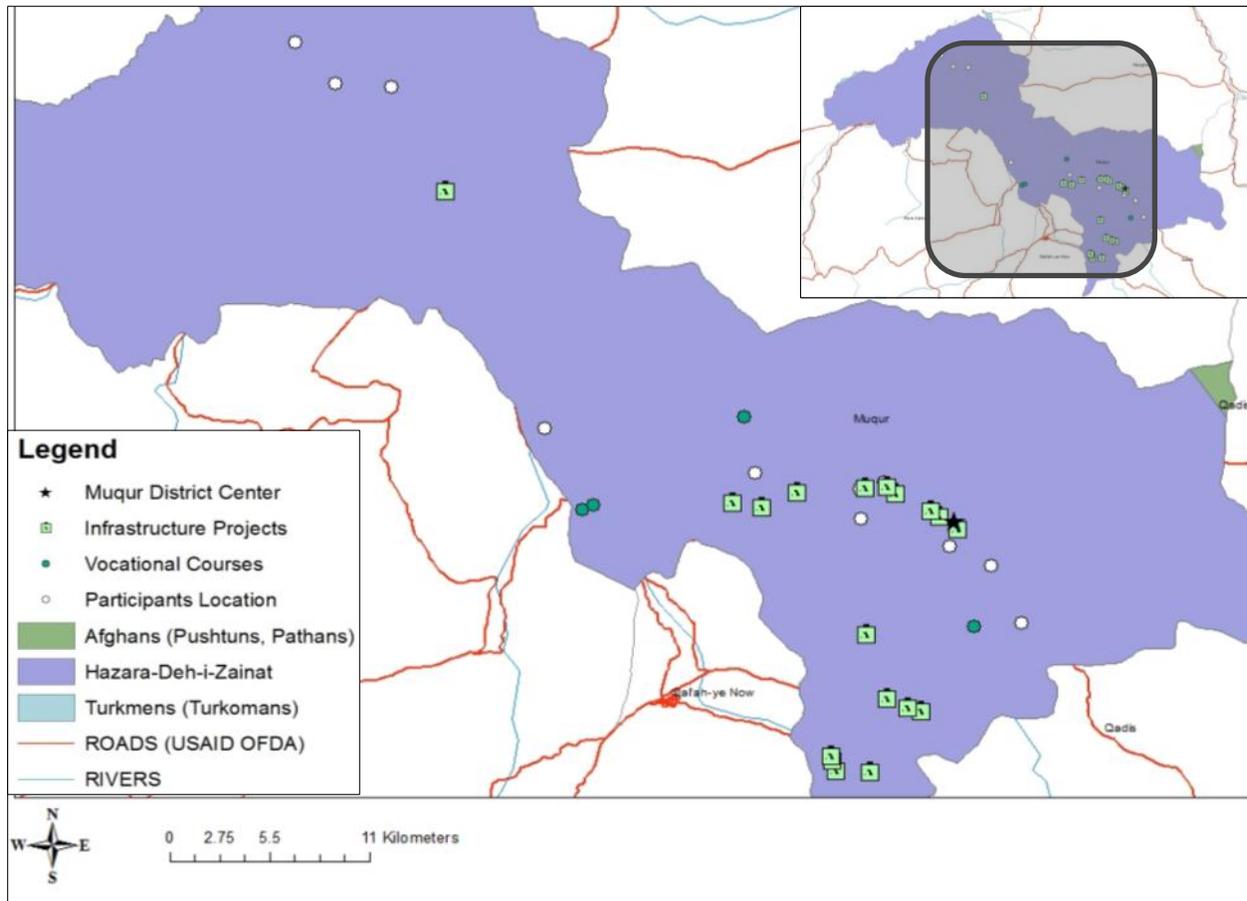
The 5<sup>th</sup> Muqr DSC meeting was held on July 16<sup>th</sup> with participation of 144 people, including 21 women. An overview of the previous SOIs and Root Causes was presented. Following a lengthy discussion, seven mitigation activities were proposed and prioritized by the DSC members. On July 21<sup>st</sup>, the PST Badghis Stability Officer met with the Muqr District Governor, DDA Head and other DEs to discuss lessons learned from the 5<sup>th</sup> Muqr DSC meeting and to provide training on how to report on stability trends at the district level.

With support of the District Governor the 6<sup>th</sup> Muqr DSC meeting was held on August 27<sup>th</sup>. In total, 150 people participated in the meeting, including 36 women. DSC members were informed that they had used their allocated budget and the future DSC meetings will be focused on the stabilization trainings, conflict resolution activities, and lobbying with other donors for their projects using the Service Providers Catalogue (SPC).

The Muqr 7<sup>th</sup> DSC meeting was organized with the participation of 112 people, including 23 women, on September 24<sup>th</sup>. The DSC members analyzed the previous SOIs, including illiteracy, poverty, lack of transparency in government administration, and poppy cultivation. The Tribal Conflict Resolution Committee (TCRC) identified five ongoing tribal conflicts in the district which will be discussed at the next TCRC meeting.

The first *Ulema* and Tribal Engagement meeting in Muqr, a mitigation activity identified by the DSC members, was held with participation of 23 religious scholars and government officials on August 21<sup>st</sup>. The meeting focused on three current conflicts in the district, including a conflict between Yousufzai and Jakana over the murder of a community member from Yousufzai, fighting between Zad Ali and Andari tribes over a conflict started in 2008 which resulted in the deaths of 10 persons from both sides, and a land dispute. By the end of the meeting, a committee was assigned to mediate with the conflicting parties.

**Map 5: Muqur Activities and DSC Members Locations**



### COMMUNICATIONS AND PUBLIC OUTREACH:

On September 2<sup>nd</sup>, the Muqur District Governor organized a meeting with 56 *Ulema* to share the district government activities and highlight the *Ulemas*' roles in bringing peace and security in the district. "This is the DG's responsibility to share the district information with the community and provide opportunity for the residents to share their concerns with the government," said one of the *Ulema*.

On September 23<sup>rd</sup>, the Muqur District Governor, held the monthly coordination meeting with 12 Directors of the district line-departments. The DG asked the Directors to provide better services to the residents in order to build trust between the government and the community. The DG also monitored the motor-bike repairing and tailoring training courses in Zad Ali Olya and Chashma Dozak villages on September 21<sup>st</sup> and 30<sup>th</sup>.



The Muqur DG organized a meeting with 56 *Ulemas* to share the district government activities and highlight the *Ulemas*' roles in bringing peace and security in the district.

### COMMUNITY DEVELOPMENT:

Three-day 'Project Cycle Management' training was provided to 12 members of three CDCs in Muqur District on July 6<sup>th</sup>. In addition, five-day Project Management training course was

completed for 28 members of seven CDCs from Muqur District. Four labor-intensive grants, including culvert construction, are underway in Muqur District.

### CAPACITY BUILDING AND GENDER:

Two-day training on ‘How to Develop a Six-Month Work Plan’ started on July 20<sup>th</sup> for two instructors of tailoring vocational training courses in Muqur District. Table 9 below details ongoing vocational trainings.

**Table 9: Ongoing capacity building and gender activities in Muqur District**

| Name of the trainings                               | Ps type     | # of female Ps | # of male Ps | Start Date | End Date  | Status  | Latitude   | Longitude  |
|---|-------------|----------------|--------------|------------|-----------|---------|------------|------------|
| Motor-bike Vocational training- Chashma Dozak Sofla | local men   | 0              | 15           | 13-Aug-13  | 14-Jan-14 | Ongoing | 35.085800  | 63.084900  |
| Motor-bike Vocational training- Zad Ali Olya        | local men   | 0              | 15           | 21-Aug-13  | 21-Jan-14 | Ongoing | 35.024000  | 63.280000  |
| Tailoring vocational training- Zad Ali Olya         | local women | 20             | 0            | 16-Sep-13  | 16-Feb-14 | Ongoing | 34.7986111 | 63.4452778 |
| Tailoring vocational training- Chashma Dozak Sofla  | local women | 20             | 0            | 16-Sep-13  | 16-Feb-14 | Ongoing | 35.0858    | 63.084899  |

## HERAT PROVINCE

### PROVINCIAL CENTER

#### COORDINATION MEETINGS:

The SIKA-West senior staff organized a coordination meeting with the new Herat Provincial Governor (PG) and MRRD and IDLG coordinators on August 31<sup>st</sup> to brief the PG on the program objectives and achievements in the target districts. The PG expressed his support and asked SIKA-West to provide a presentation about the activities and achievements of the program and present at the next Provincial Development Committee (PDC) meeting.

The weekly coordination meetings with the DRRD were held on August 12<sup>th</sup>, September 14<sup>th</sup>, and September 21<sup>st</sup>. The meetings focused on the inauguration of the proposed projects. The DRRD mentioned that the Provincial Governor is interested in participating in the inauguration ceremonies.

The Herat PST senior staff attended the monthly DRRD program coordination meeting on September 25<sup>th</sup>. Representatives of national and international organization presented their activities in Herat. An overview of SIKA-West activities and achievements was also presented.

#### TRAININGS:

On September 10<sup>th</sup> and 12<sup>th</sup>, two “Public Speaking” workshops were held for 36 female DSC members from Badghis and Farah, 32 female DSC members from Herat and Ghor Provinces, and representatives of Herat DoWA, DRRD, and the Provincial Governor’s office. The workshops aimed to increase women’s

confidence in sharing their challenges and grievances at the DCS meetings and build a network among the female DSC members. Women who had never spoken in public before gave short presentations at the podium using a microphone. At the end of the workshop, women exchanged telephone numbers to share ideas in the future.

On September 16<sup>th</sup> and 17<sup>th</sup>, two-day “Gender Mainstreaming” training was provided to 27 SIKA-West staff from Herat, Badghis, Farah, and Ghor Provinces. The training focused on raising participants’ understandings of what the term *gender* means, the importance of gender issues in Afghan politics, and what gender mainstreaming is. The participants worked in small groups designing strategies for implementing the various gender mainstreaming requirements of the SIKA-West work-plan.

A two-day “Research Methodologies and Focus Groups Discussion Methods” training was provided to 12 SIKA-West staff on September 25<sup>th</sup> and 28<sup>th</sup>. The training focused on the links between research and programming, purposes of quantitative and qualitative research methodologies, key methods used in qualitative research, the purposes and uses of focus group data, and how to conduct a focus group discussion

## SHINDAND DISTRICT

### STABILIZATION PROGRAMMING:

On July 1<sup>st</sup>, the 8<sup>th</sup> Shindand DSC meeting was held with participation of 96 people including 25 women, a significant increase compared to previous DSC meetings. Following an overview of the SOIs, a number of mitigation activities were proposed and prioritized by the DSC members. The influential *Ulema* invited by the DG delivered speeches about the importance of stability and announced their support and commitment to the MRRD/Stability program. A coordination meeting was held with the Shindand District Governor on July 21<sup>st</sup> to share lessons learned from the DSC meeting and identify potential conflicts in the district.

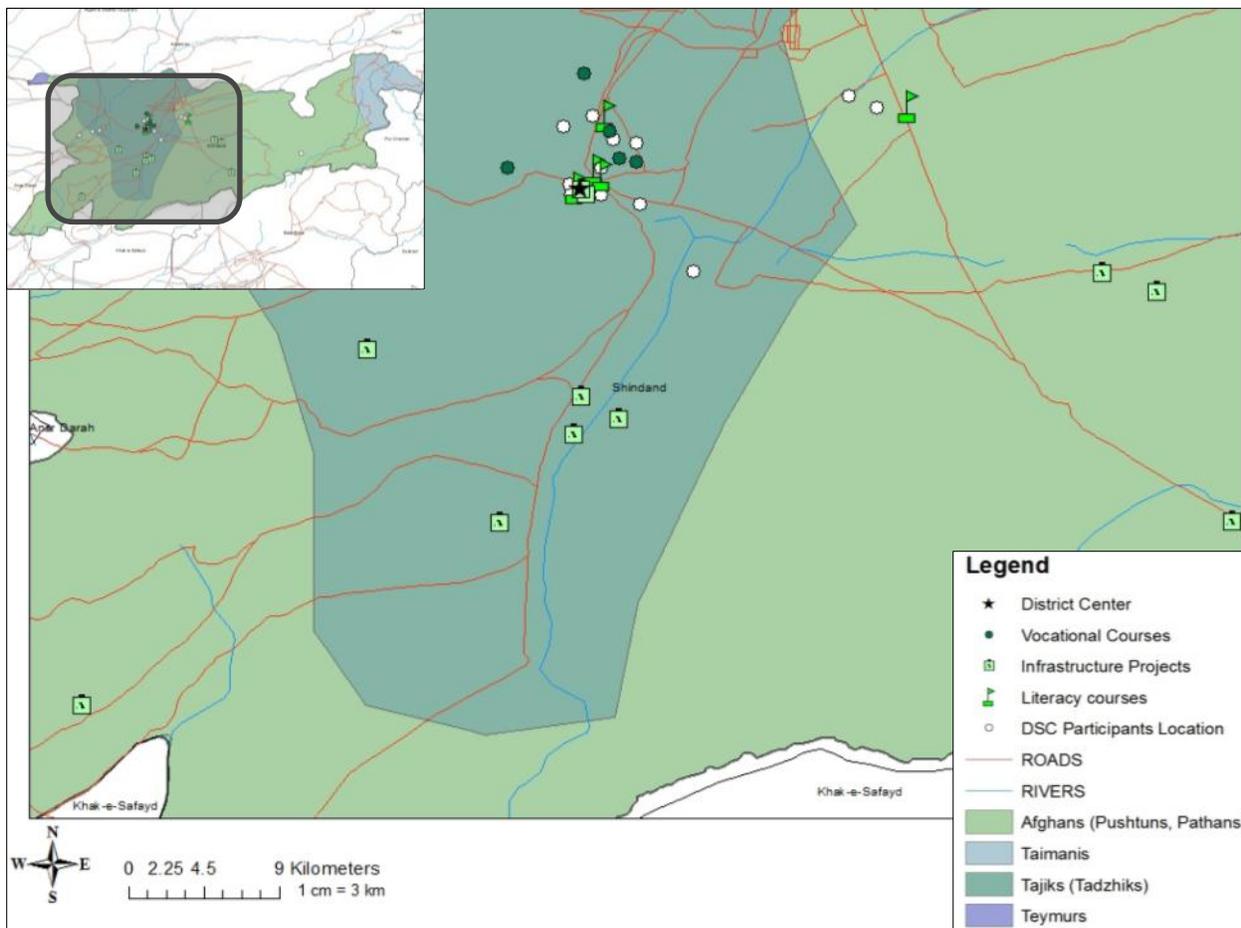


**A female DSC member share women’s concerns in the district and ask the DSC members to involve women in decision making process during the Shindand DSC meeting on July 1<sup>st</sup>.**

The 9<sup>th</sup> Shindand DSC meeting was held with participation of 92 people, including 28 DDA members, 25 line-departments representatives and 39 observers. An overview of the status of the implementation of mitigation activities was presented. The participants analyzed the lack of respect to *Ulemas* and tribal leaders by GIRoA and community, an SOI identified by the DSC members. By the end of the meeting, soft mitigation activities were proposed, including government support for the *Ulema* by engaging them in the decision making process, improving the roles of *Ulema* in education and educational curriculum development, and building communications between government and *Ulema*.

The Shindand District Governor organized the 10<sup>th</sup> DSC meeting on September 23<sup>rd</sup> with the participation of 73 members including 20 women. The DG talked about the importance of stability in the community. A female DSC member shared women’s concerns and challenges in the district and asked the DSC to provide computers for the Shindand High School. By the end of the meeting, the Shindand Tribal Conflict Resolution Committee was established.

**Map 6: Shindand District Activities and DSC Member Locations**



### **COMMUNICATIONS AND PUBLIC OUTREACH:**

The Shindand District Governor, in-line with his communications plan, distributed a series of factsheets covering justice, health, the district hospital, women, and the district directory to residents on July 2<sup>nd</sup>.

A meeting was held with the Shindand District Governor to discuss the use of the ‘Complaint Hotline’ and the dissemination of a ‘Peace Poster’ on July 9<sup>th</sup>. The DG distributed 500 copies of the poster in public places, including clinics, schools, and mosques. He also assigned his secretary as the Complaint Hotline focal point. As part of the follow up activities for “Mobile Phone Complaint Hotline,” training was provided to the Shindand District Complaint Hotline focal point on July 16<sup>th</sup>. The training explained how to respond and speak to the peoples’ complaints and how to accurately record the complaints in the logbook. The District Governor will review these complaints prior to the monthly coordination meetings.

The Shindand District Governor, in-line with his communications plan, organized a public meeting with 54 youths on September 3<sup>rd</sup>. The Shindand Executive Manager emphasized the importance of the youth in bringing security and asked them to join the Afghan National Security Forces. The audience requested the government to provide them with education and employment opportunities. On September 17<sup>th</sup>, the Shindand DG, held a coordination meeting with 30 DDA members to share government achievements and activities in the district. The DG will provide an office to the DDA members in the district government compound. The DDA members pledged to work closely with the government to improve the community.

## COMMUNITY DEVELOPMENT:

Five-day Project Management training was provided to 44 members of 11 CDCs in Shindand on August 17<sup>th</sup>. Two labor-intensive grants, including the construction of gabion protection walls, are underway in Shindand District.

## CAPACITY BUILDING AND GENDER:

Five carpet weaving vocational trainings for 125 women, five literacy courses for 125 women, and five tailoring training for 100 women in Shindand District are in progress. Table 10 below shows current trainings being conducted in Shindand District.

**Table 10: Ongoing capacity building and gender activities in Shindand District**

| Name of the trainings                            | Ps type     | # of female Ps | # of male Ps | Start Date | End Date  | Status  | Latitude  | Longitude |
|--|-------------|----------------|--------------|------------|-----------|---------|-----------|-----------|
| Literacy Course-Qala Karam Nasar Abad            | local women | 25             | 0            | 10-Feb-13  | 15-Nov-13 | Ongoing | 33.300040 | 62.142227 |
| Literacy Course-That Bazaar, Mir Sadaat          | local women | 25             | 0            | 10-Feb-13  | 15-Nov-13 | Ongoing | 33.309987 | 62.152547 |
| Literacy Course-Changan                          | local women | 25             | 0            | 10-Feb-13  | 15-Nov-13 | Ongoing | 33.345053 | 62.321073 |
| Literacy Course-Koche Barq                       | local women | 25             | 0            | 10-Feb-13  | 15-Nov-13 | Ongoing | 33.340000 | 62.158107 |
| Literacy Course-Mahal Kushak                     | local women | 25             | 0            | 10-Feb-13  | 15-Nov-13 | Ongoing | 33.307230 | 62.156200 |
| Carpet weaving vocational training-Chahar Ghoosh | local women | 25             | 0            | 29-Jul-13  | 31-Dec-13 | Ongoing | 33.3638   | 62.1466   |
| Carpet weaving vocational training-Shorab Sharqi | local women | 25             | 0            | 22-Jul-13  | 27-Dec-13 | Ongoing | 33.33147  | 62.16016  |
| Carpet weaving vocational training-Qala Mohammad | local women | 25             | 0            | 24-Jul-13  | 27-Dec-13 | Ongoing | 33.3117   | 62.1051   |
| Carpet weaving vocational training-Qala Rahmdel  | local women | 25             | 0            | 21-Jul-13  | 14-Dec-13 | Ongoing | 33.3117   | 62.1051   |
| Carpet weaving vocational training-Rabat Zoria   | local women | 25             | 0            | 14-Aug-13  | 14-Jan-14 | Ongoing | 33.3167   | 62.1656   |
| Tailoring vocational training-Chaman village     | local women | 20             | 0            | 24-SEP-13  | 22-Feb-14 | Ongoing | 62.149444 | 33.314722 |
| Tailoring vocational                             | local       | 20             | 0            | 23-SEP-    | 23-Feb-   | Ongoing | 62.156111 | 33.307778 |

| Name of the trainings                        | Ps type     | # of female Ps | # of male Ps | Start Date | End Date  | Status  | Latitude  | Longitude |
|--|-------------|----------------|--------------|------------|-----------|---------|-----------|-----------|
| training -Rabat Now                          | women       |                |              | 13         | 14        |         |           |           |
| Tailoring vocational training -Mahal Kashak  | local women | 20             | 0            | 18-SEP-13  | 18-Feb-14 | Ongoing | 33.307460 | 62.150493 |
| Tailoring vocational training -Mahal Qandiz  | local women | 20             | 0            | 22-SEP-13  | 22-Feb-14 | Ongoing | 62.140278 | 33.306944 |
| Tailoring vocational training -Pusht-e-Shahr | local women | 20             | 0            | 22-SEP-13  | 22-Feb-14 | Ongoing | 62.151389 | 33.321111 |

## KUSHK RABAT-E SANGI DISTRICT

### STABILIZATION PROGRAMMING:

The 7<sup>th</sup> Kushk Rabat-e Sangi DSC meeting was held with participation of 86 people, including 20 women, on July 7<sup>th</sup>. Following an overview of the SOIs and mitigating activities, 12 hard and 7 vocational training projects were proposed and prioritized. Women who attended this meeting delivered speeches about the roles of women in the community and announced their support for the MRRD/Stability Program.

The 8<sup>th</sup> DSC meeting was held with support of the District Governor on August 21<sup>st</sup> with a total of 109 people in attendance, including 31 women. The DG appreciated the participation of youth, women, and influential leaders in the meeting and thanked the Stability Program for providing opportunities for the government to talk with the local people and listen to their grievances. The DSC members were informed that they had used their allocated budget and the future DSC meetings will be focused on using the SPC and providing trainings to lobby with other available donors.



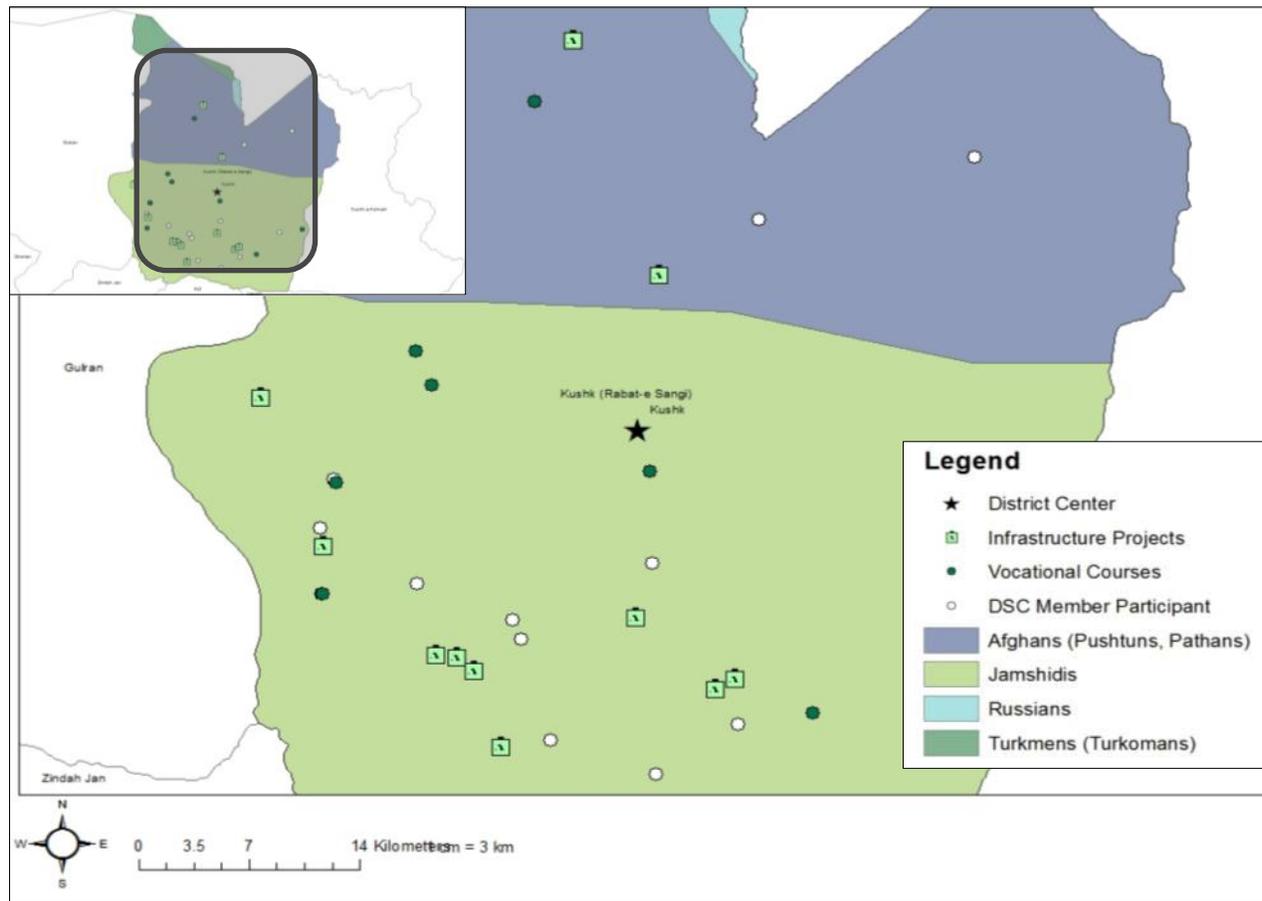
**109 people, including 31 women, participated in the Kushk Rabat-e Sangi DSC meeting on August 21<sup>st</sup>.**

On September 2<sup>nd</sup>, SIKA-West received a letter from the Kushk Rabat-e Sangi National Security Department that anti-government groups had threatened to kidnap and/or assassinate SIKA-West personnel within the district. As a result, SIKA-West suspended field activities within the district until this threat has been thoroughly investigated and the safety of our field personnel can be assured. At the time of writing, SIKA-West staff had moved back into the DST office. Working with the PG, DG, DRRD, National Security Department (NDS) and CDCs, SIKA-West was able to receive assurances from the local community that staff would be escorted from the District to project sites and back again. This outcome shows what can be achieved by local communities working with district entities against AGE.

On September 12<sup>th</sup>, a meeting was held with the Kushk Rabat-e Sangi District Governor in order to find a solution to ongoing security issues in the district. At the end of the meeting, the DG had agreed to organize a *Jirga* between the relevant DEs and CDCs to gain community support. On September 19<sup>th</sup>, a meeting was held between DRRD, NABDP and Herat NSD Director. The NSD Director was briefed about the MRRD/Stability Program and was informed about the letter received from the Kushk Rabat-e

Sangi NSD that anti-government groups have threatened to kidnap and/or assassinate SIKA-West personnel in the district. It was agreed that the Herat NDS would take a few days to look into the situation before providing a final recommendation to the DRRD.

**Map 7: Kushk Rabat-e Sangi District Activities and DSC Member**



**COMMUNICATIONS AND PUBLIC OUTREACH:**

The Kushk Rabat-e Sangi Women’s Shura, with support from the Afghanistan Independent Human Rights Commission, (AIHRC) provided ‘Local Law and Basic Human Rights’ training to 40 women from Kushk Rabat-e Sangi District on July 5<sup>th</sup>.

Seven members of the Women’s Shura met with the Director of DoWA in Herat Province on September 22<sup>nd</sup>. Women shared their problems in the district, including illiteracy, unemployment, and violence against women. The DoWA Director pledged to support the poor and marginalized women and said they will develop short and long-term plans to address these challenges.



**40 women from Kushk Rabat-e Sangi District receive “Local Law and Basic Human Rights” training on July 5<sup>th</sup>.**

On September 2<sup>nd</sup>, in-line with the Kushk Rabat-e Sangi Women Shura communications plan, an ‘Advocacy’ training was provided to 40 women, including DSC members, teachers, and local women to raise their awareness and build their capacity to participate in the decision making process.

On July 2<sup>nd</sup>, in-line with the DG’s communications plan, a mobile phone was provided to the Kushk Rabat-e Sangi District Governor’s Office as part of the proposed ‘Complaint Hotline’.

In order to improve the communications between the *Ulema* and religious leaders, the District Governor organized a public meeting with 40 *Ulemas* on July 23<sup>rd</sup>. The DG highlighted the important roles of the *Ulema* in bringing peace and stability in their community and asked them to promote peace through their sermons during prayer. The meeting was part of the DG communications plan.

The District Governor organized a coordination meeting with 34 DDA members on August 15<sup>th</sup> to share the district government activities. The DDA head asked the DG to speed up the implementation of the projects and pledged to support the program. And on August 27<sup>th</sup>, the DG organized a public meeting with 40 teachers. The DG emphasized the roles and responsibilities of the teachers in district development. Teachers shared the education challenges in the district.

On September 26<sup>th</sup>, the District Governor provided sport clothing and equipment with peace messages on them to football and volleyball players in order to encourage the youth to participate in sports and disseminate peace messages. Players wore clothes with the peace messages during the football match.

### COMMUNITY DEVELOPMENT:

Three-day ‘Project Cycle Management’ training was provided to 32 members of eight CDCs in Kushk Rabat-e Sangi District from July 20-22. Five-day Project Management training was kicked off for 44 members of 11 CDCs in Kushk Rabat-e Sangi District on August 17<sup>th</sup>.

### CAPACITY BUILDING AND GENDER:

Six tailoring vocational trainings for 120 women and two six-month welding vocational training courses for 40 men are underway in Kushk Rabat-e Sangi District. Table 11 below shows ongoing vocational courses being held in Kushk Rabat-e Sangi District.

**Table 10: Ongoing capacity building and gender activities in Kushk Rabat-e Sangi District**

| Name of the trainings                               | Ps type     | # of female Ps | # of male Ps | Start Date | End Date  | Status  | Latitude  | Longitude |
|---|-------------|----------------|--------------|------------|-----------|---------|-----------|-----------|
| Tailoring vocational training- Kutiha village       | local women | 20             | 0            | 20-Jul-13  | 19-Dec-13 | Ongoing | 34.923889 | 62.240556 |
| Tailoring vocational training- Kariz Now village    | local women | 20             | 0            | 20-Jul-13  | 19-Dec-13 | Ongoing | 34.9985   | 62.1065   |
| Tailoring vocational training- Kaja Abad            | local women | 20             | 0            | 20-Jul-13  | 19-Dec-13 | Ongoing | 34.775278 | 62.333611 |
| Tailoring vocational training- Baba Shohada village | local women | 20             | 0            | 20-Jul-13  | 19-Dec-13 | Ongoing | 34.8446   | 62.4515   |
| Tailoring vocational training- Siakamarak village   | local women | 20             | 0            | 20-Jul-13  | 19-Dec-13 | Ongoing | 35.1522   | 62.1745   |

| Name of the trainings                                 | Ps type     | # of female Ps | # of male Ps | Start Date | End Date  | Status  | Latitude  | Longitude |
|---|-------------|----------------|--------------|------------|-----------|---------|-----------|-----------|
| Tailoring vocational training- Khaja Aalim village    | local women | 20             | 0            | 20-Jul-13  | 19-Dec-13 | Ongoing | 34.976944 | 62.115833 |
| Welding vocational training- Allaf Haji Abdul village | local men   | 0              | 20           | 20-Jul-13  | 19-Dec-13 | Ongoing | 34.917222 | 62.061111 |
| Welding vocational training- Qalai-Safid village      | local men   | 0              | 20           | 20-Jul-13  | 19-Dec-13 | Ongoing | 34.8487   | 62.0533   |

## PASHTUN ZARGHUN DISTRICT

### STABILIZATION PROGRAMMING:

On July 15<sup>th</sup>, the Pashtun Zarghun DG chaired the 6<sup>th</sup> DSC meeting with participation of 77 people, including 17 women. The meeting aimed to update the participants on the status of the implementation of mitigating activities and propose new projects. By the end of the meeting, the DSC members identified and prioritized 15 soft and hard projects. Women attended the meeting and delivered speeches about the role of women in the community, and announced their support for the MRRD/Stability Program. A coordination meeting was held with the Pashtun Zarghun District Governor on July 22<sup>nd</sup> to share lessons learned from the DSC meeting and identify potential conflicts in the district.

The 7<sup>th</sup> Pashtun Zarghun DSC meeting was held with support of the District Governor on August 26<sup>th</sup>. The meeting reached a total of 109 people, including 22 women and four DSC members from Shindand DSC. An overview of the status of the implementation of mitigation activities was presented. The DSC members were assigned to identify new mitigation activities for the remaining funds allocated for this District.

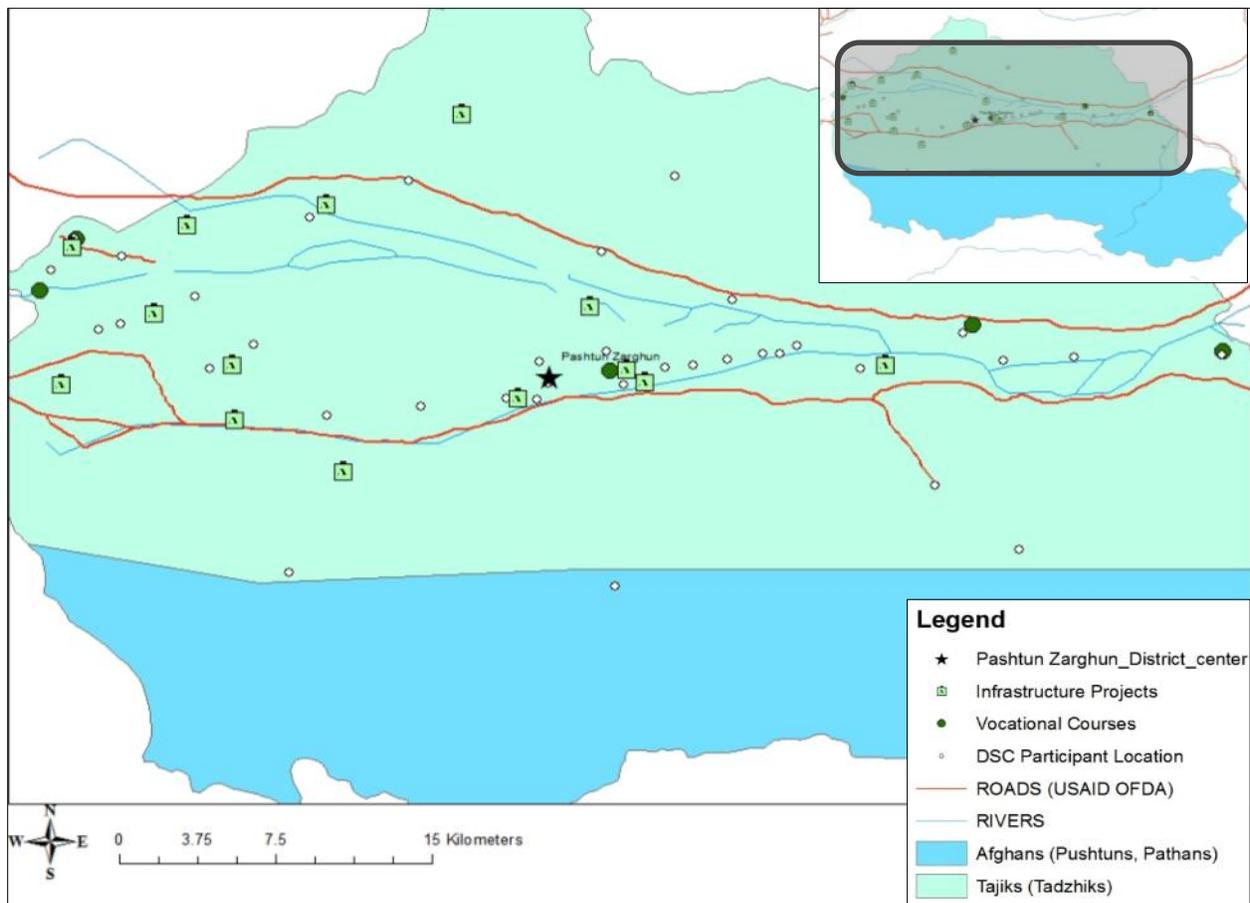


**A woman in Pashtun Zarghun DSC meeting delivered a speech about the roles of women in the community on July 15<sup>th</sup>.**

The 8<sup>th</sup> Pashtun Zarghun DSC meeting was held with the participation of 89 people on September 29<sup>th</sup>. An overview of the mitigation activities was presented. The DSC members established a Tribal Conflict Resolution Committee (TCRC).

The committee will mediate and resolve the current conflicts in the district. The DG along with the DSC members inaugurated five infrastructure projects, including the construction of protection walls, the construction of a small bridge, and the rehabilitation of Ghahistan High School.

**Map 8: Pashtun Zarghun District Activities and DSC Member Locations**



**COMMUNICATIONS AND PUBLIC OUTREACH:**

On July 7<sup>th</sup>, the Pashtun Zarghun District Governor organized a public meeting with 41 farmers. The meeting aimed to share the district governor’s activities and listen to the farmers’ concerns. The DDA head encouraged the farmers to cultivate saffron, a crop that significantly helps the growth of the economy in the district. The meeting was part of the DG communications plan.

In-line with the District Governor’s communications plan, the Acting District Governor organized a meeting with 50 teachers, including 18 women, on July 20<sup>th</sup>. Teachers shared their problems, including lack of equipment, professional teachers, and teaching materials. This is the first time the District Government has met with teachers of the district.

On August 18<sup>th</sup>, the Pashtun Zarghun Police Commander held a meeting with 41 district elders, DDA members, *Arbabs*, and *Ulema* to encourage them to support the security in the district. The Police Commander asked the participants to inform them about any security issues and concerns in the district. “You the *Ulema* and elders are responsible in bringing peace and security,” said the District Governor.



**Mr. Faiz Mohammad Khan, the Pashtun Zarghun District Deputy Manager of Education Depts., responding to some of the teachers’ concerns on July 20<sup>th</sup>.**

The District Governor, in-line with his communications plan, organized a public meeting with 75 *Ulema* and religious elders on September 2<sup>nd</sup> to highlight their roles and responsibilities in raising school attendance. “Education is a must for our kids, both boys and girls. They are our future and this is our responsibility to provide them this opportunity,” said the DG.

The Pashtun Zarghun DG organized a public meeting with 250 people, including influential religious leaders, *Arbabs*, youth, and government staff on September 22<sup>nd</sup>. The meeting sought to build influential people’s support in bringing peace and stability in the community. Speeches about unity, farmers’ challenges, security concerns, and the upcoming presidential election were delivered. The DG pledged to work with other counterparts to address the people’s concerns and bring peace in the community and asked the participants to support the local government.

On September 26<sup>th</sup>, the District Governor provided sport clothing and equipment with peace messages on them to football and volleyball players in order to encourage the youth to participate in sports and disseminate peace messages. Players wore the sport clothing with the peace messages during the football match.

### COMMUNITY DEVELOPMENT:

Three-day ‘Project Cycle Management’ training was delivered to 18 members of five CDCs in Pashtun Zarghun District from July 23<sup>rd</sup> to 25<sup>th</sup>. Five-day Project Management training was kicked off for 20 members of five CDCs in Pashtun Zarghun District on August 17<sup>th</sup>. Another five-day Project Management training was provided for 28 members of 7 CDCs in Pashtun Zarghun District on September 7<sup>th</sup>. Six labor-intensive grants, including the construction of protection walls, school refurbishment, and a small bridge are underway in Pashtun Zarghun District.

### CAPACITY BUILDING AND GENDER:

Five tailoring vocational trainings for 100 women in Pashtun Zarghun District are in progress. These six-month trainings for 100 women were proposed by the DSC members.

**Table 10: Ongoing capacity building and gender activities in Pashtun Zarghun District**

| Name of the trainings                         | Ps type     | # of female Ps | # of male Ps | Start Date | End Date  | Status  | Latitude  | Longitude |
|---|-------------|----------------|--------------|------------|-----------|---------|-----------|-----------|
| Tailoring vocational training- Boria Baf      | local women | 20             | 0            | 31-Aug-13  | 01-Feb-14 | Ongoing | 34.256967 | 62.85163  |
| Tailoring vocational training- Qala Usuf Khan | local women | 20             | 0            | 31-Aug-13  | 01-Feb-14 | Ongoing | 34.236093 | 62.69577  |
| Tailoring vocational training- Hasan Abad     | local women | 20             | 0            | 01-Sep-13  | 01-Feb-14 | Ongoing | 34.272547 | 62.45055  |
| Tailoring vocational training- Rawandan       | local women | 20             | 0            | 31-Aug-13  | 01-Feb-14 | Ongoing | 34.244813 | 62.95961  |
| Tailoring vocational training- Bahai          | local women | 20             | 0            | 01-Sep-13  | 01-Feb-14 | Ongoing | 34.296277 | 62.46622  |

## GHOR PROVINCE

### PROVINCIAL CENTER

#### COORDINATION MEETINGS:

A coordination meeting was held between USAID representatives in Chaghcharan, the Ghor Provincial Peace Council, a PRT representative, and SIKA-West staff on July 9<sup>th</sup>. The meeting aimed to boost coordination between the Peace Council and SIKA-West. The Peace Council and SIKA-West presented an overview of their objectives and activities in Ghor Province. The USAID representative asked SIKA-West to provide technical support to the Peace Council by developing their capacity. A coordination meeting was held with the Director of Department of Women’s Affairs (DoWA) to invite 40 women from government and non-government entities for a communications training scheduled for August 6<sup>th</sup>.

The weekly coordination meetings with the DRRD were held on September 5<sup>th</sup> and 14<sup>th</sup>. An overview of the previous week’s activities and future plans was presented. The DRRD will introduce a focal point to help the survey team during the feasibility survey in target districts. On September 21<sup>st</sup>, a coordination meeting was held with the DRRD and NABDP. The representative of NABDP was invited to attend the next Chaghcharan DSC meeting and provide information about their activities in the district.

### CHAGHCHARAN DISTRICT

#### STABILIZATION PROGRAMMING:

On July 3<sup>rd</sup>, the Ghor Deputy PG chaired the 4<sup>th</sup> Chaghcharan DSC meeting with participation of 72 people, including seven influential women. The meeting discussed SOIs identified in previous meetings. By the meeting’s conclusion, 20 hard projects and 1 soft mitigation activity to support the Tribal Conflict Resolution Committee had been prioritized.

The 5<sup>th</sup> Chaghcharan DSC meeting was held with participation of 77 people, including 21 women, on August 25<sup>th</sup>. Following the analysis of the previously identified sources of instability, 12 new hard mitigation activities were proposed and prioritized. Women participants expressed their commitment and support from MRRD/Stability Program.

The 6<sup>th</sup> Chaghcharan DSC meeting was held with support of the Ghor Deputy Provincial Governor (DPG) on September 25<sup>th</sup> with a total of 75 people in attendance, including 12 women. The DPG briefed the participants about the achievements of the TCRC and said “Most of the people know Ghor as a province of tribal conflicts and we should put more efforts to end this.” By the end of the meeting, an overview of the status of the mitigation activities was presented.

The Tribal Conflict Resolution Committee (TCRC) met with the Ghor Deputy Provincial Governor on July 18<sup>th</sup> to review the mission to Allah Yar village. Two sub-committees were also assigned to resolve conflicts in Akhta Khana village regarding the location of a school, and ongoing conflicts between three tribes. The TCRC held a meeting with the Ghor Deputy Provincial Governor and other government officials on September 5<sup>th</sup>. The participants discussed the conflicts in Allah Yar community, which included kidnapping and murder, as well as the land dispute between Momini and Sardar tribes in Seya Chob area. By the end of the meeting, four people had been selected to work on these conflicts.



**The Ghor Deputy Provincial Governor (DPG) organized the Chaghcharan Tribal Conflict Resolution Committee coordination meeting with 83 Ulemas on September 11<sup>th</sup>.**

The Ghor Deputy Provincial Governor (DPG) organized the Chaghcharan TCRC coordination meeting with 83 *Ulemas* on September 11<sup>th</sup>. The DPG spoke about the tribal conflict as a source of instability and highlighted the important roles of *Ulema* in the conflict resolution process. The DPG requested *Ulemas* to deliver peace and stability messages to the community. The *Ulemas* asked the DPG to include them in the Ghor High Peace Council and decided to broadcast the achievements of this meeting through local media.

### COMMUNICATIONS AND PUBLIC OUTREACH:

Main Elements of Communications training was provided to 30 Chaghcharan Youth Association members on July 2<sup>nd</sup>. The training helped the participants to understand the differences between message and slogan, identifying an audience, and choosing effective means to reach the audience.

On July 14<sup>th</sup>, the ‘How to Develop a Communications Plan’ training was provided to two Chaghcharan Youth Association communications focal points. Topics included: structure of a plan, objectives and goals, activity time-line, and messaging.

On August 21<sup>st</sup>, Main Elements of Communications training was provided to 33 members of Chaghcharan Agricultural Cooperatives. By the end of the training, the participants learned the importance of communications to address the farmers’ needs.



**Main Elements of Communications training was provided to 30 Chaghcharan Youth Association members on July 2<sup>nd</sup>.**

The Chaghcharan six-month communications plan was approved by Deputy Provincial Governor and USAID.

In-line with the communications plan, the Ghor Deputy Provincial Governor held a public meeting with 75 youth and civil society organizations’ representatives on September 22<sup>nd</sup>. In an open discussion, participants talked about the importance of peace and stability and roles of the youth and the government in bringing peace to the community. By the end of the meeting, participants agreed and signed a written letter in support of the government activities in the district to raise public awareness on the importance of literacy, to combat corruption, to disseminate peace and unity messages, and to support women’s rights.



**On September 24<sup>th</sup>, during the public meeting, in an open discussion women highlighted their role in bringing peace and conflict resolution in the community.**

The Ghor Deputy Provincial Governor organized a public meeting with 55 representatives of the Chaghcharan Women’s Association and line-departments’ staff on September 24<sup>th</sup>. The meeting aimed to discuss the roles of women in bringing peace and conflict resolution in the community. Following an open discussion, participants came to an agreement that they would condemn tribal conflicts and work to bring unity among the tribes, especially for conflicts surrounding women. The government should pave the way to have more women in Ghor Peace Council and other government offices. Additionally the government should provide education opportunities and health facilities.

### COMMUNITY DEVELOPMENT:

The feasibility surveys for road rehabilitation projects in Nahoor Shewij, Akhta Khana Sufla, Kharestan, Rakhna Safid, and Cheshma Sakina communities in Chaghcharan District were completed. A Project

Management training was provided to 20 members of five CDCs from Chaghcharan to prepare them for project implementation.

## SHAHRAK DISTRICT

### STABILIZATION PROGRAMMING:

The 3<sup>rd</sup> Shahrak DSC meeting was conducted with the participation of 63 people, including: 12 line-departments representatives, 6 DDA members, 44 community observers and one DRRD staff on July 7<sup>th</sup>. The meeting was focused on project selection and establishing the Tribal Conflict Resolution Committee. By the end of the meeting, 20 projects had been proposed by the participants. The Tribal Conflict Resolution Committee has been assigned to work on the current conflict between Alam and Azam tribes.

On August 20<sup>th</sup>, a meeting was held with the Shahrak Acting District Governor and DDA members to invite them for the next DSC meeting scheduled for August 31<sup>st</sup>. The 4<sup>th</sup> Shahrak DSC meeting was held on August 31<sup>st</sup> with participation of 92 people. The meeting aimed to update the DSC members on the Tribal Conflict Resolution Committee's activities and achievements. An overview of the implementation status of the mitigation activities was presented. Following the analysis of the identified sources of instability, some new mitigation activities were prioritized.



**New mitigation activities were prioritized by the Shahrak DSC members on August 31<sup>st</sup>.**

The 5<sup>th</sup> Shahrak DSC meeting was held with participation of 62 people on September 28<sup>th</sup>. The Acting DG requested that SIKA-West assist the CDCs to implement their projects as soon as possible due to upcoming harsh winter conditions in the district. An overview of the status of the implementation of the mitigation activities was presented.

On September 14<sup>th</sup>, the Shahrak Tribal Conflict Resolution Committee (TCRC) held a meeting to discuss the conflict between Alam and Azam tribes over a conflict started 20 years ago, which resulted in the deaths of almost 48 people from both sides in Oshvan village. At the end of the meeting, a team of 30 members was assigned to travel to Oshvan village on September 15<sup>th</sup> and mediate between the two parties.



**The Shahrak Tribal Conflict Resolution Committee (TCRC) members traveled to Oshvan village from September 16<sup>th</sup> to 18<sup>th</sup> to work on resolving a 20-year conflict.**

As part of the follow up activity to resolve the conflict between Alam and Azam tribes, the Shahrak TCRC members traveled to Oshvan village from September 16<sup>th</sup> to 18<sup>th</sup>. Following a total of 12 meetings with the different parties, both sides came to an agreement that they would stop carrying weapons and causing disputes. Compensation payouts have been agreed to and any future problems will be solved through mediation.

# LESSONS LEARNED

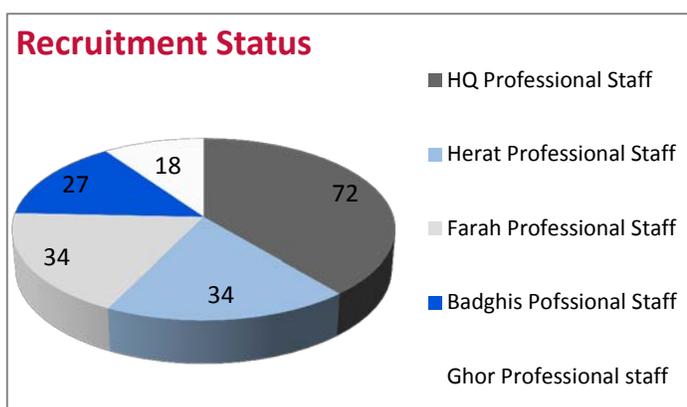
District government engagement with the community has proven the key to building trust between the community and the government. In order to advance this goal, in September, the District Governors of the Bala Boluk, Pusht-e Rod, Qadis, and Muqur were encouraged to monitor the progress of the projects. These visits were part of their communications plans to utilize the sub-projects implemented by CDCs as a tool to show how the government is delivering on services.

# MONITORING AND EVALUATION

During the quarter, the M&E Department organized 150 monitoring visits covering different interventions by the MRRD/Stability Program, including DSC meetings, communications-related and capacity building trainings, and literacy and vocational training courses being instructed in Herat, Badghis, Farah, and Ghor Provinces. From these visits, an early warning report highlighting any issues with the implementation of these activities was compiled on a weekly basis to help SIKA-West management modify the implementation process.

# RECRUITMENT STATUS

By the end of September, 274 employees had been recruited at the HQ, PST, and DST level, including 165 professional staff (20 females, 160 males) and 51 support staff (11 females, 40 males). To date, 44 positions are still in the recruitment process. In addition to this number, 38 STTAs have been directly hired as literacy and vocational training instructors.



# DELIVERABLES

As per the SIKA-West contractual deliverables, the following documents were submitted to USAID:

- June, July , August 2013 Monthly Report
- Weekly Reports
- Quarterly Report April – June 2013
- Quarterly Financials and Workdays Report April – June 2013
- Revised SIKA-West Workplan

## ANNEX A: INFRASTRUCTURE PROJECTS

| Project/Grant ID# | Province | District   | Village                 | Project Title  | Latitude  | Longitude | Status  |
|-------------------|----------|------------|-------------------------|--|-----------|-----------|---|
| BB-01-001         | Farah    | Bala Boluk | Shiwan Payeen           | Refurbishment of Aqa Del Community Center in Shiwan Village  | 32.619227 | 62.467607 | Ongoing   |
| BB-01-002         | Farah    | Bala Boluk | Kanisk Payeen (Lower)   | Refurbishment of one story building Community Center         | 32.536937 | 62.319247 | Ongoing   |
| BB-01-003         | Farah    | Bala Boluk | Dehzak Bala (Upper)     | Refurbishment of one story building Community Center         | 32.615143 | 62.524753 | Ongoing   |
| BB-03-001         | Farah    | Bala Boluk | Garani Payeen(lower)    | Construction of 10 water dividers in Garani Payeen           | 32.621727 | 62.452773 | On-hold   |
| BB-03-002         | Farah    | Bala Boluk | Alokozi (Grani)         | Construction of 4 unit water dividers                        | 32.621623 | 62.45246  | Ongoing   |
| BB-03-003         | Farah    | Bala Boluk | Garani Bala             | Construction of 12 water dividers in Garani Bala CDC         | 32.620583 | 62.450667 | Project cancelled by DSC on Aug 31.   |
| BB-03-004         | Farah    | Bala Boluk | Khawaja Han             | Construction of 4 unit water dividers                        | 32.617637 | 62.44316  | Work stopped from Aug 3 due to security concern - CDC promised to restart soon    |
| BB-03-005         | Farah    | Bala Boluk | Garani Ziarat           | Construction of 4 unit water dividers                        | 32.62143  | 62.449373 | Work stopped from Aug 3 due to security concern - CDC promised to restart on soon |
| BB-03-006         | Farah    | Bala Boluk | Todanak Malik Shir Khan | Construction of 8 unit water dividers                        | 32.743413 | 62.577913 | Ongoing   |
| BB-03-007         | Farah    | Bala Boluk | Todanak Payeen          | Construction of 8 water dividers in Todanak Payeen CDC       | 32.743413 | 62.577913 | Ongoing   |
| BB-03-008         | Farah    | Bala Boluk | Todanak Ab Wadood       | Construction of 8 water dividers in Todanak Abdul Wadood CDC | 32.74744  | 62.584607 | Ongoing   |

| Project/Grant ID# | Province | District    | Village              | Project Title  | Latitude  | Longitude | Status                              |
|-------------------|----------|-------------|----------------------|--|-----------|-----------|-------------------------------------|
| BB-03-009         | Farah    | Bala Boluk  | Tapah Sadat          | Construction of 10 unit water dividers                       | 32.747287 | 62.58504  | Ongoing                             |
| BB-03-010         | Farah    | Bala Boluk  | Khwaja Kheder        | Construction of 11 unit water dividers                       | 32.619893 | 62.513193 | Ongoing                             |
| BB-03-011         | Farah    | Bala Boluk  | Ganj Abad            | Construction of 15 water dividers in Ganj Abad Community     | 32.615497 | 62.462993 | Project cancelled by DSC on Aug 31. |
| BB-04-001         | Farah    | Bala Boluk  | Amin Abad            | Construction of 14 unit water dividers                       | 32.612773 | 62.469947 | Ongoing                             |
| BB-04-002         | Farah    | Bala Boluk  | Piho                 | Construction of 9 unit water dividers                        | NA        | NA        | Cancelled                           |
| BB-04-003         | Farah    | Bala Boluk  | Safarak              | Construction of 13 water divider in Safarak Village          | 32.653443 | 62.549953 | Ongoing                             |
| BB-07-001         | Farah    | Bala Boluk  | MianKoh              | Construction of 190 m Gabion Wall in MianKoh village.        | 32.559967 | 62.49698  | Ongoing                             |
| BB-07-002         | Farah    | Bala Boluk  | Arief Abad           | Construction of 10 water control gates in Arief Abad Village | 32.646233 | 62.481127 | On-hold                             |
| PR-01-001         | Farah    | Pusht-e Rod | Gaskin               | Construction of 12 water dividers in Gaskin Village          | 32.47591  | 62.166573 | Cancelled                           |
| PR-01-002         | Farah    | Pusht-e Rod | GajGin Moh .Ali Khan | Construction of 4 water dividers in Gajgin village           | 32.463317 | 62.138427 | Ongoing                             |
| PR-01-003         | Farah    | Pusht-e Rod | Tapah                | Construction of 7 water dividers in Tapah CDC                | 32.461263 | 62.142893 | Cancelled                           |
| PR-01-004         | Farah    | Pusht-e Rod | Tapah Shiran         | Construction of 10 water dividers in Tapah shiran village    | 32.427147 | 62.096113 | Ongoing                             |
| PR-01-005         | Farah    | Pusht-e Rod | Shar-e- Kohna        | Construction of 29 water dividers in Shar-e-Kohna Village    | 32.439143 | 62.067353 | Ongoing                             |
| PR-01-006         | Farah    | Pusht-e Rod | Qalal Mulla Aman     | Construction of 29 water dividers                            | NA        | NA        | Cancelled                           |

| Project/Grant ID# | Province | District        | Village                    | Project Title  | Latitude  | Longitude | Status                               |
|-------------------|----------|-----------------|----------------------------|--|-----------|-----------|--------------------------------------|
| PR-04-001         | Farah    | Pusht-e Rod     | Qala Massow                | Construction of 15 Water Dividers in Qala Massow Village                                 | 32.485697 | 62.035433 | Received Project Management training |
| PR-04-002         | Farah    | Pusht-e Rod     | Jan Khani Village          | Construction of 7 Water Dividers in  | 32.488500 | 62.027400 | Received Project Management training |
| PR-04-003         | Farah    | Pusht-e Rod     | Mian Joy Village           | Construction of 14 Water Dividers in Mian Joy Village                                    | 32.479487 | 62.040953 | Received Project Management training |
| PR-04-004         | Farah    | Pusht-e Rod     | Kharaba Village            | Construction of 9 Water Dividers in Kharaba Village                                      | 32.474513 | 62.052220 | Received Project Management training |
| PR-04-005         | Farah    | Pusht-e Rod     | Barangak Akhtar Mohammad   | Construction of 6 Water Dividers in Barangak Akhtar Mohammad Village                     | 32.454623 | 62.031313 | Received Project Management training |
| PR-04-006         | Farah    | Pusht-e Rod     | Chahar Deh Village         | Construction of 6 Water Dividers in Chahar Deh Village                                   | 32.456620 | 62.079707 | Received Project Management training |
| PR-04-007         | Farah    | Pusht-e Rod     | Kababyan Payan             | Construction of 6 Water Dividers in Kababyan Payan Village                               | 32.450860 | 62.056173 | Received Project Management training |
| PR-04-008         | Farah    | Pusht-e Rod     | Jowi Kaj Village           | Construction of 4 Water Dividers in Jowi Kaj Village                                     | 32.454920 | 62.064840 | Received Project Management training |
| PR-04-009         | Farah    | Pusht-e Rod     | Mulla Moh. Yaqoob          | Construction of 392M surrounding wall  | 32.456997 | 62.043920 | Received Project Management training |
| PR-04-010         | Farah    | Pusht-e Rod     | Gajgeen                    | Construction of one Culvert for GAJGEEN and repairing of 260M Road                       | 32.486850 | 62.140167 | Received Project Management training |
| PR-04-011         | Farah    | Pusht-e Rod     | Char Mast                  | Rehabilitation of 5 km of road from Char Mast to NAHARA DASHT                            | 32.487593 | 62.140913 | Received Project Management training |
| PZ-01-001         | Herat    | Pashtun Zarghun | Ghazagh Hulya Village      | Protection Wall Construction   | 34.230833 | 62.710278 | Ongoing                              |
| PZ-01-002         | Herat    | Pashtun Zarghun | Kashmir Abad Hulya Village | Construction of 46ML protection wall   | 34.213333 | 62.534167 | Ongoing                              |
| PZ-01-003         | Herat    | Pashtun Zarghun | Safidan Ulia Village       | Construction of a Small Bridge of 6 meter Span to connect 25 villages to district center | 34.223611 | 62.655833 | Ongoing                              |

| Project/Grant ID# | Province | District            | Village                      | Project Title   | Latitude   | Longitude  | Status                               |
|-------------------|----------|---------------------|------------------------------|---|------------|------------|--------------------------------------|
| PZ-01-004         | Herat    | Pashtun Zarghun     | Qala Yusuf Khan Village      | Construction of 44ML Stone Masonry protection wall                                      | 34.236300  | 62.702900  | Ongoing                              |
| PZ-01-005         | Herat    | Pashtun Zarghun     | Rawandan Village             | School Refurbishment and Construction of 318 Surrounding Wall                           | 34.223333  | 62.656111  | Ongoing                              |
| PZ-03-001         | Herat    | Pashtun Zarghun     | Kushk Sirvan                 | 1 Km Road Rehabilitation and 08 Culverts in Kushk Sirvan Village                        | 34.265633  | 62.6867    | Received Project Management training |
| PZ-03-002         | Herat    | Pashtun Zarghun     | Ab.Garmi                     | 1 Km Road Rehabilitation and 02 Culverts in Ab. Garmi Village                           | 34.3538889 | 62.6319444 | Received Project Management training |
| PZ-03-003         | Herat    | Pashtun Zarghun     | Deh Shadi                    | Construction of 74 ML Stone Masonry Protection wall and 02 Culvert in Deh Shadi Village | 34.1429    | 62.2535    | Ongoing                              |
| PZ-03-004         | Herat    | Pashtun Zarghun     | Gul Mir Olya                 | Construction of 80 ML Stone Masonry Protection wall in Gul Mir Ulia Village             | 34.189607  | 62.580613  | Received Project Management training |
| PZ-03-005         | Herat    | Pashtun Zarghun     | Ghoran                       | Construction of 218 ML Surrounding wall Ghoran Viilage Secondary School                 | NA         | NA         | Received Project Management training |
| PZ-03-006         | Herat    | Pashtun Zarghun     | Toran                        | Construction of 71 ML Stone Masonry Protection wall in Toran Village                    | 34.312833  | 62.575353  | Received Project Management training |
| PZ-03-007         | Herat    | Pashtun Zarghun     | Tonian                       | 2 Km Road Rehabilitation and 07 Culverts in Tonian Village                              | 34.302673  | 62.513273  | Received Project Management training |
| KR-01-001         | Herat    | Kushk Rabat-e Sangi | Khalifa Rahmat Hulya Village | Rehabilitation of 2Km Road with 5 Culverts Khalifa Rahmat Hulya Village                 | 34.788056  | 62.278056  | Ongoing                              |
| KR-01-002         | Herat    | Kushk Rabat-e Sangi | Birjanag Hulya Village       | Rehabilitation of 1.5Km Road Birjanag Hulya Village                                     | 35.189722  | 62.196111  | Ongoing                              |
| KR-01-003         | Herat    | Kushk Rabat-e Sangi | Alaf Abdel Village           | Rehabilitation of 2Km Road with 3 Culverts Alaf Abdel Village                           | 34.883400  | 62.008900  | Ongoing                              |

| Project/Grant ID# | Province | District            | Village                      | Project Title  | Latitude  | Longitude | Status                               |
|-------------------|----------|---------------------|------------------------------|--|-----------|-----------|--------------------------------------|
| KR-01-004         | Herat    | Kushk Rabat-e Sangi | Khowja Gul Baidak            | Rehabilitation of 2Km Road with 1 Culvert & 16M washes Khowja Gul Baidak CDC | 34.854700 | 62.107700 | Ongoing                              |
| KR-01-005         | Herat    | Kushk Rabat-e Sangi | Chahardarah Village          | Rehabilitation of 3Km Road with 1 Culvert & 25 Washes                        | 34.834028 | 62.232306 | Ongoing                              |
| KR-01-006         | Herat    | Kushk Rabat-e Sangi | Alafe Haji Ahmad Village     | Rehabilitation of 1.5Km Road with 2 Culverts & 20M Washes                    | 34.969200 | 62.017900 | Ongoing                              |
| KR-01-007         | Herat    | Kushk Rabat-e Sangi | Lak Lak Khana Village        | Rehabilitation of 3Km Road with 4 Culverts and 5M protection Wall            | 34.774722 | 62.287500 | Ongoing                              |
| KR-01-008         | Herat    | Kushk Rabat-e Sangi | Nazam Khan Village           | Rehabilitation of 1Km Road Haqba Qayoom CDC                                  | 34.909167 | 62.333889 | Ongoing                              |
| KR-01-009         | Herat    | Kushk Rabat-e Sangi | Baghchaha Village            | Rehabilitation of 4Km Road 2 Culverts & 15M washes                           | 34.754200 | 62.154900 | Ongoing                              |
| KR-01-010         | Herat    | Kushk Rabat-e Sangi | Jagatai                      | Construction of 60M Retaining Wall Jagatai CDC                               | 34.800833 | 62.139444 | Ongoing                              |
| KR-01-011         | Herat    | Kushk Rabat-e Sangi | Khodrawan                    | Construction of 90M Retaining Wall Khodrawan CDC                             | 35.044700 | 62.245200 | Ongoing                              |
| SD-02-002         | Herat    | Shindand            | Emarat Wosta (Zir Koh Blog)  | Construction of 80M Gabion Protection Wall (1.5M Height)                     | 33.115035 | 62.101104 | Ongoing                              |
| SD-02-003         | Herat    | Shindand            | Jak Village                  | Construction of Side Intake Jak Village                                      | 33.184643 | 62.144358 | Received Project Management training |
| SD-02-004         | Herat    | Shindand            | Seyah Sar Bala (Zawool Blog) | Construction of 110M Protection Wall (1.5 Height)                            | 33.172644 | 62.164920 | Received Project Management training |
| SD-02-006         | Herat    | Shindand            | Bar Takht Ulia (Zawool Blog) | Construction of 95M Gabion Protection Wall (2M Height)                       | 33.164119 | 62.140935 | Ongoing                              |
| SD-02-007         | Herat    | Shindand            | Faj Hulya (Qasabah Blog)     | Construction of 120M Canal Protection Wall (1.5M Height)                     | 33.211108 | 62.029778 | Received Project Management training |

| Project/Grant ID# | Province | District | Village                             | Project Title   | Latitude   | Longitude  | Status                               |
|-------------------|----------|----------|-------------------------------------|---|------------|------------|--------------------------------------|
| SD-02-009         | Herat    | Shindand | Qala-ye-Haji Karam                  | School Building Refurbishment Project Qala-ye-Haji Karam  | 33.297300  | 62.147200  | Received Project Management training |
| SD-02-010         | Herat    | Shindand | Karaiz Zanjer (Psuht Koh Blog)      | Construction of 150M Protection Wall (1.5M Height)        | 33.013500  | 61.876400  | Received Project Management training |
| SD-02-011         | Herat    | Shindand | Naw Abad CDC                        | Rehabilitation of 3KM road of Naw Abad CDC                | 33.299900  | 62.144700  | Received Project Management training |
| SD-02-012         | Herat    | Shindand | Showz Sharqi                        | School Building Refurbishment Project Showz Sharqi        | 33.253018  | 62.454156  | Received Project Management training |
| SD-02-013         | Herat    | Shindand | Wakhil Sayed Village                | Construction of Side Intake Wakhil Sayed Village          | 33.253018  | 62.424337  | Received Project Management training |
| SD-02-014         | Herat    | Shindand | Dombook / Tolaka (Koh-e- Zoor Blog) | Construction of 115M Protection Wall (2M Height)          | 33.242753  | 62.454156  | Received Project Management training |
| QA-02-001         | Badghis  | Qadis    | Chap Roadha                         | Construction of Aqueduct in Chap Roadha Village           | 34.7511111 | 63.5255556 | Ongoing                              |
| QA-02-002         | Badghis  | Qadis    | Haji Abdulla Khan                   | Construction of 10 Culverts in Haji Abdullah Khan Village | 34.7678722 | 63.5254083 | Ongoing                              |
| QA-02-003         | Badghis  | Qadis    | Khalifa Haji Gulchin Khan           | Construction of 5 Culverts in Khalifa Hai Gulchin Village | 34.7986111 | 63.4455556 | Ongoing                              |
| QA-02-004         | Badghis  | Qadis    | Gonbaz Klorā                        | Construction of 5 Culverts in Gonbaz Klorā Village        | 34.8622222 | 63.6391667 | Ongoing                              |
| QA-02-005         | Badghis  | Qadis    | Khod Amada                          | Construction of 1 Culverts in Khod Amada Village          | 34.8113889 | 63.4658333 | Ongoing                              |
| QA-02-006         | Badghis  | Qadis    | Omer Baik                           | Construction of 1 Culvert in Omer Baik Village            | 34.7986111 | 63.4455556 | Ongoing                              |
| QA-02-007         | Badghis  | Qadis    | Zadsaleh-e-Ulya                     | Construction of 1 Culvert in Zadsaleh-e-Ulya Village      | 34.7986111 | 63.4452778 | Ongoing                              |
| QA-02-008         | Badghis  | Qadis    | Chashma Safid                       | Construction of 1 Culvert in Chashma Safid Village        | 34.7645833 | 63.4874861 | Ongoing                              |
| QA-02-009         | Badghis  | Qadis    | Jahandad                            | Construction of 1 Culvert in Jahandad Village             | 34.8227778 | 63.4094444 | Ongoing                              |

| Project/Grant ID# | Province | District | Village                | Project Title   | Latitude   | Longitude  | Status                               |
|-------------------|----------|----------|------------------------|---|------------|------------|--------------------------------------|
| QA-02-010         | Badghis  | Qadis    | Mir Hamed              | Construction of 1 Culvert in Mir Hamed Village                    | 34.7658333 | 63.4886111 | Ongoing                              |
| QA-02-011         | Badghis  | Qadis    | Zadsaleh               | Construction of 1 Culvert in Zadsaleh Village                     | 34.8225    | 63.4283333 | Ongoing                              |
| QA-02-012         | Badghis  | Qadis    | Haji Mohammad Ali Khan | Construction of 1 Culvert in Haji Mohammad Ali Khan Village       | 34.8249194 | 63.4134222 | Ongoing                              |
| QA-02-013         | Badghis  | Qadis    | Haji Qorbanha          | Construction of 1 Culvert in Haji Qorbanha Village                | 34.8113889 | 63.4658333 | Ongoing                              |
| QA-02-014         | Badghis  | Qadis    | Arbab Sarwer           | Construction of 1 Culvert in Arbab Sarwer Village                 | 34.8171889 | 63.4097583 | Ongoing                              |
| QA-02-015         | Badghis  | Qadis    | Sultan Ha              | Construction of 1 Culvert in Sultan Ha Village                    | 34.8075    | 63.4319444 | Ongoing                              |
| QA-02-016         | Badghis  | Qadis    | Khalifa Ayaz           | Construction of 1 Culvert in Khalifa Ayaz Village                 | 34.8058333 | 63.4422222 | Ongoing                              |
| MU-02-001         | Badghis  | Muqur    | Kham Abasi             | Construction of 120 ML Stone Masonry Irrigation Canal             | NA         | NA         | Received Project Management training |
| MU-02-002         | Badghis  | Muqur    | Jan Dosti Village      | Construction of 1 Culvert in Jan Dosti Village                    | 35.073597  | 63.269193  | Ongoing                              |
| MU-02-003         | Badghis  | Muqur    | Zad Nasir              | Construction of 2 Culverts in Zad Nasir Culverts                  | 35.085853  | 63.257247  | Ongoing                              |
| MU-02-004         | Badghis  | Muqur    | Neyazai Ha             | Construction of 2 Culverts in Neyazai Ha Village                  | 35.095803  | 63.238113  | Ongoing                              |
| MU-02-005         | Badghis  | Muqur    | Jakana                 | Construction of 2 Culverts Jakana Village                         | 35.099210  | 63.226420  | Ongoing                              |
| MU-02-006         | Badghis  | Muqur    | Taraki Sufla           | Rehabilitation and Graveling of 2 Km Road in Taraki Sufla Village | NA         | NA         | Received Project Management training |

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