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STABILITY IN KEY AREAS (SIKA) SOUTH

MONTHLY REPORT
DECEMBER 2013

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MONTHLY REPORT
DECEMBER 2013

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Prepared by:

AECOM International Development

DISCLAIMER:

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ACRONYM LIST

ANSF	Afghanistan National Security Forces
AREDP	Afghanistan Rural Enterprise Development Program
CBU	Capacity Building Unit
CLDD	Community-Led Development Department
CSU	Central Support Unit
CDC	Community Development Council
CERP	Commanders' Emergency Response Program
CF	Community Forum
DAIL	Directorate of Agriculture, Irrigation and Livestock
DCC	District Community Council
DDA	District Development Assembly
DDP	District Development Plan
DE	District Entity
DG	District Governor
DGO	District Governor's Office or District Government Office
DLO	District Line Officer
DoEc	Directorate of Economy
DoEd	Directorate of Education
DoPH	Directorate of Public Health
DoLSAMD	Directorate of Labor, Social Affairs, Martyrs and the Disabled
DoWA	Directorate of Women's Affairs
DPP	District Project Portfolio
DSO	District Stability Officer
DSU	District Support Unit
DSW	District Social Worker
DTL	District Team Leader
GIRoA	Government of the Islamic Republic of Afghanistan
GPS	Global Positioning System
GRC	Grants Review Committee
GuC	Grants under Contract
IDLG	Independent Directorate of Local Governance
IR	Intermediate Result
KFT	Kandahar Film and Theater
M&E	Monitoring and Evaluation
MRRD	Ministry of Rural Rehabilitation and Development
NABDP	National Area Based Development Program
NSP	National Solidarity Program

O&M	Operation and Maintenance
PCN	Project Concept Note
PDC	Provincial Development Council
PE	Provincial Entities
PG	Provincial Governor
PIF	Personal Identification Forms
PMP	Performance Management Plan
PMU	Provincial Management Unit
PRRD	Provincial Rural Rehabilitation and Development
PRT	Provincial Reconstruction Team
PSR	Periodic Stabilization Review
QSR	Quarterly Stabilization Review
RFQ	Request for Quotes
RSSA	Region South Stability Approach
SAO	Social Affairs Officer
SAM	Stability Analysis Mechanism
SIKA	Stability in Key Areas
SOI	Source of Instability
SPC	Service Providers Catalog
SPO	Stability Program Officer
SWG	Sector Working Group
TOT	Training of Trainers
USAID	United States Agency for International Development
VSU	Vetting Support Unit
WAC	Women's Advisory Committee

The Monthly Report is “designed to keep On-site Monitors, the Platform and MRRD informed of all ongoing program information and results disaggregated by Intermediate Results (IR) in narrative format, along with province and district with GPS coordinates included for each project conducted. Monthly reports also will include a section that outlines how the contract objective and Intermediate Results have been achieved that month and measure effectiveness in reaching program indicators. Additionally Monthly Reports shall be designed to be reported to Provincial and District Entities for their continual awareness of how the program is performing in their Districts.”

HIGHLIGHTS

PROGRAM ACTIVITIES

The status of grant applications at the end of December 2013 is shown in Table 1 below. In total, at the end of the month, 17 projects in Daman and 24 projects in Arghandab had been approved by USAID, with a total value of \$1,592,999. Three eligibility notices for Arghandab grantees and an eligibility notice for the Daman DDA were received this month. One Daman CDC and three Arghandab CDCs were ruled ineligible to receive grants. There were 29 PIFs submitted to the Vetting Support Unit in December. In total, there were 39 determinations outstanding for grantee eligibility at the end of December. Additional information about the grants pipeline is shown in Annex A: Grants Activities Summary.

Table 1: Grant Pipeline Summary

DISTRICT	NUMBER OF GRANT APPLICATIONS							NUMBER OF GRANTS AWARDED
	In Draft	Final	\$ Value Final	Approved by GRC	Submitted to USAID	Approved by USAID		
						Number	\$ Value	
Daman	1	19	\$963,855	19	17	17	\$901,299	7
Arghandab	3	31	\$949,317	25	24	24	\$691,700	9
Tirin Kot	12							
Chora								
Dihrawud								
Qalat	9							
Shahjoy	4							
Tarnak Wa Jaldak	13							
Bost	17							
Garmser	15							
Nad Ali								
Nahri Sarraj								
Zaranj								
Kang								

As the number of project concept notes originating from Community Forums increased significantly during the final Quarter of the year, several challenges and constraints in the project cycle were encountered which have slowed the approval of projects:

- Staff capacity to prepare project concept notes and grant applications is limited, while the PCNs and applications are generated in surges. The limited number of engineers and translators available to conduct site visits, prepare bills of quantities, design the infrastructure projects and translate the required documents has the effect of spreading out the production of PCNs and applications over an extended period. Steps have been taken to streamline the production process and to hire additional staff, but the delays are in part inevitable given the need to balance resources vs. urgency.
- Vetting of prospective grantees involves two lengthy steps: to collect information in the field about the CDC representatives to prepare the vetting request; and, the actual vetting of CDCs by the Vetting Support Unit. The four rejection notices took on average 77 days (2.5 months) to receive after submitting the requests. Notices of eligibility, on the other hand, were received much faster.
- Preparation of some vetting requests has been slowed by the lack of CDC or DDA Endorsement Letters provided by the PRRDs.

Governance and Stability Community Forums (CF) for the pilot DDA Women’s Advisory Committees (WAC) continued in Bost (07 to 11-DEC-13) and Qalat (21 to 25-DEC-13). The Arghandab WAC Forums are planned for 04 to 08-JAN-14. The Dihrawud Forums will be completed by 15-JAN-14. The initial Stability Technical Assistance engagements are underway with district entities in Daman and Arghandab, Kandahar. To date this initiative has enabled DDA members to review the Sources of Instability (SOI) generated during the Community Forums with district government representatives. They have discussed how to monitor the SOIs through regular monthly meetings. More details are provided in the IR1 section below. To date, almost 1,000 problems have been identified at Forums in Kandahar, Zabul, Uruzgan and Hilmand pertaining primarily the following Sources of Instability: inadequate access to places, institutions and services; inadequate water resource management; natural disasters and seasonal flooding; lack of employment and job skills; and poor to non-functioning government. The Stability Technical Assistance engagements will be used to address the latter.

Access to GIRoA Services (IR2) workshops continued for district entities, in Tirin Kot (01 to 08-DEC-13) where the 91 participants, included 80 from the DDA and CDCs and 11 from the DGO and line directorates. Planning continued for launching **Service Fairs** in Daman and Arghandab on 15 and 18-JAN-14 and an additional Fair for women at the DoWA office in Kandahar on 19-FEB-14. Service Fairs are being planned for all provinces this winter and spring. These events will provide the opportunity for provincial and district directorate representatives to engage with local representatives and residents to build awareness and access to GIRoA services.

The 13-week radio call-in program “Our Village, Our Hopes” concluded in Kandahar, Zabul, Uruzgan and Hilmand. The series of 52 live broadcasts and 52 repeats included 135 panelists who received 288 calls and answered 247 questions.

Town Hall Meetings held in Bost, Qalat, Tarnak Wa Jaldak, Shahjoy and Garmser received positive media coverage for Program activities.

Communications and Outreach training proceeded in the region with workshops in Kandahar and Hilmand for provincial entities and in Bost, Hilmand for district entities.

Training was conducted for District Governor Office staff this month in Arghandab and Daman, Kandahar (30-NOV to 03-DEC-13). Capacity assessment presentations and feedback sessions were

conducted in the Program districts of Zabul, Uruzgan and Hilmand throughout the month. The feedback from these sessions is being used to finalize the **Capacity-building Plans** for these districts.

Gender Action Plan initiatives progressed as DDA Women Advisory Committee (WAC) Governance and Stability Community Forums were completed in Bost, Hilmand and in Qalat, Zabul this month. Project Concept Notes (PCN) received from those Forums are being reviewed. Thus far, the prioritized projects emphasize vocational training. The Program has also hired four new **Provincial Gender Specialists** in Kandahar, Zabul, Uruzgan and Hilmand.

ADMINISTRATIVE ACTIVITIES

New staff members were hired to fill 72 vacancies including 17 positions in the new Nimroz provincial office and the new district offices in Zaranj, Kang (Nimroz) and Nad Ali and Nahri Sarraj (Hilmand). Thirteen District Social Workers and four Provincial Gender Specialists were also hired.

KANDAHAR PROVINCIAL REVIEW

MONTHLY ACTIVITIES REVIEW

Program staff regularly attended PRRD coordination meetings (11 and 18-DEC-13) where they reported on program updates and challenges. Other participants included representatives of NSP, NABDP, AREDP, and Tear Fund. The Program's IDLG Provincial Coordinator met with the Sector Services Directorate on 17 and 18-DEC-13 and updated the director on the program activities.

A Provincial Development Council (PDC) meeting was attended on 17-DEC-13, at which status reports were provided by sectoral departments. The proposed Program vocational training projects were reviewed and approved for Arghandab and Daman. The Provincial Governor (PG) advised that development planning should be conducted by provincial entities and implementing partners should focus only on implementing these plans. The PG further advised that more media coverage is needed to build awareness of ongoing and completed projects in Kandahar.

Our Village, Our Hopes – Radio Call-in Program Results This Month

Broadcast Information	Topics	Studio Participants	Number of Calls Received
Radio Killid Live 06-DEC-13 Re-broadcast 07-DEC-13	What can I do to participate in rural development? A cleaner community begins with each of us.	Dr. Ahmadullah Faizi, Deputy Director of Kandahar DoPH Dr. Mohammad Fawad, Community Elder and Deputy of Academic Affairs, KRMC Mohammad Asif Karimi, Head of Sports Federation	3
Radio Killid Live 13-DEC-13 Re-broadcast 14-DEC-13	Development begins with a stable society. Strong government is important for peaceful society.	Mullah Naimatullah, CDC member Haji Babai, DDA member	6

Training Events This Month

Title of Event	Location	Date(s)	No. of Trainees M/F/Total
Workshop: Communications and Outreach Module 2 - Internal Communications (for PRRD Social Affairs Office and other PEs)	PRRD Training Room, Kandahar	14-DEC-13	7/0/7

DAMAN ACTIVITIES AND RESULTS REVIEW

MONTHLY ACTIVITIES REVIEW

Stability Technical Assistance working meetings with district entities, including the DG, line directorate representatives and DDA officers, were held on 04-DEC and 11-DEC-13 in conjunction with DGO administrative meetings. The overall objective of these meetings was to review the Sources of Instability (SOI) generated previously in Community Forums and begin developing monthly agendas for 2014 to monitor stabilization and to address the political and social SOIs. At least one to two more preparatory meetings will be required in January.

The district team also attended weekly Daman DDA meetings, at which Subat Program updates were presented (Mondays, 02, 09, 16, 23 and 30-DEC-13).

Training Events This Month

Title of Event	Location	Date(s)	No. of Trainees M/F/Total
Training: Human Resources Management; Introduction to the Afghanistan Civil Service Law; and Participatory Planning and Budgeting (for DGO and staff from other directorates with a presence in the district)	Daman District Center	02 and 03-DEC-13	23/0/23

ARGHANDAB ACTIVITIES AND RESULTS REVIEW

MONTHLY ACTIVITIES REVIEW

The district team awarded four grants: SSKDAG021, 024, 035, and 038 on 07-DEC-13.

Stability Technical Assistance working meetings were held on 04 and 11-DEC-13 with district entities, including the DG, line directorate representatives and DDA officers. The overall objective of these meetings, held in conjunction with regular DGO administrative meetings, was to review the Sources of Instability (SOI) generated previously in Community Forums and begin developing specific agendas for monitoring and addressing the political and social SOIs during 2014. At least one to two more preparatory meetings will be required in January.

The district team attended the bi-weekly Arghandab DDA meetings on 11 and 25-DEC-13, where Subat program updates were presented. The district team arranged a meeting with the DG on 22-DEC-13 regarding an upcoming a town hall meeting (tentatively planned for 08-Jan-13 to highlight recent grant awards), and the DG advised he would support it.

Seventeen grant agreements were developed and four grant applications were approved by the Kandahar Grant Review Committee (GRC): SSKDAG045 (09-DEC-13); SSKDAG019 (23-DEC-13); SSKDAG037 (23-DEC-13); and SSKDAG023 (30-DEC-13).

Four new grants were awarded on 07-DEC-13: SSKDAG021, 024, 035, and 038. The team completed the final versions of five grants (SSKDAG025, 030, 032, 041 and 046) and awarded these on 29-DEC-13.

Grant funds were disbursed on four grants that made progress toward their objectives (SSKDAG040, 039, 031, 028, and 029). On 29-DEC-13, the district team provided operation and maintenance (O&M) training to the grantee CDCs for projects SSKDAG021, SSKDAG028 and SSKDAG040.

Training Events This Month

Title of Event	Location	Date(s)	No. of Trainees M/F/Total
Training: Human Resources Management, Introduction to Afghan Civil Service Law and Participatory Planning and Budgeting (for DGO staff and staff from other directorates with a presence in the district)	Arghandab District Center	30-NOV and 01-DEC-2013	19/0/19
Training: Grant Implementation (Hajiano Kala CDC, for grant SSKDAG036)	Arghandab District Center	04-DEC-13	4/0/4
Training: Operation and Maintenance for Grantees	Arghandab District Center	29-DEC-13	6/0/6

HILMAND PROVINCIAL REVIEW

MONTHLY ACTIVITIES REVIEW

The PMU head attended coordination meetings at PRRD/Hilmand on 15, 28 and 29-DEC-13. At these meetings, the PMU Head provided general updates and explained the plans for Nad Ali and Nahri Sarraj expansion districts. He also collected information on DDAs, CDCs and clusters in these districts. Meetings were also conducted on 29-DEC-13 with the Sector Service Directorate (SSD) and the Administrative Department from the Provincial Governor's office to request endorsement letters for the Program to commence Community Forums in Nad Ali and Nahri Sarraj. The SSD advised the Program to focus on quality construction during the grants implementation process. The SSD and PMU Head also discussed how to obtain written confirmation of the Provincial Development Council's review of Project Concept Notes (PCN). They decided to engage more of the parties involved to finalize this process.

Twenty-two PCNs were developed and submitted to the regional office for review. Both provincial and district entities approved 27 PCNs, while 16 were conditionally approved by USAID. The SOIs addressed through these PCNs are primarily related to poor community infrastructure and unemployment.

Our Village, Our Hopes – Radio Call-in Program Results This Month

Broadcast Information	Topics	Studio Participants	Number of Calls Received
Radio Sabawoon Live	What can I do to participate in rural development?	Haji Abdul Ali Sarwari, Director of Bost CDC	0

Broadcast Information	Topics	Studio Participants	Number of Calls Received
06-DEC-13 Re-broadcast 07-DEC-13	A cleaner community begins with each of us.	Dr. Mohammad Sadiq Qani, public health worker Eng. Habib Shah Taroon, social activist	
Radio Sabawoon Live 13-DEC-13 Re-broadcast 14-DEC-13	Development begins with a stable society. Strong government is important for peaceful society.	Ahmad Jan Salih, PRRD representative Haji Abdul Ghafar, Bost CDC Haji Mohammad Omer, Bost CDC member	3

BOST ACTIVITIES AND RESULTS REVIEW

MONTHLY ACTIVITIES REVIEW

A District Town Hall Meeting event was held on 02-DEC-13, attended by 190 community residents, including several women. Speakers at the event were led by Deputy Provincial Governor Masood Ahmad Bakhtoor and Lashkar Gah Mayor Mohammad Fazal Safi.

At the Feedback and Priority Setting Meeting on 01-DEC-13 the Bost DDA members approved all recommendations from the Capacity Assessment. The capacity-building plan is currently being developed.

District team members attended weekly DDA meetings, Saturdays, on 07, 14, 21 and 28-DEC-13.

To date, 46 Project Concept Notes (PCN) have been developed. Two vocational training PCNs from the Bost DDA Women's Advisory Committee (WAC) were developed and are being revised in response to feedback from the regional office. The district team continued collecting the necessary information for grant applications for the PCNs approved by USAID.



Bost DDA/DCC: Capacity Building Assessment Feedback and Priority Setting Meeting (01-DEC-13)

Training Events and Key Meetings This Month

Title of Event	Location	Date(s)	No. of Trainees M/F/Total
Capacity Assessment Feedback Presentation and Priority Setting Meeting	DDA Bost Office	01-DEC-13	
District Town Hall Meeting	Government Center	02-DEC-13	
Workshop: Communications and Outreach Module 2: Internal Communications (for PRRD Social Affairs Officers and other PEs)	Bost	10-DEC-13	12/0/12
Training: Reporting Writing for DGOs	Government Center	24-DEC-13	17/0/14

Title of Event	Location	Date(s)	No. of Trainees M/F/Total
Orientation: Grants Implementation for Grantee CDCs	Government Center	26-DEC-13	16/0/15
Orientation: Grants Implementation for Grantee CDCs	Government Center	28-DEC-13	8/0/8
Workshop: Communications and Outreach Module 3: External Communications (for PRRD Social Affairs Officers and other PEs)	Bost	28-DEC-13	13/0/13
Workshop: Communications and Outreach Module 1: Introduction to Communications (for DEs)	Bost	29-DEC-13	17/3/20

GARMSER ACTIVITIES AND RESULTS REVIEW

MONTHLY ACTIVITIES REVIEW

The Communications and Outreach team facilitated a Town Hall Meeting on 23-DEC-13 to recognize 256 DDA and CDC representatives who completed the Governance and Stability Community Forums.

To date, 35 PCNs have been developed, of which 16 had been approved by district entities by end of December.

Team members met with the USAID Contract Officer's Representative Mr. Michael Johannes (09-DEC-13) and provided a brief presentation on the progress and challenges of the Program.

District team members attended the weekly DDA meetings (Wednesdays, on 04, 11, 18 and 25-DEC-13) where PCNs were presented and submitted for approval. The PCN technical documents for projects SSHMGA211, 212, 213, 245, 227, 228, and 229 were completed, and the PCNs were approved by the DDA and DG, PRRD on 16-DEC-13.



Certificates were awarded to Community Forum participants, Garmser Town Hall Meeting, 23-DEC-13.

Training Events and Key Meetings This Month

Title of Event	Location	Date(s)	No. of Trainees M/F/Total
Capacity Assessment Feedback Presentation and Priority Setting Discussion	Garmser DDA Office	03-DEC-13	
Capacity Assessment Feedback Presentation and Priority Setting Discussion	DGO Garmser District	04-Dec-13	

Title of Event	Location	Date(s)	No. of Trainees M/F/Total
Capacity Assessment Feedback Presentation and Priority Setting Discussion	DGO Garmser District	04- Dec-13	
Orientation: Grant Implementation	District Center	16-DEC-13	8/0/8
Town Hall Meeting	District Center	23-DEC-13	
Orientation: Grant Implementation	District Center	24-DEC-13	8/0/8

NAD ALI ACTIVITIES AND RESULTS REVIEW

MONTHLY ACTIVITIES REVIEW

The District Team Leader and available staff introduced themselves to the DDA, DCC and CDCs, and the meeting participants were briefed on the Program and activities. The DDA and CDC lists for Nad Ali were updated by PRRD, NABDP and NSP on 17-DEC-13. The cluster list was finalized on 30-DEC-13, for 40 CDCs in 11 clusters. The district office was operational, and the first wave of core staff had been hired by end of month. Preparations were underway to commence the Community Forums on 11-JAN-14.

Training Events This Month

Title of Event	Location	Date(s)	No. of Trainees M/F/Total
Capacity Assessment Feedback Presentation and Priority Setting Discussion	Nad Ali DDA Hall	30-DEC-13	

NAHRI SARRAJ ACTIVITIES AND RESULTS REVIEW

MONTHLY ACTIVITIES REVIEW

On 12 and 26-DEC-13, the team met with the DDA and DG and briefed them on the program. Both the DDA and DG expressed full support for the Subat Program. The district office was operational by the end of the month, and the first wave of district staff had been hired. Preparations were underway to commence the Community Forums on 11-JAN-14.

ZABUL PROVINCIAL REVIEW

MONTHLY ACTIVITIES REVIEW

Staff from the Provincial Management Unit attended weekly coordination meetings at PRRD/Zabul (Mondays, 02, 09, 16, 23 and 30-DEC-13). At these meetings PRRD's stakeholders synchronized priorities and activities, including those for Subat, NSP, and NABDP.

The Access to GIRoA Services (IR2) team met the Provincial Governor on 17-DEC-13 to discuss and schedule Program activities. They obtained the services reports from the PGO, SSD and line directorates and submitted these to the regional Program office for review and graphic design. The Capacity Building Unit (CBU) prepared the training agendas for district entities in Qalat, Tarnak Wa Jaldak and Shahjoy on 15 and 18-DEC-13.

During December 27 PCNs were approved by the DDA, cluster heads, PRRD and SWG of Zabul. The team assisted the Qalat DDA Women's Advisory Committee (WAC) to develop three PCNs which were

submitted to the regional Program office for review. Nine vetting information forms were also submitted to the regional Program office.

The 13-week call-in radio program series, “Our Village, Our Hopes,” concluded in Qalat in the month of December in all three districts. RANA Radio advised that they will be re-broadcasting the series voluntarily without pay.

Our Village, Our Hopes – Radio Call-in Program Results this Month

Broadcast Information	Topics	Studio Participants	Number of Calls Received
Radio Tarnak Live 06-DEC-13 Re-broadcast 07-DEC-13	What can I do to participate in rural development? A cleaner community begins with each of us.	Dr. Zalmay Rashtani, Provincial Hospital Head Haji Azizullah Selman, community leader Paez Jmalzada, youth	3
Radio Tarnak Live 13-DEC-13 Re-broadcast 14-DEC-13	Development begins with a stable society. Strong government is important for peaceful society.	Ehssanullah Faizy, CDC Chairman Gul Mohammad Afghan, Subat Program beneficiary	6

Training Events and Key Meetings This Month

Title of Event	Location	Date(s)	No. of Trainees M/F/Total
Training: Communication and Outreach for DDA and Provincial Entities	Program Office, Qalat	08-DEC-13	11/1/12

QALAT ACTIVITIES AND RESULTS REVIEW

MONTHLY ACTIVITIES REVIEW

The Governance and Stability team and Zabul PMU Gender Specialist facilitated the Community Forums for the Qalat DDA Women’s Advisory Committee (WAC) at the DoWA office from 21 to 25 DEC-13. They identified 18 problem statements. Project Concept Notes were being developed for three prioritized SOI solutions.

At the Town Hall Meeting on 07-DEC-13 certificates were awarded to 70 district leaders who participated in the Community Forums. DOWA Director Sadiqa Jalali was the keynote speaker.

Training Events and Key Meetings This Month

Title of Event	Location	Date(s)	No. of Trainees M/F/Total
Town Hall Meeting: Recognition of Community Forum Participants	District Center Hall	07-DEC-13	49/0/49
Governance and Stability Community	DoWA, Qalat	21 to 25-DEC-13	1/10/11

Title of Event	Location	Date(s)	No. of Trainees M/F/Total
Forums for Women's Advisory Committee			

TARNAK WA JALDAK ACTIVITIES AND RESULTS REVIEW

MONTHLY ACTIVITIES REVIEW

In Tarnak Wa Jaldak, 94 Community Forum participants received their completion certificates on 10-DEC-13 from Acting District Governor Khalilluh. The keynote speaker at the Town Hall Meeting was Dr. Bashir, Head of the District Hospital, who used the opportunity to advise participants on health issues.

The district team participated in weekly administration meetings (Mondays) with the DG and DDA members in the district office to coordinate activities. During the reporting period, 23 PCNs were approved by DDA, cluster heads, PRRD and SWG. The narrative section of four grant applications was completed. Thirteen PCNs have been approved by USAID. Six vetting information forms were submitted for review by the regional Program office.

Training Events and Key Meetings This Month

Title of Event	Location	Date(s)	No. of Trainees M/F/Total
Town Hall Meeting: Recognition of Community Forum Participants	District Center Hall	10-DEC-13	49/0/49

SHAHJOY ACTIVITIES AND RESULTS REVIEW

MONTHLY ACTIVITIES REVIEW

Fifty community leaders were recognized at the Town Hall Meeting on 16-DEC-13. Speakers included PRRD/Zabul Representative Abdul Mateen and Acting District Governor Mohammad Anwar Khan.

During last month 18 PCNs were approved by the DDA, cluster heads, PRRD and SWG. Four Grant Applications are in development and six vetting information forms were submitted to the regional Program office for review.

Training Events and Key Meetings This Month

Title of Event	Location	Date(s)	No. of Trainees M/F/Total
Capacity Assessment Feedback Presentation and Priority Setting Discussion	DGO Office, Shahjoy	11-DEC-13	
Town Hall Meeting: Recognition of Community Forum Participants	District Center Hall	16-DEC-13	49/0/49

URUZGAN PROVINCIAL REVIEW

MONTHLY ACTIVITIES REVIEW

Lists of grantee CDCs for Tirin Kot and Chora were certified by the PRRD Director.

A list of insecure CDCs in Dihrawud was prepared in consultation with the local NSP officer and submitted to the PRRD/Uruzgan Director who accepted the list and requested the continuation of the Community Forums.

The SIKA Provincial Representative for IDLG visited the Uruzgan Governor, Deputy Governor, Chief of Staff, Sectorial Head, Chora District Governor and PRRD Director. He provided updates on the progress of Program activities and discussed how to improve cooperation and coordination. Additionally the Governor of Uruzgan asked for more resources to be directed to Uruzgan because of its relatively low capacities.

In total 44 PCNs have been approved by DDAs, DG, PRRD and Sectorial department head and submitted to the regional office.

Our Village, Our Hopes – Radio Call-in Program Results This Month

Broadcast Information	Topics	Studio Participants	Number of Calls Received
Uruzgan RTA Live 06-DEC-13 Re-broadcast 07-DEC-13	Good neighbors – how they resolve conflicts? Village elders are your advocates.	Dr. Ghulam Sakhi, village leader Mohammad Wali, Malak of Tulane village Haji Mohammad, DDA member	1
Uruzgan RTA Live 13-DEC-13 Re-broadcast 14-DEC-13	How do I request assistance from DAIL? Government is there for you – hold them accountable.	Zalmy Alko, DAIL Head Malem Farooq, Shura member	3
Uruzgan RTA Live 20-DEC-13 Re-broadcast 21-DEC-13	How the different branches of the government work? Shuras – the importance of citizen input.	Noor Mohammad Abdali, Civil Society of Uruzgan Dr. Khan Agha Miyakhil, Public Health Director Basir Sadat, youth leader Garan, a health volunteer	1
Uruzgan RTA Live 26-DEC-13 Re-broadcast 27-DEC-13	Development begins with a stable society. Strong government is important for peaceful society.	Malak Mohammad Wali, Tirin Kot DDA Head Dr. Gulam Sakhi, PRRD Representative Mohammad Aslam, Subat Program beneficiary	0

TIRIN KOT ACTIVITIES AND RESULTS REVIEW

MONTHLY ACTIVITIES REVIEW

Twelve PCNs were approved by USAID; the grant application training for the relevant cluster members was conducted, and preparation of the grant applications started.

Twenty-seven PCNs were approved by the district and provincial entities and submitted to the regional office. Project Concept Notes generated from the Community Forums held for the Women’s Advisory Committee, were submitted to the regional office.

A list of ten grantee CDCs was prepared and certified by PRRD.

Training Events This Month

Title of Event	Location	Date(s)	No. of Trainees M/F/Total
Training: Access to GIRoA Services (for DDA and CDC members, and DLOs from DoPWA, SSD, DoEc and DoEd)	Subat District Office, Tirin Kot	1 to 2-DEC-13	36/0/36
Training: Access to GIRoA Services (for DDA and CDC members, and DLOs from DoLSAMD, SSD, DoEc and DoEd)	Subat District Office, Tirin Kot	3 and 4-DEC-13	28/0/28
Training: Access to GIRoA Services (for DDA and CDC members, and DLOs from DAIL, SSD and DoEc)	Subat District Office, Tirin Kot	7 and 8-DEC-13	27/0/27
Training: Preparation of Grant Applications (Talani Cluster)	Program Meeting Hall, Tirin Kot	21-DEC-13	30/0/30
Training: Preparation of Grant Applications (Aborda Cluster)	Program Meeting Hall, Tirin Kot	22-DEC-13	28/0/28
Training: Preparation of Grant Applications (Diyak Cluster)	Program Meeting Hall, Tirin Kot	23-DEC-13	22/0/22
Training: Preparation of Grant Applications (Charamgar Cluster)	Program Meeting Hall, Tirin Kot	24-DEC-13	30/0/30

CHORA ACTIVITIES AND RESULTS REVIEW

MONTHLY ACTIVITIES REVIEW

A list of ten grantee CDCs was prepared and certified by PRRD.

Provincial and district entities approved 17 Project Concept Notes (PCN) which were submitted to the regional office for review.

DIHRAWUD ACTIVITIES AND RESULTS REVIEW

MONTHLY ACTIVITIES REVIEW

The DDA Program Orientation was conducted, and four clusters completed the Governance and Stability Community Forums from 14 to 25-DEC-13.

Six Project Concept Notes (PCN) were drafted and submitted to the regional office.

Training Events and Key Meetings This Month

Title of Event	Location	Date(s)	No. of Trainees M/F/Total
Governance and Stability Community Forums	DG Meeting Hall, Dihrawud	14 to 18-DEC-13	30/0/30

Title of Event	Location	Date(s)	No. of Trainees M/F/Total
Governance and Stability Community Forums	DG Meeting Hall, Dihrawud	21 to 25-DEC-13	28/0/28
Capacity Assessment Feedback Presentation and Priority Setting Discussions for DGO and DDA	DG Meeting Hall, Dihrawud	24-DEC-13	

NIMROZ PROVINCIAL REVIEW

MONTHLY ACTIVITIES REVIEW

The combined provincial and district office has been fully equipped and staff members are on board. All the renovation work has been completed and the office is fully operational. The Provincial Management Unit (PMU) Head position was re-announced.

ZARANJ ACTIVITIES AND RESULTS REVIEW

MONTHLY ACTIVITIES REVIEW

The district office has been fully equipped and the staff members hired. All the renovation work was completed and the office is fully operational.

DDA and CDC lists have been updated, and preparations are underway with PRRD, DDA and CDCs to commence the Governance and Stability Community Forums on 11-JAN-14.

KANG ACTIVITIES AND RESULTS REVIEW

MONTHLY ACTIVITIES REVIEW

The district office has been fully equipped and staff members hired. All the renovation work was completed and the office is fully operational.

DDA and CDC lists have been updated, and preparations are underway with PRRD, DDA and CDCs to commence the Governance and Stability Community Forums on 11-JAN-14.

OBJECTIVES AND INTERMEDIATE RESULTS REVIEW

CONTRACT OBJECTIVES

The Program Objective is: *“to assist GIRoA officials at the district and provincial levels to respond to the population’s development and governance concerns to better instill confidence and build stability.”*

IRI STABILITY ANALYSIS

Overall Objective: Provincial and District Entities increasingly address sources of instability and take measures to respond to the population’s development and governance concerns.

ACTIVITY 1.1 HIRE AND TRAIN STABILITY SPECIALISTS TEAM

A replacement District Stability Officer was selected and hired for Chora, Uruzgan, and joined the program on 10-DEC-13. Two District Stability Officers and a Stability Program Officer were hired for the two new districts of Zaranj and Kang in Nimroz Province and joined the program on 13-DEC-13. Two District Stability Officers were hired for the two new districts of Nahri Sarraj and Nad Ali in Hilmand Province and joined the Program on 22-DEC-13.

ACTIVITY I.2 CONDUCT TRAINING OF TRAINERS (TOT) FOR SIKA AND GIROA STAFF

A Governance and Stability Training-of-Trainers (TOT) course was conducted from 21-DEC-13 to 01-JAN-14 in the Regional Program Office in Kandahar City for newly hired personnel working in the provinces of Nimroz, Hilmand and Uruzgan. There were 29 participants from multiple departments including IR1 Governance and Stability, the Provincial Management Unit, Monitoring and Evaluation, Grants and Technical (engineering), Provincial Gender Specialists, two District Social Workers (DSW) from Nimroz, and one DSW from Hilmand.

ACTIVITY I.3 UPDATE STABILITY WORKSHOP FRAMEWORKS WITH LESSONS LEARNED

Governance and Stability workshop frameworks are known as Community Forums (CF). In December, Community Forum 2: Empowering District Governance was revised for the fourth time. Revisions included a much greater emphasis on visual materials (primarily photographs and symbols), revising slide text and slide notes into the formal facilitator guide, and simplifying the language. To date, revisions have been completed for the following forums:

- Program Orientation
- CF1 - Facilitating Transition Parts A and B
- CF3 - Program Limitations and Capabilities

CF2 - Empowering District Governance -- is undergoing translation from English to Pashto and Dari. The revisions of CF4 - Identifying Strengths and Sources of Instability Part A is in process. All Community Forum materials, previous and revised versions, are undergoing translation to Dari for use in Nimroz Province.

ACTIVITY I.4 DELIVER STABILITY ANALYSIS WORKSHOPS FOR EACH APPROVED DISTRICT AS NEEDED

Governance and Stability Community Forums are used to train and assist district and community representatives to understand transition, governance and stability issues, to identify local sources of instability and to develop solutions to address the sources of instability. IR1 district activities begin with a Program Orientation and an initial set of forums tailored to the DDA or DCC (CF1 and CF2). Each round of forums contains CF3 - Program Limitations and Capabilities, CF4 - Identifying Strengths and Sources of Instability, and CF5 - Selecting Solutions for Sources of Instability. During the month, three of the planned five cycles of Community Forums were completed in Dihrawud District, Uruzgan. Two of four Community Forum cycles for pilot Women's Advisory Committees (WAC) were conducted in Bost, Hilmand (07 to 11-DEC-13) and in Qalat, Zabul (21 to 25-DEC-13). The fourth and final Community Forum for pilot WACs will be conducted in Arghandab, Kandahar from 04 to 08-JAN-14.

ACTIVITY I.5 INVOLVE PRRD STAFF IN STABILITY WORKSHOPS

At the time of reporting, there was no PRRD District Social Workers (DSW) in Dihrawud, Uruzgan, where the workshops (Community Forums) were being held. The lack of participation by PRRD DSWs continues to be a serious problem for the MRRD and its provincial offices because it:

- a) reduces programmatic manpower
- b) disables internal communications and public outreach
- c) undermines PRRD effectiveness in the districts
- d) negates MRRD's goal of Program sustainability since PRRD personnel are not available to be trained or gain experience in Program's Stability Analysis Methods (SAM)

In previous months, MRRD and USAID reached a resolution for the Program to hire DSWs to fill 16 vacancies in southern MRRD Program districts, bringing the total to 28 DSWs in the 14 Program districts, including eight hired by the PRRDs. Recruitment and duty station assignments were finalized in December. Three of the DSWs participated in the IR1 Governance and Stability TOT at the Program Regional Office in Kandahar City from 2-DEC to 01-JAN-14.

The Capacity Building Unit (CBU) and MRRD have planned a DSW induction training course for all DSWs in the Program districts, scheduled for 01 to 05-FEB-14. Following the completion of the DSW training, the program will provide another IR1 Governance and Stability TOT for staff who did not attend the previous TOT.

ACTIVITY I.6 PROVIDE TECHNICAL ASSISTANCE TO DISTRICT ENTITIES IN UNDERSTANDING, MONITORING AND REPORTING STABILIZATION ISSUES AND TRENDS

Stability Technical Assistance sessions commenced in Kandahar Province in December, bringing together the DG, line directorate representatives and DDA officers in two districts. The first two sessions were conducted on 4 and 11-DEC-13 in Daman District and on 8 and 22-DEC-13 in Arghandab District. These planning sessions were focused on explaining what sources of instability (SOI) are, presenting the SOIs that are negatively affecting district communities, obtaining the acknowledgement from the district government officers that these SOIs, including the poor or non-functioning government, exist in the district, defining stability and instability for the district and discussing ideas for how to begin to address the socio-political SOIs related to poor to non-functioning government.

These and future sessions are to engage district entities in open discussions of their governance challenges, sources of instability related to poor or non-functioning government at the district level, to foster better interaction and communications between the various district entity representatives. Participants include the district governors and line directors, DDA and CDC volunteer representatives, and district police. The objective of the Stability Technical Assistance sessions is to establish a set of stability criteria to monitor and report on through sub-district entities of the DDA and CDCs. Addressing socio-political SOIs, especially SOIs related to poor or non-functioning district and provincial governance, are the most crucial and challenging aspects of the Stability Technical Assistance sessions.

As this activity is currently in the pilot phase, lessons are being learned and applied to the curriculum for future efforts in approved Program districts. One such lesson learned is the necessity for preparatory meetings with district governors to explain the objectives of the sessions. In December, these meetings occurred with the Arghandab and Daman district governors following the second sessions. In both cases, the district governors committed to supporting the ongoing Stability Technical Assistance process.

ACTIVITY I.7 FACILITATE INTER-DISTRICT DE MEETINGS TO EXCHANGE INFORMATION AND BEST PRACTICES IN CONNECTION WITH GOVERNANCE AND STABILITY COMMUNITY FORUMS.

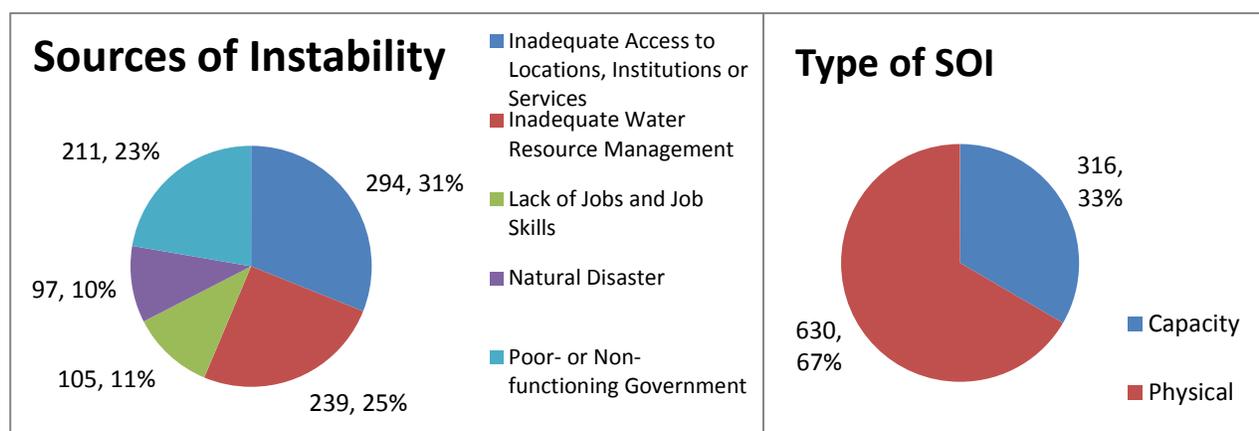
Future activity that constitutes a planned “Community Forum 6.”

ACTIVITY I.8 ORGANIZE PERIODIC STABILIZATION REVIEW MEETINGS WITH IRI TEAM LEADER, STABILITY SPECIALISTS AND M&E STAFF

The type and category of the SOIs were refined in November, in addition to the previous practice of matching problem statements with sectors (agricultural, economic, health, infrastructure, governance and security), to two types, physical and capacity, and five core SOIs, as shown in the following table.

Core SOI Name	SOI Type
Inadequate Water Resource Management	Physical
Inadequate Access to locations, institutions and services	Physical
Natural Disaster	Physical
Lack of Jobs and/or Job Skills	Capacity
Poor or non-functioning Government	Capacity

In addition, the Program developed a database containing 946 problem statements collected from all Community Forums to date in Kandahar, Zabul, Uruzgan and Hilmand, including Core SOI and SOI Type. In total, these problem statements are analyzed as shown in the charts.



Project solutions generally have included the following: rehabilitation of roads and culvert construction to address inadequate access to locations, institutions; repair or construction of irrigation canals and water dividers to address inadequate water resource management’ vocational training to mitigate lack of job skills and jobs; and flood protection walls to manage seasonal flooding (natural disaster). The Stability Technical Assistance engagements described above in Activity 1.6 will be used to start addressing the poor or non-functioning government SOI.

Periodic Stabilization Review (PSR) analysis and presentations already drafted for the three districts of Qalat, Shahjoy and Tarnak Wa Jaldak in Zabul, using the previous SOI type and categories, will need to be revised in January, 2014 using the new SOI analysis type and categories. The Zabul PSR will first be conducted internally with participating program departments and then with the Zabul PRRD Director in February 2014. Similar analysis and review will be conducted for Uruzgan in February or March and in Hilmand at a time to be determined.

The IR1 portion of the PSR presentation compares SOIs by type and category from the districts within the province and across southern Afghanistan. The IR4 portion of the PSR summarizes the Project Concept Note (PCN) process and the Grant Application processes that involve provincial and district government entities. Most notably, the PSR identifies internal program challenges, adjustments made, government partner challenges and government partner adjustments needed that can assist PRRDs to improve the program and improve their performance with district entities.

ACTIVITY 1.9 IMPLEMENT GENDER PILOT ACTIVITIES

In December 2013, the Program conducted two Community Forum series for DDA Women’s Advisory Committees in Bost, Hilmand and in Qalat, Zabul. Female participants were trained on transition and governance tools and used SWOT analysis in determining sources of instability, including for women and children, in the communities they represent. The female participants then proposed development solutions to address district wide sources of instability.

The IR1 team also conducted their regular Governance and Stability TOT course last month, training 28 participants, including four of the five newly hired Provincial Gender Specialists, as well as IR1, IR4 and CBU female program members.

In Chora, the IR1 team responded to guidance requests from the district team and provincial management unit to assist the Chora DDA initiate the process to establish a Women’s Advisory Committee.

IR2 ACCESS TO GIROA SERVICES

Overall Objective: Provincial and district entities understand what organizations and provincial line departments work within their geographic areas, what kind of services they provide, and how the population can access those services.

ACTIVITY 2.1 PROVIDE TRAINING TO PROVINCIAL LINE DIRECTORATES TO IMPROVE THEIR CAPACITY TO COLLECT, MANAGE AND REPORT INFORMATION ABOUT PROJECTS AND SERVICES

Throughout December 2013, the team collected information, pictures, and approved the Services Reports prepared jointly with line directorates in Hilmand, Uruzgan and Zabul. These reports are currently being reviewed by the regional team in Kandahar. IR2 Zabul has submitted the services reports for nine line directorates that were approved by both Provincial Governor and Line Directors to the regional office. The services reports drafts for Uruzgan and Hilmand have been completed and sent to the IR3 Communications and Outreach team for graphic design, after which the reports will be shared again with PRRD directors for their final review and approval for printing.



Student reading the Services Report booklet in Arghandab District. “I am a student and still do not know about line directorate services.” Arghandab District School, 14-DEC-13

During the reporting period, IR2 staff started working with two more directorates, Information and Culture, and Disaster Management, with the goal to include these directorates’ services reports in the booklets and posters for the provinces of Hilmand, Uruzgan, Zabul and Nimroz. This brings to eleven the number of line directorates participating in this activity:

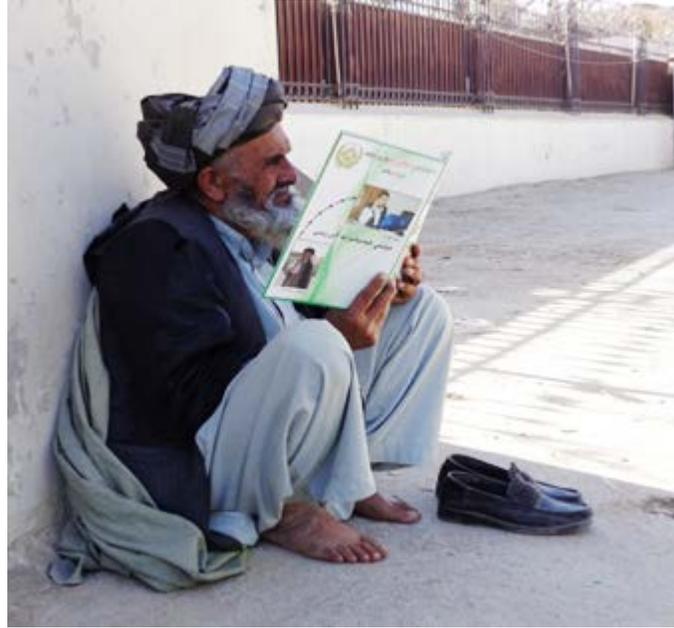
- PRRD - Provincial Rural and Rehabilitation Directorate
- DoPWA - Directorate of Public Work Affairs
- DoWA - Directorate of Women Affairs
- SSD - Sector Services Directorate
- DAIL - Directorate of Agriculture, Irrigation and Livestock

- DoEd - Directorate of Education
- DoEc - Directorate of Economy
- DoLSAMD - Directorate of Labor, Social Affairs, Martyrs and Disabled
- DoPH - Directorate of Public Health
- DoIC - Directorate of Information and Culture
- PDMA - Provincial Disaster Management Authority

During the reporting period, the team followed up the distribution and usage of approximately 5,000 directorate service booklets and 100 posters printed for nine line directorates in Kandahar Province the previous month. Through a series of meetings with the directorates, the IR2 team learned that the directorates had developed a plan for, or were already sending their services reports to sub-offices in the districts. The booklets have been – or soon will be - distributed and posters mounted in schools, clinics, training halls and directorate offices. The provincial and district officials expressed their pleasure with the materials and opportunity to better inform residents.

The booklets were distributed to the line directorates based on their initial requests, and each directorate distributed the materials further through their own channels. The provincial and district officials were positive about the potential for these materials to help build and public awareness and access to services.

Plans were made to distribute booklets at the upcoming Town Hall Service Fairs in Daman (15-JAN-14), Arghandab (18-JAN-14) and the Fair to be organized at DoWA/Kandahar (19-FEB-14).



A Daman District Resident is Reading the Services Report near the Education Directorate office on 14-DEC-13. "This is the first time I am reading about line directorates' services, their contacts are available here, and we can easily contact them."



A Service Report Poster mounted on the wall at the Directorate of Education in Kandahar Province, 14-DEC-13

Date Distributed to Districts in Kandahar	Kandahar Primary Distribution Channel for Service Report Booklets and Posters	Number of Booklets
19-NOV-13	Directorate of Labour, Social Affairs, Martyrs and Disabled	600
	Directorate of Education	1,000
	Directorate of Women Affairs	300
	Directorate of Economy	300
	Directorate of Public Health	500
	Provincial Rural and Development Directorate	500
	Sectorial Services Directorate	300
	Directorate of Public Work Affairs	200
	Directorate of Agriculture, Irrigation and Livestock	500

MILESTONE 2A PROVINCIAL LINE DIRECTORATES WILL PRODUCE PROJECT OR SERVICE INFORMATION SERVICE REPORTS

This milestone has been achieved in Kandahar.

ACTIVITY 2.2 ASSIST PROVINCIAL AND DISTRICT ENTITIES TO ESTABLISH PRODUCTIVE RELATIONS

The Program trained 80 DDA and CDC members and 11 District Line Officers (DLO) in Tirin Kot as detailed in the Tirin Kot section above. The participants were trained on how to access GIROA services in their geographic areas. The workshop covers the following topics:

- Introduction to provincial line directorates
- How to make requisition
- How to process the requisition to line directorates
- How to follow up the requisition
- Line directorate contact list
- How to prioritize needs
- Familiarity with DLOs and their job descriptions



Group work during IR2 DEs workshop in Tirin Kot, Uruzgan District Program Training Room, 05-DEC-13

The IR2 team planned workshops for district entities in Garmser, Nad Ali and Nahri Sarraj, Hilmand and in Chora, Uruzgan for January through March of 2014. In addition, District Service Fairs will be conducted in Kandahar, Zabul, Hilmand and Uruzgan between January and May of 2014. During these fairs the Program will assist the directorates to distribute the services reports to the DDA and CDC members and to explain what services they provide in the districts.

The IR2 Access to GIROA Services team joined the IR1 Governance and Stability and the Capacity Building team in conducting the first Stability Technical Assistance engagements for district entities on 04 and 11-DEC-13 and on 08 and 22-DEC-13 in Daman and Arghandab districts, respectively, in Kandahar Province. IR2's role in this initiative is to assist with facilitating district entity linkages. More information on this activity is contained in IR 1.6 above.

MILESTONE 2B LINE DIRECTORATE CONTACT LIST AVAILABLE TO DISTRICT ENTITIES

This milestone has been achieved in Zabul, Uruzgan, Hilmand and Kandahar.

ACTIVITY 2.3 HOLD A QUARTERLY REVIEW MEETING TO EVALUATE PROGRESS AND RESULTS AND MAKE ADJUSTMENTS AS WARRANTED

The Quarterly Performance Review (QPR) has been updated and will be reviewed in February 2014, internally in the regional office with the team deputies to obtain their feedback and then make adjustments as necessary.

ACTIVITY 2.4 INSTITUTIONALIZE THE PROJECTS AND SERVICES REPORT WITH GIROA COUNTERPARTS (PRRD)

Future activity: IR2 team will follow up periodically with directorates to confirm that service reports and related activities are continuing and being updated. Assistance will be provided as needed and requested.

For example, the IR2 team and PRRD/Kandahar produced booklets and posters for nine line directorates and continues to work with the other Program provinces to do the same. The team will follow up with the PRRDs to ensure that these outreach materials are updated and re-distributed as appropriate. Service Fairs are planned for 15 and 18-JAN-14 in Daman and Arghandab, Kandahar. The Fairs will provide a forum for provincial and district officials to positively engage with residents in building awareness and access to services will also be important to the process of institutionalizing projects.

ACTIVITY 2.5 IMPLEMENT GENDER PILOT ACTIVITIES

The IR2 team has planned gender activities in all provinces, including partnering with DoWA to conduct Service Fairs for women, where participants will be introduced to the government services in their geographic areas. Participants at Fairs will be given posters to raise awareness or booklets to share with others at home, in the community or at work. The team will also conduct the Access to GIROA Services workshops for DDA Women's Advisory Committees (WAC) in the gender pilot districts.

Counterpart for the Activity	Activity or Event	Date(s)
Subat Program Gender Staff, Kandahar	Gender TOT – Access to GIROA Services Workshops, Fairs and Manual	1 to 4-FEB-14
DoWA Directorate, Kandahar	Access to GIROA Services Fair (for women participants)	19-FEB-14
DoWA Directorate, Zabul	Access to GIROA Services Workshop for Women's Advisory Committee (WAC)	3 to 4-MAR-14
DoWA Directorate, Zabul	Access to GIROA Services Fair (for women participants)	8-MAR-14
DoWA Directorate, Uruzgan	Access to GIROA Services Fair (for women participants)	5-MAR-14
Tirin Kot DDA (WAC), Uruzgan	Access to GIROA Services Workshop for Women's Advisory Committee (WAC)	22 to 23-MAR-14

Counterpart for the Activity	Activity or Event	Date(s)
Chora DDA (WAC), Uruzgan	Access to GIROA Services Workshop for Women's Advisory Committee (WAC)	29 to 30-MAR-14
DoWA Directorate, Hilmand	Access to GIROA Services Fair at DoWA Directorate	22-MAR-14
Bost DCC/DDA (WAC), Hilmand	Access to GIROA Services Fair (for women participants)	10-MAR-14

IR3 COMMUNICATION AND OUTREACH

Overall Objective: Provincial authorities improve their ability to communicate with district entities in order to help them better understand their population's needs and prioritize basic service delivery interventions.

ACTIVITY 3.1 PERIODICALLY COLLECT EXISTING POPULATION/DEMOGRAPHIC RESEARCH

Relevant population and demographic data were collected and made available.

ACTIVITY 3.2 IDENTIFY COMMUNICATIONS MANAGEMENT NEEDS FOR PROVINCIAL AND DISTRICT ENTITIES

Communications and Outreach initial assessments for the PRRDs and Program districts in Kandahar, Hilmand, Uruzgan and Zabul have been completed. This activity is a component of the overall Capacity Initiative led by the Capacity Building team. Feedback sessions to report findings and set priorities are ongoing and the capacity-building plans developed in consultation with the entities. (see also Capacity Building section, below).

ACTIVITY 3.3 ASSIST TO DEVELOP COMMUNICATION STRATEGIES TO SUPPORT THE PROGRAM TEAMS

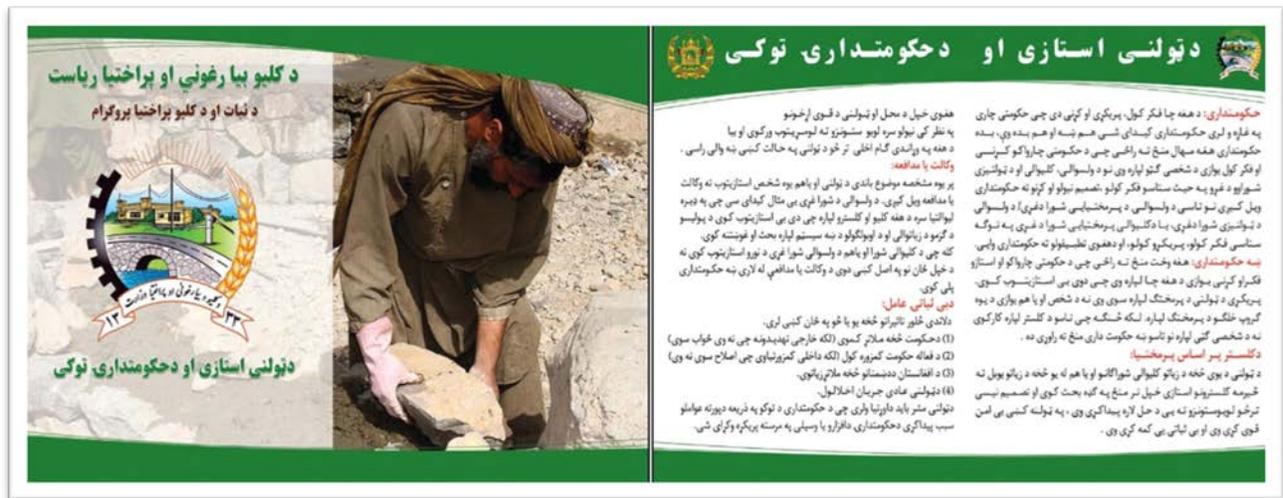
The Communications and Outreach Team supported the Program teams in their communications-related needs such as developing media materials and facilitating media support in the provinces and districts. Apart from designing visual materials for training purposes, three broadcast news programs and interviews were aired in Uruzgan and Zabul, including the Community Forum for the DDA Women's Advisory Committee in Qalat. Two broadcast news programs and interviews were also conducted to promote workshops for Access to GIROA Services in Tirin Kot, Uruzgan, and communications training for district entities in Bost, Hilmand. For the Capacity Building Unit, the team designed certificates for the DDA members who had completed training courses under PRRD's "DDA Academy."



Resident of Braj Village being interviewed by Kilid Radio about the road project (SSKDDM014) in Charband Cluster, Daman District, 28-DEC-13

On 28-DEC-13, Kilid Radio broadcast news and interviews about the ongoing road repair and graveling project (SSKDDM014) in Daman District, Kandahar. One resident of Braj Village, Daman in the Khaibar Cluster told of the problems transporting agricultural products to the city market and of the challenges

that villagers encountered getting to the hospital due to poor road conditions. He added that people from Shah Wali Kot were also using the road while going to Kandahar City. He said that every day about 50 to 60 vehicles pass over the road and that 30 villages from Daman District will benefit from the project.



Laminated, folding pocket brochure on Sources of Instability and governance tools designed for use by participants at the Governance and Stability Community Forums

Two press releases were developed on the subject of promoting community involvement in the grants projects in Daman and Arghandab in Kandahar Province. Additionally, the team supported the Grants and Technical Team in other media activities such as shooting video footage of ongoing projects, broadcast news and interviews of project beneficiaries, and designing of temporary and permanent markers for project identification. The permanent marker for a completed project states the names of the CDC grantee and cluster including the phrase "...with funds from the Subat Program implemented by the MRRD and IDLG." The marker bears the title of the project, start of work and completion dates and the MRRD and IDLG logos. A photo caption of the culvert construction in Arghandab, Kandahar was featured in the Gardab Daily newsmagazine's front page (see complete list of media activities in the next section).

ACTIVITY 3.4 DEVELOP COMMUNICATIONS AND OUTREACH TRAINING GUIDE

The Communications and Outreach Training Guide was developed for team members training provincial and district entities. The team conducted several training courses in Kandahar, and these experiences helped determine the sessions and modules most applicable for the entities. Thus, the modules have been continuously improved and sessions modified to respond to each entity's needs.

ACTIVITY 3.5 CONDUCT ROLLING COMMUNICATION AND OUTREACH TRAINING ACTIVITIES FOR PROVINCIAL AND DISTRICT ENTITIES

Four training workshops were conducted this month, three for PRRD Social Affairs Officers and other provincial entities in Kandahar and Hilmand. This month, the team completed the provincial training series for Hilmand, including PRRD, and commenced training for district entities in Bost, Hilmand where three women members of the DDA Women's Advisory Committee (WAC) participated. Details of specific training courses are included in each district section of this report, above.

ACTIVITY 3.6 ASSIST PROVINCIAL AUTHORITIES AND DISTRICT ENTITIES TO PREPARE AND IMPLEMENT COMMUNICATIONS ACTIVITIES

Twenty-seven media activities were conducted this month comprising five town hall meetings, seven broadcast news program with interviews, 10 live radio programs, four press releases, and production and release of one service outreach poster.

Town Hall Events. Prominent among the media activities this month were the town hall events in Bost and Garmser of Hilmand Province and in Qalat, Tarnak Wa Jaldak and Shahjoy of Zabul Province. Details of specific events can be found in the district reports, above. These events gather the community leaders and residents at the district centers to learn from and discuss community development announcements with their leaders.

The first town hall event in each district also awards certificates to the community leaders who participated in the Governance and Stability Community Forums. At the Town Hall Meeting in Shahjoy district CDC member Ismail Habib Akhunzada said that he values his certificate very much: “This is the first time I received a government-stamped and signed certificate. We are indeed working together.”

The table below contains information about the media coverage and provincial and district personalities interviewed at the five Town Hall Meetings this month.

Media Coverage at District Town Hall Events This Month

Date	Location	Radio/TV Stations Covering the Event	Persons Interviewed for Broadcast
02-DEC-13	Bost, Hilmand	RTA Hilmand, Lemar TV, Sabawoon Radio and Television, Bakhtar news agency, Shamshad TV, Tolo news, Tandar News, Municipality Media Team and RANA production	Voice clips: PRRD Director, DDA Member, CDC Chairman, and CDC Member
07-DEC-13	Qalat, Zabul	Tarnak Radio	Voice clips: PRRD Director DOWA Director Interviews with: Abdul Ali Khan, DDA Chairman Haji Mohammad, DDA Deputy Chairman
10-DEC-13	Tarnak Wa Jaldak, Zabul	TWJ Radio, and Tarnak Radio	Voice clips of keynote speakers and interview with: Haji Roy Mohammad, DDA Chairman Haji Mohammad Dawood, DDA Deputy Chairman
16-DEC-13	Shahjoy, Zabul	Surghar Radio Shahjoy; Tarnak Radio, Rana Radio ISAF	Voice clips of keynote speakers and interview with: Ishmail Habib Akhunzada, Seband CDC Member Haji Agha Mohammad, Ghaznichian CDC member
23-DEC-13	Garmser, Hilmand	RTA Hilmand, Lemar TV, Sabawoon Radio & TV	Voice clips of keynote speakers and interviews with: Haji Shah Khan, DCC Chairman Haji Khudai Rahim, DDA Chairman



Bost Town Hall 02-DEC-13. Above left: Hilmand Deputy Provincial Governor Masood Ahmad Bakhtoor leads in the awarding of certificates. Above right: Media interviews of PRRD/Hilmand Director.

Radio/TV news and interviews. Seven news programs with interviews were broadcast for various program activities in the districts. Uruzgan led with three media activities. The team facilitated media support by providing background information and participants for interviews. Media activities for district activities are listed in the table below and include support to media entities.

Radio/TV News and Interviews This Month

Date	Location	Event or Activity	Radio/TV Stations	Interviewed for Broadcast
02-DEC-13	Tirin Kot, Uruzgan	IR2 Workshop: Access to GIRoA Services	RTA-Uruzgan	Abdullah Khan, and Amanullah both members of the Marahibat CDC Cluster
07-DEC-13	Dihrawud, Uruzgan	DDA Program Orientation	Zhagh Radio Dihrawud	Amir Jan, DDA Secretary Abdul Razaq, DDA member
14-DEC-13	Dihrawud, Uruzgan	Community Forum	Zhagh Radio Dihrawud	Mohammad Hashim, Londana CDC Chairman Haji Abdul Bari, Shedani CDC Chairman
21-DEC-13	Arghandab, Kandahar	News and interviews (grants beneficiaries)	Radio Killid	Abdul Salam, Ghulam Sarwar, Khuchai Abdul Rahim and 7 other grants projects beneficiaries
22-DEC-13	Qalat, Zabul	Community Forum for WAC	RTA-Zabul and Tarnak Radio	Adela and Najeeba, WAC members
28-DEC-13	Daman, Kandahar	News and interviews (grants beneficiaries)	Radio Killid	Noor Mohammad Samad Abdul Nafi Haji Mohammad
28-DEC-13	Bost, Hilmand	News and Interviews on IR3 Training	Sabawoon Radio and RTA	Malim Abdullah Khan, DDA Secretary Abdul Ali Sarwari, DDA Deputy Chairman Mohammad Sadiq Zahiri, DCC Secretary

Call-in Radio Program. The 13-week broadcast of the radio call-in program, “Our Village, Our Hopes,” concluded this month in the four provinces of Kandahar, Hilmand, Uruzgan and Zabul. The last episode brought the totals for September to December, 2013 are:

- 52 live broadcast plus 52 repeat broadcasts for a total of 104 broadcasts
- 135 panelists
- 288 calls received and 247 questions answered on-air

The program was first aired in Kandahar on 13-SEP-13 by Radio Killid. The other three provinces soon followed with broadcasts aired by Sabawoon Radio in Hilmand, RTA in Uruzgan, and Tarnak Radio in Zabul. Each province aired a total of 13 live episodes on Fridays and 13 repeat broadcasts on Saturdays for a total of 26 radio shows per province aired weekly. For each broadcast, two short thematic audio dramas were played, followed by discussions with the invited panelists. Calls from listeners are received and discussed at the end of the discussions. In December, there were 28 panelists representing the government, communities, academia and civil society and 26 calls received and answered.

“We who listened and followed all of the programs are now familiar with government affairs. Our DG and DDA Chairman encouraged us to listen every week.”

Our Village, Our Hopes listener from Khana Gardab Village, Arghandab, Kandahar Province

“We learned a lot about government services, and we listened every week. We request that Radio Tarnak broadcast (more) of this kind of programming for community people and government officials to discuss issues together.”

Our Village, Our Hopes listener from Qalat, Zabul

“I love this program, because it has dramas that contain useful information to increase our knowledge about what the government does.”

Our Village, Our Hopes listener from Lashkar Gah, Hilmand



Final episodes of “Our Village, Our Hopes” in Zabul and Hilmand featured, from left to right: Ihsanullah Faizy, Qalat CDC Chairman; Gul Mohammad Afghan, Subat Program Community Forum participant; and Ahmad Jan Salih, PRRD/Hilmand representative.

At the program’s final episode in Kandahar, PRRD Director Abdul Qayum stated in a recorded message that the purpose of “Our Village, Our Hopes” is to inform villagers about government services in different sectors. He advised that efforts had been made by PRRD to include messages about the activities of Subat Program, NSP, NABDP, AREDP and the activities of CDCs and DDAs, as well as the services of the provincial directorates, gender equality, role of the youth, and many other issues that are of interest to the communities.

Press Releases. Three press releases were sent out to media this month by the PRRD offices. One of them, “Community Voices Heard in PRRD’s Radio Program ‘Our Village, Our Hopes’” was broadcast in three provinces. In Kandahar, press releases are sent to the Kandahar Media and Information Center (KMIC) at the Provincial Governor’s Office that disseminates the copy to all its member radio and TV stations. A photo caption was also published by newsmagazine Gardab Daily (at right).

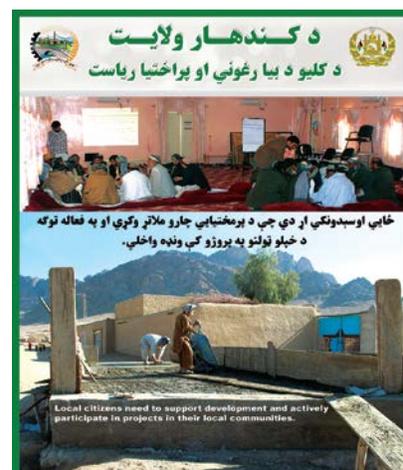


Press Releases This Month

Date	Title	Province	Released/Broadcast by
21-DEC-13	Community Voices Heard in PRRD’s Radio Program “Our Village, Our Hopes”	Kandahar	KMIC, Radio Killid
21-DEC-13	Community Voices Heard in PRRD’s Radio Program “Our Village, Our Hopes”	Uruzgan	RTA Radio
21-DEC-13	Community Voices Heard in PRRD’s Radio Program “Our Village, Our Hopes”	Zabul	Radio - Tarnak, RTA, Surghar, Rana, Yawali, Surghar TV - Lemar, Tolo, Samshad
26-DEC-13	CDC Clusters Initiate Work in Three Subat Projects in Daman	Kandahar	KMIC, Radio Killid
26-DEC-13	Arghandab CDC Groups Complete Five Projects with Support of PRRD Subat Program	Kandahar	KMIC, Radio Killid
28-DEC-13	Photo-Caption: Arghandab Culverts Projects Under Cconstruction	Kandahar	Gardab Daily

Poster Production. The fourth messaging poster for PRRD/Kandahar poster was approved on 29-DEC-13 by the PRRD Director. A new poster is designed and displayed every two months with support from the Communications and Outreach (IR3) team. The Pashtu message included on the poster translates as follows:

“Citizens need to support local development and actively participate in community projects”



ACTIVITY 3.7 PERIODICALLY EVALUATE PROVINCIAL AND DISTRICT ENTITY COMMUNICATIONS CAPABILITIES

Feedback presentations on the capacity assessment findings, including the communications and outreach component, have started with PRRDs in Hilmand, Uruzgan and Zabul and in a number of districts (see Capacity Building section below).

ACTIVITY 3.8 IMPLEMENT GENDER PILOT ACTIVITIES

The call-in radio program (see above) included radio dramas on gender equality, DOWA's work with women, the widows, and education for all. Communications and Outreach is also planning to launch the mobile theater project throughout the Program provinces in March, including the integration of women's roles and issues into governance, development and stability themes.

IR4 GOVERNMENT SERVICES AND DEVELOPMENT PROJECTS

Overall Objective: Provincial authorities are able to improve basic service delivery by using GIRoA, CDCs, DDAs and ASOP DCCs, which gain capacity to plan, design, implement and monitor projects, with a focus on labor-intensive projects or productive infrastructure.

ACTIVITY 4.1 SUBMIT GRANTS MANUAL AND ACTIVITY FLOW CHART FOR USAID

The Grants Manual was approved by USAID (13-MAY-13).

The Environmental Compliance Plan was approved by USAID (18-JUN-13). The submissions of environmental compliance documents for individual projects to USAID and their approvals are proceeding smoothly.

ACTIVITY 4.2 CONDUCT INITIAL DEVELOPMENT RESEARCH AND ASSESSMENTS IN COMMUNITIES AND DISTRICTS

IR4 staff continued to collaborate with the Central Support Unit and IR1 team to gather information about the four newest expansion districts (Kang and Zaranj in Nimroz, and Nad Ali and Nahri Sarraj in Hilmand) to determine which CDCs are eligible to participate in the Program. Recruitment of IR4 staff of district and provincial officers has now been completed for Kang and Zaranj, and they will begin work on the project in early January 2014.

ACTIVITY 4.3 WORK WITH DISTRICT ENTITIES TO IDENTIFY DPP PROJECTS

The preparation of Project Concept Notes in the districts of Zabul, Hilmand and Uruzgan started in September and continued to accelerate through December. In the seven new districts alone there were an additional 225 PCNs at various stages of preparation this month, as follows: Qalat (30); Tarnak Wa Jaldak (24); Shahjoy (18); Bost (48); Tirin Kot (32); Chora (37); and Garmser (36).

In the DDA Women's Advisor Committee (WAC) Community Forums in Tirin Kot and Bost, the following types of vocational training were prioritized to address SOIs in their districts: Tirin Kot—literacy and math; cooking skills; and tailoring/embroider; Bost—tailoring and jam production. The draft PCNs for these projects are currently being refined.

ACTIVITY 4.4 DISTRICT ENTITIES PRESENT PROJECT CONCEPT NOTES FOR GIROA PROVINCIAL APPROVALS

All the 90 PCNs developed for Arghandab and Daman Districts in Kandahar had been either approved or rejected by the DDAs/DGs, PRRD, SWG, PDC and the Governor's office in Kandahar by the end of July 2013. A total of 50 of these PCNs have been prioritized by the communities.

Of the PCNs under preparation in the new districts, 111 PCNs have been approved at the provincial level in December alone -- with a total value of \$5,280,000. The experience so far in the new districts is that approvals at the provincial level (PRRD and SWG) have been obtained much quicker than the approvals in Kandahar Province. On the average, it is taking approximately two or three weeks for the district teams to obtain the district and provincial approvals. However, some of the other required activities (CDC endorsement letters, vetting applications, and opening of bank accounts) are sometimes onerous to obtain.

The four vocational training PCNs (two in Daman District and two in Arghandab District) were approved by the provincial authorities in December, and by USAID soon after. The grant application packages for these special projects are currently being prepared.

ACTIVITY 4.5 SUBMIT PCNS AND DPPS FOR USAID APPROVAL

The expedited approval process in the new districts and provinces is also borne out by the submission of District Project Portfolios (DPPs) to USAID for approval. During December, seven DPPs were submitted to USAID, with the total number of PCNs submitted as follows: Daman (2); Arghandab (2); Tarnak Wa Jaldak (13); Qalat (13); Garmser (15); Shahjoy (6); and Chora (15). Of these, the first three DPPs were approved by USAID (with conditions) including all of the PCNs contained therein, and nine of the 13 PCNs in the DPP for Qalat were approved.

ACTIVITY 4.6 COORDINATE WITH PRRD, NSP AND NABDP

The IR4 teams in all the districts continue to coordinate with PRRD, NSP and NABDP, mainly through attendance at weekly or bi-weekly coordination meetings conducted at the PRRD offices. Frequent meetings were held with other government ministries, such as Labor, IDLG and Education. The teams also participated in ad hoc coordination meetings with USAID, PRRD, NSP and NABDP, and attended the plenary PDC meetings conducted by the Governors.

With the staffing completed in Uruzgan, Zabul and Hilmand, the IR4 teams in those provinces are attending coordination meetings with the DDAs/DGs, PRRDs, NSP officers, NABDP officers, other provincial ministry officers and the DDAs/DGs/communities. The IR4 staffing is almost complete in Nimroz Province, and liaison work has begun at the provincial level and in the districts of Kang and Zaranj.

ACTIVITY 4.7 PROVIDE CAPACITY BUILDING AND TECHNICAL ASSISTANCE TO HELP DISTRICT ENTITIES PREPARE GRANT APPLICATION PACKAGES FOR PRIORITY PROJECTS

As seen in the Grants Pipeline Table (refer to the Highlights section, above) there were a total of 19 grant application packages completed in Daman District (with an estimated value of \$963,855). In Arghandab 31 grant applications packages were completed, with an estimated value of \$949,317.

In the new districts, following the approvals of PCNs by USAID, there are now 12 grant application packages being prepared in Tirin Kot, 13 in Tarnak Wa Jaldak and 17 in Bost. The respective province teams are gearing up for their first Grant Review Committee (GRC) meetings.

Due to the more intensive engineering required to produce the grant application packages, this process is taking much longer than originally planned, and the IR4 team has a backlog of grant applications packages. Despite increasing the number of engineers at the provincial level, the rate of preparation and submissions of grant applications packages is still lower than expected. The IR4 team is exploring remedial action to expedite this crucial process. During December, three grant applications were approved by the GRC for Arghandab District and one in Daman. Total grant application packages approved by the GRC are now 19 in Daman District and 25 in Arghandab District.

ACTIVITY 4.8 OBTAIN PROJECT APPROVAL(S)

During the month, USAID approved six grant application packages, with conditions—two in Daman District and four in Arghandab District. These have a total program contribution of \$257,130. There are now a total of 17 projects approved in Daman District and 24 in Arghandab District.

ACTIVITY 4.9 PROVIDE TECHNICAL ASSISTANCE, GRANTS AND SUB-AWARDS TO HELP DISTRICT ENTITIES AND OTHER PROJECT IMPLEMENTING PARTNERS TO IMPLEMENT APPROVED PROJECTS

After conducting grants orientation training attended by the CDC grantees and DDA, there were four new projects awarded in December (all in Arghandab). Two of these have already reached their first implementation milestone. After receiving no-cost time extensions, the five culvert projects awarded on 28-SEP-13 were completed by the end of December. Closeout procedures are continuing for these projects. They have all received their third milestone payments and will receive their final milestone disbursements (10%) after closeout. There were seven milestone disbursements made in December.

The Technical team completed the Operations and Maintenance training manual and commenced O&M training for grantees. This is an important component to the sustainability of the projects being implemented.

ACTIVITY 4.10 PROVIDE CAPACITY BUILDING TRAINING TO DISTRICT ENTITIES AND PRRD TO MANAGE PROGRAMS

The IR4 team of Bost conducted grants application training for 10 CDC groups and their DDA members from 09-DEC-13 to 11-DEC-13. This training enables CDC grantee nominees to develop grant application packages from approved PCNs. Similarly, the grants team of Tirin Kot provided grants application training to the clusters of Talanai, Charm Gar and Aborda on 23-DEC-13.

On 29-DEC-13 the officials from nine prospective CDC grantees gathered at the Arghandab District Center to receive grants orientation training and to sign the grant awards. However, they did not receive the training nor sign the grant awards, as they objected to the payment schedule system whereby they would not receive advance funding to begin project work. Subsequently, the payment schedules were revised so that the achievement of the first milestone payment involves only preparatory activities incurring no costs. These new payment schedules will be presented to these nine CDC grantees in early January at another grants orientation session. It will serve as the standard payment schedule for all grant awards going forward.

ACTIVITY 4.11 MONITOR PROJECT IMPLEMENTATION

The grants teams in Kandahar Province continued to monitor ongoing projects on a regular basis. Besides the special monitoring trips for preparation of grantee payment requests, the following monitoring trips were made in Arghandab and Daman:

- SSKDAG021—Repair of water reservoir in Nahri Roza cluster—21-DEC-13; 28-DEC-13
- SSKDAG024—Culvert project in Chargulba Sufla cluster—21-DEC-13
- SSKDAG031—Culvert project in Delaver Khan cluster—14-DEC-13
- SSKDAG035—Culvert project in Kshata Sukhtchala cluster—29-DEC-13
- SSKDAG038—Culvert project in Loya Monara cluster—15-DEC-13; 25-DEC-13; 28-DEC-13
- SSKDAG039—Culvert project in Mazra e Abass cluster—08-DEC-13
- SSKDAG040—Culvert project in Nawi Mazrah cluster—04-DEC-13
- SSKDDM002—Gabion project in Tawheed cluster—09-DEC-13; 18-DEC-13; and 29-DEC-13
- SSKDDM011—Culvert project in Aino cluster—09-DEC-13; 18-DEC-13; and 24-DEC-13

SSKDDM014—Road graveling in Khaibar cluster—23-DEC-13 and 24-DEC-13

On all these monitoring site visits, the work observed was of good quality, and the grantees were achieving their milestones more or less on schedule. Program Monitoring and Evaluation Officer also accompanied these trips. In most cases, DDA officials cited conflicting schedules and did not accompany these monitoring visits.

The PRRD/Kandahar Director participated on the monitoring trip to SSKDDM011 and SSKDDM014 on 24-DEC-13. He described the quality of construction work as quite good at both sites. However, at the culvert project in Aino Cluster, he recommended that at one of the 11 culvert sites a 9.5 meter long bridge was required, rather than the planned 4.5 meter culvert. The CDC and the community agreed to provide the incremental funds and labor needed to complete the bridge at that site. The IR4 engineers provided a new design for this enhancement, and a no-cost modification - no-cost pertaining to Program contribution - of the grant is being prepared.

ACTIVITY 4.12 USE COMMUNICATIONS TOOLS TO INFORM CITIZENS ON IMPACTS

Publicity activities for the five Arghandab culvert projects included media news, interviews and press releases. For more details please see Activities 3.3 and 3.6 above.

Besides temporary signboards being placed at project sites, permanent markers are now placed in a prominent location at project sites that are near completion. PRRD approved the text and design for these permanent markers.



Permanent marker posted at left at the culvert project of the Delaver Khan Kalacha, implemented by Sardeh Walya CDC (Grant No. SSKDAG031), 16-DEC-13

ACTIVITY 4.13 ENGAGE DISTRICT GOVERNORS AND DISTRICT ENTITIES IN PROJECT MONITORING, REPORTING AND EVALUATION

The DDAs are always informed of the IR4 monitoring trips and invited to participate. Besides the aforementioned monitoring trip with the PRRD Director on 24-DEC-13, the district and provincial officials have not been able to accompany Program staff on the monitoring trips, mostly advising Program of conflicting schedules. The DDA officers have stated that sometimes they make independent monitoring trips to Subat projects, as well as the projects of other programs such as NSP. However, we have been unable to verify these trips.

ACTIVITY 4.14 IMPLEMENT GENDER PILOT ACTIVITIES

The Community Development Officer (Gender Specialist) assisted in the discussions and development of practical gender initiatives at the DDA Women's Advisory Committee (WAC) Community Forums in Tirin Kot and Bost. The draft projects selected in the Forums—literacy/mathematics education, vocational training in cooking and vocational training in tailoring/embroidery in Tirin Kot; training in jam production and tailoring in Bost—are being developed as PCNs, for implementation in the new year. The Community Development Officer—Gender Specialist will help conduct the last WAC Community Forum in Arghandab in January 2014, to determine which types of projects to implement in that district.

ADDITIONAL RESULTS: CAPACITY BUILDING ACTIVITIES

ACTIVITY 5.1 ASSESS CAPACITY, IDENTIFY GAPS AND PREPARE CAPACITY BUILDING PLANS

Following the establishment of two new district offices in Hilmand Province, the Capacity Building Unit (CBU) held an introductory meeting and initial capacity assessment interview with the Nad Ali DDA members on 30-DEC-2013. The team also established contacts in preparation for the assessment interviews for Nad Ali DGO and Nahri Sarraj DDA and DGO in Hilmand Province. With the opening of the Nimroz PMU and district offices in Zaranj and Kang, the CBU also scheduled meetings with the PRRD/Nimroz and the Zaranj and Kang DDAs and DGOs for January 2014.

The meetings to provide feedback and set capacity-building priorities for DDAs and DGOs in Zabul, Uruzgan and Hilmand provinces were completed during the reporting period. In these sessions, summaries of the key findings and recommendations from assessments were presented to these entities, and, after discussions, the participants either confirmed the results or proposed specific changes. The results will be form the basis of developing the capacity development plans and training schedules in January 2014. The table below illustrates the current status of these activities:

Status of Capacity Assessment Feedback and Priority-setting Meetings in December 2013

Province	Targeted PEs and DEs	Feedback/Priority Setting Meetings (Dates)	Participants
Zabul	Shahjoy DDA	Completed (09-DEC-13)	11 Shahjoy DDA members including three Executive Committee members + 1 PRRD SAO
	Shahjoy DGO	Completed (11-DEC-13)	Shahjoy DGOs (Executive Officer and Attorney Officer)
Uruzgan	Chora DGO	Completed (07-DEC-13)	Chora DG and other 19 DGO staff
	Chora DDA	Completed (15-DEC-13)	22 Chora DDA members including the all Executive Committee members
	Dihrawud DGO	Completed (23-DEC-13)	Dihrawud Deputy DG and other 13 DGO staff
	Dihrawud DDA	Completed (24-DEC-13)	13 Dihrawud DDA members including three executive committee members
Hilmand	Bost DDA	Completed (01-DEC-13)	16 Bost DDA Members (including executive committee) and 2 Bost DCC members (female)
	Garmser DGO	Completed (04-DEC-13)	Acting Garmser DG and 5 other Garmser DGO key staff
	Garmser DDA	Completed (03-DEC-13)	9 Garmser DDA Members (including Chairman and Cashier) and 1 Garmser DCC member

ACTIVITY 5.2 DEVELOP CAPACITY BUILDING MATERIALS AND EXPERTISE

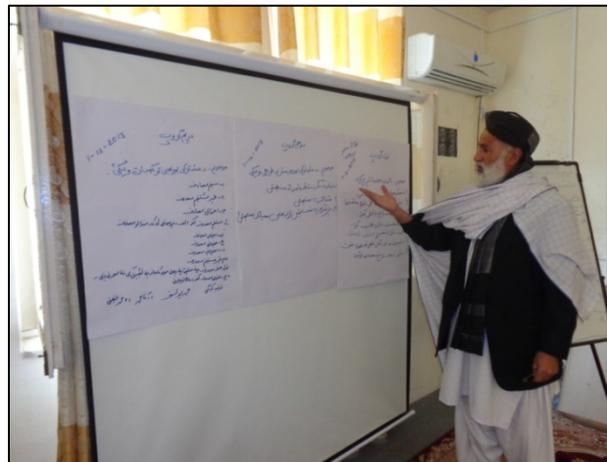
The Capacity Building team developed a concept note and agenda in preparation for the upcoming five-day induction training for 28 PRRD District Social Workers (DSWs) from all 14 districts covered by the Program. The team also obtained the training materials used by SIKA East and MRRD and started reviewing and adapting them for use in the South. There will be follow-up co-ordination meetings with MRRD/CLDD to review the training module, budget and logistical arrangements and before the training, which is scheduled from 01 to 05 FEB-14 in Kandahar City (likely in the Regional Program Office training hall).

The CBU continued reviewing and finalizing the training materials for district and provincial entity capacity-building plans. The materials were primarily adapted from the standard NABDP and Afghanistan's Civil Service Commission (ACSC) curriculum. Some supplementary materials are utilized from other GIRoA authorities as well, such as the Ministry of Finance and ANDMA. The CBU conducted Training of Trainers (TOTs) sessions where the materials were reviewed and modified.

The CBU continued to coordinate with the PRRD/Kandahar and Daman and Arghandab DGOs in preparation for implementing provincial and district entity capacity-building plans in January. The team will continue developing and internally reviewing the training materials, testing them in Training-of-Trainer (TOT) sessions for review and improvement before delivery of the training to the provincial and district entities. The CBU was also busy developing supplementary training materials in line with the proposed and capacity-building plans for provincial and district entities in Zabul, Uruzgan and Hilmand.

ACTIVITY 5.3 DELIVER TRAINING AND OTHER CAPACITY BUILDING SUPPORT

The final two training sessions for the Arghandab and Daman DGO staff were conducted in line with the common administrative functions specified in the Afghanistan National Development Strategy (ANDS) – i.e. Management/Administration, Financial Management, Project Management, Procurement, Human Resources, and Strategic Planning. The main objective of the training is to enhance the administrative capacities and functions of district-level civil servants to improve the delivery of basic government services to their populations. The details of the training for the Kandahar DGO staff are summarized in the Kandahar Results section, above.



Arghandab DG and DLOs participate in the HR Management, Introduction to the Afghan Civil Law and Participatory Planning and Budgeting Training at the Arghandab District Center on 01-DEC-2013.

The team shared and presented the proposed list of training courses with the PRRD/Kandahar in December. It is expected that this training will be delivered from 19 to 29-JAN-14.

The team has developed a schedule and will start conducting the necessary post-training follow-up and on-the-job training and technical assistance to Arghandab and Daman DDAs and DGOs in late January 2014, pending approval from the leadership of these public institutions. This support will be aligned with other formal training courses that were conducted for DDAs and DGOs in the last three to four months since September 2013.

ACTIVITY 5.4 EVALUATE RESULTS FOR CONTINUOUS IMPROVEMENT

The CBU carried out both pre- and post-training evaluations for the aforementioned sessions held thus far in Kandahar Province, obtaining useful information and feedback for future training. Overall, the five DGOs training courses in Arghandab and Daman were well received and highly appreciated by the DGs and DLOs. The evaluations at the end of each training session by participants indicate that the topics covered during the training were appropriate and the delivery modalities were good. The training for DDAs was also well received.

“Daman DGO staff members highly appreciate your hard work and active roles in conducting... training for us. Indeed these training courses are useful, and we anticipate more such useful training in the future. Thank you.

Daman DGO Administration Manager, 03-DEC-13

“We understand that DDAs have difficulties and need capacity building, but I thank the Subat Program in stepping forward and conducting the most useful basic training for DDAs in Kandahar. Indeed it was a step towards their development.”

Eng. Abdul Qayum Yousufzai, PRRD/Kandahar Director

The CBU will continue internally reviewing all of the comments and recommendations from trainees to date and continue fine tuning content, format, and structure before future delivery.

ACTIVITY 5.5 IMPLEMENT GENDER PILOT ACTIVITIES

In line with recommendations for the Gender Action Plan, the CBU started taking steps to integrate gender activities in both its regular capacity building program activities and in the four gender pilot districts of Arghandab, Bost, Qalat and Tirin Kot. Examples of the specific gender mainstreaming interventions include:

- Integrating gender mainstreaming concepts into training curricula;
- Conducting assessment of Women’s Advisory Committees (WACs) and providing training to members of the WACs. Examples of topics include: Leadership, Program Management, Project Reporting, and Monitoring and Evaluation.
- Providing training when possible to provincial and district entities on gender awareness, the promotion of women’s participation in local governance and mainstreaming concepts in general. The most effective way to provide this training is to incorporate into existing training curriculum, as opposed to separate training on gender.
- Encourage the participation of women government officials in the provincial capacity building training.

ADDITIONAL RESULTS: M&E CONSIDERATIONS

The Arghandab and Daman M&E Officers conducted site visits to project sites in both districts to monitor ongoing grant project activities. All the reports are uploaded into OS after being reviewed by the Kandahar Regional Office. Overall, the quality of the work to date was good. However, in Arghandab the team observed some minor deviations from project drawings and some project sites where signboards were not installed. The issues were addressed by the IR4 Grants and Technical Team with the grantees and consulting engineers. For further information please refer to the IR4 monitoring table below. The Dihrawud M&E Officer participated in all Community Forums (CFs) conducted in the district, including the conduct of 14 observations, 18 interviews with participants, and registration. Information from these activities has been shared with the relevant Program units and uploaded to the One Source database by the Regional M&E unit in Kandahar. The results are currently being analyzed.

The Bost and Qalat M&E Officers attended the DDA Women's Advisory Committee (WAC) CFs and other events delivered in their districts. They collected information against indicators being specified for each IR. The relevant information from the CFs being delivered in the district are shared with the related sections and uploaded to OS after reviewed by Kandahar M&E unit. In order to increase the value of interviews and gain more meaningful insights, the M&E Unit continues to work with district staff to improve their interviewing skills, especially those related to probing deeper into initial responses from interviewees.

The M&E Unit collected data for the quarterly and monthly reports, as well as for updating TraiNet and Afghan Info. The team also conducted M&E training for new staff in M&E functions and processes. The M&E Unit also worked with Human Resources to recruit an M&E Gender Specialist to assist with monitoring of gender mainstreaming and pilot activities with Women's Advisory Committees.

ADDITIONAL RESULTS: GENDER CONSIDERATIONS

The Program completed two more Governance and Stability Community Forum series for DDA Women's Advisory Committees (WACs) in Bost, Hilmand and in Qalat, Zabul as detailed above for Activity 1.9, following the completion of the first WAC CF in Tirin Kot, Uruzgan last month. The fourth pilot WAC CFs are scheduled for Arghandab District, Kandahar from 04-JAN to 08-JAN-14. The WACs in all four pilot districts have been recognized by their DDAs.

As noted above in IRs 1 – 5, all program units are integrating the Gender Action Plan into their activities. All program units are assisting the pilot WACs, including the Governance and Stability team incorporating women into the decision process through CFs for WACs (IR 1.9) and the Grants team working with WACs in developing, implementing and monitoring project concepts (IR 4.14). In addition, the IR 2 team has scheduled Service Fairs for women in partnership with DoWA (IR 2.5), and Communications and Outreach (IR 3.8) included women's topics in the radio call-in program, "Our Village, Our Hopes", conducted from September to December 2013. IR3 is also integrating women's roles and topics into the mobile theater program being planned for March.

Provincial Gender Specialists have been hired in Kandahar, Zabul, Hilmand and Uruzgan. Recruiting was underway this month to hire this same position for Nimroz. The specialists hired this month all participated in Governance and Stability Training-of-Trainers. They will report to their respective PMU Heads and serve as the primary facilitators for implementation of gender pilot activities and integration of gender throughout programming and operations over the longer run.

The Short Term Technical Advisor (STTA) for Gender returned to Afghanistan from 26-NOV-13 to 12-DEC-13 to follow up the status and make recommendations for the way forward in implementation of the Gender Action Plan. She assisted the Gender Specialists as they prepared to co-facilitate Community Forums for the Women's Advisory Committees and worked with the team leaders to incorporate the Plan into each of the program units. Together with staff she met with the gender advisors of MRRD/NABDP/NSP and IDLG on 09-DEC-13 and 11-DEC-13, respectively to provide and receive updates. As a result of this meeting, we learned of revisions to gender mainstreaming training materials and have requested these manuals from MRRD and NABDP (request pending). Following is an outline of the STTA's recommendations for the Program's South Region Gender Action Plan going forward:

RECOMMENDATIONS FOR GENDER ACTION PLAN

IR 1 – Governance and Stability

- Incorporate a gender lens/gender awareness concepts into IR1 training curriculum.
- At the Community Forums encourage male members of the CDCs to reach out to women in their communities to gain perspectives into the sources of instability and ways to address them.

- Provide TOT to all new Provincial Gender Specialists. Continue to provide leadership to the Community Forums with the Women Advisory Committees (WACs).
- Examine ways and provide support of how to include women's active participation in the Stability Technical Meetings.
- Take careful consideration of managing expectations in terms of roll-out of gender action plan in other districts besides the pilot districts if there are not sufficient resources to support such an expansion.

IR 2 – Access to GIRoA Services

- Provide TOT to all Provincial Gender Specialists in Access to GIRoA training. Tentative dates: February 4-5 to be held in Kabul bringing Gender Specialists from the south. After TOT Gender Specialists to return to their respective provinces and conduct training with IR 2 staff with members of the WAC. Training to be completed by end of February.
- Conduct services fair to increase access to GIRoA for women in each province.
- Implement all activities as described in the Gender Action Plan.

IR 3 - Communications and Outreach

- Provide TOT to all Provincial Gender Specialists in communications and advocacy training. Tentative dates: February 1-3 to be held in Kabul bringing Gender Specialists from the south. After TOT Gender Specialists to return to their respective provinces and conduct training with IR 3 staff with members of the WAC. Training to be completed by end of February.
- Produce gender awareness training materials on communications and outreach for members of PRRD, DDA, and WAC etc.
- Implement all activities as described in the Gender Action Plan including radio dramas, radio call-in and mobile theatre.

IR 4 – Grants and Technical

- Ensure the grant award agreements include a statement regarding that the DDA should actively engage the WAC in overseeing and implementing the projects that were generated from the WAC Community Forums.
- Provide the necessary support to DDAs in ensuring that the WACs are fully supported towards the implementation of the projects.
- Provide grants management training to the WACs.
- As the project concepts are forwarded from the Community Forums, the WACs PCNs should be prioritized and expedited so the WAC projects are moving forward as soon as possible.
- Implement all activities as described in the Gender Action Plan.

IR 5 - Capacity Building

- Promote gender mainstreaming concepts in the capacity building training curriculum.
- Conduct assessment of WACs. As per the outcome of the assessment provide capacity building training to members of the WACs. Examples of topics include: leadership, program management, project reporting, and monitoring and evaluation.
- Provide training when possible to PEs and DEs on gender awareness and the promotion of women's participation in local governance. It was discussed the most effective way to provide this training is to incorporate into existing training curriculum and not have a separate training on gender.

- Encourage the participation of women government officials in the provincial capacity building training.
- Implement all activities as described in the Gender Action Plan.

Monitoring & Evaluation

- Train the Provincial Gender Specialists to assist M&E in collection of data with women's groups.
- Conduct focus groups and individual interviews with members of the WACs to determine program effectiveness and ways for improvement of engagement.
- Support additional gender indicators for PMP in order to collect data on gender related activities and impact.
- Disaggregate data by sex as much as possible to determine female beneficiaries.

Human Resources

- Increase female staff throughout SIKA-South departments (HR, finance, IR 1, 2, 3, 4, and 5, and M&E).
- Provide necessary support and capacity building to all Provincial Gender Specialists to ensure they are fully integrated within the provincial teams.
- Senior Gender Specialist- revise position as according to the new job description in supporting the position to serve in a coordinating role of the Gender Action Plan instead of managing role. The new Provincial Gender Specialists should report directly to the PMU Heads. Complete hire for Nimroz Gender Specialists.

Provincial Management Units

- Take careful consideration of managing expectations in terms of roll-out of gender action plan in other districts besides the pilot districts if there are not sufficient resources to support such an expansion.
- Support Provincial Gender Specialists – ensure they are an integral part of the team and not as a separate entity.
- Ensure the DDA WACs projects are integrated into the DDA development plans, and are coordinated with other women's projects in the area including with DoWA and NABDP.
- Implement all activities as described in the Gender Action Plan.
- Conduct an analysis of the female participation on the Nimroz DDA. Encourage men and women joint participation in all SIKA-South activities.

Coordination with MRRD/PRRD/DDA/NABDP

- Conduct a mapping of each WAC to collect a profile of each member including background, experience, and representation of geographical area of district. Also include how WAC was selected and how formed, including objectives of WAC if determined and structure.
- Follow NABDP policy and structure of the DDA Women's Advisory Committee and also establish a Gender Committee with each WAC. Adhering to NABDP structure the Gender Committee is composed of the following: 2 men from DDA and 2 females from WAC. This body should meet on a regular basis to exchange information, encourage coordination and collaboration among the DDA and WAC, and increase women's involvement in the work of the DDA.
- Obtain Gender Training manuals from MRRD and NABDP- as per my meeting notes.
- Coordinate with NABDP on gender training with the DDAs in the South in particular utilizing their curriculum on rights in Islam.
- Seek ways of collaboration among the PRRD district social workers, NSP social mobilizers (one per 16

CDCs - not apparently aligned with NABDP clusters, and NABDP community mobilizers.

- Obtain endorsement letters from PRRD, DDA and NABDP for each of the WACs in all 4 provinces.
- Coordinate efforts locally with MRRD's programs including NABDP, NSP and AREDP.
- Continue coordination with Kabul and south regionally based MRRD, NSP and NABDP Gender Advisors, on the outcomes and activities of the SIKA-South Gender Action Plan.
- Strengthen coordination among SIKA-South PMU and Provincial Gender Specialists with the PRRD Gender Focal Points in each province.

Coordination between the PRRD and DoWA

- Work with DoWA in the establishment of the WACs.
- Strengthen linkages among the programming of PRRD and DoWA.
- Encourage closer collaboration among PRRD and DoWA.
- Ensure DoWA is included in SIKA-South gender activities.
- Invite DoWA to participate in gender related training with women beneficiaries, including participating in IR related training.
- Coordinating the gender activities with the Department of Women's Affairs (DoWA), will be essential to the success of the program. DoWA can play an important role in working with MRRD and other government ministries of advocating for improvement of access of government services to women.

Coordination with IDLG

- Follow up with IDLG Gender Advisors in Kabul regarding the proposal for the Women's Development Conference (refer to my meeting notes). This could be an excellent opportunity to strengthen the capacity of IDLG in increasing women's participation in local governance. Coordinate efforts for this conference with SIKA-East, as IDLG wishes to conduct event with both SIKA-South and SIKA-East.
- Work with IDLG in gaining support from the District Entity Officials and Provincial Authorities on the implementation of the Gender Action Plan.
- Strengthen coordination among SIKA-South PMU and Provincial Gender Specialists with the IDLG Gender Focal Points in each province.
- Support IDLG's efforts in outreach to Ministry of Religious Affairs to promote advancement of women in stabilization and governance.

Continue to support the overarching operating principles in the implementation of the Gender Action Plan. This will include the following:

- Work closely with the District Development Assemblies (DDAs) through engaging women in stabilization and development initiatives.
- Work with local government representatives to increase access of government services to women.
- Coordinate gender activities with the Department of Women's Affairs (DoWA) in each province.
- Build on women's existing skills.
- Promote active female participation.
- Gain support from male allies.
- Demonstrate respect and understanding to local culture and traditions.
- Employ an Afghan family approach to programming.

- Support gender through an Islamic framework.
- Promote gender integration and outreach to both male and female leaders.
- Recognize the different needs and interests of men and women in the community and address these needs in pragmatic ways to contribute to the larger goal of stabilization in the region.

ANNEX A: PROJECT PIPELINE

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSKDDM001	Naranj	Mand Hisar CDC	Rehabilitation of Road	28-Aug-13	Approved	28-Aug-13	29-Sep-13			Approved by COR	
SSKDDM002	Tawheed	Ghra Kalai CDC	Construction of Gabion	27-Sep-13	Approved	27-Sep-13	28-Sep-13	10-Nov-13	23-Nov-13	Awarded - 1st Disbursement made	20%
SSKDDM003	Fitrat	Shorandam CDC	Construction of Retaining Wall	27-Sep-13	Approved	27-Sep-13	28-Sep-13	17-Nov-13		Approved by COR	
SSKDDM004	Yawalai	Karim Karez	Construction of Protection Wall	27-Sep-13	Approved	27-Sep-13	28-Sep-13	17-Nov-13	27-Nov-13	Awarded	
SSKDDM005	Etefaq	Haji Lalai Kalai CDC	Construction of Culverts	27-Sep-13	Approved	27-Sep-13	28-Sep-13			Approved by COR	
SSKDDM006	Ensaf	Nawai Deh CDC	Improvement of water supply network	30-Nov-13	Approved	11-Dec-13	15-Dec-13	10-Nov-13		Approved by COR	
SSKDDM007	Maiwand	Sra Kala CDC	Construction of Retaining Wall(s)	27-Sep-13	Approved	27-Sep-13	28-Sep-13			Approved by COR	
SSKDDM008	Etihad	Dwaham Khushab CDC	Rehabilitation of Canal Intakes	29-Sep-13	Approved	29-Sep-13	29-Sep-13		23-Nov-13	Awarded - Implementation postponed	
SSKDDM009	Etihad	Momand CDC	Rehabilitation of Canal Intake	13-Nov-13	Approved	16-Nov-13	19-Nov-13	10-Nov-13		Approved by COR	
SSKDDM010	Almas	Manda Kalai CDC	Rehabilitation of Canal Intake	28-Oct-13	Approved	31-Oct-13	2-Nov-13	10-Nov-13	23-Nov-13	Awarded - Implementation postponed	
SSKDDM011	Aino	Sahibzada Kalache CDC	Construction of Culverts	27-Sep-13	Approved	28-Sep-13	29-Sep-13	17-Nov-13	27-Nov-13	Awarded - 1st Disbursement made	20%

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSKDDM012	Naikmargha	Semalzi CDC	Construction of Gabion	6-Oct-13	Approved	6-Oct-13	5-Oct-13	10-Nov-13	23-Nov-13	Awarded - Implementation postponed	
SSKDDM013	Khpalwak	Azam Kala CDC	Rehabilitation of Retaining Wall	29-Oct-13	Approved	31-Oct-13	2-Nov-13			Approved by COR	
SSKDDM014	Khaibar	Charband CDC	Graveling of Road	29-Oct-13	Approved	30-Oct-13	31-Oct-13	10-Nov-13	23-Nov-13	Awarded - 1st Disbursement made	20%
SSKDDM015	Naranj	Mand Hisar CDC	Culverts Construction	13-Nov-13	Approved	16-Nov-13	19-Nov-13			Approved by COR	
SSKDDM016	Etihad	Dwaham Khoshab CDC	Rehabilitation of 3 schools	1-Dec-13	Approved	1-Dec-13	11-Dec-13	10-Nov-13		Approved by COR	
SSKDDM017	Aino	Sahibzada Kalacha CDC	Construction of retaining wall	13-Nov-13	Approved	16-Nov-13	19-Nov-13	17-Nov-13		Approved by COR	
SSKDDM047	Daman	DDA	Vocational training - Motorcycles					31-Dec-13			
SSKDDM048	Daman	DDA	Vocational training - Plumbing					31-Dec-13			
SSKDDM264	Naranj		Construction of Gabion Wall								
SSKDDM265	Tawheed		Vocational Training for Men								
SSKDDM266	Fitrat		Vocational Training for Men								
SSKDDM267	Yawalai		Vocational Training for								

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
			Men								
SSKDDM268	Yawalai		Construction of Retaining Wall								
SSKDDM269	Etefaq		Construction of Retaining Wall								
SSKDDM270	Etefaq		Rehabilitation of Roads								
SSKDDM271	Ensaf		Construction of Culverts								
SSKDDM272	Nasrat		Construction of Retaining Wall								
SSKDDM273	Almas		Construction of Canal Retaining Wall								
SSKDDM274	Aino		Construction of Protection Wall								
SSKDDM275	Naikmargha		Vocational Training for Youth								
SSKDDM276	Naikmargha		Construction of Small Aqua Ducts								
SSKDDM277	Khpalwak		Construction of Protection Wall								
SSKDDM278	Khpalwak		Rehabilitation of Canal								
SSKDDM279	Khaibar		Construction of Retaining Wall								
SSKDDM280	Khaibar		Construction of Culverts								

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSKDAG018	Nagahan	Ghondai Nagahan CDC	Construction of water dividers and intake gates					27-Nov-13			
SSKDAG019	Nagahan	Ghondai Nagahan CDC	Construction of Culverts					27-Nov-13			
SSKDAG020	Nagahan	Ghondai Nagahan CDC	Construction of Long Retaining Wall	29-Oct-13	Approved	29-Oct-13	31-Oct-13	27-Nov-13		Approved by COR	
SSKDAG021	Nahriroza	Nahriroza CDC	Repair of Water Reservoirs	23-Nov-13	Approved	23-Nov-13	11-Dec-13	16-Nov-13	7-Dec-13	Awarded - 1st Disbursement made	20%
SSKDAG022	Nahriroza	Nahriroza CDC	Improvement of Irrigation Canals	1-Dec-13	Approved	1-Dec-13	2-Dec-13	16-Nov-13		Approved by COR	
SSKDAG023	Charghulba	Charghulba CDC	Improvement of Irrigation System								
SSKDAG024	Charghulba	Charghulba CDC	Construction and Rehabilitation of Culverts	27-Sep-13	Approved	28-Sep-13	28-Sep-13	4-Dec-13	7-Dec-13	Awarded - 1st Disbursement made	20%
SSKDAG025	Babar (Shuyene Wasat)	Shuyene Wasat CDC	Improvement of Irrigation Canals	27-Sep-13	Approved	28-Sep-13	29-Sep-13	16-Nov-13		Approved by COR	
SSKDAG026	Babar (Shuyene Wasat)	Shuyene Wasat CDC	Construction of Retaining Wall(s)	1-Dec-13	Approved	1-Dec-13	2-Dec-13	16-Nov-13		Approved by COR	
SSKDAG027	Shoynan Olya	Jazah CDC	Construction and Repairing of Siphons	13-Nov-13	Approved	16-Nov-13	19-Nov-13			Approved by COR	
SSKDAG028	Shoynan Olya	Jazah CDC	Construction of Culverts	25-Aug-13	Approved	26-Aug-13	23-Sep-13		28-Sep-13	Awarded - 3rd Disbursement	90%

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
										made	
SSKDAG029	Khuaja Mulk	Maranjan CDC	Construction of Culverts	28-Aug-13	Approved	28-Aug-13	22-Sep-13	10-Nov-13	28-Sep-13	Awarded - 3rd Disbursement made	90%
SSKDAG030	Khuaja Mulk	Maranjan CDC	Construction of Retaining Wall(s)	13-Nov-13	Approved	16-Nov-13	19-Nov-13	10-Nov-13		Approved by COR	
SSKDAG031	Delaver Khan Kalacha	Sardeh Walya CDC	Construction of Culverts	25-Aug-13	Approved	26-Aug-13	23-Sep-13	31-Dec-13	28-Sep-13	Awarded - 3rd Disbursement made	90%
SSKDAG032	Sarkari Bagh	Gul Kalacha CDC	Drainage Improvement	29-Oct-13	Approved	30-Oct-13	31-Oct-13	10-Nov-13		Approved by COR	
SSKDAG033	Sarkari Bagh	Gul Kalacha CDC	Construction Retaining Wall	23-Nov-13	Approved	23-Nov-13	11-Dec-13	10-Nov-13		Approved by COR	
SSKDAG034	Kshata Sukhchala	Kshata Sukhtchala CDC	Construction of Retaining Wall(s)	23-Nov-13	Approved	23-Nov-13	11-Dec-13			Approved by COR	
SSKDAG035	Kshata Sukhchala	Kshata Sukhtchala CDC	Construction of Culverts	28-Oct-13	Approved	29-Oct-13	31-Oct-13		7-Dec-13	Awarded	
SSKDAG036	Hajiano Kala	Hajiano Kala CDC	Road Rehabilitation	28-Oct-13	Approved	29-Oct-13	31-Oct-13	16-Nov-13		Approved by COR	
SSKDAG037	Loya Monara	Wakil Kala CDC	Construction of 6 Siphons					16-Nov-13			
SSKDAG038	Loya Monara	Wakil Kala CDC	Construction of Culverts	28-Aug-13	Approved	29-Oct-13	31-Oct-13	16-Nov-13	7-Dec-13	Awarded	
SSKDAG039	Mazra e Abass	Mazra e Abass CDC	Construction of Culverts	25-Aug-13	Approved	25-Aug-13	23-Sep-13		28-Sep-13	Awarded - 3rd Disbursement made	90%

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSKDAG040	Nawi Mazra	Nawi Mazrah CDC	Construction of Culverts	25-Aug-13	Approved	25-Aug-13	23-Sep-13	16-Nov-13	28-Sep-13	Awarded - 3rd Disbursement made	90%
SSKDAG041	Kuhak	Habibullah Kalacha	Construction of Retaining Wall	28-Oct-13	Approved	29-Oct-13	31-Oct-13	1-Dec-13		Approved by COR	
SSKDAG042	Kuhak	Habibullah Kalacha	Construction of Culverts	30-Nov-13	Approved	15-Dec-13	15-Dec-13	1-Dec-13		Approved by COR	
SSKDAG043	Kochinay Monara	Loy Taben CDC	Improvement of Irrigation Canal					16-Nov-13			
SSKDAG044	Kochinay Monara	Loy Taben CDC	Irrigation Drainage	28-Oct-13	Approved	29-Oct-13	31-Oct-13	16-Nov-13		Approved by COR	
SSKDAG045	Jelawur	Durahi CDC	Irrigation Drainage	15-Dec-13	Approved	16-Dec-13	19-Dec-13	10-Nov-13		Approved by COR	
SSKDAG046	Jelawur	Durahi CDC	Construction of Culverts	29-Oct-13	Approved	30-Oct-13	31-Oct-13	10-Nov-13		Approved by COR	
SSKDAG239	Mazrah Abass		Construction Of Culvert								
SSKDAG240	Mazrah Abass		Irrigation Canal Improvement								
SSKDAG241	Hajiano Kala		Construction Of Retaining Wall								
SSKDAG256	Kohak		Road Rehabilitation								
SSKDAG257	Loya Monara		Vocational Training for Youth								
SSKDAG258	Kochinay Monara		Construction of Culverts								
SSKDAG259	Jelawer		Construction of Retaining Wall								
SSKDAG260	Shoynan		Construction of								

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
	Olya		Retaining Wall								
SSKDAG261	Delaver Khan Kalacha		Construction of Retaining Wall								
SSKDAG262	Mazra e Abass		Vocational Training for Youth								
SSKDAG263	Hajiano Kala		Drainage Improvement								
SSKDAG264	Delawer Khan Kalacha		Construction of Retaining Wall								
SSKDAG265	Nawi Mazrah		Irrigation Canal Improvement								
SSKDAG266	Nawi Mazrah		Construction of Retaining Wall								
SSUZTK049	Talanai		Construction of Protection Wall								
SSUZTK050	Talanai		Construction of Culverts and Road								
SSUZTK051	Talanai		Rehabilitation of Streams								
SSUZTK053	Daiyak		Construction of Protection Wall								
SSUZTK054	Daiyak		Construction of Culverts and Rehabilitation of Road								
SSUZTK055	Daiyak		Streams Rehabilitation								

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSUZTK056	Mosazai		Construction of Protection Wall								
SSUZTK057	Mosazai		Construction of culverts								
SSUZTK058	Mosazai		Graveling of Rural Access Road								
SSUZTK059	Abarda		Construction of Protection Wall								
SSUZTK060	Abarda		Streams Rehabilitation								
SSUZTK061	Abarda		Construction of culverts								
SSUZTK082	Sad murda		Construction of Protection Wall								
SSUZTK083	Sad murda		Construction of Irrigation Infrastructure								
SSUZTK084	Sad murda		Construction of Culverts								
SSUZTK094	Charma Gar		Construction of Protection Wall								
SSUZTK095	Charma Gar		Stream Rehabilitation								
SSUZTK096	Charma Gar		Construction of Culverts								
SSUZTK193	Sarshakhlay		Construction of Protection Wall								
SSUZTK194	Sarshakhlay		Construction of culverts								
SSUZTK195	Sarshakhlay		Vocational								

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
			Training Center								
SSUZTK208	Chashma-e-Mehran		Construction of Irrigation infrastructure System								
SSUZTK209	Chashma-e-Mehran		Construction of Protection Wall								
SSUZTK210	Chashma-e-Mehran		Road Graveling and Construction of Culverts								
SSUZTK221	Khanan Sorkh Morghab		Graveling of Rural Access Road								
SSUZTK222	Khanan Sorkh Morghab		Construction of Protection Wall								
SSUZTK223	Khanan Sorkh Morghab		Rehabilitation of Streams								
SSUZTK253	Bulagh		Construction of Check Dam								
SSUZTK254	Bulagh		Rehabilitation of Rural Access Road								
SSUZTK255	Bulagh		Construction of Protection Wall								
SSUZCH097	Gulzar		Stream Rehabilitation								
SSUZCH098	Gulzar		Construction of Protection Wall								

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSUZCH099	Gulzar		Check Dam								
SSUZCH100	Markaz		Stream Rehabilitation								
SSUZCH101	Markaz		Construction of Protection Wall								
SSUZCH102	Markaz		Road Graveling								
SSUZCH196	Ashazai		Construction of Protection Wall								
SSUZCH197	Ashazai		Canal Rehabilitation								
SSUZCH198	Ashazai		Repairing of Hand pumps								
SSUZCH199	Khaar Nika		Construction of Culverts								
SSUZCH200	Khaar Nika		Rehabilitation of Canal Intakes								
SSUZCH201	Khaar Nika		Construction of Protection Wall								
SSUZCH202	Kotal		Construction of Check Dam								
SSUZCH203	Kotal		Construction of culverts								
SSUZCH204	Kotal		Construction of Protection Wall								
SSUZCH205	Qale		Rehabilitation of Streams								
SSUZCH206	Qale		Construction of Protection Wall								
SSUZCH207	Qale		Construction of Culverts								

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSUZCH215	Sarab Siasang Zarzigai		Canal Rehabilitation								
SSUZCH216	Sarab Siasang Zarzigai		Construction of Protection Wall								
SSUZCH217	Sarab Siasang Zarzigai		Rehabilitation of hands pumps								
SSUZCH218	Sarab		Canal Rehabilitation								
SSUZCH219	Sarab		Construction of Culverts								
SSUZCH220	Sarab		Construction of Protection Wall								
SSUZCH247	Shanawda Noorai Monighar Kamisan		Construction of Culverts								
SSUZCH248	Shanawda Noorai Monighar Kamisan		Constriction of Water Reservoirs								
SSUZCH249	Shanawda Noorai Monighar Kamisan		Construction of Protection Wall								
SSUZCH299	Khwaja Khadir Fazal Karam		Protection wall								

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSUZCH300	Khwaja Khadir Fazal Karam		Canal Rehabilitation								
SSUZCH301	Khwaja Khadir Fazal Karam		Constriction of Culverts								
SSUZCH302	Khwaja khadir Nik Mohammd		Canal Rehabilitation								
SSUZCH303	Khwaja khadir Nik Mohammd		Protection Wall								
SSUZCH304	Khwaja khadir Nik Mohammd		Siphon								
SSUZCH305	Khwaja khadir Kam al Cluster		Canal Rehabilitation								
SSUZCH306	Khwaja khadir Kam al Cluster		Protection wall								
SSUZCH307	Khwaja khadir Kam al Cluster		Constriction of culverts								
SSZBTJ121	Etihad		Construction of Culverts								
SSZBTJ122	Etihad		Construction of water reservoirs								
SSZBTJ123	Etihad		Vocational Training								

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSZBTJ124	Grani		Construction of clinic Boundary Wall								
SSZBTJ125	Grani		Construction of Protection Wall								
SSZBTJ126	Grani		Construction of school Boundary Wall								
SSZBTJ127	Haji Nika		Construction of Culverts								
SSZBTJ128	Haji Nika		Construction of Gabion Wall								
SSZBTJ129	Haji Nika		Construction of water reservoirs								
SSZBTJ130	Shahi		Construction of Culverts								
SSZBTJ131	Shahi		Construction of Protection Wall								
SSZBTJ132	Shahi		Rehabilitation of Street Graveling								
SSZBTJ133	Pamir		Construction of Gabion Wall								
SSZBTJ134	Pamir		Construction of water reservoirs								
SSZBTJ135	Pamir		Vocational Training								
SSZBTJ136	Safa		Construction of water reservoirs								
SSZBTJ137	Safa		Construction of Gabion Wall								
SSZBTJ138	Safa		Vocational								

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
			Training								
SSZBTJ139	Folad		Rehabilitation of Street Graveling								
SSZBTJ140	Folad		Construction of Protection Wall								
SSZBTJ141	Folad		Construction of Culverts								
SSZBTJ142	Hewad		Construction of Protection Wall								
SSZBTJ143	Hewad		Rehabilitation of Street Graveling								
SSZBTJ144	Hewad		Vocational Training								
SSZBQA052	1		Construction of Cool Rooms								
SSZBQA062	1		Construction of water reservoirs								
SSZBQA063	1		Vocational Training								
SSZBQA064	2		Rehabilitation of Canal								
SSZBQA065	2		Construction of Protection Wall								
SSZBQA066	2		Construction of water reservoirs								
SSZBQA067	3		Construction of small check Dam								
SSZBQA068	3		Rehabilitation of Street Graveling								

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSZBQA069	3		Repairing of the hand pumps								
SSZBQA070	4		Rehabilitation of Canal								
SSZBQA071	4		Construction of Protection Wall								
SSZBQA072	4		Construction of water reservoirs								
SSZBQA073	5		Construction of Protection Wall								
SSZBQA074	5		Rehabilitation of Street Graveling								
SSZBQA075	5		Vocational Training								
SSZBQA076	6		Construction of Culverts								
SSZBQA077	6		Construction of Gabion Wall								
SSZBQA078	6		Rehabilitation of Street Graveling								
SSZBQA079	7		Rehabilitation of Street Graveling								
SSZBQA080	7		Repairing of the hand pumps								
SSZBQA081	7		Vocational Training								
SSZBQA085	8		Rehabilitation of Canal								
SSZBQA086	8		Construction of Culverts								
SSZBQA087	8		Rehabilitation of								

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
			Street Graveling								
SSZBQA088	9		Construction of Culverts								
SSZBQA089	9		Rehabilitation of Street Graveling								
SSZBQA090	9		Vocational Training								
SSZBQA091	10		Construction of Protection Wall								
SSZBQA092	10		Rehabilitation of Street Graveling								
SSZBQA093	10		Vocational Training								
SSZBSJ103	6		Rehabilitation of Roads								
SSZBSJ104	6		Construction of Culverts								
SSZBSJ105	6		Construction of Retaining wall								
SSZBSJ106	7		Rehabilitation of Roads								
SSZBSJ107	7		Construction of Culverts								
SSZBSJ108	7		Construction of Retaining wall								
SSZBSJ109	3		Construction of Retaining wall								
SSZBSJ110	3		Rehabilitation of Roads								
SSZBSJ111	3		Construction of Culverts								

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSZBSJ112	4		Construction of Reservoir								
SSZBSJ113	4		Construction of Retaining wall								
SSZBSJ114	4		Construction of Irrigation Canal								
SSZBSJ115	1		Rehabilitation of Roads								
SSZBSJ116	1		Construction of Canal Intakes								
SSZBSJ117	1		Construction of Retaining wall								
SSZBSJ118	2		Rehabilitation of Roads								
SSZBSJ119	2		Construction of Culverts								
SSZBSJ120	2		Construction of Retaining wall								
SSHMBO145	Babaji		Construction of water gates								
SSHMBO146	Babaji		Culvert Construction								
SSHMBO147	Babaji		Vocational training for Youth								
SSHMBO148	Char bagh		Vocational training for Women midwife								
SSHMBO149	Char bagh		Construction of water gates								

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSHMBO150	Char bagh		Hand Pumps Repair								
SSHMBO151	Fasli Babaji		Hand Pumps Repair								
SSHMBO152	Fasli Babaji		Culvert Construction								
SSHMBO153	Fasli Babaji		Construction of water gates								
SSHMBO154	Basharan		Vocational training for Youth								
SSHMBO155	Basharan		Vocational training for Women mid- wife								
SSHMBO156	Basharan		Construction of protection wall								
SSHMBO157	Sarwari		Construction of water gates								
SSHMBO158	Sarwari		Hand Pumps Repair								
SSHMBO159	Sarwari		Vocational training for Youth								
SSHMBO160	Mamoor Abdullah		Hand Pumps Repair								
SSHMBO161	Mamoor Abdullah		Construction of water gates								
SSHMBO162	Mamoor Abdullah		Vocational training for Youth								

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSHMBO163	Bolan		Rehabilitation of Road								
SSHMBO164	Bolan		Construction of protection wall								
SSHMBO165	Bolan		Construction of water gates								
SSHMBO166	Radar		Hand Pumps Repair								
SSHMBO167	Radar		Vocational training for Youth								
SSHMBO168	Radar		Construction of water gates								
SSHMBO169	Qulfak		Construction of protection wall								
SSHMBO170	Qulfak		Construction of water gates								
SSHMBO171	Qulfak		Hand Pumps Repair								
SSHMBO172	Nisar Ahmad Khan		Construction of protection wall								
SSHMBO173	Nisar Ahmad Khan		Vocational training for Women mid-wife								
SSHMBO174	Nisar Ahmad Khan		Hand Pumps Repair								
SSHMBO175	Kariz		Construction of protection wall								

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSHMBO176	Kariz		Construction of Gabion								
SSHMBO177	Kariz		Construction of water gates								
SSHMBO178	Kochni Kariz		Construction of water gates								
SSHMBO179	Kochni Kariz		Vocational training for Youth								
SSHMBO180	Kochni Kariz		Culvert Construction								
SSHMBO181	Qalai Bost		Rehabilitation of Road								
SSHMBO182	Qalai Bost		Vocational training for Youth								
SSHMBO183	Qalai Bost		Culvert Construction								
SSHMBO184	Bost		Construction of water gates								
SSHMBO185	Bost		Culvert Construction								
SSHMBO186	Bost		Construction of protection wall								
SSHMBO187	Lashkari Bazar		Construction of water gates								
SSHMBO188	Lashkari Bazar		Vocational training for Youth								
SSHMBO189	Lashkari Bazar		Hand Pumps Repair								

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSHMBO190	Wali Karam		Vocational training for Youth								
SSHMBO191	Wali Karam		Hand Pumps Repair								
SSHMBO192	Wali Karam		Culvert Construction								
SSHMGA211	Abdul Ghani		construction School Boundary wall								
SSHMGA212	Abdul Ghani		Construction of protection wall (gabion)								
SSHMGA213	Abdul Ghani		Rehabilitation of 6.26 Km Road								
SSHMGA214	M Asif		Rehabilitation of 6 Km Road								
SSHMGA224	Haji shah khan		Construction of Culverts								
SSHMGA225	Haji shah khan		Construction of (1.5Km) Road								
SSHMGA226	Haji shah khan		Construction of Watergates								
SSHMGA227	Abdul Satar		Construction of (15) water gates								
SSHMGA228	Abdul Satar		Construction of Retaining Wall								
SSHMGA229	Abdul Satar		Construction of Box Culverts								
SSHMGA230	Haji zikerya		Rehabilitation of Road								

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSHMGA231	Haji zikerya		Construction of water Gates								
SSHMGA232	Haji zikerya		Box Culverts Construction								
SSHMGA233	Abdul Ghani		Rehabilitation of 6,26 Km Road								
SSHMGA234	Abdul Ghani		Construction of protection wall (gabion)								
SSHMGA235	Abdul Ghani		construct ion School Boundary wall								
SSHMGA236	Mohammad Asif		Rehabilitation of 6 Km Road								
SSHMGA237	Mohammad Asif		Construction 15 box Culverts and 15 RCC pipe Culverts`								
SSHMGA238	Mohammad Asif		Construction of (77) Iron Water Gates 70x70cm								
SSHMGA242	Haji zikerya		Rehabilitation of Road								
SSHMGA243	Haji zikerya		Construction of water Gates								
SSHMGA244	Haji zikerya		Culverts Construction								
SSHMGA245	Mohammad Asif		Construction 15 box Culverts and 15 RCC pipe Culverts`								

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSHMGA246	Mohammad Asif		Construction of (77) Iron Water Gates 70x70cm								
SSHMGA250	Haji Asadullah cluster		Construction of water Gates								
SSHMGA251	Haji Asadullah cluster		Construction of Culverts								
SSHMGA252	Haji Asadullah cluster		Construction of (1094M) Road								
SSHMGA281	Emaduddin Agha(7)		Rehabilitation of Road								
SSHMGA282	Emaduddin Agha(7)		Construction Watergates								
SSHMGA283	Emaduddin Agha(7)		Construction Box Culverts								
SSHMGA284	Haji Khuday Rahim(8)		Rehabilitation of 9,50 KM Road								
SSHMGA285	Haji Khuday Rahim(8)		Construction of 43 Box Culverts								
SSHMGA286	Haji Khuday Rahim(8)		Construction of 71 Watergates								
SSHMGA287	Haji Tooryalai (9)		Rehabilitation of 2591 M Road								
SSHMGA288	Haji Tooryalai (9)		Construction of 55 Water Gates								

Project No.	Cluster	Grantee/ CDC Rep	Project Name	Date Submitted to COR	COR Review Status	Date COR Approved	Date ERF Approved	Date VSU Approved	Grant Award Date	Project Status	Completion Percentage
SSHMGA289	Haji Tooryalai (9)		Construction of 21 Box Culverts								
SSHMGA290	Abdul Nafi(10)		Rehabilitation of 10,130 M Road								
SSHMGA291	Abdul Nafi(10)		Construction of 19 Box Culverts								
SSHMGA292	Abdul Nafi(10)		Construction of Watergates								
SSHMGA293	Haji Abdul Samad(11)		Construction of 103 Watergates								
SSHMGA294	Haji Abdul Samad(11)		Construction of 13 Box Culverts								
SSHMGA295	Haji Abdul Samad(11)		Rehabilitation of 1000- M Road								
SSHMGA296	Haji Shah Jahan(12)		Construction of 104 Watergates								
SSHMGA297	Haji Shah Jahan(12)		Construction of 7 Box Culverts								
SSHMGA298	Haji Shah Jahan(12)		Rehabilitation of 700- M Road								

The Grant Number indicates the location:

PROVINCES

KD KANDAHAR
 ZB ZABUL
 UZ URUZGAN
 HM HILMAND

DISTRICTS

DM DAMAN
 AG ARGHANDAB
 QA QALAT
 SJ SHAHJOY
 TJ TARNAK WA JALDAK

TK TIRIN KOT
 CH CHORA
 DBO BOST
 GA GARM SER

ANNEX B: SUCCESS STORIES



USAID | **AFGHANISTAN**
FROM THE AMERICAN PEOPLE

SNAPSHOT

Bridges to Schools: Ready for the Winter Rains

With USAID support, culverts were built in flood-prone villages enabling children to continue to go to school.

Photo Credit: USAID/SIKA South



The culverts in Kishki Village, Arghandab District, Kandahar Province, benefit the students and teachers of Sultan Mahmood Ghaznavi High School, a primary and secondary school with over 400 male and female students.

USAID/SIKA South helps local governance structures to address sources of instability and assists the Afghan Government to be more responsive in delivering priority basic services to build stability in the districts.

Telling Our Story

U.S. Agency for International Development
Washington, DC 20523-1000
<http://stories.usaid.gov>

Rainfall and snowmelt often make the route to schools treacherous or impassible for students and teachers in Khishki Village, Arghandab District, Kandahar Province. To overcome this hardship, residents constructed four masonry culverts that act as bridges over waterways. The culverts were completed in time for the upcoming seasonal rains, an achievement that will enable village children to continue to go to school.

Local leaders spearheaded the culvert project through their Community Development Council (CDC) and USAID's Stability in Key Areas (SIKA) South program. The Program, which is led by the Ministry of Rural Rehabilitation and Development (MRRD), works with local leaders to identify and solve problems in southern Afghanistan where there is a history of conflict.

With the support of SIKA South, a cluster of CDCs identified flooding as a source of local instability. The seasonal floods destroy dirt roads and thus severely restrict peoples' access to neighboring villages, schools, clinics, markets and the district government center. To build the culverts, SIKA South provided the villagers of Mazra e Abass with a grant to pay for local labor and construction expertise, and tools and construction materials. They will be also be responsible for their operation and maintenance in the coming years.

Construction of the culverts will benefit the students in the district. Ahmad Shah, a 26 year-old teacher, said the culverts would reduce absenteeism and increase the number of school days for all students. "It rains many days in winter and spring here, and the water from the entire mountain flows here, which means the students do not come to school," said Shah.

Many of the teachers are from a neighboring town and also had difficulty getting to the school in time for classes. Local resident Zahir Jan said, "It will benefit our villagers, particularly our students. In winter, water flows in this area, and teachers and their bikes are stuck here for hours. With these culverts, children can now cross and old men can go to the mosque in winter."

"The advantage for the future is that the culverts show success in solving our problems and is our asset to last 100 years," Salih Mohammad, a village resident, said. "Our young people, women, students, teachers, all of us, will use these culverts in winter and we won't face the problem of crossing over waterways that we had before."

ANNEX C: DISTRICT OPERATIONAL STATUS TRACKER

Province District	Staffing	Office/Guesthouse	Power Supply	Equipment and Furniture	Internet
Kandahar Daman	✓ Team Leader	Located at Daman District Center. Fully operational.	A solar power system was procured and installed by Program and providing enough power to district office.	District office is fully set up with all IT equipment and furniture.	Functional, has been procured and installed by Program.
	✓ Stability Officer				
	✓ Community Development Officer				
	✓ Field Engineer				
	✓ Grants Capacity Building				
	✓ Grants Development Officer				
	✓ Grants Implementation Officer				
	✓ M&E Officer				
	✓ Operations Officer				
	✓ Field Officer				
Kandahar Arghandab	✓ Team Leader	Located at Arghandab District Center. Fully operational.	Power provided by district center was disconnected. Power supply is now provided by a generator supplied by the Program. Water supply repaired after the generator came on line 24-SEP-13.	District office is fully set up with all IT equipment and furniture.	Functional, has been procured and installed by Program.
	✓ Stability Officer				
	✓ Community Development Officer				
	✓ Field Engineer				
	✓ Grants Capacity Building				
	✓ Grants Development Officer				
	✓ Grants Implementation Officer				
	✓ M&E Officer				
✓ Operations Officer					
Uruzgan Tirin Kot	✓ Field Officer	Both PMU and Tirin Kot/Guest House offices are fully set up and operational. Guest house has been shifted to new location on 2-SEP-13. And now is fully operational.	Program is sharing fuel (est. 980 diesel liters & lubrications 20 liters of engine oil/month) each fourth month, paying for city power (50 AFs per kilo watt). A generator is procured and delivered to TK district office.	District office is fully set up with all IT equipment and furniture.	Functional, has been procured and installed by Program.
	✓ Team Leader				
	✓ Stability Officer				
	✓ Community Development Officer				
	✓ Field Engineer				
	✓ Grants Capacity Building				
	✓ Grants Development Officer				
	✓ Grants Implementation Officer				

Province District	Staffing	Office/Guesthouse	Power Supply	Equipment and Furniture	Internet
	<ul style="list-style-type: none"> ✓ M&E Officer ✓ Operations Officer ✓ Field Officer 				
Uruzgan Chora	<ul style="list-style-type: none"> ✓ Team Leader ✓ Stability Officer ✓ Community Development Officer ✓ Field Engineer ✓ Grants Capacity Building ✓ Grants Development Officer ✓ Grants Implementation Officer ✓ M&E Officer ✓ Operations Officer ✓ Field Officer 	Located at Chora District Center. Fully operational.	Solar power system was installed on 19-DEC-13 and fully functional.	District office is fully set up with all IT equipment and furniture.	Functional, has been procured and installed by Program.
Uruzgan Dihrawud	<ul style="list-style-type: none"> ✓ Team Leader ✓ Stability Officer ✓ Community Development Officer ✓ Field Engineer ✓ Grants Capacity Building ✓ Grants Development Officer ✓ Grants Implementation Officer ✓ M&E Officer ✓ Operations Officer ✓ Field Officer 	Located at Dihrawud District Center. Fully operational.	Requisition for solar power system is put in OneSource. A temporary rented 13.5KVA generator has shifted to district office from Kandahar on 28-NOV-13. The power will be provided by the generator until solar power is installed.	District office furnished with all furniture and other necessary items. I T equipment sent to the district office.	Functional, has been procured and installed by Program.
Zabul Qalat	<ul style="list-style-type: none"> ✓ Team Leader ✓ Stability Officer ✓ Community Development Officer ✓ Field Engineer ✓ Grants Capacity Building ✓ Grants Development Officer 	A big meeting room in Qalat municipality is accessible for our use through PRRD. Local house rented for storage and office/guesthouse and a long-term rental has arranged.	A generator is procured installed in the Qalat office. Qalat district office has enough electricity for running office.	District office is fully set up with all IT equipment and furniture.	Functional, has been procured and installed by Program.

Province District	Staffing	Office/Guesthouse	Power Supply	Equipment and Furniture	Internet
	<input checked="" type="checkbox"/> Grants Implementation Officer <input checked="" type="checkbox"/> M&E Officer <input checked="" type="checkbox"/> Operations Officer <input checked="" type="checkbox"/> Field Officer				
Zabul Shahjoy	<input checked="" type="checkbox"/> Team Leader <input checked="" type="checkbox"/> Stability Officer <input checked="" type="checkbox"/> Community Development Officer <input checked="" type="checkbox"/> Field Engineer <input checked="" type="checkbox"/> Grants Capacity Building <input checked="" type="checkbox"/> Grants Development Officer <input checked="" type="checkbox"/> Grants Implementation Officer <input checked="" type="checkbox"/> M&E Officer <input checked="" type="checkbox"/> Operations Officer <input checked="" type="checkbox"/> Field Officer	Located at Shahjoy District Center. Fully operational.	As soon the USAID approval received, the solar system will be installed. The required temporary generator is rented and delivered to district office.	District office is fully set up with all IT equipment and furniture.	Functional, has been procured and installed by Program.
Zabul Tarnak Wa Jaldak	<input checked="" type="checkbox"/> Team Leader <input checked="" type="checkbox"/> Stability Officer <input checked="" type="checkbox"/> Community Development Officer <input checked="" type="checkbox"/> Field Engineer <input checked="" type="checkbox"/> Grants Capacity Building <input checked="" type="checkbox"/> Grants Development Officer <input checked="" type="checkbox"/> Grants Implementation Officer <input checked="" type="checkbox"/> M&E Officer <input checked="" type="checkbox"/> Operations Officer <input checked="" type="checkbox"/> Field Officer	Located at TWJ District Center that is fully operational.	The solar power system installation was completed on 12-SEP-13.	District office is fully set up with all IT equipment and furniture.	Functional, has been procured and installed by Program.
Hilmand Bost	<input checked="" type="checkbox"/> Team Leader <input checked="" type="checkbox"/> Stability Officer <input checked="" type="checkbox"/> Community Development Officer <input checked="" type="checkbox"/> Field Engineer <input checked="" type="checkbox"/> Grants Capacity Building	PRRD provides space at their office for PMU team only. Rented house is contracted and used as our Bost district office.	Two generators were procured and delivered to Bost district office and Hilmand PMU office.	District office is fully set up with all IT equipment and furniture.	Functional, has been procured and installed by Program for both PMU and Bost district offices.

Province District	Staffing	Office/Guesthouse	Power Supply	Equipment and Furniture	Internet
	<ul style="list-style-type: none"> ✓ Grants Development Officer ✓ Grants Implementation Officer ✓ M&E Officer ✓ Operations Officer ✓ Field Officer 				
Hilmand Garmser	<ul style="list-style-type: none"> ✓ Team Leader ✓ Stability Officer ✓ Community Development Officer ✓ Field Engineer ✓ Grants Capacity Building ✓ Grants Development Officer ✓ Grants Implementation Officer ✓ M&E Officer ✓ Operations Officer ✓ Field Officer 	Two rooms for office and one shared training room are provided for our office. The office renovation process has been completed. Office is completely furnished and the solar system installation has completed and fully operational.	Solar panel system has been installed and fully functional and internet system is installed and working properly.	Office has been set up and furnished and fully functional.	Functional, has been procured and installed by Program.
Hilmand Nahri Sarraj	<ul style="list-style-type: none"> ✓ Team Leader ✓ Stability Officer ✓ Community Development Officer ✓ Field Engineer ✓ Grants Capacity Building ✓ Grants Development Officer ✓ Grants Implementation Officer ✓ M&E Officer ✓ Operations Officer ✓ Field Officer 	2 rooms (4*6mt) for Office, 1 room (3*5mt) for resting/-accommodation and training, 1 kitchen and 1 wash room is available for the district team in a separate building at the district compound.	A generator is required for providing of power for the district office.	District office is fully set up with all IT equipment and furniture. Only computers still need to be received; these will be sent on 04-JAN-14, after being configured.	Functional, has been procured and installed by Program.
Hilmand Nad Ali	<ul style="list-style-type: none"> ✓ Team Leader ✓ Stability Officer ✓ Community Development Officer ✓ Field Engineer 	District office assessment has been done, 3 large rooms (5*10mt) for office use, 2 rooms (3*4mt) for	Requisition for solar power system is required to be putted in OneSource.	District office is fully set up with all IT equipment and furniture.	Functional, has been procured and installed by Program.

Province District	Staffing	Office/Guesthouse	Power Supply	Equipment and Furniture	Internet
	<ul style="list-style-type: none"> ✓ Grants Capacity Building ✓ Grants Development Officer ✓ Grants Implementation Officer ✓ M&E Officer ✓ Operations Officer ✓ Field Officer 	resting/accommodation, 1 kitchen and 1 washroom is available for the district team in district compound. The office is at the DG office with a separated way and guest house is in a separated building in the district compound. The renovation work has been completed and ready for furnishing.	13.5 KVA generator was rented and moved on 14-DEC-13 to the district office by the supplier.	Only computers still need to be received; these will be sent on 04-JAN-14, after being configured.	
Nimroz Zaranj	<ul style="list-style-type: none"> ✓ Team Leader ✓ Stability Officer Community Development Officer ✓ Field Engineer Grants Capacity Building Grants Development Officer Grants Implementation Officer M&E Officer ✓ Operations Officer ✓ Field Officer 	A separate wing of the building that contains 2 rooms and 1 kitchen is allocated for Program office in PRRD compound. Renovation completed end of DEC 2013.	There is 24 hours city power available for office use. The only issue is that the voltage of the power is low.	District office is fully set up with all IT equipment and furniture.	Functional, has been procured and installed by Program.
Nimroz Kang	<ul style="list-style-type: none"> ✓ Team Leader ✓ Stability Officer ✓ Community Development Officer ✓ Field Engineer Grants Capacity Building Grants Development Officer Grants Implementation Officer ✓ M&E Officer ✓ Operations Officer ✓ Field Officer 	2 office rooms: one (9mx6m) and the second (6mx4m); plus 1 shared meeting hall (15mx9m) and 1 bathroom. Kitchen is not available in building. The office is located in newly constructed DDA office close to the DG office. Renovation completed end of DEC 2013.	A temporary rented generator is required to be provided to district office until solar power is installed. 13.5 KVA generator is rented and moved on 14-DEC-13 to the district office by the supplier.	Office has been set up and furnished as soon the renovation work complete. Only computers are remaining which will be sent on 04-JAN-14 after the program configuration.	Functional, has been procured and installed by Program.