



**USAID**  
FROM THE AMERICAN PEOPLE

**AFGHANISTAN**

# STABILITY IN KEY AREAS (SIKA) – EAST

MONTHLY REPORT: NOVEMBER 2013



*Photo: District Governors and their representatives, as well as representatives from the Independent Directorate of Local Governance (IDLG) and USAID, attended the first SIKA-East District Governors Conference held in Kabul on November 11 and 12, 2013.*

**December 15, 2013**

This publication was produced for review by the United States Agency for International Development (USAID). It was prepared by AECOM.



**USAID**  
FROM THE AMERICAN PEOPLE

**AFGHANISTAN**

# STABILITY IN KEY AREAS (SIKA) – EAST

MONTHLY REPORT: NOVEMBER 2013

Contract Number: AID-306C-12-00002

**Submitted to:**

United States Agency for International Development (USAID) Afghanistan

**Prepared by:**

AECOM International Development

**DISCLAIMER:**

The authors' views expressed in this document do not necessarily reflect the views of the United States Agency for International Development or the United States Government.

# CONTENTS

<b>CONTENTS</b> .....	<b>i</b>
<b>ACRONYMS</b> .....	<b>ii</b>
<b>PROGRESS TOWARD IMMEDIATE OUTCOMES</b> .....	<b>7</b>
<b>PROGRAMS</b> .....	<b>11</b>
PROGRAM-WIDE ACTIVITIES.....	11
INSTITUTIONAL STRENGTHENING AND STABILIZATION .....	12
CAPACITY BUILDING.....	12
GRANTS .....	15
SIGNIFICANT PROVINCIAL ACTIVITIES.....	17
CROSS-CUTTING ACTIVITIES .....	20
MONITORING AND EVALUATION (M&E).....	20
OPERATIONAL ENVIRONMENT .....	20
HUMAN RESOURCES.....	21
CHALLENGES.....	21
NEXT STEPS.....	21
<b>APPENDIX A: SIKA-EAST GRANTS AND ENGINEERING</b> .....	<b>23</b>
<b>APPENDIX B: PROCUREMENT AND GRANTS VETTING</b> .....	<b>25</b>
<b>APPENDIX C: SIKA-EAST TRAININGS TRACKER</b> .....	<b>27</b>
<b>APPENDIX D: SIKA-EAST DISTRICT IMPLEMENTATION TRACKER</b> .....	<b>28</b>
<b>APPENDIX E: GRANTS PIPELINE SUMMARY</b> .....	<b>29</b>

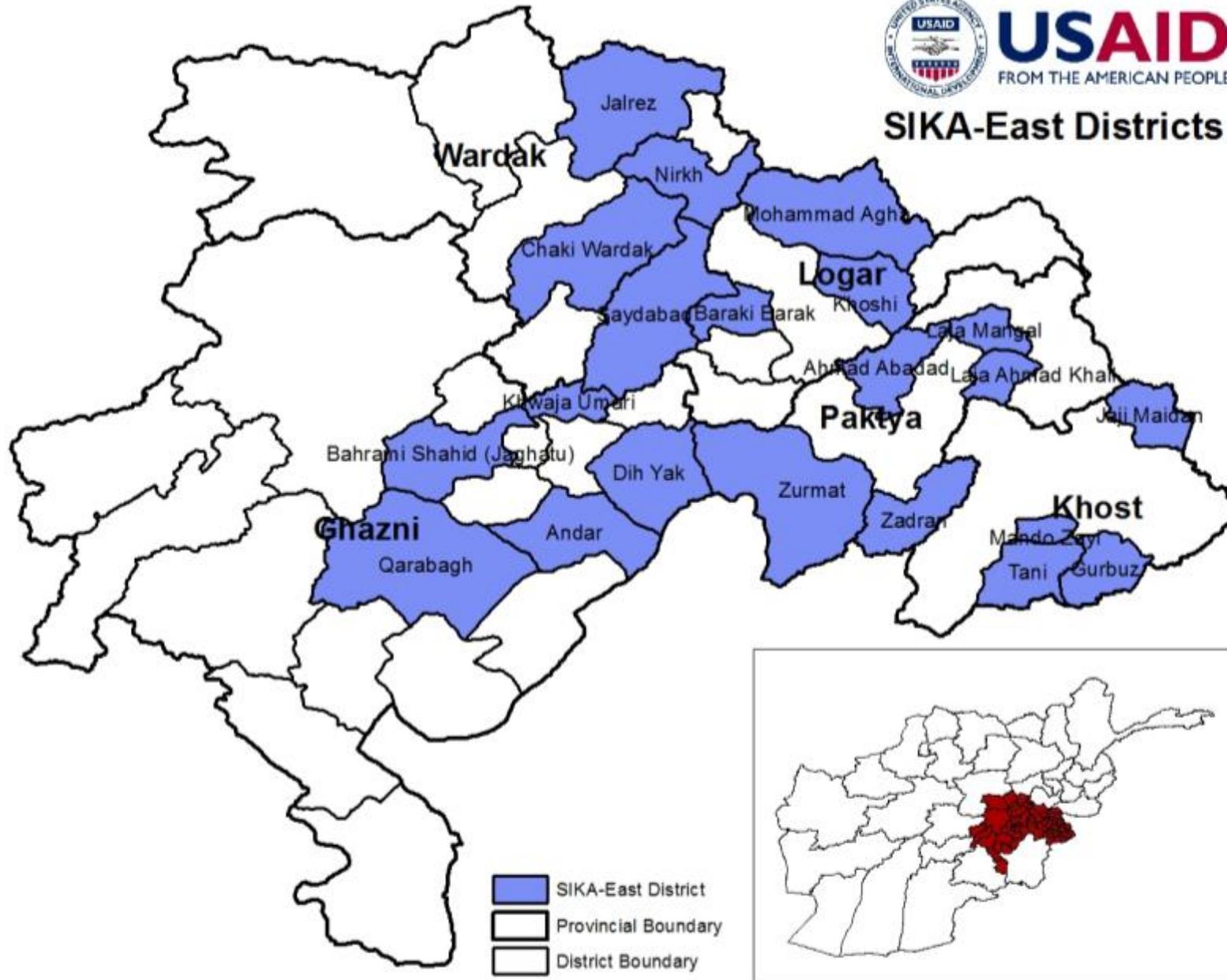
# ACRONYMS

CDC	Community Development Council
CHC	Comprehensive Health Center
CLDD	Community Led Development Department
DCC	District Community Council
DDA	District Development Assembly
DE	District Entities
DGO	District Governor's Office
DIC	District Information Center
DoWA	Department of Women's Affairs
DPP	District Project Portfolio
DSW	District Social Worker
FY	Fiscal Year
GIRoA	Government of the Islamic Republic of Afghanistan
GRC	Grant Review Committee
IDLG	Independent Directorate of Local Governance
IED	Improvised Explosive Device
IR	Intermediate Result
LM	Logic Model / Logical Model
MRRD	Ministry of Rural Rehabilitation and Development
NABDP	National Area Based Development Program
NGO	Non-governmental Organization
NSP	National Solidarity Program
OC	Outcome
ODG	Office of Democracy and Governance
OP	Output
PGO	Provincial Governor's Office
PMP	Performance Management Plan
PRRD	Provincial Rural Rehabilitation Department
QC	Quality Control
RF	Results Framework
RFP	Request for Proposals
SAM	Stability Analysis Methodology
SIKA-East	Stability in Key Areas-East
Sol	Source of Instability
SoW	Scope of Work
SPC	Service Providers Catalogue
SPF	Service Providers Fair
SPP	Stability Planning Process
USAID	United States Agency for International Development



**USAID**  
FROM THE AMERICAN PEOPLE

### SIKA-East Districts





*Photo: A work group session at the DDA+ Conference in Maydan Shahr on November 5, 2013*

---

## EXECUTIVE SUMMARY

# EXECUTIVE SUMMARY

The Stability in Key Areas (SIKA) - East Monthly Report provides an overview of achievements made during November 2013, the second month of the third fiscal year (FY) of program implementation.

**PROGRAM PROFILE** SIKA-East, together with the Afghan Ministry of Rural Rehabilitation and Development (MRRD) and the Independent Directorate of Local Governance (IDLG), is working on strengthening governance and service delivery to improve stability in conflict-affected districts of eastern Afghanistan.

SIKA-East, originally envisioned as an 18-month program with an \$88,680,279 budget, started in December 2011. A no-cost extension was obtained in April 2013, extending the program until March 6, 2014. An 18-month option period was granted in November with programming continuing through September 2015.

As of November 30, the program was active in all 21 targeted districts in five provinces in eastern Afghanistan. The following are the SIKA-East districts of operation:

- Andar, Bahrami Shahid (Jaghata), Dih Yak, Khwaja Umari, and Qarabagh in Ghazni Province;
- Gurbuz, Jaji Maidan, Mando Zayi, and Tani in Khost Province;
- Baraki Barak, Khoshi, and Mohammad Agha in Logar Province;
- Chaki Wardak, Jalrez, Nirkh, and Saydabad in Maydan Wardak Province; and,
- Ahmad Abad, Laja Ahmad Khail, Laja Mangal, Zadran, and Zurmat in Paktya Province<sup>1</sup>.

**Afghan Leadership** SIKA-East is currently being implemented by 629 staff members, of whom 97% are Afghan nationals. Sixty-three percent of the Afghan nationals are based in the five provinces and 21 districts where SIKA-East operates, embedded within Provincial Rural Rehabilitation and Development (PRRD) and District Government

## November Achievements

- First DDA+ provincial conference held in Maydan Wardak.
- First District Governor (DG) conference held in Kabul, which brought together DGs and their representative from all 21 SIKA-East Districts.
- Five provincial conferences held recognizing the International Day for the Elimination of Violence Against Women.
- Seven new grants in line with the DPPs awarded, in total value of \$349,266.
- Six new DPPs approved by USAID for Qarabagh and Bahrami Shahid (Jaghata) in Ghazni Province, Jalrez in Maydan Wardak Province, Ahmad Abad and the Garda Serai area in Paktya Province, and Jaji Maidan in Khost Province.
- 12 grants completed in November, addressing local sources of instability and strengthening community resiliencies.
- 75 capacity building sessions conducted across the districts, with 4,146 men and 1,452 women trained in stability, outreach, and technical skills.

## Cumulative Results

- Program active in all 21 planned districts of Eastern Afghanistan.
- Stakeholder registers completed for all 21 official SIKA-East districts and the Garda Serai area of Zadran.
- Twenty-two DPPs submitted to USAID, one for each of the 21 districts and one for Garda Serai that will be part of the larger Zadran programming.
- Nearly 500 stability-focused trainings conducted for more than 13,000 men and 4,500 women since the beginning of the program.

<sup>1</sup> The ongoing discussions as to the official status of the Garda Serai area of Zadran have led to the creation of a parallel process in Garda Serai, although the area is officially being treated as a part of Zadran. For this reason, the number of DDPs is 22 for the 21 formal districts of SIKA-East. Discussions on how to handle the divisions programmatically are ongoing with IDLG, MRRD, SIKA-East, and USAID.

offices at provincial and district levels, respectively. Five percent of the Afghan nationals occupy senior management positions (grades 10-12), while women make up 6% of the total staff.

**OBJECTIVES** The primary objective of the SIKA-East program is to promote good governance and service delivery in targeted districts with the intended effects of promoting stability and reducing the impact of the insurgency through capacity building with MRRD and IDLG in the areas of intervention.

To reach this objective, the program is conducting a wide-ranging stability-focused capacity building program for expanded District Development Assemblies (DDAs), or so-called DDA Plus (DDA+) – informal, voluntary, and highly representative district bodies. SIKA-East enables DDA+s to:

- (i) Identify, analyze, and monitor root causes of local instability;
- (ii) Develop and execute strategic plans to address these causes; and
- (iii) Forge alliances and generate public activism to raise awareness about, and advocate for, district stability.

Complementing capacity building efforts to enable effective local governance, SIKA-East offers grants to district entities to enhance service delivery and assist implementation of stability-focused initiatives, predominantly small-scale infrastructure projects intended to mitigate the identified root causes of instability. The result is a sound, local-level analysis of district instability dynamics, coupled with a ground-up plan of interventions to remedy it, local capacity to implement and manage it, and governmental ability to effectively communicate the challenges and the results to their constituents.

**PERFORMANCE MANAGEMENT PLAN** In agreement with USAID, SIKA-East revised its Performance Management Plan (PMP) in line with the recent changes of the Logic Model (LM) of the USAID Stabilization Unit and the Office of Democracy and Governance (ODG). The PMP revision will also enable SIKA-East to better capture the actual results of program activities. The new PMP went into effect on October 1, 2013. Revision and improvement of the data collections for the various new indicators is still ongoing. The quality control process of obtaining data for all the indicators for the life of the program (with the appropriate supporting documentation) is almost complete. A separate quality control report will be submitted in the upcoming quarter.

**RESULTS** In November, SIKA-East attained a number of benchmarks and results:

**DDA+ Leadership and District Level Planning** DDA+ members from all 21 districts have completed the Stability Planning Process (SPP) and finalized the District Project Portfolios (DPPs). The DPPs have subsequently been endorsed by PRRD Directors and DGs and submitted to USAID for final approval. In November, six previously produced DPPs were approved by USAID – Qarabagh and Bahrami Shahid (Jaghata) in Ghazni Province, Jalrez in Maydan Wardak Province, Ahmad Abad and Garda Serai in Paktya Province, and Jaji Maidan in Khost Province. The Mando Zayi District DPP was submitted to USAID at the end of the month, with approval anticipated in early December. This brings the total to 22 finalized and approved DPPs under the program. The DPP for Garda Serai in Zadrin District was created following consultation with USAID, MRRD, and IDLG.

SIKA-East and GIRoA partners jointly hosted two broader conferences designed to facilitate cooperation and information sharing across districts and provinces, but also strengthen overall coordination between SIKA-East and MRRD and IDLG. The first, a DDA+ Provincial Conference in Maydan Wardak brought together sister DDA+s and government authorities at the provincial level to share and broaden local analysis of instability and conflict and to strengthen the local ownership and management of the DPPs. The second, a District Governors Conference co-hosted by SIKA-East and IDLG, assembled 21 DGs from the SIKA-East area of operations as well as SIKA-East district-level

managers. The conference enabled an exchange of experiences and lessons learned and served to elicit ideas and feedback on the program’s potential option period and transition to governmental entities.

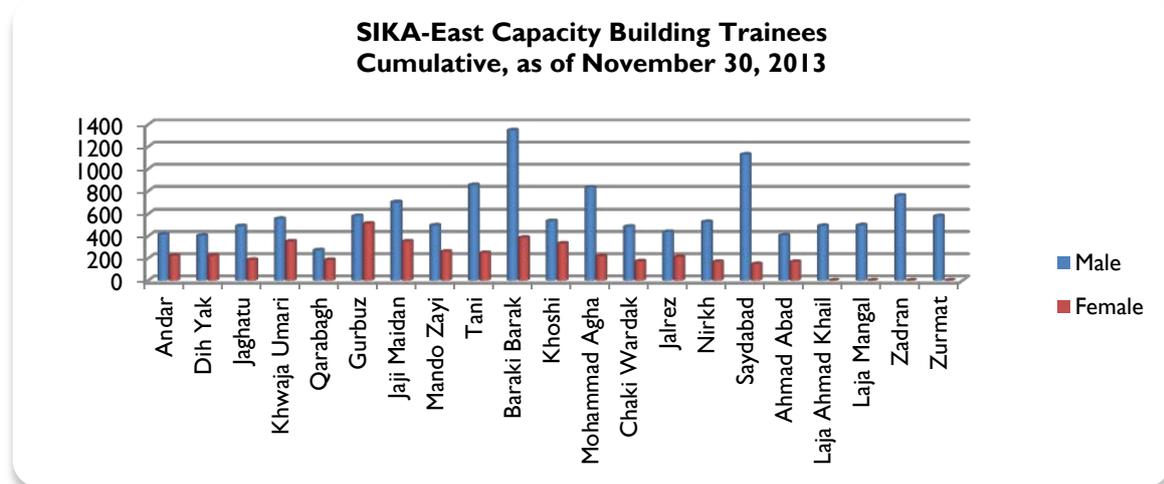
**Service Provider Fairs** Although no service provider fairs were conducted in November, preparations were well under way for three fairs planned for December: one each in Paktya, Logar, and Ghazni.

**Capacity Building** The SIKA-East capacity building program consists of trainings in three areas:

- **Stability:** Stability Planning Process, Verification of Sources of Instability, Root Causes and Solutions, Stakeholder Orientation, and Governance Foundation;
- **Outreach:** Fundraising, Lobbying, Negotiation Strategy, Unity Building, and Resource Dialogue and Advocacy; and
- **Technical Training:** Grant Process and Application Development, Grant Management, Infrastructure Project Planning, Infrastructure Project Implementation, and Operation and Maintenance.

During November, 75 training activities were conducted in all 21 districts. A total of 3,004 participants – 2,019 male and 985 female – were trained in topics that included resource mobilization, outreach, and technical skills. The participants were primarily members of DDAs, District Community Councils (DCC), and Community Development Councils (CDC), as well as influential local men and women.

As of November 30, the program has conducted nearly 500 stability-focused trainings for more than 13,000 men and 4,500 women since the beginning of SIKA-East. Please note that SIKA-East’s ongoing data revision may imply fluctuations in the cumulative results of the capacity building program.



**Transition Initiatives** SIKA-East continued consultations with MRRD and IDLG to operationalize a series of new capacity building activities in support of the transition to stronger GIRoA-led participatory planning and service delivery.

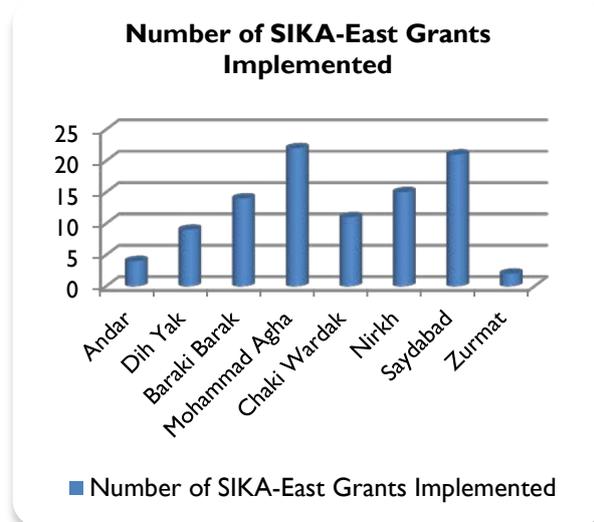
In November, SIKA-East organized a pilot DDA+ Provincial Conference to bring together sister DDA+s and government authorities at the provincial level to share and broaden local analysis of instability and conflict and to strengthen DPP ownership and management. The three-day conference took place in Maydan Wardak’s provincial capital between November 5 and 7. Four more DDA+ conferences will be organized in December. Additionally, in Kabul, the above-mentioned Dis-

district Governors conference assembled 21 DGs from the SIKA-East area of operation in coordination with IDLG.

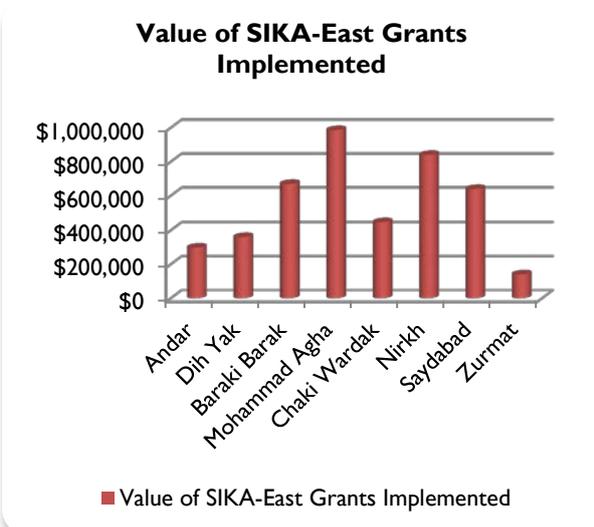
The DDA+ conference was attended by 66 DDA+ members from Chaki Wardak, Jalrez, Nirkh, and Saydabad; approximately one third of the attendees were women. During the conference, participants worked to share and broaden local analysis of instability and conflict and identified ways to strengthen local ownership and management of the DPPs. The DG conference included all 21 DGs and staff, as well as the local and Kabul management of SIKA-East. The conference provided the DGs with comprehensive information about program achievements and plans; discussed the role of the DGs in the context of SIKA-East; enabled an exchange of experiences, challenges, and lessons learned among the governors; and elicited ideas and feedback on the program's potential option period and transition to governmental entities.

In November, SIKA-East began planning for a series of Advocacy and Resource Dialogue trainings specifically for DG staff. These trainings will be conducted in January and held at the provincial level for all SIKA-East districts in the provinces. This will have the added benefit of providing a venue for DGs and targeted staff to meet and discuss common issues.

**Grants** In the reporting period, SIKA-East awarded seven new grants with a total value of \$349,266 to district entities in Baraki Barak, Chaki Wardak, and Zurmat. The Zurmat grants were the first two awarded in that district under the SIKA-East program. Twelve grant activities were completed in the reporting period.



Since the beginning of its operations, the program has awarded a total of 98 grants with a value of \$4,381,039, each addressing a local source of instability in its area of operation. Twenty-four grants have been completed so far and are in the mandatory three-month monitoring phase. The 74 grants currently ongoing are being implemented in the districts of Andar, Dih Yak, Baraki Barak, Mohammad Agha, Chaki Wardak, Nirkh, Saydabad, and Zurmat.



In support of infrastructure grants, SIKA-East completed the engineering designs for 30 projects in the districts of Mohammad Agha, Baraki Barak, Khoshi, Andar, Khwaja Umari, Zurmat, Laja Ahmad Khail, Laja Mangal, Gurbez, Jaji Maidan, and Tani. As of November 30, SIKA-East has completed the designs of 160 projects, with a total value of over \$8.5 million. In addition, 43 engineering designs are in various stages of field surveys and drafting. These are estimated to be more than \$2 million in value.

A total of 63 capacity building projects have been identified by district entities (DE) and local communities targeting 21 districts of the five provinces. These include various vocational trainings, in particular a number of livelihoods

trainings for women, as well as complementary activities to ensure the viability of such initiatives and connect them with other ongoing government programs.



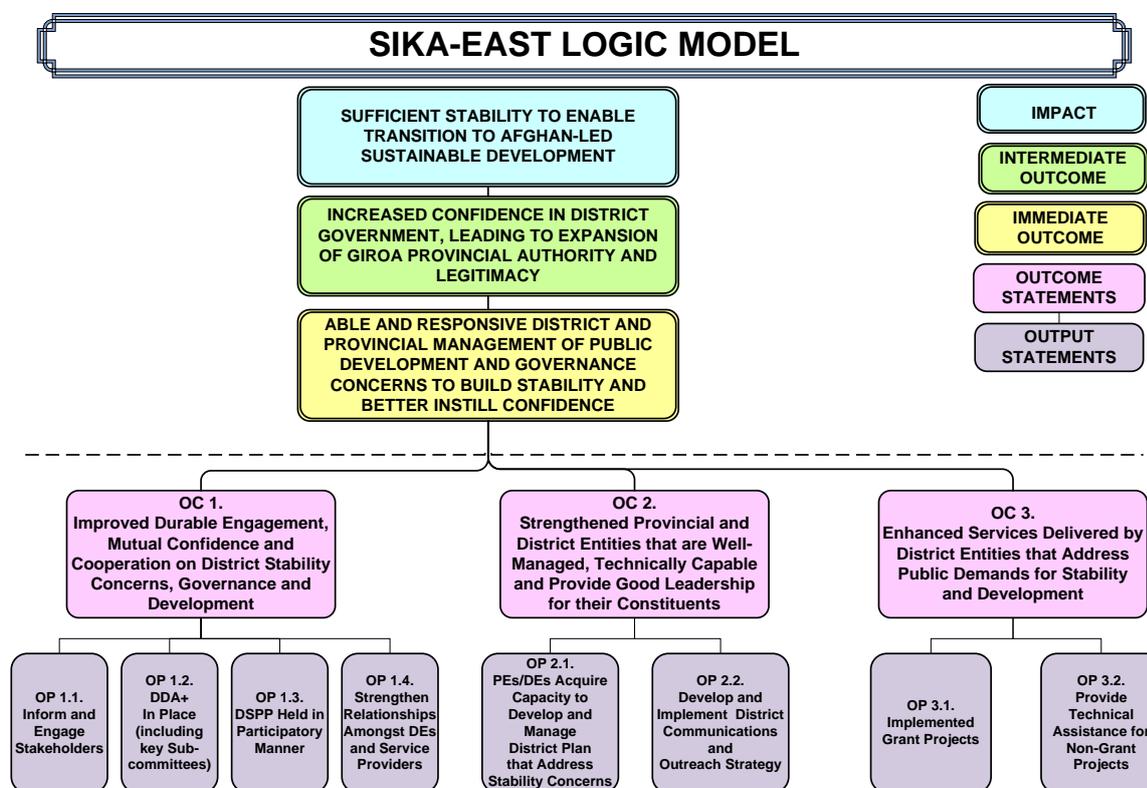
The Deh Hayat Usopzai CDC led the inauguration ceremony for the protection wall visible at the back-

PROGRESS TOWARDS  
IMMEDIATE OUTCOMES

# PROGRESS TOWARD IMMEDIATE OUTCOMES

## REVISED SIKA-EAST LOGIC MODEL AND RESULTS FRAMEWORK

The original SIKA-East contract positioned SIKA-East as a stabilization program under the USAID Stabilization Unit (Stab-U) of the Mission in Afghanistan. Due to the recent changes in the Stab-U Logic Model (LM) and Results Framework (RF), the contractual objectives and the Intermediate Results (IRs) of SIKA-East were revised, in agreement with USAID. The following is a summary of relevant changes.



## MONTHLY PROGRESS TOWARD IMMEDIATE OUTCOMES

Starting in October 2013 and continuing throughout November, SIKA-East has begun implementing data management systems for all indicators in the revised RF. Please note that due to the ongoing data revision process, some cumulative results are not reported, and the new numbers from November, added to the cumulative totals at the end of October may not add up. The data for training participants completed the revision process in November, and the cumulative numbers are now correct and should be going forward.

### **OC 1: Improved Durable Engagement, Mutual Confidence and Cooperation on District Stability Concerns, Governance and Development**

The basis of this outcome (OC) is the ‘building of relationships’ – bringing the various stakeholders in each district together to discuss their governance and stability concerns and jointly agree interventions that would contribute to an improved stability. SIKA-East, in close collaboration with the Government of the Islamic Republic of Afghanistan (GIROA), identifies the key local stakeholders, including women, through a stakeholder mapping process in each district, which eventually results in the development of the DDA+, the core governance entity for SIKA-East. GIROA and SIKA-East jointly facilitate a series of capacity building workshops to prepare the DDA+ to engage in a participatory planning process and develop DPPs, which serve as strategic plans of interventions for each district. In addition, SIKA-East facilitates coordination events between district entities and local service providers (SPs), as well as events among SPs, to increase awareness of various services and resources available in the district and/or province and enable DEs to access them.

	NOVEMBER PROGRESS			CUMULATIVE PROGRESS		
<b>I.3.1 Number of districts in which the DSPP was utilized to develop projects</b>	0			21		
<b>I.3.2 Number of DSPP sessions conducted for District Entities (DEs)</b>	Male	Female	Total	Male	Female	Total
	0	0	0	32	17	49
<b>I.3.3 Number of DE members that participated in the DSPP sessions</b>	0	0	0	1,132	583	1,715
<b>I.4.1 Number of Coordination Events Held</b>	33	12	45	95	48	143
<b>Number of Participants in Coordination Events Held</b>	346	95	441	929	357	1,268
<b>I.4.2 Number of DE members with access to the SP Information Products</b>	Month			Cumulative		
	968			TBD		
<b>I.4.3 Number of organizations with access to the SP Information Products</b>	197			TBD		
<b>I.4.4 Number of SPFs held</b>	0			6		
<b>I.4.5 Number of SPs invited to the SPFs</b>	0			TBD		
<b>I.4.6 Number of SPs at the SPFs</b>	0			TBD		
<b>I.4.7 Number of visitors at the SPFs</b>	Male	Female	Total	Male	Female	Total
	0	0	0	TBD	TBD	TBD
<b>I.4.8 Number of non-subsidized visitors at the SPFs</b>	0	0	0	TBD	TBD	TBD

### **OC 2: Strengthened Provincial and District Entities that are Well-Managed, Technically Capable, and Provide Good Leadership for their Constituents**

The basis of this OC is ‘governance’ – SIKA-East provides training and strengthens the capacity of the provincial and district entities so that they may better manage delivery of basic services and provide competent and responsible governance. SIKA-East technically supports DDA+s to enable them to implement and manage their respective DPPs and learn from the process. In addition, the appointed DDA+ members develop and implement a District Communications and Outreach Strategy intended to improve the visibility of GIROA and provide concrete tools to assist DEs to more effectively engage constituents.

	NOVEMBER PROGRESS			CUMULATIVE PROGRESS		
	Month			Cumulative		
<b>2.1.2 Number of individuals trained</b>	2,019	985	3,004	13,442	4,674	18,116
<b>2.1.3 Number of person-days of training</b>	4,146	1,452	5,598	33,474	10,106	43,580
<b>2.1.4 Proportion of female participants in USG-assisted programs designed to increase access to productive economic resources and basic services</b>	# Female	# Participants	Percentage	# Female	# Participants	Percentage
	985	3,004	33%	4,674	18,116	26%

### **OC 3: Enhanced Services Delivered by District Entities that Address Public Demands for Stability and Development**

The basis of this OC is ‘projects.’ SIKA-East implements grant and non-grant projects. Under non-grant projects, SIKA-East provides technical assistance to the DDA+ to find solutions to various root causes of instability not covered by program grants. The various trainings provided to the DDA+ and other stakeholders come to fruition in the management and monitoring of these projects.

	NOVEMBER PROGRESS			CUMULATIVE PROGRESS		
	Month			Cumulative		
	# Grants Approved			Cumulative Grants Approved		
<b>3.1.1 Number of grant projects</b>	3			82		
<b>3.1.2 Proportion: Number of grant projects approved : Number of proposed projects in the DPPs</b>	# Grant Projects Approved	Total of Proposed Projects in DPP	Percentage	Cumulative Grants Approved	Cumulative Grants Projects in DPP	Percentage
	14	2,546	0%	82	2,546	3%
<b>3.1.3 Proportion: Number of grants approved by USAID : Number of grants submitted to USAID</b>	# Grants Approved	# Grants Submitted	Percentage	Cumulative Grants Approved	Cumulative Grants Submitted	Percentage
	14	15	21%	128	132	62%



*Photo: Participants taking notes at the SIKA-East Project Design and Development workshop held in Zurmat District, Paktya Province.*

## PROGRAMS & CROSS-CUTTING ACTIVITIES

# PROGRAMS

**Operational Setup** SIKA-East has five provincial offices established in the provincial capitals of Ghazni, Khost, Logar, Maydan Wardak, and Paktya. All 21 district programs are operational; 17 offices are located in the district centers; however, for security reasons, the district staff from five districts currently work from the provincial centers. The five SIKA-East offices currently managed from the provincial centers are Baraki Barak, Saydabad, Chaki Wardak, Andar, and Zurmat. Twenty-one official program launches have been held in all program districts of operation, led by governmental officials and attended by line ministry representatives, local dignitaries, elders, and influential women.

## PROGRAM-WIDE ACTIVITIES

**Gender Mainstreaming** SIKA-East continued working on different strategies to increase female participation; raise awareness among women of upcoming SPFs; further relationships between PRRD, the Department of Women’s Affairs (DoWA), and IDLG; and finally, engage male allies strategically in the gender mainstreaming process.

On November 25, SIKA-East joined with DDA+s, Provincial and District Governors, PRRD offices, and the Departments of Women’s Affairs (DoWA), as well as tribal and religious leaders, to mark the International Day for the Elimination of Violence Against Women.

Over 800 participants in total from all five provinces were invited to join in panel discussions and other forums to create and raise awareness about gender issues and promote collective activism to tackle these effectively.

In line with local demands highlighted during stability planning sessions, these events are designed to lay the foundation to help educate leaders about violence against women and discrimination in the family and society; to expand leadership consensus on changing harmful traditional ideas and practices; and to enable leaders to develop and advocate for positive alternatives.

**District Profiles** Throughout the reporting period, the program continued working on compiling and updating district profiles, which provide detailed, up-to-date information on the social, political, and economic situation in the targeted districts. Thus far, 11 profiles have been submitted to USAID. The remaining ten are in various stages of research and production.

### First District Governors Conference Takes Place in Kabul



Photo: Dr. Sibghatullah Khan, Director of Local Programs and Coordination of IDLG, and Mr. Fareed Mohmandzai, Deputy Minister of IDLG for Policy and Strategy, opened the first SIKA-East District Governors Conference in Kabul.

**On November 11 and 12, IDLG and SIKA-East successfully organized the first District Governors (DG) Conference in Kabul. The event brought together DGs and their representatives from the 21 districts where the program operates, as well as officials from IDLG, MRRD, and USAID.**

**Each district representative provided a short presentation on activities, achievements, and issues in their respective districts. The participants focused on sharing experiences and ideas to overcome common challenges, as well as to clarify and strengthen the role of governmental officials in the program, on district and provincial levels.**

**Most DGs expressed full satisfaction with the program information and coordination practices in their districts, while a few requested better communications. Work group discussion proved to be particularly useful to the participants. Illustratively, the issue of District Social Workers (DSW) was raised, and the respective roles of IDLG and MRRD in program leadership were discussed.**

**District-Based Advocacy Initiatives** Since the initiation of the advocacy training conducted during the SPP process, DDA+ members in all five provinces have initiated 70 advocacy campaigns of varying sizes and with differing levels of success. These advocacy initiatives are designed directly to address sources of instability (Sol) defined in the SPP process and to focus on activities not covered by SIKA-East grants or other supportive activities. In this reporting period, ten new locally-driven initiatives were reported. The highlighted one for this month relates to a Comprehensive Health Center (CHC) in the Qala-e-Naw village of Khwaja Umari. The CHC's roofs were damaged and needed repairs, but it did not have the budget to carry them out. An enterprising DDA+ member, who had participated in advocacy training, solicited donations of straw from local farmers and organized volunteers – including 20 students, three teachers, four farmers, and two community elders – who completed the roof repairs in two days.

## INSTITUTIONAL STRENGTHENING AND STABILIZATION

**District Project Portfolios** SIKA-East, PRRDs, and District Governors have completed all 22 planned SPP training sessions. During this reporting period, six DPPs were approved by USAID, with the last DPP (Mando Zayi) anticipated to receive USAID approval in early December. The USAID-approved DPPs are now in various stages of implementation.

**Provincial Service Providers Catalogues** All five Provincial Service Providers Catalogues (SPCs) have been completed under the program. SPCs for all five provinces were updated and distributed during this reporting period.

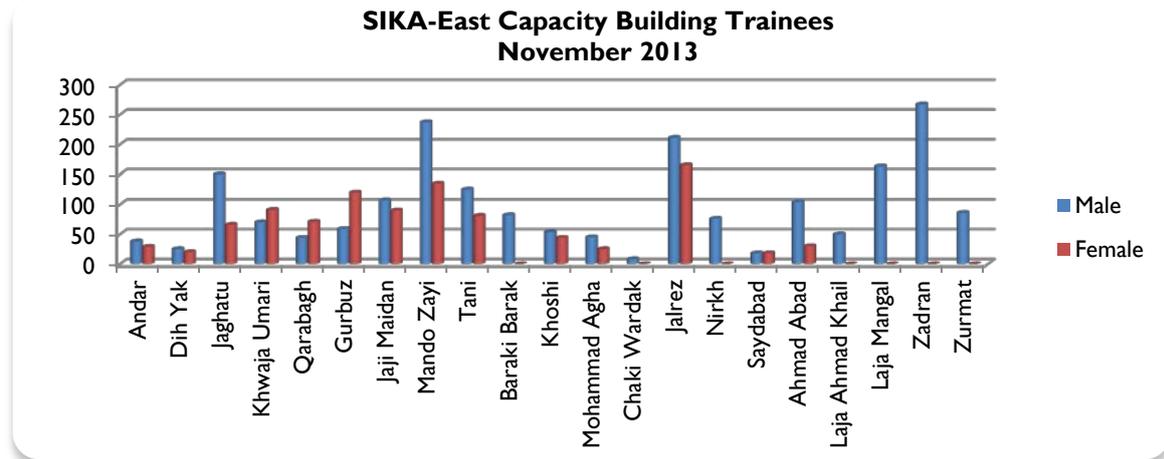
**District Social Workers** MRRD / Community Led Development Department (CLDD) and SIKA-East organized and conducted a five-day Induction Training for District Social Workers (DSW) from November 17 to 22 in Kabul. The curriculum was developed jointly by both partners and the training was delivered by facilitators from MRRD/CLDD and SIKA-East. Thirty-eight DSWs from Logar, Khost, Maydan Wardak, Ghazni, and Paktya Provinces attended the training. Thirteen of these were newly hired DSWs under the SIKA-East program, while the remaining were MRRD employees. The curriculum included briefings on MRRD, the National Solidarity Program (NSP), Community Development Councils (CDCs), District Development Assemblies (DDAs), SIKA-East and its activities, and Monitoring and Evaluation. This was the first in an anticipated series of jointly organized workshops to strengthen capacity of DSWs and enable them to assume greater role in both MRRD and SIKA-East activities at the district level.

## CAPACITY BUILDING

The SIKA-East capacity building program consists of trainings in three areas:

- **Stability:** Stakeholder Orientation, and Governance Foundation, Stability Planning Process, Verification of Sources of Instability, Root Causes and Solutions;
- **Outreach:** Fundraising, Lobbying, Negotiation Strategy, Unity Building, and Resource Dialogue and Advocacy;
- **Technical Training:** Project Design and Development, Grant Process and Application Development, Grant Management, Infrastructure Project Planning, Infrastructure Project Implementation, and Operation and Maintenance.

During November, 75 training activities were conducted in all 21 SIKA-East districts. The chart below represents the number of male and female individuals participating in various SIKA-East sessions during the month of November.



A total of 3,004 participants, of whom 2,019 were male and 985 were female, were trained in various skills. SIKA-East applies the 75% criterion for training, meaning that an individual who attained 75% participation of the session is counted as trained. Further details are given in the section on Significant Provincial Activities later in this document.

## NEW TRANSITION INITIATIVES

In support of the transition leading toward stronger GIRoA-led stabilization planning processes and thereby enhancing the sustainability of the program, in consultation with MRRD and IDLG, SIKA-East has initiated a series of additional institutional strengthening and capacity building activities.

Complementing the existent training and grant program, these activities specifically target the institutional strengthening needs of PRRD, IDLG, and district entities in the context of Afghanistan's Subnational Governance Policy (SNGP). These activities are specifically designed to enable the entities to assume an increasingly more active role in SIKA-East and public administrative processes in general, and also prioritize activities to address underlying systemic deficiencies and root causes of instability. Specific activities not only help develop the technical expertise of DDA+s to assume functional control over strategic planning and resourcing processes, but also contribute to the establishment and enhancement of communication, networking, and coordination channels, platforms, and processes. The general funding approach to these activities is two-phased: the initial pilot activity is funded and organized by SIKA-East, while subsequent activities under the same category will be funded through grants, with DDA+s and other eligible district entity grantees as applicants. These activities are all projected to start in the first quarter of FY2014, pending USAID approvals. Those activities which marked significant progress in the reporting period are as follows:

### PRRD/IDLG SKILLS ENHANCEMENT

**Government Capacity Assessments and Capacity Enhancement Plans** In support of the program transitioning to the Afghan government, and focusing on PRRD/IDLG skills enhancement, a vendor for conducting government capacity assessment has been selected and was approved by the USAID vetting office this month. During the reporting period, two planning meetings were held with the vendor, MRRD, IDLG, and SIKA-East. During the second meeting, the vendor presented the proposed timeline and overview of methodology. In December, the vendor will submit a plan that includes approach and methodology, detailed questionnaires, project plans, templates for the deliverables, and project protocols for approval by the three partners. Initial field visits for the capacity assessments are currently scheduled to start towards the end of December.

**Embedded Advisors** SIKA-East will embed short-term specialized staff in the five Provincial Departments of Economy (Department of Economy Advisor), five Provincial Governors' Offices (PGOs) (Sector Services Advisor), and 21 DGOs (District Governor Communication Advisor) to improve functional delivery of resourcing, coordination, and strategic communications services. Together, the three positions are intended to serve as an institutional nexus to strengthen cooperation and coordination between district and provincial entities, as well as expand capacity to link planning processes at the district and provincial levels and effectively leverage resources. These functions have been outlined as priority areas of improvement in the SNGP. The 21 DGO positions have been approved, and recruitment is scheduled to begin in December.

**Water Management Training for Mirhabs and Conflict Management Workshops** The SoWs for these were drafted by SIKA-East and are currently under discussion with units with relevant expertise in MRRD.

#### **DDA+ INSTITUTIONAL DEVELOPMENT**

**DDA+ Provincial Conference** SIKA-East organized a pilot DDA+ Provincial Conference to bring together sister DDA+s and government authorities at the provincial level to share and broaden local analysis of instability and conflict and to strengthen DPP ownership and management. The conference took place in Maydan Wardak's provincial capital on November 5. Four more DDA+ conferences will be organized in December.

#### **GOVERNMENT-CITIZEN DIALOGUE AND COORDINATION**

**Radio Call-in Shows** In November, SIKA-East continued to develop the technical aspects of the upcoming radio call-in shows. Together with DDA+s and DGs, SIKA-East identified local sources of instability specific to each province that will be set as topics for the 26 radio shows. Panelists for each topic have been selected. The shows, which will be aired in a span of 13 weeks in all five provinces, will feature a panel of community leaders and a representative of PRRD or another government office. The vendor has been selected and was nominated to USAID for approval on October 9. Background work continues to move forward pending vetting approval, and the program will start as soon as vetting approval is received from USAID.

#### **STABILIZATION COMMUNICATION AND MESSAGING**

**Radio Plays** SIKA-East's recorded radio plays, initially aired last spring/summer in Maydan Wardak, Logar, and Ghazni, have been offered for re-airing to district entities across the five provinces under a special grants program. In November, the vendor was selected and submitted to USAID for vetting approval. The radio plays will begin broadcasting in December-January, pending USAID approval of the vendor.

**Messaging and DDA+ Print Media** In support of a comprehensive stabilization communications strategy on the district level, and only in the initial phase, SIKA-East is providing the design, text, and production of six types of brochures for distribution in the field by local partners. The six topics cover: Education, Opportunities for Youth, Basic Government Services, Opportunities for Women, Water, and Local Government Role. The brochures track directly with the topics of the radio plays, providing a complementary layer of media on the six stability-driven topics. The total print run is 21,000, or 1,000 per district. The brochures were sent to print in November after receiving USAID approval, and delivery is expected in the next reporting period.

From an institutional strengthening point of view, the brochures are designed to show DDA and District Governors that simple Word-based design and basic photography can be used to create message-driven pieces and is something they can do in-house and at low cost. Within a longer-term

perspective, over the next several months DDA communication committee members and District Governor staff will be trained and given the equipment to produce their own print media, with a focus on using more images and fewer words, especially in areas with lower literacy rates.

**District Information Centers** Throughout the month, SIKA-East continued working together with MRRD's Local Institutions Development Department (LIDD) on developing a plan to establish or expand existing District Information Centers (DIC) in all 21 districts. DICs are envisaged to serve as a 'one-stop office' where citizens can receive consistent and reliable information about district-level development plans and activities, annual budgets, district profiles, including data on nutrition, health, education, use of land, transport, markets and natural disaster management. DICs will be located in DG offices, yet managed by DDA's Information Management Committee, and will serve as joint information, communications and outreach platform for DDA and DG. During this reporting period, SIKA-East met with representatives of MRRD/LIDD and agreed on the general content of the project. A detailed concept note will be submitted to USAID for approval in December, followed by the issuance of an RFA once all parties have approved the content of the plan.

## SERVICE PROVIDER COMPETENCIES

**Technical Training** SIKA-East, together with PRRD, launched the Service Provider Competencies Technical Training component during the last reporting period. Under this capacity building program, trainings were conducted for engineers and technicians on fundamentals of field engineering and construction management, including field measurement, reading/creating technical drawings, project feasibility, environmental compliance, quality assurance/ control, and operations and maintenance.

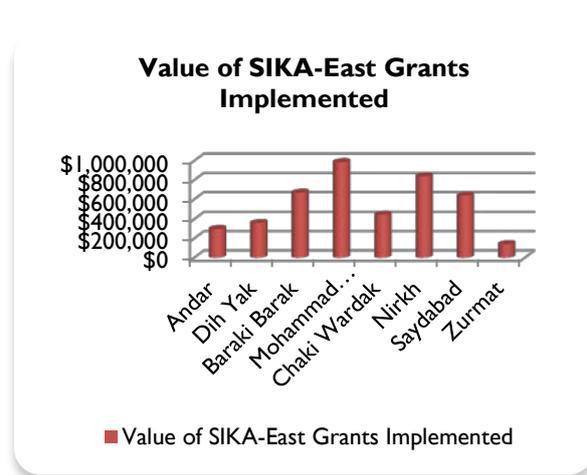
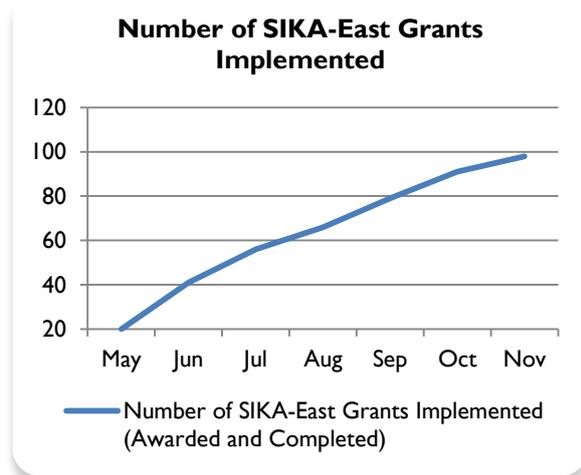
It was decided during this reporting period to process these trainings through grants. An RFA is currently being prepared and is expected to be completed and submitted in December.

**Woman-owned Business Technical Assistance** In close cooperation with IDLG Gender Unit, and MRRD's Afghanistan Rural Enterprise Development Program (AREDP), SIKA-East drafted SoW for Woman-owned business technical assistance, an activity intended to complement ongoing traditional vocational training and specifically provide business development, marketing, and networking training and support for the participants. This initiative will help those who have not typically worked in mainstream business opportunities to meet the challenges of successful entrepreneurship – including gaining knowledge, developing planning skills, building support networks, and finding the confidence to take the risks inherent in self-employment. The majority of participants will be identified from the graduates of SIKA-East-facilitated vocational training courses.

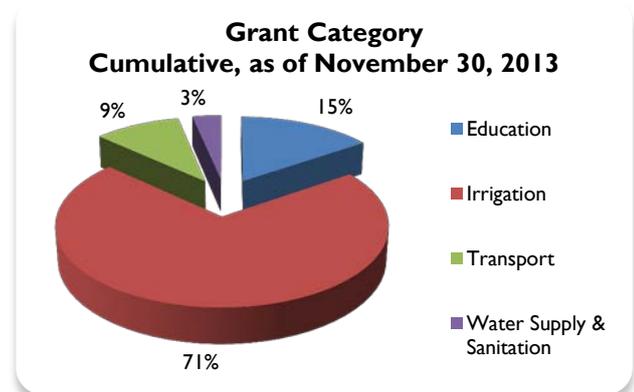
## GRANTS

**Grant Status** In the reporting period, SIKA-East awarded seven new grants with a total value \$349,266 to district entities: two in Chaki Wardak District of Maydan Wardak Province, two in Zurmat District of Paktya Province, and three in Baraki Barak District of Logar Province. Twelve grant activities were completed in the reporting period.

Since the beginning of its operations, the program has awarded a total of 98 grants with a value of \$4,316,242, each addressing a local source of instability in its area of operation. Twenty-four grants have been completed to date and are in the mandatory three-month monitoring phase. The 74 grants currently ongoing are being implemented in the districts of Andar, Dih Yak, Baraki Barak, Mohammad Agha, Chaki Wardak, Nirkh, Saydabad, and Zurmat.



Most of these grants fall under four infrastructure categories: irrigation, education, transport, and water supply and sanitation. Illustratively, the communities, who provide 10% of the total grant value in kind, advocate for karez rehabilitation and extension, school boundary wall construction, flood protection wall construction and rehabilitation, road gravelling and construction, canal and culvert construction and rehabilitation, well boring, hand pump installation, and similar projects. As of the end of the reporting period, the 98 completed grants and grants under implementation included: 71 irrigation projects, 15 in the education category, 9 in transport, and 3 in water supply and sanitation. The pie chart to the right depicts the category ratio of all awarded grants since the beginning of the program.



**Milestone Payments** In November, 59 milestone payments totaling \$711,675 were issued.

**Grant Management Training** During the reporting period, representatives from CDCs in Andar, Baraki Barak, and Zurmat Districts completed the Grant Management Award training. In total, 69 individuals completed their training in November.

Additionally, 211 men and 109 women completed the grant application process and development training representing CDCs in Jaghatu, Qarabagh, Mando Zayi, Ahmad Abad, and Zadrans Districts.

**Grant Review Committees (GRCs)** During the month, GRCs, joint PRRD – SIKA-East bodies, evaluated and approved 30 infrastructure projects with a total value of \$1,717,259.

**Non-infrastructure Projects** As a part of the SPP, a total of 91 non-infrastructure projects have been identified by community stakeholders targeting 21 districts of the five provinces: Ghazni (32 projects: Dih Yak 6, Andar 12, Jaghatu 2, Khwaja Umari 5, and Qarabagh 7); Khost (14 projects: Gurbuz 1, Jaji Maidan 4, Mando Zayi 6, and Tani 3); Logar (12 projects, Baraki Barak 4, Khoshi 5, and Mohammad Agha 3); Maydan Wardak (15 projects: Chaki Wardak 3, Nirkh 5, and Saydabad 7); Paktya (18 projects: Ahmad Abad 4, Garda Serai 3, Laja Ahmad Khail 2, Laja Mangal 2, Waza Zadrans 3, and Zurmat 4). Of these, the Scopes of Work (SoW) for 43 projects have been finalized, 48 SoWs are under development, 6 RFPs have been issued, and 4 bids have been evaluated

**Engineering Design Packages** In October, SIKA-East completed the designs for 30 projects located in different targeted districts. As of the end of the month, SIKA-East had completed the designs of 160 projects, with a total value of over \$8.5 million. In addition, 43 engineering designs are in various stages of field surveys and drafting. These are estimated to be more than \$2 million in value. Please refer to Appendix A for a quantitative overview of engineering design status.

**Infrastructure Project Planning** In November, SIKA-East conducted eight capacity-building trainings related to infrastructure project planning, both design and implementation. A total of 264 men were trained, representing CDCs in Nirkh, Laja Ahmad Khail, Zadran, Mando Zayi, and Zadran.

## SIGNIFICANT PROVINCIAL ACTIVITIES

In November, PRRD Directors and SIKA-East staff in all five provinces met regularly to discuss stabilization progress, challenges, and plans and to coordinate upcoming activities with government entities. Program activities are summarized on a province-by-province basis below.

### GHAZNI PROVINCE

SIKA-East operates in five districts of Ghazni Province: Andar, Dih Yak, Jaghatu, Khwaja Umari, and Qarabagh. As part of the outreach training, a number of sessions were conducted in all target districts of Ghazni Province. These included three-day Grant Process and Application Development sessions for 31 women from Qarabagh District and 33 women and 48 men from Jaghatu; Project Design and Development training sessions for 53 men from Jaghatu and 44 men from Qarabagh; Negotiation Strategy for 29 women from Andar District; Fundraising for 49 men from Jaghatu District; three Negotiation Strategy training sessions for 32 men from Andar, as well as 25 men and 20 women from Dih Yak District; Unity Building for 33 men and 45 women from Khwaja Umari District; and Negotiation Strategy Training for 37 men and 46 women, also in Khwaja Umari District. In total, 14 training sessions took place across the districts, with 321 male and 204 female participants.

The implementation of grant projects continued in Dih Yak and Andar Districts. During November, 13 grants, with a total value of \$633,598, were being executed in the province. One of them, in Dih Yak District, with a value of \$19,087, was completed during the month.

The first milestone payment was made for Abdul Rahim CDC's road graveling and culvert construction in Dih Yak District. Eight new projects are under development for Ghazni Province: six for Andar and two for Dih Yak District.

### Ongoing District Infrastructure Projects Support Community Resiliencies



*Photo: The Tassan Peyeen flood protection wall in Dih Yak District, Ghazni Province, employs a number of stonemasons and local labor from the area. The Tassan Peyeen village numbers some 300 families farming about 720 jeribs of land. The local CDC obtained a grant from SIKA-East to construct a protection wall and an aqueduct to resolve a long-standing issue with seasonal flooding affecting the predominant livelihoods in the area.*



*Photo: The 186-meter-long Aklai canal and karez system, once fully rehabilitated and extended, will solve the local water access problems in the Totak and Kandar areas of Ghazni's Dih Yak District. Some 1,500 families live from the produce of 650 jeribs of land. The Ramak CDC, a grant awardee under the SIKA-East program, expects that the renewed agricultural resources will also mitigate the emigration patterns destabilizing the community.*

## **KHOST PROVINCE**

SIKA-East is operating in four districts of Khost Province: Gurbuz, Jaji Maydan, Mando Zayi, and Tani.

During the month, 17 training sessions were conducted in Khost Province and were attended by 511 men and 338 women. These sessions included: Resource Dialogue and Advocacy training for 60 men from Mando Zayi District; Unity Building for 31 men from Gurbuz, 62 from Tani, and 52 from Jaji Maydan Districts; Resource Dialogue and Advocacy training for 45 women; Infrastructure Project Planning for 61 men and Project Design and Development training for 63 men from Mando Zayi; Negotiation Strategy for 28 men and 60 women from Gurbuz, as well as for 63 men from Tani and 55 from Jaji Mайдan; Fundraising training for 41 women from Tani and 45 women from Jaji Maydan; Lobbying training for 40 women from Tani and 45 women from Jaji Maydan; and Grant Process and Application Development training for 53 men and 45 women from Mando Zayi District.

In November, the PRRD Director and Mando Zayi DDA+ members reviewed the DPP and endorsed 150 community-identified projects for the district.

The joint SIKA-East and PRRD Grant Review Committees (GRC) reviewed and approved three infrastructure and one capacity building project grant application for Khost Province. In addition, the first grant application for Tani District was approved by USAID and is now pending award.

## **LOGAR PROVINCE**

In Logar Province, SIKA-East operates in three districts: Baraki Barak, Khoshi, and Mohammad Agha. Seven training sessions, for 108 men and 69 women, were conducted in the province in November. The training sessions included: one-day Negotiation Strategy separately for 45 men and 25 women from Mohammad Agha District, two separate Lobbying training sessions for 54 men and 44 women from Khoshi District, a Grant Management training session for 32 men from Baraki Barak, and Infrastructure Project Implementation for 32 men and Grant Management training for 17 men from Baraki Barak District.

Seventeen projects are undergoing engineering design for Logar Province: nine for Baraki Barak, seven for Khoshi, and one for Mohammad Agha District.

So far SIKA-East has received approval from USAID for 31 projects, worth nearly \$2 million, for Logar Province. Currently 29 projects with a cumulative value of \$1.38 million are being implemented in Baraki Barak and Mohammad Agha Districts. Seven projects worth \$275,976 have been completed in Mohammad Agha.

## **MAYDAN WARDAK PROVINCE**

SIKA-East operates in four districts in Maydan Wardak Province: Chaki Wardak, Jalrez, Nirkh, and Saydabad. Fourteen training sessions, for a total number of 463 trainees, were conducted in Maydan Wardak Province during the month: Infrastructure Project Planning for eight men from Chaki Wardak and 34 from Nirkh; Project Design and Development; Resource Dialogue and Advocacy for 30 women from Jalrez; three-day Project Design and Development training for 39 men, also from Jalrez; two Negotiation Strategy training sessions for 18 women and 18 men from Saydabad District; Lobbying training for 53 men and 35 women from Jalrez and 19 men from Nirkh; Fundraising training for 60 men and 35 women from Jalrez; Unity Building for 60 men also in Jalrez; and Infrastructure Project Implementation for 24 men from Nirkh District.

Due to snow in Wardak Province, the grants projects implementation has slowed down, which may cause delays in project completion.

Sixteen projects have been completed in Maydan Wardak Province so far: one in Chaki Wardak, seven in Nirkh, and nine in Saydabad District. The cumulative value of the projects is \$585,707. At the end of November, 31 grants, with a combined value of \$1.3 million, were under implementation in Chaki Wardak, Nirkh, and Saydabad Districts.

Several grant projects in Maydan Wardak Province have been placed on hold by the applicants due to repeated Taliban threats. After two months of unsuccessful negotiations with insurgents and attempts to resolve the problem, also involving the PRRD as well as the local community, the Khako Kheil CDC decided to cancel their project. Three more grant recipients continue to seek ways to implement SIKA-East grants despite insurgents' threats: the Salil Khail PMC, the Khatotee CDC, and the Zinkhan Kheil CDC. The latter is hoping that with the coming of winter, the Taliban will withdraw from their area and they will be able to bring machinery to the village to implement their projects.

### PAKTYA PROVINCE

SIKA-East operates in five districts of Paktya Province: Ahmad Abad, Laja Ahmad Khail, Laja Mangal, Zadran, and Zurmat. During November, 11 capacity building sessions were held and attended by 390 individuals from all target districts. The training sessions included Project Design and Development for 58 men from Zadran and 17 from Zurmat; Infrastructure Project Implementation for 50 men from Laja Ahmad Khail and 28 from Zadran Districts; a Grant Management training session for 13 men from Zurmat District; Fundraising for 40 men from Laja Mangal and 28 from Zurmat Districts; a Grant Process and Application Development training session for 50 men from Ahmad Abad; Negotiation Strategy for 28 men from Zurmat District; and Infrastructure Project Planning for 28 men and Unity Building for 50 men from Zadran District.

This month the first two grants for Paktya Province were awarded with a cumulative value of approximately \$140,000. However, the projects have been placed on hold due to cold weather.

Nine projects are undergoing engineering design: seven for Zurmat and two for Zadran District.

### Works Completed under Two Grant Projects



*Seasonal floods used to destroy the local Joi Muqam riverbed in the Deh Hayat village of Nirkh District in Maydan Wardak Province, leaving large swaths of arable land to either floods or droughts. The newly constructed 140-meters-long Deh Hayat flood protection wall will benefit some 450 families in the area and prevent conflicts over water sources.*



*The Deh Hayat Usopzai CDC led the inauguration ceremony for the protection wall visible in the background.*



*The new Deh Muslim flood protection wall is 170 meters long structure on both sides of the river nourishing the fields of the Deh Muslim Village. Some 300 families' crops and livelihoods will be protected and water scarcity issue resolved.*

## CROSS-CUTTING ACTIVITIES

### MONITORING AND EVALUATION (M&E)

**M&E Field Activities** In November, 66 site monitoring visits were conducted to ensure quality and compliance of grant projects: two in Andar, 17 in Baraki Barak, six in Chaki Wardak, five in Dih Yak, 17 in Mohammad Agha, seven in Nirkh, ten in Saydabad, and two in Zurmat. Additionally, 75 training activities were verified in all SIKA-East districts. A total of 3,004 participants, of whom 2,019 were male and 985 female, participated in the training sessions.

**Focus Group Survey** The final focus group survey was launched on October 1. The survey is being conducted by Rahman Safi Impact Consultancy (RSI). SIKA-East visited RSI in November to outline a quality control (QC) process on the focus groups' activities. The objective of this visit was to verify tasks outlined in the Focus Group Field Purchase Order. Together with the RSI team, SIKA-East staff reviewed at least 15 percent of the focus group data collected. SIKA-East staff randomly selected ten original focus group documents (four from elder males, three from younger males, and three from female focus groups) for data verification. The ten original focus groups were selected from different districts – Ahmad Abad, Bahrami Shahid (Jaghatu), Gurbuz, Jalrez, Khwaja Umari, Laja Ahmad Khail, Khoshi, Mando Zayi, and Tani – in which the focus group activity, transcription, and translation have been completed.

### OPERATIONAL ENVIRONMENT

**Security Situation** After six months of a steady increase in incident rates in Afghanistan, there was a significant drop in October. The slight increase in November meant that incident levels remained below the high for the year noted in September. Nationally, improvised explosive devices (IED) and small arms fire remained the most common types of incidents reported.

**SIKA-East Related Incidents** There were a few notable events in the area of SIKA-East operations. In Ghazni, an IED exploded on the south side of the Ghazni PMU Guest House on the main lane to the bazaar while an ANP ranger was crossing the road. Casualty reports were conflicting, but no SIKA staff were injured in the event. Also in Ghazni, two mortars were fired by insurgents from an unknown location. One hit about five meters and another 20 meters to the south of the compound; there were no reported injuries as a result. There were also two incidents in Maydan Wardak Province. One was in Chaki Wardak, where insurgents stopped a ribbon-cutting ceremony for the Bar Goda project and informed CDC and DDA members present that the project could not continue until direct permission was received from the local Taliban commander. The second incident in Saydabad occurred when SIKA-East staff traveling to Serak Village for a meeting on a local project were turned back at an illegal checkpoint. In Paktya Province, three SIKA-East staff and a hired driver were in a car accident while traveling from the provincial center to Zurmat. The driver and a SIKA-East officer in the car were injured. The SIKA-East staff member was fairly seriously injured and transferred to Pakistan for medical treatment but is expected to return to Afghanistan in December to complete his recovery.

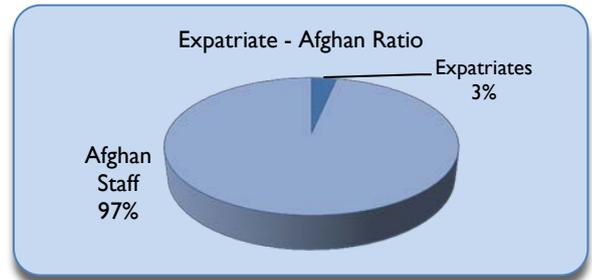
Throughout the month, program implementation rarely slowed down due to security issues and then only locally, for short periods of time, mainly due to roadside IEDs.

## HUMAN RESOURCES

SIKA-East is currently implemented by 629 staff members in total, of whom 632, or 97%, are Afghan nationals. Sixty-three percent of the Afghan nationals are based in the five provinces and 21 districts where SIKA-East operates. Five percent of the Afghan nationals occupy senior management positions (grades 10-12), while women make up six percent of the total staff.

There were three resignations during the month. Two resigned due to planned relocation out of Afghanistan after receiving SIV approval, and one left for another job.

Fifty-nine offers were extended in November; 35 were accepted and the new employees had started work by the end of the month. Forty additional hires are projected for December.



## CHALLENGES

**Weather** Winter weather and snowfall have started to impact SIKA-East projects. In Maydan Wardak, the snow has begun to slow projects down, and provincial offices have begun receiving written notification that under MRRD policy construction work must stop when temperatures fall below zero degrees.

**Security** During the month, security incidents, mostly IEDs, prevented movement to project sites and offices. In other cases, beneficiaries are discouraged from working with the government and SIKA-East. Multiple instances of Taliban threats to intimidate people into stopping work on projects were reported in the districts of Chaki Wardak, Saydabad, and Nirkh. In Saydabad, the Taliban prohibited two CDCs from bringing machinery to project sites; however, one CDC notified SIKA-East that the Taliban have begun retreating due to the winter weather and it expects to be able to transport the machinery and restart work in December.

**Vetting** Over 50 vetting requests have been submitted to USAID, many in the queue for over a month. The slow response to vetting requests has begun to have a noticeable impact on grant award activities.

## NEXT STEPS

- Meet with MRRD and IDLG Gender Unit representatives to introduce newly recruited SIKA-East gender team management and explore additional opportunities for collaboration;
- Finalize two gender-related project scopes of work – promoting awareness of women’s rights under Islam and improved water, sanitation, and hygiene behaviors – for ministry and USAID review;
- Conduct Service Providers Fairs (SPF) in Logar and Ghazni Provinces;
- Conduct 13 GRCs during the first week of December, with more anticipated later in the month; and
- Develop Environmental Review Report and Environmental Review Forms for all projects currently under design.



*Photo: The International Day of Elimination of Violence against women celebrated in Khost Province.*

## APPENDICES

## APPENDIX A: SIKA-EAST GRANTS AND ENGINEERING

### SIKA-East Grants Pipeline, cumulative through November 30, 2013

Province	District	Under De-velopment	Applications Received		Vetting Pending with USAID	Vetting Approved by USAID	GRC Approved	USAID Approval Requested	USAID Approval Received		Grants Awarded/ Cumulative		Grants Completed	
		No.	No.	\$ Value	No.	No.	No.	No.	No.	\$ Value	No.	\$ Value	No.	\$ Value
Ghazni	Andar	6	6	373,321	2	6	6	5	5	324,849	4	297,977	0	0
	Dih Yak	2	14	579,512	2	8	14	11	10	419,669	9	360,269	1	19,087
	Khwaja Umari	5	0	0	0	0	0	0	0	0	0	0	0	0
Khost	Gurbuz	2	4	230,819	4	0	4	4	3	149,271	0	0	0	0
	Jaji Maidan	3	0	0	1	0	0	0	0	0	0	0	0	0
	Tani	2	0	0	0	0	0	0	0	0	0	0	0	0
Logar	Baraki Barak	9	22	1,139,224	3	15	21	19	19	968,957	14	669,297	0	0
	Khoshi	7	0	0	0	0	0	0	0	0	0	0	0	0
	Moh. Agha	1	26	1,327,105	1	26	26	22	22	1,025,875	21	986,038	7	275,976
Maydan Wardak	Chaki Wardak	1	17	750,379	3	10	17	14	14	654,131	10	447,703	1	42,332
	Nirakh	0	23	1,205,258	3	17	21	18	18	986,100	15	839,837	6	338,025
	Saydabad	0	32	1,072,573	7	11	29	26	26	946,015	21	639,405	9	205,350
Paktya	Laja Ahmad Khail	1	2	89,600	1	0	2	1	1	60,509	0	0	0	0
	Laja Mangal	0	4	410,292	3	0	4	2	2	122,545	0	0	0	0
	Zadran	2	3	165,159	2	2	5	0	0	0	0	0	0	0
	Zurmat	6	5	506,757	6	2	10	4	3	112,581	2	140,513	0	0
	Category II Grants	8	5	222,580	5	0	5	5	5	222,580	0	0	0	0
<b>Total</b>		<b>55</b>	<b>165</b>	<b>\$8,072,579</b>	<b>43</b>	<b>97</b>	<b>164</b>	<b>131</b>	<b>128</b>	<b>\$5,993,082</b>	<b>96</b>	<b>\$4,381,039</b>	<b>24</b>	<b>\$880,770</b>

**SIKA-East Engineering Design Packages, cumulative through November 30, 2013**

Province	Batch	District	Design Status		Value (USD)	
			In Progress	Completed	In Progress	Completed
Ghazni	C	Andar	2	6	134,334	401,180
	B	Dih Yak	1	12	0	602,434
	D	Khwaja Umari	1	3	78,726	201,858
Khost	E	Gurbuz	2	6	108,942	406,785
	E	Jaji Maidan	1	2	73,523	89,141
	F	Mando Zayi	0	0	0	0
	E	Tani	2	2	171,384	165,288
Logar	A	Baraki Barak	7	21	242,521	1,221,260
	D	Khoshi	6	3	402,594	252,720
	B	Mohammad Agha	3	28	144,952	1,647,955
Maydan Wardak	C	Chaki Wardak	2	15	134,968	808,256
	D	Jalrez	0	0	0	0
	B	Nirikh	0	19	0	1,115,264
	A	Saydabad	5	30	164,450	826,941
Paktya	F	Ahmad Abad	0	0	0	0
	E	Laja Ahmad Khail	0	2	0	88,359
	E	Laja Mangal	1	3	43,649	181,221
	C	Zadran	4	0	329,977	0
	C	Zadran (Garda Serai)	1	0	71,408.75	0
	C	Zurmat	5	8	158,371.87	548,453
<b>Subtotals</b>			<b>43</b>	<b>160</b>	<b>2,259,801</b>	<b>8,557,115</b>
<b>Grand Totals</b>			<b>203</b>		<b>10,816,916</b>	

## APPENDIX B: PROCUREMENT AND GRANTS VETTING

### Procurement Vetting Tracker

(for unapproved purchases and purchases approved in November)

No	Vetted Company	Description	Final Submission of All Documents to USAID	Acknowledgment by USAID	Vetting Approved by USAID	Days Pending	Remarks
44	Afghan Diamond Logistics Company	Service Provider Fair in Ghazni	Sept-26-2013	Oct-7-2013	Nov-17-2013	51	Approved
46	Soft Net International	IT Equipment	Sept-29-2013	Oct-8-2013	Nov-20-2013	52	Approved
47	Joint Brother Services Co	Transportation of Sensitive IT Equipment	Oct-2-2013			78	
48	Blue Fine Global Logistic Service Co	Furniture for PMU/DSU	Oct-2-2013	Oct-10-2013	Nov-20-2013	59	Approved
49	Tal Wadan Group (Logistic and Services co)	Service Provider for Logar & Paktya	Oct-2-2013	Oct-10-2013	Nov-17-2013	46	Approved
50	Dost Construction Co	Food for Khost PMU	Oct-6-2013	Oct-23-2013		66	
51	Nasib Hotal (Mohammad Taher)	Food for Wardak PMU	Oct-8-2013	Oct-23-2013		64	
52	Ernst & Young Ford Rhodes Sidat Haidar	Capacity assessment and building	Oct-9-2013	Oct-23-2013	Nov-17-2013	39	Approved
53	Suli Paigham Radio	Radio Call	Oct-9-2013	Oct-23-2013		63	
54	M.Osman Tariq	Gender/Governance Consultant	Oct-10-2013	Oct-24-2013	Dec-1-2013	52	Approved
55	Wide Action Logistic Services	Diesel fuel for office generator	Oct-13-2013	Oct-30-2013		59	

### Grants Vetting Tracker

(for unapproved grant applications and applications approved in October)

SIKA-East Log No.	Vetted Organization / Project	Documents Received from Grants Department	Initial Submission to USAID	Final Submission of All Documents to USAID	Vetting Approved by USAID	Days Pending	Approved
VAR #G075	Lalak Khil CDC, Deep Wells Project	30 Jul 13	30 Jul 13	7 Aug 13	19 Sep 13	43	Approved
VAR #G087	Barghoson PMC, Construction of School Boundary Wall	12 Aug 13	13 Aug 13	22 Aug 13		110	Not Approved
VAR #G088	Sarposh PMC, Construction of Nek Paikot School Boundary Wall	12 Aug 13	13 Aug 13	22 Aug 13	Sept-19-2013	28	Approved
VAR #G089	Goda PMC, Construction of Protection Wall	14 Aug 13	14 Aug 13	22 Aug 13	Nov-6-2013	84	Approved
VAR #G090	Kanesf CDC, Reconstruction of Mullah Mashki Alam High School Boundary Wall	27 Aug 13	27 Aug 13	3 Sep 13	Oct-3-2013	30	Approved
VAR #G091	Abdul Rahim CDC, Graveling of Abdul Rahim Village Road and Construction of Culverts	3 Sep 13	3 Sep 13	12 Sep 13	Oct-27-2013	45	Approved
VAR #G092	Birana PMC, Construction of Birana Shahjoy Stream Intake	10 Sep 13	10 Sep 13	16 Sep 13	Oct-27-2013	41	Approved
VAR #G093	Noor Khil PMC, Protection Wall for Said Stream in Noor Khil Project	10 Sep 13	10 Sep 13	16 Sep 13	Oct-27-2013	41	Approved
VAR #G094	Mangar Khil PMC, Karez Extension, Reservoir Rehabilitation, and Existing Wells Rehabilitation	10 Sep 13	10 Sep 13	16 Sep 13	Nov-3-2013	54	Approval
VAR #G095	Guldan Allah Mohammad Khil CDC, Construction of Protection Wall	10 Sep 13	10 Sep 13	16 Sep 13	Nov-3-2013	54	Approval
VAR #G096	Goddano PMC, Bikh Gul Ghani Dad Chini Pipe Scheme Construction	10 Sep 13	10 Sep 13	16 Sep 13	Oct-27-2013	41	Approved
VAR #G097	Dowa Khola PMC, Dowa Khola Pipe Scheme	12 Sep 13	12 Sep 13	16 Sep 13	Oct-27-2013	41	Approved

VAR #G098	Zurmat DDA, Tailoring Training, University Entry Exam Preparation Course, & Radio Play Projects	12 Sep 13	12 Sep 13	16 Sep 13		83	
VAR #G099	Tani District Development Assembly (DDA), Radio Play Project	22 Sep 13	22 Sep 13	25 Sep 13	6-Nov-13	45	Approved
VAR #G100	Khushi DDA, Radio Play Project	24 Sep 13	24 Sep 13			71	
VAR #G101	Babyan CDC, Construction of Haroon Karez Opening	29 Sep 13	29 Sep 13		10-Nov-13	39	Approved
VAR #G102	Andar DDA, Radio Play Project	29 Sep 13	29 Sep 13		7-Nov-13	38	Approved
VAR #G103	Gul Dadkhil PMC, Construction of Gul Dadkhil High School Surrounding Wall	Oct-2-2013	Oct-2-2013	Oct-9-2013	6-Nov-13	35	Approved
VAR #G104	Bigwal PMC, Loi Karez Rehabilitation and Construction of Protection Wall	Oct-2-2013	2 Oct 13	Oct-9-2013	6-Nov-13	35	Approved
VAR #G105	Sayed Khil PMC, Construction of Garden Khwahi Ditch and Intake	Oct-8-2013	Oct-8-2013	Oct-23-2013		38	
VAR #G106	Patulan CDC, Construction of Eida Gul Protection Wall	Oct-27-2013	Oct-27-2013			34	
VAR #G106	Patulan CDC, Construction of Eida Gul Protection Wall	Oct-27-2013	Oct-27-2013			34	
VAR #G107	Sayedabad DDA, Embroidery Training Project	Oct-29-2013	Oct-29-2013			32	
VAR #G108	Sayedabad District Development Assembly (DDA), Tailoring Training Project	Oct-29-2013	Oct-29-2013			32	
VAR #G109	Saydabad DDA, Poultry Training Project	Oct-29-2013	Oct-29-2013			32	
VAR #G110	Saydabad DDA, Orchards and Vineyards Management and Establishment Training Project	Oct-29-2013	Oct-29-2013			32	
VAR #G111	Saydabad DDA, Radio Play Project	Oct-29-2013	Oct-29-2013			32	
VAR #G112	Bazak PMC, Construction of Protection Wall	Oct-29-2013	Oct-29-2013			32	
VAR #G113	Laliga CDC, Construction of Laliga Canal	Nov-3-2013	Nov-3-2013			27	
VAR #G114	Zurmat DDA, Batoor High School Surrounding Wall	Nov-3-2013					
VAR #G115	Baraki Barak CDC, Construction of Cheltan Protection Wall	Nov-7-2013	Nov-7-2013			23	
VAR #G116	Maidani Second CDC, Construction of Maidani Hakeem Mangali Village Projection Wall	Nov-7-2013	Nov-7-2013			23	
VAR #G117	Sejawand CDC, Digging of 15 Wells in Sejawand B	Nov-19-2013	Nov-19-2013			11	
VAR #G118	Gushni Shinki CDC, Construction of Gushni Shinki Protection Wall	Nov-19-2013	Nov-19-2013			11	
VAR #G119	Boori Khil Kaly CDC, Construction of Boori Khil Village Protection Wall	Nov-19-2013	Nov-19-2013			11	
VAR #G120	Basic Vocational Education and Social Organization NGO, Tailoring Training Project	Nov-19-2013	Nov-19-2013			11	
VAR #G121	Andar DDA, Vegetable and Fruit Processing Project	Nov-19-2013	Nov-19-2013		3-Dec-13	14	Approved
VAR #G122	Koza Doda CDC, Construction of Koza Doda Protection Wall	Nov-19-2013	Nov-19-2013			11	
VAR #G123	Tani District DDA, University Entry Exam Preparation Course Project	Nov-19-2013	Nov-19-2013		4-Dec-13	15	Approved
VAR #G124	Koti Khil PMC, Construction of Ditch	Nov-19-2013	Nov-19-2013			11	
VAR #G125	Sayara Media and Communication, Radio Broadcasting Project	Nov-26-2013	Nov-26-2013			4	

# APPENDIX C: SIKA-EAST TRAININGS TRACKER

DISTRICT IMPLEMENTATION		I - ORIENT				II - PLAN				III - EXECUTE														IV - EVALUATE & LEARN		TOTAL													
		Stakeholder Orientation - Female SDU	Stakeholder Orientation - Male SDU	Governance Foundation - Female SDU	Governance Foundation - Male SDU	Stability Planning Process - Female SAPU	Stability Planning Process - Male SAPU	Resource Dialogue & Advocacy - Female COU	Resource Dialogue & Advocacy - Male COU	Advocacy - Male COU	Infrastructure Project Planning SDU	Project Design and Development - Female SDU	Project Design and Development - Male SDU	Grant Process - Female GSU	Grant Process - Male GSU	Grant Management - Female GSU	Grant Management - Male GSU	Grant Management Training Award - Female GSU	Grant Management Training Award - Male GSU	Infrastructure Project Planning - Female GSU	Infrastructure Project Planning - Male GSU	Grant Management Training Implementation - Female GSU	Grant Management Training Implementation - Male GSU	Infrastructure Project Implementation - Female GSU	Infrastructure Project Implementation - Male GSU		Lobbying - Female GSU	Lobbying - Male GSU	Fundraising Training Male GSU	Fundraising Training Female GSU	Coalition Building - Female GSU	Coalition Building - Male GSU	Negotiation Strategy - Female GSU	Negotiation Strategy - Male GSU	Lessons Learnt - Female MELU	Lessons Learnt - Male MELU			
<b>QUARTER Oct-Dec 2013</b>																																							
Launch Date	District																																						
June 4, 2012	Saydabad																																						2
June 11, 2012	Baraki Barak															2							1															3	
November 18, 2012	Nirkh																					1		1				1										3	
November 25, 2012	Mohammad Agha																																			1	1		2
December 25, 2012	Dih Yak																																			1	1		2
February 7, 2013	Zadran																																						2
February 7, 2013	Zadran / Garda Serai																																					0	
February 7, 2013	Zurmat															1																						3	
February 7, 2013	Chaki Wardak																																					1	
February 19, 2013	Andar																																					2	
May 9, 2013	Khoshi																										1	1											2
May 9, 2013	Khawaja Umari																																					4	
June 19, 2013	Laja Ahmad Khail																																					1	
June 19, 2013	Laja Mangal																																					3	
June 21, 2013	Gurbuz																																					1	
June 21, 2013	Jaji Maidan																										1												3
June 21, 2013	Tani																										1												4
September 1, 2013	Jaghathu																																						4
September 1, 2013	Qarabagh																																						2
September 1, 2013	Jalriz																																						9
September 22, 2013	Ahmad Abad																																						1
October 1, 2013	Mando Zayi																																						5
<b>ACTUAL</b>		0	0	0	0	0	0	2	1	0	0	2	3	3	3	0	3	0	0	0	0	3	0	4	0	4	3	4	2	1	6	6	9				59		

## APPENDIX D: SIKA-EAST DISTRICT IMPLEMENTATION TRACKER

- Please note that the SIKA-East Phase III – Execute is fully accounted for in Appendix E. No progress has been planned until the final months of the program under Phase IV – Evaluate and Learn.

S/N	Province	District	PREPARATION					I - ORIENT				II - PLAN			
			Province offices established #	Province staff hired #	District offices established #	District staff hired #	District profiles completed #	Stakeholder register produced #	Stability Cooperation Agreement signed #	District launch held #	Provincial Service Provider Catalog produced #	DPP produced #	DPP endorsed by DG / PRRD #	DPP approved by USAID #	Resource coordination meetings held #
CUMULATIVE			18	215	11	21	21	21	4	21	19	15			
<b>DISTRICTS</b>															
<b>Batch A</b>															
1	Logar	Baraki Barak			1	15	1	1		1	1	1			
2	Maydan Wardak	Saydabad			1	16	1	1		1	1	1			
<b>Batch B</b>															
3	Ghazni	Dih Yak			1	12	1	1		1	1	1			
4	Logar	Mohammad Agha			1	16	1	1		1	1	1			
5	Maydan Wardak	Nirikh			1	15	1	1		1	1	1			
<b>Batch C</b>															
6	Ghazni	Andar			1	12	1	1		1	1	1			
7	Maydan Wardak	Chaki Wardak			1	14	1	1		1	1	1			
8	Paktya	Zadran			1	14	1	1		1	1	1			
9	Paktya	Zurmat			1	13	1	1		1	1	1			
<b>Batch D</b>															
10	Ghazni	Khawaja Umari			1	13	1	1		1	1	1			
11	Logar	Khoshi			1	14	1	1		1	1	1			
<b>Batch E</b>															
12	Khost	Gurbuz			1	14	1	1		1	1	1			
13	Khost	Tani			1	14	1	1		1	1	1			
14	Khost	Jaji Maidan			1	13	1	1		1	1	1			
15	Paktya	Laja Ahmad Khail			1	13	1	1		1	1	1			
16	Paktya	Laja Mangal			1	13	1	1		1	1	1			
<b>Batch F</b>															
17	Ghazni	Jaghatu				16		1		1	1	1			
18	Ghazni	Qarabagh				13		1		1	1	1			
19	Paktya	Ahmad Abad			1	14		1		1	1	1			
20	Maydan Wardak	Jalrez			1	13		1		1	1	1			
21	Khost	Mando Zayi			1	11		1		1	1	1			
<b>PROVINCES</b>															
1	Maydan Wardak		1	20					1				2	2	
2	Logar		1	21					1				3	1	
3	Ghazni		1	21					1				2	1	
4	Paktya		1	21					1				2	1	
5	Khost		1	18									1	1	

## APPENDIX E: GRANTS PIPELINE SUMMARY

Province	District	Grant Applications In Process					USAID Vetting Process					GRC Process			USAID Approval to Award							
		Under Development	Applications Received	Total	Pending with USAID	Approved by USAID	Applications not Requiring USAID Vetting	Schedule for GRC	Approved by GRC	App. On-hold or Rejected By GRC	Approval Requested	Approval Received										
Ghazni	Andar	6	\$246,409	6	\$373,321	12	\$619,730	2	\$75,344	6	\$377,601	11	\$147,569	0	\$0	6	\$373,321	0	5	\$324,849	5	\$324,849
	Dih Yak	2	\$68,956	14	\$579,512	16	\$648,468	2	\$60,809	8	\$442,177	11	\$240,082	0	\$0	14	\$579,512	0	11	\$495,880	10	\$419,669
	Jaghatau	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	0	\$0	0	\$0
	Khawaja Umari	5	\$91,204	0	\$0	5	\$91,204	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	0	\$0	0	\$0
	Qarabagh	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	0	\$0	0	\$0
Khost	Gurbuz	2	\$32,182	4	\$230,819	6	\$263,001	4	\$230,819	0	\$0	30	\$590,821	3	\$184,903	4	\$230,819	0	4	\$230,819	3	\$149,271
	Jaji Maidan	3	\$92,687	0	\$0	3	\$92,687	1	\$15,455	0	\$0	0	\$0	0	\$0	0	\$0	0	0	\$0	0	\$0
	Mando Zayi	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	0	\$0	0	\$0
	Tani	2	\$139,204	0	\$0	2	\$139,204	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	0	\$0	0	\$0
Logar	Baraki Barak	9	\$233,980	22	\$1,139,224	31	\$1,373,204	3	\$218,486	15	\$870,082	14	\$346,592	2	\$159,957	21	\$1,058,928	0	19	\$968,957	19	\$968,957
	Khoshi	7	\$322,609	0	\$0	7	\$322,609	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	0	\$0	0	\$0
	Mohammad Agha	1	\$94,212	26	\$1,327,105	27	\$1,421,317	1	\$86,723	26	\$1,403,745	8	\$238,679	0	\$0	26	\$1,327,105	0	22	\$1,025,875	22	\$1,025,875
Maydan Wardak	Chaki Wardak	1	\$37,185	17	\$750,379	18	\$787,563	3	\$162,086	10	\$530,594	7	\$130,883	0	\$0	17	\$750,379	0	14	\$654,131	14	\$654,131
	Jalrez	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	0	\$0	0	\$0
	Nirakh	0	\$0	23	\$1,205,258	23	\$1,205,258	3	\$138,083	17	\$105,919	4	\$82,596	0	\$0	21	\$1,103,754	2	18	\$986,100	18	\$986,100
	Saydabad	0	\$0	31	\$1,072,573	31	\$1,072,573	7	\$422,953	11	\$464,326	11	\$182,636	0	\$0	29	\$1,072,573	1	26	\$946,015	26	\$946,015
Paktya	Ahmad Abad	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	0	\$0	0	\$0
	Laja Ahmad Khail	1	\$54,545	2	\$89,600	3	\$144,145	1	\$60,509	0	\$0	0	\$0	1	\$54,545	2	\$89,600	0	1	\$60,509	1	\$60,509
	Laja Mangal	0	\$0	4	\$410,292	4	\$410,292	3	\$353,020	0	\$0	0	\$0	0	\$0	4	\$410,292	0	2	\$125,545	2	\$125,545
	Zadran	2	\$139,695	3	\$165,159	5	\$304,854	2	\$32,000	2	\$139,695	0	\$0	0	\$0	5	\$197,159	0	0	\$0	0	\$0
	Zadran (Garda Serai)	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	0	\$0	0	\$0
	Zurmat	6	\$380,778	8	\$506,757	14	\$887,534	6	\$373,490	2	\$140,513	0	\$0	0	\$0	10	\$636,003	0	4	\$267,695	3	\$112,581
	Category II Grants	8	\$2,178,885	5	\$222,580	13	\$2,401,465	5	\$222,580	0	\$0	0	\$0	0	\$0	5	\$222,580	0	5	\$222,580	5	\$222,580
	<b>Grand Total</b>	<b>55</b>	<b>\$4,112,531</b>	<b>165</b>	<b>\$8,072,579</b>	<b>220</b>	<b>\$12,185,108</b>	<b>43</b>	<b>\$2,452,357</b>	<b>97</b>	<b>\$4,474,652</b>	<b>96</b>	<b>\$1,959,858</b>	<b>6</b>	<b>\$399,405</b>	<b>164</b>	<b>\$8,052,025</b>	<b>3</b>	<b>131</b>	<b>\$6,308,955</b>	<b>128</b>	<b>\$5,996,082</b>
	Total Infrastructure	38	\$1,521,854	137	\$6,913,964	175	\$8,435,819	24	\$1,495,175	91	\$5,151,427	72	\$1,596,348	6	\$399,405	135	\$6,829,125	0	116	\$5,574,931	113	\$5,328,248
	Total Non-Infrastructure	10	\$380,803	24	\$921,527	34	\$1,302,330	16	\$827,142	6	\$252,038	24	\$363,510	1	\$64,672	25	\$1,028,189	0	10	\$511,443	10	\$511,443
	Category II Grants	8	\$2,178,885	5	\$222,580	13	\$2,401,465	5	\$222,580	0	\$0	0	\$0	0	\$0	5	\$222,580	0	5	\$222,580	5	\$222,580

District	Award and Implementation						Total	Grant Agreement Types				Activity Type				
	Awarded/Ongoing		Completed		Closed			FOG		In-Kind		Infrastructure		Non-Infrastructure		
Mohammad Agha	15	\$744,588	7	\$275,976	0	\$0	22	\$1,020,564	22	\$1,020,564	0	\$0	22	\$1,020,564	0	\$0
Saydabad	12	\$411,376	9	\$205,350	0	\$0	21	\$616,726	21	\$616,726	0	\$0	21	\$616,726	0	\$0
Nirakh	9	\$475,499	6	\$338,025	0	\$0	15	\$813,524	15	\$813,524	0	\$0	15	\$813,524	0	\$0
Dih Yak	8	\$333,401	1	\$19,087	0	\$0	9	\$352,487	9	\$352,487	0	\$0	9	\$352,487	0	\$0
Chaki Wardak	10	\$425,526	1	\$42,332	0	\$0	11	\$467,859	11	\$467,859	0	\$0	11	\$467,859	0	\$0
Andar	4	\$281,110	0	\$0	0	\$0	4	\$281,110	4	\$281,110	0	\$0	4	\$281,110	0	\$0
Baraki Barak	14	\$631,412	0	\$0	0	\$0	14	\$631,412	14	\$631,412	0	\$0	14	\$631,412	0	\$0
Tani																
Lipsjo																
Zurmat	2	\$132,559	0	\$0	0	\$0	2	\$132,559	2	\$132,559	0	\$0	2	\$132,559	0	\$0
Zadran																
<b>Grand Total</b>	<b>74</b>	<b>\$3,435,471</b>	<b>24</b>	<b>\$880,770</b>	<b>0</b>	<b>0</b>	<b>98</b>	<b>\$4,316,241</b>	<b>98</b>	<b>\$4,316,241</b>	<b>0</b>	<b>0</b>	<b>98</b>	<b>\$4,316,241</b>	<b>0</b>	<b>0</b>

District	Payments (USD)								Total	
	1st Milestone		2nd Milestone		3rd Milestone		4th Milestone			
Mohammad Agha	22	\$218,726	22	\$285,900	17	\$220,460	7	\$37,826	68	\$762,912
Saydabad	21	\$124,030	17	\$139,684	14	\$162,217	9	\$30,978	61	\$456,909
Nirakh	14	\$137,305	12	\$214,295	11	\$188,771	6	\$30,416	43	\$570,786
Dih Yak	9	\$64,786	8	\$75,884	5	\$57,360	1	\$3,427	23	\$201,457
Chaki Wardak	8	\$74,309	3	\$46,406	1	\$13,300	1	\$3,694	13	\$137,709
Andar	4	\$52,915	2	\$41,921	1	\$26,670	0	\$0	7	\$121,506
Baraki Barak	13	\$116,751	9	\$151,939	4	\$63,491	0	\$0	26	\$332,182
Zurmat	2	\$24,522	0	\$0	0	\$0	0	\$0	2	\$24,522
<b>Grand Total</b>	<b>93</b>	<b>\$813,344</b>	<b>73</b>	<b>\$956,029</b>	<b>53</b>	<b>\$732,269</b>	<b>24</b>	<b>\$106,341</b>	<b>243</b>	<b>\$2,607,983</b>

**U.S. Agency for International Development**

1300 Pennsylvania Avenue, NW

Washington, DC 20523

Tel: (202) 712-0000

Fax: (202) 216-3524

**[www.usaid.gov](http://www.usaid.gov)**