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AFGHANISTAN

STABILITY IN KEY AREAS (SIKA) – EAST

MONTHLY REPORT: SEPTEMBER 2013



Photo: The SIKA-East All Staff Conference was held in Kabul on September 18 and 19. Deputy Ministers from MRRD and IDLG, PRRD Directors, and some 500 program staff attended.

September 2013

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MONTHLY REPORT: SEPTEMBER 2013

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DISCLAIMER:

The authors' views expressed in this document do not necessarily reflect the views of the United States Agency for International Development or the United States Government.

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ACRONYMS

AWEC	Afghan Women's Education Center
CDC	Community Development Council
CLDD	Community Led Development Department
DCC	District Community Council
DDA	District Development Assembly
DIC	District Information Center
DMT	District Management Team
DoWA	Department of Women's Affairs
DPP	District Project Portfolio
DSW	District Social Worker
ERF	Environmental Review Form
GRC	Grant Review Committee
HR	Human Resources
IDLG	Independent Directorate of Local Governance
LoP	Life of Project
MERU	Monitoring, Evaluation, and Reporting Unit
MRRD	Ministry of Rural Rehabilitation and Development
NDS	National Directorate of Security
PMT	Provincial Management Team
PRRD	Provincial Rural Rehabilitation and Development
RFP	Request for Proposals
SIKA-East	Stability in Key Areas-East
SPC	Service Providers Catalogue
SPF	Service Providers Fair
ToT	Training of Trainers
USAID	United States Agency for International Development



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SIKA-East Districts

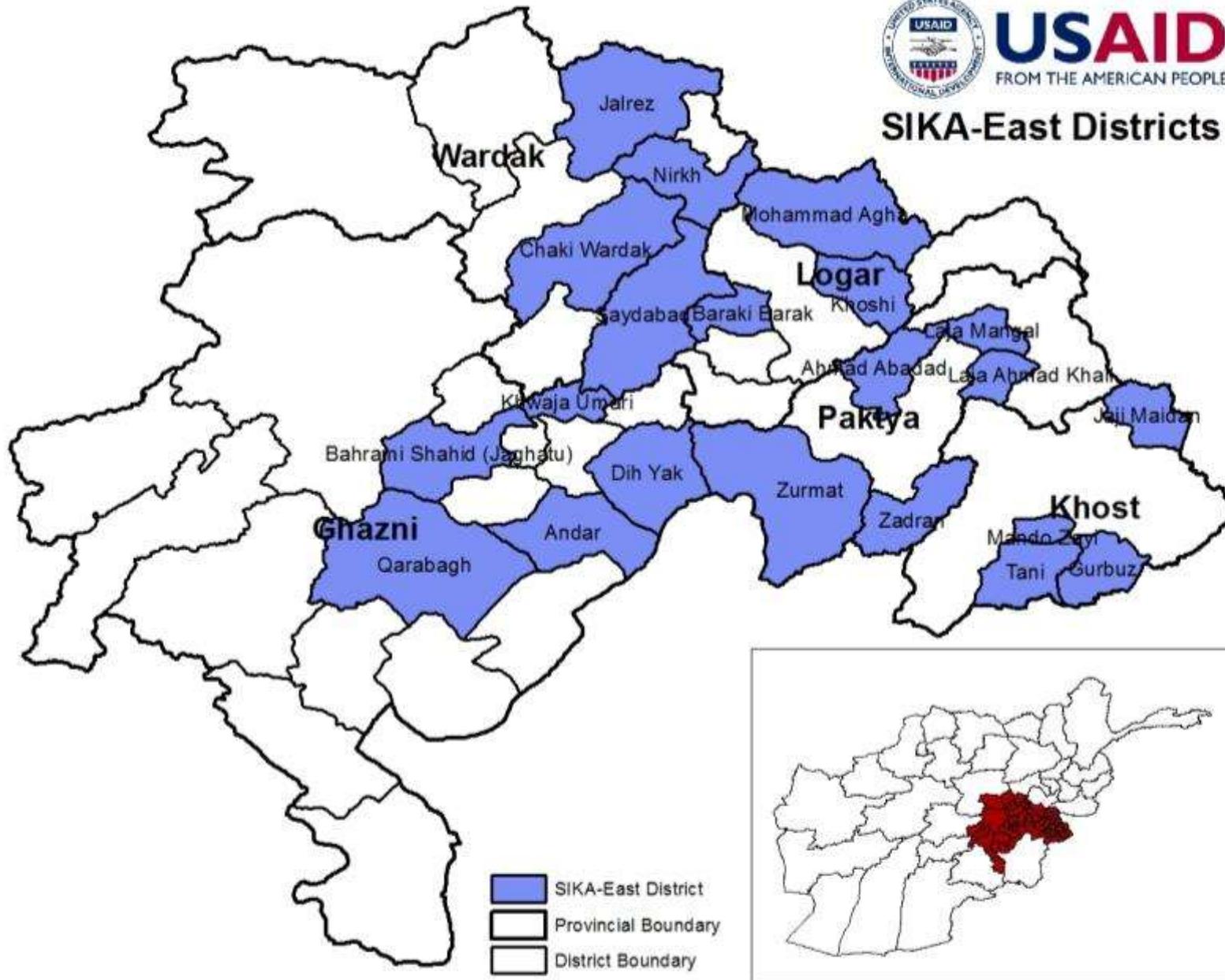




Photo. The MRRD Deputy Minister was one of the key speakers on the SIKA-East All Staff Conference held in Kabul on September 18 and 19, 2013.

***“Development is important,
but what is even more
important is communities
working together and
planning for the development
of their district.”***

**- Mohammad Tariq
Ismati, Deputy Minister
of MRRD**

EXECUTIVE SUMMARY

EXECUTIVE SUMMARY

This Stability in Key Areas-East (SIKA-East) monthly report provides an overview of achievements made during September 2013, the final month of its second fiscal year (FY) of implementation.

PROGRAM PROFILE SIKA-East, together with the Afghan Ministry of Rural Rehabilitation and Development (MRRD) and the Independent Directorate of Local Governance (IDLG), is working on strengthening governance and service delivery to improve stability in conflict-affected districts of southeastern Afghanistan.

SIKA-East, originally envisioned as an 18-month program with a \$88,680,279 budget, started in December 2011. A no-cost extension was obtained in April 2013, extending the program until March 6, 2014, with a possibility of an additional 18-month option period.

As of September 30, the program was active in 20 districts in five provinces in southeastern Afghanistan: Ghazni, Khost, Logar, Maydan Wardak, and Paktya. The launch for the remaining 21st district, as per the SIKA-East Work Plan, was readied and set for early October.

Afghan leadership Over 70% of SIKA-East senior managers are Afghan nationals, serving as unit directors and department managers. Of SIKA-East's 564 staff members, 97% are Afghans, including 7% women. Field staff are embedded within Provincial Rural Rehabilitation and Development (PRRD) and District Government offices at provincial and district levels, respectively.

OBJECTIVES The primary objective of the SIKA-East program is to promote good governance and service delivery in targeted districts with the intended effects of promoting stability and reducing the impact of the insurgency through capacity building with MRRD and IDLG in the areas of intervention.

To reach this objective, the program is conducting a wide-ranging stability-focused capacity building program for expanded District Development Assemblies (DDA), or so-called DDA Plus (DDA+) – informal, voluntary, highly representative district bodies – enabling them to:

- (i) Identify, analyze and monitor sources of instability (Sol) and their root causes;

September Achievements

- SIKA-East launched in four new districts: Jaghatu and Qarabagh in Ghazni Province, Jalrez in Maydan Wardak Province, and Ahmad Abad in Paktya Province
- 56 capacity building sessions conducted across the districts, with 1,246 men and 836 women trained in stability, resource mobilization, and outreach skills.
- Eight District Project Portfolios (DPPs) prepared
- 13 grants in line with the DPPs awarded, in total value of \$783,222
- The first six SIKA-East grants completed in Mohammad Agha and Saydabad districts

Cumulative Results

- Program active in 20 of the 21 planned districts of Southeast Afghanistan
- Twenty DDAs+ formed
- Nine DPPs and seven District Communications Plans approved
- Some 300 stability-focused trainings conducted for 8,400 men and 2,600 women, 516 of whom are governmental officials
- A total of 79 grants awarded in value of \$3,422,395, providing 126,279 individual work days to local communities

- (ii) Develop and execute strategic plans to address the root causes of instability; and,
- (iii) Forge alliances and generate public activism to raise awareness about, and advocate for district stability.

Complementing capacity building to enable effective local governance, SIKA-East offers grants to district entities to enhance service delivery and assist implementation of stability-focused initiatives, predominantly small-scale infrastructure projects intended to mitigate the identified Sols.

The result is a sound, local-level analysis of district instability dynamics, coupled with a ground-up plan of interventions to remedy it, local capacity to implement and manage it, and governmental ability to effectively communicate the challenges and the results to their constituents.

RESULTS In the course of the reporting period, SIKA-East attained several major benchmarks and results:

Area of Operation In September, the program reached a major benchmark and significantly increased its stabilization reach by rolling out operations in four new districts, namely, Jaghatu and Qarabagh in Ghazni Province, Jalrez in Maydan Wardak Province, and Ahmad Abad in Paktya Province. With the final district, Mando Zayi in Khost Province, set to launch at the beginning of October, SIKA-East will be operational in all 21 districts of five provinces in southeastern Afghanistan in accordance with its work plan. The following are the SIKA-East districts of operation:

- Andar, Barhrami Shahid (Jaghatu), Dih Yak, Khwaja Umari, and Qarabagh in Ghazni Province;
- Gurbuz, Jaji Maidan, Mando Zayi (ready to launch), and Tani in Khost Province;
- Baraki Barak, Khoshi, and Mohammad Agha in Logar Province;
- Chaki Wardak, Jalrez, Nirkh, and Saydabad in Maydan Wardak Province; and,
- Ahmad Abad, Laja Ahmad Khail, Laja Mangal, Zadran, and Zurmat in Paktya Province.

DDA+ Leadership During the month, the DDAs+ in the new districts of operation met for the first time to consult with constituents and government authorities on Sols, root causes, and solutions, and they developed strategic plans to tackle instability. Members of the 21st and last DDA+ in Mando Zayi district were nominated by local authorities and notables during the month, and the DDA is scheduled to meet for the first time in early October.

District Level Planning As part of SIKA-East institutional strengthening and capacity building effort, DDA+s have undergone trainings in stability analysis and developed District Project

SIKA-East Launched in Jaghatu, Qarabagh, Jalrez, and Ahmad Abad Districts



SIKA-East launch in Jaghatu and Qarabagh Districts: the Ghazni Deputy Provincial Governor, Mohammad Ali Ahmadi, introduced the program to 60 people attending the event on September 1.



SIKA-East launch meeting in Jalrez District of Maydan Wardak Province, September 1: female DDA members also attended.



Paktya PRRD Director, Eng. Abdul Rahman Rahmani, explained the SIKA-East to attendants of the Ahmad Aba program launch on September 22.

Portfolios (DPPs) for their respective areas. The DPPs outline solutions to identified systemic causes of local instability and serve as a platform for DDA+s to strategically plan and manage interventions to enhance stability in the district.

At the end of September, the DPPs for Khoshi, Khwaja Umari, and Laja Ahmad Khail, together with accompanying narratives, were readied for submittal to USAID in the first week of October. During the month, the DPPs for Gurbuz, Jaji Maidan, Tani, and Laja Mangal were endorsed by respective DDA+s, District Governors, and PRRD Directors and are poised for narrative development and submittal to USAID during October.

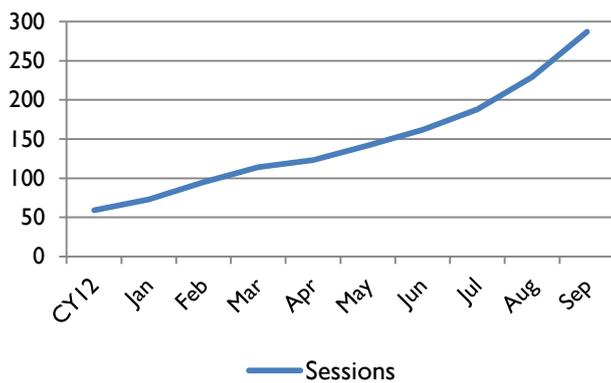
In addition, seven district communications plans have been developed by DDA+s and are in various stages of implementation. The communication plans provide a strategic framework and actionable points for the DDA+ to effectively speak to and promote district priorities, lead activities, and strengthen linkages with relevant provincial authorities. By the end of the program, all 21 districts will formulate, resource, and implement strategic communications plans.

Capacity Building September saw 56 joint SIKA-East and PRRD training sessions conducted across the districts, with 1,246 men and 836 women trained in stability analysis, strategic planning, resource mobilization, and outreach skills. The participants were primarily DDA and CDC members, as well as influential local leaders, in the newly launched districts of Jaghatu and Qarabagh in Ghazni Province, as well as Gurbuz, Tani, and Jaji Maidan in Khost Province and Laja Ahmad Khail and Laja Mangal in Paktya Province.

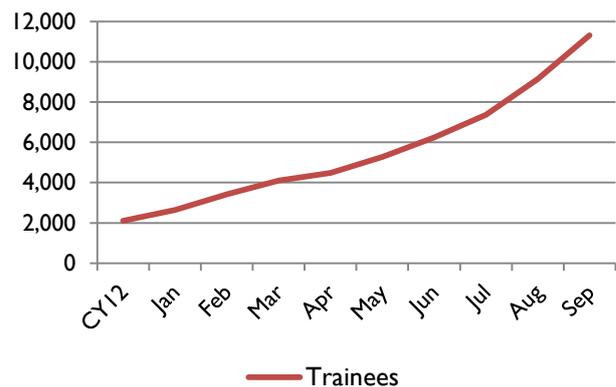
These workshops created opportunities for local leaders to discuss compelling stabilization and governance concerns with district and provincial authorities and jointly develop plans to address them. The model used by SIKA-East encourages district entities to make their own decisions, lead the planning process, and acquire the competencies to strategically plan, design, and manage district-level interventions independently.

As of September 30, the program has conducted the cumulative total of 300 stability-focused trainings for some 8,400 men and 2,600 women. Of these, 516 are governmental officials.

SIKA-East Capacity Building Sessions



SIKA-East Capacity Building Trainees



Transition Initiatives In support of the transition to stronger GIROA-led stabilization planning and service delivery and in consultations with DDA+ in districts of operation, SIKA-East has initiated a series of new capacity building activities.

Complementing the existent core curriculum of trainings and grant assistance, these activities target the institutional strengthening needs of PRRD, IDLG, and district entities to position them to play

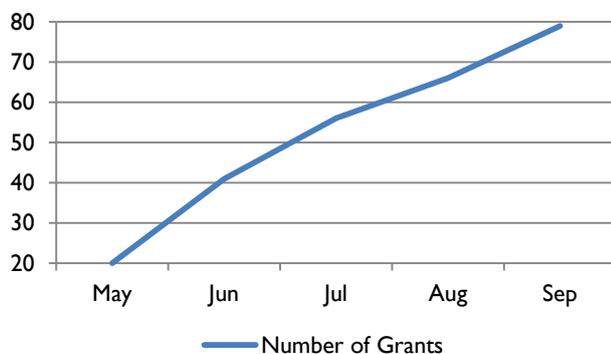
increasingly leading roles in SIKA-facilitated stabilization and associated public administrative processes, including addressing underlying systemic deficiencies that contribute to root causes of instability. Specific activities will develop the DDA+s' technical expertise to assume functional control over strategic planning and resourcing processes, in addition to contributing to the establishment and enhancement of communication, networking, and coordination channels, platforms, and practices.

The initial suite of activities includes: (i) transition activities: government, including IDLG and PRRD, and DDA+ capacity assessment and enhancement; embedded advisors and specialists; (ii) communication, networking, and coordination: stabilization entry point development for women; DDA+ provincial conference; radio call-in shows; radio play broadcasts; bulk text messaging; print media; cross-district DDA+ exchanges and exposure visits; establishment of District Information Centers (DICs); (iii) service provider competencies: service provider, project and grant technical trainings; women-owned business technical assistance; and emergency responders or First Aid training.

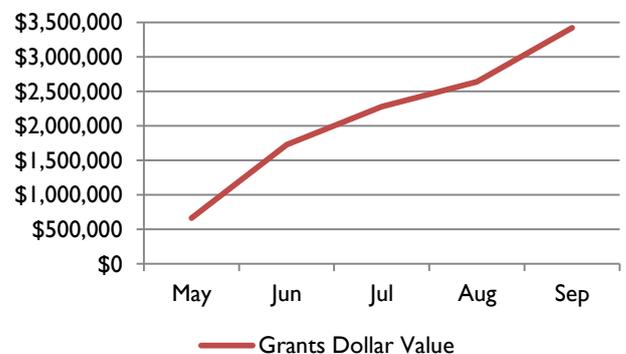
Grants In the reporting period, SIKA-East assisted local entities to submit 22 new grant applications with a total value of \$1,211,128. Sixteen new grant applications were submitted to USAID for approval. Consequently, SIKA-East awarded 13 grants, valued at \$783,222, to district entities. This month saw the completion of the first six grant projects: four in Saydabad District, valued at \$93,593, and two in Mohammad Agha, totaling \$85,088.

Since the beginning of its operations, the program has awarded 79 grants, with a total value of \$3,422,395, each addressing a local source of instability in its area of operation. With the grant resources invested in the communities, these grants provide 23,626 individual work days, advancing local job opportunities.

Number of SIKA-East Grants Implemented



Value of SIKA-East Grants Implemented



NEXT STEPS In October, SIKA-East will implement the following:

- Roll out operations in Mando Zayi district of Khost Province;
- Conduct Service Providers Fairs in Maydan Wardak and Khost;
- Submit DPPs of Tani, Jaji Maidan, Jalrez, Zadran–Garda Serai, Jaghatu, and Qarabagh; and,
- Continue capacity building and grants activities with accelerated pace in the new and previously operational districts.



Photo. USAID's SIKa-East Stability Planning Process capacity building for women from the Jaghatu DDA and CDCs, where participants learn to analyze and address root causes of instability in the district, especially those affecting women.

“Our expectation is that SIKa will build the capacity of existing institutions and officials to enable them to better perform their tasks and become more accountable and transparent.”

***Fareed Mohmandzai,
Deputy Minister of IDLG
for Policy and Strategy***

**PROGRESS TOWARD
INTERMEDIATE
RESULTS**

PROGRESS TOWARD INTERMEDIATE RESULTS

In support of its four contractual Intermediate Results (IRs) presented below, SIKA-East's comprehensive capacity building approach includes a series of stability, resource, and outreach-focused sessions for district entities, such as Stakeholder Orientation, Governance Foundation, Stability Planning Process, Resource Dialogue, Advocacy, and Public Communications Campaign Development. These sessions typically are conducted for men and for women separately. For more on SIKA-East's phased approach, methodology and Results Framework, please refer to the program's most recent Work Plan and the Performance Management Plan.

Monthly Progress SIKA-East completed various training sessions for DDA+s and Government of the Islamic Republic of Afghanistan (GIROA) staff during September. These sessions ranged from Stakeholder Orientation sessions to Lobbying and Advocacy trainings.

On average, 38 individuals were trained per stabilization work session across the provinces, with Ghazni Province contributing, on average per session, 35 individuals, Khost 49, Logar 30, Maydan Wardak 20, and Paktya 50 individuals. Both July 2013 and August 2013 averaged 46 individuals per stabilization work session.

IR1 – Provincial and District Entities increasingly address sources of instability and take measures to respond to the population's development and governance concerns related to Stability Analysis Methodology-identified sources of instability.

SIKA-East assists district entities to formulate strategies that address the Sols and to respond to citizen concerns through the District Stability Planning Process (DSPP). The DSPP involves the implementation and use of the SIKA-East Stability Analysis Methodology (SAM). SAM provides a structured framework to think about and deconstruct the local environment and dynamics to uncover root causes of instability (along with community resiliencies) and plan activities to address these root causes. SAM integrates gender analysis incorporating women's perspective in the SPP by working with both women's and men's groups.

Over the months since the start of the program, SIKA-East and GIROA have engaged the DDA+ of each approved district – 20 out of the programmed 21 districts – in analyzing Sols and developing District Project Portfolios (DPPs) of interventions that alleviate these Sols. (The 21st district, Mando Zayi, is planned for district implementation launch early in October.) In September, SIKA-East started the SPP sessions in six districts – Tani, Jaji Maidan, Bahrami Shahid (Jaghatu), Qarabagh, Jalrez and Ahmad Abad – and project lists are all in process.

IR2 – Provincial and district entities understand what organizations and provincial line departments work in their geographic areas, what kind of services they provide, and how to access those services.

Through the development of Service Provider Catalogues (SPCs) and Provincial Department Service Profiles (PDSPs), SIKA-East and GIROA have been able to provide the DDA+ and the communities with lists of resources/services available in their immediate area for utilization on the proposed projects in each district. The Service Providers Fair (SPF) is a SIKA-East-organized platform where various service providers listed in the SPC and PDSP are able to connect with the DDA+ members and the public and present the exact services they provide. These relationships are also built and strengthened through Resource Coordination and Sub-coordination Meetings which are held on a regular basis amongst service providers, GIROA, and the DDA+ members. Unfortunately, due to vetting delays, the SPFs for Maydan Wardak

and Khost, previously scheduled for late September, had to be postponed until the end of October.

IR3 – Provincial authorities improve their ability to communicate with district entities in order to help them better understand their population's needs and prioritize basic service delivery interventions.

Relationships are built and strengthened through Resource Coordination and Sub-coordination Meetings which are held on a regular basis amongst service providers, GIRoA, and the DDA+ members. Further trainings – such as in Advocacy, Fundraising, Lobbying, and Unity Building – provide the DDA+ and GIRoA members with the knowledge and know-how to advocate funds for non-SIKA-East projects. Therefore, SIKA-East works on ensuring that district communication strategies are focusing on using communication to move both women and men to action; i.e., not just sharing information but thinking strategically about the audience and how it will access and use the information. The SIKA-East outreach capacity building component provides governmental actors with core best practices in terms of messaging, communication strategy, and outreach.

In this line, DDA+s have designed District Communication Plans with only the guidance of SIKA-East and GIRoA. This month, Chaki Wardak and Zurmat Districts completed their district Communication Plans. A few groups have also continued advocacy without any further interventions from SIKA-East and achieved successful results. SIKA-East is collecting anecdotal evidence from these success stories.

IR4 – Provincial authorities are able to improve basic service delivery by using GIRoA, CDCs, DDAs, and ASOP DCCs (where these continue to exist), which gain capacity to plan, design, implement, and monitor labor-intensive projects, with a focus on productive infrastructure.

SIKA-East facilitates the development of feasible projects and manages the grant and non-grant projects. Courses for district entities include Infrastructure Project Planning, Project Design and Development, and Grant Management.

As of the end of September, 79 infrastructure grant projects have been awarded and implemented. All these projects are directly linked to a root cause of a given Sol. With each grant award, the CDC or PMC members are taken through Grant Management training that provides them with the capacity to manage the relevant project from finance through monitoring of the project. As the grants were approved by USAID, eight grantees completed Grant Management training this month – Baraki Barak, Mohammad Agha, Saydabad, Nirkh, Chaki Wardak, Zurmat (Garda Serai), Andar, and Dih Yak.



Photo. The IDLG Deputy Minister for Policy and Strategy opened the second day of the SIK-East All Staff Conference held in Kabul on September 18 and 19, 2013.

“Bringing stability is no easy or quick task. You cannot build stability in three to six months. Short time frames equal short opportunities. Short timelines will make us fail. We want SIK beyond 2014.”

***- Fared Mohmandzai,
Deputy Minister of IDLG
for Policy and Strategy***

PROGRAMS AND CROSS-CUTTING ACTIVITIES

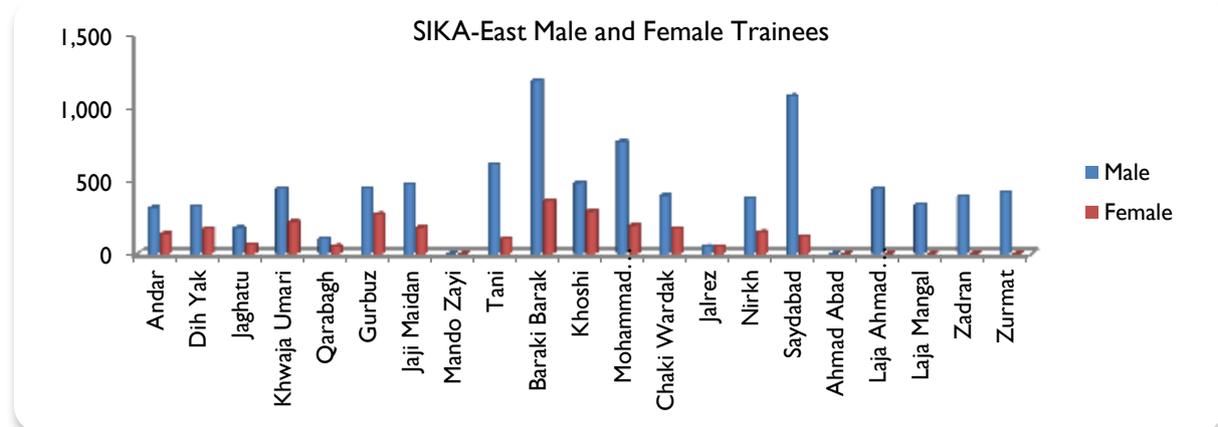
PROGRAMS

Program-Wide Activities

SIKA-East Conference On September 18 and 19, SIKA-East held an all staff conference in Kabul, attended by Deputy Ministers from MRRD and IDLG, PRRD Directors from Ghazni, Khost, Logar, Maydan Wardak, and Paktya, and nearly 500 program staff from Kabul and the five provinces and 21 districts where SIKA-East is active. The purpose of the gathering was to provide a forum for the participants to share successes and challenges, discuss ways to strengthen SIKA-East’s partnership with MRRD and IDLG and improve coordination in the field.

Gender Mainstreaming SIKA-East is working on operationalization of its Gender Mainstreaming Strategy in an action plan that will focus on increasing women’s participation in the planning process, on training and support for income-generating activities identified by women, and on engaging male allies within communities to raise awareness around gender issues. The plan, to be finalized in October, will incorporate strategic input of partners and stakeholders from MRRD and other programs such as NABDP, NSP, and AREDP.

Thus far, SIKA-East has worked to ensure that gender is mainstreamed into every stage of the program implementation cycle. Under the capacity building program, SIKA-East has made every effort to include women in the DDA+ and the related stability and outreach trainings. The following chart shows the ratio of male and female beneficiaries of SIKA-East’s capacity building program.



In the reporting period, as SIKA-East prepared for the upcoming Service Provider Fair in Wardak, the program reached out specifically to family-welfare oriented organizations and female service providers. SIKA-East made significant headway in developing grant applications for vocational training for women (see *Grants: Non-infrastructure Projects* below). Vocational trainings, typically identified by women themselves, lend support to more equitable access to economic opportunities and improved livelihoods, and will strengthen the social fabric of the target communities. SIKA-East’s radio plays and other messaging activities (see *New Transition Initiatives* below) apply a gender lens emphasizing the importance of girls’ education and promoting family-welfare oriented services. In the next reporting period, SIKA-East’s new capacity building initiatives will further emphasize the gender-focused aspects of the program.

District Profiles During September, initial drafts of the district profiles for Jaghatu and Qarabagh were completed. With this, SIKA-East has collected essential information for 19 of the 21 districts. Ten profiles remain to be completed by the end of November. These district profiles help SIKA-East

and its government partners to better understand the dynamic in the district in terms of its social, political, and economic situation.

INSTITUTIONAL STRENGTHENING AND STABILIZATION

District Social Workers In September, SIKA-East and MRRD's Community-Led Development Department (CLDD) developed a joint agenda and training curriculum for the induction and training of the newly hired district social workers (DSWs) in SIKA-East districts where these positions were unfilled. The DSWs will perform shared PRRD and SIKA-East duties during the life of the program and are envisaged to be moved to the official government *tashkheel* following the end of the program. The planned training, which will consist of several existing SIKA-East and MRRD modules, will be jointly conducted by SIKA-East and MRRD staff.

District Project Portfolios At the end of September, the DPPs for Khoshi, Khwaja Umari, and Laja Ahmad Khail were being finalized for submission to USAID in early October, with the DPPs for Gurbuz, Jaji Maidan, Tani, and Laja Mangal ready to follow.

Service Provider Events SIKA-East continued working on logistical arrangements for SPFs for Maydan Wardak, Khost, Ghazni, Logar, and Paktya Provinces. Because of delays in the USAID vetting process, the SPFs, which were scheduled for late September in Maydan Wardak and Khost have had to be postponed. The Maydan Wardak SPF is now scheduled for October 29-30, and the Khost event for October 22-23.

NEW TRANSITION INITIATIVES

In support of the transition leading toward stronger GIRoA-led stabilization planning processes and thereby enhancing the sustainability of the program, in consultation with DDA+ in districts of operation, SIKA-East has initiated a series of additional capacity building activities.

Complementing the existent training and grant program, these activities are specifically targeting institutional strengthening needs of PRRD, IDLG, and district entities to enable them to assume an increasingly more active role in SIKA-East and public administrative processes in general, but also prioritize activities to address underlying systemic deficiencies and root causes of instability. Specific activities will help develop the technical expertise of DDA+s to assume functional control over strategic planning and resourcing processes, but also contribute to the establishment and enhancement of communication, networking, and coordination channels, platforms, and processes.

Throughout September, in coordination with DDA+s, SIKA-East continued to work on designing and developing new projects aimed at enhancing core skills of governmental institutions and district

Capacity Building for DDA+s Across Districts



Stability Planning Process training for women from the Jalrez DDA+ and CDCs



Men from Khoshi during a Negotiation training group session



During Planning Process training, women from the Jaji Maidan DDA and CDCs write down sources of instability in their area.

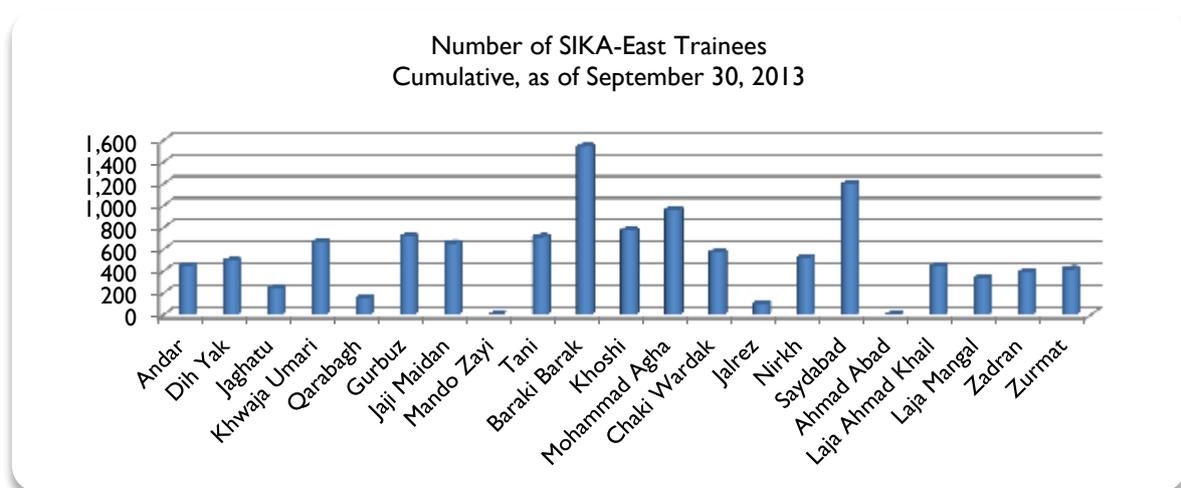
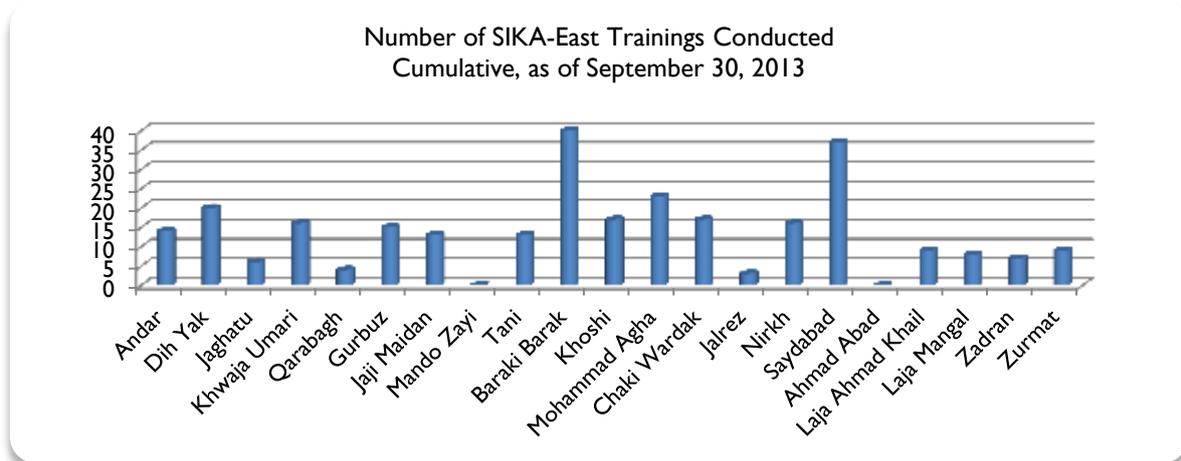


Khwaja Umari communications committee members design a joint male and female action plan.

entities to enable smoother transition of program activities to the government partners. The general funding approach to these activities is two-phased: the initial pilot activity is funded and organized by SIKA-East, while subsequent activities under the same category will be funded through grants, with DDA+s and other eligible district entity grantees as applicants. These activities are all projected to start in the first quarter of FY2014, pending USAID approvals.

All activities target specific institutional strengthening needs of the district entities, as well as provincial and district offices of the SIKA-East governmental partners. Addressing crosscutting stabilization themes across districts, this approach helps synchronize the overall programmatic approach to interventions while addressing individual district needs. Those activities which marked significant progress in the reporting period are as follows:

Government capacity assessments and capacity enhancement plans In support of the program transitioning to the Afghan government, and focusing on PRRD/IDLG skills enhancement, a capacity building assessments will be conducted and correspondent programs will be produced for five PRRD and 21 District Governor Offices (DGOs). In September, SIKA-East's selected vendor was submitted to USAID vetting. The assessment is projected to start in November. In-kind capacity enhancement grants will be developed as soon as the capacity development plans are produced. This grant activity is estimated to start in December.



DDA+ Provincial Conference To establish and enhance DDA+s, District Governors, and DRRD dialogue and coordination, SIKA-East is working on organizing a DDA+ Provincial Conference to bring together sister DDA+s and government authorities at the provincial level to

share and broaden local analysis of instability and conflict, and to strengthen DPP ownership and management. The expected participant-identified follow-up activities – such as thematic or technical seminars addressing DPP systemic issues, DDA+ updates for constituents, and leadership field visits to monitor service delivery – will be funded as grants. In the course of the month, Maydan Wardak was identified to host the first pilot provincial conference. The organization committee was established, and the conference has been scheduled to take place at the end of October.

Messaging and DDA+ Print Media SIKA-East's recently developed stability-related messaging list, produced in support of a comprehensive stabilization communications strategy on the district level, underwent review by multiple stakeholders during September. The messages, aimed for the general population on behalf of DDA+s, directly track the topics of radio plays and will be used in printed brochures. While SIKA-East provided the templates, the DDA+ Communications Committees will develop the text and the design. The brochures will be distributed to district partners to disseminate amongst their local communities during the airing of the radio plays. The brochures are expected to be approved by PRRD and District and Provincial Governors in early October and printed by the end of the month.

Technical Training SIKA-East launched a new Service Provider Competencies Technical Training component in the reporting period. In response to identified capacity needs, SIKA-East, together with PRRD and public/private institutions, started preparing trainings for engineers and technicians on fundamentals of field engineering and construction management, including field measurement, reading/creating technical drawings, project feasibility, environmental compliance, quality assurance/control, and operations and maintenance. Four courses were outlined and marked progress toward implementation in the reporting period:

- **Infrastructure Project Planning Process (IPP)** two-day training: 41 participants were selected from ten districts of Wardak, Logar, and Paktya Provinces.
- **Infrastructure Project Implementation (IPI)** two-day training: 19 PRRD/DRRD officials have been identified for this training. From the total 54 participants from Maydan Wardak province, 17 are female.
- **Infrastructure Operation and Maintenance (O&M) Support** one-day training will provide vocational training to youth that can support operations and maintenance of ongoing/planned infrastructure or engineering projects (road maintenance, generator repair, canal refurbishment, solar panel repair, etc.). This activity will start in October.
- **Grant-writing and Management short courses for men and women.** The first three-day training for men started on September 29 for 22 participants from three provinces: Logar, Maydan Wardak, and Paktya. The target is to train 250 male and 200 female participants from 21 districts, including DDA+s, PRRD, IDLG, and local NGOs. The women's training will start in November. This capacity building activity was launched to enable DDA+s' support to CDCs with instruction on donor research as well as typical expectations, responsibilities, and templates for budgeting, managing, monitoring, reporting, and similar grant-related tasks. SIKA-East will also support female DDA+ members and DOWA officials to adapt these courses for female-led NGOs and interest groups.

GRANTS

Grant Status In the reporting period, SIKA-East assisted local entities to submit 22 new grant applications to the program; the applications have a total value of \$1,211,128. Sixteen of the 22 grant applications were submitted to USAID for approval, 13 were approved, and 13 entered implementation in September, awarding grants with a total value of \$783,222 to district entities.

Since the beginning of its operations, the program has awarded a total of 79 grants with a value of \$3,422,395, each addressing a local source of instability in its area of operation. With the grant resources imbued in the communities, these grants provide 23,626 individual work days, advancing local job opportunities. Please refer to Appendix A for a quantitative grant status overview.

Milestone Payments Payments were executed for the completion of first, second, and third milestones for 53 grantees from Nirkh, Saydabad, Chaki Wardak, Mohammad Agha, Baraki Barak, Andar, and Dih Yak. The total value of the payments was \$524,299.

Grant Management Training Thirteen CDCs from Nirkh, Chaki Wardak, Andar, Dih Yak, and Baraki Barak districts successfully completed Grant Management Award training and started implementing projects with a total value of \$782,772.

Grant Review Committees During the month, these joint PRRD – SIKA-East bodies approved eight infrastructure projects in Nirkh, Chaki Wardak, Andar, and Zadran Districts, with a total value of \$463,346. They also approved 11 non-infrastructure projects in Saydabad, Nirkh, Dih Yak, Zurmat, Tani, and Khoshi Districts, with a combined value of \$515,848.

Non-infrastructure Projects In September, USAID approved four non-infrastructure grant applications for trainings – in tailoring, embroidery, poultry raising, and fruit and vegetable processing – for women from Baraki Barak District. An additional 13 vocational training courses were being prepared, covering topics such as tailoring and embroidery, fruit and vegetable processing, orchard management, and animal health and hygiene – for women and men from Saydabad, Baraki Barak, and Zurmat districts. These trainings will address community requests identified in approved DPPs and additionally seek to create longer-term market opportunities for men and women from the districts. SIKA-East is closely coordinating with MRRD's NABDP, NSP and AREDP to create the necessary linkages with the existing government initiatives and ensure greater sustainability of these efforts. RFPs to conduct the original four trainings for Baraki Barak are expected to be issued and proposals received in October. More grant applications for similar trainings will be submitted to USAID for approval in October. Please refer to Appendix A for a quantitative grant status overview.

Engineering Design Packages In September, SIKA-East completed the designs for 11 projects in five districts of Ghazni, Logar, Maydan Wardak, and Paktya Provinces. So far, the designs of 124 projects, with a total value of \$6,281,433, have been completed, while the designs for 32 other projects are under way. Please refer to Appendix A for a quantitative overview of engineering design status.

SIKA-East Grants



The rehabilitated Srakala Markazi canal and road. Villagers served by this infrastructure repaired the road that runs parallel to the canal as a voluntary contribution to their community.



A worker wets down a recently completed portion of stonemasonry retaining wall for the Zagone karez extension in Dih Yak District.



Kamal Khail school boundary wall project progressed in the course of the month.

Significant Provincial Activities

In September, PRRD Directors and SIKA-East in all five target provinces met regularly to discuss stabilization progress, challenges, and plans and to coordinate upcoming activities with government entities. Program activities are summarized on a province-by-province basis below.

GHAZNI PROVINCE

SIKA-East operates in five districts of Ghazni Province: Andar, Dih Yak, Jaghatu, Khwaja Umari, and Qarabagh. During September, Jaghatu and Qarabagh, two recently opened districts, started their training programs in stabilization analysis and planning and outreach-related subjects. In total, 50 training sessions took place across the districts, with 415 male and 242 female participants.

The grant program continued implementation in Dih Yak and rolled out in Andar, with 11 new projects, worth \$480,293, under implementation in these two districts.

- A joint Grants Management Implementation training was conducted for the grantees of two awarded projects in Andar District and one in Dih Yak, explaining the required documents and procedures for grant project implementation.
- Separate Fundraising trainings for 33 men and 25 women from the Andar DDA and CDCs, and 52 men and 48 women from the Khwaja Umari DDA+ and CDCs, were conducted.
- The Andar District Governor and the DDA+ signed the supporting documents for their grant application to broadcast locally SIKA-East pre-recorded radio plays.
- With SIKA-East assistance, two Dih Yak CDCs, the Tanfer CDC and the Ramak CDC, which is extending the Zagone karez, conducted a cross-visit to inspect each others' projects in order to learn about different construction techniques that they may need to employ in future.
- Following the SIKA-East district launch in Jaghatu on September 1, separate Stakeholder Orientation and Governance Foundation trainings were conducted for men and women from the DDA+ and CDCs; an average of 62 men and 16 women participated. The same trainings for Qarabagh DDA and CDCs drew an average of 53 men and 24 women.
- Thirty-five women from the Jaghatu DDA+ and CDCs attended Stability Planning Process training, which resulted in a preliminary DPP. Sixty-three men received similar training and produced the first draft of a consolidated DPP, which will be reviewed by Jaghatu CDCs in the next reporting period.
- Towards the end of the month, the DDA+ redesigned two DPP projects previously rejected by the local CDCs in Khwaja Umari. Both the Bene Sang Village and Tormay Village diversion dam projects have been changed to protection walls in response to community requests.

KHOST PROVINCE

SIKA-East now has a presence in four districts of Khost Province: Gurbuz, Jaji Maidan, Mando Zayi, and Tani. At the end of September, preparations were under way for the opening of a SIKA-East office in Mando Zayi and the planned launch of SIKA-East in the district on October 1.

During the month, 15 trainings in total took place across the province, with 333 men and 389 women attending. Grants will start being awarded once the district DPPs are formulated and approved by USAID.

- The Khost Service Providers Fair, which was originally scheduled for September 29 and 30, was postponed until October 22 and 23 due to a delay in receiving USAID vetting approval for the

event. In preparation for the event, the Khost Service Providers Catalogue (SPC) is undergoing a final review. A total of 85 key service providers have been included in the revised SPC.

- The DPPs for Gurbuz, Tani, and Jaji Maidan were endorsed by the respective DDA+, District Governor, and PRRD Director. They were being finalized at the end of reporting period, to be submitted to USAID in early October.
- Separate workshops in Project Design and Development were conducted for an average of 45 men and 53 women from the Gurbuz DDA+ and CDCs, as well as 54 men from Tani District.
- Grant Process and Application Development trainings were conducted for 66 men and 57 women from Gurbuz, 64 men from Jaji Maidan.
- The District Governor of Mando Zayi, with SIKA-East's participation, hosted a meeting attended by tribal elders, the head of the DDA, and district community development workers. The meeting succeeded in nominating 40 elders and religious scholars to conduct a survey of influential stakeholders in the district. By the end of the month, a stakeholder survey was completed.
- During September, PRRD and SIKA-East trainers conducted capacity building workshops in Stakeholder Orientation and Governance Foundation, Stability Planning Process, and Resource Dialogue and Advocacy for women from the Jaji Maidan and Tani DDA+ and CDCs. An average of 45 Jaji Maidan and 34 Tani women attended the sessions.

LOGAR PROVINCE

In Logar province, SIKA-East operates in three districts: Baraki Barak, Khoshi, and Mohammad Agha. In the course of the month, a total of 11 training sessions were attended by 217 men and 156 women.

The SIKA-East grants program is operational in Baraki Barak and Mohammad Agha Districts, with the latter leading in the number of awarded grant projects: 22 grants in total, with a value of \$1,025,875 in this district alone, of which two are now completed and pending closure upon the three-month mandatory monitoring period.

- Local elders in Mohammad Agha District have voiced concerns about the allegedly unequal choice of projects across hawzas, about project quality, and about the transparency of the selection process. The PRRD Director has also expressed concerns about projects costs in the Mohammad Agha DPP. As a result, PRRD, the Provincial Governor's Office, and SIKA-East have formed a committee to conduct an investigation, making site visits and interviewing DDA members. The committee's report was under review at the end of the reporting period. Management action will follow after the report findings are conclusive. In the meantime, grants and capacity building programs continue.
- Four grant applications, worth \$468,447, were approved by USAID in September for non-infrastructure projects in Baraki Barak District. The grants cover embroidery, tailoring, and poultry training, plus support for vegetable and fruit processing projects. Trainings are estimated to begin in November.
- The Baraki Barak DDA+ Communication Plan was being finalized at the end of September, with SIKA-East technical support. Implementation is scheduled to begin in late October.
- PRRD and SIKA-East trainers conducted a Grants Management workshop for 38 men from the Baraki Barak DDA+ and CDCs. Twenty-one of these men later received Infrastructure Project Implementation training, during which they learned about such engineering-related topics as

working with reinforced concrete, stone and brick masonry, and project implementation practices.

- Consultations were held with Khoshi DDA and CDC members to gather their opinion on first aid training and to develop a concept note on the subject.
- Negotiation training was conducted for 47 women from the Khoshi DDA+ and CDCs. This was followed by training in Negotiation and Coalition Building for 43 men from these entities.
- The Bahadurkheil CDC karez in Mohammad Agha was inaugurated on September 23, one of two projects to be completed this month. Attending the ceremony were PRRD representatives, DDA/CDC members, religious elders, and representatives of youth association and civil society organizations. The Bahadurkheil karez is located in a mountainous area, where most of the people are farmers and herdsmen, who will benefit greatly from the karez.
- The Mohammad Agha DDA, facilitated by SIKA-East's communication team, conducted Coalition Building training for 43 men. The participants included DDA and District Community Council (DCC) members, religious elders, media representative, and active women of the district.

MAYDAN WARDAK PROVINCE

SIKA-East now operates in four districts in Maydan Wardak province: Chaki Wardak, Jalrez, Nirkh, and Saydabad. On September 1, SIKA-East was officially launched in Jalrez District. Those attending the launch meeting held in Maydan Shahr included a representative of the Provincial Governor, the PRRD Deputy Director, the head of the Provincial Council, and other government officials, as well as members of the Jalrez DDA and CDCs and several influential women from the district. Over 90 people participated in the Jalrez launch.

Despite the worsening security situation in Maydan Wardak Province the program continued implementation with some interruptions caused by indirect attacks on the SIKA-East premises as well as insurgent roadblocks delaying travel in Chaki Wardak, Saydabad, and Nirkh Districts. Maidan Wardak staff were given additional security training and briefing on security threats and given specific directions about security and communication approaches.

The capacity building program continued with a total of nine training sessions held for 77 male and 127 female participants. In September, 36 grants, with a combined value of \$1,646,631, were under implementation in Chaki Wardak, Nirkh, and Saydabad Districts.

- During the month, USAID approved a \$56,280 grant application for Chaki Wardak, and SIKA-East made three grant awards, totaling \$166,779, all for small infrastructure projects.
- Training in Coalition Building and Negotiation Strategy was conducted for 17 women from the Chaki Wardak DDA+ and CDCs.
- Stakeholder Orientation and Governance Foundation trainings were conducted for an average of 17 women and 53 men from the Jalrez DDA+ and CDCs. These were followed by Stability Planning Process training for women, during which the participants learned about Stability Analysis Methodology, social responsibilities, and stability and non-stability dynamic analysis. An average of 32 women attended the trainings.
- SIKA-East made several site visits to Nirkh's Karimdad, Qul Akhwand Zada, and Jaw Qul road repair and the Ander Payan, Abdah Khil, and Deh Kharqa karez repair projects, with satisfactory findings. However, the Deh Hayat CDC protection wall project site visit discovered several problems with a section of the wall. For example, the stonemasonry work was poor,

the stone used for the wall did not conform to the specifications, and the concrete was not properly cured. The defective portion of wall was torn down and replaced.

- In September, four CDCs in Saydabad completed their grant projects with a value of \$93,593. Final site visits were conducted to the Sheekh Azam and Zarsanga well projects. Both wells, which were completed this month, are now ready for use. Also in September, the Srakala Markazi canal rehabilitation and culvert construction project was completed. A ceremony was held on September 23 to inaugurate the project.
- In addition, USAID approved two new grant applications for Saydabad, worth \$114,716, and SIKA-East awarded two grants, with a value of \$67,509, for small infrastructure projects in the district.
- A Lobbying workshop was held for eight men from the Saydabad DDA+ and CDCs. Also, a three-day Grants Management workshop was conducted for 20 men from Baghak and Siachob CDCs. The training focused on record keeping, the need for a detailed work plan, procurement and property accountability, transparency and accountability, and other relevant issues.

PAKTYA PROVINCE

SIKA-East operates in five districts of Paktya province: Ahmad Abad, Laja Ahmad Khail, Laja Mangal, Zadran, and Zurmat. On September 22, SIKA-East was launched in Ahmad Abad District, the twentieth district to see SIKA-East introduced. Attending the launch meeting were the District Governor, the PRRD Director, and other government officials, as well as community elders, tribal leaders, and other stakeholders with an interest in the district's stability and development. About 130 people participated.

The province recorded four capacity building sessions, with 187 men from the districts attending. Grants will be awarded once the DPPs are formulated and obtain USAID approval.

- Preparations for a survey of potential district stakeholders in Ahmad Abad was under way in September.
- Training in Grant Process and Application Development was conducted for 54 men from the Laja Ahmad Khail DDA+ and CDCs, and 44 men from the same bodies in Laja Mangal.
- Stability Planning Process training was held for 54 men from the Zadran DDA+ and CDCs.
- Lobbying training was conducted for Zurmat DDA+ and CDC members.

Challenges

USAID Vetting Delays Service Provider Fairs (SPF) planned for Maydan Wardak at the end of September had to be postponed until next month because of delays in receiving vetting approval from USAID for the vendors responsible for logistical arrangements for the events. The fairs are ready for implementation as soon as approval is received. The over-one-month delays may cause friction and distrust between SIKA-East field staff and its governmental counterparts.

Security Situation The greatest operational challenge to SIKA-East in September continued to be the worsening security situation in the provinces, especially in Maydan Wardak. Although the program suffered no loss of life or major damage to property in the reporting period, SIKA-East continues to exercise due diligence in protecting its staff and property, with the least possible decrease in implementation pace.

CROSS-CUTTING ACTIVITIES

MONITORING AND EVALUATION (M&E)

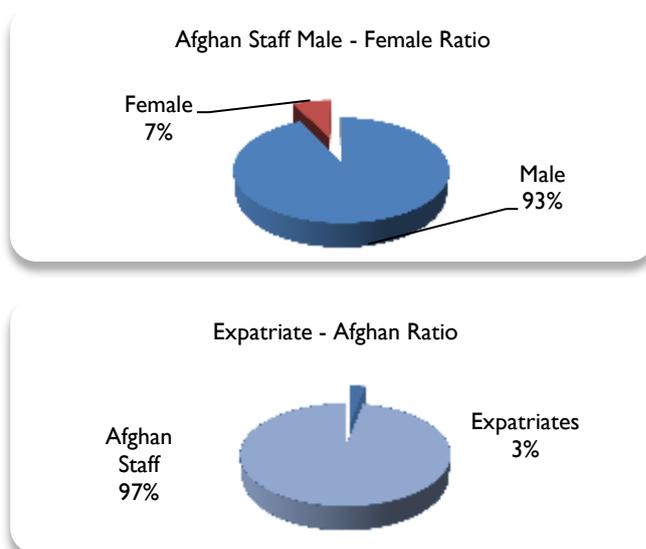
M&E Field Activities In September, 74 site monitoring visits were conducted for all four milestones of grant projects. Nineteen of the site visits took place in Mohammad Agha District, 26 in Saydabad, 11 in Nirkh, eight in Chaki Wardak, one in Andar, four in Dih Yak, and five in Baraki Barak. The results of the visits are reported under district activities.

Focus Group Survey SIKA-EAST awarded a contract to RSI to conduct a focus group survey of the 12 remaining districts, namely, Khwaja Umari, Khoshi, Laja Ahmad Khail, Laja Mangal, Gurbuz, Jaji Maydan, Tani, Jaghatu, Qarabagh, Jalrez, Ahmad Abad, and Mando Zayi. Implementation will start in the second half of October after the Eid al-Adha holidays, and the survey will be completed by the end of the calendar year.

HUMAN RESOURCES

SIKA-East is currently implemented by 564 staff members in total, of whom 547, or 97%, are Afghan nationals. Sixty-three percent of the Afghan nationals are based in the five provinces and 21 districts where SIKA-East operates. Over seventy percent of senior management positions are occupied by Afghan nationals, while women make up 7% of the total staff.

In the next reporting period, SIKA-East will continue recruitment of an additional 130 staff members envisioned to implement the program in its area of operation.



SECURITY INCIDENTS

Security Incidents in SIKA-East Target Districts

Date	Type	Description	Deaths	Injuries
September 7	Rocket attack	Insurgents fired three rockets at the Baraki Barak district center, which injured three men with the district military forces. There was no damage to district center buildings. According to locals, the attack lasted for 30 minutes and two insurgents were killed.	2	3
September 8	Suicide bombing, attack with heavy and small arms	An insurgent attack on NDS facilities in Maydan Shahr blew out the windows in the SIKA-East guesthouse, killed six attackers and four NDS personnel, and wounded over 100 civilians.	10	100+
September 9	Attack with mortars, heavy and small arms	Insurgents attacked the Khwaja Umari district center with eight mortars, and ANSF responded with heavy and light weapons. The attack did not have any casualties or damage to the District Center/DSU facilities.	0	0
September 14	Attack with heavy and small arms	Approximately 30 insurgents attacked the Laja Mangal district center with heavy and small arms. No one was injured or killed in the incident, and there was no damage to government facilities	0	0
September 28	Roadside IED	The head of the Dih Yak DDA and Shetam CDC was killed by a roadside IED while traveling between his home and the district center.	3	9



Photo. The Pacha Qala school boundary wall erected with SIKA-East grant – an initiative identified by Logar’s Mohammad Agha DDA+ to address a root cause of instability.

“If people had focused on education in the past, we wouldn’t have to protect our village today. Educated people do not want war.”

- Elder

***Pacha Qala School
Boundary Wall, Mohammad
Agha District, Logar Province***

APPENDICES

APPENDIX A: SIKA-EAST GRANTS AND ENGINEERING

SIKA-East Grants Pipeline, cumulative through September 30, 2013

Province	District	Under Development	Applications Received		Vetting Pending	Vetting Approved	GRC Approved	Approval Requested	Approval Received		Grants Awarded		Grants Completed	
			No.	\$ Value					No.	\$ Value	No.	\$ Value	No.	\$ Value
Ghazni	Andar	19	5	\$340,801	4	4	4	5	5	\$340,801	2	\$127,806	0	\$0
	Dih Yak	10	11	\$495,880	4	8	11	11	10	\$419,669	9	\$352,487	0	\$0
Khost	Tani	0	1	\$42,824	1	0	1	1	1	\$42,824	0	\$0	0	\$0
Logar	Baraki Barak	17	18	\$954,418	3	15	16	15	14	\$743,535	5	\$269,597	0	\$0
	Khoshi	0	1	\$42,824	1	0	1	1	1	\$42,824	0	\$0	0	\$0
	Moh. Agha	20	23	\$1,110,264	1	24	22	22	22	\$1,025,875	20	\$940,787	2	\$93,593
Maydan Wardak	Chaki Wardak	7	15	\$679,479	6	7	15	13	12	\$574,041	8	\$352,358	0	\$0
	Nirakh	14	20	\$1,131,149	0	20	18	16	13	\$784,302	12	\$666,999	0	\$0
	Saydabad	0	29	\$945,703	0	11	26	23	23	\$690,432	17	\$533,680	4	\$85,088
Paktya	Zadran	10	2	\$82,015	2	0	2	1	0	\$0	0	\$0	0	\$0
	Zurmat	16	4	\$171,284	2	0	4	1	1	\$51,284	0	\$0	0	\$0
Totals		113	129	\$5,996,641	24	89	120	109	102	\$4,715,587	73	\$3,243,714	6	\$178,681

SIKA-East Engineering Design Packages, cumulative through September 30, 2013

Province	District	Engineering Designs		Number of Designs		Projects Completion Status	
		In Progress	Completed	In Progress	Completed	In Progress	Completed
Maydan Wardak	Saydabad	4	30	\$89,700	\$826,941		
	Nirakh	0	19	\$0	\$1,115,264		
	Chaki Wardak	1	15	\$37,185	\$808,256		
Logar	Mohammad Agha	6	25	\$374,111	\$1,406,845		
	Baraki Barak	7	18	\$182,893	\$1,104,817		
	Khoshi	0	0	\$0	\$0		
Ghazni	Dih Yak	1	12	\$0	\$602,434		
	Andar	4	4	\$204,006	\$331,285		
	Khawaja Umari	0	0	\$0	\$0		
Paktya	Zadran	3	1	\$449,604	\$85,592		
	Zurmat	3	0	\$292,810	\$0		
	Laja Ahmad Khail	0	0	\$0	\$0		
	Laja Mangal	0	0	\$0	\$0		
Khost	Gurbuz	3	0	\$208,698	\$0		
	Jaji Maidan	0	0	\$0	\$0		
Subtotals		32	124	\$1,839,005	\$6,281,433		
Grand Totals			156		\$8,120,439		

APPENDIX B: PROCUREMENT AND GRANTS VETTING

Procurement Vetting Tracker

(for unapproved purchases and purchases approved in September)

No	Vetted Company	Description	Final Submission of All Documents to USAID	Acknowledgment by USAID	Vetting Approved by USAID	Days Pending	Remarks
40	Track 24 FZE	Security Track and Risk Management Services	20 Aug 13	27 Aug 13		11	
41	Digit Zone Ltd	Toner ad Cartridges	29 Aug 13	5 Sep 13		2	
42	Tal Waddan Group	Service providers fair in Wardak and Khost	29 Aug 13	5 Sep 13		2	
43	Park Star Hotal	Hotel/Hall booking	15 Sep 13	17 Sep 13		15	
44	Afghan Diamond Logistics Company	Service Provider Fair in Ghazni Province.	26 Sep 13			4	
46	Soft Net International	IT Equipment	29 Sep 13			1	

Grants Vetting Tracker

(for unapproved grant applications and applications approved in September)

SIKA-East Log No.	Vetted Organization / Project	Documents Received from Grants Department	Initial Submission to USAID	Final Submission of All Documents to USAID	Vetting Approved by USAID	Days Pending	Approved
VAR #G074	Qala Sadeq CDC, Construction of Qala-e-Kohen School Surrounding Wall	30 Jul 13	30 Jul 13	7 Aug 13	8 Sep 13	32	Approved
VAR #G075	Lalak Khil CDC, Deep Wells Project	30 Jul 13	30 Jul 13	7 Aug 13	19 Sep 13	32	
VAR #G076	Abbas Qala CDC, Instalaaion of Top Ring and Apron for Karez	30 Jul 13	30 Jul 13	7 Aug 13		31	Approved
VAR #G077	Shetam CDC, Construction of Canal and Pool	6 Aug 13	6 Aug 13	7 Aug 13	21 Aug 13	14	Approved
VAR #G078	Baraki Barak DDA, Tailoring, Embroider, and Poultry Traning	4 Aug 13	4 Aug 13	7 Aug 13	2 Sep 13	26	Approved
VAR #G079	Angorbagh PMC, Karez Extension and Rehabilitation of Reservoir and 12 Existing Wells	4 Aug 13	4 Aug 13	7 Aug 13	15 Sep 13	39	Approved
VAR #G080	Khan Jan Khil CDC, Construction of Dadil Road and Culverts	4 Aug 13	4 Aug 13	7 Aug 13	8 Sep 13	32	Approved
VAR #G081	Dasht-e-Qala Nazeer CDC, Installation of Top Rng and Apron for Karez Opening	12 Aug 13	13 Aug 13	22 Aug 13	22 Sep 13	31	Approved
VAR #G082	Eidkhil CDC, Installation of Top Rng and Apron for Karez Opening	12 Aug 13	13 Aug 13	22 Aug 13	22 Sep 13	31	Approved
VAR #G083	Qala Yousaf CDC, Installation of Top Rng and Apron for Karez Opening	12 Aug 13	13 Aug 13	22 Aug 13	19 Sep 13	28	Approved
VAR #G084	Deh Pak CDC, Road Rehabilitation and Construction of Retaining Wall	12 Aug 13	13 Aug 13	22 Aug 13	19 Sep 13	28	Approved
VAR #G085	Mohammad Khil PMC, Construction of Super Passage	12 Aug 13	13 Aug 13		15 Sep 13	18	Approved
VAR #G086	Ibrahim Khil PMC, Construction of Protection Wall	12 Aug 13	13 Aug 13	22 Aug 13	19 Sep 13	28	Approved
VAR #G087	Barghoson PMC, Construction of School Boundary Wall	12 Aug 13	13 Aug 13	22 Aug 13		48	
VAR #G088	Sarposh PMC, Construction of Nek Paikot School Boundary Wall	12 Aug 13	13 Aug 13	22 Aug 13		48	Approved
VAR #G089	Goda PMC, Construction of Protection Wall	14 Aug 13	14 Aug 13	22 Aug 13		47	
VAR #G090	Kanesf CDC, Reconstruction of Mullah Mashki Alam High School Boundary Wall	27 Aug 13	27 Aug 13	3 Sep 13		34	
VAR #G091	Abdul Rahim CDC, Graveling of Abdul Rahim Village Road and Construction of Culverts	3 Sep 13	3 Sep 13	12 Sep 13		9	Approved

VAR #G092	Birana PMC, Construction of Birana Shahjoy Stream Intake	10 Sep 13	10 Sep 13	16 Sep 13		14	
VAR #G093	Noor Khil PMC, Protection Wall for Said Stream in Noor Khil Project	10 Sep 13	10 Sep 13	16 Sep 13		14	
VAR #G094	Mangar Khil PMC, Karez Extension, Reservoir Rehabilitation, and Existing Wells Rehabilitation	10 Sep 13	10 Sep 13	16 Sep 13		14	
VAR #G095	Guldan Allah Mohammad Khil CDC, Construction of Protection Wall	10 Sep 13	10 Sep 13	16 Sep 13		14	
VAR #G096	Goddano PMC, Bikh Gul Ghani Dad Chini Pipe Scheme Construction	10 Sep 13	10 Sep 13	16 Sep 13		14	
VAR #G097	Dowa Khola PMC, Dowa Khola Pipe Scheme	12 Sep 13	12 Sep 13	16 Sep 13		14	
VAR #G098	Zurmat DDA, Tailoring Training, University Entry Exam Preparation Course, & Radio Play Projects	12 Sep 13	12 Sep 13	16 Sep 13		14	
VAR #G099	Tani District Development Assembly (DDA), Radio Play Project	22 Sep 13	22 Sep 13	25 Sep 13		5	
VAR #G100	Khushi DDA, Radio Play Project	24 Sep 13	24 Sep 13			0	
VAR #G101	Babyan CDC, Construction of Haroon Karez Opening	29 Sep 13	29 Sep 13			0	
VAR #G102	Andar DDA, Radio Play Project	29 Sep 13	29 Sep 13			0	

APPENDIX D: SIKA-EAST DISTRICT IMPLEMENTATION TRACKER

S/N	Province	District	PREPARATION					I - ORIENT				II - PLAN					III - EXECUTE										IV - EVALUATE & LEARN		
			# Province offices established	# Province staff hired	# District offices established	# District staff hired	# District profiles completed	# Stakeholder register produced	# Stability Cooperation Agreement signed	# District launch held	# Provincial Service Provider Catalog produced	# DPP produced	# DPP approved by DG / PRRD	# DPP approved by USAID	# Resource coordination meetings held	# Service Provider Fair held	# Engineering packages in process	\$ Engineering packages in process	# Engineering packages completed	\$ Engineering packages completed	# Total engineering packages	\$ Total engineering packages	# Grants awarded	\$ Grants awarded	# Grants disbursed	\$ Grants disbursed	# Grants completed	\$ Grants completed	# District Lessons Learnt Report produced
CUMULATIVE (to date)			18	240	11	16	14	16	4	16	15	8			32	\$1,839,007	124	\$6,281,434	156	\$8,120,441	73	\$3,243,714	150	\$1,510,820	6	\$178,681			
DISTRICTS																													
Batch A																													
1	Logar	Baraki Barak		1	12	1	1		1	1	1			7	\$182,893	18	\$1,104,817	25	\$1,287,710	5	\$269,597	4	\$41,883	0	\$0				
2	Maydan Wardak	Saydabad		1	17	1	1		1		1			4	\$89,700	30	\$826,941	34	\$916,641	17	\$533,680	44	\$280,811	4	\$93,593				
Batch B																													
3	Ghazni	Dih Yak		1	12	1	1	1	1	1	1			1	\$0	12	\$602,434	13	\$602,434	9	\$352,487	13	\$97,870	0	\$0				
4	Logar	Mohammad Agha		1	13	1	1		1	1	1			6	\$374,111	25	\$1,406,845	31	\$1,780,956	20	\$940,787	55	\$617,774	2	\$85,088				
5	Maydan Wardak	Nirkh		1	11	1	1	1	1	1	1			0	\$0	19	\$1,115,264	19	\$1,115,264	12	\$666,999	26	\$382,289	0	\$0				
Batch C																													
6	Ghazni	Andar		1	13	1	1	1	1	1	1			4	\$204,006	4	\$331,285	8	\$535,291	2	\$127,806	2	\$27,095	0	\$0				
7	Maydan Wardak	Chaki Wardak		1	14	1	1	1	1	1	1			1	\$37,185	15	\$808,256	16	\$845,441	8	\$352,358	6	\$63,098	0	\$0				
8	Paktya	Zadran		1	12	1	1	1	1	1	1			3	\$449,604	1	\$85,592	4	\$535,196	0	\$0	0	\$0	0	\$0				
9	Paktya	Zurmat		1	13	1	1	1	1	1	1			3	\$292,810	0	\$0	3	\$292,810	0	\$0	0	\$0	0	\$0				
Batch D																													
10	Ghazni	Khawaja Umari		1	11	1	1	1	1	1	1			1															
11	Logar	Khoshi		1	12	1	1	1	1	1	1			1															
Batch E																													
12	Khost	Gurbuz		1	13		1		1	1	1			3	\$208,698	0	\$0	3	\$208,698										
13	Khost	Tani		1	11		1	1	1	1	1			1															
14	Khost	Jaji Maidan		1	11		1	1	1	1	1			1															
15	Paktya	Laja Ahmad Khail		1	11		1	1	1	1	1			1															
16	Paktya	Laja Mangal		1	11		1	1	1	1	1			1															
Batch F																													
17	Ghazni	Jaghatu			12																								
18	Ghazni	Qarabagh			10																								
19	Paktya	Ahmad Abad		1	8			1																					
20	Maydan Wardak	Jalrez		1	10																								
21	Khost	Mando Zayi			3			1																					
PROVINCES																													
1	Maydan Wardak		1	20				1				2	1																
2	Logar		1	20				1				1	1																
3	Ghazni		1	18				1				1	1																
4	Paktya		1	21				1				1	1																
5	Khost		1	18								1																	
CUMULATIVE (to date)			5	97	11	0	4					6	4																

APPENDIX E: GRANTS PIPELINE SUMMARY

Pre-Award Cycle																					
DISTRICT	Grant Applications In Process						USAID Vetting Process						GRC Process				USAID Approval to Award				
	Under Development		Applications Received		Total		Pending with USAID		Approved by USAID		Applications Not Require USAID Vetting		Schedule for GRC		Approved by GRC		App. On-hold or Rejected By GRC	Approval Requested		Approval Received	
Saydabad	0	\$0	29	\$945,703	29	\$945,703	0	\$0	11	\$472,425	11	\$182,636	0	\$0	26	\$865,659	1	23	\$690,432	23	\$690,432
Mohammad Agha	20	\$1,059,440	23	\$1,110,264	43	\$2,169,704	1	\$58,884	24	\$1,266,182	7	\$151,955	0	\$0	22	\$1,025,875	1	22	\$1,025,875	22	\$1,025,875
NirKh	14	\$410,572	20	\$1,131,149	34	\$1,541,721	0	\$0	20	\$104,761	7	\$151,406	0	\$0	18	\$1,029,645	3	16	\$925,304	13	\$784,302
Dih Yak	10	\$224,556	11	\$495,880	21	\$720,436	4	\$197,398	8	\$442,177	11	\$209,303	0	\$0	11	\$495,880	0	11	\$495,880	10	\$419,669
Chaki Wardak	7	\$170,000	15	\$679,479	22	\$849,479	6	\$277,275	7	\$367,316	9	\$156,888	0	\$0	15	\$679,479	0	13	\$590,041	12	\$574,041
Andar	19	\$379,719	5	\$340,801	24	\$720,519	4	\$218,927	4	\$215,098	16	\$204,945	0	\$0	4	\$297,977	0	5	\$340,801	5	\$340,801
Baraki Barak	17	\$434,980	18	\$954,418	35	\$1,389,398	3	\$187,244	15	\$870,406	11	\$229,195	2	\$73,327	16	\$881,091	0	15	\$807,828	14	\$743,535
Zurmat	16	\$1,156,000	4	\$171,284	20	\$1,327,284	2	\$123,284	0	\$0	0	\$0	0	\$0	4	\$171,284	0	1	\$51,284	1	\$51,284
Zadran	10	\$161,000	2	\$82,015	12	\$243,015	2	\$82,015	0	\$0	0	\$0	0	\$0	2	\$82,015	0	1	\$76,015	0	\$0
Tani	0	\$0	1	\$42,824	1	\$42,824	1	\$42,824	0	\$0	0	\$0	0	\$0	1	\$42,824	0	1	\$42,824	1	\$42,824
Khoshi	0	\$0	1	\$42,824	1	\$42,824	1	\$42,824	0	\$0	0	\$0	0	\$0	1	\$42,824	0	1	\$42,824	1	\$42,824
Grand Total	113	\$3,996,266	129	\$5,996,640	242	\$9,992,906	24	\$1,230,674	89	\$3,738,364	72	\$1,286,328	2	\$73,327	120	\$5,614,552	5	109	\$5,089,108	102	\$4,715,587

Post Award Implementation Cycle																
DISTRICT	Award and Implementation						Total	Grant Agreement Types				Activity Type				
	Award/Ongoing		Completed		Closed			FOG	In-Kind		Infrastructure		Non-Infrastructure			
Mohammad Agha	20	\$940,787	2	\$85,088	0	\$0	22	\$1,025,875	22	\$1,025,875	0	\$0	22	\$1,025,875	0	\$0
Saydabad	17	\$533,680	4	\$93,593	0	\$0	21	\$627,274	21	\$627,274	0	\$0	21	\$627,274	0	\$0
NirKh	12	\$666,999	0	\$0	0	\$0	12	\$666,999	12	\$666,999	0	\$0	12	\$666,999	0	\$0
Dih Yak	9	\$352,487	0	\$0	0	\$0	9	\$352,487	9	\$352,487	0	\$0	9	\$352,487	0	\$0
Chaki Wardak	8	\$352,358	0	\$0	0	\$0	8	\$352,358	8	\$352,358	0	\$0	8	\$352,358	0	\$0
Andar	2	\$127,806	0	\$0	0	\$0	2	\$127,806	2	\$127,806	0	\$0	2	\$127,806	0	\$0
Baraki Barak	5	\$269,597	0	\$0	0	\$0	5	\$269,597	5	\$269,597	0	\$0	5	\$269,597	0	\$0
						\$0	0	\$0								\$0
Grand Total	73	\$3,243,714	6	\$178,681	0	\$0	79	\$3,422,395	79	\$3,422,395	0	\$0	79	\$3,422,395	0	\$0

DISTRICT	Payments									
	1st Milestone		2nd Milestone		3rd Milestone		4th Milestone		Total	
Mohammad Agha	22	\$218,421	22	\$286,242	9	\$101,601	2	\$11,509	55	\$617,774
Saydabad	21	\$123,528	12	\$93,074	7	\$50,524	4	\$13,686	44	\$280,811
NirKh	12	\$123,589	10	\$180,524	4	\$78,176	0	\$0	26	\$382,289
Dih Yak	8	\$51,010	4	\$41,134	1	\$5,726	0	\$0	13	\$97,870
Chaki Wardak	4	\$34,885	1	\$13,396	1	\$14,816	0	\$0	6	\$63,098
Andar	2	\$27,095	0	\$0	0	\$0	0	\$0	2	\$27,095
Baraki Barak	4	\$41,883	0	\$0	0	\$0	0	\$0	4	\$41,883
Grand Total	73	\$620,411	49	\$614,370	22	\$250,843	6	\$25,195	150	\$1,510,819

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